

**Business Committee - Regular School board Meeting**

Duluth Public Schools, ISD 709

Agenda

Tuesday, November 16, 2010

UnitedHealth Group Building

4316 Rice Lake Road

Suite 108

Duluth, MN 55811

6:30 PM

**1. Financial Report**

Recommendation: It is recommended that the Duluth School Board approve the Financial Report as presented.

- A. Financial Report 5
- B. Approval of Payment of Claims  
This report is attached as an Extra on Boardbook.com
- C. Budget Revisions 17
- D. Wire Transfers 19
- E. Investment Transactions 20
- F. WADM Projections 21
- G. Fund Raisers 22
- H. Investments in School Children 23

**2. Bids, R.F.P.s and Quotes Reports**

- A. Bids
  - 1) PLACEHOLDER - for Bids related to the LRF
- B. R.F.P.s
- C. Quotes

**3. Policies and Regulations**

- A. Policies
- B. Regulations

**4. Contracts, Change Orders, and Leases**

- A. Contracts
- B. Change Orders
  - 1) Denfeld High School 26  
Denfeld High School LRF - Asbestos Abatement Phase 2 -Change Order #2, Bid 1197 – Northern Environmental Services  
Change Order increase for additional abatement on ducts, baseboard and flooring **Add: \$17,200.00**
  
  - Denfeld High School LRF - Asbestos Abatement Phase 2 - Change Order #3, Bid 1197 – Northern Environmental Services  
Change Order increase for jack hammering flooring in bathrooms to access and abate ACM pipe insulation, to wrap and cut ACM gaskets in ducts, to remove previously unidentified AMC floor tiles and a credit

for abatement of ACM sheetrock mud and pipe insulation in workshop  
**Add: \$15,961.00**

Recommendation: It is recommended the School Board approve the change orders as listed above pertaining to Bid 1197 at Denfeld High School, reflecting a total increase of \$33,161.00, which remains within the budgeted amount at this site.

2) Eastern (Ordean) High School 30  
Eastern High School LRFP – Waterproofing/Insulation - Change Order #2, Bid 1163, Bid Package #2 (Contract #0710) – Concrete Coatings, Inc.

Change Order increase for foundation waterproofing at the new concession building **Add: \$25,625.00**

Recommendation: It is recommended the School Board approve the change order as listed above pertaining to Bid 1163, BP #2 at the Eastern (Ordean) High School, reflecting a total increase of \$25,625.00, which remains within the budgeted amount at this site.

3) East Middle School 32  
East Middle School LRFP – Wardrobe Lockers - Change Order #2, Bid 1165, WS #24 – JF Equipment, LLC

Change Order increase for locker revisions **Add: \$4,198.00**

Recommendation: It is recommended the School Board approve the change order as listed above pertaining to Bid 1165, WS #24 at the East Middle School, reflecting a total increase of \$4,198.00, which remains within the budgeted amount at this site.

4) Piedmont Elementary School 34  
Piedmont School LRFP – Demolition, Earthwork and Site Utilities - Change Order #3, Bid 1183, WS #33 – Northland Constructors of Duluth, LLC

Change Order increase to add Type 5 geotextile fabric under the portion of the parking lot that is outside the limits of the old school foundation backfilled with select granular materials and to add select granular subbase layer, subbase excavation and perforated drain pipe for the parking lot area outside the old school foundation. **Add: \$56,349.00**

Piedmont School LRFP – Demolition, Earthwork and Site Utilities - Change Order #4, Bid 1183, WS #33 – Northland Constructors of Duluth, LLC

Change Order increase to install three drain tile connections between the building excavation and filtration basin. **Add: \$9,652.00**

Piedmont School LRFP – Demolition, Earthwork and Site Utilities - Change Order #5, Bid 1183, WS #33 – Northland Constructors of Duluth, LLC

Change Order increase for riprap ditch and temporary swale work along

Chambersburg Avenue related to the storm drainage design per City requirement **Add: \$3,937.00**

Recommendation: It is recommended the School Board approve the change orders as listed above pertaining to Bid 1183, WS #33 at Piedmont School, reflecting a total increase of \$69,938.00, which remains within the budgeted amount at this site.

