

## **Business Committee - Regular School Board Meeting**

Duluth Public Schools, ISD 709

Agenda

Tuesday, March 20, 2012

District Services Center

709 Portia Johnson Dr.

Duluth, MN 55811

6:30 PM

### **1. Financial Report**

Recommendation: It is recommended that the Duluth School Board approve the Financial Report as presented.

- |  |                  |
|--|------------------|
| A. <u>Financial Report</u>   | <u>6</u>         |
| B. <u>Approval of Payment of Claims</u> ( <i>Attached separately as Extra</i> )<br>This item is attached as an "extra" on BoardBook.   |                  |
| C. <u>Budget Revisions</u>   | <u>31</u>        |
| D. <u>Wire Transfers</u>   | <u>33</u>        |
| E. <u>Investment Transactions</u>  | <u>34</u>        |
| F. <u>WADM Projections</u>   | <u>35</u>        |
| G. <u>Fund Raisers</u>   | <u>37</u>        |
| H. <u>Investments in School Children</u>   | <u>38</u>        |
| <b>2. <u>Bids, R.F.P.s and Quotes Reports</u></b>  |                  |
| A. <u>Bids</u>   |                  |
| 1) PLACEHOLDER - for Bids Related to the LRFP  |                  |
| B. <u>R.F.P.s</u>  |                  |
| 1) PLACEHOLDER – For RFPs Related to the LRFP  |                  |
| C. <u>Quotes</u>   |                  |
| 1) <u>PLACEHOLDER – For Quotes Related to the LRFP</u>   |                  |
| <b>3. <u>Policies and Regulations</u></b>  |                  |
| A. <u>Policies</u>   |                  |
| 1) <u>Policy 8095 - Procedures During Meetings - Second Reading</u>  | <u>40</u>        |
| Attached are proposed revisions to Policy 8095 - Procedures During Meetings for a second reading.                                      |                  |
| <br><u>Recommendation:</u> It is recommended that the Duluth School Board approve the revisions to Policy 8095 for the second reading. |                  |
| B. <u>Regulations</u>  |                  |
| <b>4. <u>Contracts, Change Orders, and Leases</u></b>  |                  |
| A. <u>Contracts - None</u>   |                  |
| B. <u>Change Orders</u>  |                  |
| 1) <b><u>Eastern HighSchool (East High School)</u></b>   | <b><u>41</u></b> |
| a. <u>Eastern HS LRFP – Steel Erection</u>   |                  |
| Change Order #13, Bid #1175 (Contract #0510) – Northern Industrial Erectors, Inc.  |                  |

Change Order increase to add a beam to support stair AA2 and to install steel angles for support of stairway B1 **Add: \$2,187.00**

Recommendation: It is recommended the School Board approve the change order as listed above at Eastern High School (East High School) reflecting a total increase of \$2,187.00

2) **Eastern Middle School (Ordean East Middle School)** **43**

a. Eastern MS LRFP – Concrete

Change Order #18, Bid #1165, WS #2 – Northland Concrete & Masonry Company, LLC

Change Order increase for miscellaneous floor nfills **Add: \$4,476.00**

b. Eastern MS LRFP – Concrete

Change Order #19, Bid #1165, WS #2 – Northland Concrete & Masonry Company, LLC

Change Order increase for miscellaneous 4” slab infills in the boiler room **Add: \$2,977.00**

c. Eastern MS LRFP – Concrete

Change Order #20, Bid #1165, WS #2 – Northland Concrete & Masonry Company, LLC

Change Order increase to infill the cooler/freezer slab **Add: \$3,054.00**

d. Eastern MS LRFP – Masonry

Change Order #21, Bid #1165, WS #4 – Harbor City Masonry, Inc

Change Order increase to infill an existing opening **Add: \$361.00**

e. Eastern MS LRFP – Masonry

Change Order #22, Bid #1165, WS #4 – Harbor City Masonry, Inc

Change Order increase to lay CMU to close off the crawl space **Add: \$4,346.00**

f. Eastern MS LRFP – Masonry

Change Order #23, Bid #1165, WS #4 – Harbor City Masonry, Inc

Change Order increase to install nine fiberglass door frames in the pool addition and open exposed angles **Add: \$2,941.00**

g. Eastern MS LRFP – Masonry

Change Order #24, Bid #1165, WS #4 – Harbor City Masonry, Inc

Change Order decrease to construct two CMU column enclosures and leave the existing stone band at the gable ends of the band room roof and eliminate using stone at this location **Deduct: \$409.00**

h. Eastern MS LRFP – Masonry

Change Order #25, Bid #1165, WS #4 – Harbor City Masonry, Inc

Change Order increase to install lintels and infill masonry **Add: \$1,054.00**

i. Eastern MS LRFP – Steel Erection – Structural and Miscellaneous Metals  
Change Order #7, Bid #1165, WS #6 – Northern Industrial Erectors, Inc  
Change Order increase to install angle and infill the floor opening with metal decking **Add: \$2,673.0**

j. Eastern MS LRFP – Carpentry Materials and Installation  
Change Order #13, Bid #1165, WS #7 – Lipe Brothers Construction, Inc  
Change Order increase to demo three duct chases and cut and remove concrete **Add: \$1,363.00**

k. Eastern MS LRFP – Carpentry Materials and Installation  
Change Order #14, Bid #1165, WS #7 – Lipe Brothers Construction, Inc  
Change Order increase to demo the ceiling due to water damage **Add: \$952.00**

l. Eastern MS LRFP – Carpentry Materials and Installation  
Change Order #15, Bid #1165, WS #7 – Lipe Brothers Construction, Inc  
Change Order increase to install hardware on attic doors **Add: \$272.00**

m. Eastern MS LRFP – Carpentry Materials and Installation  
Change Order #16, Bid #1165, WS #7 – Lipe Brothers Construction, Inc  
Change Order increase to demo walls in the old locker room **Add: \$2,706.00**

n. Eastern MS LRFP – Drywall and Plaster  
Change Order #10, Bid #1165, WS #16 – RTL Construction, Inc  
Change Order increase to infill framing behind the fin tube radiation at 84 locations **Add: \$25,355.00**

o. Eastern MS LRFP – Visual Display Boards  
Change Order #1, Bid #1165, WS #22 – W.E. Neal Slate Company  
Change Order increase for additional markerboards and installation of owner supplied markerboards and tackboards **Add: \$16,210.00**

Recommendation: It is recommended the School Board approve the change orders as listed above at Eastern Middle School (Ordean East Middle School) reflecting a total increase of \$68,331.00.

### 3) Piedmont Elementary School

73

a. Piedmont School LRFP – General Construction  
Change Order #13, Bid #1183, WS #33 – Northland Constructors of Duluth, LLC  
Change Order increase to complete stairway foundations and for additional retaining wall costs **Add: \$24,825.00**

Recommendation: It is recommended the School Board approve the change order as listed above at Piedmont School reflecting a total increase of \$24,825.00.

4) **Lincoln Park Middle School** 75

a. Lincoln Park MS LRFP – Electrical, Communications and Security  
Change Order #TBD, Bid #1184, WS #37 – APi Electric Company  
Change Order increase to provide and install the theatrical lighting in  
the auditorium and sound systems in the auditorium, gymnasium and  
pool

Recommendation: It is recommended the School Board authorize the theatrical  
lighting in the auditorium and sound systems in the auditorium, gymnasium, and  
pool to proceed by change order to the Construction Agreement with APi Electric  
Company related to Bid #1184 – West Middle School Bid Package #2 – WS #37–  
Electrical, Communications and Security. The actual Change Order with final value  
listed will be acted on by the School Board in a separate action in April.

5) PLACEHOLDER - for Change Orders Related to the LRFP

C. Leases

5. **Resolutions**

A. Resolution B-3-12-2986 - Resolution to Approve the Joint Powers 77  
Collaborative Agreement with the City of Duluth

Recommendation: It is recommended that the Duluth School Board approve Resolution  
B-3-12-2986 - Resolution to Approve the Joint Powers Collaborative Agreement with  
the City of Duluth.

B. Resolution B-3-12-2987- Adoption of the Considerations and 83  
Investments for the Fiscal Year 2013 Budget

Recommendation: It is recommended that the Duluth School Board approve Resolution  
B-3-12-2987- Adoption of the Considerations and Investments for the Fiscal Year 2013  
Budget.

C. PLACEHOLDER - Resolutions authorizing the purchase of properties relating to the  
Long-range Facilities Plan and relocation expenses that apply to these properties

D. PLACEHOLDER - Resolutions authorizing the sale of properties relating to the  
Long-range Facilities Plan and relocation expenses that apply to these properties

E. PLACEHOLDER - Resolutions for Schematic Designs and Working  
Drawings related to the LRFP

6. **Informational**

The items listed below are informational only and do not require board action.

A. Expenditure Contracts 84

The Superintendent or the Director of Business Services has signed the  
following expenditure contracts during the month of February 2012

B. Revenue Contracts-None

C. Other Contracts - None

D. Facilities Management & Capital Project Status Report 106

Kerry Leider will be in attendance to answer questions regarding the enclosed report.

E. Johnson Controls, Inc. Long-Range Facilities Plan Status Report 119

Kerry Leider will be present to answer questions regarding the attached report.

F. Change Orders Relating to the Long Range Facilities Plan 141

Kerry Leider will be in attendance to answer questions regarding the enclosed report.

G. Contracts Signed in Relation to the Long Range Facilities Plan 145

Kerry Leider will be in attendance to answer questions regarding the enclosed report.

7. **Future Items**

A. Development of FY13 Budget

**Duluth Public Schools - ISD 709  
Cash Flow Report  
Month Ending 01/31/12**

		Fund										
		Total	1	2	3	4	5	6	7	8 & 9	20	71 & 79
Cash and investments	12/31/2011	\$ 103,473,242	\$ 37,497,322	\$ 787,981	\$ (1,384,875)	\$ (61,168)	\$ (7,416,127)	\$ 56,933,474	\$ 14,290,141	\$ 1,662,302	\$ 14,609	\$ 1,149,583
Receivables (increase)/decrease -		3,310,461	594,915	2,015	(14,324)	(2,488)	(67,338)	2,796,837	-	-	845	-
Payables increase/(decrease) -		(374,080)	(373,648)	18,920	(74,495)	47,308	5,821	2,015	-	-	-	-
Revenues increase/(decrease) -		5,663,961	5,817,763	286,788	404,657	737,648	611,471	(2,795,451)	143,628	-	68,548	388,910
Expenditures (increase)/decrease -		(28,440,246)	(7,068,118)	(223,826)	(525,205)	(614,857)	(235,433)	(4,688,480)	(14,665,739)	-	(52,275)	(366,314)
Cash and investments	1/31/2012	\$ 83,633,338	\$ 36,468,234	\$ 871,878	\$ (1,594,243)	\$ 106,443	\$ (7,101,607)	\$ 52,248,395	\$ (231,969)	\$ 1,662,302	\$ 31,727	\$ 1,172,179

**STATEMENT OF REVENUES AND EXPENDITURES**  
 (IN THOUSANDS)

	CURRENT MONTH				YEAR - TO - DATE				ANNUAL BUDGET	
	FY2012	FY2011	\$ Variance	% Variance	FY2012	FY2011	\$ Variance	% Variance	Adopted	Revised
<u>Revenues</u>										
Levy	\$0	\$0	\$0	N/A	\$0	\$7	(\$7)	(98.9)	\$21,529	\$21,541
Interest	(1,526)	-	(1,526)	N/A	(1,541)	0	(1,541)	#####	80	80
Tuition, Fees, Admissions	399	414	(15)	(3.6)	1,471	1,329	142	10.7	2,922	2,976
Other Local Revenues	(951)	9,679	(10,630)	(109.8)	2,071	10,157	(8,086)	(79.6)	1,935	2,643
State Sources	5,710	8,101	(2,391)	(29.5)	48,136	48,076	60	0.1	78,891	79,949
Federal Aids from MDE	1,262	1,770	(508)	(28.7)	4,311	3,838	473	12.3	10,764	12,357
Federal Direct Aids	-	367	(367)	(100.0)	743	1,815	(1,072)	(59.1)	3,237	3,237
Local Sales	769	92	677	736.1	1,321	492	829	168.4	6,382	6,565
Sale of Bonds or Loans	0	0	0	N/A	0	0	0	N/A	0	0
<b>Total Revenues</b>	<b>5,664</b>	<b>20,423</b>	<b>(14,759)</b>	<b>(72.3)</b>	<b>56,512</b>	<b>65,714</b>	<b>(9,202)</b>	<b>(14.0)</b>	<b>125,740</b>	<b>129,348</b>
<u>Expenditures</u>										
Salaries	4,993	5,012	19	0.4	27,187	27,838	651	2.3	58,145	60,178
Benefits	2,136	2,407	271	11.3	13,097	13,856	759	5.5	27,476	27,651
Purchased Services	1,342	1,577	235	14.9	6,047	6,206	159	2.6	11,261	12,563
Supplies & Materials	477	295	(182)	(61.7)	2,018	2,376	358	15.1	4,588	4,964
Chargebacks	0	(11)	(11)	(100.0)	0	0	(0)	N/A	(21)	(40)
Capital Expenditures	4,802	8,651	3,849	44.5	28,740	63,378	34,638	54.7	61,914	62,808
Debt Service	14,666	10,334	(4,332)	(41.9)	20,099	15,758	(4,341)	(27.5)	19,894	20,033
Other	25	7,622	7,597	99.7	423	8,403	7,980	95.0	669	1,571
<b>Total Expenditures</b>	<b>28,440</b>	<b>35,887</b>	<b>7,447</b>	<b>20.8</b>	<b>97,609</b>	<b>137,815</b>	<b>40,206</b>	<b>29.2</b>	<b>183,925</b>	<b>189,727</b>
Transfers In (Out)	186	0	0	N/A	0	0	0	N/A	0	0
<b>Operating Excess (Deficit)</b>	<b>(22,590)</b>	<b>(\$15,464)</b>	<b>(7,126)</b>	<b>(46.1)</b>	<b>(41,097)</b>	<b>(\$72,101)</b>	<b>31,004</b>	<b>43.0</b>	<b>(\$58,184)</b>	<b>(\$60,379)</b>

DULUTH PUBLIC SCHOOLS - ISD 709  
January 12  
General Fund **TOTAL**

**STATEMENT OF REVENUES AND EXPENDITURES**  
(IN THOUSANDS)

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	CURRENT MONTH				YEAR-TO-DATE				ANNUAL BUDGET	
	FY2012	FY2011	\$ Variance	% Variance	FY2012	FY2011	\$ Variance	% Variance	Adopted	Revised
<u>Revenues</u>										
Levy	\$0	\$0	\$0	N/A	\$0	\$7	(\$7)	(98.9)	\$7,989	\$8,001
Interest	9	0	(9)	N/A	(7)	0			50	50
Tuition, Fees, Admissions	137	309	(172)	(55.7)	714	758	(44)	(5.8)	1,240	1,284
Other Local Revenues	30	59	(29)	(50.0)	669	1,068	(399)	(37.4)	573	751
State Sources	4,751	7,398	(2,647)	(35.8)	42,270	42,726	(456)	(1.1)	68,272	69,326
Federal Aids from MDE	891	1,467	(576)	(39.2)	2,623	2,525	98	3.9	7,440	8,319
Federal Direct Aids	0	29	(29)	(100.0)	(3)	89	(92)	(103.7)	148	148
Local Sales	0	0	0	N/A	14	7	7	99.1	0	0
Sale of Bonds or Loans	0	0	0	N/A	0	0	0	N/A	0	0
<b>Total Revenues</b>	<b>5,818</b>	<b>9,262</b>	<b>(3,462)</b>	<b>(37.4)</b>	<b>46,280</b>	<b>47,180</b>	<b>(893)</b>	<b>(1.9)</b>	<b>85,713</b>	<b>87,879</b>
<u>Expenditures</u>										
Salaries	4,367	4,366	(1)	(0.0)	23,327	23,981	654	2.7	50,250	51,678
Benefits	1,841	2,120	279	13.2	10,981	12,142	1,161	9.6	24,033	24,059
Purchased Services	727	768	41	5.4	3,230	3,352	122	3.6	6,621	7,135
Supplies & Materials	116	111	(5)	(4.4)	747	751	4	0.5	1,452	1,810
Chargebacks	(1)	(1)	(0)	(9.5)	(4)	(4)	(0)	(12.0)	(316)	(321)
Capital Expenditures	7	187	180	96.0	275	362	87	24.1	297	515
Debt Service	0	0	0	N/A	4	0	(4)	N/A	0	139
Other	11	1,141	1,130	99.1	353	1,436	1,083	75.4	320	1,109
<b>Total Expenditures</b>	<b>7,068</b>	<b>8,692</b>	<b>1,624</b>	<b>18.7</b>	<b>38,914</b>	<b>42,020</b>	<b>3,106</b>	<b>7.4</b>	<b>82,657</b>	<b>86,124</b>
Transfers In (Out)	0	0	0	N/A	(2,323)	0	0	N/A	(2,323)	(2,323)
<b>Operating Excess (Deficit)</b>	<b>(\$1,250)</b>	<b>\$570</b>	<b>(1,820)</b>	<b>(319.3)</b>	<b>\$5,043</b>	<b>\$5,160</b>	<b>(\$117)</b>	<b>(2.3)</b>	<b>\$733</b>	<b>(\$568)</b>

**STATEMENT OF REVENUES AND EXPENDITURES**  
 (IN THOUSANDS)

	CURRENT MONTH				YEAR-TO-DATE				ANNUAL BUDGET	
	FY2012	FY2011	\$ Variance	% Variance	FY2012	FY2011	\$ Variance	% Variance	Adopted	Revised
<u>Revenues</u>										
Levy	\$0	\$0	\$0	N/A	\$0	\$7	(\$7)	(98.9)	\$7,364	\$7,364
Interest	9	0	9	N/A	(7)	0	(7)	N/A	50	50
Tuition, Fees, Admissions	71	289	(218)	(75.4)	477	574	(97)	(16.9)	870	912
Other Local Revenues	15	49	(34)	(69.0)	169	142	27	19.2	243	253
State Sources	4,246	6,962	(2,716)	(39.0)	40,890	41,399	(509)	(1.2)	63,340	64,340
Federal Aids from MDE	(0)	12	(12)	(100.0)	13	34	(21)	(61.2)	1178	1187
Federal Direct Aids	0	0	0	N/A	0	0	0	N/A	0	0
Local Sales	0	0	0	N/A	14	7	7	99.1	0	0
Sale of Bonds or Loans	0	0	0	N/A	0	0	0	N/A	0	0
<b>Total Revenues</b>	<b>4,340</b>	<b>7,312</b>	<b>(2,972)</b>	<b>(40.6)</b>	<b>41,557</b>	<b>42,163</b>	<b>(606)</b>	<b>(1.4)</b>	<b>73,044</b>	<b>74,104</b>
<u>Expenditures</u>										
Salaries	3,799	3,726	(73)	(2.0)	20,024	20,170	146	0.7	42,739	43,475
Benefits	1,570	1,810	240	13.3	9,497	10,445	948	9.1	20,641	20,674
Purchased Services	683	578	(105)	(18.2)	2,887	2,839	(48)	(1.7)	5,774	5,802
Supplies & Materials	77	68	(9)	(13.4)	554	485	(69)	(14.2)	996	1,301
Chargebacks	(2)	(1)	1	62.2	(5)	(5)	(0)	(5.7)	(338)	(334)
Capital Expenditures	1	3	2	65.0	106	41	(65)	(159.2)	193	276
Debt Service	0	0	0	N/A	4	0	(4)	N/A	0	139
Other	3	1,134	1,131	99.8	244	1,344	1,100	81.8	(17)	393
<b>Total Expenditures</b>	<b>6,131</b>	<b>7,318</b>	<b>1,187</b>	<b>16.2</b>	<b>33,311</b>	<b>35,319</b>	<b>2,008</b>	<b>5.7</b>	<b>69,988</b>	<b>71,726</b>
Transfers In (Out)	0	0	0	N/A	(2,323)	0	0	N/A	(2,323)	(2,323)
<b>Operating Excess (Deficit)</b>	<b>(\$1,791)</b>	<b>(\$6)</b>	<b>(1,785)</b>	<b>(29,746.4)</b>	<b>\$5,922</b>	<b>\$6,844</b>	<b>(\$922)</b>	<b>(13.5)</b>	<b>\$733</b>	<b>\$55</b>

**STATEMENT OF REVENUES AND EXPENDITURES**  
 (IN THOUSANDS)

	CURRENT MONTH				YEAR-TO-DATE				ANNUAL BUDGET	
	FY2012	FY2011	\$ Variance	% Variance	FY2012	FY2011	\$ Variance	% Variance	Adopted	Revised
<u>Revenues</u>										
Levy	\$0	\$0	\$0	N/A	\$0	\$0	\$0	N/A	\$626	\$638
Interest	0	0	0	N/A	0	0	0	N/A	0	0
Tuition, Fees, Admissions	66	20	46	229.6	237	184	53	28.9	370	372
Other Local Revenues	14	10	4	43.3	500	926	(426)	(46.1)	330	499
State Sources	506	436	70	16.0	1,381	1,327	54	4.0	4,933	4,987
Federal Aids from MDE	891	1,455	(564)	(38.7)	2,610	2,491	119	4.8	6,262	7,132
Federal Direct Aids	0	29	(29)	(100.0)	(3)	89	(92)	(103.7)	148	148
Local Sales	0	0	0	N/A	0	0	0	N/A	0	0
Sale of Bonds or Loans	0	0	0	N/A	0	0	0	N/A	0	0
<b>Total Revenues</b>	<b>1,477</b>	<b>1,950</b>	<b>(473)</b>	<b>(24.2)</b>	<b>4,724</b>	<b>5,017</b>	<b>(293)</b>	<b>(5.8)</b>	<b>12,669</b>	<b>13,775</b>
<u>Expenditures</u>										
Salaries	568	640	72	11.2	3,302	3,811	509	13.3	7,512	8,203
Benefits	271	310	39	12.6	1,484	1,697	213	12.6	3,392	3,385
Purchased Services	44	190	146	77.0	344	513	169	33.0	847	1,332
Supplies & Materials	39	43	4	9.9	194	266	72	27.2	456	509
Chargebacks	1	0	(1)	N/A	1	1	(0)	(19.5)	21	13
Capital Expenditures	6	184	178	96.5	169	321	152	47.5	104	239
Debt Service	0	0	0	N/A	0	0	0	N/A	0	0
Other	8	7	(1)	(18.3)	109	92	(17)	(18.4)	337	715
<b>Total Expenditures</b>	<b>937</b>	<b>1,374</b>	<b>437</b>	<b>31.8</b>	<b>5,602</b>	<b>6,701</b>	<b>1,099</b>	<b>16.4</b>	<b>12,669</b>	<b>14,397</b>
Transfers In (Out)	0	0	0	N/A	0	0	0	N/A	0	0
<b>Operating Excess (Deficit)</b>	<b>\$541</b>	<b>576</b>	<b>(35)</b>	<b>(6.2)</b>	<b>(\$879)</b>	<b>(\$1,684)</b>	<b>\$805</b>	<b>47.8</b>	<b>(\$0)</b>	<b>(\$623)</b>

**STATEMENT OF REVENUES AND EXPENDITURES**  
 (IN THOUSANDS)

	CURRENT MONTH				YEAR-TO-DATE				ANNUAL BUDGET	
	FY2012	FY2011	\$ Variance	% Variance	FY2012	FY2011	\$ Variance	% Variance	Adopted	Revised
<u>Revenues</u>										
Levy	\$0	\$0	\$0	N/A	\$0	\$0	\$0	N/A	\$0	\$0
Interest	0	0	0	N/A	0	0	0	N/A	0	0
Tuition, Fees, Admissions	0	0	0	N/A	0	0	0	N/A	0	0
Other Local Revenues	0	5	(5)	(100.0)	12	8	4	50.0	19	19
State Sources	15	14	1	5.8	66	56	10	18.7	148	148
Federal Aids from MDE	171	153	18	11.8	897	834	63	7.6	2,015	2,015
Federal Direct Aids	0	0	0	N/A	0	0	0	N/A	0	0
Local Sales	101	92	9	9.7	507	482	25	5.2	1,124	1,124
Sale of Bonds or Loans	0	0	0	N/A	0	0	0	N/A	0	0
<b>Total Revenues</b>	<b>287</b>	<b>264</b>	<b>23</b>	<b>8.6</b>	<b>1,483</b>	<b>1,380</b>	<b>103</b>	<b>7.5</b>	<b>3,306</b>	<b>3,306</b>
<u>Expenditures</u>										
Salaries	68	71	3	4.1	419	433	14	3.1	942	942
Benefits	30	37	7	19.7	174	201	27	13.6	425	425
Purchased Services	10	13	3	19.6	30	44	14	32.3	111	111
Supplies & Materials	116	126	10	8.1	709	677	(32)	(4.8)	1,682	1,687
Chargebacks	0	0	0	N/A	1	0	(1)	N/A	106	101
Capital Expenditures	0	1	1	100.0	2	6	4	69.3	10	10
Debt Service	0	0	0	N/A	0	0	0	N/A	0	0
Other	(0)	0	0	N/A	11	8	(3)	(36.9)	30	30
<b>Total Expenditures</b>	<b>224</b>	<b>248</b>	<b>24</b>	<b>9.7</b>	<b>1,346</b>	<b>1,369</b>	<b>23</b>	<b>1.7</b>	<b>3,306</b>	<b>3,306</b>
Transfers In (Out)	0	0	0	N/A	0	0	0	N/A	0	0
<b>Operating Excess (Deficit)</b>	<b>\$63</b>	<b>\$16</b>	<b>\$47</b>	<b>293.5</b>	<b>\$137</b>	<b>\$11</b>	<b>\$126</b>	<b>1,148.5</b>	<b>\$0</b>	<b>(\$0)</b>

**STATEMENT OF REVENUES AND EXPENDITURES**  
 (IN THOUSANDS)

	CURRENT MONTH				YEAR-TO-DATE				ANNUAL BUDGET	
	FY2012	FY2011	\$ Variance	% Variance	FY2012	FY2011	\$ Variance	% Variance	Adopted	Revised
<u>Revenues</u>										
Levy	\$0	\$0	\$0	N/A	\$0	\$0	\$0	N/A	\$0	\$0
Interest	0	0	0	N/A	0	0	(0)	(100.0)		
Tuition, Fees, Admissions	0	0	0	N/A	0	0	(0)	(100.0)	0	0
Other Local Revenues	0	0	0	N/A	(8)	0	(8)	N/A	0	0
State Sources	405	298	107	35.8	2,273	1,905	368	19.3	4,660	4,660
Federal Aids from MDE	0	0	0	N/A	0	0	0	N/A	0	0
Federal Direct Aids	0	0	0	N/A	0	0	0	N/A	0	0
Local Sales	0	0	0	N/A	0	3	(3)	(100.0)	0	0
Sale of Bonds or Loans	0	0	0	N/A	0	0	0	N/A	0	0
<b>Total Revenues</b>	<b>405</b>	<b>298</b>	<b>107</b>	<b>35.8</b>	<b>2,265</b>	<b>1,908</b>	<b>357</b>	<b>18.7</b>	<b>4,660</b>	<b>4,660</b>
<u>Expenditures</u>										
Salaries	98	94	(4)	(4.3)	561	553	(8)	(1.4)	1,188	1,188
Benefits	66	69	3	4.1	348	359	11	3.2	640	640
Purchased Services	329	547	218	39.8	1,795	1,961	166	8.4	3,186	3,186
Supplies & Materials	32	40	8	21.1	156	141	(15)	(10.9)	261	261
Chargebacks	0	0	0	N/A	0	1	1	59.4	1	1
Capital Expenditures	0	0	0	N/A	0	86	86	100.0	115	115
Debt Service	0	0	0	N/A	0	0	0	N/A	0	0
Other	0	0	0	N/A	0	0	(0)	N/A	2	2
<b>Total Expenditures</b>	<b>525</b>	<b>750</b>	<b>225</b>	<b>30.0</b>	<b>2,860</b>	<b>3,101</b>	<b>241</b>	<b>7.8</b>	<b>5,393</b>	<b>5,393</b>
Transfers In (Out)	0	0	0	N/A	0	0	0	N/A	0	0
<b>Operating Excess (Deficit)</b>	<b>(\$121)</b>	<b>(\$452)</b>	<b>\$331</b>	<b>73.3</b>	<b>(\$596)</b>	<b>(\$1,193)</b>	<b>\$597</b>	<b>50.1</b>	<b>(\$733)</b>	<b>(\$733)</b>

**STATEMENT OF REVENUES AND EXPENDITURES**  
 (IN THOUSANDS)

	CURRENT MONTH				YEAR-TO-DATE				ANNUAL BUDGET	
	FY2012	FY2011	\$ Variance	% Variance	FY2012	FY2011	\$ Variance	% Variance	Adopted	Revised
<u>Revenues</u>										
Levy	\$0	\$0	\$0	N/A	\$0	\$0	\$0	N/A	\$893	\$893
Interest	0	0	0	N/A	0	0	0	N/A	0	0
Tuition, Fees, Admissions	102	105	(3)	(2.9)	597	571	26	4.5	1,037	1,047
Other Local Revenues	153	12	141	1,172.9	707	518	189	36.5	599	1,029
State Sources	349	159	190	119.8	1,233	1,165	68	5.8	2,159	2,164
Federal Aids from MDE	134	150	(16)	(11.0)	703	479	224	46.8	1,309	1,774
Federal Direct Aids	0	338	(338)	(100.0)	164	1,144	(980)	(85.6)	1,925	1,925
Local Sales	0	0	0	N/A	0	0	0	N/A	0	0
Sale of Bonds or Loans	0	0	0	N/A	0	0	0	N/A	0	0
<b>Total Revenues</b>	<b>738</b>	<b>764</b>	<b>(26)</b>	<b>(3.4)</b>	<b>3,405</b>	<b>3,877</b>	<b>(472)</b>	<b>(12.2)</b>	<b>7,922</b>	<b>8,830</b>
<u>Expenditures</u>										
Salaries	398	356	(42)	(11.7)	2,410	2,226	(184)	(8.3)	4,806	5,412
Benefits	126	145	19	13.2	814	882	68	7.8	1,809	1,957
Purchased Services	68	58	(10)	(16.6)	271	502	231	46.0	469	685
Supplies & Materials	23	18	(5)	(26.9)	169	134	(35)	(25.8)	291	304
Chargebacks	0	0	(0)	N/A	2	3	1	31.2	189	179
Capital Expenditures	0	0	0	N/A	0	29	29	100.0	33	10
Debt Service	0	0	0	N/A	0	0	0	N/A	0	0
Other	1	1	0	35.2	15	23	8	33.9	275	283
<b>Total Expenditures</b>	<b>615</b>	<b>578</b>	<b>(37)</b>	<b>(6.4)</b>	<b>3,680</b>	<b>3,799</b>	<b>119</b>	<b>3.1</b>	<b>7,873</b>	<b>8,830</b>
Transfers In (Out)	0	0	0	N/A	0	0	0	N/A		
<b>Operating Excess (Deficit)</b>	<b>\$123</b>	<b>\$186</b>	<b>(\$63)</b>	<b>(34.0)</b>	<b>(\$275)</b>	<b>\$78</b>	<b>(\$353)</b>	<b>(453.2)</b>	<b>\$49</b>	<b>\$0</b>

**STATEMENT OF REVENUES AND EXPENDITURES**  
 (IN THOUSANDS)

	CURRENT MONTH				YEAR - TO - DATE				ANNUAL BUDGET	
	FY2012	FY2011	\$ Variance	% Variance	FY2012	FY2011	\$ Variance	% Variance	Adopted	Revised
<u>Revenues</u>										
Levy	\$0	\$0	\$0	N/A	\$0	\$0	\$0	N/A	\$1,508	\$1,508
Interest	0	0	0	N/A	0	0	0	N/A	1	1
Tuition, Fees, Admissions	0	0	0	N/A	0	0	0	N/A	0	0
Other Local Revenues	1	1,154	(1,153)	(99.9)	175	1,317	(1,142)	(86.7)	95	195
State Sources	47	66	(19)	(29.2)	432	404	28	7.0	665	665
Federal Aids from MDE	66	0	66	N/A	87	0	87	N/A	0	250
Federal Direct Aids	0	0	0	N/A	0	0	0	N/A	0	0
Local Sales	497	0	497	N/A	604	0	604	N/A	4,774	4,957
Sale of Bonds or Loans	0	0	0	N/A	0	3	0	0.0	0	0
<b>Total Revenues</b>	<b>611</b>	<b>1,220</b>	<b>(609)</b>	<b>(49.9)</b>	<b>1,299</b>	<b>1,724</b>	<b>(422)</b>	<b>(24.5)</b>	<b>7,043</b>	<b>7,576</b>
<u>Expenditures</u>										
Salaries	54	119	65	54.9	418	597	179	30.0	871	871
Benefits	22	33	11	32.0	180	251	71	28.5	332	332
Purchased Services	19	173	154	89.3	469	281	(188)	(67.1)	0	572
Supplies & Materials	1	0	(1)	N/A	14	663	649	97.9	300	297
Chargebacks	1	0	(1)	N/A	1	0	(1)	N/A	0	0
Capital Expenditures	139	2	(137)	(6,864.8)	1,291	1,739	448	25.7	3,642	3,835
Debt Service	0	0	0	N/A	0	0	0	N/A	0	0
Other	0	3,344	3,344	100.0	0	3,344	3,344	100.0	0	76
<b>Total Expenditures</b>	<b>235</b>	<b>3,671</b>	<b>3,436</b>	<b>93.6</b>	<b>2,373</b>	<b>6,875</b>	<b>4,502</b>	<b>65.5</b>	<b>5,145</b>	<b>5,983</b>
Transfers In (Out)	(4,402)	0	0	N/A	(2,264)	0	0	N/A	(2,264)	(2,264)
<b>Operating Excess (Deficit)</b>	<b>(\$4,026)</b>	<b>(\$2,451)</b>	<b>(\$1,575)</b>	<b>(64.2)</b>	<b>(\$3,338)</b>	<b>(\$5,151)</b>	<b>\$1,813</b>	<b>35.2</b>	<b>(\$366)</b>	<b>(\$671)</b>

**STATEMENT OF REVENUES AND EXPENDITURES**  
 (IN THOUSANDS)

	CURRENT MONTH				YEAR - TO - DATE				ANNUAL BUDGET	
	FY2012	FY2011	\$ Variance	% Variance	FY2012	FY2011	\$ Variance	% Variance	Adopted	Revised
<b>Revenues</b>										
Levy	\$0	\$0	\$0	N/A	\$0	\$0	\$0	N/A	\$0	\$0
Interest	(1,536)	0	(1,536)	N/A	(1,536)	0	(1,536)	N/A	0	0
Tuition, Fees, Admissions	0	0	0	N/A	0	0	0	N/A	0	0
Other Local Revenues	(1,260)	1,894	(3,154)	(166.5)	19	690	(671)	(97.2)	168	168
State Sources	0	0	0	N/A	151	163	(12)	(7.2)	168	168
Federal Aids from MDE	0	0	0	N/A	0	0	0	N/A	0	0
Federal Direct Aids	0	0	0	N/A	0	0	0	N/A	0	0
Local Sales	0	0	0	N/A	24	0	24	N/A	0	0
Sale of Bonds or Loans	0	0	0	N/A	0	6,523	0	0.0	0	0
<b>Total Revenues</b>	<b>(2,795)</b>	<b>1,894</b>	<b>(4,689)</b>	<b>(247.6)</b>	<b>(1,342)</b>	<b>7,376</b>	<b>(2,195)</b>	<b>(29.8)</b>	<b>337</b>	<b>337</b>
<b>Expenditures</b>										
Salaries	8	6	(2)	(33.7)	53	48	(5)	(9.7)	87	87
Benefits	3	3	(0)	(1.8)	23	21	(2)	(7.2)	37	37
Purchased Services	20	18	(2)	(9.8)	53	66	13	19.9	153	154
Supplies & Materials	3	0	(3)	N/A	35	10	(25)	(245.5)	41	44
Chargebacks	0	0	0	N/A	0	0	(0)	N/A	0	0
Capital Expenditures	4,655	8,451	3,796	44.9	27,171	61,156	33,985	55.6	57,816	58,323
Debt Service	0	0	0	N/A	0	74	74	100.0	0	0
Other	0	3,136	3,136	100.0	30	3,592	3,562	99.2	10	38
<b>Total Expenditures</b>	<b>4,688</b>	<b>11,614</b>	<b>6,926</b>	<b>59.6</b>	<b>27,364</b>	<b>64,967</b>	<b>37,603</b>	<b>57.9</b>	<b>58,144</b>	<b>58,684</b>
Transfers In (Out)	0	0	0	N/A	0	0	0	N/A	0	0
<b>Operating Excess (Deficit)</b>	<b>(\$7,484)</b>	<b>(\$9,720)</b>	<b>\$2,236</b>	<b>23.0</b>	<b>(\$28,705)</b>	<b>(\$57,591)</b>	<b>\$28,886</b>	<b>50.2</b>	<b>(\$57,807)</b>	<b>(\$58,347)</b>

**STATEMENT OF REVENUES AND EXPENDITURES**  
 (IN THOUSANDS)

	CURRENT MONTH				YEAR-TO-DATE				ANNUAL BUDGET	
	FY2012	FY2011	\$ Variance	% Variance	FY2012	FY2011	\$ Variance	% Variance	Adopted	Revised
<u>Revenues</u>										
Levy	\$0	\$0	\$0	N/A	\$0	\$0	\$0	N/A	\$11,139	\$11,139
Interest	0	0	0	N/A	0	0	0	N/A	0	0
Tuition, Fees, Admissions	0	0	0	N/A	0	0	0	N/A	0	0
Other Local Revenues	0	6,554	(6,554)	(100.0)	(5)	6,554	(6,559)	(100.1)	0	0
State Sources	144	166	(22)	(13.5)	1,710	1,657	53	3.2	2,817	2,817
Federal Aids from MDE	0	0	0	N/A	0	0	0	N/A	0	0
Federal Direct Aids	0	0	0	N/A	582	582	0	0.0	1,164	1,164
Local Sales	0	0	0	N/A	0	0	0	N/A	0	0
Sale of Bonds or Loans	0	0	0	N/A	0	42	(42)	(100.0)	0	0
<b>Total Revenues</b>	<b>144</b>	<b>6,720</b>	<b>(6,576)</b>	<b>(97.9)</b>	<b>2,287</b>	<b>8,835</b>	<b>(6,548)</b>	<b>(74.1)</b>	<b>15,121</b>	<b>15,121</b>
<u>Expenditures</u>										
Salaries	0	0	0	N/A	0	0	0	N/A	0	0
Benefits	0	0	0	N/A	0	0	0	N/A	0	0
Purchased Services	0	0	0	N/A	0	0	0	N/A	0	0
Supplies & Materials	0	0	0	N/A	0	0	0	N/A	0	0
Chargebacks	0	0	0	N/A	0	0	0	N/A	0	0
Capital Expenditures	0	0	0	N/A	0	0	0	N/A	0	0
Debt Service	14,666	10,334	(4,332)	(41.9)	20,095	15,684	(4,411)	(28.1)	19,894	19,894
Other	0	0	0	N/A	0	0	0	N/A	0	0
<b>Total Expenditures</b>	<b>14,666</b>	<b>10,334</b>	<b>(4,332)</b>	<b>(41.9)</b>	<b>20,095</b>	<b>15,684</b>	<b>(4,411)</b>	<b>(28.1)</b>	<b>19,894</b>	<b>19,894</b>
Transfers In (Out)	4,588	0	0	N/A	4,588	0	0	N/A	4,588	4,588
<b>Operating Excess (Deficit)</b>	<b>(\$9,934)</b>	<b>(\$3,614)</b>	<b>(\$6,320)</b>	<b>(174.9)</b>	<b>(\$13,221)</b>	<b>(\$6,849)</b>	<b>(\$6,372)</b>	<b>(93.0)</b>	<b>(\$185)</b>	<b>(\$185)</b>

**STATEMENT OF REVENUES AND EXPENDITURES**  
 (IN THOUSANDS)

	CURRENT MONTH				YEAR-TO-DATE				ANNUAL BUDGET	
	FY2012	FY2011	\$ Variance	% Variance	FY2012	FY2011	\$ Variance	% Variance	Adopted	Revised
<u>Revenues</u>										
Levy	\$0	\$0	\$0	N/A	\$0	\$0	\$0	N/A	\$0	\$0
Interest	0	0	0	N/A	0	0	0	N/A	25	25
Tuition, Fees, Admissions	0	0	0	N/A	0	0	0	N/A	0	0
Other Local Revenues	0	1	(1)	(100.0)	2	2	0	0.4	300	300
State Sources	0	0	0	N/A	0	0	0	N/A	0	0
Federal Aids from MDE	0	0	0	N/A	0	0	0	N/A	0	0
Federal Direct Aids	0	0	0	N/A	0	0	0	N/A	0	0
Local Sales	0	0	0	N/A	0	0	0	N/A	0	0
Sale of Bonds or Loans	0	0	0	N/A	0	0	0	N/A	0	0
<b>Total Revenues</b>	<b>0</b>	<b>1</b>	<b>(1)</b>	<b>(100.0)</b>	<b>2</b>	<b>2</b>	<b>0</b>	<b>0.4</b>	<b>325</b>	<b>325</b>
<u>Expenditures</u>										
Salaries	0	0	0	N/A	0	0	0	N/A	0	0
Benefits	0	0	0	N/A	200	0	(200)	N/A	200	200
Purchased Services	0	0	0	N/A	0	0	0	N/A	0	0
Supplies & Materials	0	0	0	N/A	0	0	0	N/A	0	0
Chargebacks	0	(10)	(10)	(100.0)	0	0	0	N/A	0	0
Capital Expenditures	0	10	10	100.0	0	0	0	N/A	0	0
Debt Service	0	0	0	N/A	0	0	0	N/A	0	0
Other	0	0	0	N/A	0	0	0	N/A	0	0
<b>Total Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>N/A</b>	<b>200</b>	<b>0</b>	<b>(200)</b>	<b>N/A</b>	<b>200</b>	<b>200</b>
Transfers In (Out)	0	0	0	N/A	0	0	0	N/A	0	0
<b>Operating Excess (Deficit)</b>	<b>\$0</b>	<b>\$1</b>	<b>(\$1)</b>	<b>(100.0)</b>	<b>(\$198)</b>	<b>\$2</b>	<b>(\$200)</b>	<b>(9,999.7)</b>	<b>\$125</b>	<b>\$125</b>

**STATEMENT OF REVENUES AND EXPENDITURES**  
 (IN THOUSANDS)

	CURRENT MONTH				YEAR-TO-DATE				ANNUAL BUDGET	
	FY2012	FY2011	\$ Variance	% Variance	FY2012	FY2011	\$ Variance	% Variance	Adopted	Revised
<u>Revenues</u>										
Levy	\$0	\$0	\$0	N/A	\$0	\$0	\$0	N/A	\$0	\$0
Interest	0	0	0	N/A	0	0	0	N/A	0	0
Tuition, Fees, Admissions	0	0	0	N/A	0	0	0	N/A	0	0
Other Local Revenues	69	0	69	N/A	444	0	444	N/A	0	0
State Sources	0	0	0	N/A	0	0	0	N/A	0	0
Federal Aids from MDE	0	0	0	N/A	0	0	0	N/A	0	0
Federal Direct Aids	0	0	0	N/A	0	0	0	N/A	0	0
Local Sales	0	0	0	N/A	0	0	0	N/A	0	0
Sale of Bonds or Loans	0	0	0	N/A	0	0	0	N/A	0	0
<b>Total Revenues</b>	<b>69</b>	<b>0</b>	<b>69</b>	<b>N/A</b>	<b>444</b>	<b>0</b>	<b>444</b>	<b>N/A</b>	<b>0</b>	<b>0</b>
<u>Expenditures</u>										
Salaries	0	0	0	N/A	0	0	0	N/A	0	0
Benefits	48	0	(48)	N/A	379	0	(379)	N/A	0	0
Purchased Services	5	0	(5)	N/A	32	0	(32)	N/A	0	0
Supplies & Materials	0	0	0	N/A	0	0	0	N/A	0	0
Chargebacks	0	0	0	N/A	0	0	0	N/A	0	0
Capital Expenditures	0	0	0	N/A	0	0	0	N/A	0	0
Debt Service	0	0	0	N/A	0	0	0	N/A	0	0
Other	0	0	0	N/A	0	0	0	N/A	0	0
<b>Total Expenditures</b>	<b>52</b>	<b>0</b>	<b>(52)</b>	<b>N/A</b>	<b>412</b>	<b>0</b>	<b>(412)</b>	<b>N/A</b>	<b>0</b>	<b>0</b>
Transfers In (Out)	0	0	0	N/A	0	0	0	N/A	0	0
<b>Operating Excess (Deficit)</b>	<b>\$16</b>	<b>\$0</b>	<b>\$16</b>	<b>N/A</b>	<b>\$33</b>	<b>\$0</b>	<b>\$33</b>	<b>N/A</b>	<b>\$0</b>	<b>\$0</b>

