

## **Committee of the Whole School Board Meeting - Budget**

Wednesday, June 10, 2020 4:30 PM

Historic Old Central High School - Board Room, 2nd Floor, 215 N 1st Ave E,  
Duluth, MN 55802

1. **Call to Order**
2. **Roll Call**
3. **Review Fiscal Year 2020-2021 Budget**
4. **Adjournment**



**Preliminary Fiscal Year 2021 Budget  
Committee of the Whole ~ June 10, 2020**  
(Recommended budget to be presented June 16, 2020)

**Revenue & Expense Budget Summary - Fiscal Year 2021(FY21)  
All Funds**

**Preliminary - June 10, 2020**

	Revenues	Expenses	Difference
<b>General Fund</b>	\$ 112,718,767.00	\$ 112,718,075.00	\$ 692.00
<b>Food Service Fund</b>	\$ 4,293,000.00	\$ 4,433,336.00	\$ (140,336.00)
<b>Community Service Fund</b>	\$ 7,563,000.50	\$ 7,971,812.52	\$ (408,812.02)
<b>Construction Fund</b>	\$ -	\$ -	\$ -
<b>Debt Service Fund</b>	\$ 21,798,286.00	\$ 21,506,300.00	\$ 291,986.00
<b>Trust Fund</b>	\$ 258,575.00	\$ 250,000.00	\$ 8,575.00
<b>Internal Service Fund</b>	\$ 917,000.00	\$ 917,000.00	\$ -
<b>Student Activity Fund</b>	\$ 1,341,256.00	\$ 1,341,256.00	\$ -

**\*\*Final FY21 Adopted Budget to be presented for approval at the June 16 school board meeting.**

**Review of Budget Goals that started in FY2020 and continuing to FY2021:**

**1 Strive for Fiscal Stability**

District investment of \$500,000 in the unreserved fund balance.  
BUDGET CHALLENGES may not make this possible in FY21.

**2 Alignment with District Goals & Strategies**

Multiple meetings to gather input from Program Directors, Building Administrators, Continuous Improvement Teams (CIT), and Administration on budget priorities.

**3 Utilize Revenues Effectively**

Due to financial limitations, local, state, and federal revenue uses were reviewed and multiple projections were used to determine preliminary estimates.

**4 Program Based Budget Layers**

Used data from budget coding to identify core expense areas and how each are funded.

# Duluth Public Schools #709

## Revenue Budget Summary - Fiscal Year 2021 (FY21)

### General Fund

**Overview/Definitions:**

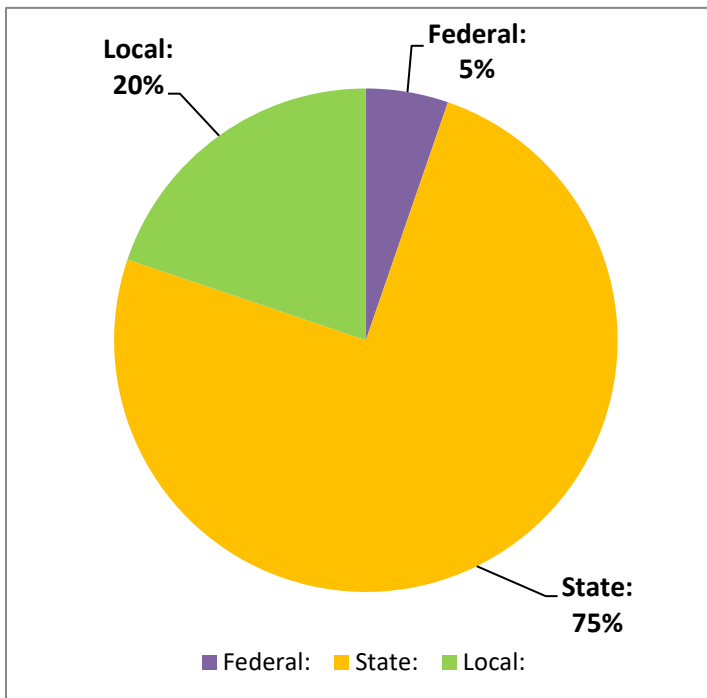
**General Fund** includes General (01), Transportation (03), and Operating Capital (05).

Within the General and Operating Capital funds, certain revenues will have reserve requirements.

The process for General Fund Revenue budgeting will include projecting and analyzing current Federal, State, and Local revenues along with forecasting legislative or local district changes to revenues.

**Current estimated INITIAL GENERAL FUND Revenues for FY21:**

<b>Federal:</b>	\$ 5,718,574.00
<b>State:</b>	\$ 85,225,485.00
<b>Local:</b>	\$ 21,774,708.00
	<b>\$ 112,718,767.00</b>



**Initial Budget Assumptions:**

Basic Formula Allowance increases 2% from FY20 per 2019 Legislative Special Session.

Pupil Counts are currently projected at 8,180 Adjusted Average Daily Membership (ADJ ADM).

This is a 3rd revision of estimates:  
Jan.: 8,089 February: 8,150 May: **8,180**

FY19 Final ADJ ADM: 8,229  
Projected FY20 ADJ ADM: 8,180

Categorical Revenues are estimated at FY20 levels unless other information is known.

Federal Title program revenue estimates are projected to be stable, with a potential to have some carryover available.

Other local revenues are estimated by prior year funding amounts.

**NOTES:**

- \* Local revenue includes property tax levy, miscellaneous tax revenues, county apportionment, tuition, fees, admissions, medical assistance, interest earnings, rent, gifts & bequests, insurance recovery, sale of materials and equipment, and other miscellaneous revenues.
- \* State revenue includes payments by the MN Dept. of Education, and other state agencies.
- \* Federal revenue includes aids awarded through state agencies or directly from federal sources.