5) PLACEHOLDER - for Change Orders Related to the LRF

C. Leases

5. **Resolutions**

A. Resolution B-11-10-2831 - Resolution Authorizing An Escrow Agreement Regarding Capitalized Interest For General Obligation Alternative Facilities Bonds, Series 2008A 40

Recommendation: It is recommended that the Duluth School Board approve Resolution B-11-10-2831 - Resolution Authorizing An Escrow Agreement Regarding Capitalized Interest For General Obligation Alternative Facilities Bonds, Series 2008A.

B. Resolution B-11-10-2830 - Resolution Authorizing Transfer of Funds From The General Fund To The Debt Service Fund Regarding Financing of The Long-Range Facilities Plan 42

Recommendation: It is recommended that the Duluth School Board approve Resolution B-11-10-2830 - Resolution Authorizing Transfer of Funds From The General Fund To The Debt Service Fund Regarding Financing of The Long-Range Facilities Plan.

C. Resolution B-11-10-2832- Resolution to Approve the Joint Powers Agreement Between ISD #709 and the City of Duluth Related to Memorial Park and Laura MacArthur School 43

Recommendation: It is recommended that the Duluth School Board approve Resolution B-11-10-2832- Resolution to Approve the Joint Powers Agreement Between ISD #709 and the City of Duluth Related to Memorial Park and Laura MacArthur School.

D. PLACEHOLDER - Resolution B-11-10-2833 - Resolution Authorizing the Use of Eminent Domain to Acquire All or a Portion of Parcel Number 010-2454-00012 for School District Purposes 52

Recommendation: It is recommended that the Duluth School Board approve Resolution B-11-10-2833 – Resolution Authorizing the Use of Eminent Domain to Acquire All or a Portion of Parcel Number 010-2454-00012 for School District Purposes.

E. Resolution B-11-10-2834 - Authorized Student Activity Bank Account Signer 53

Recommendation: It is recommended that the Duluth School Board approve Resolution B-11-10-2834 - Authorized Student Activity Bank Account Signer.

F. Resolution B-11-10-2829 - Resolution Approving the Working Drawings Related to New Construction at Grant Elementary School 54

Recommendation: It is recommended that the Duluth School Board approve Resolution

B-11-10-2829 - Resolution Approving the Working Drawings Related to New Construction at Grant Elementary School.	
G. <u>Resolution B-11-10-2836 - Resolution Designating the Use of the Second Entrance Road to Central High School</u>	<u>55</u>

Recommendation: It is recommended that the Duluth School Board approve Resolution B-11-10-2836 - Resolution Designating the Use of the Second Entrance Road to Central High School.

H. PLACEHOLDER - Resolutions authorizing the purchase of properties relating to the Long-range Facilities Plan and relocation expenses that apply to these properties

I. PLACEHOLDER - Resolutions for Schematic Designs related to the LRF

**6. Informational**

The items listed below are informational only and do not require board action.

A. <u>Expenditure Contracts</u>	<u>56</u>
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Superintendent Dixon or the Director of Business Services has signed the following expenditure contracts during the month of September 2010.

B. Revenue Contracts - NONE

C. <u>Other Contracts</u>	<u>80</u>
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For your information, Superintendent Dixon or the Director of Business Services has signed the following contracts at no cost to the District during the month of September 2010.

D. <u>Facilities Management &amp; Capital Project Status Report</u>	<u>89</u>
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Kerry Leider will be in attendance to answer questions regarding the enclosed report.

E. <u>Johnson Controls, Inc. Long-Range Facilities Plan Status Report</u>	<u>112</u>
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Kerry Leider will be in attendance to answer questions regarding the attached report.