**STATEMENT OF REVENUES AND EXPENDITURES**  
 (IN THOUSANDS)

	CURRENT MONTH				YEAR-TO-DATE				ANNUAL BUDGET	
	FY2012	FY2011	\$ Variance	% Variance	FY2012	FY2011	\$ Variance	% Variance	Adopted	Revised
<u>Revenues</u>										
Levy	\$0	\$0	\$0	N/A	\$0	\$0	\$0	N/A	\$0	\$0
Interest	2	0	2	N/A	2	0	2	N/A	4	4
Tuition, Fees, Admissions	160	0	160	N/A	160	0	160	N/A	645	645
Other Local Revenues	56	0	56	N/A	56	0	56	N/A	180	180
State Sources	0	0	0	N/A	0	0	0	N/A	0	0
Federal Aids from MDE	0	0	0	N/A	0	0	0	N/A	0	0
Federal Direct Aids	0	0	0	N/A	0	0	0	N/A	0	0
Local Sales	171	0	171	N/A	171	0	171	N/A	484	484
Sale of Bonds or Loans	0	0	0	N/A	0	0	0	N/A	0	0
<b>Total Revenues</b>	<b>389</b>	<b>0</b>	<b>389</b>	<b>N/A</b>	<b>389</b>	<b>0</b>	<b>389</b>	<b>N/A</b>	<b>1,314</b>	<b>1,314</b>
<u>Expenditures</u>										
Salaries	0	0	0	N/A	0	0	0	N/A	0	0
Benefits	0	0	0	N/A	0	0	0	N/A	0	0
Purchased Services	165	0	(165)	N/A	165	0	(165)	N/A	720	720
Supplies & Materials	187	0	(187)	N/A	187	0	(187)	N/A	560	560
Chargebacks	0	0	0	N/A	0	0	0	N/A	0	0
Capital Expenditures	0	0	0	N/A	0	0	0	N/A	0	0
Debt Service	0	0	0	N/A	0	0	0	N/A	0	0
Other	14	0	(14)	N/A	14	0	(14)	N/A	34	34
<b>Total Expenditures</b>	<b>366</b>	<b>0</b>	<b>(366)</b>	<b>N/A</b>	<b>366</b>	<b>0</b>	<b>(366)</b>	<b>N/A</b>	<b>1,314</b>	<b>1,314</b>
Transfers In (Out)	0	0	0	N/A	0	0	0	N/A	0	0
<b>Operating Excess (Deficit)</b>	<b>\$23</b>	<b>\$0</b>	<b>\$23</b>	<b>N/A</b>	<b>\$23</b>	<b>\$0</b>	<b>\$23</b>	<b>N/A</b>	<b>(\$0)</b>	<b>(\$0)</b>

January 12  
ALL FUNDS

## BALANCE SHEET

ASSETS	01/31/12	06/30/11	01/31/11	FUND BALANCES	01/31/12	06/30/11	01/31/11
Cash / Investments	\$83,633	\$126,721	\$150,662	Reserved for:			
Taxes & Credits Receivable	4,300	14,603	4,066	Severance	\$0	\$0	\$0
Accounts / Interest Receivable	124	2,894	264	Nonspendable Inventory	212	212	260
Due from Other Funds	75	330	0	Nonspendable Prepaids	72	72	108
Due from Other MN Districts	0	793	0	Staff Development	302	302	370
Due From MDE	22,747	23,018	19,986	Reemployment comp	0	0	0
Due From Federal thru MDE	35	2,500	35	Basic skills	329	329	89
Due From Federal - Direct	0	350	0	Learning development	0	0	167
Due from Other Governments	0	133	0	Desegregation	293	293	101
Inventory	217	212	254	Gifted and Talented	23	23	0
Prepaids	57	72	155	Pupil Transportation Safety	0	0	0
				ECFE	160	160	188
Total Assets	<u>\$111,188</u>	<u>\$171,624</u>	<u>\$175,421</u>	Community Education	159	106	78
				Community Services	0	0	0
				Operating Capital	0	0	369
				Facilities	60,433	60,433	48,520
				Alternative facilities	20,554	20,554	1,247
				Restricted Programs	0	0	0
				Bond Refunding	0	0	0
				Endowment	1,677	1,875	1,798
				Encumbrances	0	0	143,325
				Severance-Insurance Prem	4,081	4,081	3,499
				Area Learning Center	0	0	0
				Designated for:			
				Textbooks	0	0	0
				Carryovers	681	681	731
				Operating Capital	0	0	300
				Referendum	0	0	0
				Undesignated	(30,453)	10,500	(50,013)
				Total Fund Balance	<u>\$58,522</u>	<u>\$99,620</u>	<u>\$151,137</u>
				Liabilities & Fund Balance	<u>\$111,188</u>	<u>\$171,624</u>	<u>\$175,421</u>

January 12  
General Fund

### BALANCE SHEET

ASSETS	01/31/12	06/30/11	01/31/11
Cash / Investments	\$36,468	\$20,714	\$10,785
Taxes & Credits Receivable	(5,212)	5,090	(4,206)
Accounts / Interest Receivable	(1)	18	242
Due from Other Funds	75	75	0
Due from Other MN Districts	0	793	0
Due From MDE	21,393	21,461	18,689
Due From Federal thru MDE	0	2,373	0
Due From Federal - Direct	0	3	0
Due from Other Governments	0	128	0
Inventory	197	129	210
Prepays	57	72	154
<b>Total Assets</b>	<b>\$52,977</b>	<b>\$50,855</b>	<b>\$25,874</b>

LIABILITIES	01/31/12	06/30/11	01/31/11
Tax and Aid Anticipation Payable	\$31,060	\$19,375	\$0
Accrued Interest Payable	0	0	0
Salaries & Benefits Payable	241	13,892	(645)
Accounts Payable	45	641	91
Due to Other Funds	0	200	0
Due to Other MN Districts	24	143	0
Due to Other Governments	296	297	0
Claims Payable	353	245	(76)
Deferred Revenue	11	159	8
Taxes Levied for Subsequent Yr.	4,945	5,315	8,598
Property tax shift	370	0	0
<b>Total Liabilities</b>	<b>\$37,345</b>	<b>\$40,267</b>	<b>\$7,976</b>

FUND BALANCES	01/31/12	06/30/11	01/31/11
Reserved for:			
Severance	\$0	\$0	\$0
Nonspendable Inventory	129	129	171
Nonspendable Prepays	72	72	93
Staff Development	302	302	370
Reemployment comp	-	-	-
Basic skills	329	329	89
Learning development	-	-	167
Desegregation	293	293	101
Gifted and Talented	23	23	0
Pupil Transportation Safety	0	0	0
ECFE	0	0	0
Community Education	0	0	0
Community Services	0	0	0
Operating Capital	0	0	0
Facilities	0	0	0
Alternative facilities	0	0	0
Restricted Programs	0	0	0
Escrow Account	0	0	0
Severance-Insurance Prem	4,081	4,081	3,499
Encumbrances	0	0	0
Area Learning Center	0	0	-
Designated for:			
Textbooks	0	0	-
Carryovers	375	375	315
Operating Capital	0	0	300
Referendum	0	0	-
Undesignated	10,027	4,984	12,793
<b>Total Fund Balance</b>	<b>\$15,632</b>	<b>\$10,589</b>	<b>\$17,898</b>
<b>Liabilities &amp; Fund Balance</b>	<b>\$52,977</b>	<b>\$50,855</b>	<b>\$25,874</b>



January 12  
Transportation Fund

## BALANCE SHEET

ASSETS	01/31/12	06/30/11	01/31/11	FUND BALANCES	01/31/12	06/30/11	01/31/11
Cash / Investments	(\$1,594)	(\$1,034)	(\$1,237)	Reserved for:			
Taxes & Credits Receivable	0	0	0	Severance	\$0	\$0	\$0
Accounts / Interest Receivable	17	48	6	Nonspendable Inventory	0	0	0
Due from Other Funds	0	0	0	Nonspendable Prepaids	0	0	5
Due from Other MN Districts	0	0	0	Staff Development	0	0	0
Due From MDE	74	74	67	Reemployment comp	0	0	0
Due From Federal thru MDE	0	0	0	Basic skills	0	0	0
Due From Federal - Direct	0	0	0	Learning development	0	0	0
Due from Other Governments	0	0	0	Desegregation	0	0	0
Inventory	(10)	0	(4)	Gifted and Talented	0	0	0
Prepaids	0	0	0	Pupil Transportation Safety	0	0	0
				ECFE	0	0	0
<b>Total Assets</b>	<b>(\$1,513)</b>	<b>(\$912)</b>	<b>(\$1,168)</b>	Community Education	0	0	0
				Community Services	0	0	0
<b>LIABILITIES</b>				Operating Capital	0	0	0
Tax and Aid Anticipation Payable	\$0	\$0	\$0	Facilities	0	0	0
Accrued Interest Payable	0	0	0	Alternative facilities	0	0	0
Salaries Payable	233	30	240	Restricted Programs	0	0	0
Accounts Payable	(0)	208	125	Escrow Account	0	0	0
Due to Other Funds	0	0	0	Endowment	0	0	0
Due to Other MN Districts	0	0	0	Encumbrances	0	0	0
Due to Other Governments	0	0	0	Designated for:			
Claims Payable	0	0	8	Textbooks	0	0	0
Deferred Revenue	0	0	0	Operating Capital	0	0	0
Taxes Levied for Subsequent Yr.	0	0	0	Undesignated	(1,745)	(1,150)	(1,546)
Property tax shift	0	0	0				
<b>Total Liabilities</b>	<b>\$233</b>	<b>\$238</b>	<b>\$373</b>	<b>Total Fund Balance</b>	<b>(\$1,745)</b>	<b>(\$1,150)</b>	<b>(\$1,541)</b>
				<b>Liabilities &amp; Fund Balance</b>	<b>(\$1,513)</b>	<b>(\$912)</b>	<b>(\$1,168)</b>

January 12

## BALANCE SHEET

Community Service Fund

ASSETS	01/31/12	06/30/11	01/31/11	FUND BALANCES	01/31/12	06/30/11	01/31/11
Cash / Investments	\$106	\$1	\$943	Reserved for:			
Taxes & Credits Receivable	642	642	650	Severance	\$0	\$0	\$0
Accounts / Interest Receivable	6	5	0	Nonspendable Inventory	0	0	0
Due from Other Funds	0	0	0	Nonspendable Prepays	0	0	10
Due from Other MN Districts	0	0	0	Staff development	0	0	0
Due From MDE	425	627	453	Reemployment comp	0	0	0
Due From Federal thru MDE	0	92	0	Basic skills	0	0	0
Due From Federal - Direct	0	346	0	Learning development	0	0	0
Due from Other Governments	0	5	0	Desegregation	0	0	0
Inventory	(2)	0	(5)	Gifted and Talented	0	0	0
Prepays	0	0	0	Pupil Transportation Safety	0	0	0
				ECFE	160	160	188
<b>Total Assets</b>	<b><u>\$1,177</u></b>	<b><u>\$1,719</u></b>	<b><u>\$2,041</u></b>	Community Education	159	106	78
				Community Services	0	0	0
<b>LIABILITIES</b>				Operating Capital	0	0	0
Tax and Aid Anticipation Payable	\$0	\$0	\$0	Facilities	0	0	0
Accrued Interest Payable	0	0	0	Alternative facilities	0	0	0
Salaries Payable	393	544	491	Restricted Programs	0	0	0
Accounts Payable	1	58	12	Escrow Account	0	0	0
Due to Other Funds	75	130	0	Endowment	0	0	0
Due to Other MN Districts	0	0	0	Encumbrances	0	0	0
Due to Other Governments	0	0	0	Designated for:			
Claims Payable	0	0	14	Textbooks	0	0	0
Deferred Revenue	0	4	0	Operating Capital	0	0	0
Taxes Levied for Subsequent Yr.	628	665	1,093	Undesignated	(275)	52	155
Property tax shift	37	0	0				
<b>Total Liabilities</b>	<b><u>\$1,133</u></b>	<b><u>\$1,400</u></b>	<b><u>\$1,610</u></b>	<b>Total Fund Balance</b>	<b><u>\$43</u></b>	<b><u>\$319</u></b>	<b><u>\$431</u></b>
				<b>Liabilities &amp; Fund Balance</b>	<b><u>\$1,177</u></b>	<b><u>\$1,719</u></b>	<b><u>\$2,041</u></b>

January 12

## BALANCE SHEET

Capital Expenditures

ASSETS	01/31/12	06/30/11	01/31/11	FUND BALANCES	01/31/12	06/30/11	01/31/11
Cash / Investments	(\$7,102)	(\$3,731)	(\$3,455)	Reserved for:			
Taxes & Credits Receivable	0	0	0	Severance	\$0	\$0	\$0
Accounts / Interest Receivable	73	4	16	Nonspendable Inventory	0	0	0
Due from Other Funds	0	0	0	Nonspendable Prepays	0	0	0
Due from Other MN Districts	0	0	0	Staff Development	0	0	0
Due From MDE	0	0	0	Reemployment comp	0	0	0
Due From Federal thru MDE	0	0	0	Basic skills	0	0	0
Due From Federal - Direct	0	0	0	Learning development	0	0	0
Due from Other Governments	0	0	0	Desegregation	0	0	0
Inventory	0	0	0	Gifted and Talented	0	0	0
Prepays	0	0	1	Pupil Transportation Safety	0	0	0
				ECFE	0	0	0
<b>Total Assets</b>	<b><u>(\$7,029)</u></b>	<b><u>(\$3,727)</u></b>	<b><u>(\$3,438)</u></b>	Community Education	0	0	0
				Community Services	0	0	0
<b>LIABILITIES</b>				Operating Capital	0	0	369
Tax and Aid Anticipation Payable	\$0	\$0	\$0	Facilities	0	0	0
Accrued Interest Payable	0	0	0	Alternative facilities	0	0	0
Salaries Payable	98	36	567	Restricted Programs	0	0	0
Accounts Payable	0	26	0	Escrow Account	0	0	0
Due to Other Funds	0	0	0	Endowment	0	0	0
Due to Other MN Districts	0	0	0	Encumbrances	0	0	0
Due to Other Governments	0	0	0	Designated for:			0
Claims Payable	0	0	12	Textbooks	0	0	0
Deferred Revenue	0	0	1	School Carryover	305	305	416
Taxes Levied for Subsequent Yr.	0	0	0	Operating Capital	0	0	0
Property tax shift	0	0	0	Undesignated	(7,432)	(4,094)	(4,803)
<b>Total Liabilities</b>	<b><u>\$98</u></b>	<b><u>\$62</u></b>	<b><u>\$580</u></b>	<b>Total Fund Balance</b>	<b><u>(\$7,126)</u></b>	<b><u>(\$3,789)</u></b>	<b><u>(\$4,018)</u></b>
				<b>Liabilities &amp; Fund Balance</b>	<b><u>(\$7,029)</u></b>	<b><u>(\$3,727)</u></b>	<b><u>(\$3,438)</u></b>

January 12

## BALANCE SHEET

Building Construction Fund

ASSETS	01/31/12	06/30/11	01/31/11	FUND BALANCES	01/31/12	06/30/11	01/31/11
Cash / Investments	\$52,248	\$94,404	\$137,048	Reserved for:			
Taxes & Credits Receivable	0	0	0	Severance	\$0	\$0	\$0
Accounts / Interest Receivable	0	2,795	0	Nonspendable Inventory	0	0	0
Due from Other Funds	0	0	0	Nonspendable Prepays	0	0	0
Due from Other MN Districts	0	0	0	Staff Development	0	0	0
Due From MDE	50	50	45	Reemployment comp	0	0	0
Due From Federal thru MDE	0	0	0	Basic skills	0	0	0
Due From Federal - Direct	0	0	0	Learning development	0	0	0
Due from Other Governments	0	0	0	Desegregation	0	0	0
Inventory	(1)	0	0	Gifted and Talented	0	0	0
Prepays	0	0	0	Pupil Transportation Safety	0	0	0
				ECFE	0	0	0
<b>Total Assets</b>	<b><u>\$52,297</u></b>	<b><u>\$97,250</u></b>	<b><u>\$137,093</u></b>	Community Education	0	0	0
				Community Services	0	0	0
<b>LIABILITIES</b>				Operating Capital	0	0	0
Tax and Aid Anticipation Payable	\$0	\$0	\$0	Facilities	60,433	60,433	48,520
Accrued Interest Payable	0	0	0	Alternative facilities	20,554	20,554	1,247
Salaries Payable	16	5	16	Restricted Programs	0	0	0
Accounts Payable	0	16,258	668	Escrow Account	0	0	0
Due to Other Funds	0	0	0	Endowment	0	0	0
Due to Other MN Districts	0	0	0	Encumbrances	0	0	143,325
Due to Other Governments	0	0	0	Designated for:			
Claims Payable	0	0	0	Textbooks	0	0	0
Deferred Revenue	0	0	0	Operating Capital	0	0	0
Taxes Levied for Subsequent Yr.	0	0	0	Undesignated	(28,706)		(56,683)
Property tax shift	0	0	0				
<b>Total Liabilities</b>	<b><u>\$16</u></b>	<b><u>\$16,263</u></b>	<b><u>\$684</u></b>	<b>Total Fund Balance</b>	<b><u>\$52,281</u></b>	<b><u>\$80,987</u></b>	<b><u>\$136,409</u></b>
				<b>Liabilities &amp; Fund Balance</b>	<b><u>\$52,297</u></b>	<b><u>\$97,250</u></b>	<b><u>\$137,093</u></b>

January 12

## BALANCE SHEET

Debt Service Fund

ASSETS	01/31/12	06/30/11	01/31/11	FUND BALANCES	01/31/12	06/30/11	01/31/11
Cash / Investments	(\$232)	\$12,984	\$2,926	Reserved for:			
Taxes & Credits Receivable	8,870	8,870	7,622	Severance	\$0	\$0	\$0
Accounts / Interest Receivable	0	5	0	Nonspendable Inventory	0	0	0
Due from Other Funds	0	0	0	Nonspendable Prepays	0	0	0
Due from Other MN Districts	0	0	0	Staff Development	0	0	0
Due From MDE	805	805	731	Reemployment comp	0	0	0
Due From Federal thru MDE	0	0	0	Basic skills	0	0	0
Due From Federal - Direct	0	0	0	Learning development	0	0	0
Due from Other Governments	0	0	0	Desegregation	0	0	0
Inventory	0	0	0	Gifted and Talented	0	0	0
Prepays	0	0	0	Pupil Transportation Safety	0	0	0
				ECFE	0	0	0
<b>Total Assets</b>	<b>\$9,443</b>	<b>\$22,664</b>	<b>\$11,279</b>	Community Education	0	0	0
				Community Services	0	0	0
<b>LIABILITIES</b>				Operating Capital	0	0	0
Tax and Aid Anticipation Payable	\$0	\$0	\$0	Facilities	0	0	0
Accrued Interest Payable	0	0	0	Alternative facilities	0	0	0
Salaries Payable	0	0	0	Restricted Programs	0	0	0
Accounts Payable	0	0	0	Escrow Account	0	0	0
Due to Other Funds	0	0	0	Bond Refundings	0		0
Due to Other MN Districts	0	0	0	Encumbrances	0	0	0
Due to Other Governments	0	0	0	Designated for:			
Claims Payable	0	0	0	Textbooks	0	0	0
Deferred Revenue	0	0	0	Operating Capital	0	0	0
Taxes Levied for Subsequent Yr.	13,317	13,730	12,922	Undesignated	(4,287)	8,934	(1,643)
Property tax shift	413	0	0				
<b>Total Liabilities</b>	<b>\$13,730</b>	<b>\$13,730</b>	<b>\$12,922</b>	<b>Total Fund Balance</b>	<b>(\$4,287)</b>	<b>\$8,934</b>	<b>(\$1,643)</b>
				<b>Liabilities &amp; Fund Balance</b>	<b>\$9,443</b>	<b>\$22,664</b>	<b>\$11,279</b>

January 12

# BALANCE SHEET

Trust & Agency Funds

ASSETS	01/31/12	06/30/11	01/31/11	FUND BALANCES	01/31/12	06/30/11	01/31/11
Cash / Investments	\$1,662	\$1,605	\$1,800	Reserved for:			
Taxes & Credits Receivable	0	0	0	Severance	\$0	\$0	\$0
Accounts / Interest Receivable	16	16	0	Nonspendable Inventory	0	0	0
Due from Other Funds	0	255	0	Nonspendable Prepaids	0	0	0
Due from Other MN Districts	0	0	0	Staff Development	0	0	0
Due From MDE	0	0	0	Reemployment comp	0	0	0
Due From Federal thru MDE	0	0	0	Basic skills	0	0	0
Due From Federal - Direct	0	0	0	Learning development	0	0	0
Due from Other Governments	0	0	0	Desegregation	0	0	0
Inventory	0	0	0	Gifted and Talented	0	0	0
Prepaids	0	0	0	Pupil Transportation Safety	0	0	0
				ECFE	0	0	0
Total Assets	<u>\$1,678</u>	<u>\$1,876</u>	<u>\$1,800</u>	Community Education	0	0	0
				Community Services	0	0	0
LIABILITIES				Operating Capital	0	0	0
Tax and Aid Anticipation Payable	\$0	\$0	\$0	Facilities	0	0	0
Accrued Interest Payable	0	0	0	Alternative facilities	0	0	0
Salaries Payable	0	0	0	Restricted Programs	0	0	0
Accounts Payable	0	0	0	Escrow Account	0	0	0
Due to Other Funds	0	0	0	Endowment	1,677	1,875	1,798
Due to Other MN Districts	0	0	0	Encumbrances	0	0	0
Due to Other Governments	0	0	0	Designated for:			
Claims Payable	0	0	0	Textbooks	0	0	0
Deferred Revenue	2	2	2	Operating Capital	0	0	0
Taxes Levied for Subsequent Yr.	0	0	0	Undesignated	0	0	0
Property tax shift	0	0	0				
Total Liabilities	<u>\$2</u>	<u>\$2</u>	<u>\$2</u>	Total Fund Balance	<u>\$1,677</u>	<u>\$1,875</u>	<u>\$1,798</u>
				Liabilities & Fund Balance	<u>\$1,678</u>	<u>\$1,876</u>	<u>\$1,800</u>

January 12

## BALANCE SHEET

Dental Internal Service Fund

ASSETS	01/31/12	06/30/11	01/31/11	FUND BALANCES	01/31/12	06/30/11	01/31/11
Cash / Investments	\$32	\$0	\$0	Reserved for:			
Taxes & Credits Receivable	0	0	0	Severance	\$0	\$0	\$0
Accounts / Interest Receivable	1	0	0	Nonspendable Inventory	0	0	0
Due from Other Funds	0	0	0	Nonspendable Prepays	0	0	0
Due from Other MN Districts	0	0	0	Staff Development	0	0	0
Due From MDE	0	0	0	Reemployment comp	0	0	0
Due From Federal thru MDE	0	0	0	Reemployment comp	0	0	0
Due From Federal - Direct	0	0	0	Learning development	0	0	0
Due from Other Governments	0	0	0	Desegregation	0	0	0
Inventory	0	0	0	Gifted and Talented	0	0	0
Prepays	0	0	0	Pupil Transportation Safety	0	0	0
				ECFE	0	0	0
<b>Total Assets</b>	<b>\$33</b>	<b>\$0</b>	<b>\$0</b>	Community Education	0	0	0
				Community Services	0	0	0
<b>LIABILITIES</b>				Operating Capital	0	0	0
Tax and Aid Anticipation Payable	\$0	\$0	\$0	Facilities	0	0	0
Accrued Interest Payable	0	0	0	Alternative facilities	0	0	0
Salaries Payable	0	0	0	Restricted Programs	0	0	0
Accounts Payable	0	0	0	Escrow Account	0	0	0
Due to Other Funds	0	0	0	Endowment	0	0	0
Due to Other MN Districts	0	0	0	Encumbrances	0	0	0
Due to Other Governments	0	0	0	Designated for:			
Claims Payable	0	0	0	Textbooks	0	0	0
Deferred Revenue	0	0	0	Operating Capital	0	0	0
Taxes Levied for Subsequent Yr.	0	0	0	Undesignated	33	0	0
Property tax shift	0	0	0				
<b>Total Liabilities</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>Total Fund Balance</b>	<b>\$33</b>	<b>\$0</b>	<b>\$0</b>
				<b>Liabilities &amp; Fund Balance</b>	<b>\$33</b>	<b>\$0</b>	<b>\$0</b>

January 12  
Student Activities

## BALANCE SHEET

ASSETS	01/31/12	06/30/11	01/31/11	FUND BALANCES	01/31/12	06/30/11	01/31/11
Cash / Investments	\$1,172	\$1,150	\$1,195	Reserved for:			
Taxes & Credits Receivable	0	0	0	Severance	\$0	\$0	\$0
Accounts / Interest Receivable	0	0	0	Nonspendable Inventory	0	0	0
Due from Other Funds	0	0	0	Nonspendable Prepays	0	0	0
Due from Other MN Districts	0	0	0	Staff Development	0	0	0
Due From MDE	0	0	0	Reemployment comp	0	0	0
Due From Federal thru MDE	0	0	0	Basic skills	0	0	0
Due From Federal - Direct	0	0	0	Learning development	0	0	0
Due from Other Governments	0	0	0	Desegregation	0	0	0
Inventory	0	0	0	Gifted and Talented	0	0	0
Prepays	0	0	0	Pupil Transportation Safety	0	0	0
				ECFE	0	0	0
<b>Total Assets</b>	<b>\$1,172</b>	<b>\$1,150</b>	<b>\$1,195</b>	Community Education	0	0	0
				Community Services	0	0	0
<b>LIABILITIES</b>				Operating Capital	0	0	0
Tax and Aid Anticipation Payable	\$0	\$0	\$0	Facilities	0	0	0
Accrued Interest Payable	0	0	0	Alternative facilities	0	0	0
Salaries Payable	0	0	0	Restricted Programs	0	0	0
Accounts Payable	0	0	0	Escrow Account	0	0	0
Due to Other Funds	0	0	0	Endowment	0	0	0
Due to Other MN Districts	0	0	0	Encumbrances	0	0	0
Due to Other Governments	0	0	0	Designated for:			
Claims Payable	0	0	0	Textbooks	0	0	0
Deferred Revenue	0	0	0	Operating Capital	0	0	0
Taxes Levied for Subsequent Yr.	0	0	0	Undesignated	1,172	1,150	1,195
Property tax shift	0	0	0				
<b>Total Liabilities</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>Total Fund Balance</b>	<b>\$1,172</b>	<b>\$1,150</b>	<b>\$1,195</b>
				<b>Liabilities &amp; Fund Balance</b>	<b>\$1,172</b>	<b>\$1,150</b>	<b>\$1,195</b>





**ISD #709 - Duluth Public Schools  
ACH & Wire Transfer Summary  
Period Ending 01/31/2012**

<u>CHECK DATE</u>	<u>VENDOR ID</u>	<u>DESCRIPTION</u>	<u>MSDLFA</u>
01/06/2012	V106466	CITISTREET FOR MSRS	93,729.14
01/06/2012	V79764	DULUTH FEDERATION OF TEA	24,044.14
01/06/2012	V107231	DULUTH TEACHERS CREDIT	14,395.60
01/06/2012	V79766	DULUTH TEACHERS CREDIT	1,595,725.96
01/06/2012	V79711	DULUTH TEACHERS RETIRE	210,535.53
01/06/2012	V106637	EBC - FLEX EFT	15,008.43
01/06/2012	V106635	EBC - HRA EFT	124,539.44
01/06/2012	V106636	EBC - TSA EFT	129,054.09
01/06/2012	V79771	EDUCATION MN CLERICAL	1,292.01
01/06/2012	V05173	MN CHILD SUPPORT EFT	2,217.98
01/06/2012	V79708	PUBLIC EMPLOYEES RETIREMENT	87,775.86
01/09/2012	V102915	FEDERAL 941 PR TAXES	550,993.54
01/09/2012	V102916	MN STATE PR TAXES	98,943.73
01/20/2012	V106466	CITISTREET FOR MSRS	92,680.23
01/20/2012	V79764	DULUTH FEDERATION OF TEA	23,993.35
01/20/2012	V107231	DULUTH TEACHERS CREDIT	14,514.60
01/20/2012	V79766	DULUTH TEACHERS CREDIT	1,485,998.40
01/20/2012	V79711	DULUTH TEACHERS RETIRE	206,158.19
01/20/2012	V106637	EBC - FLEX EFT	15,008.43
01/20/2012	V106635	EBC - HRA EFT	127,853.89
01/20/2012	V106636	EBC - TSA EFT	90,888.10
01/20/2012	V79771	EDUCATION MN CLERICAL	1,266.80
01/20/2012	V05173	MN CHILD SUPPORT EFT	2,217.98
01/20/2012	V79708	PUBLIC EMPLOYEES RETIREMENT	73,834.18
01/23/2012	V102915	FEDERAL 941 PR TAXES	516,315.03
01/23/2012	V102916	MN STATE PR TAXES	92,580.20
01/26/2012	V106737	ASSOCIATED BANK (EFT)	4,337,878.75
01/26/2012	V06645	MEDICA HEALTH PLAN (EFT)	175,127.59
01/26/2012	V106638	PEIP - HLTH EFT	1,226,319.68
01/26/2012	V05012	U S BANK TRUST N A CORP EFT	9,126,914.06
01/26/2012	V80030	DELTA DENTAL PLAN OF MN(EFT)	52,274.68
01/26/2012	V104923	HARRIS BANK	13,361.94
01/26/2012	V100499	MN DEPT OF REVENUE EFT	31.00
01/26/2012	V105358	RELIASTAR LIFE ING SERVICE CTR	25,406.92
			20,648,879.45

**ISD 709 – Duluth Public Schools  
Investment Activity for FY 2012  
As of January 31, 2012**

**Beginning Investment Balance** (December 31, 2011): **\$ 2,886,711.42**

<b>Add Purchases:</b>					Yield	
<u>Date</u>	<u>Issuer</u>	<u>Broker</u>	<u>Matures</u>	<u>(YTM)</u>		
01/27	FNMA	MBS	12/29/23	3.85%	\$	101,450.00
<b>Total Purchases</b>					<b>\$</b>	<b>101,450.00</b>

<b>Deduct Maturities/Calls/Sales:</b>					Yield	
<u>Date</u>	<u>Issuer</u>	<u>Broker</u>	<u>Matures</u>	<u>(YTM)</u>		
01/27	Bank of China NYC (NY)	MBS	01/27/12	0.45%	\$	249,000.00
01/30	GE Money Bank (UT)	MBS	01/30/12	0.35%		249,000.00
<b>Total Maturities</b>					<b>\$</b>	<b>498,000.00</b>

<b>Other items:</b>				
Add:	Money Market Funds Interest		\$	29.42
	Market Value Adjustment			0.00
	Other Interest			0.00
Deduct:	Transaction Fees/Other			0.00
	Beginning Value Adjustment			0.00
<b>Total Other</b>			<b>\$</b>	<b>29.42</b>

**Ending Investment Balance** (January 31, 2012) **\$ 2,490,190.84**

Note: Ending Investment Balance as of January 31, 2011 was \$ 1,808,523.14

**Duluth Public Schools-ISD 709**  
**WADM Projection Report - FY 2012**  
**March 2012**

Grade Levels	March	Progression	Projected ADM	PUW	Projected	EOY
	Enrollment	to ADM				
KG	627.13	1.009105181	632.84	0.612	387.30	396.34
HK	82	0.919262433	75.38	1.000	75.38	95.61
Gr 1-3	2012	0.99138882	2000.67	1.115	2230.75	2119.34
Gr 4-6	1830.92	0.98190853	1806.80	1.060	1915.20	1906.23
Gr 7-8	1175.97	0.97835873	1154.52	1.300	1500.88	1517.98
Gr 9-12	3014.76	0.966851766	2928.83	1.300	3807.47	3891.85
<b>Sub-Total</b>	8742.78				9916.98	9927.35
<b>Other WADM</b>						
	March	Progression	Projected ADM	PUW	Projected	EOY
	Enrollment	to ADM				
<b>Early Childhood</b>	265	0.344029358	91.17	1.250	113.96	125.15
	Final Count	Mar 1 Count	Final ADM			
08-09	471	294	98.12			
09-10	466	264	106.7			
10-11	474	283	100.12			
11-12*		265	113.96			
<b>Resident Tuition**</b>						
Resident Tuition Details		Total WADM				
08-09		47.23				
09-10		55.36				
10-11		46.14				
11-12*		52.46				
<b>ALC**</b>						
ALC Details		Total WADM				
08-09		132.37				
09-10		205.88				
10-11		256.05				
11-12*		198.10				
<b>Projected Total WADM</b>					10030.94	10052.50
<b>Budgeted WADM</b>					9906.61	
<b>Net</b>					124.33	

\* Projected

\*\*Included in Grade Level Projections

**EDITS**

	0
	0
	6
	9
	4
	14

Fund Raisers

<u>School</u>	<u>Organization</u>	<u>Function</u>
Unity High School	School	Shiny Paper Collection
Piedmont Elementary	School Wide Assemblies	Flower Bulb Fund Raiser
Denfeld High	Speech Program	Concession Stands During Tournaments
Denfeld High	Speech Program	Rummage Sale
Denfeld High	Speech Program	Speech Concert
Lakewood Elementary	School	The Chip Shoppe Fundraising Sales

East High		Keystone Bluff	Sterling Strings	100.00
East High		WP & RS Mars Co	Robotics	100.00
East High		Kiwanis Club	Robotics	1,200.00
East High		Duluth Congregational Church	Choralaires	150.00
East High		Duluth Congregational Church	Choralaires	176.00
East High	Stan	Karich	Softball	1,000.00
East High	M/M Goodge		Knowledge Bowl	100.00
East High	M/M Goodge		Exec Board	100.00
East High		Lake Superior Endodontics	Activities	150.00
East High		Royal Order of Jesters	Choralaires	150.00
East High		McGolrick General Assembly	Choralaires	125.00
East High	John	Ipsen	Choralaires	200.00
East High		Gitche Gumee	Choralaires	100.00
East High		Duluth Lions Club	Choralaires	100.00
East High		Bethany Lutheran Church Women	Choralaires	100.00
East High		First Lutheran Chuch Women	Choralaires	50.00
East High		Greater Downtown Council	Choralaires	50.00
East High		Hermantown Community Church	Choralaires	150.00
East High		St. Lukes	Choralaires	150.00
Lakewood		Wells Fargo Foundation	None	38.71
Homecroft	Carolyn	Roberts	None	40.00
Homecroft	Lisa	Holte	Forbort/Mizuko Classrooms	100.00
Woodland Hills Acç	Gregory	Merritt	None	250.00
District Wide Music	c/o Mark Giehring	Vega Productions, Inc.	Instruments	In Kind
Congdon	Sean	McGee	After School Programs	100.00
Congdon		Congdon PTA	After School Programs	135.00
Congdon		Congdon Foundation	New Vacuum	169.92
Congdon		Grand Avenue Vet	Destination Imagination	75.00
Congdon	Sandra	Van den Bosse	Destination Imagination	30.00
Congdon	Jessica	Saxton	Destination Imagination	30.00
Congdon	James	Jorgenson	Destination Imagination	30.00
Congdon	Rebeca	Butler	Destination Imagination	60.00
Congdon		Congdon PTA	First Grade Trip	600.00
Morgan Park		Timberlodge Steakhouse	Science Program, Wall Mounted Animals	In Kind
Morgan Park	Misc. Donations from	Band Concert	Band	310.60
Morgan Park	Misc. Donations from	Choir Concert	Choir	136.00
UNITY	LARSON	CHEVROLET	YEARBOOK AD	110.00
Denfeld High		Krenzen Auomotive	Equipment Donation to Automotive Program	In Kind
Adult Basic Education		ABE Staff	Cash Donations	350.00
Lakewood		Wells Fargo Foundation	None	72.89

Lakewood		Target	Scholarship	700.00	
Denfeld High		Korkki Nordic Ski Club	Nordic Ski Program	250.00	39
Denfeld High		Duluth Cross Country Ski Club	Nordic Ski Program	200.00	
Denfeld High	Tonya	Sconiers	Robotics	100.00	
Denfeld High	Carol & Anthony	Budisalovich	Art Program	20.00	
Denfeld High	Laura	Gunderson	Art Program	20.00	
Denfeld High	Scott & Faye	Sarvela	Art Program	20.00	
Denfeld High	Tracy	Peterson	Art Program	30.00	
Denfeld High	Ann & Wayne	Knuth	Art Program	30.00	
				8,259.12	

## **8095 - Procedures During Meetings**

The Chairperson shall preside at all meetings of the School Board. In the absence of that officer, the Vice Chairperson shall conduct the meeting.

The order of business that shall be followed is delineated in the School Board's By-Laws. When questions of order arise, procedures shall be in accordance with Robert's Rules of Order, Newly Revised.

In addition to a written record of the proceedings, a tape recording shall be made and kept on file for reference for a period of six months.

School Board members and other participants in Executive Closed Session meetings are prohibited from bringing or using a recording device during such meetings.

The Chairperson has it within his/her power to keep discussions orderly and shall allow speakers to be heard only after they have received the consent of the Chairperson. At the proper time proponents for both sides of an issue may be given an opportunity to be heard.

Adopted: 06-09-70 ISD 709

Revised: 04-12-77  
06-20-95

02-28-12



## FACILITIES MANAGEMENT

Independent School District No. 709

*Located at 101 East 3rd Street*

*Mailing Address: 215 North 1st Avenue East*

Duluth, Minnesota 55802

Construction Management (218) 336-8907

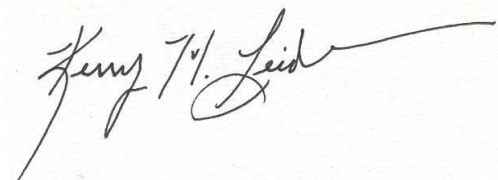
Maintenance (218) 336-8906

Operations (218) 336-8905

Fax (218) 336-8909

# Memorandum

**To:** Bill Hanson  
School Board Members

**From:** Kerry M. Leider 

**Date:** March 1, 2012

**Re:** Bid #1175, BP #4 – Structure/Enclosure/Interior/Mechanical/Electrical at East HS –  
Contract #0510 – Steel Erection – Northern Industrial Erectors, Inc. – Change  
Order #13

Bid #1175, Contract #0510– Steel Erection at East High School (Ordean site) was approved at the Regular School Board Meeting on February 23, 2010 with a base bid of \$571,956.00.

Change Order #13 to this bid is to add a support beam and install steel angles for stairway support resulting in an increase of \$2,187.00.

**Recommendation:**

It is recommended the School Board approve the change order as listed above pertaining to Bid #1175, Contract #0510 – Steel Erection at East High School adding \$2,187.00 to the previously awarded base bid and change orders for a new contract total of \$664,574.00.

Attachment

# CHANGE ORDER

CONSTRUCTION MANAGER-ADVISER EDITION

AIA DOCUMENT G701/CMa

FEB 03 2012 FEB 15 2012

(Instructions on reverse side)

CONSTRUCTION MANAGER  
ARCHITECT  
CONTRACTOR  
FIELD  
OTHER

PCO # 295

42

PROJECT: EASTERN HIGH SCHOOL (BID # 1175)  
(Name and address) 30 NORTH 40TH AVENUE EAST  
DULUTH, MINNESOTA 55804

TO CONTRACTOR: NORTHERN INDUSTRIAL ERECTORS, INC.  
(Name and address) 2500 GLENWOOD DRIVE (PO BOX 308)  
GRAND RAPIDS, MINNESOTA 55744

CHANGE ORDER NO.: 0510.013  
INITIATION DATE: 1/25/2012  
PROJECT NOS.: 0807.01  
CONTRACT FOR: Contract #0510 Steel  
Erection  
CONTRACT DATE: 2/24/2010

The Contract is changed as follows:

Provide labor and material as necessary to complete the work for Proposal Request #172, #078R, Request Field Change Order #236 as noted on the attached page as PR #172, #078R and RFCO #236.

RECEIVED  
FEB 17 2012

I.S.D. #700  
FACILITIES MGMT

Not valid until signed by the Owner, Construction Manager, Architect and Contractor.

The original (Contract Sum) ( <del>Contracted Maximum Price</del> ) was .....	\$	571,956.00
Net change by previously authorized Change Orders .....	\$	90,431.00
The (Contract Sum) ( <del>Contracted Maximum Price</del> ) prior to this Change Order was .....	\$	662,387.00
The (Contract Sum) ( <del>Contracted Maximum Price</del> ) will be (increased) ( <del>decreased</del> ) ( <del>unchanged</del> ) by this Change Order .....	\$	2,187.00
The new (Contract Sum) ( <del>Contracted Maximum Price</del> ) including this Change Order will be ....	\$	664,574.00
The Contract Time will be (increased) ( <del>decreased</del> ) ( <del>unchanged</del> ) by .....	ZERO	-0- days
The date of Substantial Completion as of the date of this Change Order therefore is .....		unchanged.

NOTE: This summary does not reflect changes in the Contract Sum, Contract Time or Guaranteed Maximum Price which have been authorized by Construction Change Directive.

PROGRAM MANAGER: JOHNSON CONTROLS, INC.

ARCHITECT: ARCHITECTURAL RESOURCES, INC.

ADDRESS 215 North 1st Avenue East, Rm. 100, Duluth, MN 55802

ADDRESS 126 East Superior Street, Duluth, MN 55802

BY: *Kevin Strong* DATE: 2/17/12  
CONSTRUCTION MANAGER: BOSSARDT CORPORATION

BY: *[Signature]* DATE: 2/13/12

ADDRESS 5270 West 84th Street, Ste. 550, Mpls, MN 55437

BY: *Tom Sherec* DATE: 2/9/12  
CONTRACTOR: NORTHERN INDUSTRIAL ERECTORS, INC.

OWNER: INDEPENDENT SCHOOL DISTRICT #709

ADDRESS: 2500 Glenwood Drive, Grand Rapids, MN 55744

ADDRESS 215 North 1st Avenue East, Duluth, MN 55802

BY: *[Signature]* DATE: 1/31/12

BY: \_\_\_\_\_ DATE: \_\_\_\_\_



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## FACILITIES MANAGEMENT

Independent School District No. 709

*Located at 101 East 3rd Street*

*Mailing Address: 215 North 1st Avenue East*

*Duluth, Minnesota 55802*

Construction Management (218) 336-8907


Maintenance (218) 336-8906

Operations (218) 336-8905

Fax (218) 336-8909

# Memorandum

**To:** Bill Hanson  
School Board Members

**From:** Kerry M. Leider 

**Date:** March 1, 2012

**Re:** Bid #1165 – Eastern Middle School Project – WS #2 – Concrete – Northland  
Concrete & Masonry Company, LLC – Change Order #18

Bid #1165, WS #2 – Concrete at East Middle School was approved at the Special School Board Meeting on October 6, 2009 with a base bid of \$565,000.00.

Change Order #18 to this bid is for miscellaneous floor infills resulting in an increase of \$4,476.00.

**Recommendation:**

It is recommended the School Board approve the change order as listed above pertaining to Bid #1165, WS #2 – Concrete at East Middle School adding \$4,476.00 to the previously awarded base bid and change orders for a new contract total of \$656,664.00.

Attachment



# AIA Document G701/CMa™ - 1992

RECEIVED  
FEB 14 2012  
I.S.D. #709  
FACILITIES MGMT

## Change Order - Construction Manager-Adviser Edition

PROJECT (Name and address):  
Eastern Middle School - Bid #1165  
2900 East 4<sup>th</sup> Street  
Duluth, MN 55812

CHANGE ORDER NUMBER: 018  
INITIATION DATE: December 7<sup>th</sup>, 2011

OWNER:   
CONSTRUCTION MANAGER:   
ARCHITECT:   
CONTRACTOR:   
FIELD:   
OTHER:

TO CONTRACTOR (Name and address):  
Northland Concrete & Masonry  
Company, LLC  
12026 Riverwood Drive  
Burnsville, MN 55337

PROJECT NUMBERS: 080331 /  
90281-2  
CONTRACT DATE: October 7, 2009  
CONTRACT FOR: Work Scope 02

### THE CONTRACT IS CHANGED AS FOLLOWS:

- Item No. 001 - PCO #408 - Misc. infills in the floor per LHB PR #83-R1.  
Total Amount Item No. 001: \$2,735.00
- Item No. 002 - PCO #412 - Misc. floor infills per RFI #190.  
Total Amount Item No. 002: \$1,741.00

Total Amount This Change Order: \$4,476.00

The original Contract Sum was	\$	565,000.00
Net change by previously authorized Change Orders	\$	87,188.00
The Contract Sum prior to this Change Order was	\$	652,188.00
The Contract Sum will be increased by this Change Order in the amount of	\$	4,476.00
The new Contract Sum including this Change Order will be	\$	656,664.00

The Contract Time will be unchanged by Zero (0) days.  
The date of Substantial Completion as of the date of this Change Order therefore is June 1, 2012.

NOTE: This summary does not reflect changes in the Contract Sum, Contract Time or Guaranteed Maximum Price which have been authorized by Construction Change Directive.