## Duluth Public Schools #709

### Revenue Budget Summary - Fiscal Year 2021 (FY21)

#### General Fund

Undesignated	\$	68,777,386.85
Federal Programs	\$	5,718,574.00
Special Education	\$	12,173,000.00
Transportation	\$	6,273,553.47
Telecom Access	\$	139,000.00
American Indian	\$	315,000.00
Medical Assistance	\$	700,000.00

**Restricted Revenues** require a reserved fund balance if funding is not all spent in the allocated fiscal year. Most restricted revenues are intended to be spent in full in the allocated fiscal year.

Undesignated Revenues may have individual calculations, but do not have a required reserve fund balance.

**Restricted/Reserved Revenues** come from state and local sources (aid and levy).

**Undesignated Revenues** come from federal, state, and local sources, the largest of which is the basic formula allowance (General Education Aid).

**Federal Sources** are often reimbursements and have allowable carryover provisions to subsequent fiscal years. Use of Federal funds have limitations.

#### Restricted/Reserved:

Staff Development	\$	1,173,742.24
Operating Capital	\$	1,936,734.12
Basic Skills	\$	6,601,978.24
Gifted & Talented	\$	116,187.76
Learning & Dev.	\$	1,827,226.00
Alt. Learning Ctr.	\$	1,742,347.00
LT Fac. Maint.	\$	3,256,796.03
Achiev. & Integrat.	\$	1,641,213.37
Safe Schools	\$	326,027.92
<b>Total Restricted:</b>	\$	<b>18,622,252.68</b>
<b>Total General Fund:</b>	\$	<b>112,718,767.00</b>

#### Revenue Budget Comparison:

	Estimated FY21	Estimated FY20	Final FY19
<b>Federal:</b>	\$ 5,718,574.00	\$ 5,869,509.00	\$ 5,520,217.20
<b>State:</b>	\$ 85,225,485.00	\$ 83,132,044.47	\$ 84,965,318.42
<b>Local:</b>	\$ 21,774,708.00	\$ 21,991,408.25	\$ 17,938,930.43
	<b>\$ 112,718,767.00</b>	<b>\$ 110,992,961.72</b>	<b>\$ 108,424,466.05</b>
	\$ 1,725,805.28	Increase/(Decrease) compared to FY20	

#### Revenue Notes:

<b>Compensatory Revenue Reduction (Restricted):</b>	\$	(150,000.00)
<b>Projected increase in State Special Ed. Revenue:</b>	\$	800,000.00
<b>New Formula Allowance Projection:</b>	\$	1,100,000.00

\$ 1,750,000.00 \*Highlighted amounts only-not the total change

# Duluth Public Schools #709

## Expense Budget Summary - Fiscal Year 2021 (FY21)

### General Fund

The preliminary expense budget was created using Fiscal Year 2020 (FY20) as a baseline and adjusting for a number of factors, including impacts from revenue.

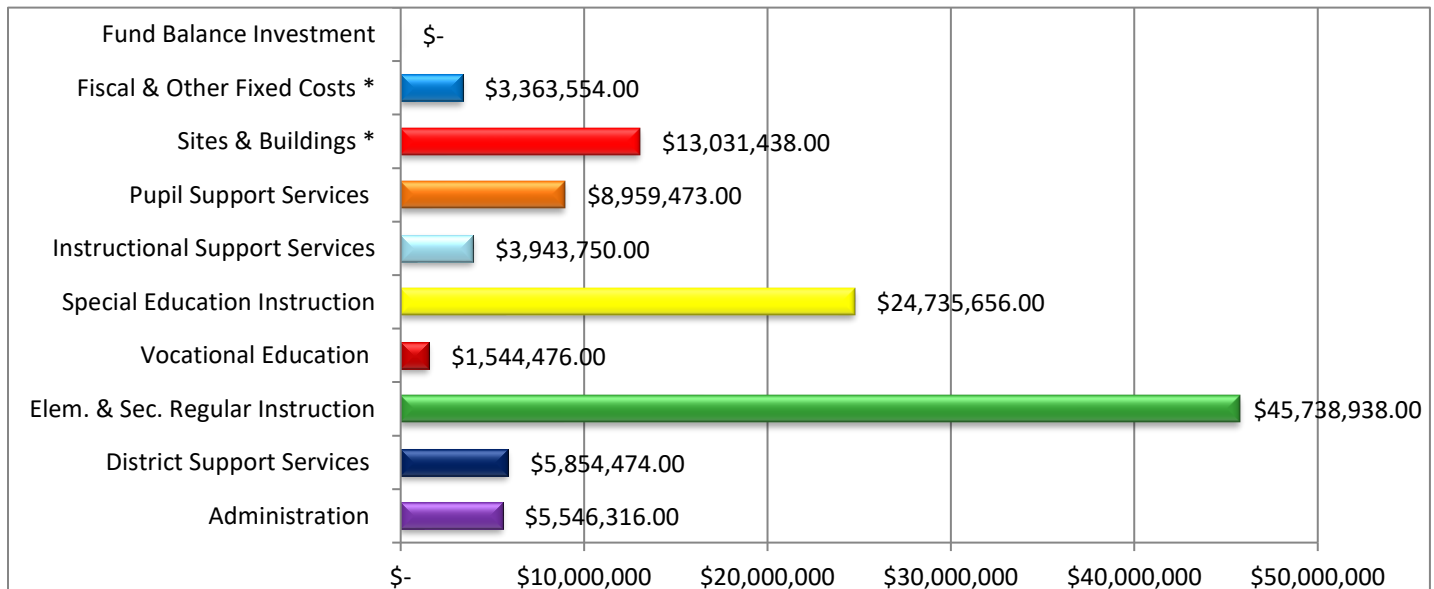
The program areas below are defined by the Minnesota Department of Education (MDE). Program areas may include expenses using restricted or unrestricted revenues.

Fund Balance is not a program area, but it is noted here as a budget component in relation to use of revenue as a budget priority.

\* FY 20 Sites & Buildings/Fiscal Costs were edited to reflect the refunding savings in the right program area.