F. <u>Change Orders Relating to the Long Range Facilities Plan</u>	<u>132</u>
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Kerry Leider will be in attendance to answer questions regarding the enclosed report.

G. <u>Contracts Signed in Relation to the Long Range Facilities Plan</u>	<u>144</u>
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Kerry Leider will be in attendance to answer questions regarding the attached report.

**7. Future Items**

A. Actuarial Review

B. FY 10 Financial Audit

C. Improve Operational Efficiency Budget Consideration Update

**STATEMENT OF REVENUES AND EXPENDITURES**  
 (IN THOUSANDS)

	CURRENT MONTH				YEAR - T O - D A T E				ANNUAL BUDGET	
	FY2011	FY2010	\$ Variance	% Variance	FY2011	FY2010	\$ Variance	% Variance	Adopted	Revised
<u>Revenues</u>										
Levy	\$0	\$0	\$0	N/A	\$0	\$0	\$0	N/A	\$20,387	\$20,562
Tuition, Fees, Admissions	83	94	(11)	(11.2)	385	413	(29)	(6.9)	3,116	3,150
Other Local Revenues	143	187	(44)	(23.5)	636	308	328	106.4	5,936	6,541
State Sources	10,057	5,940	4,117	69.3	26,559	18,679	7,880	42.2	82,377	82,814
Federal Aids from CFL	548	212	336	158.4	2,175	668	1,507	225.6	9,568	10,864
Federal Direct Aids	(0)	1	(1)	(114.0)	1,351	938	413	44.1	3,116	3,228
Local Sales	3	7	(4)	(63.9)	18	8	10	121.7	1,711	1,711
Sale of Bonds or Loans	0	0	0	N/A	0	0	0	N/A	9,337	9,337
<b>Total Revenues</b>	<b>10,834</b>	<b>6,441</b>	<b>4,393</b>	<b>68.2</b>	<b>31,124</b>	<b>21,014</b>	<b>10,110</b>	<b>48.1</b>	<b>135,548</b>	<b>138,206</b>
<u>Expenditures</u>										
Salaries	2,836	2,770	(66)	(2.4)	4,877	4,522	(355)	(7.8)	61,178	62,206
Benefits	1,225	1,626	401	24.6	3,658	3,618	(40)	(1.1)	28,488	28,798
Purchased Services	699	684	(15)	(2.2)	1,381	1,679	298	17.8	11,238	11,531
Supplies & Materials	301	238	(63)	(26.3)	714	490	(224)	(45.7)	4,612	5,062
Chargebacks	2	1	(1)	(121.4)	1,717	11	(1,706)	(15,510.4)	(89)	(118)
Capital Expenditures	12,299	6,797	(5,502)	(80.9)	20,952	12,738	(8,214)	(64.5)	83,686	83,615
Debt Service	0	0	0	N/A	5,359	3,926	(1,433)	(36.5)	16,215	16,215
Other	68	942	874	92.8	572	1,097	525	47.9	5,686	6,448
<b>Total Expenditures</b>	<b>17,431</b>	<b>13,058</b>	<b>(4,373)</b>	<b>(33.5)</b>	<b>39,228</b>	<b>28,081</b>	<b>(11,147)</b>	<b>(39.7)</b>	<b>211,015</b>	<b>213,758</b>
Transfers In (Out)	0	0	0	N/A	0	0	0	N/A	0	0
<b>Operating Excess (Deficit)</b>	<b>(6,597)</b>	<b>(\$6,617)</b>	<b>20</b>	<b>0.3</b>	<b>(8,105)</b>	<b>(\$7,067)</b>	<b>(1,038)</b>	<b>(14.7)</b>	<b>(\$75,467)</b>	<b>(\$75,552)</b>