### NOT VALID UNTIL SIGNED BY THE OWNER, CONSTRUCTION MANAGER, ARCHITECT AND CONTRACTOR.

Kraus-Anderson Construction Company  
CONSTRUCTION MANAGER (Firm name)  
8625 Rendova Street NE, PO Box 158, Circle Pines, MN  
55014

LHB Engineers & Architects  
ARCHITECT (Firm name)  
21 West Superior Street Suite 500, Duluth, MN 55802

ADDRESS  
*Patrick Mulcahey*  
BY (Signature)  
Patrick Mulcahey  
(Typed name)      12-19-11  
DATE:

ADDRESS  
*Kevin Holm*  
BY (Signature)  
Kevin Holm  
(Typed name)      1-4-12  
DATE:

Northland Concrete & Masonry, LLC  
CONTRACTOR (Firm name)  
12026 Riverwood Drive, Burnsville, MN 55337

Duluth Public Schools - ISD #709  
OWNER (Firm name)  
215 North 1st Avenue East, Duluth, MN 55802

ADDRESS  
*Brad Streeter*  
BY (Signature)  
Brad Streeter  
(Typed name)      12/13/11  
DATE:

ADDRESS  
BY (Signature)  
(Typed name)      DATE:



## FACILITIES MANAGEMENT

Independent School District No. 709

*Located at 101 East 3rd Street*

*Mailing Address: 215 North 1st Avenue East*

*Duluth, Minnesota 55802*

Construction Management (218) 336-8907


Maintenance (218) 336-8906

Operations (218) 336-8905

Fax (218) 336-8909

# Memorandum

**To:** Bill Hanson  
School Board Members

**From:** Kerry M. Leider 

**Date:** March 1, 2012

**Re:** Bid #1165 – Eastern Middle School Project – WS #2 – Concrete – Northland  
Concrete & Masonry Company, LLC – Change Order #19

Bid #1165, WS #2 – Concrete at East Middle School was approved at the Special School Board Meeting on October 6, 2009 with a base bid of \$565,000.00.

Change Order #19 to this bid is for miscellaneous slab infills in the boiler room resulting in an increase of \$2,977.00.

### **Recommendation:**

It is recommended the School Board approve the change order as listed above pertaining to Bid #1165, WS #2 – Concrete at East Middle School adding \$2,977.00 to the previously awarded base bid and change orders for a new contract total of \$659,641.00.

Attachment



**AIA**

**Document G701/CMa™ - 1992**

**RECEIVED**  
46  
FEB 14 2012  
I.S.D. #709  
FACILITIES MGMT

**Change Order - Construction Manager-Adviser Edition**

**PROJECT (Name and address):**  
Eastern Middle School - Bid #1165  
2900 East 4<sup>th</sup> Street  
Duluth, MN 55812

**CHANGE ORDER NUMBER:** 019  
**INITIATION DATE:** January 5<sup>th</sup>, 2012

**OWNER:**   
**CONSTRUCTION MANAGER:**   
**ARCHITECT:**   
**CONTRACTOR:**   
**FIELD:**   
**OTHER:**

**TO CONTRACTOR (Name and address):**  
Northland Concrete & Masonry  
Company, LLC  
12026 Riverwood Drive  
Burnsville, MN 55337

**PROJECT NUMBERS:** 080331 /  
90281-2  
**CONTRACT DATE:** October 7, 2009  
**CONTRACT FOR:** Work Scope 02

**THE CONTRACT IS CHANGED AS FOLLOWS:**

Item No. 001 - PCO #353 - Misc. 4" slab infills in boiler room 1141 per LHB PR #73.  
Total Amount Item No. 001: 2,977.00

Total Amount This Change Order: \$2,977.00

The original Contract Sum was	\$	565,000.00
Net change by previously authorized Change Orders	\$	91,664.00
The Contract Sum prior to this Change Order was	\$	656,664.00
The Contract Sum will be increased by this Change Order in the amount of	\$	2,977.00
The new Contract Sum including this Change Order will be	\$	659,641.00

The Contract Time will be unchanged by Zero (0) days.  
The date of Substantial Completion as of the date of this Change Order therefore is June 1, 2012.

**NOTE:** This summary does not reflect changes in the Contract Sum, Contract Time or Guaranteed Maximum Price which have been authorized by Construction Change Directive.

**NOT VALID UNTIL SIGNED BY THE OWNER, CONSTRUCTION MANAGER, ARCHITECT AND CONTRACTOR.**

Kraus-Anderson Construction Company  
**CONSTRUCTION MANAGER (Firm name)**  
8625 Rendova Street NE, PO Box 158, Circle Pines, MN  
55014

LHB Engineers & Architects  
**ARCHITECT (Firm name)**  
21 West Superior Street Suite 500, Duluth, MN 55802

**ADDRESS**  
  
**BY (Signature)**  
Patrick Mulcahey  
**(Typed name)** DATE: 1-13-12

**ADDRESS**  
  
**BY (Signature)**  
Kevin Holm  
**(Typed name)** DATE: 2-3-12

Northland Concrete & Masonry, LLC  
**CONTRACTOR (Firm name)**  
12026 Riverwood Drive, Burnsville, MN 55337

Duluth Public Schools - ISD #709  
**OWNER (Firm name)**  
215 North 1st Avenue East, Duluth, MN 55802

**ADDRESS**  
  
**BY (Signature)**  
Brad Streeter  
**(Typed name)** DATE: 1/11/12

**ADDRESS**  
**BY (Signature)**  
**(Typed name)** DATE:



## FACILITIES MANAGEMENT

Independent School District No. 709

*Located at 101 East 3rd Street*

*Mailing Address: 215 North 1st Avenue East*

*Duluth, Minnesota 55802*

Construction Management (218) 336-8907


Maintenance (218) 336-8906

Operations (218) 336-8905

Fax (218) 336-8909

# Memorandum

**To:** Bill Hanson  
School Board Members

**From:** Kerry M. Leider 

**Date:** March 1, 2012

**Re:** Bid #1165 – Eastern Middle School Project – WS #2 – Concrete – Northland  
Concrete & Masonry Company, LLC – Change Order #20

Bid #1165, WS #2 – Concrete at East Middle School was approved at the Special School Board Meeting on October 6, 2009 with a base bid of \$565,000.00.

Change Order #20 to this bid is to infill the cooler/freezer slab resulting in an increase of \$3,054.00.

**Recommendation:**

It is recommended the School Board approve the change order as listed above pertaining to Bid #1165, WS #2 – Concrete at East Middle School adding \$3,054.00 to the previously awarded base bid and change orders for a new contract total of \$662,054.00.

Attachment



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## Change Order - Construction Manager-Adviser Edition

PROJECT (Name and address):  
Eastern Middle School - Bid #1165  
2900 East 4<sup>th</sup> Street  
Duluth, MN 55812

CHANGE ORDER NUMBER: 020  
INITIATION DATE: January 25<sup>th</sup>, 2012

OWNER:   
CONSTRUCTION MANAGER:   
ARCHITECT:   
CONTRACTOR:   
FIELD:   
OTHER:

TO CONTRACTOR (Name and address):  
Northland Concrete & Masonry  
Company, LLC  
12026 Riverwood Drive  
Burnsville, MN 55337

PROJECT NUMBERS: 080331 /  
90281-2  
CONTRACT DATE: October 7, 2009  
CONTRACT FOR: Work Scope 02

### THE CONTRACT IS CHANGED AS FOLLOWS:

- Item No. 001 - PCO #385 - No Cost Change per LHB PR #82.  
Total Amount Item No. 001: 0.00
- Item No. 002 - PCO #463 - Infill cooler/freezer slab per RFI #249.  
Total Amount Item No. 002: \$3,054.00

Total Amount This Change Order: \$3,054.00

The original Contract Sum was	\$	565,000.00
Net change by previously authorized Change Orders	\$	94,641.00
The Contract Sum prior to this Change Order was	\$	659,641.00
The Contract Sum will be increased by this Change Order in the amount of	\$	3,054.00
The new Contract Sum including this Change Order will be	\$	662,695.00

The Contract Time will be unchanged by Zero (0) days.  
The date of Substantial Completion as of the date of this Change Order therefore is June 1, 2012.

NOTE: This summary does not reflect changes in the Contract Sum, Contract Time or Guaranteed Maximum Price which have been authorized by Construction Change Directive.

NOT VALID UNTIL SIGNED BY THE OWNER, CONSTRUCTION MANAGER, ARCHITECT AND CONTRACTOR.

Kraus-Anderson Construction Company  
CONSTRUCTION MANAGER (Firm name)  
8625 Rendova Street NE, PO Box 158, Circle Pines, MN  
55014

LHB Engineers & Architects  
ARCHITECT (Firm name)  
21 West Superior Street Suite 500, Duluth, MN 55802

ADDRESS  
BY (Signature) *Patrick Mulcahey*  
Patrick Mulcahey  
(Typed name) DATE: 2-3-12

ADDRESS  
BY (Signature) *Kevin Holm*  
Kevin Holm  
(Typed name) DATE: 2-19-12

Northland Concrete & Masonry, LLC  
CONTRACTOR (Firm name)  
12026 Riverwood Drive, Burnsville, MN 55337

Duluth Public Schools - ISD #709  
OWNER (Firm name)  
215 North 1st Avenue East, Duluth, MN 55802

ADDRESS  
BY (Signature) *Brad Streeter*  
Brad Streeter  
(Typed name) DATE: 1/31/12

ADDRESS  
BY (Signature)  
(Typed name) DATE:



## FACILITIES MANAGEMENT

Independent School District No. 709

Located at 101 East 3rd Street

Mailing Address: 215 North 1st Avenue East

Duluth, Minnesota 55802

Construction Management (218) 336-8907


Maintenance (218) 336-8906

Operations (218) 336-8905

Fax (218) 336-8909

# Memorandum

**To:** Bill Hanson  
School Board Members

**From:** Kerry M. Leider 

**Date:** March 1, 2012

**Re:** Bid #1165 – Eastern Middle School Project – WS #4 – Masonry – Harbor City  
Masonry, Inc. – Change Order #21

Bid #1165, WS #4 – Masonry at Eastern Middle School was approved at the Special School Board Meeting on October 6, 2009 with a base bid of \$884,852.00.

Change Order #21 to this bid is to infill the existing opening resulting in an increase of \$361.00.

**Recommendation:**

It is recommended the School Board approve the change order as listed above pertaining to Bid #1165, WS #4 – Masonry at Eastern Middle School adding \$361.00 to the previously awarded base bid and change orders for a new contract total of \$1,064,508.00.

Attachment



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## Change Order - Construction Manager-Adviser Edition

<b>PROJECT (Name and address):</b> Eastern Middle School - Bid #1165 2900 East 4 <sup>th</sup> Street Duluth, MN 55812	<b>CHANGE ORDER NUMBER:</b> 021 <b>INITIATION DATE:</b> December 7 <sup>th</sup> , 2011	<b>OWNER:</b> <input checked="" type="checkbox"/> <b>CONSTRUCTION MANAGER:</b> <input checked="" type="checkbox"/> <b>ARCHITECT:</b> <input checked="" type="checkbox"/> <b>CONTRACTOR:</b> <input checked="" type="checkbox"/> <b>FIELD:</b> <input type="checkbox"/> <b>OTHER:</b> <input checked="" type="checkbox"/>
<b>TO CONTRACTOR (Name and address):</b> Harbor City Masonry, Inc. 310 South Central Avenue PO Box 7125 Duluth, MN 55807	<b>PROJECT NUMBERS:</b> 080331 / 90281-2 <b>CONTRACT DATE:</b> October 7, 2009 <b>CONTRACT FOR:</b> Work Scope 04	

### THE CONTRACT IS CHANGED AS FOLLOWS:

Item No. 001 - PCO #416 - Infill existing opening per RFI #212 Response.  
Total Amount Item No. 001: \$361.00

Total Amount This Change Order: \$361.00

The original Contract Sum was	\$	884,852.00
Net change by previously authorized Change Orders	\$	179,295.00
The Contract Sum prior to this Change Order was	\$	1,064,147.00
The Contract Sum will be increased by this Change Order in the amount of	\$	361.00
The new Contract Sum including this Change Order will be	\$	1,064,508.00

The Contract Time will be unchanged by Zero (0) days.  
The date of Substantial Completion as of the date of this Change Order therefore is June 1, 2012.

**NOTE:** This summary does not reflect changes in the Contract Sum, Contract Time or Guaranteed Maximum Price which have been authorized by Construction Change Directive.

**NOT VALID UNTIL SIGNED BY THE OWNER, CONSTRUCTION MANAGER, ARCHITECT AND CONTRACTOR.**

Kraus-Anderson Construction Company  
**CONSTRUCTION MANAGER (Firm name)**  
8625 Rendova Street NE, PO Box 158, Circle Pines, MN  
55014

**ADDRESS**  
  
**BY (Signature)**  
Patrick Mulcahey  
**(Typed name)** DATE: 12-19-11

Harbor City Masonry, Inc.  
**CONTRACTOR (Firm name)**  
310 South Central Avenue, PO Box 7125, Duluth, MN  
55807

**ADDRESS**  
  
**BY (Signature)**  
Roger Anderson  
**(Typed name)** DATE: 12/3/11

LHB Engineers & Architects  
**ARCHITECT (Firm name)**  
21 West Superior Street Suite 500, Duluth, MN 55802

**ADDRESS**  
  
**BY (Signature)**  
Kevin Holm  
**(Typed name)** DATE: 1-4-12

Duluth Public Schools - ISD #709  
**OWNER (Firm name)**  
215 North 1st Avenue East, Duluth, MN 55802

**ADDRESS**  
**BY (Signature)**  
**(Typed name)** DATE:



## FACILITIES MANAGEMENT

Independent School District No. 709

*Located at 101 East 3rd Street*

*Mailing Address: 215 North 1st Avenue East*

*Duluth, Minnesota 55802*

Construction Management (218) 336-8907


Maintenance (218) 336-8906

Operations (218) 336-8905

Fax (218) 336-8909

# Memorandum

**To:** Bill Hanson  
School Board Members

**From:** Kerry M. Leider 

**Date:** March 1, 2012

**Re:** Bid #1165 – Eastern Middle School Project – WS #4 – Masonry – Harbor City  
Masonry, Inc. – Change Order #22

Bid #1165, WS #4 – Masonry at Eastern Middle School was approved at the Special School Board Meeting on October 6, 2009 with a base bid of \$884,852.00.

Change Order #22 to this bid is to lay infill to close off the crawl space resulting in an increase of \$4,346.00.

**Recommendation:**

It is recommended the School Board approve the change order as listed above pertaining to Bid #1165, WS #4 – Masonry at Eastern Middle School adding \$4,346.00 to the previously awarded base bid and change orders for a new contract total of \$1,068,854.00.

Attachment



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## Change Order - Construction Manager-Adviser Edition

<b>PROJECT (Name and address):</b> Eastern Middle School - Bid #1165 2900 East 4 <sup>th</sup> Street Duluth, MN 55812	<b>CHANGE ORDER NUMBER:</b> 022 <b>INITIATION DATE:</b> December 13 <sup>th</sup> , 2011	<b>OWNER:</b> <input checked="" type="checkbox"/> <b>CONSTRUCTION MANAGER:</b> <input checked="" type="checkbox"/> <b>ARCHITECT:</b> <input checked="" type="checkbox"/> <b>CONTRACTOR:</b> <input checked="" type="checkbox"/> <b>FIELD:</b> <input type="checkbox"/> <b>OTHER:</b> <input checked="" type="checkbox"/>
<b>TO CONTRACTOR (Name and address):</b> Harbor City Masonry, Inc. 310 South Central Avenue PO Box 7125 Duluth, MN 55807	<b>PROJECT NUMBERS:</b> 080331 / 90281-2 <b>CONTRACT DATE:</b> October 7, 2009 <b>CONTRACT FOR:</b> Work Scope 04	

### THE CONTRACT IS CHANGED AS FOLLOWS:

Item No. 001 - PCO #291 - No Cost Change.  
 Total Amount Item No. 001: \$0.00

Item No. 002 - PCO #383 - No Cost Change.  
 Total Amount Item No. 002: \$0.00

Item No. 003 - PCO #423 - Lay CMU in order to close off the crawl space.  
 Total Amount Item No. 003: \$4,346.00

Total Amount This Change Order: \$4,346.00

The original Contract Sum was	\$ 884,852.00
Net change by previously authorized Change Orders	\$ 179,656.00
The Contract Sum prior to this Change Order was	\$ 1,064,508.00
The Contract Sum will be increased by this Change Order in the amount of	\$ 4,346.00
The new Contract Sum including this Change Order will be	\$ 1,068,854.00

The Contract Time will be unchanged by Zero (0) days.  
 The date of Substantial Completion as of the date of this Change Order therefore is June 1, 2012.

**NOTE:** This summary does not reflect changes in the Contract Sum, Contract Time or Guaranteed Maximum Price which have been authorized by Construction Change Directive.

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I.S.D. #709  
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User Notes:

(1164539746)



## FACILITIES MANAGEMENT

Independent School District No. 709

*Located at 101 East 3rd Street*

*Mailing Address: 215 North 1st Avenue East*

*Duluth, Minnesota 55802*

Construction Management (218) 336-8907


Maintenance (218) 336-8906

Operations (218) 336-8905

Fax (218) 336-8909

# Memorandum

**To:** Bill Hanson  
School Board Members

**From:** Kerry M. Leider 

**Date:** March 1, 2012

**Re:** Bid #1165 – Eastern Middle School Project – WS #4 – Masonry – Harbor City  
Masonry, Inc. – Change Order #23

Bid #1165, WS #4 – Masonry at Eastern Middle School was approved at the Special School Board Meeting on October 6, 2009 with a base bid of \$884,852.00.

Change Order #23 to this bid is to install nine fiberglass door frames in the pool addition and install lintels to cover exposed angles resulting in an increase of \$2,941.00.

**Recommendation:**

It is recommended the School Board approve the change order as listed above pertaining to Bid #1165, WS #4 – Masonry at Eastern Middle School adding \$2,941.00 to the previously awarded base bid and change orders for a new contract total of \$1,071,795.00.

Attachment



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FACILITIES MGMT

## Change Order - Construction Manager-Adviser Edition

PROJECT (Name and address):  
Eastern Middle School - Bid #1165  
2900 East 4<sup>th</sup> Street  
Duluth, MN 55812

CHANGE ORDER NUMBER: 023  
INITIATION DATE: December 21<sup>st</sup>,  
2011

OWNER:   
CONSTRUCTION MANAGER:   
ARCHITECT:   
CONTRACTOR:   
FIELD:   
OTHER:

TO CONTRACTOR (Name and address):  
Harbor City Masonry, Inc.  
310 South Central Avenue  
PO Box 7125  
Duluth, MN 55807

PROJECT NUMBERS: 080331 /  
90281-2  
CONTRACT DATE: October 7, 2009  
CONTRACT FOR: Work Scope 04

### THE CONTRACT IS CHANGED AS FOLLOWS:

Item No. 001 - PCO #392 - Material and labor for exposed openings per RFI #193.

Total Amount Item No. 001: \$623.00

Item No. 002 - PCO #429 - Install (9) fiberglass door frames in pool addition.

Total Amount Item No. 002: \$2,318.00

Total Amount This Change Order: \$2,941.00

The original Contract Sum was

\$ 884,852.00

Net change by previously authorized Change Orders

\$ 184,002.00

The Contract Sum prior to this Change Order was

\$ 1,068,854.00

The Contract Sum will be increased by this Change Order in the amount of

\$ 2,941.00

The new Contract Sum including this Change Order will be

\$ 1,071,795.00

The Contract Time will be unchanged by Zero (0) days.

The date of Substantial Completion as of the date of this Change Order therefore is June 1, 2012.

NOTE: This summary does not reflect changes in the Contract Sum, Contract Time or Guaranteed Maximum Price which have been authorized by Construction Change Directive.

NOT VALID UNTIL SIGNED BY THE OWNER, CONSTRUCTION MANAGER, ARCHITECT AND CONTRACTOR.

Kraus-Anderson Construction Company  
CONSTRUCTION MANAGER (Firm name)  
8625 Rendova Street NE, PO Box 158, Circle Pines, MN  
55014

LHB Engineers & Architects  
ARCHITECT (Firm name)  
21 West Superior Street Suite 500, Duluth, MN 55802

ADDRESS

ADDRESS

BY (Signature)

BY (Signature)

Patrick Mulcahey

Kevin Holm

(Typed name)

DATE:

1-9-12

(Typed name)

DATE:

2-3-12

Harbor City Masonry, Inc.

Duluth Public Schools - ISD #709

CONTRACTOR (Firm name)

OWNER (Firm name)

310 South Central Avenue, PO Box 7125, Duluth, MN  
55807

215 North 1st Avenue East, Duluth, MN 55802

ADDRESS

ADDRESS

BY (Signature)

BY (Signature)

Roger Anderson

(Typed name)

(Typed name)

DATE:

1/4/12

DATE:

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User Notes:

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## FACILITIES MANAGEMENT

Independent School District No. 709

Located at 101 East 3rd Street

Mailing Address: 215 North 1st Avenue East

Duluth, Minnesota 55802

Construction Management (218) 336-8907


Maintenance (218) 336-8906

Operations (218) 336-8905

Fax (218) 336-8909

# Memorandum

**To:** Bill Hanson  
School Board Members

**From:** Kerry M. Leider 

**Date:** March 1, 2012

**Re:** Bid #1165 – Eastern Middle School Project – WS #4 – Masonry – Harbor City  
Masonry, Inc. – Change Order #24

Bid #1165, WS #4 – Masonry at Eastern Middle School was approved at the Special School Board Meeting on October 6, 2009 with a base bid of \$884,852.00.

Change Order #24 to this bid is to construct two CMU column enclosures and leave existing stone band at gable ends on the band room roof and eliminate adding stone resulting in a decrease of \$409.00.

**Recommendation:**

It is recommended the School Board approve the change order as listed above pertaining to Bid #1165, WS #4 – Masonry at Eastern Middle School deducting \$409.00 from the previously awarded base bid and change orders for a new contract total of \$1,071,386.00.

Attachment



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## Change Order - Construction Manager-Adviser Edition

**PROJECT (Name and address):**  
Eastern Middle School - Bid #1165  
2900 East 4<sup>th</sup> Street  
Duluth, MN 55812

**CHANGE ORDER NUMBER:** 024  
**INITIATION DATE:** January 5<sup>th</sup>, 2012

**OWNER:**   
**CONSTRUCTION MANAGER:**   
**ARCHITECT:**   
**CONTRACTOR:**   
**FIELD:**   
**OTHER:**

**TO CONTRACTOR (Name and address):**  
Harbor City Masonry, Inc.  
310 South Central Avenue  
PO Box 7125  
Duluth, MN 55807

**PROJECT NUMBERS:** 080331 /  
90281-2  
**CONTRACT DATE:** October 7, 2009  
**CONTRACT FOR:** Work Scope 04

### THE CONTRACT IS CHANGED AS FOLLOWS:

Item No. 001 - PCO #272 - No Cost Change per LHB PR #50.

Item No. 002 - PCO #362R - No Cost Change per LHB PR #75-R1.

Item No. 003 - PCO #404 - Leave existing stone band at gable ends on the band room roof alternate and eliminate using stone at this location.

Total Amount Item No. 003: \$(3,891.00)

Item No. 004 - PCO #436 - Option 1: Construct 2 CMU column enclosures from SOG to the underside of the 2<sup>nd</sup> floor.

Total Amount Item No. 004: 3,482.00

Total Amount This Change Order: \$(409.00)

The original Contract Sum was

\$ 884,852.00

Net change by previously authorized Change Orders

\$ 186,943.00

The Contract Sum prior to this Change Order was

\$ 1,071,795.00

The Contract Sum will be decreased by this Change Order in the amount of

\$ 409.00

The new Contract Sum including this Change Order will be

\$ 1,071,386.00

The Contract Time will be unchanged by Zero (0) days.

The date of Substantial Completion as of the date of this Change Order therefore is June 1, 2012.

**NOTE:** This summary does not reflect changes in the Contract Sum, Contract Time or Guaranteed Maximum Price which have been authorized by Construction Change Directive.

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User Notes:

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## FACILITIES MANAGEMENT

Independent School District No. 709

Located at 101 East 3rd Street

Mailing Address: 215 North 1st Avenue East

Duluth, Minnesota 55802

Construction Management (218) 336-8907


Maintenance (218) 336-8906

Operations (218) 336-8905

Fax (218) 336-8909

# Memorandum

**To:** Bill Hanson  
School Board Members

**From:** Kerry M. Leider 

**Date:** March 1, 2012

**Re:** Bid #1165 – Eastern Middle School Project – WS #4 – Masonry – Harbor City  
Masonry, Inc. – Change Order #25

Bid #1165, WS #4 – Masonry at Eastern Middle School was approved at the Special School Board Meeting on October 6, 2009 with a base bid of \$884,852.00.

Change Order #25 to this bid is to install lintels and infill masonry resulting in an increase of \$1,054.00.

**Recommendation:**

It is recommended the School Board approve the change order as listed above pertaining to Bid #1165, WS #4 – Masonry at Eastern Middle School adding \$1,054.00 to the previously awarded base bid and change orders for a new contract total of \$1,072,440.00.

Attachment



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## Change Order - Construction Manager-Adviser Edition

PROJECT (Name and address):  
Eastern Middle School - Bid #1165  
2900 East 4<sup>th</sup> Street  
Duluth, MN 55812

CHANGE ORDER NUMBER: 025  
INITIATION DATE: January 25<sup>th</sup>, 2012

OWNER:   
CONSTRUCTION MANAGER:   
ARCHITECT:   
CONTRACTOR:   
FIELD:   
OTHER:

TO CONTRACTOR (Name and address):  
Harbor City Masonry, Inc.  
310 South Central Avenue  
PO Box 7125  
Duluth, MN 55807

PROJECT NUMBERS: 080331 /  
90281-2  
CONTRACT DATE: October 7, 2009  
CONTRACT FOR: Work Scope 04

### THE CONTRACT IS CHANGED AS FOLLOWS:

Item No. 001 - PCO #355 - Install lintel and new opening per LHB PR #72-R1.

Total Amount This Change Order: \$1,054.00

The original Contract Sum was	\$	884,852.00
Net change by previously authorized Change Orders	\$	186,534.00
The Contract Sum prior to this Change Order was	\$	1,071,386.00
The Contract Sum will be increased by this Change Order in the amount of	\$	1,054.00
The new Contract Sum including this Change Order will be	\$	1,072,440.00

The Contract Time will be unchanged by Zero (0) days.

The date of Substantial Completion as of the date of this Change Order therefore is June 1, 2012.

NOTE: This summary does not reflect changes in the Contract Sum, Contract Time or Guaranteed Maximum Price which have been authorized by Construction Change Directive.

NOT VALID UNTIL SIGNED BY THE OWNER, CONSTRUCTION MANAGER, ARCHITECT AND CONTRACTOR.

Kraus-Anderson Construction Company  
CONSTRUCTION MANAGER (Firm name)  
8625 Rendova Street NE, PO Box 158, Circle Pines, MN  
55014

LHB Engineers & Architects  
ARCHITECT (Firm name)  
21 West Superior Street Suite 500, Duluth, MN 55802

#### ADDRESS

#### ADDRESS

*Patrick Mulcahey*  
BY (Signature)  
Patrick Mulcahey  
(Typed name) DATE: 2-3-12

*Kevin Holm*  
BY (Signature)  
Kevin Holm  
(Typed name) DATE: 2-19-12

Harbor City Masonry, Inc.  
CONTRACTOR (Firm name)  
310 South Central Avenue, PO Box 7125, Duluth, MN  
55807

Duluth Public Schools - ISD #709  
OWNER (Firm name)  
215 North 1st Avenue East, Duluth, MN 55802

#### ADDRESS

#### ADDRESS

*Roger Anderson*  
BY (Signature)  
Roger Anderson  
(Typed name) DATE: 1/30/12

*[Signature]*  
BY (Signature)  
(Typed name) DATE:



## FACILITIES MANAGEMENT

Independent School District No. 709

*Located at 101 East 3rd Street*

*Mailing Address: 215 North 1st Avenue East*

*Duluth, Minnesota 55802*

Construction Management (218) 336-8907


Maintenance (218) 336-8906

Operations (218) 336-8905

Fax (218) 336-8909

# Memorandum

**To:** Bill Hanson  
School Board Members

**From:** Kerry M. Leider 

**Date:** March 1, 2012

**Re:** Bid #1165 – Eastern Middle School Project – WS #6 – Steel Erection - Structural and Miscellaneous Metals – Northern Industrial Erectors, Inc. – Change Order #7

Bid #1165, WS #6 – Steel Erection - Structural and Miscellaneous Metals at Eastern Middle School was approved at the Special School Board Meeting on October 6, 2009 with a base bid of \$74,695.00.

Change Order #7 to this bid is to infill the floor opening with metal decking and install angle resulting in an increase of \$2,673.00.

**Recommendation:**

It is recommended the School Board approve the change order as listed above pertaining to Bid #1165, WS #6 – Steel Erection - Structural and Miscellaneous Metals at Eastern Middle School adding \$2,673.00 to the previously awarded base bid and change orders for a new contract total of \$103,673.00.

Attachment



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FACILITIES MGMT

### Change Order - Construction Manager-Adviser Edition

<b>PROJECT (Name and address):</b> Eastern Middle School - Bid #1165 2900 East 4 <sup>th</sup> Street Duluth, MN 55812	<b>CHANGE ORDER NUMBER:</b> 07 <b>INITIATION DATE:</b> December 7 <sup>th</sup> , 2011	<b>OWNER:</b> <input checked="" type="checkbox"/> <b>CONSTRUCTION MANAGER:</b> <input checked="" type="checkbox"/> <b>ARCHITECT:</b> <input checked="" type="checkbox"/> <b>CONTRACTOR:</b> <input checked="" type="checkbox"/> <b>FIELD:</b> <input type="checkbox"/> <b>OTHER:</b> <input checked="" type="checkbox"/>
<b>TO CONTRACTOR (Name and address):</b> Northern Industrial Erectors, Inc. 2500 Glenwood Drive PO Box 308 Grand Rapids, MN 55744	<b>PROJECT NUMBERS:</b> 080331 / 90281-2 <b>CONTRACT DATE:</b> October 7, 2009 <b>CONTRACT FOR:</b> Work Scope 06	

**THE CONTRACT IS CHANGED AS FOLLOWS:**

- Item No. 001 - PCO #408 - Infill the floor opening with metal decking per LHB PR #83-R1.  
Total Amount Item No. 001: \$810.00
  - Item No. 002 - PCO #422 - Install angle per RFI #222.  
Total Amount Item No. 002: \$1,863.00
- Total Amount This Change Order: \$2,673.00

The original Contract Sum was	\$	74,695.00
Net change by previously authorized Change Orders	\$	26,055.00
The Contract Sum prior to this Change Order was	\$	100,750.00
The Contract Sum will be increased by this Change Order in the amount of	\$	2,673.00
The new Contract Sum including this Change Order will be	\$	103,423.00

The Contract Time will be unchanged by Zero (0) days.  
The date of Substantial Completion as of the date of this Change Order therefore is June 1, 2012.

**NOTE:** This summary does not reflect changes in the Contract Sum, Contract Time or Guaranteed Maximum Price which have been authorized by Construction Change Directive.

**NOT VALID UNTIL SIGNED BY THE OWNER, CONSTRUCTION MANAGER, ARCHITECT AND CONTRACTOR.**

Kraus-Anderson Construction Company  
**CONSTRUCTION MANAGER (Firm name)**  
8625 Rendova Street NE, PO Box 158, Circle Pines, MN  
55014

**ADDRESS**  
  
**BY (Signature)**  
Patrick Mulcahey  
**(Typed name)**                      **DATE:** 12-22-11

Northern Industrial Erectors, Inc.  
**CONTRACTOR (Firm name)**  
2500 Glenwood Drive, PO Box 308, Grand Rapids, MN  
55744

**ADDRESS**  
  
**BY (Signature)**  
Derek Bostyancic  
**(Typed name)**                      **DATE:** 12-16-11

LHB Engineers & Architects  
**ARCHITECT (Firm name)**  
21 West Superior Street Suite 500, Duluth, MN 55802

**ADDRESS**  
  
**BY (Signature)**  
Kevin Holm  
**(Typed name)**                      **DATE:** 1-10-12

Duluth Public Schools - ISD #709  
**OWNER (Firm name)**  
215 North 1st Avenue East, Duluth, MN 55802

**ADDRESS**  
**BY (Signature)**  
Bill Hanson  
**(Typed name)**                      **DATE:**



## FACILITIES MANAGEMENT

Independent School District No. 709

*Located at 101 East 3rd Street*

*Mailing Address: 215 North 1st Avenue East*

*Duluth, Minnesota 55802*

Construction Management (218) 336-8907


Maintenance (218) 336-8906

Operations (218) 336-8905

Fax (218) 336-8909

# Memorandum

**To:** Bill Hanson  
School Board Members

**From:** Kerry M. Leider 

**Date:** March 1, 2012

**Re:** Bid #1165 – Eastern Middle School Project – WS #7– Carpentry Materials and Installation – Lipe Brothers Construction, Inc. – Change Order #13

Bid #1165, WS #7 – Carpentry Materials and Installation at Eastern Middle School was approved at the Special School Board Meeting on October 6, 2009 with a base bid of \$89,580.00.

Change Order #13 to this bid is to demo three duct chases and cut and remove concrete resulting in an increase of \$1,363.00.

**Recommendation:**

It is recommended the School Board approve the change order as listed above pertaining to Bid #1165, WS #7 – Carpentry Materials and Installation at Eastern Middle School adding \$1,363.00 to the previously awarded base bid and change orders for a new contract total of \$253,388.00.

Attachment

# AIA® Document G701/CMa™ - 1992

## Change Order - Construction Manager-Adviser Edition

**PROJECT (Name and address):**  
 Eastern Middle School - Bid #1165  
 2900 East 4<sup>th</sup> Street  
 Duluth, MN 55812

**CHANGE ORDER NUMBER:** 013  
**INITIATION DATE:** December 7<sup>th</sup>, 2011

**OWNER:**   
**CONSTRUCTION MANAGER:**   
**ARCHITECT:**   
**CONTRACTOR:**   
**FIELD:**   
**OTHER:**

**TO CONTRACTOR (Name and address):**  
 Lipe Brothers Construction, Inc.  
 5116 Jean Duluth Road  
 Duluth, MN 55803

**PROJECT NUMBERS:** 080331 /  
 90281-2  
**CONTRACT DATE:** October 7, 2009  
**CONTRACT FOR:** Work Scope 07

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I.S.D. #709  
 FACILITIES MGMT

**THE CONTRACT IS CHANGED AS FOLLOWS:**

Item No. 001 - PCO #401 - Concrete cutting and removal per RFI #207.  
 Total Amount Item No. 001: \$411.00

Item No. 002 - PCO #408 - Labor to demo a duct chase at room 3400 and (2) chases at room 3405 per LHB PR #83-R1.  
 Total Amount Item No. 002: \$952.00

Total Amount This Change Order: \$1,363.00

The original Contract Sum was	\$ 89,580.00
Net change by previously authorized Change Orders	\$ 162,445.00
The Contract Sum prior to this Change Order was	\$ 252,025.00
The Contract Sum will be increased by this Change Order in the amount of	\$ 1,363.00
The new Contract Sum including this Change Order will be	\$ 253,388.00

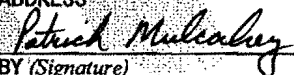
The Contract Time will be unchanged by Zero (0) days.  
 The date of Substantial Completion as of the date of this Change Order therefore is June 1, 2012.

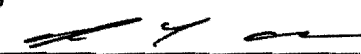
**NOTE:** This summary does not reflect changes in the Contract Sum, Contract Time or Guaranteed Maximum Price which have been authorized by Construction Change Directive.

**NOT VALID UNTIL SIGNED BY THE OWNER, CONSTRUCTION MANAGER, ARCHITECT AND CONTRACTOR.**

Kraus-Anderson Construction Company  
 CONSTRUCTION MANAGER (Firm name)  
 8625 Rendova Street NE, PO Box 158, Circle Pines, MN  
 55014


LHB Engineers & Architects  
 ARCHITECT (Firm name)  
 21 West Superior Street Suite 500, Duluth, MN 55802

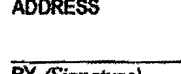
ADDRESS  
  
 BY (Signature)  
 Patrick Mulcahey  
 (Typed name) DATE: 12-19-11

ADDRESS  
  
 BY (Signature)  
 Kevin Holm  
 (Typed name) DATE: 1-4-12

Lipe Brothers Construction, Inc.  
 CONTRACTOR (Firm name)  
 5116 Jean Duluth Street, Duluth, MN 55803

Duluth Public Schools - ISD #709  
 OWNER (Firm name)  
 215 North 1st Avenue East, Duluth, MN 55802

ADDRESS  
  
 BY (Signature)  
 David Sundberg  
 (Typed name) DATE: 12/14/11

ADDRESS  
  
 BY (Signature)  
 Judy Seliga Punyko  
 (Typed name) DATE:



## FACILITIES MANAGEMENT

Independent School District No. 709

*Located at 101 East 3rd Street*

*Mailing Address: 215 North 1st Avenue East*

*Duluth, Minnesota 55802*

Construction Management (218) 336-8907


Maintenance (218) 336-8906

Operations (218) 336-8905

Fax (218) 336-8909

# Memorandum

**To:** Bill Hanson  
School Board Members

**From:** Kerry M. Leider 

**Date:** March 1, 2012

**Re:** Bid #1165 – Eastern Middle School Project – WS #7– Carpentry Materials and Installation – Lipe Brothers Construction, Inc. – Change Order #14

Bid #1165, WS #7 – Carpentry Materials and Installation at Eastern Middle School was approved at the Special School Board Meeting on October 6, 2009 with a base bid of \$89,580.00.

Change Order #14 to this bid is for ceiling demo due to water damage resulting in an increase of \$952.00.

**Recommendation:**

It is recommended the School Board approve the change order as listed above pertaining to Bid #1165, WS #7 – Carpentry Materials and Installation at Eastern Middle School adding \$952.00 to the previously awarded base bid and change orders for a new contract total of \$254,340.00.

Attachment



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I.S.D. #709  
FACILITIES MGMT

## Change Order - Construction Manager-Adviser Edition

<b>PROJECT (Name and address):</b> Eastern Middle School - Bid #1165 2900 East 4 <sup>th</sup> Street Duluth, MN 55812	<b>CHANGE ORDER NUMBER:</b> 014 <b>INITIATION DATE:</b> December 21 <sup>st</sup> , 2011	<b>OWNER:</b> <input checked="" type="checkbox"/> <b>CONSTRUCTION MANAGER:</b> <input checked="" type="checkbox"/> <b>ARCHITECT:</b> <input checked="" type="checkbox"/> <b>CONTRACTOR:</b> <input checked="" type="checkbox"/> <b>FIELD:</b> <input type="checkbox"/> <b>OTHER:</b> <input checked="" type="checkbox"/>
<b>TO CONTRACTOR (Name and address):</b> Lipe Brothers Construction, Inc. 5116 Jean Duluth Road Duluth, MN 55803	<b>PROJECT NUMBERS:</b> 080331 / 90281-2 <b>CONTRACT DATE:</b> October 7, 2009 <b>CONTRACT FOR:</b> Work Scope 07	

### THE CONTRACT IS CHANGED AS FOLLOWS:

Item No. 001 - PCO #419 - Demo ceiling due to water damage per LHB PR #88.  
Total Amount Item No. 001: \$952.00

Total Amount This Change Order: \$952.00

The original Contract Sum was	\$	89,580.00
Net change by previously authorized Change Orders	\$	163,808.00
The Contract Sum prior to this Change Order was	\$	253,388.00
The Contract Sum will be increased by this Change Order in the amount of	\$	952.00
The new Contract Sum including this Change Order will be	\$	254,340.00

The Contract Time will be unchanged by Zero (0) days.  
The date of Substantial Completion as of the date of this Change Order therefore is June 1, 2012.

**NOTE:** This summary does not reflect changes in the Contract Sum, Contract Time or Guaranteed Maximum Price which have been authorized by Construction Change Directive.

**NOT VALID UNTIL SIGNED BY THE OWNER, CONSTRUCTION MANAGER, ARCHITECT AND CONTRACTOR.**

Kraus-Anderson Construction Company  
**CONSTRUCTION MANAGER (Firm name)**  
8625 Rendova Street NE, PO Box 158, Circle Pines, MN  
55014

**ADDRESS**  
  
**BY (Signature)**  
Patrick Mulcahey  
**(Typed name)** DATE: 1-5-12

LHB Engineers & Architects  
**ARCHITECT (Firm name)**  
21 West Superior Street Suite 500, Duluth, MN 55802

**ADDRESS**  
  
**BY (Signature)**  
Kevin Holm  
**(Typed name)** DATE: 2-2-12

Lipe Brothers Construction, Inc.  
**CONTRACTOR (Firm name)**  
5116 Jean Duluth Street, Duluth, MN 55803

**ADDRESS**  
  
**BY (Signature)**  
David Sundberg  
**(Typed name)** DATE: 12/30/11

Duluth Public Schools - ISD #709  
**OWNER (Firm name)**  
215 North 1st Avenue East, Duluth, MN 55802

**ADDRESS**  
**BY (Signature)**  
Judy Seliga Punyko  
**(Typed name)** DATE:



## FACILITIES MANAGEMENT

Independent School District No. 709

*Located at 101 East 3rd Street*

*Mailing Address: 215 North 1st Avenue East*

*Duluth, Minnesota 55802*

Construction Management (218) 336-8907


Maintenance (218) 336-8906

Operations (218) 336-8905

Fax (218) 336-8909

# Memorandum

**To:** Bill Hanson  
School Board Members

**From:** Kerry M. Leider 

**Date:** March 1, 2012

**Re:** Bid #1165 – Eastern Middle School Project – WS #7– Carpentry Materials and Installation – Lipe Brothers Construction, Inc. – Change Order #15

Bid #1165, WS #7 – Carpentry Materials and Installation at Eastern Middle School was approved at the Special School Board Meeting on October 6, 2009 with a base bid of \$89,580.00.

Change Order #15 to this bid is for attic door hardware installation resulting in an increase of \$272.00.

**Recommendation:**

It is recommended the School Board approve the change order as listed above pertaining to Bid #1165, WS #7 – Carpentry Materials and Installation at Eastern Middle School adding \$272.00 to the previously awarded base bid and change orders for a new contract total of \$254,612.00.

Attachment



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## Change Order - Construction Manager-Adviser Edition

<b>PROJECT (Name and address):</b> Eastern Middle School - Bid #1165 2900 East 4 <sup>th</sup> Street Duluth, MN 55812	<b>CHANGE ORDER NUMBER:</b> 015 <b>INITIATION DATE:</b> January 5 <sup>th</sup> , 2012	<b>OWNER:</b> <input checked="" type="checkbox"/> <b>CONSTRUCTION MANAGER:</b> <input checked="" type="checkbox"/> <b>ARCHITECT:</b> <input checked="" type="checkbox"/> <b>CONTRACTOR:</b> <input checked="" type="checkbox"/> <b>FIELD:</b> <input type="checkbox"/> <b>OTHER:</b> <input checked="" type="checkbox"/>
<b>TO CONTRACTOR (Name and address):</b> Lipe Brothers Construction, Inc. 5116 Jean Duluth Road Duluth, MN 55803	<b>PROJECT NUMBERS:</b> 080331 / 90281-2 <b>CONTRACT DATE:</b> October 7, 2009 <b>CONTRACT FOR:</b> Work Scope 07	

### THE CONTRACT IS CHANGED AS FOLLOWS:

Item No. 001 - PCO #435 - Install hardware on doors in the attic per LHB PR #93.  
Total Amount Item No. 001: \$272.00  
Item No. 002 - PCO #371 - No Cost Change per LHB PR #79.  
Item No. 003 - PCO #379 - No Cost Change.  
Total Amount This Change Order: \$272.00

The original Contract Sum was	\$	89,580.00
Net change by previously authorized Change Orders	\$	164,760.00
The Contract Sum prior to this Change Order was	\$	254,340.00
The Contract Sum will be increased by this Change Order in the amount of	\$	272.00
The new Contract Sum including this Change Order will be	\$	254,612.00

The Contract Time will be unchanged by Zero (0) days.  
The date of Substantial Completion as of the date of this Change Order therefore is June 1, 2012.

**NOTE:** This summary does not reflect changes in the Contract Sum, Contract Time or Guaranteed Maximum Price which have been authorized by Construction Change Directive.