### Initial Expenses by Program Area - General Fund

PRO	FY21 Est. Budget Expense	FY20 Est. Budget Expense	Change
000-099 Administration	\$ 5,546,316.00	\$ 5,374,405.14	\$ 171,910.86
100-199 District Support Services	\$ 5,854,474.00	\$ 5,812,776.46	\$ 41,697.54
200-299 Elem. & Sec. Regular Instruction	\$ 45,738,938.00	\$ 44,370,316.67	\$ 1,368,621.33
300-399 Vocational Education	\$ 1,544,476.00	\$ 1,784,699.65	\$ (240,223.65)
400-499 Special Education Instruction	\$ 24,735,656.00	\$ 23,807,317.96	\$ 928,338.05
600-699 Instructional Support Services	\$ 3,943,750.00	\$ 4,362,701.53	\$ (418,951.53)
700-799 Pupil Support Services	\$ 8,959,473.00	\$ 8,293,383.93	\$ 666,089.07
800-899 Sites & Buildings *	\$ 13,031,438.00	\$ 13,421,957.66	\$ (390,519.65)
900-999 Fiscal & Other Fixed Costs *	\$ 3,363,554.00	\$ 3,269,200.00	\$ 94,354.00
<b>FD BAL Fund Balance Investment</b>	<b>\$ -</b>	<b>\$ 500,000.00</b>	<b>\$ (500,000.00)</b>
<b>Total Expenses General Fund: \$ 112,718,075.00 \$ 110,996,758.97 \$ 1,721,316.03</b>			

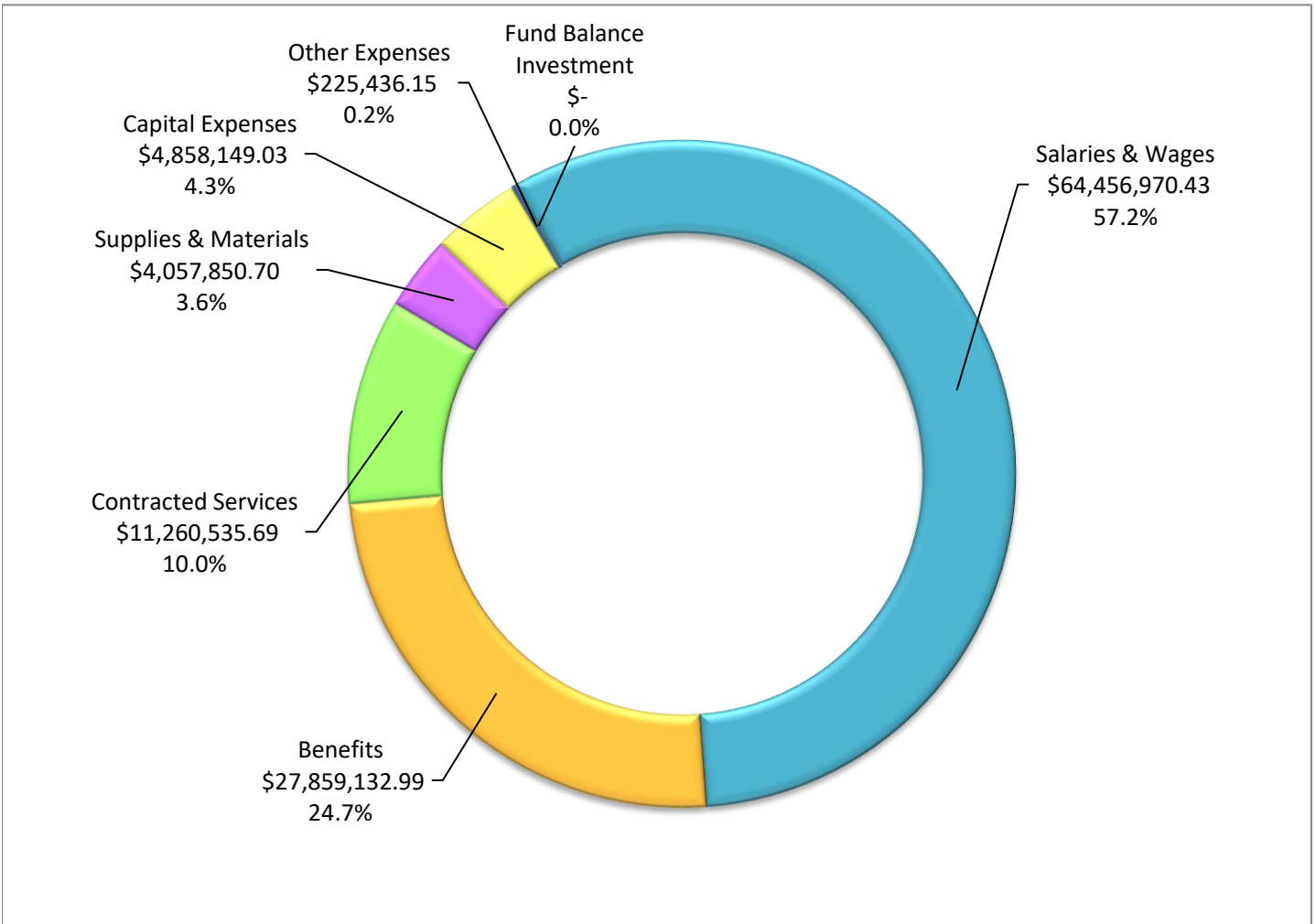


# Duluth Public Schools #709 Expense Budget Summary - Fiscal Year 2021 (FY21) General Fund

## Expenses by Object Series - General Fund

OBJ		\$	%
100-199	Salaries & Wages	64,456,970.43	57.2%
200-299	Benefits	27,859,132.99	24.7%
300-399	Contracted Services	11,260,535.69	10.0%
400-499	Supplies & Materials	4,057,850.70	3.6%
500-599	Capital Expenses	4,858,149.03	4.3%
800-899	Other Expenses	225,436.15	0.2%
900-999	Fund Balance Investment	-	0.0%

**Total Expenses General Fund: \$ 112,718,075.00**



## Duluth Public Schools #709 Expense Budget Summary - Fiscal Year 2021 (FY21) General Fund

### Preliminary Budget Considerations - Revenues (highlighting major components)

- 1 **Increase in Formula Allowance:**      \$            1,100,000.00  
2% increase in basic formula, also includes net decrease in revenue due to declining enrollment
- 2 **Revenue Reductions:**                      \$            (150,000.00)  
Includes reduction of Compensatory Revenue estimated for FY21
- 3 **Increase in Special Education:**        \$            800,000.00  
Includes projected increases in State Special Education revenue
- Summary of Changes:**                      \$            1,750,000.00 Increase

### Preliminary Budget Considerations - Expenses (highlighting major components)

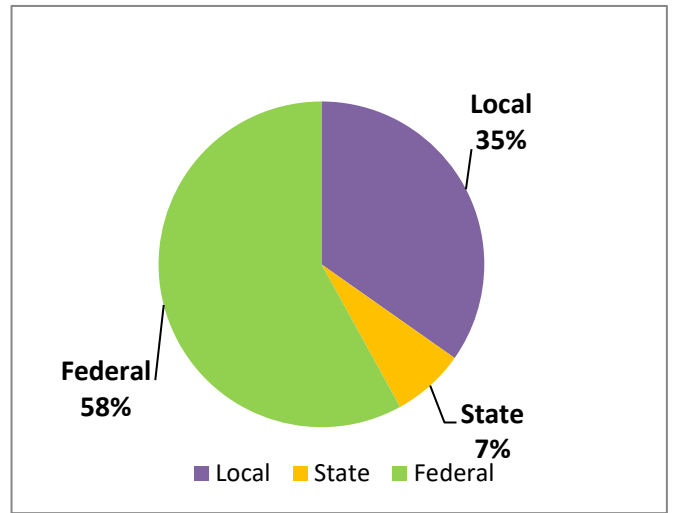
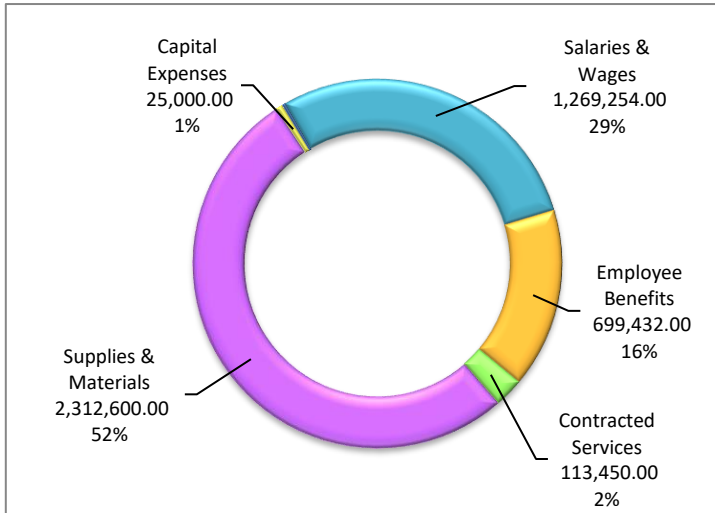
- 1 **Investments & Reductions:**            \$            550,828.58  
Includes contractual wage & benefit changes, investments in special education staff & programs, general fund benefit increases in health insurance, investments in elementary staffing, and district wide staff changes.  
\* Includes staffing changes in District level programs  
\* Includes a 9.8% Increase in Health Insurance Premiums  
\* Includes contractual increases in salary and wages  
\* Includes Secondary changes with both investments and reductions  
\* Includes Elementary changes with both investments and reductions
- 2 **Investment in HRA:**                              \$            1,100,000.00  
Contractual language requires an increase in contributions to all eligible Health Reimbursement Accounts (HRA) starting July 1, 2020.
- 3 **Fund Balance Investment:**                \$                              -  
Opting out of Investing the \$500,000 commitment to grow our unreserved fund balance.
- 4 **Curriculum Investment:**                    \$            100,000.00  
Set aside dollars for 5-year, 3-cycle textbook adoption. This is less than what we need  
Note: Need approx. \$200,000 additional per year for 5 years to meet projected expenses. Does not include needed supplemental professional development.
- Summary of Changes:**                      \$            1,750,828.58 Increase

# Revenue & Expense Budget Summary - Fiscal Year 2021 (FY21)

## Food Service

**Preliminary - May 28, 2020**

OBJ		FY21 Budget Expense	FY20 Budget Expense	Change
100-199	Salaries & Wages	1,269,254.00	1,260,949.00	8,305.00
200-299	Employee Benefits	699,432.00	594,342.90	105,089.10
300-399	Contracted Services	113,450.00	99,850.00	13,600.00
400-499	Supplies & Materials	2,312,600.00	2,321,400.00	(8,800.00)
500-599	Capital Expenses	25,000.00	25,000.00	-
800-899	Other Expenses	13,600.00	13,600.00	-
<b>Total Expenses Food Service Fund:</b>		<b>4,433,336.00</b>	<b>4,315,141.90</b>	<b>118,194.10</b>



	FY21 Budget Revenue	FY20 Budget Revenue	Change
Local	1,492,000.00	1,408,800.00	83,200.00
State	310,000.00	232,000.00	78,000.00
Federal	2,491,000.00	2,674,000.00	(183,000.00)
<b>Total Revenues Food Service Fund:</b>	<b>4,293,000.00</b>	<b>4,314,800.00</b>	<b>(21,800.00)</b>