**NOT VALID UNTIL SIGNED BY THE OWNER, CONSTRUCTION MANAGER, ARCHITECT AND CONTRACTOR.**

Kraus-Anderson Construction Company  
**CONSTRUCTION MANAGER (Firm name)**  
8625 Rendova Street NE, PO Box 158, Circle Pines, MN  
55014

LHB Engineers & Architects  
**ARCHITECT (Firm name)**  
21 West Superior Street Suite 500, Duluth, MN 55802

**ADDRESS**  
  
**BY (Signature)**  
Patrick Mulcahy  
**(Typed name)** DATE: 1-13-12

**ADDRESS**  
  
**BY (Signature)**  
Kevin Holm  
**(Typed name)** DATE: 2-2-12

Lipe Brothers Construction, Inc.  
**CONTRACTOR (Firm name)**  
5116 Jean Duluth Street, Duluth, MN 55803

Duluth Public Schools - ISD #709  
**OWNER (Firm name)**  
215 North 1st Avenue East, Duluth, MN 55802

**ADDRESS**  
  
**BY (Signature)**  
David Sundberg  
**(Typed name)** DATE: 1/10/12

**ADDRESS**  
  
**BY (Signature)**  
Judy Seliga Purnyko  
**(Typed name)** DATE:



## FACILITIES MANAGEMENT

Independent School District No. 709

Located at 101 East 3rd Street

Mailing Address: 215 North 1st Avenue East

Duluth, Minnesota 55802

Construction Management (218) 336-8907


Maintenance (218) 336-8906

Operations (218) 336-8905

Fax (218) 336-8909

# Memorandum

**To:** Bill Hanson  
School Board Members

**From:** Kerry M. Leider 

**Date:** March 1, 2012

**Re:** Bid #1165 – Eastern Middle School Project – WS #7– Carpentry Materials and Installation – Lipe Brothers Construction, Inc. – Change Order #16

Bid #1165, WS #7 – Carpentry Materials and Installation at Eastern Middle School was approved at the Special School Board Meeting on October 6, 2009 with a base bid of \$89,580.00.

Change Order #16 to this bid is to demo walls in the old locker room resulting in an increase of \$2,706.00.

**Recommendation:**

It is recommended the School Board approve the change order as listed above pertaining to Bid #1165, WS #7 – Carpentry Materials and Installation at Eastern Middle School adding \$2,706.00 to the previously awarded base bid and change orders for a new contract total of \$257,318.00.

Attachment



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**Change Order - Construction Manager-Adviser Edition**

PROJECT (Name and address):  
Eastern Middle School - Bid #1165  
2900 East 4<sup>th</sup> Street  
Duluth, MN 55812

CHANGE ORDER NUMBER: 016  
INITIATION DATE: January 25<sup>th</sup>, 2012

OWNER:   
CONSTRUCTION MANAGER:   
ARCHITECT:   
CONTRACTOR:   
FIELD:   
OTHER:

TO CONTRACTOR (Name and address):  
Lipe Brothers Construction, Inc.  
5116 Jean Duluth Road  
Duluth, MN 55803

PROJECT NUMBERS: 080331 /  
90281-2  
CONTRACT DATE: October 7, 2009  
CONTRACT FOR: Work Scope 07

**THE CONTRACT IS CHANGED AS FOLLOWS:**

Item No. 001 - PCO #452 - Labor to demo walls in the old locker room per RFI #236.  
Total Amount Item No. 001: \$2,706.00

Total Amount This Change Order: \$2,706.00

The original Contract Sum was	\$	89,580.00
Net change by previously authorized Change Orders	\$	165,032.00
The Contract Sum prior to this Change Order was	\$	254,612.00
The Contract Sum will be increased by this Change Order in the amount of	\$	2,706.00
The new Contract Sum including this Change Order will be	\$	257,318.00

The Contract Time will be unchanged by Zero (0) days.  
The date of Substantial Completion as of the date of this Change Order therefore is June 1, 2012.

**NOTE:** This summary does not reflect changes in the Contract Sum, Contract Time or Guaranteed Maximum Price which have been authorized by Construction Change Directive.

**NOT VALID UNTIL SIGNED BY THE OWNER, CONSTRUCTION MANAGER, ARCHITECT AND CONTRACTOR.**

Kraus-Anderson Construction Company  
CONSTRUCTION MANAGER (Firm name)  
8625 Rendova Street NE, PO Box 158, Circle Pines, MN  
55014

LHB Engineers & Architects  
ARCHITECT (Firm name)  
21 West Superior Street Suite 500, Duluth, MN 55802

ADDRESS  
*Patrick Mulcahey*  
BY (Signature)  
Patrick Mulcahey  
(Typed name) DATE: 2-8-12

ADDRESS  
*Kevin Holm*  
BY (Signature)  
Kevin Holm  
(Typed name) DATE: 2-15-12

Lipe Brothers Construction, Inc.  
CONTRACTOR (Firm name)  
5116 Jean Duluth Street, Duluth, MN 55803

Duluth Public Schools - ISD #709  
OWNER (Firm name)  
215 North 1st Avenue East, Duluth, MN 55802

ADDRESS  
*David Sundberg*  
BY (Signature)  
David Sundberg  
(Typed name) DATE: 2-6-12

ADDRESS  
*Judy Seliga Punyko*  
BY (Signature)  
Judy Seliga Punyko  
(Typed name) DATE:



## FACILITIES MANAGEMENT

Independent School District No. 709

*Located at 101 East 3rd Street*

*Mailing Address: 215 North 1st Avenue East*

*Duluth, Minnesota 55802*

Construction Management (218) 336-8907


Maintenance (218) 336-8906

Operations (218) 336-8905

Fax (218) 336-8909

# Memorandum

**To:** Bill Hanson  
School Board Members

**From:** Kerry M. Leider 

**Date:** March 1, 2012

**Re:** Bid #1165 – Eastern Middle School Project – WS #16– Drywall and Plaster –  
RTL Construction, Inc. – Change Order #10

Bid #1165, WS #16 – Drywall and Plaster at East Middle School was approved at the Special School Board Meeting on October 6, 2009 with a base bid of \$365,471.00.

Change Order #10 to this bid is to infill framing behind the fin tube radiation at 84 locations resulting in an increase of \$25,355.00.

**Recommendation:**

It is recommended the School Board approve the change order as listed above pertaining to Bid #1165, WS #16 – Drywall and Plaster at East Middle School deducting \$25,355.00 from the previously awarded base bid and change orders for a new contract total of \$443,909.00.

Attachment3


**AIA® Document G701/CMa™ – 1992**
**Change Order - Construction Manager-Adviser Edition**

<b>PROJECT (Name and address):</b> Eastern Middle School - Bid #1165 2900 East 4 <sup>th</sup> Street Duluth, MN 55812	<b>CHANGE ORDER NUMBER:</b> 010 <b>INITIATION DATE:</b> December 21 <sup>st</sup> , 2011	<b>OWNER:</b> <input checked="" type="checkbox"/> <b>CONSTRUCTION MANAGER:</b> <input checked="" type="checkbox"/> <b>ARCHITECT:</b> <input checked="" type="checkbox"/> <b>CONTRACTOR:</b> <input checked="" type="checkbox"/> <b>FIELD:</b> <input type="checkbox"/> <b>OTHER:</b> <input checked="" type="checkbox"/>
<b>TO CONTRACTOR (Name and address):</b> RTL Construction, Inc. 4000 Valley Industrial Boulevard South Shakopee, MN 55379	<b>PROJECT NUMBERS:</b> 080331 / 90281-2 <b>CONTRACT DATE:</b> October 7, 2009 <b>CONTRACT FOR:</b> Work Scope 16	

**THE CONTRACT IS CHANGED AS FOLLOWS:**

Item No. 001 - PCO #291 - No Cost Change per RFI #159.	Total Amount Item No. 001: \$0.00
Item No. 002 - PCO #292 - No Cost Change per RFI #158.	Total Amount Item No. 002: \$0.00
Item No. 003 - PCO #064R - No Cost Change per LHB ASI #12-R1.	Total Amount Item No. 003: \$0.00
Item No. 004 - PCO #383 - No Cost Change per RFI #199.	Total Amount Item No. 004: \$0.00
Item No. 005 - PCO #407 - Infill framing behind fin tube radiation at 84 locations.	Total Amount Item No. 005: \$25,355.00
<b>Total Amount This Change Order: \$25,355.00</b>	

The original Contract Sum was	\$ 365,471.00
Net change by previously authorized Change Orders	\$ 53,083.00
The Contract Sum prior to this Change Order was	\$ 418,554.00
The Contract Sum will be increased by this Change Order in the amount of	\$ 25,355.00
The new Contract Sum including this Change Order will be	\$ 443,909.00

The Contract Time will be unchanged by Zero (0) days.  
 The date of Substantial Completion as of the date of this Change Order therefore is June 1, 2012.

**NOTE:** This summary does not reflect changes in the Contract Sum, Contract Time or Guaranteed Maximum Price which have been authorized by Construction Change Directive.

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 I.S.D. #709  
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User Notes:

(1265775176)



## FACILITIES MANAGEMENT

Independent School District No. 709

*Located at 101 East 3rd Street*

*Mailing Address: 215 North 1st Avenue East*

*Duluth, Minnesota 55802*

Construction Management (218) 336-8907


Maintenance (218) 336-8906

Operations (218) 336-8905

Fax (218) 336-8909

# Memorandum

**To:** Bill Hanson  
School Board Members

**From:** Kerry M. Leider 

**Date:** March 1, 2012

**Re:** Bid #1165 – Eastern Middle School Project – WS #22 – Visual Display Boards –  
W.E. Neal Slate Company – Change Order #1

Bid #1165, WS #22 – Visual Display Boards at Eastern Middle School was approved at the Special School Board Meeting on October 6, 2009 with a base bid of \$46,495.00.

Change Order #1 to this bid is to provide additional markerboards and install owner supplied markerboards and tackboards resulting in an increase of \$16,210.00.

**Recommendation:**

It is recommended the School Board approve the change order as listed above pertaining to Bid #1165, WS #22 – Visual Display Boards at Eastern Middle School adding \$16,210.00 to the previously awarded base bid for a new contract total of \$62,705.00.

Attachment



# AIA

## Document G701/CMa™ - 1992

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I.S.D. #709  
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### Change Order - Construction Manager-Adviser Edition

PROJECT (Name and address):  
Eastern Middle School - Bid #1165  
2900 East 4<sup>th</sup> Street  
Duluth, MN 55812

CHANGE ORDER NUMBER: 001  
INITIATION DATE: January 5<sup>th</sup>, 2012

OWNER:   
CONSTRUCTION MANAGER:   
ARCHITECT:   
CONTRACTOR:   
FIELD:   
OTHER:

TO CONTRACTOR (Name and address):  
W. E. Neal Slate Company  
2840 Highway 25  
Watertown, MN 55388

PROJECT NUMBERS: 080331 /  
90281-2  
CONTRACT DATE: October 7, 2009  
CONTRACT FOR: Work Scope 22

#### THE CONTRACT IS CHANGED AS FOLLOWS:

Item No. 001 - PCO #430 - Additional markerboards and install Owner supplied materials.  
Total Amount Item No. 001: \$16,210.00

Total Amount This Change Order: \$16,210.00

The original Contract Sum was	\$	46,495.00
Net change by previously authorized Change Orders	\$	0.00
The Contract Sum prior to this Change Order was	\$	46,495.00
The Contract Sum will be increased by this Change Order in the amount of	\$	16,210.00
The new Contract Sum including this Change Order will be	\$	62,705.00

The Contract Time will be unchanged by Zero (0) days.  
The date of Substantial Completion as of the date of this Change Order therefore is June 1, 2012.

NOTE: This summary does not reflect changes in the Contract Sum, Contract Time or Guaranteed Maximum Price which have been authorized by Construction Change Directive.

NOT VALID UNTIL SIGNED BY THE OWNER, CONSTRUCTION MANAGER, ARCHITECT AND CONTRACTOR.

Kraus-Anderson Construction Company  
CONSTRUCTION MANAGER (Firm name)  
8625 Rendova Street NE, PO Box 158, Circle Pines, MN  
55014  
ADDRESS

LHB Engineers & Architects  
ARCHITECT (Firm name)  
21 West Superior Street Suite 500, Duluth, MN 55802  
ADDRESS

*Patrick Mulcahey*  
BY (Signature)  
Patrick Mulcahey  
(Typed name) DATE: 1-12-12

*Kevin Holm*  
BY (Signature)  
Kevin Holm  
(Typed name) DATE: 2-21-12

W. E. Neal Slate Company  
CONTRACTOR (Firm name)  
2840 Highway 25, Watertown, MN 55388  
ADDRESS

Duluth Public Schools - ISD #709  
OWNER (Firm name)  
215 North 1st Avenue East, Duluth, MN 55802  
ADDRESS

*Gary O'Day*  
BY (Signature)  
Gary O'Day  
(Typed name) DATE: 1-9-12

*Bill Hanson*  
BY (Signature)  
Bill Hanson  
(Typed name) DATE:



## FACILITIES MANAGEMENT

Independent School District No. 709

*Located at 101 East 3rd Street*

*Mailing Address: 215 North 1st Avenue East  
Duluth, Minnesota 55802*

Construction Management (218) 336-8907

Maintenance (218) 336-8906

Operations (218) 336-8905

Fax (218) 336-8909

## Memorandum

**To: Bill Hanson  
School Board Members**

**From: Kerry M. Leider**

**Date: March 1, 2012**

**Re: Bid # 1183 – Lincoln Piedmont School (WS #33) – Demolition, Earthwork and Site Utilities – Northland Constructors of Duluth, LLC - Change Order #13**

Bid #1183 - Lincoln Piedmont School (WS #33) – Demolition, Earthwork and Site Utilities was approved at the Regular School Board Meeting on May 4, 2010 with a bid of \$1,535,211.00.

Change Order #13 to this bid is to complete stairway foundations and for additional retaining wall costs resulting in an increase of \$24,825.00.

### **Recommendation:**

It is recommended the School Board approve the change order as listed above pertaining to Bid #1183 - Lincoln Piedmont School (WS #33) – Demolition, Earthwork and Site Utilities adding \$24,825.00 to the previously awarded base bid and change orders for a new contract total of \$2,280,141.00.

Attachment

 **Document G701/CMa™ – 1992**

**Change Order - Construction Manager-Adviser Edition**

**PROJECT (Name and address):**  
 Lincoln-Piedmont Elementary School  
 2827 Chambersburg Avenue  
 Duluth, MN 55811

**CHANGE ORDER NUMBER:** 013  
**INITIATION DATE:** 1/23/12

**OWNER:**   
**CONSTRUCTION MANAGER:**   
**ARCHITECT:**   
**CONTRACTOR:**   
**FIELD:**   
**OTHER:**

**TO CONTRACTOR (Name and address):**  
 Northland Constructors of Duluth, LLC  
 4843 Rice Lake Road  
 Duluth, MN 5580-3

**PROJECT NUMBERS:** 080020.00 /  
 20213  
**CONTRACT DATE:** 05/04/2010  
**CONTRACT FOR:** General  
 Construction

**RECEIVED**  
 FEB 17 2012

**THE CONTRACT IS CHANGED AS FOLLOWS:**

Item No. 001 - Labor, equipment, and materials to complete stairway foundations \$12,250.00  
 Item No. 002 - Additional retaining wall costs \$12,575.00

Total Amount This Change Order \$24,825.00

The original Contract Sum was  
 Net change by previously authorized Change Orders  
 The Contract Sum prior to this Change Order was  
 The Contract Sum will be increased by this Change Order in the amount of  
 The new Contract Sum including this Change Order will be

I.S.D. #709 FACILITIES MGMT	
\$	1,535,211.00
\$	720,105.00
\$	2,255,316.00
\$	24,825.00
\$	2,280,141.00

The Contract Time will be increased by Zero (0) days.  
 The date of Substantial Completion as of the date of this Change Order therefore is 7/18/11.

**NOTE:** This summary does not reflect changes in the Contract Sum, Contract Time or Guaranteed Maximum Price which have been authorized by Construction Change Directive..

**NOT VALID UNTIL SIGNED BY THE OWNER, CONSTRUCTION MANAGER, ARCHITECT AND CONTRACTOR.**

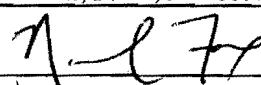
Kraus-Anderson Construction Company  
**CONSTRUCTION MANAGER (Firm name)**  
 3716 Oneota Street, Duluth, MN 55807

**ADDRESS**

BY (Signature)   
 Mike Dosan, Jr. **2-3-12**  
 (Typed name) **DATE:**

Northland Constructors of Duluth, LLC  
**CONTRACTOR (Firm name)**  
 4843 Rice Lake Road, Duluth, MN 55802

**ADDRESS**

BY (Signature)   
 Nathaniel Fox **1/30/12**  
 (Typed name) **DATE:**

SJA Architects  
**ARCHITECT (Firm name)**  
 11 E. Superior Street, Ste. 340, Duluth, MN 55802

**ADDRESS**

BY (Signature)   
 Larry Turbes **2-13-12**  
 (Typed name) **DATE:**

ISD #709 Duluth Public Schools  
**OWNER (Firm name)**  
 215 N. 1<sup>st</sup> Avenue E., Duluth, MN 55802

**ADDRESS**

BY (Signature) \_\_\_\_\_  
 (Typed name) **DATE:**



## FACILITIES MANAGEMENT

Independent School District No. 709

*Located at 101 East 3rd Street*

*Mailing Address: 215 North 1st Avenue East  
Duluth, Minnesota 55802*

Construction Management (218) 336-8907

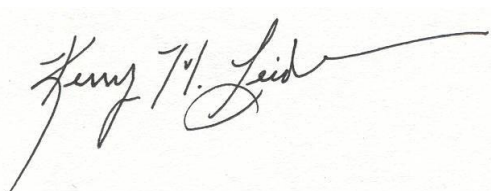
Maintenance (218) 336-8906

Operations (218) 336-8905

Fax (218) 336-8909

# Memorandum

**To:** Bill Hanson  
School Board Members

**From:** Kerry M. Leider 

**Date:** March 7, 2012

**Re:** Bid #1184 – West Middle School Bid Package #2 – WS #37– Electrical, Communications and Security – APi Electric Company – Authorization to Proceed with Change in Work Scope

Bid #1184, WS #37 – **Electrical, Communications and Security** at West Middle School was approved at the Special School Board Meeting on June 15, 2010 with a base bid of \$3,284,650.00.

Theatrical lighting in the auditorium and sound systems in the auditorium, gymnasium, and pool were not included in Bid #1184 and were planned to be processed as a separate bid. In February 2012, bids were solicited and received for Bid #1219, Work Scope 40: Theatrical Lighting. The result of the bidding for the lighting was in excess of the budget for this scope and could not be recommended for approval. Also in February, bids were solicited but none received for Bid # 1219, Work Scope 41: Sound Systems. Due to the bid results, no contracts were recommended for the School Board's approval in February.

Since receipt of the bid, architects and electrical engineers have refined the specifications to reduce the cost of this lighting and sound scope of work.

Without bid response for the sound system scope and considering the advantages of maintaining this type of work under one electrical contractor, and to maximize coordination of this work with other work now underway that will create some synergy, Krause Anderson along with LHB and JCI are recommending the sound and lighting scope to be completed by a change order. This Change Order would be to the agreement with APi Electric Company, the primary Electrical, Communications and Security contractor now performing work on this project site.

KA reports a \$390,000 budget is established for these two scopes of work combined. KA believes this open book process agreed to by APi and LHB and KA's knowledge of pricing related to this area of concern will allow the District to get the best value for its dollar and be in a much better position to keep this project on schedule and the auditorium ready for school this fall without added cost that could occur due to a re-bid at this time.

Because of the value of this change to a construction agreement, I wanted to request and gain the School Board's authorization to proceed with this work by change order. APi's proposal for this work is at a cost of \$\_\_\_\_\_ and KA and LHB are reviewing it to confirm it is appropriately priced and consistent with the budget committed for this scope of work.

The School Board will be asked to formally authorize the change order once the total final value is received and recommended.

**Recommendation:**

It is recommended the School Board authorize the theatrical lighting in the auditorium and sound systems in the auditorium, gymnasium, and pool to proceed by change order to the Construction Agreement with APi Electric Company related to Bid #1184 – West Middle School Bid Package #2 – WS #37– Electrical, Communications and Security. The actual Change Order with final value listed will be acted on by the School Board in a separate action in April.

**RESOLUTION**

Joint Powers Collaborative Agreement with the City of Duluth

WHEREAS, in December 2008, the Duluth School Board approved Resolution #B-12-08-2581- Resolution of Intent Between the City of Duluth and Independent School District #709 Relating to the Establishment and Operation of Jointly Used Facilities and Services for the Citizens of Duluth; and

WHEREAS, Independent School District #709 and the City of Duluth have been working since 2008 to define terms of a Joint Powers Collaborative Agreement that will permit the two entities to collaborate and coordinate in the provision of social, educational, vocational, neighborhood and recreational services (“Programs”) and joint use facilities (“Facilities”) to members of the community in order to eliminate duplication of effort and maximize the effectiveness of the services provided; and

WHEREAS, the collaboration on Programs and joint use of Facilities will be implemented over a period of years and will be memorialized in Joint Powers Collaborative - Specific Purpose Agreements outlining the parties specific rights and obligations, which will be considered addendums to this master Joint Powers Collaborative Agreement; now, therefore

BE IT RESOLVED, by the School Board of Independent School District No. 709, St. Louis County, State of Minnesota, that the Joint Powers Collaborative Agreement, as presented at the March 12, 2012 Business Committee Meeting and attached hereto is hereby approved.

## **JOINT POWERS COLLABORATIVE AGREEMENT**

---

This Joint Powers Agreement, effective as of the date of attestation by the City Clerk (the “Effective Date”), by and between Independent School District No 709, Duluth Public Schools (“School District”), and the City of Duluth (“City”).

### **ARTICLE I RECITALS**

WHEREAS, the parties have identified a need to work together to provide community education and recreation programs;

WHEREAS, the governing bodies of the City and School District are mutually interested in assuring public facilities are available for the joint use of district students and the greater Duluth community;

WHEREAS, financial constraints placed upon the City and the School District have prevented either party from independently fully providing the facilities and the services the parties’ customers need and expect and in the interest of creating efficiencies, full cooperation between the City and School District is necessary;

WHEREAS, said governing bodies are authorized to enter into agreements with each other under Minnesota Statute Section 471.59, and to undertake mutually those things necessary or convenient to aid and cooperate in the cultivation of the community’s health, education and vitality; and

WHEREAS, the parties desire to set forth the respective rights and obligations of the parties to this Agreement.

NOW, THEREFORE, IT IS HEREBY AGREED by and between the parties as follows:

### **ARTICLE II DEFINITIONS**

- 2.1 “School District” refers to Independent School District No. 709, Duluth Public Schools
- 2.2 “City” refers to the City of Duluth
- 2.3 “JPSC” refers to the Joint Powers Steering Committee

### **ARTICLE III PURPOSE**

#### 3.1 Purpose:

The purpose of this Joint Powers Collaborative Agreement is to collaborate and coordinate in the provision of social, educational, vocational, neighborhood and recreational services (“Programs”) and joint use facilities (“Facilities”) to members of the community. Specifically, it is the intention of the parties to collaborate and coordinate resources in order to eliminate duplication of effort and maximize the effectiveness of the services provided. Said Programs and Facilities will be implemented over a period of years and will be memorialized in specific purpose agreements (“Purpose Agreements”) outlining the parties specific rights and obligations.

#### 3.2 Accomplishment of Purpose:

This Agreement creates a Joint Powers Steering Committee (JPSC), through which the goal enumerated in Article III, § 3.1 may be achieved.

### **ARTICLE IV TERM**

#### 4.1 Term:

The term of this Agreement shall commence on the Effective Date and will remain in effect subject to written termination by either party. This Agreement may be terminated with or without cause by either party upon thirty (30) days written notice to the other party

### **ARTICLE V JOINT POWERS STEERING COMMITTEE**

#### 5.1 Creation of Joint Powers Steering Committee:

The parties agree to create a JPSC representative of both governing bodies, to review past governance structures, develop and bring forth a recommendation for a joint use document with a structure to oversee the implementation of joint use initiatives.

#### 5.2 Composition of Joint Powers Steering Committee:

Membership of the JPSC will include four (4) representative members appointed by the City’s Mayor and four (4) representative members appointed by the School’s Superintendent. Representatives appointed will represent the following areas of the City and School District: community recreation and education programs; facilities management and operations; school activities and maintenance operations; and administration.

5.3 Meetings:

The JPSC shall meet at least quarterly each year at times and places established by the JPSC. A schedule of such meetings shall be available at the administrative offices of the City and the School District.

5.4 Voting:

Each member of the Joint Powers Steering Committee shall have one (1) vote.

5.5 Quorum:

A quorum of the Joint Powers Steering Committee shall consist of five or more Committee Members for the purpose of voting on actions or advice to be forwarded to the District Administration or School Board, or to the City Administration/Mayor or City Council for final action or implementation.

## **ARTICLE VI POWERS**

6.1 Powers:

The JPSC shall have all the powers granted to it by the School District and the City, in accordance with this Agreement, or resolutions adopted by both the City and the School District, including but not limited to:

- a. Adopting by-laws consistent with this Agreement and applicable law;
- b. Completing an organization format and formulating such other operating rules and procedures as may be useful, desirable and necessary to permit it to function as a committee intended to recommend essential matters associated with the Purpose;
- c. Advising its respective board or governing body of the activities of the JPSC and recommending to its respective board or governing body individually which of its resources, facilities and personnel could be made available to accomplish the general purposes of this Agreement;
- d. Reviewing policies and procedures and making recommendations regarding collaborative programs and services and joint use of facilities; and
- e. Publicizing and engaging in collaborative programs and services and joint use of facilities as agreed to by the parties.

**ARTICLE VII  
RESPONSIBILITIES**

7.1 Responsibilities:

Subject to the power and authorities granted to it, the JPSC will be responsible for the development, drafting, periodic review, and amendment of specific Purpose Agreements that will establish the terms and conditions relating to the implementation of programming and operations of jointly used facilities for the citizens of Duluth.

**ARTICLE VIII  
INDEMNIFICATION AND LIMITATION OF LIABILITY**

- 8.1 To full extent permitted by law, action by parties pursuant to this Agreement are intended to be and shall be construed as a “cooperative activity” and it is the intent of the parties that they shall be deemed a “single governmental unit” for the purposes of liability, as set forth in M.S. § 471.59, Subd. 1 a (a), provided further that for purposes of that statute, each party to the Agreement expressly declines responsibility for the acts or omissions of the other parties. The parties to this Agreement are not liable for the acts or omissions of the other party to this Agreement except to the extent they have agreed in writing to be responsible for the acts or omissions of the other party.
- 8.2 Nothing herein will be construed as a waiver by the either party of any immunity, defenses or other limitations on liability to which either party is entitled by law.
- 8.3 Nothing herein shall be deemed to create any liability to any third party not otherwise existing under applicable law.

**ARTICLE IX  
NOTICE**

Notices required to be given under this Agreement shall be given to the following recipients:

For the City:  
Director of Public Administration  
City of Duluth  
Room307, City Hall  
411 W. 1<sup>st</sup> Street  
Duluth, MN 55802

For the School District:  
Kerry M. Leider  
Property and Risk Manager  
Duluth Public Schools  
215 North 1st Ave. East  
Duluth, MN 55802

**ARTICLE X  
COUNTERPARTS**

This Agreement may be executed in two or more counterparts, each of which shall be deemed an original, but all of which shall constitute one and the same instrument.

IN WITNESS WHEREOF, the parties have caused this Agreement to be duly executed intending to be bound thereby.

**CITY OF DULUTH**

**INDEPENDENT SCHOOL DISTRICT 709  
DULUTH PUBLIC SCHOOLS**

By: \_\_\_\_\_  
Mayor

By: \_\_\_\_\_  
Board Chair

Attest:

By: \_\_\_\_\_  
Board Clerk

\_\_\_\_\_  
City Clerk

Date: \_\_\_\_\_

Countersigned:

\_\_\_\_\_  
City Auditor

Approved as to form:

\_\_\_\_\_  
City Attorney

**RESOLUTION****Adoption of the Considerations and Investments for the Fiscal Year 2013 Budget**

BE IT RESOLVED, by the School Board of Independent School District No. 709, St. Louis County, State of Minnesota, that the attached considerations and investments for the fiscal year 2013 budget as presented to the School Board, be adopted.

Expenditure Contracts Signed – February 2012

For your information, the Superintendent or the Director of Business Services has signed the following expenditure contracts during the month of February 2012:

Expenditure Contracts

<u>Name</u>	<u>Amount</u>	<u>Source</u>	<u>Description</u>
My Performing Arts	\$3,500.00	General	Performance at Lowell Elementary
Midwest Communications	4,050.00	Transp	Use of Tower
Origins	1,900.00	General	Training at Lowell Elementary
COMPAS	1,700.00	General	Artist Residency

# Mu Performing Arts Booking Contract

85 448

Rachael Kresha  
Lowell Elementary  
2000 Rice Lake Road  
Duluth, MN 55811  
Ph: 218-336-8895.

*April 2 -> 6 Residency*

This contract is between: **Mu Performing Arts and Lowell Elementary**

**ORGANIZATION:** Mu Performing Arts and Lowell Elementary

**Contact Person:** Rachael Kresha

**Contact Phone:** 218-336-8895,

**Date of Engagement:** 4/2/2012

**Time:** TBD

**Performance location:** Lowell Elementary, 2000 Rice Lake Road Duluth, MN 55811

**Type of engagement:** Residency

**Contract Fee:** \$3500

**Terms of payment:** Due prior to or immediately following the performance date. By check, addressed and payable to "Mu Performing Arts", and mailed to Mu Performing Arts at address below. You may also pay online at <http://www.muperformingarts.org/mu-payment> Please include on the check or submission, the name of organization and date of performance. Please do not give any checks to the performers.

**Purchaser will provide:** For performance: 20x20 ft level playing space with minimum 10 ft ceiling clearance, single microphone.  
For residency: Mu will provide practice drums; purchaser will provide a large enough space for all students to comfortably play the drums.

**Performance conditions:** Purchaser acknowledges that the artists of Mu Performing Arts are unable to perform in inclement weather. If the performance is to be outdoors, the Purchaser agrees that it shall provide a reasonable alternate performance site. In the event that the Purchaser is unable or unwilling to provide such a reasonable alternate performance site, the Purchaser agrees that Mu Performing Arts shall be entitled to the entire Contract Fee, shown above, in the event that the performance cannot take place due to inclement weather. For purposes of this agreement, "inclement weather" shall mean rain, snow, extremely damp conditions, or temperatures below freezing.

**Cancellation terms:** For cancellations initiated by the Purchaser, other than cancellations due to inclement weather described in the previous paragraph, the Purchaser agrees that Mu Performing Arts will receive 50% compensation if the engagement is canceled less than 10 days prior to the date of engagement, and full compensation if such performance is canceled less than 3 days prior to the date of engagement.

**Liability:** Each party agrees that it will be responsible for its own acts and the results thereof to the extent authorized by law and shall not be responsible for the acts of the other party and results thereof. The Purchaser's liability shall be governed by the provisions of the Minnesota Tort Claims Act, Minnesota Statutes, Section 3.732 et seq., and other applicable law.

**Comments:** No audio or videotaping is allowed without prior approval.

Make checks payable to:  
Mu Performing Arts, 355 Wabasha St. N., #140  
St. Paul, MN 55102  
Federal Employer ID#: 41-1727881  
State ID#: 1246450

For Purchaser:

*Bill Hawson*  
\_\_\_\_\_  
Signature

*Bill Hawson*  
\_\_\_\_\_  
name (please print)

Date: *2/16/12*

For Mu Performing Arts

*Sara Ochs*  
\_\_\_\_\_  
Sara Ochs, Office Manager

## TOWER USE AGREEMENT

THIS TOWER USE AGREEMENT (hereafter "Agreement"), is made as of January 6, 2012 (the "Agreement Date"), by and between MIDWEST COMMUNICATIONS, INC., a Wisconsin corporation, with offices at 904 Grand Avenue, Wausau, Wisconsin 54403 (hereinafter referred to as "Midwest"), and User designated below.

### BASIC TERMS

1.01	User:	Duluth Public School District.
1.02	User's Business/permitted use:	Public School
1.03	User's Representative and Address:	Ken Willms
1.04	Subject Property:	See Addendum B describing Tower and/or Building(s).
1.05	Used Premises:	See Diagram in Addendum B.
1.06	User's Ground Equipment:	See Addendum C.
1.07	User's Tower Equipment:	See Addendum D.
1.08	Building/Tower Address:	5 <sup>th</sup> Ave W & 12 <sup>th</sup> St, Duluth MN
1.09	Commencement Date:	Date Midwest authorizes User to commence installation of User's Ground Equipment on the Subject Property, as evidenced by a written notice of commencement issued by Midwest.
1.10	Term:	Beginning on the Commencement Date and ending on the last day of the 12 <sup>th</sup> full calendar month thereafter.
1.11	6-Month Test Period	No
1.12	Security Deposit:	None
1.13	Monthly Fee:	\$337.50
1.14	Utilities:	User shall be solely responsible for all Utilities (as defined herein) for the Tower Equipment and Ground Equipment.
1.15	Taxes, Maintenance, Repairs, Replacements, Maintenance, etc.	User shall pay zero percent (0%) of the property taxes (as defined herein); User shall be responsible for one hundred percent (100%) of all personal property taxes, repairs, replacements, maintenance, and operating expenses of each and every kind attributable to the Ground Equipment and the Tower Equipment in the Used Premises. User shall also pay zero percent (0%) of all Subject Premises' maintenance and repair costs.

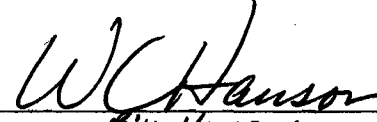
- 1.16 Option(s) to Extend, None
- 1.17 ADDENDA (incorporated herein by reference): A, B, C, D, and E.

IN WITNESS WHEREOF, Midwest and User have caused their duly authorized representatives to execute and deliver this Agreement as of the date first above written.

MIDWEST COMMUNICATIONS, INC.

Duluth Public School District

By:   
 Name: Paul W Rahmlow  
 Title: Chief Financial Officer

By:   
 Name: Bill HANSON  
 Title: CEO

## ADDENDUM A

### STANDARD TERMS AND CONDITIONS

1. CONDITION PRECEDENT. This Agreement shall be binding on all parties according to its terms unless User is unable, after the exercise of its best efforts, to obtain FCC (as defined herein), and/or Federal Aviation Association ("FAA"), or any other permits or approvals necessary, if any, and User assumes and shall be fully responsible for determining which and, if applicable, how such permits or approvals shall be obtained for the installation of User's Tower Equipment or User's Ground Equipment on the Used Premises; provided, however, that if User pays any fees or other costs to Midwest or any other entity in connection with or during the period of seeking the above-referenced permits or approvals, all of such User fees or other costs paid prior to the exhaustion of efforts to obtain the aforementioned permits or approvals shall not be refunded to User.

2. RIGHT OF USE. Upon receipt of written documentation satisfactory to Midwest that User has obtained all of the required approvals and permits, if any, to add User's Ground Equipment and Tower Equipment to the Used Premises, Midwest shall grant User (a) the right to install in accordance with Paragraph 3 below and operate User's Tower Equipment on designated space on the Tower, (b) the right to use the Used Premises for the installation and operation of User's Ground Equipment with necessary appurtenances, and (c) the right of access to the Subject Property and User's Ground Equipment as provided below.

3. INSTALLATION OF USER'S TOWER EQUIPMENT AND GROUND EQUIPMENT.

(a) User's Tower Equipment will be mounted on the Tower at the elevations shown in Addendum C. User's Ground Equipment will be installed within the Used Space to be designated by Midwest in Midwest's buildings and related facilities located on the Subject Property (individually, a "Building" and collectively, the "Buildings") as such Used Space is diagrammed in Addendum B or otherwise specified by Midwest to User.

(b) (i) If it is necessary for User to modify the Tower or Buildings in order to accommodate User's Ground Equipment and/or User's Tower Equipment, User shall pay for the total cost of such design and construction for the Tower and/or Buildings, including, but not limited to, all labor, materials, architectural, engineering, legal, testing, and related construction expenses (including time and expenditures by Midwest's own engineers and attorneys). User shall submit all construction plans to Midwest for approval, which shall not be unreasonably withheld, prior to commencing construction. The payment of all construction costs shall be made by User as such expenses become due.

(ii) User shall ensure that any construction or materialmen's lien or liens placed upon the Subject Property that arise out of or relate to any construction by User is or are released, in writing, within ten (10) days of the filing of the lien. In the event such lien is not released within ten (10) days of filing, Midwest may, at its sole option, declare User in default and/or pay any amounts for the release of the lien and bill User for such amount as is paid to release the lien. User agrees to promptly refund to Midwest any amounts paid by Midwest to release such lien or liens.

(c) User shall be solely responsible for (i) the design and installation on the Tower of User's Tower Equipment and on or in the Subject Property of User's Ground Equipment, (ii) all costs and expenses associated with, arising from, or related to the design and installation of User's Ground and Tower Equipment on or in the Subject Property or the Tower, including, but not

limited to, amounts incurred by Midwest, (iii) all costs and expenses of providing the necessary utility connections and metering, (iv) determining the applicability of and obtaining all local and federal permits and approvals for such installation, and (v) all costs and expenses arising from, associated with, or related to obtaining such permits and approvals, including, but not limited to, amounts incurred by Midwest. Notwithstanding the foregoing, User shall utilize the engineer of record for Midwest, or an engineer approved by Midwest for the preparation of such design and for the supervision of such installation. User shall submit all plans for such design and installation to Midwest for its review and approval prior to commencing work; provided, however, that Midwest shall not unreasonably withhold approval of such plans. User shall also be responsible for and agrees to immediately reimburse Midwest upon demand for all costs and expenses incurred by Midwest for engineering and legal services to obtain such approvals.

(d) Midwest shall authorize User to commence installation of User's Ground Equipment and User's Tower Equipment upon approval by Midwest of the plans for each, and upon receipt of satisfactory documentation that User has obtained all necessary local and/or federal permits and/or approvals for installation.

#### 4. PAYMENT TO MIDWEST.

(a) On or before the first day of each calendar month during the Term (as defined below), User shall pay to Midwest, at its offices designated above or at such other place as Midwest shall from time to time designate, a monthly fee (the "Monthly Fee") in the amount specified in the Basic Terms.

(b) In addition to payment of the Monthly Fee as set forth herein, during the Term, User agrees to pay all utility costs as provided in Paragraph 7 and the percentage of taxes and maintenance as set forth above in accordance with Paragraphs 8 and 12.

(c) User shall pay the first Monthly Fee on the Commencement Date (as defined herein). User further agrees to pay to Midwest, upon the date of execution of this Agreement, a security deposit in the amount set forth above which shall be no less than an amount equal to the first six (6) months Monthly Fees. Subject to the terms of Paragraph 21 below, this deposit shall be refundable; provided, however, that any interest earned on the deposit shall be paid to and retained by Midwest.

#### 5. TERM OF AGREEMENT AND TESTING PERIOD.

(a) The Term shall be the period of time specified in Paragraph .10 above (the "Term").

(b) If so indicated in Section 1.11 of the Basic Terms, this Agreement shall initially be effective for a six (6) month test period (the "Test Period"), which shall commence as of the date first set forth above, and this Agreement may remain in effect on a month-to-month basis for a period of time after the Test Period (the Petition Period, as defined below) subject to the terms and conditions set forth in this Paragraph 5).

(c) During the Test Period, User shall determine whether transmission of User's signal(s) is technically feasible as transmitted from the Tower using engineers satisfactory to Midwest. If User determines, in its sole discretion, that its transmission is not technically feasible as transmitted from the Tower, then User shall notify Midwest, no later than fifteen (15) days prior to the end of the Test Period, that User intends to terminate this Agreement effective upon the date that User receives approval from the Federal Communications Commission ("FCC") to relocate User's Ground Equipment and Tower Equipment to a location other than Midwest's Tower;

provided, however, that User must, within fifteen (15) days of the date of notifying Midwest of User's intent to terminate this Agreement, file its petition with the FCC and provide a copy to Midwest, requesting the FCC's authority to relocate User's transmission equipment; and, provided further, that User must exercise its best efforts to prosecute its application by the FCC of User's petition.

(d) If (i) User fails to timely notify Midwest of its intent to terminate this Agreement as set forth in Subparagraph 5(c)(i) above, (ii) User fails to petition the FCC, as set forth in Subparagraph 5(c)(i) above, (iii) User's petition to the FCC as contemplated by Subparagraph 5(c)(i) above is denied, or (iv) Midwest determines, in its sole discretion, that User is not exercising its best efforts as set forth in Subparagraph 5(c)(i) above, then at Midwest's option this Agreement shall terminate or shall continue in full force and effect through the end of the Term.

(e) During the Test Period, all terms and conditions of this Agreement shall remain in full force and effect with the exception of Subparagraphs 5(a) above. If User exercises its right to notify Midwest of its intent to terminate this Agreement pursuant to Subparagraph 5(c)(i) above, then during the period while User's relocation petition is pending before the FCC (the "Petition Period"), the terms and conditions of this Agreement shall remain in full force and effect on a month-to-month basis, with the exception of Subparagraphs 5(a) and 5(b) above. If User's petition is granted, then this Agreement shall terminate on the date User is authorized by the FCC to relocate its equipment.

(f) If User's petition to the FCC is granted and this Agreement is terminated as set forth in this Paragraph 5, then upon the termination date, User agrees promptly to pay to Midwest, as liquidated damages, an amount equal to six (6) times the Monthly Fee then in effect, plus all other expense reimbursements that have been demanded by Midwest pursuant to this Agreement. User and Midwest have negotiated and agreed upon this amount of liquidated damages, not as a penalty, but in recognition of the unique nature of, and User's unique use of the Subject Property, the difficulty anticipated in securing a satisfactory replacement user or users, and the risk of loss of rentals (particularly in view of the fact that the portion of the Subject Property utilized by User likely would be vacant for a period of at least six (6) months), and the losses, costs, and expenses, and fees associated with User's initial installations on the Subject Property and the retaking of possession and reletting User's portion of the Subject Property. The parties have agreed that this amount is a reasonable estimate of damages (including the value of lost opportunity due to User's use of the space on and in the Subject Property) and is not, nor is it intended to be, a penalty.

6. ACCESS TO EQUIPMENT. User shall have the nonexclusive right for ingress and egress across the Subject Property and inside the Building for maintaining User's Ground Equipment. User shall also have access to the Tower for the purpose of maintaining User's Tower Equipment. Compliance with all local and federal safety regulations and laws shall be stringently followed and satisfied by User and, emergencies notwithstanding, Midwest must be notified in advance of any planned maintenance. Notwithstanding the preceding rights granted in this Section 6, User's non-emergency maintenance of the Ground Equipment or Tower Equipment which requires Midwest equipment in the Subject Property to be turned off shall occur only during non-prime hours (11pm to 5 am), and shall be scheduled with Midwest by User not less than thirty (30) days in advance.

Midwest shall, at its own discretion, control access to the Tower and Building at all times, and Midwest shall limit access to the Tower and Building to qualified individuals skilled in the climbing and repairs of said structures.

7. UTILITIES. User shall use reasonable efforts to provide electrical power to User's Ground Equipment and User's Tower Equipment on a separately metered basis, the use of which shall be billed to User and paid directly by User to the electrical power provider when due and prior to delinquency.

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User shall be responsible for installation and payment of all other utilities and emergency power equipment required by its use of its Ground Equipment and Tower Equipment ("Utilities"). In the event that User's electrical power is not separately metered by the utility company, Midwest shall determine the monthly allocation of power expenses attributable by the method of using the power consumption as marked on User's Ground Equipment and Tower Equipment in watts. User shall thereafter pay the prorata share of such expenses on a per-month basis in addition to the Monthly Fee (as applicable) to be paid by User. User agrees to pay this amount to Midwest as a part of its Monthly Fee. As described further in Subparagraph 21(b) below, Midwest shall have the right, and User shall ensure that it provides Midwest with the means, to shut off the electrical power or Utilities to User in the event of default by User. Midwest makes no representations or warranties as to the availability of standby on-site generator power at any time.

8. TAXES. User shall pay a pro-rata share equal to zero percent (0%) of all real estate taxes, assessments, or levies assessed or imposed against the Subject Property, including the Buildings and Tower. User shall pay all personal property or other taxes assessed or imposed against User's Ground Equipment and User's Tower Equipment.

9. REPRESENTATIONS AND WARRANTIES OF USER. User represents and warrants as follows:

(a) User will not, by the installation or operation of its Ground Equipment or Tower Equipment, cause any interference with or degradation of Midwest's operation or signal or cause any interference to other users on the Tower or at the Subject Property.

(b) User has knowledge of Midwest's equipment on the Subject Property and of the other users and their equipment on the Subject Property.

(c) User will take all necessary precautions to protect itself, its contractors, agents, employees and third persons from injury in the installation, operation, and maintenance of User's Ground Equipment and User's Tower Equipment and that User will conform to the applicable requirements of federal, state, and local laws or agreements governing such activity.

10. INSURANCE. User shall procure and maintain comprehensive public liability insurance, and shall name Midwest as an additional insured, covering all of User's operations and activities on Subject Property, including but not limited to, the operations of outside contractors and the operation of vehicles and equipment, with limitations of not less than \$5,000,000 for injury to persons, and \$2,000,000 for property damage. Each of the foregoing limitations shall be for each occurrence and shall not be an aggregate limit in the policy or policies. User shall also cause any outside contractors to procure workmen's compensation insurance and to procure comprehensive liability insurance complying with this Paragraph 10. A certified copy of the required insurance policy or policies (or certificate(s) in lieu thereof) and all renewals shall be furnished to Midwest biannually.