# Revenue & Expense Budget Summary - Fiscal Year 2021 (FY21)

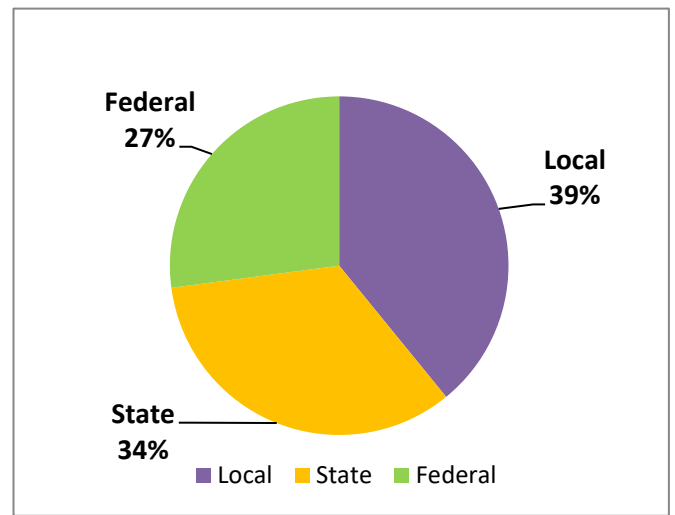
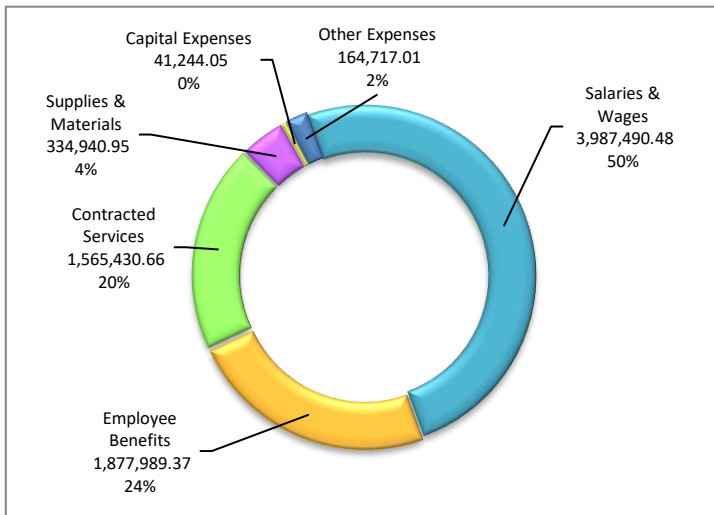
## Community Service

### Preliminary - May 28, 2020

OBJ		FY21 Budget Expense	FY20 Budget Expense	Change
100-199	Salaries & Wages	3,987,490.48	3,871,349.98	116,140.50
200-299	Employee Benefits	1,877,989.37	1,771,688.08	106,301.28
300-399	Contracted Services	1,565,430.66	1,605,430.66	(40,000.00)
400-499	Supplies & Materials	334,940.95	334,940.95	-
500-599	Capital Expenses	41,244.05	41,244.05	-
800-899	Other Expenses	164,717.01	164,717.01	-

#### Total Expenses Community Service Fund:

**7,971,812.52      7,789,370.73      182,441.78**



	FY21 Budget Revenue	FY20 Budget Revenue	Change
Local	2,958,204.46	2,958,204.46	-
State	2,556,175.95	2,556,175.95	-
Federal	2,048,620.09	2,048,620.09	-
<b>Total Revenues Community Service Fund:</b>	<b>7,563,000.50</b>	<b>7,563,000.50</b>	<b>-</b>

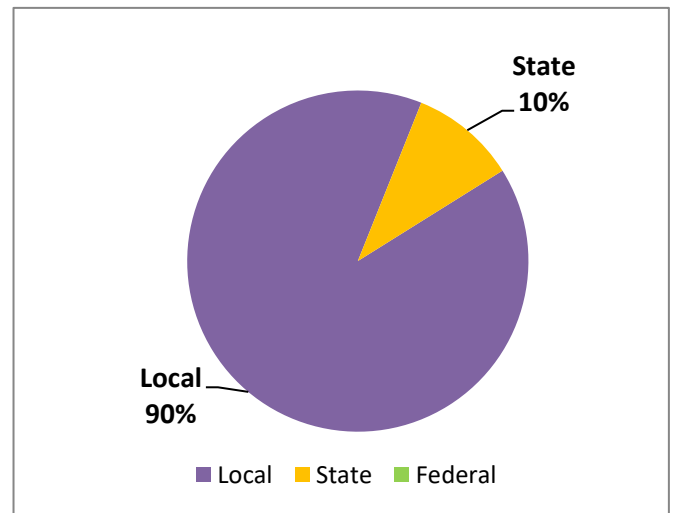
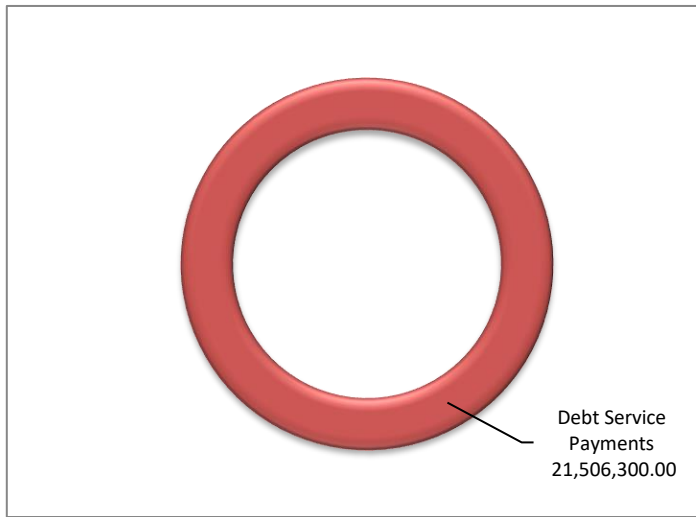
\*\*AS of May 28, 2020 this Community Service Budget is still in progress. Due to Covid-19 impacts we are still analyzing changes and projections so at this time the FY20 budget is the base with some built in esclators for contractual increases. Changes will be updated as soon as they are available.

# Revenue & Expense Budget Summary - Fiscal Year 2021 (FY21)

## Debt Service

Preliminary - May 28, 2020

OBJ		FY21 Budget Expense	FY20 Budget Expense	Change
700-799	Debt Service Payments	21,506,300.00	20,744,823.61	761,476.39
900-999	Fiscal & Other Payments	-	-	-
<b>Total Expenses Debt Service Fund:</b>		<b>21,506,300.00</b>	<b>20,744,823.61</b>	<b>761,476.39</b>



	FY21 Budget Revenue	FY20 Budget Revenue	Change
Local	19,609,723.00	19,519,440.00	90,283.00
State	2,188,563.00	2,194,363.00	(5,800.00)
Federal	-	-	-
<b>Total Revenues Debt Service Fund:</b>	<b>21,798,286.00</b>	<b>21,713,803.00</b>	<b>84,483.00</b>
<b>Revenues Less Expenses:</b>	<b>291,986.00</b>	<b>968,979.39</b>	<b>(676,993.39)</b>

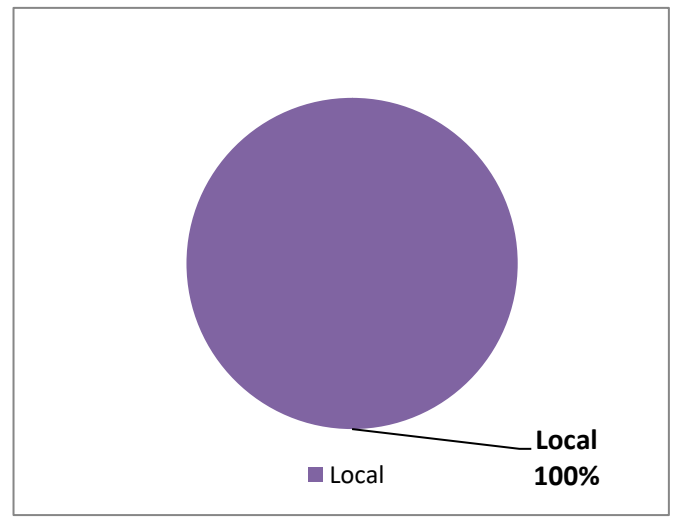
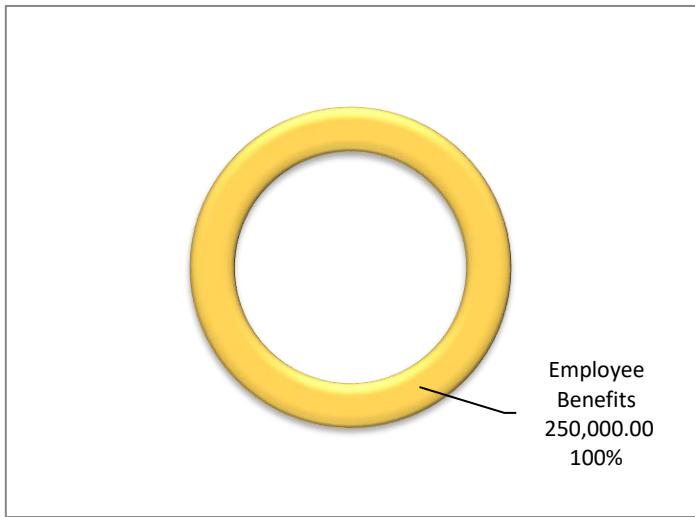
# Revenue & Expense Budget Summary - Fiscal Year 2021 (FY21)

## Trust Fund

Preliminary - May 28, 2020

OBJ		FY21 Budget Expense	FY20 Budget Expense	Change
200-299	Employee Benefits	250,000.00	250,000.00	-
800-899	Other Expenditures	-	-	-
<b>Total Expenses Trust Fund:</b>		<b>250,000.00</b>	<b>250,000.00</b>	<b>-</b>

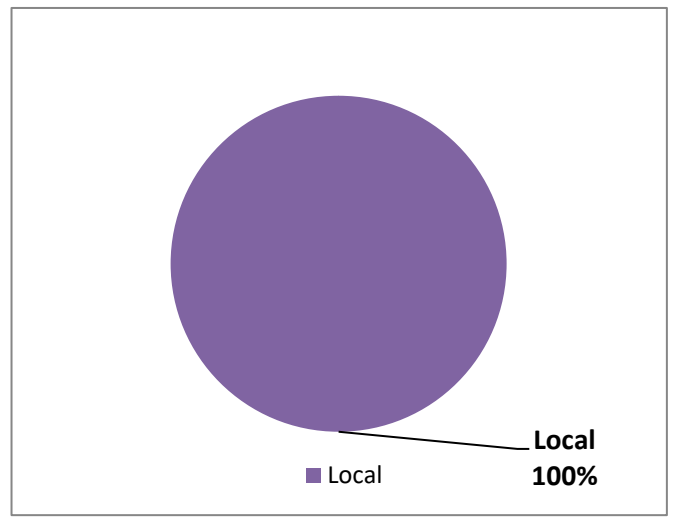
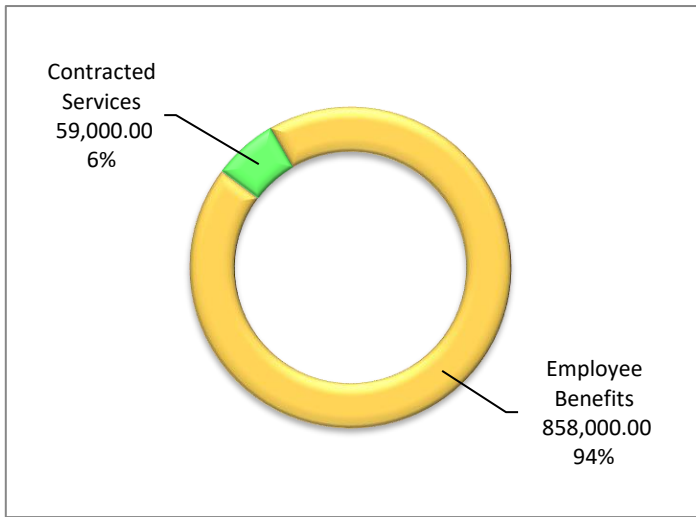
\*FY19 included health insurance payments coming out of a reserved fund balance.