11. LIABILITY AND INDEMNIFICATIONS.

(a) All of User's operations, including User's Ground Equipment, Tower Equipment, personnel, and agents, User's contractors and subcontractors, and their employees on the Subject Property shall be at the sole risk of User. Midwest shall not be liable for any loss of or damage or injury to any person or property sustained by User or others (whether associated with User or otherwise) in or about the Subject Property and caused by User or User's operations, or caused by any defects now or hereafter existing in or with respect to the Subject Property, or due to any improvements or repairs or operations of User, and without limiting the generality of the foregoing, regardless of whether such conditions, damage, loss, or injury is or are caused by fire, electromagnetic radiation, the bursting or leaking of water, gas, sewer, plumbing or steam pipes, or

fixtures or from any act or neglect of any other person or persons, or due to the happening of any accident from whatsoever cause in or about the Subject Property.

(b) User shall, at its expense, indemnify, defend, and hold Midwest and Midwest's heirs, successors, and assigns (collectively, the "Midwest Indemnified Parties") harmless from and against and with respect to any "Damages to Midwest Indemnified Parties." The term "Damages to Midwest Indemnified Parties" as used herein shall include any claim, demand, action, cause of action, loss, cost, expense, liability, injury, administrative order, consent agreement and order, penalty, interest, or damage, including, without limitation, attorneys' fees, and all costs and expenses of all actions, suits, proceedings, demands, assessments, claims, and judgments resulting from, occurring in connection with, or arising out of User's Business, User's occupancy or use of the Subject Property, the transactions contemplated by this Agreement, any act or omission of User, including, but not limited to, User's conduct of operations on the Subject Property, the neglect or default of User, any event or occurrence in or upon the Subject Property affecting User or User's Equipment, the happening of any accident to User's employees, agents, subcontractors, or contractors or User's Equipment from whatsoever cause in or about the Subject Property, or claims of any nature, brought by any person(s), corporation(s), partnership(s), governmental entity or entities, or any other body or association, based upon, arising out of, or related to User's attempt(s) to, or failure to, obtain or comply with any of the federal or local approvals or permits as referenced in this Agreement.

12. MAINTENANCE ON SUBJECT PROPERTY AND EQUIPMENT. Midwest shall provide all necessary maintenance and repairs for the Subject Property, including but not limited to Tower lighting and markings, but not including User's Ground Equipment or Tower Equipment located in the Used Premises or otherwise on the Subject Property. User shall be assessed annually the percentage of such maintenance and repair costs as set forth in the initial terms and User agrees to promptly pay to Midwest its share of such costs.

User, at its own expense, shall carry out the maintenance of User's Ground Equipment and Tower Equipment. Maintenance shall be conducted by User in accordance with reasonable engineering practices and standards to assure that at all times User's Ground and Tower Equipment is in conformance with the requirements of the Federal Communications Commission and all other public authorities with jurisdiction over User.

User shall not be permitted to store or house equipment on any portion of Subject Property, other than that specified under the terms of this Agreement and further detailed in Addenda C and D.

13. ALTERATIONS.

(a) Midwest and Midwest's other users of the Subject Property may from time to time and at any time conduct additions, deletions, or modifications to the Tower and the Buildings or to its own equipment and facilities on the Subject Property. Subject to Paragraph 16 below, Midwest agrees not to make additions, deletions, or modifications to its own facilities or those of any other party which will harmfully interfere with User's use hereunder.

(b) With the prior approval of Midwest, which shall not be unreasonably withheld, User may make alterations, deletions, or modifications to User's Ground Equipment or Tower Equipment located on the Subject Property; provided, however, that the general scope of the work or alteration does not alter the physical types of equipment or its locations as detailed in Addenda B and C.

(c) In connection with User's proposed alterations, deletions, or modifications, Midwest may, at its option, require analysis and review of the proposed changes by Midwest's

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engineers or consultants prior to the approval of any alterations, deletions, or modifications of User's equipment on the Subject Property. User agrees to promptly reimburse Midwest for any expenses incurred by Midwest in such analysis and review.

14. OBSTRUCTION. In the event User's signal path is unavoidably obstructed by future construction of a physical structure, User shall have the right to terminate this Agreement upon prior written notice to Midwest; provided, however, that User shall first be required to make its best efforts to relocate its Tower Equipment on the Tower to available alternative elevations at no expense to Midwest.

15. LIENS. User shall, at its expense, indemnify, defend, and hold the Midwest Indemnified Parties harmless from any lien upon the Subject Property arising out of or related to User's activities on the Subject Property or related in any way to User's Ground Equipment or User's Tower Equipment.

16. DAMAGE TO THE BUILDINGS, THE TOWER, OR TOWER CONSTRUCTION.

(a) In the event that the Tower or Buildings is or are destroyed or damaged by fire, lightning, windstorm, explosion, collapse, aircraft, or other vehicle damage, earthquake, riots, acts of war, acts of God, or other casualty, Midwest shall have the option to terminate this Agreement without payment to User of a penalty or damages of any nature whatsoever. If Midwest elects to reconstruct or repair the Tower or Buildings after such damage, Midwest shall, upon completion of such reconstruction or repair, give permission to User to resume use of the Tower and Buildings pursuant to the terms and conditions of this Agreement. If Midwest cannot repair and make the Tower and/or equipment buildings usable within one hundred twenty (120) days of the date of destruction or damage, User shall have the option to terminate this Agreement.

(b) If the Tower height is raised, or the Tower or Buildings on the Subject Property is or are in need of repair, or the Tower or Buildings on the Subject Property is or are damaged by fire, lightning, windstorm, explosion, collapse, aircraft, or other vehicle damage, earthquake, riots, acts of war, acts of God, or other casualty, and construction, reconstruction, or repair are necessary, and such construction, reconstruction, or repair cannot reasonably be undertaken without dismantling User's Equipment, then Midwest may remove User's Equipment and interrupt User's broadcasting or communications activities, but must have the equipment reattached at the same height as it previously was installed as soon as reasonably possible and no later than one hundred twenty (120) days after the removal date, unless User is entitled to increase the height of its Tower Equipment pursuant to this Agreement. User shall be entitled only to a pro-rata reduction of its Monthly Fee (as applicable) for such time as it is unable to conduct its normal broadcasting or communications activities as a result of total or partial destruction or repair or reconstruction, or construction activities connected with raising the Tower height. In the event that User's Tower Equipment or User's Ground Equipment or the antennas, Tower, or Building housing User's Tower Equipment or Ground Equipment is or are destroyed or damaged by construction, repair, or reconstruction activities or by fire, lightning, windstorm, explosion, collapse, aircraft, or other vehicle damage, earthquake, riots, acts of war, acts of God, or other casualty so as to interfere with or totally negate normal operation of User's Ground Equipment or Tower Equipment, User agrees to not hold Midwest liable for any claim, damage, financial loss, or incidental or consequential damages or expenses resulting or arising from or in any way related to business interruption, property damage, or personal injury caused by such aforesaid circumstances.

17. EMINENT DOMAIN. If the whole of the Subject Property upon which the Tower and Building are located is acquired or condemned by any public authority, then the terms of this Agreement shall cease and be terminated as of the date the right to possession shall have vested in the public authority. Midwest shall be entitled to the entire amount of any condemnation award, except User shall be entitled to make a claim for and retain a condemnation award based on and attributable to the expense of removing User's property from the Subject Property. In the event of a partial condemnation, so that the Subject

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Property remains usable for radio broadcasting or other communications, then Midwest shall be entitled to the entire award and User shall have no claim for any award.

18. ASSIGNMENT. User shall not sublease, assign, mortgage, or otherwise encumber its rights in the Subject Property or this Agreement, without the express written consent of Midwest, which may be withheld for any or no reason. In the event of a violation of this section, in addition to any other rights or remedies available to Midwest, User shall pay to Midwest for revenue generated from any such sublease, assign, or similar transfer.

19. RIGHT OF USER TO REMOVE ITS EQUIPMENT IN EVENT OF TERMINATION. In the event either party terminates this Agreement in accordance with the provisions herein, and provided that User is not in breach or default of this Agreement at the time of such termination, User shall remove User's Tower Equipment and Ground Equipment from the Subject Property within thirty (30) days of the date of such termination. Such removal shall be conducted at User's sole expense and in accordance with the pertinent requirements of this Agreement. In the event User is in default or breach of the Agreement, User agrees that Midwest may remove such equipment at User's expense after the expiration of the thirty (30) day period and hold the equipment as security for any amounts owed by User pursuant to this Agreement. If User fails to collect such equipment from Midwest and pay all amounts due to Midwest within three (3) months of its removal from the Site, such property of User shall be deemed abandoned and Midwest may thereafter dispose of such property in Midwest's sole discretion.

In the event of any alteration, modification, or deletion of User's Tower Equipment by User pursuant to Paragraph 13, or removal of User's Tower Equipment pursuant to this Paragraph 19, User shall be required, at its sole expense, to return all affected portions of the Subject Property to their original condition prior to User's occupancy or alteration.

20. EVENTS OF DEFAULT OR BREACH BY USER. The occurrence of any of the following events shall constitute a default or breach on the part of User hereunder ("Event of Default"):

(a) User fails to pay any amounts due and owing to Midwest, including, but not limited to the Monthly Fee, utility expenses, maintenance fees, taxes, or any other amounts required pursuant to this Agreement, when due and payable, or fails to immediately replenish any and all amounts drawn down by Midwest from User's deposit as set forth below in Subparagraph 21(c).

(b) User fails to remove any lien pursuant to the provisions of Subparagraph 3(b)(ii) above.

(c) User shall (i) become insolvent, (ii) voluntarily suspend transaction of its business or operations, (iii) file a voluntary petition in bankruptcy or a voluntary petition to reorganize or a voluntary petition to effect a plan or other arrangement with creditors, (iv) file an answer admitting the jurisdiction of the court and the material allegations of an involuntary petition filed pursuant to any bankruptcy law, (v) be adjudicated bankrupt, or shall make an assignment for the benefit of creditors, or shall apply for or consent to the appointment of any receiver or trustee of all or a part of its property, or (vi) institute dissolution or liquidation proceedings.

(d) An order shall be entered approving an involuntary petition to reorganize User or to effect a plan or other arrangement with User's creditors or appointing a receiver or trustee for User of all or a part of its property; a writ or warrant of attachment, execution, distraint, levy, possession, or any similar process shall be issued by any court of competent jurisdiction against all or a part of the property of User, which writ or warrant shall not be dismissed or a stay of foreclosure obtained within sixty (60) days of the issuance thereof.

(e) User shall fail to perform or comply with any other condition, term, or provision of this Agreement and such failure is not cured with thirty (30) days of such failure.

21. TERMINATION BY MIDWEST. In addition to the remedies as otherwise set forth herein, or as may be available to Midwest at law or in equity, upon the occurrence of an Event of Default, Midwest may do any of the following:

(a) Midwest may terminate or suspend this Agreement. If Midwest chooses to terminate this Agreement, Midwest shall send written notice of termination to User, which termination shall be effective when sent. If Midwest chooses to suspend this Agreement, Midwest shall notify User in writing and such suspension shall take effect when sent. The suspension shall remain in effect until Midwest determines, in its sole discretion, that the Agreement should be resumed. Midwest may, at its option, terminate this Agreement at any time during a suspension period.

(b) Midwest may shut off power to User's Ground Equipment and/or Tower Equipment, prohibit access to User's Ground Equipment and/or Tower Equipment, and require User to cease use of the Subject Property. For purposes of allowing the implementation of such power shut-off, the construction and installation of User's electrical power lines shall provide Midwest with access at all times to the circuit breaker for such lines, including, but not limited to, any necessary keys and password or access codes. User hereby waives any and all claims for damages of any nature whatsoever, including, but not limited to, actual damages and incidental and consequential damages against Midwest should Midwest invoke its rights under this Agreement to shut off power and prohibit access to User's Ground Equipment and/or Tower Equipment. User shall not have the right to remove any of User's property from the Subject Property while User is in default under this Agreement. In the event of default, the liability of User for all User amounts as required in the Agreement for the balance of the Term and for damages for default shall not be extinguished.

(c) Midwest may draw down the unpaid amount from User's deposit (paid to Midwest pursuant to Subparagraph 4(c) above). User agrees to replenish the deposit amount by the amount drawn down immediately following the date the deposit is drawn down, which Midwest shall provide User with notice of. In the event User fails to do so, that portion of the deposit drawn down by Midwest shall not be refunded to User upon termination. The remaining balance, excluding interest, shall be refunded to User upon termination, unless Midwest retains the remainder of the deposit as a partial set-off against other obligations of User under this Agreement.

(d) In the event Midwest's interest in the Subject Property is transferred to a third party, and said third party and User are unable to reach an agreement on the terms and conditions for User's continued use of the Tower and/or Buildings, then, unless expressly assumed in writing by the transferee, this Agreement shall terminate upon the date of transfer by Midwest. Midwest shall ensure that User, unless in default or breach of this Agreement, is able to gain access to remove its property from the Subject Property pursuant to Paragraph 19 above.

22. HOLDING OVER. If, for any reason, User continues to use any portion of the Subject Property after the termination or expiration of this Agreement, unless otherwise agreed in writing, such use shall be subject to immediate termination by Midwest at any time, and all of the other terms and provisions of this Agreement (excluding any expansion or renewal option or other similar right or option) shall be applicable during such holdover period. All other payments shall continue under the terms of this Agreement. In addition, User shall be liable for all damages incurred by Midwest as a result of such holding over. No holding over by User, whether with or without the consent of Midwest, shall operate to extend this Agreement except as otherwise expressly provided, and this Paragraph 22 shall not be construed as consent for User to continue use of any portion of the Subject Property.

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23. SUBORDINATION. This Agreement is subject to and subordinated to all present and future leases, mortgages, deeds of trust, encumbrances, and use agreements affecting the Subject Property.

24. QUIET ENJOYMENT.

(a) For so long as User shall not be in breach or default with respect to this Agreement and/or this Agreement is not terminated pursuant to Paragraph 21, User shall have peaceful and quiet possession of those portions of the Subject Property User is entitled to use pursuant to this Agreement. Midwest retains the right to alter the Tower structure or any portion of the Buildings contained on the Subject Property, including, but not limited to, raising the height of the Tower.

(b) Subject to all other terms and conditions of this Agreement, in the event Midwest raises the height of the Tower, User may relocate its Tower Equipment to a higher location on the Tower only in accordance with all other terms and conditions of this Agreement.

(c) In the event Midwest sells or transfers its interest in the Subject Property or the Tower or the Buildings to a third party, User's right to quiet enjoyment shall be subject to the provisions of Subparagraph 21(d).

25. MIDWEST'S GRANT OF RIGHTS. Nothing in this Agreement shall be construed as in any way limiting the right of Midwest to lease, sublease, sell, or grant rights for the use of any of the Subject Property or other property to any person, including any other radio, television, or other communications entities, either temporarily or permanently. User represents that the rights of existing Tower users are known to and recognized by User. User acknowledges and agrees that it has no right to exclusive use or possession of the Subject Property.

26. LIMITATION OF LIABILITY OF OFFICERS, DIRECTORS, SHAREHOLDERS, AND OTHER AGENTS OF MIDWEST. Any obligation or liability whatsoever of Midwest which may arise at any time under this Agreement or any obligation or liability which may be incurred by Midwest pursuant to any other instrument, transaction, or undertaking contemplated hereby shall not be personally binding upon, nor shall resort for the enforcement thereof be had as to the property of, its shareholders, officers, directors, employees, or agents, regardless of whether such obligation or liability is in the nature of contract, tort, or otherwise.

27. NONWAIVER; CUMULATIVE REMEDIES. No course of dealing between Midwest and User shall operate as a waiver of any of Midwest's rights or any of User's rights under this Agreement. No delay or omission on the part of either party in exercising any right under this Agreement shall operate as a waiver of such right or any other right hereunder. No waiver shall be binding unless it is in writing and signed by one authorized to execute this Agreement or comparable agreements for the signing party. A waiver by any party in any instance of any of the terms or conditions of this Agreement or of any breach or default of this Agreement shall not constitute a waiver of such terms or conditions for the future or a waiver of any subsequent breach or default hereunder. All remedies, rights, undertakings, obligations, and agreements hereunder shall be cumulative, and none of them shall be in limitation of any other remedy, right, undertaking, obligation, or agreement of either party.

28. MISCELLANEOUS.

(a) If and when included within the term "User," as used in this Agreement, there is more than one person, firm, corporation, or other similar entity, each shall be jointly and severally liable for the obligations of User.

(b) All notices required or permitted to be given under this Agreement shall be in writing and shall be sent by registered or certified mail, return receipt requested, or by a reputable national overnight courier service, postage prepaid, or by hand delivery addressed to the parties at their addresses first written above. Either party may by like notice change its address for all subsequent notices. Except where otherwise expressly provided to the contrary, notice shall be deemed given upon delivery.

(c) Except as otherwise expressly provided in this Agreement or as otherwise may be required by applicable law, Midwest retains the absolute right to withhold any consent or approval for any or no reason.

(d) Neither this Agreement nor a memorandum hereof shall be filed by or on behalf of User in any public record. Midwest may prepare and file, and upon request by Midwest, User shall execute and deliver to Midwest, a memorandum of this Agreement.

(e) The normal rule of construction to the effect that any ambiguities are to be resolved against the drafting party shall not be employed in the interpretation of this Agreement or any addenda or amendments hereto.

(f) The submission by Midwest to User of this Agreement shall have no binding force or effect, shall not constitute an option for the leasing or use of the Subject Property (or any portion thereof), nor confer any right or impose any obligations upon either party until execution and delivery of this Agreement by both parties.

(g) Words of any gender used in this Agreement shall be held and construed to include any other gender, and words in the singular shall be held to include the plural, unless the context otherwise requires. The captions inserted in this Agreement are for convenience only and in no way define, limit, or otherwise describe the scope or intent of this Agreement, or any provision hereof, or in any way affect the interpretation of this Agreement.

(h) Any amount not paid by User within five (5) days after its due date in accordance with the terms of this Agreement shall bear interest from such due date until paid in full at the lesser of the highest rate permitted by applicable law or fifteen percent (15%) per year. It is expressly the intent of Midwest and User at all times to comply with applicable law governing the maximum rate or amount of any interest payable on or in connection with this Agreement. If applicable law is ever judicially interpreted so as to render usurious any interest called for under this Agreement, or contracted for, charged, taken, reserved, or received with respect to this Agreement, then it is Midwest's and User's express intent that all excess amounts theretofore collected by Midwest be credited on the applicable obligation (or, if the obligation has been or would thereby be paid in full, refunded to User), and the provisions of this Agreement immediately shall be deemed reformed and the amounts thereafter collectible hereunder reduced, without the necessity of the execution of any new document, so as to comply with the applicable law, but so as to permit the recovery of the fullest amount otherwise called for hereunder.

(i) Construction and interpretation of this Agreement shall be governed by the laws of the state of where the Tower is located.

(j) Time is of the essence as to the performance of the parties' obligations under this Agreement.

(k) All exhibits and addenda attached hereto are hereby incorporated into this Agreement and made a part hereof. In the event of any conflict between such exhibits and addenda and the terms of this Agreement, such exhibits and addenda shall control.

A. User hereby represents and warrants to Midwest that it has authority to and is duly authorized to enter into this Agreement.

29. ENTIRE AGREEMENT AND SEVERABILITY. This Agreement contains the full understanding and entire agreement between the parties with respect to the subject matter hereof and this Agreement supersedes any previous agreements, contemporaneous writing, or discussions between the parties. The terms and conditions of this Agreement may not be amended, nor any of its provisions waived, except by a writing executed by both parties. If any provisions of this Agreement shall be declared invalid or unenforceable, the remainder of the Agreement shall continue in full force and effect.

30. OPTION TO EXTEND. If this Agreement provides for any option to extend the Term in the Basic Terms, so long as User is not in default under the terms of this Agreement, if User desires to exercise such option, User shall exercise each such option by written notice to Midwest, no less than one hundred twenty (120) days prior to the expiration of this Agreement by its terms, stating in definite terms that User is exercising its option to extend the term of the Agreement. If User exercises such option to extend, any such extension shall be on the same terms and conditions as set forth herein; provided, however, that to the extent one (1) or more such options are exercised, the number of options granted to User first set forth above shall be correspondingly reduced; provided further that the Monthly Fee shall continue to increase as first set forth above.

**ADDENDUM B**  
**SUBJECT PROPERTY**  
**[PLUS DIAGRAM OF USED PROPERTY]**

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**ADDENDUM C**  
**USER'S GROUND EQUIPMENT**

Number of Standard Racks 1  
30" Height 20" Width 19" Depth  
Number of Power Connections 1 (120 VAC at 20 Amps)  
Battery Power configuration: SELF CONTAINED  
Portable Generator configuration: NA  
Additional Information:

Approved: User \_\_\_\_\_ Midwest \_\_\_\_\_  
Date \_\_\_\_\_ Date \_\_\_\_\_

APPENDIX D  
USER'S TOWER EQUIPMENT

Antenna Location # \_\_\_\_\_  
Tower Location (legal): \_\_\_\_\_  
Elevation to Ground: \_\_\_\_\_

Antenna Type: 4 Bay Dipole  
Manufacturer: ANDREWS - DB-224  
Description: VHF 150-160 MHz  
Azimuth: Omni  
Frequency Gain: 150-160 MHz 6 DB GAIN  
Input Power: 60  
Polarity: VERTICAL  
Effective Radiated Power: 240  
Transmission Line: 1/2" HELIX  
Transmitter Type: ANALOG MTR 2000  
Transmitter Frequency: TBD  
Receiver Frequency: TBD

Approved: User \_\_\_\_\_ Midwest \_\_\_\_\_  
Date \_\_\_\_\_ Date \_\_\_\_\_

**ADDENDUM E****SPECIAL CONDITIONS**

Structural Enhancement, if required. User covenants and agrees that prior to the installation of User's Tower Equipment, User shall, at User's sole cost and expense, reinforce or cause to be reinforced the Tower, by engineers or contractors approved by Midwest, in accordance with the requirements or recommendations, if any, set forth in the results of the structural engineering analysis prepared by Midwest, all cost and expense of which shall be immediately reimbursed to Midwest by User on demand..



3805 Grand Avenue South, Minneapolis, MN 55409  
 (612) 822-3422 • FAX (612) 822-3585  
 origins@originsonline.org • www.originsonline.org

## Responsive Classroom<sup>®</sup>

### Origins Letter of Agreement

Date: 1/12/2012

Contract 9679

The Origins Program, Inc. hereby agrees to provide consultation / training, and the client agrees to accept and pay for said consultation / training as follows:

**Client:** Lowell Elementary School  
**Address:** 2000 Rice Lake Rd.  
 Duluth, MN 55811-4822  
**Main Phone:** 218-733-2164  
**Contact:** Maki, Jerry  
**Title:** Principal  
**Phone:** 218-336-8895 x 2940  
**Email:** jerry.maki@duluth.k12.mn.us

Fees:		
RC Full-day Consulting	1 Day @ \$1,500.00	\$1,500.00
Travel Expense	1 estimate @ \$400.00	\$400.00
		<b>Total: \$1,900.00</b>

#### Description of Work:

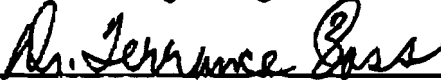
Date	Time	Consultant	Description
2/17/2012	8:00-4:00	Lindsey Lynch	RC Full-day Consulting

#### Terms:

This agreement obligates the purchaser to full payment for services delineated in this document, including Exhibit A and/or B, if applicable. A purchase order must accompany the signed agreement. Work is invoiced as scheduled and performed, with payment due within 30 days of the invoice date. Rearrangement or cancellation of dates within the year requires prior written agreement from The Origins Program.

Travel expenses will be invoiced separately, if applicable. Travel expenses may include mileage, meals, lodging, airfare, parking, cab or public transportation, tolls, meals, rental car, fuel, and materials shipping. Payment of invoice(s) is due within 30 days of the invoice date.

Signature: The Origins Program



Dr. Terrance Ross

Title: Executive Director Date: 1/19/2012

Signature: Host School / District



Print Name: Bill Hanson

Title: CFO Date: 2/6/12



affiliated with the  
Young Audiences Arts for Learning network

This agreement, by and between COMPAS, Inc. (hereafter "COMPAS"), and **Lowell Music Magnet** (hereafter "Program Site") is hereby entered into and shall become effective as of the date of last signature.

It is Mutually Agreed as Follows:

1. COMPAS shall provide Program Site with an artist residency of 5 days in length. Site shall select the artist (s) from the Roster active in the COMPAS Residency program, as identified on the COMPAS website.

Deborah Elias is/are the artist(s) tentatively identified for this residency. COMPAS shall provide the necessary artist direction, instruction, supervision, resource materials and logistical arrangements.

2. In consideration of the services performed by COMPAS, Program Site shall pay COMPAS a total of **\$1700.00**, due and payable to COMPAS prior to the start of the residency.

3. Program Site shall abide by the stipulations of the program model as identified in the 2011-12 Residency Program materials furnished to Program Site by COMPAS, including, but not limited to:

- a. adherence to the guidelines of the COMPAS residency format, as described in detail in the 2011-12 Residency Program materials;
- b. advance preparation of a residency schedule for the artist, which shall adhere to the guidelines of one of the four COMPAS residency models (Traditional, Saturation, Extended, and Collaboration). Under these guidelines, residencies typically include no more than four classroom sessions per day, at least two of which shall be on-going classes with Core Groups meeting each day of the residency; one hour of teacher-artist contact (in-service workshops or individual or small group meetings with teachers); one community event;
- c. appropriate administrative or technical support (i.e., typing and photocopying for writing residencies, art supplies and adequate work space for visual arts residencies, adequate rehearsal space for music and dance residencies, etc.);
- d. the assignment of a teacher or other legally responsible and duly authorized adult to each classroom in which the artist works during the residency;
- e. arranging and paying for lodging for artists who travel more than 60 miles one way from their home.
- f. completion of the new and improved residency evaluation form by contact person and core group teachers for each residency.

4. COMPAS shall be responsible for the payment of all artist and transportation fees with the exception of materials and cartage costs. Unless otherwise arranged, these will be billed directly to the school by the artist.

5. Any works produced as a part of a COMPAS residency are subject to reprint by COMPAS at its discretion in any future COMPAS publication.

6. If, after the artist has been selected and residency dates established, it becomes necessary to change some or all of the dates because of

a) artist illness or other unforeseen circumstance beyond the control of COMPAS, COMPAS shall, at its option, either:

- 1) reschedule the missed day(s) with the same artist, or another, acceptable to Program Site, if the original artist is not available; or
- 2) bill Program Site on a prorated basis for the amount of the residency actually completed.

b) inclement weather or other unforeseen circumstances beyond the control of Program Site, COMPAS shall reschedule the missed day(s) with the same artist, or another, acceptable to Program Site, if the original artist is not available. **Program Site shall be billed for residency days interrupted by such circumstances.**

Program Site shall be responsible for informing the artist (at home or at local lodging) and COMPAS of any change, conflict or cancellation of Program Site that shall affect the residency as scheduled. In event of artist illness, the artist shall inform Program Site and COMPAS.


7. Residency dates shall not be changed or cancelled due to circumstances or conflicts that could have been foreseen and/or prevented by Program Site. **Program Site shall be billed for residency days interrupted by such circumstances.**

8. Program Site agrees not to contract separately with identified COMPAS Roster Artist(s) for a period of at least two years following the completion of this project.

9. This Agreement shall become effective as of the date of signature of both parties, and shall be completed upon receipt by COMPAS of payment and required evaluation materials from Program Site.

10. COMPAS, as a non-profit organization, is reliant on granted or contributed funds from outside sources. The ability of COMPAS to carry out its responsibilities identified in this contract is dependent on receipt of outside funding. If these funds are not forthcoming, are rescinded or terminated, COMPAS reserves the right to terminate this agreement on ten days notice without penalty to COMPAS.

Agreed To By:

	Oct 4, 2011
Robert Arthur Olsen, Executive Director COMPAS	Date

	3/1/2012
Authorized Program Site Official Signature	Date

Bill HANSON CFO  
Name and Title (Typed or Printed, Please)

\_\_\_\_\_  
Program Site Name Telephone Number

\_\_\_\_\_  
Program Site Address City, State, Zip

# **FACILITIES MANAGEMENT & CAPITAL PROJECT STATUS REPORT**

## **March 2012**

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### **Facilities Management – General**

Union negotiations with the Fireman and Oilers Unit are ongoing and will be meeting again later this month.

### **Capital Construction:**

Currently, LRFP site work is ongoing at Grant, WMS, Denfeld, East HS, and East MS.

The District will shortly receive a PowerGrant rebate check from MN Power in the amount of \$17,236.56 related to energy conservation work accomplished at the new Ordean East Middle School. This rebate check is in addition to the previous \$108,771.17 that we have already received this fiscal year for similar conservation efforts at Denfeld, Piedmont, Lester Park, and MacArthur.

A full tour was conducted this week with City Code officials at the future Ordean East MS to ensure we are on track for our planned May / June occupancy inspection. The Code officials were satisfied and impressed with progress.

Brick samples have been selected for Myers-Wilkens (Grant) Elementary School.

Testing / Balancing / and Commissioning of our new HVAC systems in our new sites is occurring and almost completed, and contractors are very close to completing the repairs as identified.

The build-out of the Memorial Community Center at the new MacArthur is close to complete. We are currently waiting for some mechanical components to be fully installed and testing and balancing will occur next week.

The District, JCI, and the City of Duluth are meeting as needed to resolve any issues and ensure smooth transition from construction to occupancy at our new sites.

JCI, District, and CM's continue to meet at Facilities on a weekly basis to review all ongoing issues, as well as weekly at all site construction meetings.

### **Maintenance:**

During the month of February, we focused on the upcoming moves for the middle schools. We are in the process of determining the amount of district-provided items needed i.e. pencil sharpeners, flag holders, and restroom paper dispensers. Trades are still focusing on requests related to opening up five new sites. Facilities staff members are still working with contractors to get the energy management systems up and running.

Specific to the month of February **208** work orders were successfully responded to and closed.

### **Health, Safety & Environmental Management**

- Emergency Response Crisis Management (ERCM) activities included:
  - Continual work on advancing and improving our ERCM program district-wide.
  - A teacher on special assignment continues working to help ensure ERCM district-wide uniformity. Topics include: radio usage, site plans, personnel identification, classroom guides, district-level response actions and lockdown implementation.
  - The ERCM Advisory Committee met to discuss issues related to emergency response policy and procedures with district wide application.
- Workers' Compensation activities included:
  - Filing of 8 new employee accident reports during the month of February. The districts OSHA log was updated to include an "OSHA recordable" due to the diagnosis of tendonitis of the right wrist.
  - Ongoing management of several open Workers' Compensation cases.
- Ongoing involvement with various issues related to the construction currently underway across the district.
- An Ergonomic assessment of an employee's computer work station was completed. Adjustments were made and the employee reports the situation has improved.
- Removal of waste classified as "hazardous" was attained from the Transportation Department. The waste was brought to the "Clean Shop" at WLSSD for disposal and/or recycling.
- The annual light bulb, ballast and battery recycling was completed. All spent fluorescent bulbs and PCB containing light ballasts have been collected from the buildings district wide.

### **Risk Management**

There have been no significant claims or changes in status relating to insurance policies for general liability, property, auto, and school leader's legal liability.

GL Transactions by Object Code within Org. Key

GL Ledger Code: GL

Fiscal Year: 2012

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FQA: 06-870-215-386-JOB

ALT FACILITIES/DENFELD

Object: 152000

BUILDING ACQUISITION/CONSTRUCT

Post Date	Reference	PO #	Check #	PEID	Person/Entity Name	Description	Job_Num	SS	Debit	Credit	Net	
01/09/2012	6245	193580	00619960	V06162	WHERLEY MOVING AND	BUILDING ACQUISITION/CONSTRUCT	793657	OH	651.61	0.00	651.61	
01/09/2012	751483	193582	00619939	V100715	PER MAR SECURITY SERVICES	BUILDING ACQUISITION/CONSTRUCT	793657	OH	172.38	0.00	172.38	
01/13/2012	6224		00620107	V06162	WHERLEY MOVING AND	BUILDING ACQUISITION/CONSTRUCT	794517	OH	102.68	0.00	102.68	
01/26/2012	DFLD PROF		00620261	V87763	JOHNSON CONTROLS INC	DENFELD PROF FEE APP 36	795755	OH	24,041.62	0.00	24,041.62	
01/26/2012	DFLD BOSS		00620261	V87763	JOHNSON CONTROLS INC	DFLD BOSS REIMB 12/11	795755	OH	8,590.24	0.00	8,590.24	
01/26/2012	PGM MGMT		00620261	V87763	JOHNSON CONTROLS INC	PRGM MGMT FEE APP 42	795755	OH	2,936.10	0.00	2,936.10	
01/26/2012	DFLD APP 9		00620282	V61525	SELL HARDWARE INC	DENFELD APPLICATION 9	795755	OH	1,111.87	0.00	1,111.87	
01/26/2012	DEC 11 DFLD		00620246	V107094	BOSSARDT CORPORATION	DEC 11 REIMBURSABLES	795755	OH	747.89	0.00	747.89	
01/26/2012	DFLD APP 6		00620249	V107049	CATES J S CONSTRUCTION INC	DENFELD APPLICATION 6	795755	OH	2,018.10	0.00	2,018.10	
01/26/2012	DFLD APP 22		00620283	V105887	SHANNON'S INC	DENFELD APPLICATION 22	795755	OH	15,196.64	0.00	15,196.64	
01/26/2012	DFLD APP 22		00620244	V61181	BENSON ELECTRIC CO INC	DENFELD APPLICATION 22	795755	OH	104.97	0.00	104.97	
01/26/2012	DFLD APP 10		00620271	V107097	MULTIPLE CONCEPTS INTERIORS	DENFELD APPLICATION 10	795755	OH	9,719.45	0.00	9,719.45	
01/26/2012	DFLD APP 1		00620287	V106591	TEST & BALANCE ASSOCIATES INC	DENFELD APPLICATION 1	795755	OH	31,579.90	0.00	31,579.90	
<b>Object 152000</b>									<b>Total:</b>	96,973.45	0.00	96,973.45
<b>FQA 06-870-215-386-JOB</b>									<b>Total:</b>	96,973.45	0.00	96,973.45

FQA: 06-870-220-386-JOB

ALT FACILITIES/EAST

Object: 152000

BUILDING ACQUISITION/CONSTRUCT

Post Date	Reference	PO #	Check #	PEID	Person/Entity Name	Description	Job_Num	SS	Debit	Credit	Net	
01/26/2012	EAST APP 2		00620265	V106640	KREMER & DAVIS INC	EAST APPLICATION 2	795755	OH	13,756.00	0.00	13,756.00	
01/26/2012	PGM MGMT		00620261	V87763	JOHNSON CONTROLS INC	PRGM MGMT FEE APP 42	795755	OH	2,181.04	0.00	2,181.04	
01/26/2012	EAST PROF		00620261	V87763	JOHNSON CONTROLS INC	EAST PROF FEE APP 34	795755	OH	20,747.22	0.00	20,747.22	
01/26/2012	EAST KA		00620261	V87763	JOHNSON CONTROLS INC	EAST KRAUS REIMB 12/11	795755	OH	9,388.33	0.00	9,388.33	
01/26/2012	EAST ET4/10		00620261	V87763	JOHNSON CONTROLS INC	EAST REIMB ET 4/10	795755	OH	3,946.25	0.00	3,946.25	
01/26/2012	EAST CARL		00620261	V87763	JOHNSON CONTROLS INC	EAST CARL REIMB 11/11	795755	OH	1,540.39	0.00	1,540.39	
01/26/2012	EAST APP 9		00620280	V106493	SCHAEFER W A & SON INC	EAST APPLICATION 9	795755	OH	24,988.83	0.00	24,988.83	
01/26/2012	EAST APP 9		00620267	V00917	LIPE BROS CONST INC	EAST APPLICATION 9	795755	OH	13,098.27	0.00	13,098.27	
01/26/2012	EAST APP 8		00620248	V107056	CARCIOFINI COMPANY INC	EAST APPLICATION 8	795755	OH	400.20	0.00	400.20	
01/26/2012	EAST APP 18		00620244	V61181	BENSON ELECTRIC CO INC	EAST APPLICATION 18	795755	OH	56,851.51	0.00	56,851.51	
01/26/2012	EAST APP 20		00620288	V106468	THELEN HEATING & ROOFING INC	EAST APPLICATION 20	795755	OH	115,653.80	0.00	115,653.80	
01/26/2012	EAST 12/11		00620264	V105888	KRAUS-ANDERSON	DEC REIMB	795755	OH	6,954.26	0.00	6,954.26	
01/26/2012	EAST APP 20		00620259	V02687	HARBOR CITY MASONRY	EAST APPLICATION 20	795755	OH	602.64	0.00	602.64	
<b>Object 152000</b>									<b>Total:</b>	270,108.74	0.00	270,108.74

GL Transactions by Object Code within Org. Key

GL Ledger Code: GL  
Fiscal Year: 2012

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270,108.74

FQA 06-870-220-386-JOB Total: 270,108.74 0.00

**FQA: 06-870-320-386-JOB ALT FACILITIES/ORDEAN**

**Object: 152000 BUILDING ACQUISITION/CONSTRUCT**

Post Date	Reference	PO #	Check #	PEID	Person/Entity Name	Description	Job_Num	SS	Debit	Credit	Net
01/09/2012	6245		00619960	V06162	WHERLEY MOVING AND	BUILDING ACQUISITION/CONSTRUCT	793657	OH	59.71	0.00	59.71
01/26/2012	PGM MGMT		00620261	V87763	JOHNSON CONTROLS INC	PRGM MGMT FEE APP 42	795755	OH	1,432.56	0.00	1,432.56
01/26/2012	ORD BP4 APP		00620267	V00917	LIPE BROS CONST INC	ORDEAN APPLICATION 23	795755	OH	1,002.72	0.00	1,002.72
01/26/2012	DEC 11 ORD		00620246	V107094	BOSSARDT CORPORATION	DEC 11 REIMBURSABLES	795755	OH	656.49	0.00	656.49
01/26/2012	ORD 1212-5		00620268	V00917	LIPE BROS CONST INC	ORDEAN BID 1212 APP 5	795755	OH	1,152.06	0.00	1,152.06
01/26/2012	ORD APP 28		00620243	V105879	BELKNAP ELECTRIC	ORDEAN APPLICATION 28	795755	OH	1,015.37	0.00	1,015.37
01/26/2012	ORD BOSS		00620261	V87763	JOHNSON CONTROLS INC	ORDEAN BOSS REIMB 12/11	795755	OH	3,320.57	0.00	3,320.57
01/26/2012	ORD APP 8		00620282	V61525	SELL HARDWARE INC	ORDEAN APPLICATION 8	795755	OH	352.28	0.00	352.28
<b>Object 152000 Total:</b>									8,991.76	0.00	8,991.76
<b>FQA 06-870-320-386-JOB Total:</b>									8,991.76	0.00	8,991.76

**FQA: 06-870-470-386-JOB ALT FACILITIES/GRANT**

**Object: 152000 BUILDING ACQUISITION/CONSTRUCT**

Post Date	Reference	PO #	Check #	PEID	Person/Entity Name	Description	Job_Num	SS	Debit	Credit	Net
01/09/2012	MN10028700	193595	00619886	V107327	ARC	BUILDING ACQUISITION/CONSTRUCT	793657	OH	162.38	0.00	162.38
<b>Object 152000 Total:</b>									162.38	0.00	162.38
<b>FQA 06-870-470-386-JOB Total:</b>									162.38	0.00	162.38

**FQA: 06-871-215-000-000 GF SAVINGS-DENFELD**

**Object: 152000 BUILDING ACQUISITION/CONSTRUCT**

Post Date	Reference	PO #	Check #	PEID	Person/Entity Name	Description	Job_Num	SS	Debit	Credit	Net
01/09/2012	6245		00619960	V06162	WHERLEY MOVING AND	BUILDING ACQUISITION/CONSTRUCT	793657	OH	339.26	0.00	339.26
01/09/2012	751483		00619939	V100715	PER MAR SECURITY SERVICES	BUILDING ACQUISITION/CONSTRUCT	793657	OH	402.48	0.00	402.48
01/13/2012	35047	194045	00619968	V07422	AIM ELECTRONICS INC	BUILDING ACQUISITION/CONSTRUCT	794517	OH	1,000.00	0.00	1,000.00
01/13/2012	6224		00620107	V06162	WHERLEY MOVING AND	BUILDING ACQUISITION/CONSTRUCT	794517	OH	53.46	0.00	53.46
01/18/2012	CR065863	64210		N/A..N/A		HAMILTON, LLC REFUND/CHAIRS	794892	CR	0.00	8,000.00	-8,000.00
01/26/2012	DFLD APP 22		00620244	V61181	BENSON ELECTRIC CO INC	DENFELD APPLICATION 22	795755	OH	245.10	0.00	245.10
01/26/2012	DEC 11 DFLD		00620246	V107094	BOSSARDT CORPORATION	DEC 11 REIMBURSABLES	795755	OH	389.39	0.00	389.39
01/26/2012	DFLD APP 22		00620283	V105887	SHANNON'S INC	DENFELD APPLICATION 22	795755	OH	1,323.63	0.00	1,323.63
01/26/2012	DFLD APP 7		00620284	V63580	ST GERMAINS GLASS CO	DENFELD APPLICATION 7	795755	OH	216.51	0.00	216.51

**GL Transactions by Object Code within Org. Key**

GL Ledger Code: GL  
Fiscal Year: 2012

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01/26/2012	PGM MGMT	00620261	V87763	JOHNSON CONTROLS INC	PRGM MGMT FEE APP 42	795755	OH	1,528.96	0.00	1,528.96		
01/26/2012	DFLD PROF	00620261	V87763	JOHNSON CONTROLS INC	DENFELD PROF FEE APP 36	795755	OH	12,519.56	0.00	12,519.56		
01/26/2012	DFLD BOSS	00620261	V87763	JOHNSON CONTROLS INC	DFLD BOSS REIMB 12/11	795755	OH	4,472.55	0.00	4,472.55		
01/26/2012	DFLD APP 9	00620282	V61525	SELL HARDWARE INC	DENFELD APPLICATION 9	795755	OH	2,799.56	0.00	2,799.56		
								<b>Object 152000</b>	<b>Total:</b>	25,290.46	8,000.00	17,290.46
								<b>FQA 06-871-215-000-000</b>	<b>Total:</b>	25,290.46	8,000.00	17,290.46

**FQA: 06-871-220-000-000                      GEN FUND SAVINGS-EAST**

**Object: 152000                      BUILDING ACQUISITION/CONSTRUCT**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>Job_Num</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>	
01/26/2012	09-341-9		00620279	V106831	RTL CONSTRUCTION	EAST APPLICATION 9	795755	OH	27,550.00	0.00	27,550.00	
01/26/2012	EAST 12/11		00620264	V105888	KRAUS-ANDERSON	DEC REIMB	795755	OH	6,345.98	0.00	6,345.98	
01/26/2012	EAST APP 10		00620273	V107008	NORTHERN INDUSTRIAL	EAST APPLICATION 10	795755	OH	10,165.00	0.00	10,165.00	
01/26/2012	EAST APP 15		00620274	V106518	NORTHLAND CONCRETE AND	EAST APPLICATION 15	795755	OH	289.54	0.00	289.54	
01/26/2012	EAST APP 18		00620244	V61181	BENSON ELECTRIC CO INC	EAST APPLICATION 18	795755	OH	195,928.95	0.00	195,928.95	
01/26/2012	EAST APP 20		00620259	V02687	HARBOR CITY MASONRY	EAST APPLICATION 20	795755	OH	2,902.20	0.00	2,902.20	
01/26/2012	EAST APP 20		00620288	V106468	THELEN HEATING & ROOFING INC	EAST APPLICATION 20	795755	OH	26,734.79	0.00	26,734.79	
01/26/2012	EAST APP 6		00620256	V106471	GORHAM OIEN MECHANICAL INC	EAST APPLICATION 6	795755	OH	4,659.92	0.00	4,659.92	
01/26/2012	EAST APP 7		00620255	V107053	FRANSEN DECORATING INC	EAST APPLICATION 7	795755	OH	2,696.08	0.00	2,696.08	
01/26/2012	EAST APP 8		00620248	V107056	CARCIOFINI COMPANY INC	EAST APPLICATION 8	795755	OH	1,379.21	0.00	1,379.21	
01/26/2012	EAST APP 9		00620267	V00917	LIPE BROS CONST INC	EAST APPLICATION 9	795755	OH	60,076.43	0.00	60,076.43	
01/26/2012	EAST APP 9		00620272	V00202	NORTHERN DOOR AND HRDWRE	EAST APPLICATION 9	795755	OH	5,197.82	0.00	5,197.82	
01/26/2012	EAST CARL		00620261	V87763	JOHNSON CONTROLS INC	EAST CARL REIMB 11/11	795755	OH	1,405.66	0.00	1,405.66	
01/26/2012	EAST KA		00620261	V87763	JOHNSON CONTROLS INC	EAST KRAUS REIMB 12/11	795755	OH	8,567.15	0.00	8,567.15	
01/26/2012	EAST PROF		00620261	V87763	JOHNSON CONTROLS INC	EAST PROF FEE APP 34	795755	OH	18,932.48	0.00	18,932.48	
01/26/2012	PGM MGMT		00620261	V87763	JOHNSON CONTROLS INC	PRGM MGMT FEE APP 42	795755	OH	1,990.26	0.00	1,990.26	
01/26/2012	EAST APP 9		00620280	V106493	SCHAEFER W A & SON INC	EAST APPLICATION 9	795755	OH	14,653.38	0.00	14,653.38	
								<b>Object 152000</b>	<b>Total:</b>	389,474.85	0.00	389,474.85
								<b>FQA 06-871-220-000-000</b>	<b>Total:</b>	389,474.85	0.00	389,474.85