	FY21 Budget Revenue	FY20 Budget Revenue	Change
Local	258,575.00	252,950.00	5,625.00
State	-	-	-
Federal	-	-	-
<b>Total Revenues Trust Service Fund:</b>	<b>258,575.00</b>	<b>252,950.00</b>	<b>5,625.00</b>
<b>Revenues Less Expenses:</b>	<b>8,575.00</b>	<b>2,950.00</b>	<b>5,625.00</b>

## Revenue & Expense Budget Summary - Fiscal Year 2021 (FY21) Dental Internal Service Fund Preliminary - May 28, 2020

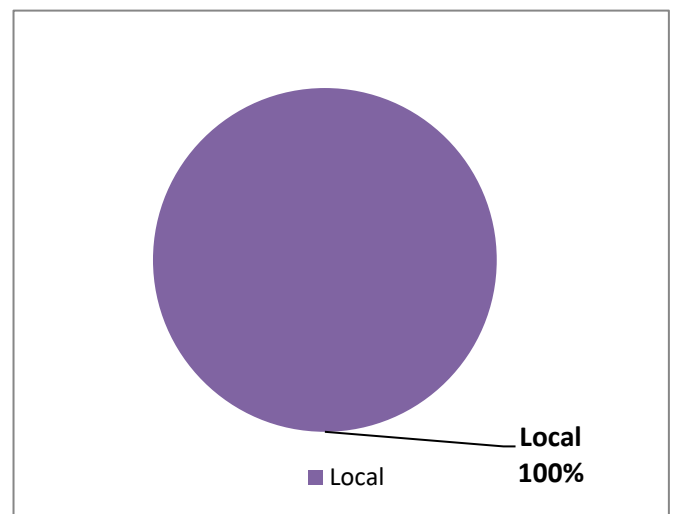
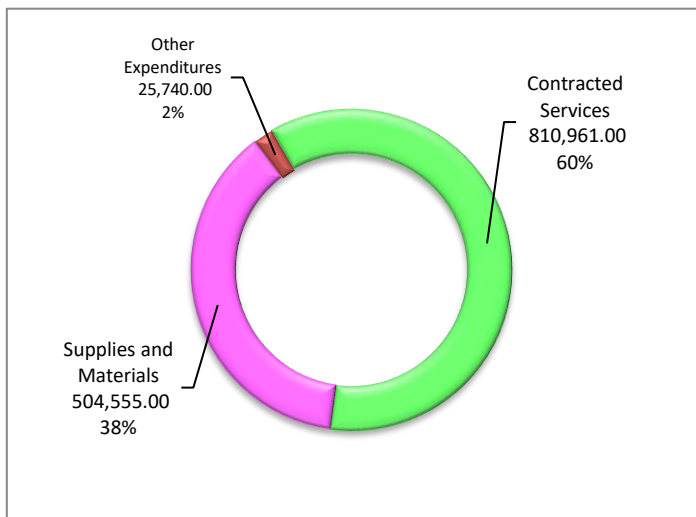
OBJ		FY21 Budget Expense	FY20 Budget Expense	Change
200-299	Employee Benefits	858,000.00	819,400.00	38,600.00
300-399	Contracted Services	59,000.00	59,000.00	-
<b>Total Expenses Dental Internal Service Fund:</b>		<b>917,000.00</b>	<b>878,400.00</b>	<b>38,600.00</b>



	FY21 Budget Revenue	FY20 Budget Revenue	Change
Local	917,000.00	878,400.00	38,600.00
State	-	-	-
Federal	-	-	-
<b>Total Revenues Dental Internal Service Fund:</b>	<b>917,000.00</b>	<b>878,400.00</b>	<b>38,600.00</b>
<b>Revenues Less Expenses:</b>	-	-	-

## Revenue & Expense Budget Summary - Fiscal Year 2021 (FY21) Student Activity Funds Preliminary - May 28, 2020

OBJ		FY21 Budget Expense	FY20 Budget Expense	Change
300-399	Contracted Services	810,961.00	869,366.00	(58,405.00)
400-499	Supplies and Materials	504,555.00	519,415.00	(14,860.00)
800-899	Other Expenditures	25,740.00	30,240.00	(4,500.00)
<b>Total Expenses Student Activity Fund:</b>		<b>1,341,256.00</b>	<b>1,419,021.00</b>	<b>(77,765.00)</b>



	FY21 Budget Revenue	FY20 Budget Revenue	Change
Local	1,341,256.00	1,419,021.00	(77,765.00)
State	-	-	-
Federal	-	-	-
<b>Total Revenues Student Activity Fund:</b>	<b>1,341,256.00</b>	<b>1,419,021.00</b>	<b>(77,765.00)</b>
<b>Revenues Less Expenses:</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Duluth Public Schools #709**  
**Elementary Enrollment and Certified Staff (FTE) Estimates**  
**Regular Ed Classrooms**  
**Prorated Projection**