**FQA: 06-871-320-000-000                      GEN FUND SAVINGS-ORDEAN**

**Object: 152000                      BUILDING ACQUISITION/CONSTRUCT**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>Job_Num</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>
01/09/2012	6245		00619960	V06162	WHERLEY MOVING AND	BUILDING ACQUISITION/CONSTRUCT	793657	OH	44.60	0.00	44.60
01/26/2012	ORD 1212-5		00620268	V00917	LIPE BROS CONST INC	ORDEAN BID 1212 APP 5	795755	OH	80,150.49	0.00	80,150.49
01/26/2012	ORD APP 28		00620243	V105879	BELKNAP ELECTRIC	ORDEAN APPLICATION 28	795755	OH	5,554.65	0.00	5,554.65

**GL Transactions by Object Code within Org. Key**

GL Ledger Code: GL  
Fiscal Year: 2012

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01/26/2012	ORD BOSS	00620261	V87763	JOHNSON CONTROLS INC	ORDEAN BOSS REIMB 12/11	795755	OH	2,480.40	0.00	2,480.40	
01/26/2012	DEC 11 ORD	00620246	V107094	BOSSARDT CORPORATION	DEC 11 REIMBURSABLES	795755	OH	490.39	0.00	490.39	
01/26/2012	PGM MGMT	00620261	V87763	JOHNSON CONTROLS INC	PRGM MGMT FEE APP 42	795755	OH	1,070.09	0.00	1,070.09	
<b>Object 152000</b>								<b>Total:</b>	89,790.62	0.00	89,790.62
<b>FQA 06-871-320-000-000</b>								<b>Total:</b>	89,790.62	0.00	89,790.62

**FQA: 06-871-435-000-000                      GEN FUND SAVINGS-CONGDON PK**

**Object: 155500                      TECHNOLOGY EQUIPMENT**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>Job_Num</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>
01/11/2012	C767324	309117	00619993	V102427	CDW GOVERNMENT INC	PM2-ASOUND200SYSC, PROMETHEAN	793975	OH	39,493.38	0.00	39,493.38
<b>Object 155500</b>								<b>Total:</b>	39,493.38	0.00	39,493.38
<b>FQA 06-871-435-000-000</b>								<b>Total:</b>	39,493.38	0.00	39,493.38

**FQA: 06-871-470-000-000                      GEN FUND SAVINGS-GRANT SCHL**

**Object: 152000                      BUILDING ACQUISITION/CONSTRUCT**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>Job_Num</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>
01/09/2012	MN10028700		00619886	V107327	ARC	BUILDING ACQUISITION/CONSTRUCT	793657	OH	91.19	0.00	91.19
<b>Object 152000</b>								<b>Total:</b>	91.19	0.00	91.19

**Object: 155500                      TECHNOLOGY EQUIPMENT**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>Job_Num</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>
01/11/2012	C767324	309117	00619993	V102427	CDW GOVERNMENT INC	PM2-ASOUND200SYSC, PROMETHEAN	793975	OH	52,233.18	0.00	52,233.18
<b>Object 155500</b>								<b>Total:</b>	52,233.18	0.00	52,233.18
<b>FQA 06-871-470-000-000</b>								<b>Total:</b>	52,324.37	0.00	52,324.37

**FQA: 06-872-200-000-000                      LEASE LEVY COP DW OLD**

**Object: 118501                      OVERTIME,SHIFT DIFFERENTIAL**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>Job_Num</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>
01/06/2012	02010DP	EARN REG		7066		BERNDT, BETTY                      GRS.	793202	3	500.81	0.00	500.81
01/20/2012	02020DP	EARN REG		7066		BERNDT, BETTY                      GRS.	794731	3	306.95	0.00	306.95
<b>Object 118501</b>								<b>Total:</b>	807.76	0.00	807.76

**Object: 121000                      FICA/MEDICARE**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>Job_Num</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>
01/06/2012	02010DP	CONT REG		N/A..N/A		LEASE LV COP-DST	793202	2	36.73	0.00	36.73

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01/20/2012	02020DP	CONT REG	N/A..N/A		LEASE LV COP-DST	794731	2	22.42	0.00	22.42
<b>Object 121000</b>							<b>Total:</b>	59.15	0.00	59.15

**Object: 121400 PERA**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>Job_Num</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>
01/06/2012	02010DP	CONT REG		N/A..N/A		LEASE LV COP-DST	793202	2	36.31	0.00	36.31
01/20/2012	02020DP	CONT REG		N/A..N/A		LEASE LV COP-DST	794731	2	22.25	0.00	22.25
<b>Object 121400</b>							<b>Total:</b>		58.56	0.00	58.56

**Object: 127000 WORKERS COMPENSATION**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>Job_Num</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>
01/06/2012	02010DP	CONT REG		N/A..N/A		LEASE LV COP-DST	793202	2	2.24	0.00	2.24
01/20/2012	02020DP	CONT REG		N/A..N/A		LEASE LV COP-DST	794731	2	1.37	0.00	1.37
<b>Object 127000</b>							<b>Total:</b>		3.61	0.00	3.61
<b>FQA 06-872-200-000-000</b>							<b>Total:</b>		929.08	0.00	929.08

**FQA: 06-872-215-000-000 LEASE LEVY COP DENFELD OLD**

**Object: 152000 BUILDING ACQUISITION/CONSTRUCT**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>Job_Num</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>
01/09/2012	6245		00619960	V06162	WHERLEY MOVING AND	BUILDING ACQUISITION/CONSTRUCT	793657	OH	601.91	0.00	601.91
01/09/2012	751483		00619939	V100715	PER MAR SECURITY SERVICES	BUILDING ACQUISITION/CONSTRUCT	793657	OH	205.14	0.00	205.14
01/13/2012	6224		00620107	V06162	WHERLEY MOVING AND	BUILDING ACQUISITION/CONSTRUCT	794517	OH	94.85	0.00	94.85
01/26/2012	DFLD BOSS		00620261	V87763	JOHNSON CONTROLS INC	DFLD BOSS REIMB 12/11	795755	OH	7,935.11	0.00	7,935.11
01/26/2012	PGM MGMT		00620261	V87763	JOHNSON CONTROLS INC	PRGM MGMT FEE APP 42	795755	OH	2,711.91	0.00	2,711.91
01/26/2012	DFLD APP 9		00620282	V61525	SELL HARDWARE INC	DENFELD APPLICATION 9	795755	OH	6,016.07	0.00	6,016.07
01/26/2012	DFLD APP 7		00620284	V63580	ST GERMAINS GLASS CO	DENFELD APPLICATION 7	795755	OH	1,308.24	0.00	1,308.24
01/26/2012	DFLD RET		00620276	V106726	OLYMPIC WALL SYSTEMS INC	DENFELD RETAINAGE	795755	OH	27,060.65	0.00	27,060.65
01/26/2012	DFLD RET		00620270	V106727	MOLIN CONCRETE PRODUCTS	CODENFELD RETAINAGE	795755	OH	26,721.20	0.00	26,721.20
01/26/2012	DFLD PROF		00620261	V87763	JOHNSON CONTROLS INC	DENFELD PROF FEE APP 36	795755	OH	22,209.46	0.00	22,209.46
01/26/2012	DEC 11 DFLD		00620246	V107094	BOSSARDT CORPORATION	DEC 11 REIMBURSABLES	795755	OH	690.85	0.00	690.85
01/26/2012	DFLD APP 22		00620244	V61181	BENSON ELECTRIC CO INC	DENFELD APPLICATION 22	795755	OH	124.93	0.00	124.93
01/26/2012	DFLD APP 22		00620283	V105887	SHANNON'S INC	DENFELD APPLICATION 22	795755	OH	234.57	0.00	234.57
<b>Object 152000</b>							<b>Total:</b>		95,914.89	0.00	95,914.89
<b>FQA 06-872-215-000-000</b>							<b>Total:</b>		95,914.89	0.00	95,914.89

**FQA: 06-872-220-000-000 COP CONSTRUCTION/EAST OLD**

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**BUILDING ACQUISITION/CONSTRUCT**

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Post Date	Reference	PO #	Check #	PEID	Person/Entity Name	Description	Job_Num	SS	Debit	Credit	Net	
01/09/2012	140583	193581	00619914	V28830	HALDEMAN HOMME INC	BUILDING ACQUISITION/CONSTRUCT	793657	OH	2,290.00	0.00	2,290.00	
01/23/2012	140698	728922	00620184	V28830	HALDEMAN HOMME INC	SCIENCE CASEWORK MATERIAL FOR	795278	OH	120,000.00	0.00	120,000.00	
01/26/2012	EAST APP 9		00620272	V00202	NORTHERN DOOR AND HRDWRE	EAST APPLICATION 9	795755	OH	1,474.60	0.00	1,474.60	
01/26/2012	EAST APP 8		00620248	V107056	CARCIOFINI COMPANY INC	EAST APPLICATION 8	795755	OH	481.59	0.00	481.59	
01/26/2012	EAST APP 7		00620255	V107053	FRANSEN DECORATING INC	EAST APPLICATION 7	795755	OH	1,666.51	0.00	1,666.51	
01/26/2012	EAST APP 20		00620288	V106468	THELEN HEATING & ROOFING INC	EAST APPLICATION 20	795755	OH	5,317.41	0.00	5,317.41	
01/26/2012	EAST KA		00620261	V87763	JOHNSON CONTROLS INC	EAST KRAUS REIMB 12/11	795755	OH	5,574.18	0.00	5,574.18	
01/26/2012	EAST APP 20		00620259	V02687	HARBOR CITY MASONRY	EAST APPLICATION 20	795755	OH	12,354.16	0.00	12,354.16	
01/26/2012	EAST APP 18		00620244	V61181	BENSON ELECTRIC CO INC	EAST APPLICATION 18	795755	OH	68,414.54	0.00	68,414.54	
01/26/2012	EAST APP 15		00620274	V106518	NORTHLAND CONCRETE AND	EAST APPLICATION 15	795755	OH	1,187.71	0.00	1,187.71	
01/26/2012	EAST 12/11		00620264	V105888	KRAUS-ANDERSON	DEC REIMB	795755	OH	4,128.98	0.00	4,128.98	
01/26/2012	09-341-9		00620279	V106831	RTL CONSTRUCTION	EAST APPLICATION 9	795755	OH	10,450.00	0.00	10,450.00	
01/26/2012	EAST APP 6		00620256	V106471	GORHAM OIEN MECHANICAL INC	EAST APPLICATION 6	795755	OH	2,123.08	0.00	2,123.08	
01/26/2012	PGM MGMT		00620261	V87763	JOHNSON CONTROLS INC	PRGM MGMT FEE APP 42	795755	OH	1,294.95	0.00	1,294.95	
01/26/2012	EAST PROF		00620261	V87763	JOHNSON CONTROLS INC	EAST PROF FEE APP 34	795755	OH	12,318.33	0.00	12,318.33	
01/26/2012	EAST CARL		00620261	V87763	JOHNSON CONTROLS INC	EAST CARL REIMB 11/11	795755	OH	914.58	0.00	914.58	
01/26/2012	EAST APP 9		00620280	V106493	SCHAEFER W A & SON INC	EAST APPLICATION 9	795755	OH	6,293.14	0.00	6,293.14	
<b>Object 152000</b>									<b>Total:</b>	256,283.76	0.00	256,283.76
<b>FQA 06-872-220-000-000</b>									<b>Total:</b>	256,283.76	0.00	256,283.76

**FQA: 06-872-320-000-000**

**COP CONSTRUCTION/ORDEAN OLD**

Object: 152000

**BUILDING ACQUISITION/CONSTRUCT**

Post Date	Reference	PO #	Check #	PEID	Person/Entity Name	Description	Job_Num	SS	Debit	Credit	Net
01/09/2012	345501	193594	00619889	V106044	BRAUN INTERTEC CORP	BUILDING ACQUISITION/CONSTRUCT	793657	OH	2,400.50	0.00	2,400.50
01/09/2012	6245		00619960	V06162	WHERLEY MOVING AND	BUILDING ACQUISITION/CONSTRUCT	793657	OH	296.41	0.00	296.41
01/19/2012	M110546-1	194339	00620138	V61181	BENSON ELECTRIC CO INC	BUILDING ACQUISITION/CONSTRUCT	795052	OH	6,584.00	0.00	6,584.00
01/26/2012	ORD APP 15		00620259	V02687	HARBOR CITY MASONRY	ORDEAN APPLICATION 15	795755	OH	36,947.65	0.00	36,947.65
01/26/2012	PGM MGMT		00620261	V87763	JOHNSON CONTROLS INC	PRGM MGMT FEE APP 42	795755	OH	7,111.83	0.00	7,111.83
01/26/2012	ORD FINAL		00620276	V106726	OLYMPIC WALL SYSTEMS INC	ORDEAN FINAL APP	795755	OH	14,615.50	0.00	14,615.50
01/26/2012	10-123-19		00620279	V106831	RTL CONSTRUCTION	ORDEAN APPLICATION 19	795755	OH	83,734.65	0.00	83,734.65
01/26/2012	2010DEHS-17		00620258	V107009	HANSON MASONRY AND	ORDEAN APPLICATION 17	795755	OH	61,591.35	0.00	61,591.35
01/26/2012	DEC 11 ORD		00620246	V107094	BOSSARDT CORPORATION	DEC 11 REIMBURSABLES	795755	OH	3,259.12	0.00	3,259.12
01/26/2012	ORD 1212-5		00620268	V00917	LIPE BROS CONST INC	ORDEAN BID 1212 APP 5	795755	OH	987.48	0.00	987.48
01/26/2012	ORD FINAL		00620270	V106727	MOLIN CONCRETE PRODUCTS	COORDEAN FINAL APP	795755	OH	50,553.70	0.00	50,553.70
01/26/2012	ORD APP 2		00620275	V62693	NORTHLAND CONSTRUCTORS INC	ORDEAN APPLICATION 2	795755	OH	13,892.80	0.00	13,892.80

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01/26/2012	ORD APP 28	00620243	V105879	BELKNAP ELECTRIC	ORDEAN APPLICATION 28	795755	OH	13,339.13	0.00	13,339.13	
01/26/2012	ORD APP 4	00620252	V107500	DANT CLAYTON CORPORATION	ORDEAN APPLICATION 4	795755	OH	86,743.55	0.00	86,743.55	
01/26/2012	ORD APP 6	00620292	V107499	UPPER MIDWEST ATHLETIC	ORDEAN APPLICATION 6	795755	OH	23,491.60	0.00	23,491.60	
01/26/2012	ORD APP 8	00620282	V61525	SELL HARDWARE INC	ORDEAN APPLICATION 8	795755	OH	1,097.42	0.00	1,097.42	
01/26/2012	ORD BOSS	00620261	V87763	JOHNSON CONTROLS INC	ORDEAN BOSS REIMB 12/11	795755	OH	16,484.76	0.00	16,484.76	
01/26/2012	ORD BP2 APP	00620294	V102745	VEIT AND COMPANY INC	ORDEAN BP 2 APP 17	795755	OH	10,424.95	0.00	10,424.95	
01/26/2012	ORD BP4 APP	00620267	V00917	LIPE BROS CONST INC	ORDEAN APPLICATION 23	795755	OH	9,024.53	0.00	9,024.53	
<b>Object 152000</b>								<b>Total:</b>	442,580.93	0.00	442,580.93
<b>FQA 06-872-320-000-000</b>								<b>Total:</b>	442,580.93	0.00	442,580.93

**FQA: 06-872-435-000-000 COP CONSTRUCTION/CONGDON OLD**

**Object: 151000 SITE & GROUNDS ACQUISITION**

Post Date	Reference	PO #	Check #	PEID	Person/Entity Name	Description	Job_Num	SS	Debit	Credit	Net
01/19/2012	12/30/11		00620205	V44024	MN POWER AND LIGHT CO	SITE & GROUNDS ACQUISITION	795052	OH	41.51	0.00	41.51
<b>Object 151000</b>								<b>Total:</b>	41.51	0.00	41.51
<b>FQA 06-872-435-000-000</b>								<b>Total:</b>	41.51	0.00	41.51

**FQA: 06-872-470-000-000 COP CONSTRUCTION/GRANT OLD**

**Object: 152000 BUILDING ACQUISITION/CONSTRUCT**

Post Date	Reference	PO #	Check #	PEID	Person/Entity Name	Description	Job_Num	SS	Debit	Credit	Net
01/09/2012	0064344-IN	193591	00619953	V92769	TWIN PORTS TESTING	BUILDING ACQUISITION/CONSTRUCT	793657	OH	751.00	0.00	751.00
01/09/2012	MN10028700		00619886	V107327	ARC	BUILDING ACQUISITION/CONSTRUCT	793657	OH	183.17	0.00	183.17
01/23/2012	03566.000038194619		00620177	V92312	FRYBERGER BUCHANAN SMITH &	BUILDING ACQUISITION/CONSTRUCT	795230	OH	302.35	0.00	302.35
<b>Object 152000</b>								<b>Total:</b>	1,236.52	0.00	1,236.52
<b>FQA 06-872-470-000-000</b>								<b>Total:</b>	1,236.52	0.00	1,236.52

**FQA: 06-872-510-000-000 LEASE LEVY COP LESTER OLD**

**Object: 152000 BUILDING ACQUISITION/CONSTRUCT**

Post Date	Reference	PO #	Check #	PEID	Person/Entity Name	Description	Job_Num	SS	Debit	Credit	Net
01/13/2012	143518	194019	00619980	V106040	AYRES ASSOCIATES	BUILDING ACQUISITION/CONSTRUCT	794517	OH	4,289.37	0.00	4,289.37
01/13/2012	143514	194020	00619980	V106040	AYRES ASSOCIATES	BUILDING ACQUISITION/CONSTRUCT	794517	OH	3,589.00	0.00	3,589.00
01/23/2012	342826	194614	00620141	V106044	BRAUN INTERTEC CORP	BUILDING ACQUISITION/CONSTRUCT	795230	OH	2,009.70	0.00	2,009.70
01/23/2012	337772	194615	00620141	V106044	BRAUN INTERTEC CORP	BUILDING ACQUISITION/CONSTRUCT	795230	OH	3,065.00	0.00	3,065.00
01/23/2012	346695		00620141	V106044	BRAUN INTERTEC CORP	BUILDING ACQUISITION/CONSTRUCT	795230	OH	548.40	0.00	548.40
01/26/2012	LSTR APP 13		00620260	V34360	JAMAR COMPANY	LESTER APPLICATION 13	795755	OH	4,276.00	0.00	4,276.00

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01/26/2012	LSTR APP 13	00620291	V03601	ULLAND BROTHERS INC	LESTER APPLICATION 13	795755	OH	162,796.75	0.00	162,796.75	
01/26/2012	PGM MGMT	00620261	V87763	JOHNSON CONTROLS INC	PRGM MGMT FEE APP 42	795755	OH	3,319.73	0.00	3,319.73	
01/26/2012	LSTR PROF	00620261	V87763	JOHNSON CONTROLS INC	LESTER PROF FEE APP 31	795755	OH	910.97	0.00	910.97	
01/26/2012	LSTR APP 11	00620267	V00917	LIPE BROS CONST INC	LESTER APPLICATION 11 WS 8	795755	OH	6,479.40	0.00	6,479.40	
01/26/2012	LSTR FINAL	00620284	V63580	ST GERMAINS GLASS CO	LESTER APP FINAL	795755	OH	16,556.00	0.00	16,556.00	
01/26/2012	LSTR 12/11	00620264	V105888	KRAUS-ANDERSON	DEC REIMB	795755	OH	4,678.74	0.00	4,678.74	
01/26/2012	LSTR APP 6	00620267	V00917	LIPE BROS CONST INC	LESTER APPLICATION 6 WS 13	795755	OH	1,492.45	0.00	1,492.45	
01/26/2012	LSTR APP 3	00620293	V107147	URBAN COMPANIES	LESTER APPLICATION 3	795755	OH	3,375.00	0.00	3,375.00	
01/26/2012	LSTR APP 15	00620289	V106834	TOWN & COUNTRY ELECTRIC INC	LESTER APPLICATION 15	795755	OH	59,543.45	0.00	59,543.45	
<b>Object 152000</b>								<b>Total:</b>	276,929.96	0.00	276,929.96
<b>FQA 06-872-510-000-000</b>								<b>Total:</b>	276,929.96	0.00	276,929.96

**FQA: 06-872-525-000-000 LEASE LEVY COP MAC OLD**

**Object: 152000 BUILDING ACQUISITION/CONSTRUCT**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>Job_Num</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>
01/13/2012	6224		00620107	V06162	WHERLEY MOVING AND	BUILDING ACQUISITION/CONSTRUCT	794517	OH	331.28	0.00	331.28
01/26/2012	LMAC APP 16		00620294	V102745	VEIT AND COMPANY INC	MACARTHUR FINAL	795755	OH	87,029.60	0.00	87,029.60
01/26/2012	LMAC APP 6		00620281	V50261	SCHWAB VOLLHABER LUBRATT	MACARTHUR FINAL	795755	OH	11,126.70	0.00	11,126.70
01/26/2012	LMAC APP 7		00620242	V106641	BELAIR BUILDERS INC	MACARTHUR FINAL	795755	OH	19,087.05	0.00	19,087.05
01/26/2012	11616		00620278	V106506	RJS CONSTRUCTION GROUP	MACARTHUR APPLICATION 12	795755	OH	10,129.57	0.00	10,129.57
01/26/2012	LMAC APP 7		00620271	V107097	MULTIPLE CONCEPTS INTERIORS	MACARTHUR APPLICATION 7	795755	OH	5,722.75	0.00	5,722.75
01/26/2012	DEC 11 LMAC		00620246	V107094	BOSSARDT CORPORATION	DEC 11 REIMBURSABLES	795755	OH	102.29	0.00	102.29
01/26/2012	LMAC APP 8		00620290	V107122	TWIN CITY ACOUSTICS INC	MACARTHUR APPLICATION 8	795755	OH	399.00	0.00	399.00
01/26/2012	LMAC FINAL		00620240	V107331	API GARAGE DOOR STORE	MACARTHUR FINAL	795755	OH	1,297.15	0.00	1,297.15
01/26/2012	LMAC FINAL		00620250	V93981	COTTON CO R M	MACARTHUR FINAL	795755	OH	5,767.75	0.00	5,767.75
01/26/2012	LMAC FINAL		00620251	V107498	CUSTOM DRAPERY & BLINDS	MACARTHUR FINAL	795755	OH	566.60	0.00	566.60
01/26/2012	LMAC FINAL		00620269	V105572	MIDWEST MECHANICAL	MACARTHUR FINAL	795755	OH	1,496.75	0.00	1,496.75
01/26/2012	PGM MGMT		00620261	V87763	JOHNSON CONTROLS INC	PRGM MGMT FEE APP 42	795755	OH	3,721.16	0.00	3,721.16
<b>Object 152000</b>								<b>Total:</b>	146,777.65	0.00	146,777.65
<b>FQA 06-872-525-000-000</b>								<b>Total:</b>	146,777.65	0.00	146,777.65

**FQA: 06-873-350-000-000 LRFPP WESTERN MIDDLE SCHOOL**

**Object: 117002 CLASSIFIED SUPPORT,HRLY SALARY**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>Job_Num</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>
01/06/2012	02010DP	EARN REG		10360		SUNDIN, DOUGLAS E GRS.	793202	3	612.76	0.00	612.76
01/20/2012	02020DP	EARN REG		10360		SUNDIN, DOUGLAS E GRS.	794731	3	607.47	0.00	607.47

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Object 117002 Total: 1,220.23 0.00 1,220.23

**Object: 118501 OVERTIME,SHIFT DIFFERENTIAL**

Post Date	Reference	PO #	Check #	PEID	Person/Entity Name	Description	Job_Num	SS	Debit	Credit	Net
01/06/2012	02010DP	EARN REG		10360		SUNDIN, DOUGLAS E GRS.	793202	3	113.80	0.00	113.80
01/20/2012	02020DP	EARN REG		10360		SUNDIN, DOUGLAS E GRS.	794731	3	227.60	0.00	227.60
<b>Object 118501 Total:</b>									341.40	0.00	341.40

**Object: 121000 FICA/MEDICARE**

Post Date	Reference	PO #	Check #	PEID	Person/Entity Name	Description	Job_Num	SS	Debit	Credit	Net
01/06/2012	02010DP	CONT REG		N/A..N/A		LRFP WEST MS	793202	2	55.59	0.00	55.59
01/20/2012	02020DP	CONT REG		N/A..N/A		LRFP WEST MS	794731	2	63.87	0.00	63.87
<b>Object 121000 Total:</b>									119.46	0.00	119.46

**Object: 121400 PERA**

Post Date	Reference	PO #	Check #	PEID	Person/Entity Name	Description	Job_Num	SS	Debit	Credit	Net
01/06/2012	02010DP	CONT REG		N/A..N/A		LRFP WEST MS	793202	2	52.67	0.00	52.67
01/20/2012	02020DP	CONT REG		N/A..N/A		LRFP WEST MS	794731	2	60.54	0.00	60.54
<b>Object 121400 Total:</b>									113.21	0.00	113.21

**Object: 127000 WORKERS COMPENSATION**

Post Date	Reference	PO #	Check #	PEID	Person/Entity Name	Description	Job_Num	SS	Debit	Credit	Net
01/06/2012	02010DP	CONT REG		N/A..N/A		LRFP WEST MS	793202	2	4.49	0.00	4.49
01/20/2012	02020DP	CONT REG		N/A..N/A		LRFP WEST MS	794731	2	4.83	0.00	4.83
<b>Object 127000 Total:</b>									9.32	0.00	9.32

**Object: 151000 SITE & GROUNDS ACQUISITION**

Post Date	Reference	PO #	Check #	PEID	Person/Entity Name	Description	Job_Num	SS	Debit	Credit	Net
01/09/2012	11/16-12/14/1193586	00619959	V92344		WATER AND GAS DEPT	ACCT 083543480-003	793657	OH	115.40	0.00	115.40
01/09/2012	11/16-12/14/1193588	00619959	V92344		WATER AND GAS DEPT	ACCT 083543415-004	793657	OH	122.60	0.00	122.60
01/16/2012	01003500060094094	00620083	V75507		ST LOUIS COUNTY AUDITOR	3404 VERNON ST TAXES	794668	OH	625.50	0.00	625.50
01/19/2012	12/30/11 194338	00620205	V44024		MN POWER AND LIGHT CO	ACCT 52286	795052	OH	36.10	0.00	36.10
<b>Object 151000 Total:</b>									899.60	0.00	899.60

**Object: 152000 BUILDING ACQUISITION/CONSTRUCT**

Post Date	Reference	PO #	Check #	PEID	Person/Entity Name	Description	Job_Num	SS	Debit	Credit	Net
01/09/2012	11/17-12/15/1193589	00619959	V92344		WATER AND GAS DEPT	ACT 094568630-001	793657	OH	14,338.89	0.00	14,338.89
01/09/2012	308670 193596	00619911	V106086		GOLDER ASSOCIATES INC	BUILDING ACQUISITION/CONSTRUCT	793657	OH	2,700.00	0.00	2,700.00
01/26/2012	WMS APP 9		00620273	V107008	NORTHERN INDUSTRIAL	WEST MIDDLE APP 9	795755	OH	5,747.50	0.00	5,747.50

**GL Transactions by Object Code within Org. Key**

GL Ledger Code: GL  
Fiscal Year: 2012

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01/26/2012	WMS APP 9	00620253	V107191	EGAN COMPANY	WEST MIDDLE APP 9	795755	OH	136,395.30	0.00	136,395.30	
01/26/2012	WMS APP 8	00620270	V106727	MOLIN CONCRETE PRODUCTS	COWEST MIDDLE APP 8	795755	OH	91,355.18	0.00	91,355.18	
01/26/2012	WMS APP 7	00620286	V107303	TEKTON CONSTRUCTION	WEST MIDDLE APP 7	795755	OH	5,665.25	0.00	5,665.25	
01/26/2012	WMS APP 5	00620276	V106726	OLYMPIC WALL SYSTEMS INC	WEST MIDDLE APP 5	795755	OH	109,052.87	0.00	109,052.87	
01/26/2012	WMS APP 4	00620245	V107124	BERWALD ROOFING COMPANY INC	WEST MIDDLE APP 4	795755	OH	307,344.00	0.00	307,344.00	
01/26/2012	WMS APP 2	00620285	V107630	SUNRISE SPECIALTY	WEST MIDDLE APP 2	795755	OH	17,223.50	0.00	17,223.50	
01/26/2012	WMS APP 2	00620257	V106953	GRAZZINI BROTHERS AND	WEST MIDDLE APP 2	795755	OH	143,545.00	0.00	143,545.00	
01/26/2012	WMS APP 2	00620241	V107555	ARCHITECTURAL SALES OF	WEST MIDDLE APP 2	795755	OH	38,000.00	0.00	38,000.00	
01/26/2012	WEST KA	00620261	V87763	JOHNSON CONTROLS INC	WEST KRAUS REIMB 12/11	795755	OH	23,529.66	0.00	23,529.66	
01/26/2012	WMS APP 15	00620256	V106471	GORHAM OIEN MECHANICAL INC	WEST MIDDLE APP 15	795755	OH	556,284.85	0.00	556,284.85	
01/26/2012	PGM MGMT	00620261	V87763	JOHNSON CONTROLS INC	PRGM MGMT FEE APP 42	795755	OH	9,861.60	0.00	9,861.60	
01/26/2012	WMS APP 14	00620266	V106835	LEJEUNE STEEL COMPANY	WEST MIDDLE APP 14	795755	OH	19,000.00	0.00	19,000.00	
01/26/2012	WMS APP 14	00620262	V106763	KELLEHER CONSTRUCTION	WEST MIDDLE APP 14	795755	OH	13,614.45	0.00	13,614.45	
01/26/2012	WMS APP 12	00620277	V107302	RICE LAKE CONSTRUCTION	WEST MIDDLE APP 12	795755	OH	311,125.00	0.00	311,125.00	
01/26/2012	WMS APP 11	00620239	V101653	APi ELECTRIC COMPANY	WEST MIDDLE APP 11	795755	OH	410,789.50	0.00	410,789.50	
01/26/2012	WMS APP 10	00620247	V106527	BROTHERS FIRE PROTECTION	COWEST MIDDLE APP 10	795755	OH	47,606.87	0.00	47,606.87	
01/26/2012	WMS APP 1	00620255	V107053	FRANSEN DECORATING INC	WEST MIDDLE APP 1	795755	OH	23,215.52	0.00	23,215.52	
01/26/2012	WMS 12/11	00620264	V105888	KRAUS-ANDERSON	DEC REIMB	795755	OH	12,970.83	0.00	12,970.83	
01/26/2012	WEST PROF	00620261	V87763	JOHNSON CONTROLS INC	WEST PROF FEE APP 29	795755	OH	90,211.90	0.00	90,211.90	
<b>Object 152000</b>								<b>Total:</b>	2,389,577.67	0.00	2,389,577.67
<b>FQA 06-873-350-000-000</b>								<b>Total:</b>	2,392,280.89	0.00	2,392,280.89

**FQA: 06-873-550-000-000**

**LRFP PIEDMONT LINCOLN**

**Object: 151000 SITE & GROUNDS ACQUISITION**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>Job_Num</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>
01/09/2012	11/15-12/14	193587	00619959	V92344	WATER AND GAS DEPT	ACCT 090501900-002	793657	OH	60.54	0.00	60.54
01/19/2012	12/30/11		00620205	V44024	MN POWER AND LIGHT CO	SITE & GROUNDS ACQUISITION	795052	OH	11.96	0.00	11.96
01/23/2012	03566.000024	194621	00620177	V92312	FRYBERGER BUCHANAN SMITH &	SITE & GROUNDS ACQUISITION	795230	OH	476.10	0.00	476.10
<b>Object 151000</b>								<b>Total:</b>	548.60	0.00	548.60

**Object: 152000 BUILDING ACQUISITION/CONSTRUCT**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>Job_Num</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>
01/13/2012	143515	194018	00619980	V106040	AYRES ASSOCIATES	BUILDING ACQUISITION/CONSTRUCT	794517	OH	1,859.99	0.00	1,859.99
01/13/2012	143517	194017	00619980	V106040	AYRES ASSOCIATES	BUILDING ACQUISITION/CONSTRUCT	794517	OH	2,350.44	0.00	2,350.44
01/23/2012	339342	194618	00620141	V106044	BRAUN INTERTEC CORP	BUILDING ACQUISITION/CONSTRUCT	795230	OH	4,042.25	0.00	4,042.25
01/23/2012	340883	194617	00620141	V106044	BRAUN INTERTEC CORP	BUILDING ACQUISITION/CONSTRUCT	795230	OH	780.40	0.00	780.40
01/26/2012	PGM MGMT		00620261	V87763	JOHNSON CONTROLS INC	PRGM MGMT FEE APP 42	795755	OH	3,270.10	0.00	3,270.10

**GL Transactions by Object Code within Org. Key**

**GL Ledger Code:** GL  
**Fiscal Year:** 2012

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01/26/2012	PIED 12/11	00620264 V105888	KRAUS-ANDERSON	DEC REIMB	795755	OH	1,165.46	0.00	1,165.46
01/26/2012	PIED PROF	00620261 V87763	JOHNSON CONTROLS INC	PIED PROF FEE APP 30	795755	OH	0.00	13,717.80	-13,717.80
01/26/2012	PIED APP 13	00620267 V00917	LIPE BROS CONST INC	PIEDMONT APPLICATION 13	795755	OH	14,398.10	0.00	14,398.10
01/26/2012	PIED APP 15	00620254 V107051	ELECTRICAL SYSTEMS INC	PIEDMONT APPLICATION 15	795755	OH	11,911.00	0.00	11,911.00
01/26/2012	PIED APP 2	00620238 V61071	A B E	PIEDMONT FINAL	795755	OH	347.50	0.00	347.50
01/26/2012	PIED APP 2	00620281 V50261	SCHWAB VOLLHABER LUBRATT	PIEDMONT APPLICATION 2	795755	OH	13,441.00	0.00	13,441.00
01/26/2012	PIED APP 3	00620250 V93981	COTTON CO R M	PIEDMONT APPLICATION 3	795755	OH	4,741.00	0.00	4,741.00
01/26/2012	PIED APP 4	00620265 V106640	KREMER & DAVIS INC	PIEDMONT FINAL	795755	OH	2,980.00	0.00	2,980.00
01/26/2012	PIED APP 5	00620263 V107052	KENDELL DOORS & HARDWARE	PIEDMONT APPLICATION 5	795755	OH	451.25	0.00	451.25
					<b>Object 152000</b>	<b>Total:</b>	61,738.49	13,717.80	48,020.69
					<b>FQA 06-873-550-000-000</b>	<b>Total:</b>	62,287.09	13,717.80	48,569.29
					<b>Grand Total:</b>		<u>4,647,872.29</u>	<u>21,717.80</u>	<u>4,626,154.49</u>

**Long-Range Facilities Plan Status Report**  
**Provided by Johnson Controls, Inc.**  
**March 2, 2012**

**Project Design and Construction**

- Eastern High School – PLTW and Greenhouse are completed. Concessions Building is substantially completed. Stage Curtains will be improved in mid-March.
- Eastern Middle School – Framing 98% complete. Mechanical / Electrical Rough-In 90% complete. Drywall 90% complete. Painting 30% complete. Ceiling Grid 25% complete. Casework 10% complete. Project on schedule.
- Lincoln Park Middle School – Exterior of the building (siding, soffits, windows) will be complete in mid-March. Bio Basin Ponds 3 and 4 are complete. Painting is almost complete in all three floors of the Academic Wing. Auditorium scaffolding will be installed in early-March to allow ceiling work to proceed. Media Center is painted. Gym Ceiling will be painted in mid-March. Project on schedule.
- Grant Elementary – Project is ready to bid. Construction planned to start next spring.
- Congdon Elementary – Bid Documents are being prepared. We are meeting with the City of Duluth to make plans for receiving variances related to Site Option B, and to get a building permit for an early (partial) Bid Package, so that construction can proceed during the summer.

**Utilization of Local Contractors and Labor**

- Attached please find an updated LRFP Contractor/Supplier/Consultant Listing.



**DULUTH PUBLIC SCHOOLS**  
**LRFP CONTRACTOR & SUPPLIER REPORT**



Friday, March 2, 2012

Note: Amounts listed are original awarded contract amounts only.

Note: Tier One includes Duluth/Superior and adjacent communities

Note: Tier Two includes International Falls, Mora, Grand Rapids, Hibbing & Virginia. Many contractors within Tier Two are members of the Duluth Builder's Exchange

Note: Tier Three includes Twin Cities contractors and other contractors not defined as members of the Duluth Builders Exchange.

	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
contractors	1	Lowell E.S.	Asphalt Paving	Northland Constructors	Duluth, MN	1	\$533,100.00			
	1	Lowell E.S.	Subcontractors & Suppliers	Lines By Lightner	Esko, MN	1				
	2	Lowell E.S.		Superior Concrete Cutting	Duluth, MN	1				
	3	Lowell E.S.		Northwoods	Duluth, MN	1				
	4	Lowell E.S.		Northland Construction	Duluth, MN	1				
	5	Lowell E.S.		Earl F. Anderson	Bloomington, MN	3				
	6	Lowell E.S.		Dairyland Fence	Iron River, WI	1				
	7	Lowell E.S.		ADSCO	Duluth, MN	1				
	2	Lowell E.S.	Exterior Wall Restoration	Stretar Masonry & Concrete	Duluth, MN	1	\$289,240.00			
	1	Lowell E.S.	Subcontractors & Suppliers	H & O Caulking	Duluth, MN	1				
2	Lowell E.S.	Jamar		Duluth, MN	1					
3	Lowell E.S.	Brenny Dahl		Cloquet, MN	1					
4	Lowell E.S.	Brock White		Duluth, MN	1					
5	Lowell E.S.	ADSCO		Duluth, MN	1					
3	Lowell E.S.	Kitchen Equipment	Premier Restaurant Equip. Co.	Minneapolis, MN	3			\$101,570.00		
	Lowell E.S.	Subcontractors & Suppliers	Ansul Fire Protection	Superior, WI	1					
	Lowell E.S.		Halton Exhaust Hood	Minneapolis, MN	3					
	Lowell E.S.		Hobart Sales & Service	Scanlon, MN	1					
	Lowell E.S.		Hollander	Minneapolis, MN	3					
	Lowell E.S.		Two Rivers Enterprises	Holdingford, MN	3					
	Lowell E.S.		T & S Brass & Bronze	Traveler's Rest, SC	3					
	Lowell E.S.		YES Distributing	Mendota Heights, MN	3					
	Lowell E.S.		North Country Installation	Coon Rapids, MN	3					
4	Lowell E.S.	Interior Improvements	Johnson Wilson Constructors	Duluth, MN	1	\$709,770.00				
1	Lowell E.S.	Subcontractors & Suppliers	Duluth Sheet Metal	Duluth, MN	1					
2	Lowell E.S.		Gartner Refrigeration	Duluth, MN	1					
3	Lowell E.S.		Lakes States Insulation	Duluth, MN	1					
4	Lowell E.S.		Johnson Controls, Inc	Duluth, MN	1					
5	Lowell E.S.		Pipeline Supply	Grand Rapids, MN	2					
6	Lowell E.S.		Ferguson Supply	Duluth, MN	1					
5	Lowell E.S.	HVAC & Plumbing	Gorham Oien Mechanical	Mora, MN	2		\$1,234,821.00			
1	Lowell E.S.	Subcontractors & Suppliers	Duluth Sheet Metal	Duluth, MN	1					
2	Lowell E.S.		Gartner Refrigeration	Duluth, MN	1					
3	Lowell E.S.		Lakes States Insulation	Duluth, MN	1					
4	Lowell E.S.		Johnson Controls, Inc	Duluth, MN	1					
5	Lowell E.S.		Pipeline Supply	Grand Rapids, MN	2					
6	Lowell E.S.		Ferguson Supply	Duluth, MN	1					
7	Lowell E.S.		Goodin Co	Duluth, MN	1					
8	Lowell E.S.		R.E. Carlson	Maple Grove, MN	3					
9	Lowell E.S.		Mulcahy Co	Eagan, MN	3					
10	Lowell E.S.		SPS Co	St. Paul, MN	3					
6	Lowell E.S.	Fire Protection	Viking Automatic Sprinkler Co	Duluth, MN	1	\$56,300.00				
7	Lowell E.S.	Electrical	Api Electric Company	Duluth, MN	1	\$716,637.00				
8	Lowell E.S.	Roofing	Palmer West Construction	Rogers, MN	3			\$1,063,000.00		
9	Lowell E.S.	Asbestos Abatement	Acct, Inc.	Cloquet, MN	1	\$49,410.00				
10	Lowell E.S.	Test & Balancing	Test & Balance Associates, Inc	Brooklyn Park, MN	3			\$23,070.00		



DULUTH PUBLIC SCHOOLS  
LRFP CONTRACTOR & SUPPLIER REPORT



Friday, March 2, 2012

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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
general conditions	1	Lowell E.S.	Construction Waste Management	Veit Disposal	Duluth, MN	1	\$18,450.00			
	2	Lowell E.S.	Site Superintendent	Kraus Anderson	Duluth, MN	1	\$76,419.00			
	3	Lowell E.S.	Reproduction Services	Shel Don	Duluth, MN	1	\$771.00			
	totals							\$2,450,097.00	\$1,234,821.00	\$1,187,640.00
Percentage of Total \$\$\$							50.28%	25.34%	24.37%	100.00%

contractors	1	Stowe E.S.	Masonry & Interior finishes	Johnson-Wilson	Duluth, MN	1	\$241,800.00			
	1	Stowe E.S.	Subcontractors & Suppliers	Concrete Sawing Svcs	Superior, WI	1				
	2	Stowe E.S.		Harbor City Masonry	Duluth, MN	1				
	3	Stowe E.S.		Duluth Steel	Duluth, MN	1				
	4	Stowe E.S.		Concrete Coatings	Blaine, MN	3				
	5	Stowe E.S.		Commercial Roofing	Barnum, MN	1				
	6	Stowe E.S.		H & O Caulking	Duluth, MN	1				
	7	Stowe E.S.		St Germain's Glass	Duluth, MN	1				
	8	Stowe E.S.		Northland Painting	Duluth, MN	1				
	9	Stowe E.S.		Lake Superior Painting	Duluth, MN	1				
	11	Stowe E.S.		St Germain's Cabinet	Duluth, MN	1				
	12	Stowe E.S.		A.G O'Brien	Hermantown, MN	1				
	2	Stowe E.S.		Site Improvement	Ground Level Service	Duluth, MN	1	\$19,690.00		
	3	Stowe E.S.	Asphalt Paving	Duluth-Superior Erection	Duluth, MN	1	\$333,613.00			
	1	Stowe E.S.	Subcontractors & Suppliers	MN/WI Playground	Golden Valley, MN	3				
	2	Stowe E.S.		Ground Level Svcs	Duluth, MN	1				
	3	Stowe E.S.		Dynamic Steel	Proctor, MN	1				
	4	Stowe E.S.		Allied Blacktop	Maple Grove, MN	3				
	5	Stowe E.S.		Century Fence	Forest Lake, MN	3				
	6	Stowe E.S.		Duluth Ready Mix	Duluth, MN	1				
	4	Stowe E.S.	Roofing	A.W. Kuettel & Sons, Inc.	Duluth, MN	1	\$669,980.00			
	1	Stowe E.S.	Subcontractors & Suppliers	MacArthur Co.	Duluth, MN	1				
	5	Stowe E.S.	Walk-In Cooler	Strategic Equipment & Supply Corp.	St Cloud, MN	3			\$34,615.00	
	1	Stowe E.S.	Subcontractors & Suppliers	Thermalite	Commerce, CA	3				
	2	Stowe E.S.		Carlson Refrigeration	Superior, WI	1				
	6	Stowe E.S.	Interior Improvements	Kraus-Anderson Construction Co	Duluth, MN	1	\$423,800.00			
	1	Stowe E.S.	Subcontractors & Suppliers	Sell Hardware	Duluth, MN	1				
	2	Stowe E.S.		St Germain's Glass	Duluth, MN	1				
	3	Stowe E.S.		Contract Tile & Carpet	Duluth, MN	1				
	4	Stowe E.S.		Elite Caulking & Sealants	Superior, WI	1				
	5	Stowe E.S.		Quality Drywall & Plastering	Duluth, MN	1				
	6	Stowe E.S.		W.E. Neal Co	Watertown, MN	3				
	7	Stowe E.S.		W.A. Schaefer & Sons	Duluth, MN	1				
	8	Stowe E.S.		Dan Treb Paint &	Long Lake, MN	3				
	9	Stowe E.S.		Decorating	Minneapolis, MN	3				
				Bartley Sales Co						



**DULUTH PUBLIC SCHOOLS**  
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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
7	Stowe E.S.	HVAC, Plumbing & Fire	Shannons,Inc.		International Falls, MN	2		\$662,600.00		
	1	Stowe E.S.	Subcontractors & Suppliers	Concrete Sawing Svcs	Superior, WI	1				
	2	Stowe E.S.		EnviroBate Metro	Minneapolis, MN	3				
	3	Stowe E.S.		HydaMetrics	Centerville, MN	3				
	4	Stowe E.S.		Johnson Controls	Duluth, MN	1				
	5	Stowe E.S.		Mavo Systems	Hibbing, MN	2				
	6	Stowe E.S.		RM Cotton	Brooklyn, Mn	3				
	7	Stowe E.S.		Summit Fire Protection	Duluth, MN	1				
	8	Stowe E.S.		Ferguson	Duluth, MN	1				
	9	Stowe E.S.		RE Carlson	Maple Grove, MN	3				
	10	Stowe E.S.		ABE	Duluth, MN	1				
	11	Stowe E.S.		RHI	Fargo, ND	3				
12	Stowe E.S.	Grainger		Duluth, MN	1					
8	Stowe E.S.	Electrical	Belknap Electric		Superior, WI	1	\$494,830.00			
	1	Stowe E.S.	Subcontractors & Suppliers	Rav	Minneapolis, MN	3				
	2	Stowe E.S.		Pro Tec	Minneapolis, MN	3				
	3	Stowe E.S.		Viking Electric	Duluth, MN	1				
	4	Stowe E.S.		Graybar	Duluth, MN	1				
	5	Stowe E.S.		United	Duluth, MN	1				
6	Stowe E.S.	Simplex		Minneapolis, MN	3					
9	Stowe E.S.	Hired by School District	Stout Mechanical		Duluth, MN	1	\$60,000.00			
10	Stowe E.S.	Exterior Wall Restoration	Bedrock Flint		Duluth, MN	1	\$43,444.00			
	1	Stowe E.S.	Subcontractors & Suppliers	Brock White	Duluth, MN	1				
	2	Stowe E.S.		Arrowhead Concrete	Duluth, MN	1				
	3	Stowe E.S.		Advance Specialties	St. Paul, MN	3				
11	Stowe E.S.	TD Test & Balance			Duluth, MN	1	\$14,000.00			
general conditions	1	Stowe E.S.	Construction Waste Management	Veit Disposal		Duluth, MN	1	\$14,754.00		
	2	Stowe E.S.	Reproduction Services	Shel Don		Duluth, MN	1	\$5,000.00		
totals							\$2,320,911.00	\$662,600.00	\$34,615.00	\$3,018,126.00
Percentage of Total \$\$							76.90%	21.95%	1.15%	100.00%
1	Lakewood E.S.	Asphalt Paving/Site Improvements	Nels Nelson and Sons Inc.		Cloquet, MN	1	\$431,455.00			
	1	Lakewood E.S.	Subcontractors & Suppliers	Concrete Sawing Services	Duluth, MN	1				
	2	Lakewood E.S.		TMIC Landscaping	Duluth, MN	1				
	3	Lakewood E.S.		Century Fence	Forest Lake, MN	3				
	4	Lakewood E.S.		MN Playground Equipment	St. Paul, MN	3				
	5	Lakewood E.S.		Donald Holm	Duluth, MN	1				
	6	Lakewood E.S.		Glacier Paving	Duluth, MN	1				
	7	Lakewood E.S.		ADSCO	Duluth, MN	1				
8	Lakewood E.S.	HD Waterworks		Duluth, MN	1					



**DULUTH PUBLIC SCHOOLS**  
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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
contractors	9	Lakewood E.S.		Elk River Concrete Products	Duluth, MN	1				
	10	Lakewood E.S.		Ess Brothers	Loretto, MN	3				
	11	Lakewood E.S.		Duluth Ready Mix	Duluth, MN	1				
	2	Lakewood E.S.	Exterior Wall Restoration	Bedrock Flint	Duluth, MN	1	\$158,191.00			
	1	Lakewood E.S.		Brock White	Duluth, MN	1				
	2	Lakewood E.S.		Arrowhead Concrete	Duluth, MN	1				
	3	Lakewood E.S.		Advance Specialties	St. Paul, MN	3				
	3	Lakewood E.S.	Roofing	A.W. Kuettel & Sons, Inc.	Duluth, MN	1	\$61,520.00			
	1	Lakewood E.S.		Subcontractors & Suppliers	MacArthur Co.	Duluth, MN	1			
	4	Lakewood E.S.	Walk-In Freezer	Strategic Equipment & Supply Corp.	St Cloud, MN	3			\$25,620.00	
	1	Lakewood E.S.		Subcontractors & Suppliers	Thermalite	Commerce, CA	3			
	2	Lakewood E.S.		Subcontractors & Suppliers	Carlson Refrigeration	Superior, WI	1			
	5	Lakewood E.S.	Interior Improvements	Donald Holm Construction	Duluth, MN	1	\$301,172.00			
	1	Lakewood E.S.		Subcontractors & Suppliers	Penhall Co	Duluth, MN	1			
	2	Lakewood E.S.			A.W. Kuettel & Sons	Duluth, MN	1			
	3	Lakewood E.S.			Elite Caulking & Sealants	Duluth, MN	1			
	4	Lakewood E.S.			St Germain's Glass Co.	Duluth, MN	1			
	5	Lakewood E.S.			Contract Tile & Carpet	Duluth, MN	1			
	6	Lakewood E.S.			Filament Hampshire, Inc.	Duluth, MN	1			
	7	Lakewood E.S.			Northland Painting of Duluth	Duluth, MN	1			
	8	Lakewood E.S.			Duluth Steel Fabricators	Duluth, MN	1			
	9	Lakewood E.S.			Northern Door & Hardware	Duluth, MN	1			
	10	Lakewood E.S.			Neal Slate Co	Watertown, MN	3			
	11	Lakewood E.S.			Glenwood Signs & Awards	Duluth, MN	1			
	6	Lakewood E.S.	HVAC, Plumbing & Fire	Shannons, Inc.	International Falls, MN	2		\$455,000.00		
	1	Lakewood E.S.		Subcontractors & Suppliers	Concrete Sawing Svcs	Superior, WI	1			
	2	Lakewood E.S.			EnviroBate Metro	Minneapolis, MN	3			
	3	Lakewood E.S.			HydaMetrics	Centerville, MN	3			
	4	Lakewood E.S.			Johnson Controls	Duluth, MN	1			
	5	Lakewood E.S.			Mavo Systems	Hibbing, MN	2			
	6	Lakewood E.S.			RM Cotton	Brooklyn, MN	3			
	7	Lakewood E.S.			Summit Fire Protection	Duluth, MN	1			
	8	Lakewood E.S.			Ferguson	Duluth, MN	1			
	9	Lakewood E.S.			RE Carlson	Maple Grove, MN	3			
	10	Lakewood E.S.			ABE	Duluth, MN	1			
	11	Lakewood E.S.			RHI	Fargo, ND	3			
	12	Lakewood E.S.			Grainger	Duluth, MN	1			
	7	Lakewood E.S.	Fire Protection	Summit Fire Protection	Duluth, MN	1	\$206,990.00			
	1	Lakewood E.S.		Subcontractors & Suppliers	Northwestern Power	Duluth, MN	1			
	2	Lakewood E.S.		Subcontractors & Suppliers	MN Petroleum	Minneapolis, MN	3			
8	Lakewood E.S.	Electrical	Belknap Electric	Superior, WI	1	\$406,570.00				
1	Lakewood E.S.		Subcontractors & Suppliers	Rav	Minneapolis, MN	3				



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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
general conditions	2	Lakewood E.S.	Subcontractors & Suppliers	Pro Tec	Minneapolis, MN	3				
	3	Lakewood E.S.		Viking Electric	Duluth, MN	1				
	4	Lakewood E.S.		Graybar	Duluth, MN	1				
	5	Lakewood E.S.		United	Duluth, MN	1				
	6	Lakewood E.S.		Simplex	Minneapolis, MN	3				
	9	Lakewood E.S.		Testing & Balance	TD Test & Balance	Duluth, MN	1	\$11,500.00		
	10	Lakewood E.S.	Fuel Oil Burner	Meetek & Company	Duluth, MN	1	\$61,954.22			
	1	Lakewood E.S.	Construction Waste Management	Veit Disposal	Duluth, MN	1	\$10,000.00			
	2	Lakewood E.S.	Reproduction Services	Shel Don	Duluth, MN	1	\$1,775.00			
	totals							\$1,651,127.22	\$455,000.00	\$25,620.00
Percentage of Total \$\$\$							77.45%	21.34%	1.20%	100.00%
contractors	1	Homecroft E.S.	Earthwork & Site Improvement	Veile	Duluth, MN	1	\$569,309.00			
	2	Homecroft E.S.	Concrete	Home Menders	Duluth, MN	1	\$271,871.00			
	1	Homecroft E.S.	Subcontractors & Suppliers	JP Concrete	Duluth, MN	1				
	2	Homecroft E.S.		Kolb Construction	Cloquet, MN	1				
	3	Homecroft E.S.		Jamar Co	Duluth, MN	1				
	4	Homecroft E.S.		Country Materials Corp	Rice Lake, WI	1				
	5	Homecroft E.S.		Penhall Company	Duluth, MN	1				
	6	Homecroft E.S.		ASDCO/Jamar	Duluth, MN	1				
	7	Homecroft E.S.		Duluth Ready Mix	Duluth, MN	1				
	8	Homecroft E.S.		Hermantown Lumber	Hermantown, MN	1				
	9	Homecroft E.S.		Kraemer Construction	Duluth, MN	1				
	10	Homecroft E.S.		Symons Corporation	Minneapolis, MN	3				
	11	Homecroft E.S.		Arrowhead Concrete	Duluth, MN	1				
	3	Homecroft E.S.	Masonry	Harbor City Masonry	Duluth, MN	1	\$448,633.00			
	1	Homecroft E.S.	Subcontractors & Suppliers	Elite Caulking & Sealants	Grand Rapids, MI	3				
	2	Homecroft E.S.		Arrowhead Concrete	Duluth, MN	1				
	3	Homecroft E.S.		Brock White	Duluth, MN	1				
	4	Homecroft E.S.	Metals	Thurnbeck Steel Fabrication	Forest Lake, MN	3		\$106,720.00		
	1	Homecroft E.S.	Subcontractors & Suppliers	Infra-Metals	Marseilles, IL	3				
	2	Homecroft E.S.		Namasco	Dubuque, IA	3				
	3	Homecroft E.S.		McNeilus Steel	Dodge Center, MN	3				
	4	Homecroft E.S.		B & F Fastener Supply	Duluth, MN	1				
	5	Homecroft E.S.		Vulcraft	Minneapolis, MN	3				
	6	Homecroft E.S.		Fastenal	Duluth, MN	1				
	5	Homecroft E.S.	Building Improvement	RJS Construction	Superior, WI	1	\$1,050,680.00			
	1	Homecroft E.S.	Subcontractors & Suppliers	Belanger Inc.	Duluth, MN	1				
	2	Homecroft E.S.		A.W. Kuettel	Duluth, MN	1				
	3	Homecroft E.S.		Construction Specialties	Fargo, ND	3				
	4	Homecroft E.S.		W.E. Neal Slate Co	Burnsville, MN	3				
	5	Homecroft E.S.		Twin City Acoustics	Minneapolis, MN	3				
6	Homecroft E.S.	JF Equipment LLC		Cromwell, MN	1					



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	7	Homecroft E.S.		NPD, Inc.	Duluth, MN	1				
	8	Homecroft E.S.		Medina Construction	Minneapolis, MN	3				
	9	Homecroft E.S.		TFE, Inc.	Brookston, MN	1				
	6	Homecroft E.S.	HVAC & Plumbing	Jamar Co	Duluth, MN	1	\$1,419,370.00			
	1	Homecroft E.S.	Subcontractors & Suppliers	Ferguson	Duluth, MN	1				
	2	Homecroft E.S.		RE Carlson	Maple Grove, MN	3				
	3	Homecroft E.S.		ABE	Duluth, MN	1				
	4	Homecroft E.S.		Schwab, Vollhaber, Lubratt	Shoreview, MN	3				
	5	Homecroft E.S.		TMS Johnson	Minneapolis, MN	3				
	6	Homecroft E.S.		Goodin Co	Duluth, MN	1				
	7	Homecroft E.S.	Fire Protection	AG O'Brien	Hermantown, MN	1	\$51,360.00			
	8	Homecroft E.S.	Roofing	Thelen	Brainerd, MN	2		\$254,000.00		
	1	Homecroft E.S.	Subcontractors & Suppliers		MacArthur Co.	Duluth, MN	1			
	9	Homecroft E.S.	Kitchen Equipment	Grand Kitchen	Plymouth, MN	3			\$228,017.00	
	1	Homecroft E.S.	Subcontractors & Suppliers	Appliance Repair Svcs	Carlton, MN	1				
	2	Homecroft E.S.		Bruce's Refrigeration	Cloquet, MN	1				
	10	Homecroft E.S.	Asbestos Abatement	Mavo	Proctor, MN	1	\$68,460.00			
	1	Homecroft E.S.	Subcontractors & Suppliers		Veit Disposal	Duluth, MN	1			
	11	Homecroft E.S.	Test & Balancing	Test & Balance Associates, Inc	Brooklyn Park, MN	3			\$16,800.00	
	12	Homecroft E.S.	Electrical	Belknap Electric	Superior, WI	1	\$636,070.00			
	1	Homecroft E.S.	Subcontractors & Suppliers	Rav	Minneapolis, MN	3				
	2	Homecroft E.S.		Pro Tec	Minneapolis, MN	3				
	3	Homecroft E.S.		Viking Electric	Duluth, MN	1				
	4	Homecroft E.S.		Graybar	Duluth, MN	1				
	5	Homecroft E.S.		United	Duluth, MN	1				
	6	Homecroft E.S.		Simplex	Minneapolis, MN	3				
general conditions	1	Homecroft E.S.	Construction Waste Management	Veit Disposal	Duluth, MN	1	\$30,440.00			
	2	Homecroft E.S.	Reproduction Services	Shel Don	Duluth, MN	1	\$100.00			
	3	Homecroft E.S.	Sanitary Facilities	Thompson Rental	Superior, WI	1	\$600.00			
	4	Homecroft E.S.	Telephone Service	Qwest	Duluth, MN	1	\$1,200.00			
	5	Homecroft E.S.	Temporary Power	Mn Power	Duluth, MN	1	\$150.00			
			<b>totals</b>				<b>\$4,548,243.00</b>	<b>\$254,000.00</b>	<b>\$351,537.00</b>	<b>\$5,153,780.00</b>
			<b>Percentage of Total \$\$\$</b>				<b>88.25%</b>	<b>4.93%</b>	<b>6.82%</b>	<b>100.00%</b>
	1	Eastern M.S.	Artificial Athletic Field	Frattalone	St. Paul, MN	3			\$995,000.00	
	1	Eastern M.S.	Subcontractors & Suppliers	Noland Turf	Wood Dale, IL	3				
	2	Eastern M.S.		Sprinturf	Wayne, PA	3				
	3	Eastern M.S.		Ground Level Services	Duluth, MN	1				
	4	Eastern M.S.		Hovland, Inc.	Hermantown, MN	1				
	5	Eastern M.S.		Udeen Trucking	Superior, WI	1				
	6	Eastern M.S.		Midwest Aggregate	Duluth, MN	1				
	7	Eastern M.S.		Dairyland Fence	Iron River, WI	1				
	8	Eastern M.S.		HD Supply Waterworks	Eden Prairie, MN	3				
	2	Eastern M.S.	Masonry Restoration	Macpherson-Towne	Minneapolis, MN	3			\$846,170.00	



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Contractors	1	Eastern M.S.	Subcontractors & Suppliers	AJK Door Services	Duluth, MN	1				
	2	Eastern M.S.		Acme Ochs Brick & Stone	Edina, MN	3				
	3	Eastern M.S.		Brock White	Duluth, MN	1				
	3	Eastern M.S.	Demolition	Gladstone	St. Paul, MN	3			\$453,691.00	
	4	Eastern M.S.	Concrete	Northland	Burnsville, MN	3			\$565,000.00	
	1	Eastern M.S.	Subcontractors & Suppliers	Rebarfab	St. Paul, MN	3				
	2	Eastern M.S.		Duluth Ready Mix	Saginaw, MN	1				
	3	Eastern M.S.		ACME Tools	Duluth, MN	1				
	4	Eastern M.S.		ADSCO	Duluth, MN	1				
	5	Eastern M.S.	Precast Concrete	Hanson	Maple Grove, MN	3			\$606,619.00	
	1	Eastern M.S.	Subcontractors & Suppliers		Right Way Caulking	Minneapolis, MN	3			
	6	Eastern M.S.	Masonry	Harbor City	Duluth, MN	1	\$884,852.00			
	7	Eastern M.S.	Structural Steel/Metal Fabrication Supply	Duluth Steel	Duluth, MN	1	\$89,210.00			
	8	Eastern M.S.	Steel Erection - Structural and Misc. Metals	Northern Industrial	Grand Rapids, MN	2		\$74,695.00		
	9	Eastern M.S.	Carpentry Material & Installation Casework, Cabinets and Solid	Lipe	Duluth, MN	1	\$89,580.00			
	10	Eastern M.S.	Polymer	Gladstone	St. Paul, MN	3			\$496,918.00	
	1	Eastern M.S.	Subcontractors & Suppliers		Haldeman-Homme	Eden Prairie, MN	3			
	11	Eastern M.S.	Waterproofing	Kremer Davis	Fridley, MN	3			\$69,000.00	
	12	Eastern M.S.	Joint Sealants	Carciolini	Duluth, MN	1	\$28,600.00			
	13	Eastern M.S.	HM Doors, Frames, Wood Doors, & Hardware	Northern Door	Duluth, MN	1	\$231,713.00			
	14	Eastern M.S.	Sectional Doors	Lipe	Duluth, MN	1	\$2,440.00			
	15	Eastern M.S.	Storefront, Curtainwall, Windows, & Glazing	St. Germain's	Duluth, MN	1	\$219,019.00			
	16	Eastern M.S.	Drywall & Plaster	RTL	Shakopee, MN	3			\$365,471.00	
	1	Eastern M.S.	Subcontractors & Suppliers		Kelly Stucco Systems	Elko, MN	3			
	2	Eastern M.S.	Subcontractors & Suppliers		Therma Spray, Inc.	Minneapolis, MN	3			
	17	Eastern M.S.	Ceramic Tile	CD Tile	Blaine, MN	3			\$244,000.00	
	1	Eastern M.S.	Subcontractors & Suppliers		Daltile	Minneapolis, MN	3			
	2	Eastern M.S.	Subcontractors & Suppliers		RBC Tile & Stone	Plymouth, MN	3			
	3	Eastern M.S.	Subcontractors & Suppliers		Rubble Tile Distributors	Burnsville, MN	3			
	18	Eastern M.S.	Acoustical Ceilings	Schaffer	Duluth, MN	1	\$340,018.00			
	1	Eastern M.S.	Subcontractors & Suppliers		Haldeman-Homme	Eden Prairie, MN	3			
	19	Eastern M.S.	Carpet/Resilient Flooring	MCI	Waite Park, MN	3			\$222,450.00	
	20	Eastern M.S.	Terrazzo Flooring	Grazzini	Eagan, MN	3			\$192,700.00	
	21	Eastern M.S.	Paint & Coating/Wall Covering	Fransen	Milaca, MN	3			\$325,820.00	
	22	Eastern M.S.	Visual Display Boards	Neal Slate	Watertown, MN	3			\$46,495.00	
	1	Eastern M.S.	Subcontractors & Suppliers		Tekton Construction	St Louis Park, MN	3			
	2	Eastern M.S.	Subcontractors & Suppliers		W.E. Neal Slate Co	Watertown, MN	3			
	23	Eastern M.S.	Misc. Specialties	Kendall Door	Winona, MN	3			\$148,966.00	
	24	Eastern M.S.	Metal Wardrobe Lockers	JF Equipment	Cromwell, MN	1	\$98,700.00			
	1	Eastern M.S.	Subcontractors & Suppliers		C.C. Installations		3			



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	2	Eastern M.S.	Subcontractors & Suppliers								
				Art Metal Products	Deerfield Beach, FL	3					
	25	Eastern M.S.	Window Treatments	MCI	Waite Park, MN	3			\$77,410.00		
	26	Eastern M.S.	Pool Construction/Equipment	Badger	Prairie du Sac, WI	3			\$770,250.00		
	1	Eastern M.S.	Subcontractors & Suppliers								
				Neptune Benson	Coventry, RI	3					
	27	Eastern M.S.	Fire Protection	Gorhman	Mora, MN	2		\$152,000.00			
	28	Eastern M.S.	Mechanical - Plumbing/HVAC/Temp Control/Roofing	Thelen	Brainerd, MN	2		\$5,498,000.00			
	1	Eastern M.S.	Subcontractors & Suppliers	SVL	Shoreview, MN	3					
	2	Eastern M.S.		Midwest Mechanical	Minneapolis, MN	3					
	3	Eastern M.S.		Ryan Company	Minneapolis, MN	3					
	4	Eastern M.S.		Synergic Engineering	Chanhassen, MN	3					
	5	Eastern M.S.		Trane	St Paul, MN	3					
	6	Eastern M.S.		RJ Mechanical	St Cloud, MN	3					
	7	Eastern M.S.		Neuman Insulation	Cloquet, MN	1					
	8	Eastern M.S.		ABE	Duluth, MN	1					
	9	Eastern M.S.		KMS	Minneapolis, MN	3					
	29	Eastern M.S.	Electrical	Benson	Superior, WI	1	\$2,874,100.00				
	1	Eastern M.S.	Subcontractors & Suppliers	Dell/Comm, inc.	Duluth, MN	1					
	2	Eastern M.S.		RAV	Minneapolis, MN	3					
	30	Eastern M.S.	Excavation & Site Earthwork	Arnt	Hugo, MN	3			\$1,000,900.00		
	1	Eastern M.S.	Subcontractors & Suppliers	Knife Lake Concrete	Mora, MN	2					
	2	Eastern M.S.		Redstone Construction	Little Rock, AR	3					
	3	Eastern M.S.		Earl F. Anderson	Bloomington, MN	3					
	31	Eastern M.S.	Asphalt Concrete Paving	Ulland	Carlton, MN	1	\$176,550.00				
	1	Eastern M.S.	Subcontractors & Suppliers								
				Murphy Oil	Superior, WI	1					
	32	Eastern M.S.	Landscaping and Sod	Urban	St. Paul, MN	3			\$49,000.00		
	33	Eastern M.S.	Chain Link Fences and Gates	Century Fence	Forest Lake, MN	3			\$34,529.00		
	34	Eastern M.S.	Food Service Equipment	Hockenbergs	Minneapolis, MN	3			\$77,685.00		
	35	Eastern M.S.	Asbestos Abatement	Acct, Inc.	Cloquet, MN	1	\$13,000.00				
	36	Eastern M.S.	Asbestos Abatement Phase 2	Acct, Inc.	Cloquet, MN	1	\$54,640.00				
	37	Eastern M.S.	Asbestos Abatement	Mavo	Proctor, MN	1	\$213,860.00				
	totals							\$5,316,282.00	\$5,724,695.00	\$7,588,074.00	\$18,629,051.00
	Percentage of Total \$\$\$							28.54%	30.73%	40.73%	100.00%
	1	Lester Park E.S.	Home Demolition	Alliance Steel	Superior, WI	1	\$107,500.00				
	2	Lester Park E.S.	Plumbing/HVAC Equipment	Midwest Mechanical	Minneapolis, MN	3			\$23,130.00		
	3	Lester Park E.S.	Mechanical Equipment Suppliers	SVL Inc.	St. Paul, MN	3			\$300,565.00		
	4	Lester Park E.S.	Mechanical Equipment Suppliers	RM Cotten Co.	Brooklyn Park, MN	3			\$76,550.00		
	5	Lester Park E.S.	Mechanical Equipment Suppliers	Minnesota Air	Bloomington, MN	3			\$68,900.00		
	6	Lester Park E.S.	Concrete	Kelleher	Burnsville, MN	3			\$848,600.00		
	7	Lester Park E.S.	Precast Concrete	Molin	Lino Lakes, MN	3			\$315,687.00		
	8	Lester Park E.S.	Masonry	Harbor City	Duluth, MN	1	\$1,504,274.00				
	1	Lester Park E.S.	Subcontractors & Suppliers								
				Kremer & Davis	Fridley, MN	3					
	9	Lester Park E.S.	Steel/Metal Fabrication Supply	Dynamic	Proctor, MN	1	\$397,700.00				



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Contractors	10	Lester Park E.S.	Steel Erection - Structural and Misc. Metals	Northern Industrial	Grand Rapids, MN	2		\$216,817.00			
	11	Lester Park E.S.	Carpentry	Lipe Brothers	Duluth, MN	1	\$147,000.00				
	12	Lester Park E.S.	Metal Wall Panels/Roofing & Flashing	Jamar	Duluth, MN	1	\$956,255.00				
	13	Lester Park E.S.	Joint Sealers	Seal Treat	Eden Prairie, MN	3			\$30,170.00		
	14	Lester Park E.S.	Doors, Frames, & Hardware	Kendall	Winona, MN	3			\$159,046.00		
	15	Lester Park E.S.	Overhead Doors	Lipe Brothers	Duluth, MN	1	\$28,700.00				
	16	Lester Park E.S.	Storefront, Curtain Wall, Glazing & Al. Windows	St. Germain's	Duluth, MN	1	\$344,417.00				
	17	Lester Park E.S.	Drywall & Plaster	RTL	Shakopee, MN	3			\$383,436.00		
	1	Lester Park E.S.	<b>Subcontractors &amp; Suppliers</b>		<b>Kelly Stucco Systems</b>	Elko, MN	3				
	2	Lester Park E.S.			<b>Structural Applicators</b>	Clear Lake, WI	3				
	18	Lester Park E.S.	Tile Work	Twin Cities		St. Paul, MN	3			\$179,600.00	
	19	Lester Park E.S.	Acoustical Ceilings	Flament		Superior, WI	1	\$114,950.00			
	20	Lester Park E.S.	Wood Flooring	Mastiff		St. Anthony, MN	3			\$43,000.00	
	1	Lester Park E.S.	<b>Subcontractors &amp; Suppliers</b>		<b>Doug's Floor Sanding</b>	Dassel, MN	3				
	2	Lester Park E.S.			<b>Tarkett</b>	Whitehall, PA	3				
	21	Lester Park E.S.	Carpet/Resilient Flooring	Northland Flooring		Grand Rapids, MN	2		\$173,000.00		
	1	Lester Park E.S.	<b>Subcontractors &amp; Suppliers</b>		<b>D&amp;J Floor Coverings</b>	Coquitlam, BC	3				
	22	Lester Park E.S.	Sand Cushion and Plastic Matrix Terrazzo	Advanced Terrazzo		Coon Rapids, MN	3			\$185,000.00	
	23	Lester Park E.S.	Paint	Northland Painting		Duluth, MN	1	\$92,445.00			
	24	Lester Park E.S.	Misc. Specialties	Kendall		Winona, MN	3			\$52,675.00	
	25	Lester Park E.S.	Metal Wardrobe Lockers	JF Equipment		Cromwell, MN	1	\$24,600.00			
	26	Lester Park E.S.	Operable Panel Partitions	Hufcor		Golden Valley, MN	3			\$28,787.00	
	27	Lester Park E.S.	Athletic Equipment	H&B		Eden Prairie, MN	3			\$27,280.00	
	28	Lester Park E.S.	Finish Carpentry	Okeefe		River Falls, WI	3			\$341,600.00	
	29	Lester Park E.S.	Window Treatment/Roller Shades	Custom Exp.		Burnsville, MN	3			\$34,408.00	
	30	Lester Park E.S.	Hydraulic Elevator	Schindler		Bemidji, MN	3			\$65,400.00	
	31	Lester Park E.S.	Fire Protection	Brothers		Duluth, MN	1	\$114,998.00			
	32	Lester Park E.S.	Plumbing/HVAC/Temperature Controls	MD Mechanical		St. Cloud, MN	3			\$2,220,000.00	
	33	Lester Park E.S.	Electrical	Town & Country		Virginia, MN	2		\$1,151,900.00		
	34	Lester Park E.S.	Demolition, Earthwork & Site Utilities	Ulland		Carlton, MN	1	\$3,042,000.00			
	35	Lester Park E.S.	Asphalt Concrete Paving	Northland Paving		Duluth, MN	1	\$122,000.00			
	36	Lester Park E.S.	Landscaping and Sod	Urban		St. Paul, MN	3			\$67,500.00	
	37	Lester Park E.S.	Chain Link Fences and Gates	Keller Fence		Grand Rapids, MN	2		\$9,500.00		
	38	Lester Park E.S.	Food Service Equipment	Hockenbergs		Minneapolis, MN	3			\$307,115.00	
	<b>totals</b>							<b>\$6,996,839.00</b>	<b>\$1,551,217.00</b>	<b>\$5,758,449.00</b>	<b>\$14,306,505.00</b>
	<b>Percentage of Total \$\$\$</b>							<b>48.91%</b>	<b>10.84%</b>	<b>40.25%</b>	<b>100.00%</b>
	1	Denfeld H.S.	House Demo & Site Grading	RJS Construction		Superior, WI	1	\$150,000.00			
	1	Denfeld H.S.			<b>CMI</b>	Duluth, MN	1				
2	Denfeld H.S.			<b>Superior Steel</b>	Superior, WI	1					



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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total		
3	Denfeld H.S.	Subcontractors & Suppliers		Kolb Construction	Duluth, MN	1						
4	Denfeld H.S.			Jamar	Duluth, MN	1						
5	Denfeld H.S.			St Germain's Casework	Duluth, MN	1						
6	Denfeld H.S.			The Glass Man	Cromwell, MN	1						
7	Denfeld H.S.			Overhead Door	Duluth, MN	1						
2	Denfeld H.S.	Electrical Service modifications	Benson Electric		Superior, WI	1	\$305,100.00					
3	Denfeld H.S.	Mechanical	Stout Mechanical		Duluth, MN	1	\$564,007.00					
1	Denfeld H.S.	Subcontractors & Suppliers		Johnson Controls	Duluth, MN	1						
2	Denfeld H.S.			Northern Industrial Insul	Edmonton, AB	3						
3	Denfeld H.S.			Viking Sprinklers	Duluth, MN	1						
4	Denfeld H.S.			Lipe Bros	Duluth, MN	1						
5	Denfeld H.S.			Api Electric	Duluth, MN	1						
6	Denfeld H.S.			Ferguson	Duluth, MN	1						
7	Denfeld H.S.			Goodin Co Blesi-Evans	Duluth, MN	1						
8	Denfeld H.S.			PBBS Equipment Corp	Menomonie, WI	3						
9	Denfeld H.S.			Brock White	Duluth, MN	1						
4	Denfeld H.S.	Electrical	Api Electrical Co		Duluth, MN	1	\$113,986.00					
5	Denfeld H.S.	Pump Room Asbestos Abatement	Mavo Systems		Duluth, MN	1	\$15,521.00					
6	Denfeld H.S.	Earthwork/ Site Demo/Asphalt Paving/Curbs/ Site Utilities	Northland Constructors		Duluth, MN	1	\$1,741,800.00					
1	Denfeld H.S.	Subcontractors & Suppliers		Northwoods Sodding	Duluth, MN	1						
2	Denfeld H.S.			Fobbe Contracting	Annandale, MN	3						
3	Denfeld H.S.			TPEC	Superior, WI	1						
4	Denfeld H.S.			Lines By Lightner	Esko, MN	1						
5	Denfeld H.S.			Cretex	Elk River, MN	3						
6	Denfeld H.S.			Contech	West Chester, OH	3						
7	Denfeld H.S.			Northern Waterworks	Fargo, ND	3						
8	Denfeld H.S.			Ess Bros	Laretto, MN	3						
9	Denfeld H.S.			ASDCO	Duluth, MN	1						
7	Denfeld H.S.	Masonry/Architectural Precast	Stretar Masonry & Concrete, Inc.		Duluth, MN	1	\$1,741,800.00					
1	Denfeld H.S.	Subcontractors & Suppliers		Brock White	Duluth, MN	1						
2	Denfeld H.S.			ASDCO	Duluth, MN	1						
3	Denfeld H.S.			Swanson & Youngdale	Duluth, MN	1						
4	Denfeld H.S.			Jamar	Duluth, MN	1						
8	Denfeld H.S.	Steel Erection	Red Cedar Steel Erectors, Inc.		Menomonie, WI	3			\$287,000.00			
9	Denfeld H.S.	Metal Panels	Architectural Products of Wausau		Wausau, WI	3			\$213,418.00			
10	Denfeld H.S.	Roofing	Thelen Heating & Roofing, Inc.		Brainerd, MN	1	\$802,000.00					
1	Denfeld H.S.	Subcontractors & Suppliers		Lipe Bros	Duluth, MN	1						
11	Denfeld H.S.			Skylights	Superior Glass, Inc.		Superior, WI	1	\$131,533.00			
12	Denfeld H.S.			Aluminum Storefronts/Windows	St. Germain's Glass, Inc.		Duluth, MN	1	\$253,066.00			
13	Denfeld H.S.			Materials Testing	EPC		Duluth, MN	1	\$48,795.00			
14	Denfeld H.S.			Building Survey	Salo Engineering		Duluth, MN	1	\$10,000.00			
15	Denfeld H.S.			Masonry Restoration	Building Restoration Co.		Minneapolis, MN	3			\$984,224.00	
1	Denfeld H.S.					Superior Glass, Inc.	Superior, WI	1				
2	Denfeld H.S.					Brock White	Duluth, MN	1				



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Contractors	3	Denfeld H.S.	Subcontractors & Suppliers	ADSCO	Duluth, MN	1				
	4	Denfeld H.S.		Swanson & Youngdale	Duluth, MN	1				
	5	Denfeld H.S.		Jamar	Duluth, MN	1				
	16	Denfeld H.S.	Chimney Restoration	Gerard Chimney	St Louis, MO	3			\$308,220.00	
	1	Denfeld H.S.	Subcontractors & Suppliers	Lakehead Constructors	Superior, WI	1				
	2	Denfeld H.S.		Veit	Duluth, MN	1				
	3	Denfeld H.S.		United Rentals	Hermantown, MN	1				
	17	Denfeld H.S.	Concrete Foundations/Walks	Northland Concrete & Masonry	Burnsville, MN	3			\$946,700.00	
	1	Denfeld H.S.	Subcontractors & Suppliers	E&J Rebar	Andover, MN	3				
	2	Denfeld H.S.		Duluth Ready Mix	Saginaw, MN	1				
	3	Denfeld H.S.		Dynamic Structural Steel	Proctor, MN	1				
	4	Denfeld H.S.		Acme Tools	Duluth, MN	1				
	18	Denfeld H.S.	Cast-in place Concrete/Slabs	Northland Concrete & Masonry	Burnsville, MN	3			\$372,370.00	
	1	Denfeld H.S.	Subcontractors & Suppliers	Duluth Ready Mix	Duluth, MN	1				
	2	Denfeld H.S.		Dynamic Structural Steel	Proctor, MN	1				
	3	Denfeld H.S.		ASDCO	Duluth, MN	1				
	19	Denfeld H.S.	Structural Precast Concrete	Molin Concrete Products	Lino Lakes, MN	3			\$534,176.00	
	1	Denfeld H.S.	Subcontractors & Suppliers	Duluth Ready Mix	Duluth, MN	1				
	20	Denfeld H.S.	Steel Supply Cold Formed	American Structural Metals, Inc.	Somerset, WI	3			\$624,900.00	
	21	Denfeld H.S.	Metal Framing/Fireproofing	Olympic Wall Systems, Inc.	Minnetonka, MN	3			\$469,800.00	
	1	Denfeld H.S.	Subcontractors & Suppliers	United Rentals	Hermantown, MN	1				
	22	Denfeld H.S.	Damproofing/waterproofing	Kremer & Davis	Fridley, MN	3			\$138,500.00	
	23	Denfeld H.S.	Boiler Room Asbestos Abatement	Enorthern Environmental Services	Hibbing, MN	1	\$17,760.00			
	24	Denfeld H.S.	Air Terminal Units	TMS Johnson	New Hope, MN	3			\$51,565.00	
	25	Denfeld H.S.	Displacement Diffusers	TMS Johnson	New Hope, MN	3			\$129,210.00	
	26	Denfeld H.S.	Boilers and Accessories	Ryan Company	Minneapolis, MN	3			\$249,000.00	
	27	Denfeld H.S.	Air Cooled Condensing Unit	ABE	Duluth, MN	1	\$18,735.00			
	28	Denfeld H.S.	Air Cooled Water Chiller	York Company	Plymouth, MN	3			\$192,775.00	
	29	Denfeld H.S.	Plate Type Energy Recovery Units	Schwab, Vollhaber, Lubratt	Shoreview, MN	3			\$30,605.00	
	30	Denfeld H.S.	Modular ERVUs	Trane Company	St Paul, MN	3			\$281,541.00	
	31	Denfeld H.S.	Modular AHUs & MAUs	York Company	Plymouth, MN	3			\$87,700.00	
	32	Denfeld H.S.	Fan Coil Units	Midwest Mechanical Solutions	Minneapolis, MN	3			\$4,740.00	
	33	Denfeld H.S.	Food Service Equipment	Hockenbergs	Minneapolis, MN	3			\$648,000.00	
	34	Denfeld H.S.	Food Service Equipment - Culinary Arts	Hockenbergs	Minneapolis, MN	3			\$48,600.00	
	35	Denfeld H.S.	Demolition	Lipe Bros	Duluth, MN	1	\$455,800.00			
	36	Denfeld H.S.	Carpentry/General Construction	RJS Construction	Superior, WI	1	\$1,456,330.00			
	37	Denfeld H.S.	Caulking/Firestopping	A.J. Spanjers Co. Inc	Minneapolis, MN	3			\$76,840.00	
	38	Denfeld H.S.	Doors/Frames & Hardware	Sell Hardware, Inc.	Duluth, MN	1	\$377,460.00			
	39	Denfeld H.S.	Colling/Overhead Doors	Overhead Door Co of Duluth	Duluth, MN	1	\$23,100.00			
	40	Denfeld H.S.	Drywall/Plaster	Minuti-Ogle, Co.	St Paul, MN	3			\$1,359,800.00	
	41	Denfeld H.S.	Accoustical Ceilings/Accoustical Treatments	Accoustic Associates, Inc.	Minneapolis, MN	3			\$318,800.00	



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	1	Denfeld H.S.	Subcontractors & Suppliers	Sound Concept	Hermantown, MN	1				
	42	Denfeld H.S.	Painting	Regional Contracting & Painting	Duluth, MN	1	\$241,931.00			
	1	Denfeld H.S.	Subcontractors & Suppliers	Sherwin Williams	Duluth, MN	1				
	43	Denfeld H.S.	Miscellaneous Specialties - Supply	J.S. Cates Construction, Inc.	Minneapolis, MN	3			\$39,600.00	
	44	Denfeld H.S.	Visual Display Boards/Cases - Supply	W.E. Neal Slate Co.	Watertown, MN	3			\$30,946.00	
	45	Denfeld H.S.	Gymnasium Divider Curtain	H&B Specialized Products, Inc.	Eden Prairie, MN	3			\$19,450.00	
	46	Denfeld H.S.	Casework-Supply	Haldeman-Homme, Inc	Minneapolis, MN	3			\$272,130.00	
	1	Denfeld H.S.	Subcontractors & Suppliers	St Germain's Cabinet	Duluth, MN	1				
	2	Denfeld H.S.	Subcontractors & Suppliers	Sound Concept	Hermantown, MN	1				
	47	Denfeld H.S.	Fire Protection	A.G. O'Brien Plumbing & Heating	Duluth, MN	1	\$345,850.00			
	48	Denfeld H.S.	Plumbing & Heating Piping/HVAC/Temperature controls	Shannon's Inc.	International Falls, MN	2		\$5,700,500.00		
	49	Denfeld H.S.	Electrical/Fire Alarm Tech. Cabling	Benson Electric	Superior, WI	1	\$3,525,000.00			
	50	Denfeld H.S.	Boiler Room Asbestos Abatement	Mavo Systems	Duluth, MN	1	\$228,400.00			
	51	Denfeld H.S.	Asbestos Abatement Phase 2 Classroom & Common areas	NES	Hibbing, MN	1	\$42,015.00			
	52	Denfeld H.S.	Clock Tower Windows	St. Germain's Glass, Inc.	Duluth, MN	1	\$188,313.00			
	53	Denfeld H.S.	Auditorium Parapet Repair	Stretar Masonry & Concrete, Inc.	Duluth, MN	1	\$228,580.00			
	54	Denfeld H.S.	Roof Replacement	Garland	Cleveland, OH	3			\$785,364.00	
	55	Denfeld H.S.	Tile	Grazzini Bros	Eagan, MN	3			\$200,000.00	
	56	Denfeld H.S.	Terrazzo	Advance Terrazzo & Tile Co	Coon Rapids, MN	3			\$520,477.00	
	57	Denfeld H.S.	Resilient Flooring/Carpet	MCI	Waite Park, MN	3			\$282,498.00	
	58	Denfeld H.S.	Lockers	Olympus Lockers	Eden Prairie, MN	3			\$170,374.00	
	59	Denfeld H.S.	Elevators	Schindler Elevator	Eagan, MN	3			\$55,510.00	
	60	Denfeld H.S.	Testing & Balancing	Testing & Balance Associates	Duluth, MN	1	\$60,440.00			
	61	Denfeld H.S.	Landscaping	Urban Companies, LLC	St Paul, MN	3			\$24,750.00	
	62	Denfeld H.S.	Food Service Equipment	Hockenbergs	St Paul, MN	3			\$704,106.00	
	63	Denfeld H.S.	Science Casework	Haldeman-Homme, Inc	Minneapolis, MN	3			\$355,839.00	
general conditions	1	Denfeld H.S.	Construction Waste Management	Veit Disposal	Duluth, MN	1	\$60,000.00			
	2	Denfeld H.S.	Sanitary Facilities	Thompson Rental	Superior, WI	1	\$25,000.00			
	3	Denfeld H.S.	Drinking Water	Michaud Distributing	Duluth, MN	1	\$3,000.00			
	4	Denfeld H.S.	Telephone Service	Qwest	Duluth, MN	1	\$11,200.00			
	5	Denfeld H.S.	Temp Fuel & Gas	City of Duluth	Duluth, MN	1	\$305,000.00			
	6	Denfeld H.S.	Temporary Construction Heaters	Temp Heat	Duluth, MN	1	\$40,000.00			
	7	Denfeld H.S.	Site Fencing	Keller Fence	Grand Rapids, MN	2		\$13,020.00		
	8	Denfeld H.S.	Temporary Power	Mn Power	Duluth, MN	1	\$58,000.00			
<b>totals</b>							<b>\$13,589,522.00</b>	<b>\$5,713,520.00</b>	<b>\$11,819,528.00</b>	<b>\$31,122,570.00</b>
<b>Percentage of Total \$\$\$</b>							<b>43.66%</b>	<b>18.36%</b>	<b>37.98%</b>	<b>100.00%</b>
	1	Ordean H.S.	Earthwork & Site Demo	Veit	Duluth, MN	1	\$1,557,950.00			
	2	Ordean H.S.	Asphalt Paving & curbs	Northland Constructors	Duluth, MN	1	\$510,500.00			