<b>2020-2021</b>	<b>K</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<b>Totals</b>
<b>Current</b>							<b>Avg</b>
Lester Park 510	99	90	93	121	88	88	579
Section FTE	4.00	4.00	3.00	4.00	3.00	3.00	21.00
Average Class Size	24.74	22.49	30.87	30.32	29.24	29.40	27.84
Congdon Park 435	99	89	91	89	102	100	570
Section FTE	4.00	4.00	4.00	3.50	3.50	3.00	22.00
Average Class Size	24.78	22.24	22.67	25.43	29.19	33.40	26.29
Homecroft 475	63	79	71	55	50	70	389
Section FTE	3.00	3.00	3.00	2.00	2.00	3.00	16.00
Average Class Size	21.03	26.40	23.80	27.38	25.06	23.33	24.50
Lakewood 500	38	37	38	34	33	40	220
Section FTE	1.50	1.50	1.50	1.50	1.50	1.50	9.00
Average Class Size	25.50	24.35	25.08	22.82	21.85	26.84	24.41
Lowell Sp Immersion	70	70	66	42	38	0	286
Section FTE	3.00	3.00	3.00	1.50	1.50	0.00	12.00
Average Class Size	23.33	23.47	21.87	28.04	25.06	0	24.35
Piedmont 550	76	67	76	75	81	72	448
Section FTE	4.00	4.00	3.00	3.00	4.00	3.00	21.00
Average Class Size	19.03	16.87	25.40	25.10	20.24	23.97	21.77
Lowell 520	47	52	45	46	38	49	276
Section FTE	2.50	2.50	2.00	2.00	2.00	2.00	13.00
Average Class Size	18.73	20.73	22.67	22.98	18.80	24.45	21.39
Stowe 565	43	50	36	42	37	38	246
Section FTE	2.00	2.00	2.00	2.00	2.00	2.00	12.00
Average Class Size	21.38	25.13	18.14	21.03	18.31	19.17	20.53
MacArthur 525	56	58	50	62	36	54	314
Section FTE	2.00	3.00	3.00	3.00	2.00	3.00	16.00
Average Class Size	27.79	19.23	16.72	20.54	17.83	17.90	20.00
Myers Wilkins 540	55	58	51	55	46	52	317
Section FTE	3.00	3.00	3.00	4.00	2.00	3.00	18.00
Average Class Size	18.40	19.23	17.04	13.69	23.13	17.26	18.13
Totals Grade Level	646	650	617	621	548	563	3645
Totals FTE	29.00	30.00	27.50	26.50	23.50	23.50	160.00
Average Class Size	24.97	24.46	24.92	26.37	25.41	26.96	25.47

\*Enrollment Projections Subject to Change

\*FTE includes Regular Classroom certified teachers. Funding sources include general fund, compensatory, and Title Revenue where applicable. FTE subject to change by enrollment changes or Admin recommendations

\*Special Education certified teachers are not included in FTE projections, but enrollment estimates include all students.

**Duluth Public Schools #709**  
**Secondary Enrollment & Certified Staff(FTE) Estimates**  
**Regular Education Classrooms**

		6	7	8	FY 21 EST ENROLLMENT
<b>Lincoln Middle School</b>		234	258	208	<b>700</b>
SECONDARY REGULAR & VOCATIONAL FTE:	31.3	7.6	11.838	11.838	
AVERAGE CLASS SIZE:		30.79	21.80	17.57	22.36
CERTIFIED SITE SUPPORT STAFF FTE:	7.60			SUPPORT STAFF PER FTE:	92.11

		6	7	8	FY 21 EST ENROLLMENT
<b>Ordean East Middle School</b>		375	376	375	<b>1126</b>
SECONDARY REGULAR & VOCATIONAL FTE:	43.3	8.8	16.25	16.25	
AVERAGE CLASS SIZE:		42.61	23.14	23.08	26.00
CERTIFIED SITE SUPPORT STAFF FTE:	5.2			SUPPORT STAFF PER FTE:	216.54

		9	10	11	12	FY 21 EST ENROLLMENT
<b>Denfeld High School</b>		264	248	229	207	<b>948</b>
SECONDARY REGULAR & VOCATIONAL FTE:	37.075					
AVERAGE CLASS SIZE:						25.57
CERTIFIED SITE SUPPORT STAFF FTE:	5.7				SUPPORT STAFF PER FTE:	166.32

		9	10	11	12	FY 21 EST ENROLLMENT
<b>East High School</b>		431	381	351	297	<b>1460</b>
SECONDARY REGULAR & VOCATIONAL FTE:	53.4					
AVERAGE CLASS SIZE:						27.34
CERTIFIED SITE SUPPORT STAFF FTE:	4				SUPPORT STAFF PER FTE:	365.00

\* Enrollment Projections subject to change.

\* FTE includes Regular classroom certified teachers. Funding sources include general fund, compensatory, and Title revenue where applicable. FTE subject to change by enrollment changes or Admin recommendations.

\* Special Education certified teachers are not included in FTE projections, but enrollment estimates include all students.

\*Not included in these site based calculations are Alternative Learning Center (ALC) and Academic Excellence Online (AEO) students or FTE staff.

## Free & Reduced (1/2) Counts per site

	FY20	FY21	Count Difference	Avg per Student
Merritt Creek Academy	78.00	74.00	-4.00	\$ 3,436.80
Denfeld High School	387.50	408.00	20.50	\$ 1,905.40
East High School	185.50	185.50	0.00	\$ 525.25
Lincoln Park Middle School	300.00	361.50	61.50	\$ 2,422.87
Ordean East Middle School	161.50	157.00	-4.50	\$ 660.73
Congdon Elementary	110.00	104.00	-6.00	\$ 756.21
Homecroft Elementary	70.50	58.50	-12.00	\$ 631.55
Lakewood Elementary	49.00	42.00	-7.00	\$ 788.28
Lester Park Elementary	69.00	72.50	3.50	\$ 535.67
Lowell Elementary	148.50	129.00	-19.50	\$ 1,859.60
Lowell Spanish Immersion		31.00	31.00	\$ 591.28
Laura MacCarthur Elementary	261.50	239.00	-22.50	\$ 2,828.53
Myers-Wilkins Elementary	285.00	291.50	6.50	\$ 3,384.53
Piedmont Elementary	291.00	244.00	-47.00	\$ 2,268.66
Stowe Elementary	156.00	152.50	-3.50	\$ 2,243.87
Chester Creek Academy	51.50	45.50	-6.00	\$ 3,436.80
Rockridge Academy	69.50	50.50	-19.00	\$ 3,436.80
Arrowhead Juvenile Center	14.00	27.50	13.50	\$ 3,436.80
Special Ed NP	0.00	0.00	0.00	
Duluth Area Learning Center	382.50	320.00	-62.50	\$ 2,716.86
Bethany Crisis Center	0.00	0.00	0.00	
Superior Academy	5.00	8.00	3.00	\$ 2,864.00
Academic Excellence Online	13.00	11.00	-2.00	\$ 1,182.05
Early Childhood Spec. Ed.	80.50	81.00	0.50	\$ 1,861.25
The Bridge	8.00	6.00	-2.00	\$ 1,432.00