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	4	Ordean H.S.	Building Survey	Salo Engineering	Duluth, MN	1	\$35,000.00					
	5	Ordean H.S.	Tuckpointing (Thru KA contract & bidding)	McPherson-Towne Co	Minneapolis, MN	3			\$82,688.00			
	6	Ordean H.S.	Building Demo	Rachel Contracting, LLC	St Michael, MN	3			\$419,890.00			
	7	Ordean H.S.	Asbestos Abatement	Envirobate, Inc.	Minneapolis, MN	3			\$366,000.00			
	8	Ordean H.S.	Cast-in place Concrete/Slabs	Northland Concrete & Masonry	Burnsville, MN	3			\$869,700.00			
	1	Ordean H.S.	Subcontractors & Suppliers		E&J Rebar	Andover, MN	3					
	2	Ordean H.S.			Veit Excavation	Duluth, MN	1					
	3	Ordean H.S.			Duluth Ready Mix	Saginaw, MN	1					
	4	Ordean H.S.			Dynamic Structural Steel	Proctor, MN	1					
	5	Ordean H.S.			Doka USA, Ltd	Channahon, IL	3					
	6	Ordean H.S.			ASDCO	Duluth, MN	1					
	9	Ordean H.S.	Site Utilities	St. Paul Utilities		Burnsville, MN	3			\$1,096,400.00		
	10	Ordean H.S.	Waterproofing/Insulation - (Rebid)	Concrete Coatings, Inc.		Blaine, MN	3			\$136,900.00		
	11	Ordean H.S.	Footing/Foundations, and Retaining Walls	Northland Concrete & Masonry Structures Hardscape Specialists, Inc.		Burnsville, MN	3			\$1,269,200.00		
	12	Ordean H.S.	Segmental Retaining Wall System	Schwab, Vollhaber, Lubratt		Bloomington, MN	3			\$955,604.00		
	13	Ordean H.S.	Axial Fans	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$6,740.00		
	14	Ordean H.S.	Air Terminal Units	The Trane Co		St Paul, MN	3			\$51,606.00		
	15	Ordean H.S.	Displacement Diffusers	Midwest Mechanical Solutions		Minneapolis, MN	3			\$134,250.00		
	16	Ordean H.S.	Boilers & Accessories	Ryan Co		Minneapolis, MN	3			\$228,000.00		
	17	Ordean H.S.	Air Cooled Condensing Unit	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$13,370.00		
	18	Ordean H.S.	Air Cooled Chillers	The Trane Co		St Paul, MN	3			\$206,651.00		
	19	Ordean H.S.	Plate Type Energy Recovery Units	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$79,830.00		
	20	Ordean H.S.	Energy Recovery Units	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$204,480.00		
	21	Ordean H.S.	Modular Air Handling Units	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$161,840.00		
	22	Ordean H.S.	Food Service Equipment	Hockenbergs		Minneapolis, MN	3			\$647,557.66		
	23	Ordean H.S.	Food Service Equipment - Culinary Arts	Hockenbergs		Minneapolis, MN	3			\$209,289.34		
	24	Ordean H.S.	Fan Coil Units	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$2,810.00		
	25	Ordean H.S.	Demolition	Lipe Brothers		Duluth, MN	1	\$375,000.00				
	26	Ordean H.S.	Cast-in place Concrete	Hanson Masonry		Owen, WI	3			\$1,145,464.00		
	27	Ordean H.S.	Pre-cast Concrete Plank	Molin Concrete		Lino Lakes, MN	3			\$999,980.00		
	28	Ordean H.S.	Pre-cast Concrete Wall Panels	Wells Concrete Products		Wells, MN	3			\$2,287,341.00		
	29	Ordean H.S.	Masonry	Harbor City Masonry		Duluth, MN	1	\$644,994.00				
	30	Ordean H.S.	Steel Supply	Le Jeune Steel Co		Minneapolis, MN	3			\$1,364,200.00		
	1	Ordean H.S.	Subcontractors & Suppliers		Duluth Steel	Duluth, MN	1					
	31	Ordean H.S.	Carpentry	Lipe Brothers		Duluth, MN	1	\$736,000.00				
32	Ordean H.S.	Roofing & Sheet Metal	Palmer West		Rogers, MN	3			\$1,931,800.00			
33	Ordean H.S.	Doors & Frames - Supply	Sell Hardware, Inc.		Duluth, MN	1	\$470,950.00					
34	Ordean H.S.	Coiling & Overhead Doors	Lipe Brothers		Duluth, MN	1	\$29,731.00					
35	Ordean H.S.	Drywall	RTL Construction		Shakopee, MN	3			\$1,690,271.00			
36	Ordean H.S.	Plumbing & Heat Piping	El-Jay Plumbing & Heating		St Cloud, MN	3			\$2,915,700.00			



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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
37	Ordean H.S.	HVAC	McDowell Co		Waite Park, MN	3			\$3,131,600.00	
38	Ordean H.S.	Electric	Belknap Electric		Superior, WI	1	\$4,946,969.00			
39	Ordean H.S.	Steel Erection	Northern Industrial Erectors, Inc.		Grand Rapids, MN	2		\$571,956.00		
40	Ordean H.S.	Fireproofing	Olympic Companies, Inc.		Minnetonka, MN	3			\$250,000.00	
41	Ordean H.S.	Membrane & Waterproofing	Kremer & Davis, Inc.		Fridley, MN	3			\$13,750.00	
42	Ordean H.S.	Caulking	Seal Treat, Inc.		Eden Prairie, MN	3			\$50,500.00	
43	Ordean H.S.	Aluminum Entrances/ Storefronts/Windows/Glazing	Superior Glass		Superior, WI	1	\$545,412.00			
44	Ordean H.S.	Skylight System	W.L. Hall Company		Hopkins, MN	3			\$340,287.00	
45	Ordean H.S.	Fire Protection	Viking Automatic Sprnkler Company		Duluth, MN	1	\$422,000.00			
46	Ordean H.S.	Tile Work	Contract Tile & Carpet, LLC		Duluth, MN	1	\$692,625.00			
47	Ordean H.S.	Terrazzo	Grazzini Bros & Co		Eagan, MN	3			\$325,000.00	
48	Ordean H.S.	Accoustical Ceilings/Panels	Twin Cities Accoustics		Minneapolis, MN	3			\$638,175.00	
49	Ordean H.S.	Wood Flooring	Haldeman-Homme, Inc dba Anderson Ladd		Minneapolis, MN	3			\$174,218.00	
50	Ordean H.S.	Painting/Wall Covering	Steinbrecher Paintings, Inc.		Princeton, MN	3			\$340,000.00	
51	Ordean H.S.	Miscellaneous Specialties - Supply	Kendell Doors & Hardware, Inc.		Mendota Hts, MN	3			\$76,661.00	
52	Ordean H.S.	Visual Display Boards/Cases - Supply	W.E. Neal Slate Co.		Watertown, MN	3			\$114,866.00	
53	Ordean H.S.	Metal Lockers/Athletic Lockers	Haldeman-Homme, Inc		Minneapolis, MN	3			\$353,679.00	
54	Ordean H.S.	Theater & Stage Equipment	Secoa, Inc.		Champlin, MN	3			\$213,327.00	
55	Ordean H.S.	Athletic Field Equipment & Site Furnishings	Upper Midwest Athletic Construction		Anoka, MN	3			\$103,752.00	
56	Ordean H.S.	Casework-Supply	Haldeman-Homme, Inc		Minneapolis, MN	3			\$386,769.00	
57	Ordean H.S.	Auditorium-Seating	Haldeman-Homme, Inc		Minneapolis, MN	3			\$117,176.00	
58	Ordean H.S.	Telescoping Bleachers	Haldeman-Homme, Inc		Minneapolis, MN	3			\$259,108.00	
59	Ordean H.S.	Sound Conditioning Rooms	Wenger Corporation		Owatonna, MN	3			\$50,898.00	
60	Ordean H.S.	Asphalt Paving	Northland Constructors		Duluth, MN	1	\$249,000.00			
61	Ordean H.S.	Fences & Gates	Century Fence Co		Forest Lake, MN	3			\$67,958.00	
62	Ordean H.S.	Landscaping	Urban Companies, LLC		St Paul, MN	3			\$65,000.00	
63	Ordean H.S.	Earthwork	Veit & Co		Duluth, MN	1	\$1,167,900.00			
64	Ordean H.S.	Flooring & Carpet	Master Floors LLC		Shoreview, MN	3			\$525,850.00	
65	Ordean H.S.	Gymnasium Equipment	The Centre Stage Mfg Co		Sauk Centre, MN	3			\$134,750.00	
66	Ordean H.S.	Roller Window Shades	Lipe Brothers		Duluth, MN	1	\$48,200.00			
67	Ordean H.S.	Elevators	Schindler Elevator		Eagan, MN	3			\$70,000.00	
68	Ordean H.S.	Synthetic Turf	Atlas/Field Turf		Cedar Rapids, IA	3			\$381,035.00	
69	Ordean H.S.	Running Track Surfacing	Midwest Tennis & Track		Denison, IA	3			\$230,650.00	
70	Ordean H.S.	Testing & Balancing	T.D. Testing & Balancing Inc.		Duluth, MN	1	\$57,000.00			
71	Ordean H.S.	Science Casework	Haldeman-Homme, Inc		Minneapolis, MN	3			\$276,510.00	
72	Ordean H.S.	Concrete Plaza/Walls/Curb	Kelleher Construction		Burnsville, MN	3			\$525,440.00	
73	Ordean H.S.	Custom Casework/Plam	St Germain's Cabinets		Duluth, MN	1	\$83,635.00			
74	Ordean H.S.	Grandstands/Press box	Dant Clayton		Louisville, KY	3			\$739,109.00	
75	Ordean H.S.	Traffic Signals	Parson's Electric		Duluth, MN	1	\$144,696.00			
76	Ordean H.S.	General Carpentry	Lipe Brothers		Duluth, MN	1	\$611,226.00			



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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
77	Ordean H.S.	Greenhouse	Albert J. Lauer		Farmington, MN	3			\$274,000.00	
78	Ordean H.S.	Parking Lot	Northland Constructors		Duluth, MN	1	\$357,200.00			
79	Ordean H.S.	Parking Lot - Denfeld	Northland Constructors		Duluth, MN	1	-\$77,500.00			
general conditions	1	Ordean H.S.	Construction Waste Management	Veit Disposal	Duluth, MN	1	\$66,000.00			
	2	Ordean H.S.	Sanitary Facilities	Thompson Rental	Superior, WI	1	\$16,500.00			
	3	Ordean H.S.	Drinking Water	Michaud Distributing	Duluth, MN	1	\$1,300.00			
	4	Ordean H.S.	Telephone Service	Qwest	Duluth, MN	1	\$7,700.00			
	5	Ordean H.S.	Temp Fuel & Gas	City of Duluth	Duluth, MN	1	\$300,000.00			
	6	Ordean H.S.	Temporary Construction Heaters	Temp Heat	Duluth, MN	1	\$45,000.00			
	7	Ordean H.S.	Site Fencing	Keller Fence	Grand Rapids, MN	2		\$27,072.00		
	8	Ordean H.S.	Temporary Power	Mn Power	Duluth, MN	1	\$110,000.00			
totals							\$14,257,988.00	\$599,028.00	\$29,707,630.00	\$44,564,646.00
Percentage of Total \$\$							31.99%	1.34%	66.66%	100.00%

1	Laura Mac E.S.	Building Demo	RJS Construction		Superior, WI	1	\$242,000.00			
2	Laura Mac E.S.	Earthwork/ Site Demo/Excavation	Veit & Company, Inc.		Duluth, MN	1	\$1,034,626.00			
3	Laura Mac E.S.	Asphalt Paving Curb & Gutter	Ulland Bros, Inc.		Cloquet, MN	1	\$322,550.00			
4	Laura Mac E.S.	Food Service Equipment	Hockenbergs		Minneapolis, MN	3			\$298,683.00	
5	Laura Mac E.S.	Materials Testing	EPC		Duluth, MN	1	\$37,900.00			
6	Laura Mac E.S.	Site Utilities	Belair Excavating		New Brighton, MN	3			\$196,800.00	
1	Laura Mac E.S.	Subcontractors & Suppliers	Davies Northern Waterworks		Blaine, MN	3				
2	Laura Mac E.S.		Asphalt of Duluth		Hermantown, MN	1				
3	Laura Mac E.S.		Duncan Concrete		Browerville, MN	3				
4	Laura Mac E.S.		TMIC Landscaping LLC		Cloquet, MN	1				
6	Laura Mac E.S.		Midwest Transport & Excavating		Brookston, MN	1				
7	Laura Mac E.S.		County Materials		Roberts, MN	3				
8	Laura Mac E.S.		Salo Engineering		Duluth, MN	1				
8	Laura Mac E.S.		Building Survey	Salo Engineering		Duluth, MN	1	\$10,000.00		
8	Laura Mac E.S.	Cast In Place Footings & Foundation	Kelleher Construction		Burnsville, MN	3			\$802,600.00	
1	Laura Mac E.S.	Subcontractors & Suppliers	Arrowhead Concrete Works		Hermantown, MN	1				
2	Laura Mac E.S.		Rebarfab Inc.		New Brighton, MN	3				
3	Laura Mac E.S.		Sanders Steel Erectors		Hastings, MN	3				
4	Laura Mac E.S.		Jamar		Duluth, MN	1				
9	Laura Mac E.S.	Air Terminal Units	Midwest Mechanical Solutions		Minneapolis, MN	3			\$20,070.00	
10	Laura Mac E.S.	Displacement Diffusers	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$55,107.00	
11	Laura Mac E.S.	Modular ERVU-2 & ERVU-3	Midwest Mechanical Solutions		Minneapolis, MN	3			\$1,625.00	
12	Laura Mac E.S.	Boilers & Accessories	RM Cotton Co		Brooklyn Park, MN	3			\$115,355.00	
13	Laura Mac E.S.	Air Cooled Condensing Unit	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$10,826.00	
14	Laura Mac E.S.	Air Cooled Water Chillers	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$62,965.00	
15	Laura Mac E.S.	Plate Type Energy Recovery Ventilation Units	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$24,951.00	



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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total	
Contract	16	Laura Mac E.S.	Modular Energy Recovery Ventilation Units	Trane	St Paul, MN	3			\$75,109.00		
	17	Laura Mac E.S.	Modular Air Handling Units	Schwab, Vollhaber, Lubratt	Shoreview, MN	3			\$58,305.00		
	18	Laura Mac E.S.	Structural Precast Concrete	Wells Concrete	Wells, MN	3			\$327,321.00		
	19	Laura Mac E.S.	Structural Steel/Steel Joists/Metal Deck Misc Metals-Supply	Dynamic Steel	Proctor, MN	1	\$439,000.00				
	20	Laura Mac E.S.	CIP Concrete/Slabs	Northland Concrete & Masonry	Burnsville, MN	3			\$358,365.00		
	21	Laura Mac E.S.	Masonry	Bedrock Flint	Duluth, MN	1	\$1,815,547.00				
	22	Laura Mac E.S.	Structural Steel - Erection	Red Cedar Steel Erectors, Inc.	Menomonie, WI	3			\$162,500.00		
	23	Laura Mac E.S.	Rough Carpentry/Accessories	RJS Construction	Superior, WI	1	\$239,575.00				
	24	Laura Mac E.S.	Roofing/Sheet Metal/Wall Panels	Berwald Roofing Company, Inc	St Paul, MN	3			\$924,434.00		
	25	Laura Mac E.S.	Caulking/Firestopping	Carciofini Company	Minneapolis, MN	3			\$39,245.00		
	26	Laura Mac E.S.	Coiling Doors/Grilles/Sectional Doors	API Garage Door Store	Waite Park, MN	3			\$25,250.00		
	27	Laura Mac E.S.	Drywall	Minuti-Ogle, Co.	St Paul, MN	3			\$595,090.00		
	28	Laura Mac E.S.	Accoustical Ceilings/Accoustical Treatments	Flament Hampshire, Inc.	Superior, WI	1	\$115,440.00				
	29	Laura Mac E.S.	Wood Flooring	Haldeman-Homme, Inc dba Anderson Ladd	Minneapolis, MN	3			\$44,133.00		
	30	Laura Mac E.S.	Painting/Coatings	Northland Painting of Duluth	Duluth, MN	1	\$99,144.00				
	31	Laura Mac E.S.	Visual Display Surfaces - Supply	Platinum Visual Systems	Corona, CA	3			\$26,890.00		
	32	Laura Mac E.S.	Folding Panel Partitions	Hufcor Minnesota, LLC	Golden Valley, MN	3			\$9,033.00		
	33	Laura Mac E.S.	Metal Lockers	Lyon Workspace Projects	Aurora, IL	3			\$73,000.00		
	34	Laura Mac E.S.	Athletic Equipment	H & B Specialized Products, Inc.	Minneapolis, MN	3			\$22,850.00		
	35	Laura Mac E.S.	Window Treatments	Custom Drapery & Blinds by Michael Esch	Minneapolis, MN	3			\$10,232.00		
	36	Laura Mac E.S.	Manufactured Casework	Haldeman-Homme, Inc	Minneapolis, MN	3			\$312,265.00		
	37	Laura Mac E.S.	Elevators	Schindler Elevator Corp.	Eagan, MN	3			\$58,310.00		
	38	Laura Mac E.S.	Fire Protection	Summit Fire	Duluth, MN	1	\$119,775.00				
	39	Laura Mac E.S.	Plumbing & Heating Pipe	Gorham Oien Mechanical	Mora, MN	2		\$1,283,000.00			
	40	Laura Mac E.S.	Electrical/Communication/Security/Technology	Benson Electric	Superior, WI	1	\$1,576,144.00				
	41	Laura Mac E.S.	Sand Base	Ulland Bros, Inc.	Cloquet, MN	1	\$71,725.00				
	42	Laura Mac E.S.	Landscape/Playground	MCI dba Multiple Concepts Interiors	Waite Park, MN	3			\$168,155.00		
	43	Laura Mac E.S.	Aluminum Entrances/Glazing	St. Germain's Glass, Inc.	Duluth, MN	1	\$309,292.00				
	44	Laura Mac E.S.	Tile	CD Tile & Stone	Blaine, MN	3			\$122,945.00		
	45	Laura Mac E.S.	Terrazzo/Resinous Flooring	Advanced Terrazzo	Coon Rapids, MN	3			\$122,980.00		
	46	Laura Mac E.S.	HVAC/Air Distribution	Thelen	Brainerd, MN	2		\$820,000.00			
	47	Laura Mac E.S.	Testing & Balancing	Test & Balance Associates	Duluth, MN	1	\$23,160.00				
	48	Laura Mac E.S.	Landscaping	Duluth Superior Erection	Duluth, MN	1	\$66,600.00				
	conditions	1	Laura Mac E.S.	Construction Waste Management	Veit	Duluth, MN	1	\$42,000.00			
		2	Laura Mac E.S.	Sanitary Facilities	Thompson Rental	Superior, WI	1	\$2,800.00			
		3	Laura Mac E.S.	Drinking Water	Michaud Distributing	Duluth, MN	1	\$1,100.00			
		4	Laura Mac E.S.	Telephone Service	Qwest	Duluth, MN	1	\$6,300.00			



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General	5	Laura Mac E.S.	Site Fencing	Keller Fencing	Grand Rapids, MN	2		\$12,800.00		
	6	Laura Mac E.S.	Temp Fuel & Gas	City of Duluth	Duluth, MN	1	\$60,000.00			
	7	Laura Mac E.S.	Temporary Power	Mn Power	Duluth, MN	1	\$24,000.00			
<b>Totals</b>							<b>\$6,658,678.00</b>	<b>\$2,115,800.00</b>	<b>\$5,125,394.00</b>	<b>\$13,899,872.00</b>
<b>Percentage of Total \$\$\$</b>							<b>47.90%</b>	<b>15.22%</b>	<b>36.87%</b>	<b>100.00%</b>

Contractors	1	Lincoln Piedmont E.S.	Piedmont School Demolition	Alliance Steel	Superior, WI	1	\$269,000.00			
	1	Lincoln Piedmont E.S.	<b>Subcontractors &amp; Suppliers</b>		Mavo	Duluth, MN	1			
	2	Lincoln Piedmont E.S.	<b>Subcontractors &amp; Suppliers</b>		Carlson Professional Svc	Duluth, MN	1			
	2	Lincoln Piedmont E.S.	Building Concrete	Kelleher Construction	Burnsville, MN	3			\$904,669.00	
	3	Lincoln Piedmont E.S.	Precast Concrete	Hanson Structural	Maple Grove, MN	3			\$253,358.00	
	1	Lincoln Piedmont E.S.	<b>Subcontractors &amp; Suppliers</b>		RJS Crane Rental	Superior, WI	1			
	4	Lincoln Piedmont E.S.	Unit Masonry	Harbor City Masonry	Duluth, MN	1	\$2,007,750.00			
	1	Lincoln Piedmont E.S.	<b>Subcontractors &amp; Suppliers</b>		Reliable Retrofit Insul.	Brainerd, MN	2			
	2	Lincoln Piedmont E.S.	<b>Subcontractors &amp; Suppliers</b>		Arrowhead Concrete Works	Hermantown, MN	1			
	5	Lincoln Piedmont E.S.	Structural Steel/Metal Fab Supply	Dynamic Structural Steel	Proctor, MN	1	\$571,800.00			
	1	Lincoln Piedmont E.S.	<b>Subcontractors &amp; Suppliers</b>		Sherwin-Williams	Hermantown, MN	1			
	6	Lincoln Piedmont E.S.	Steel Erection	Northern Industrial Erectors	Grand Rapids, MN	2		\$163,492.00		
				Carpentry & Overhead & Coiling						
	7	Lincoln Piedmont E.S.	Doors	Lipe Brothers	Duluth, MN	1	\$285,600.00			
	1	Lincoln Piedmont E.S.	<b>Subcontractors &amp; Suppliers</b>		H & H Lumber	Superior, WI	1			
	8	Lincoln Piedmont E.S.	Waterproofing & Damproofing	Kremer & Davis	Fridley, MN	3			\$59,600.00	
	9	Lincoln Piedmont E.S.	Joint Sealers	American Masonry	Fridley, MN	3			\$34,684.00	
	10	Lincoln Piedmont E.S.	Doors, Frames & Hardware	Northern Door	Duluth, MN	1	\$206,495.00			
	11	Lincoln Piedmont E.S.	Aluminum Entrances	Capital City Glass	Blaine, MN	3			\$345,324.00	
	12	Lincoln Piedmont E.S.	Drywall, Plaster, Stucco	Zintl	Stillwater, MN	3			\$261,849.00	
	1	Lincoln Piedmont E.S.	<b>Subcontractors &amp; Suppliers</b>		Tamarack	Duluth, MN	1			
	13	Lincoln Piedmont E.S.	Tile	Superior Tile & Terrazzo	Forest Lake, MN	3			\$111,210.00	
	14	Lincoln Piedmont E.S.	Acoustical & Metal Ceilings	Flament-Hampshire	Superior, WI	1	\$124,250.00			
	1	Lincoln Piedmont E.S.	<b>Subcontractors &amp; Suppliers</b>		USG	Cloquet, MN	1			
15	Lincoln Piedmont E.S.	Wood Flooring	FLR Sanders	Princeton, MN	3			\$46,300.00		
16	Lincoln Piedmont E.S.	Carpet/Resilient Flooring	Johnson Carpet Tile	Duluth, MN	1	\$155,900.00				
17	Lincoln Piedmont E.S.	Terrazzo	Twin City Tile	St Paul, MN	3			\$269,680.00		
1	Lincoln Piedmont E.S.	<b>Subcontractors &amp; Suppliers</b>		Duluth Ready Mix	Duluth, MN	1				
18	Lincoln Piedmont E.S.	Painting	Steinbrecher Painting	Princeton, MN	3			\$105,500.00		
19	Lincoln Piedmont E.S.	Miscellaneous	Kendall Doors	Mankato, MN	3			\$57,651.00		
20	Lincoln Piedmont E.S.	Lockers	Olympic Locker	Eden Prairie, MN	3			\$21,387.00		
21	Lincoln Piedmont E.S.	Operable Partitions	Hufcor Minnesota	Golden Valley, MN	3			\$32,898.00		
22	Lincoln Piedmont E.S.	Athletic Equipment	H & B Specialized Products	Eden Prairie, MN	3			\$22,634.00		
23	Lincoln Piedmont E.S.	Finish Carpentry	Haldeman-Homme	Minneapolis, MN	3			\$359,657.00		
1	Lincoln Piedmont E.S.	<b>Subcontractors &amp; Suppliers</b>		St Germain's Cabinet	Duluth, MN	1				
24	Lincoln Piedmont E.S.	Window Treatment	Custom Drapery & Blinds	Burnsville, MN	3			\$26,500.00		



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25	Lincoln Piedmont E.S.	Passenger Elevators	Schindler Elevator		Eagan, MN	3			\$53,210.00			
26	Lincoln Piedmont E.S.	Fire Protection Systems	Ahern Fire Protection		Minneapolis, MN	3			\$117,066.00			
27	Lincoln Piedmont E.S.	Mechanical	MD Mechanical		St Joseph, MN	3			\$2,432,000.00			
1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Johnson Controls	Duluth, MN	1						
2	Lincoln Piedmont E.S.			Nothern Industrial Insulation	Hermantown, MN	1						
3	Lincoln Piedmont E.S.			Ferguson Enterprises	Duluth, MN	1						
28	Lincoln Piedmont E.S.			Electrical	Electrical Systems		Brainerd, MN	2		\$1,340,200.00		
1	Lincoln Piedmont E.S.			Subcontractors & Suppliers		Gray Bar Electric	Duluth, MN	1				
2	Lincoln Piedmont E.S.					C Rescent Electric	Brainerd, MN	2				
3	Lincoln Piedmont E.S.	Simplex/Grinnell	Duluth, MN			1						
4	Lincoln Piedmont E.S.	Johnson Controls	Duluth, MN			1						
5	Lincoln Piedmont E.S.	ESC Supply	Proctor, MN			1						
6	Lincoln Piedmont E.S.	Viking Electric	Duluth, MN			1						
29	Lincoln Piedmont E.S.	Demo, Earthwork & Site Utilities	Northland Constructors		Duluth, MN	1	\$1,535,211.00					
1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Hovland Masonry	Duluth, MN	1						
30	Lincoln Piedmont E.S.	Landscaping	AJ's Lawncare, inc.		Duluth, MN	1	\$47,500.00					
31	Lincoln Piedmont E.S.	Chain Link Fences	Century Fence		Forest Lake, MN	3			\$11,186.00			
32	Lincoln Piedmont E.S.	Bituminous Built-Up Roof	McDowell Co		Waite Park, MN	3			\$699,700.00			
<b>Totals</b>							<b>\$5,203,506.00</b>	<b>\$1,503,692.00</b>	<b>\$6,226,063.00</b>	<b>\$12,933,261.00</b>		
<b>Percentage of Total \$\$\$</b>							<b>40.23%</b>	<b>11.63%</b>	<b>48.14%</b>	<b>100.00%</b>		

Contractors	1	Lincoln Park M.S.	Earthwork & Site Utilities	Veit		Duluth, MN	1	\$5,314,500.00			
	2	Lincoln Park M.S.	Site Concrete	Hovland		Hermantown, MN	1	\$245,000.00			
	3	Lincoln Park M.S.	Concrete	Kelleher Construction		Burnsville, MN	3		\$2,298,400.00		
	4	Lincoln Park M.S.	Precast Concrete	Molin Concrete		Lino Lakes, MN	3		\$2,084,728.00		
	5	Lincoln Park M.S.	Masonry	Rice Lake Construction Group		Deerwood, MN	2		\$3,788,650.00		
	6	Lincoln Park M.S.	Structural Steel/Supply	Le Jeune Steel Co		Minneapolis, MN	3		\$1,261,500.00		
	7	Lincoln Park M.S.	Steel Erection	Northern Industrial Erectors		Grand Rapids, MN	2		\$308,000.00		
	8	Lincoln Park M.S.	Carpentry	Tekton Construction		St Louis Park, MN	3		\$1,023,500.00		
	9	Lincoln Park M.S.	Structural Glue-Laminated Construction	Timber Systems, LLC		Lapeer, MI	3		\$521,532.00		
	10	Lincoln Park M.S.	Casework	Haldeman-Homme		Minneapolis, MN	3		\$1,065,677.00		
	11	Lincoln Park M.S.	Metal Panels & Roofing	Berwald Roofing		North St Paul, MN	3		\$2,246,949.00		
	12	Lincoln Park M.S.	Joint Sealers	Sunrise Speciality Contracting		Big Lake, MN	3		\$51,800.00		
	13	Lincoln Park M.S.	HM Frames, Doors & Finish Hardware- Supply	Sell Hardware, Inc.		Duluth, MN	1	\$303,150.00			
	14	Lincoln Park M.S.	Sectional Doors	Lipe Brothers		Duluth, MN	1	\$49,500.00			
	15	Lincoln Park M.S.	Aluminum Windows	InterClad		Plymouth, MN	3		\$997,000.00		
	16	Lincoln Park M.S.	Drywall	Olympic Companies		Minnetonka, MN	3		\$596,000.00		
	17	Lincoln Park M.S.	Tile	Grazzini Bros		Eagan, MN	3		\$251,900.00		



**DULUTH PUBLIC SCHOOLS**  
**LRFP CONTRACTOR & SUPPLIER REPORT**



Friday, March 2, 2012

Note: Amounts listed are original awarded contract amounts only.

Note: Tier One includes Duluth/Superior and adjacent communities

Note: Tier Two includes International Falls, Mora, Grand Rapids, Hibbing & Virginia. Many contractors within Tier Two are members of the Duluth Builder's Exchange

Note: Tier Three includes Twin Cities contractors and other contractors not defined as members of the Duluth Builders Exchange.

	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
3	18	Lincoln Park M.S.	Accoustical Ceilings & Treatments	Architectural Sales of MN, Inc.	Minneapolis, MN	3			\$532,000.00	
	19	Lincoln Park M.S.	Wood Flooring	Haldeman-Homme DBA Anderson-Ladd	Minneapolis, MN	3			\$153,489.00	
	20	Lincoln Park M.S.	Carpet/Resilient Flooring	MCI, Inc.	Waite Park, MN	3			\$316,351.00	
	21	Lincoln Park M.S.	Terrazzo Flooring	Advanced Terrazzo & Tile Co	Coon Rapids, MN	3			\$240,000.00	
	22	Lincoln Park M.S.	Paint, Coatings & Wall Coverings	Fransen Decorating, Inc.	Milaca, MN	3			\$254,652.00	
	23	Lincoln Park M.S.	Visual Display Boards-Supply	W.E. Neal Slate Co	Watertown, MN	3			\$37,690.00	
	24	Lincoln Park M.S.	Misc. Specialties - Supply	Kendall Doors	Mankato, MN	3			\$107,150.00	
	25	Lincoln Park M.S.	Food Service Equipment	Hockenbergs	Minneapolis, MN	3			\$553,543.00	
	26	Lincoln Park M.S.	Metal Lockers	Olympus Lockers	Eden Prairie, MN	3			\$164,200.00	
	27	Lincoln Park M.S.	Theatrical Stage Equipment	Gopher Stage Lighting	Minneapolis, MN	3			\$276,927.00	
	28	Lincoln Park M.S.	Window Treatment	Custom Drapery & Blinds	Burnsville, MN	3			\$60,389.00	
	29	Lincoln Park M.S.	Pool Construction	Aqua Logic, Inc.	Waconia, MN	3			\$758,000.00	
	30	Lincoln Park M.S.	Elevator	Schindler Elevator	Egan, MN	3			\$72,010.00	
	31	Lincoln Park M.S.	Fire Protection	Brothers Fire Protection	Duluth, MN	1	\$324,000.00			
32	Lincoln Park M.S.	Mechanical	Gorham Oien Mechanical	Mora, MN	2		\$5,494,500.00			
33	Lincoln Park M.S.	Electrical	Api Electrical Co	Duluth, MN	1	\$3,284,650.00				
34	Lincoln Park M.S.	Home Bldg Demo	Veit	Duluth, MN	1	\$42,800.00				
<b>Totals</b>							<b>\$9,563,600.00</b>	<b>\$9,591,150.00</b>	<b>\$15,925,387.00</b>	<b>\$35,080,137.00</b>
<b>Percentage of Total \$\$</b>							<b>27.26%</b>	<b>27.34%</b>	<b>45.40%</b>	<b>100.00%</b>
1	Grant ES	Grey's Creek Infill	Ulland	Carlton, MN	1	\$54,360.00				
2	Grant ES	Utilities Excavation	Veit	Duluth, MN	1	\$92,195.00				
<b>Totals</b>							<b>\$146,555.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$146,555.00</b>
<b>Percentage of Total \$\$</b>							<b>100.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>100.00%</b>
1	LRFP	Real Estate	F.I. Salter	Duluth, MN	1					
1	LRFP	Subcontractors & Suppliers	Ramslund and Vigen	Duluth, MN	1					
2	LRFP		Paul Loraas, attorney	Duluth, MN	1					
3	LRFP		David Oberstar, attorney	Duluth, MN	1					
4	LRFP		Edmunds Realty	Duluth, MN	1					
5	LRFP		Prodigy Realty	Duluth, MN	1					
6	LRFP		Edina Realty	Duluth, MN	1					
7	LRFP		A-1 Movers	Superior, WI	1					
8	LRFP		Wherley Movers	Duluth, MN	1					
9	LRFP		Terry Davis Construction	Duluth, MN	1					
10	LRFP		Van Dyke Home Inspections	Duluth, MN	1					
11	LRFP		Inspection Protection	Duluth, MN	1					
12	LRFP		Leone Residential Inspec.	Duluth, MN	1					
13	LRFP		Reuben Johnson & Sons	Superior, WI	1					
<b>Totals</b>							<b>\$72,703,348.22</b>	<b>\$29,405,523.00</b>	<b>\$83,749,937.00</b>	<b>\$185,858,808.22</b>



**DULUTH PUBLIC SCHOOLS**  
**LRFP CONTRACTOR & SUPPLIER REPORT**



Friday, March 2, 2012

Note: Amounts listed are original awarded contract amounts only.

Note: Tier One includes Duluth/Superior and adjacent communities

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Note: Tier Three includes Twin Cities contractors and other contractors not defined as members of the Duluth Builders Exchange.

Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
<b>Percentage of Total \$\$</b>						<b>39.12%</b>	<b>15.82%</b>	<b>45.06%</b>	<b>100.00%</b>
<b>TOTAL</b>						\$185,858,808.22			
<b>TOTAL TIER ONE CONTRACTORS</b>						172			41.85%
<b>TOTAL TIER TWO CONTRACTORS</b>						23			5.60%
<b>TOTAL TIER THREE CONTRACTORS</b>						216			52.55%
<b>TOTAL ALL CONTRACTORS</b>						411			100.00%

## Duluth Public Schools

### Summary Cost Status Report

March 14, 2012



	Project	Expenditures	Encumbered	Remaining	Construction	Budget	Comments
	Budget	as of 3/9/2012	Cost	Cost	Contingency	Remaining	
	a	b	c	d	e	f = a-(b+c+d+e)	
<b>Group 1 Bossardt Projects</b>							
Denfeld High School	\$45,714,356	\$42,658,227	\$3,026,697	\$138,252	\$0	-\$108,820	
East High School	\$63,656,803	\$58,169,294	\$4,918,196	\$213,709	\$355,604	\$0	
Laura MacArthur Elementary School	\$23,391,422	\$22,056,696	\$1,150,216	\$11,895	\$65,878	\$106,737	
Myers-Wilkins Elementary School	\$20,026,086	\$2,381,430	\$3,217,665	\$13,564,545	\$862,446	\$0	
<b>Group 2 Kraus Anderson Projects</b>							
Ordean East Middle School	\$29,262,362	\$22,603,716	\$6,407,431	\$195,000	\$106,215	-\$50,000	
Lincoln Park Middle School	\$50,640,669	\$35,029,381	\$14,332,257	\$755,052	\$523,979	\$0	
Lester Park Elementary School	\$21,314,978	\$20,613,367	\$629,528	\$0	\$20,000	\$52,083	
Piedmont Elementary School	\$19,963,333	\$19,040,254	\$618,649	\$276,548	\$27,882	\$0	
<b>Group 3 Other JCI Projects</b>							
Lakewood Elementary School	\$3,051,699	\$2,899,269	\$152,430	\$0	\$0	\$0	
Stowe Elementary School	\$4,504,768	\$4,324,186	\$180,582	\$0	\$0	\$0	
Lowell Elementary School	\$7,242,608	\$7,050,983	\$191,625	\$0	\$0	\$0	
Homecroft Elementary School	\$8,101,102	\$7,973,104	\$127,998	\$0	\$0	\$0	
Congdon Elementary School	\$15,618,430	\$1,568,843	\$1,515,773	\$11,529,263	\$1,004,551	\$0	
HOCHS	\$2,205,601	\$692,125	\$169,227	\$1,344,249	\$0	\$0	
Transportation Building	\$219,430	\$219,430	\$0	\$0	\$0	\$0	
<b>LRFP Budget Status</b>	<b>\$314,913,647</b>	<b>\$247,280,305</b>	<b>\$36,638,274</b>	<b>\$28,028,513</b>	<b>\$2,966,555</b>	<b>\$0</b>	



## FACILITIES MANAGEMENT

Independent School District No. 709

Located at 101 East 3rd Street

Mailing Address: 215 North 1st Avenue East  
Duluth, Minnesota 55802

Construction Management (218) 336-8907

Maintenance (218) 336-8906

Operations (218) 336-8905

Fax (218) 336-8909

# Memorandum

**To:** School Board Members

**From:** Kerry M. Leider

**Date:** February 29, 2012

**Re:** Long-range Facilities Plan Change Order Approval Information

Pursuant to School Board Resolution #B-8-08-2565, the following Change Orders pertaining to the Long-range Facilities Plan were signed by Bill Hanson during the month of February:

### Denfeld High School

#### Denfeld HS LRFP – Masonry/Architectural Precast

Change Order #14, Bid #1159, BP #2R (Contract #0420) – Stretar Masonry and Concrete, Inc.  
Change Order decrease to credit unsuccessful interior stone washing

**Deduct: \$1,957.00**

#### Denfeld HS LRFP – Structural Steel - Supply

Change Order #16, Bid #1159, BP #2R (Contract #0512) – American Structural Metals, Inc.  
Change Order increase to supply railings for exterior concrete stairs

**Add: \$6,735.00**

#### Denfeld HS LRFP – Air Terminal Units and Displacement Diffusers

Change Order #1, Bid #1177, Bid Line #1 and #2 – TMS Johnson, Inc.  
Change Order decrease for two duct covers

**Deduct: \$150.00**

#### Denfeld HS LRFP – Air Terminal Units and Displacement Diffusers

Change Order #2, Bid #1177, Bid Line #1 and #2 – TMS Johnson, Inc.  
Change Order increase to supply extensions for 18 type “S” diffusers and supply 18 – 13” deep type “S” duct covers

**Add: \$5,572.00**

**Denfeld HS LRFP – Carpentry/General Construction**

Change Order #18, Bid #1176, BP #3 (Contract #0610) – RJS Construction Group, LLC  
 Change Order increase to provide BMU patching, for casework and hardware revisions, to add steel closure plate at two overhead doors and provide Corian trim at the shower

**Add: \$8,551.00**

**Denfeld HS LRFP – Carpentry/General Construction**

Change Order #19, Bid #1176, BP #3 (Contract #0610) – RJS Construction Group, LLC  
 Change Order increase for demolition and casework revisions, to provide new base shoe in lieu of salvaged, provide oak jambs, back charge for reinstallation of handrail at the stairs and clean up, credit wood floor restoration and door frame installation at the ticket booth

**Add: \$5,090.00**

**Denfeld HS LRFP – Carpentry/General Construction**

Change Order #20, Bid #1176, BP #3 (Contract #0610) – RJS Construction Group, LLC  
 Change Order increase to add stainless steel plates under hardware at the exterior doors

**Add: \$1,675.00**

All Change Orders for Denfeld High School as listed above reflect a total increase of \$25,516.00.

**Eastern High School (East High School)****Eastern HS LRFP – Asphalt Paving/Curbs**

Change Order #4, Bid #1163, BP #2 (Contract #3210) – Northland Constructors of Duluth, LLC  
 Change Order decrease to back charge for installation of Class 5 at the 40<sup>th</sup> Avenue parking lot entrance by others

**Deduct: \$1,062.00**

**Eastern HS LRFP – Steel - Supply**

Change Order #20, Bid #1175, BP #4 (Contract #0512) – LeJeune Steel Company  
 Change Order increase to delete the north auditorium stair stainless steel wall cap and provide a stainless steel handrail

**Add: \$2,094.00**

**Eastern HS LRFP – Caulking**

Change Order #2, Bid #1175, BP #4 (Contract #0790) – Seal Treat, Inc  
 Change Order increase to provide smoke seal at the tops of exposed walls

**Add: \$780.00**

**Eastern HS LRFP – Doors and Frames**

Change Order #8, Bid #1175, BP #4 (Contract #0810) – Sell Hardware, Inc  
 Change Order increase to provide interior build-out of the greenhouse

**Add: \$2,963.00**

**Eastern HS LRFP – Doors and Frames**

Change Order #9, Bid #1175, BP #4 (Contract #0810) – Sell Hardware, Inc  
Change Order increase to provide new door hardware at door 143A

**Add: \$965.00**

**Eastern HS LRFP – Acoustical Ceilings/Panels**

Change Order #7, Bid #1175, BP #4 (Contract #0950) – Twin City Acoustics, Inc  
Change Order increase to replace broken and painted ceiling tiles

**Add: \$305.00**

**Eastern HS LRFP – Painting/Wall Covering**

Change Order #9, Bid #1175, BP #4 (Contract #0990) – Steinbrecher Painting, Inc  
Change Order increase to re-prime and repaint corridors, tape off ceiling grid at the PLTW area, provide a p-lam window sill, grilles and a metal stud wall in room E325 to conceal existing plumbing and a credit for the deletion of paint at the 2<sup>nd</sup> floor area C corridor ACT ceiling

**Add: \$2,966.00**

**Eastern HS LRFP – Electrical**

Change Order #21, Bid #1175, BP #4 (Contract #2600) – Belknap Electric, Inc  
Change Order increase to provide power for lights in the media center display cases and for data changes required for the PLTW, cafeteria and temperature control changes

**Add: \$5,285.00**

**Eastern HS LRFP – Landscaping**

Change Order #1, Bid #1175, BP #4 (Contract #3291) – Urban Companies, LLC  
Change Order increase to provide sod in lieu of seed along the Superior Street sidewalk and provide additional seed and sod for the NE area of the site

**Add: \$6,518.00**

**Eastern HS LRFP – Concrete Plaza/Retaining Walls/Curbs and Gutter/Traffic Signage**

Change Order #5, Bid #1200, BP #5 (Contract #0333) – Kelleher Construction, Inc  
Change Order increase to extend drain tile from BP #5 retaining walls

**Add: \$1,832.00**

All Change Orders for East High School as listed above reflect a total increase of \$22,646.00

**Laura MacArthur Elementary School**

**Laura MacArthur ES LRFP – HVAC/Air Distribution/Controls**

Change Order #6, Bid 1178, BP #4 (Contract #2300) – Thelen Heating and Roofing, Inc  
Change Order increase for occupancy control revisions

**Add: \$6,244.00**

**Laura MacArthur ES LRFP – Electrical/Communication/Security/Technology**

Change Order #3, Bid 1178, BP #4 (Contract #2600) – Benson Electric Company  
Change Order decrease to credit the unused allowance

**Deduct: \$11,611.00**

All Change Orders for Laura MacArthur School as listed above reflect a total decrease of \$5,367.00.

**Lester Park Elementary School****Lester Park ES LRFP – Carpentry**

Change Order #11, Bid 1164, WS #8 – Lipe Brothers Construction, Inc.  
Change Order increase to install paper towel and soap dispensers in classrooms

**Add: \$1,563.00**

**Lester Park ES LRFP – Electrical**

Change Order #21, Bid 1164, WS #32 – Town and Country Electric, Inc.  
Change Order increase to provide a new vertical muffler for the generator

**Add: \$1,028.00**

All Change Orders for Lester Park School as listed above reflect a total increase of \$2,591.00.

**Piedmont Elementary School****Piedmont ES LRFP – Drywall, Plaster and Stucco**

Change Order #8, Bid 1183, WS #15 – Zintl, Inc.  
Change Order increase due to ceiling height adjustments and revisions to the sheetrock enclosure around the folding partition support beam at the gym and cafeteria

**Add: \$4,400.00**

All Change Orders for Piedmont School as listed above reflect a total increase of \$4,400.00.

**West (Lincoln Park) Middle School****West MS LRFP – Hollow Metal Doors, Finish hardware, HM Frames - Supply**

Change Order #3, Bid 1184, BP #2 WS #14 – Sell Hardware, Inc.  
Change Order increase for additional wood doors, hollow metal frames and hardware and to delete three IWI borrowed lites

**Add: \$4,380.00**

All Change Orders for West Middle School as listed above reflect a total increase of \$4,380.00.

All project Change Orders listed on this report are available for review by School Board members upon request. If you wish to have copies of this information, please contact the Facilities Management Office.



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# Memorandum

**To:** School Board Members

**From:** Kerry M. Leider

**Date:** February 29, 2012

**Re:** Long-range Facilities Plan Construction or Professional Service Contracts

Pursuant to School Board Resolution #B-8-09-2660 the following Professional Service contracts pertaining to the Long-range Facilities Plan were signed by Bill Hanson or Bill Gronseth during the month of February:

<u>Contractor</u>	<u>Amount</u>	<u>Description</u>
Highway Technologies, Inc.	\$7,164.90	Traffic Barrier and Guardrail at Lincoln Park MS
FEMA	\$5,000.00	LOMR for the 58 <sup>th</sup> Ave. East Creek at Lester Park School
Hydro-Klean, Inc.	\$5,525.35	Storm Sewer Location at Congdon Park School

The contract listed above is available for review by School Board members upon request. If you wish to have copies of this information, please contact the Facilities Management Office.