**STATEMENT OF REVENUES AND EXPENDITURES**  
 (IN THOUSANDS)

	CURRENT MONTH				YEAR - TO - DATE				ANNUAL BUDGET	
	FY2011	FY2010	\$ Variance	% Variance	FY2011	FY2010	\$ Variance	% Variance	Adopted	Revised
<u>Revenues</u>										
Levy	\$0	\$0	\$0	N/A	\$0	\$0	\$0	N/A	\$7,497	\$7,497
Tuition, Fees, Admissions	(0)	33	(33)	(100.4)	143	197	(54)	(27.4)	1,339	1,341
Other Local Revenues	(36)	62	(98)	(157.9)	317	16	301	1,883.4	580	919
State Sources	8,794	5,213	3,581	68.7	23,371	16,281	7,090	43.5	72,048	72,455
Federal Aids from CFL	370	26	344	1,322.7	1,873	191	1,682	880.8	6,638	7,567
Federal Direct Aids	0	1	(1)	(100.0)	6	21	(15)	(70.0)	147	147
Local Sales	0	0	0	N/A	6	0	6	N/A	0	0
Sale of Bonds or Loans	0	0	0	N/A	0	0	0	N/A	0	0
<b>Total Revenues</b>	<b>9,128</b>	<b>5,335</b>	<b>3,793</b>	<b>71.1</b>	<b>25,717</b>	<b>16,706</b>	<b>9,011</b>	<b>53.9</b>	<b>88,249</b>	<b>89,927</b>
<u>Expenditures</u>										
Salaries	2,413	2,362	(51)	(2.2)	3,898	3,580	(318)	(8.9)	53,557	54,196
Benefits	1,076	1,455	379	26.1	3,197	3,151	(46)	(1.4)	25,045	25,230
Purchased Services	412	442	30	6.8	862	954	92	9.6	6,681	6,605
Supplies & Materials	88	191	103	53.9	265	318	53	16.8	1,242	1,594
Chargebacks	0	(2)	(2)	(109.7)	(0)	(2)	(2)	(79.8)	(393)	(418)
Capital Expenditures	9	47	38	81.3	121	92	(29)	(32.0)	719	1,042
Debt Service	0	0	0	N/A	0	0	0	N/A	0	0
Other	52	162	110	68.0	278	201	(77)	(38.2)	1,697	2,063
<b>Total Expenditures</b>	<b>4,049</b>	<b>4,657</b>	<b>608</b>	<b>13.0</b>	<b>8,621</b>	<b>8,294</b>	<b>(327)</b>	<b>(3.9)</b>	<b>88,549</b>	<b>90,312</b>
Transfers In (Out)	0	0	0	N/A	0	0	0	N/A		
<b>Operating Excess (Deficit)</b>	<b>\$5,079</b>	<b>\$678</b>	<b>4,401</b>	<b>649.0</b>	<b>\$17,096</b>	<b>\$8,412</b>	<b>\$8,684</b>	<b>103.2</b>	<b>(\$300)</b>	<b>(\$385)</b>

**STATEMENT OF REVENUES AND EXPENDITURES**  
 (IN THOUSANDS)

	CURRENT MONTH				YEAR - TO - DATE				ANNUAL BUDGET	
	FY2011	FY2010	\$ Variance	% Variance	FY2011	FY2010	\$ Variance	% Variance	Adopted	Revised
<u>Revenues</u>										
Levy	\$0	\$0	\$0	N/A	\$0	\$0	\$0	N/A	\$6,836	\$6,836
Tuition, Fees, Admissions	(2)	(7)	5	77.3	86	29	57	196.2	969	969
Other Local Revenues	(55)	63	(118)	(188.1)	(10)	(24)	14	56.3	449	450
State Sources	8,585	5,147	3,438	66.8	22,450	15,598	6,852	43.9	67,011	67,011
Federal Aids from CFL	(0)	0	(0)	N/A	282	0	282	N/A	600	656
Federal Direct Aids	0	0	0	N/A	0	0	0	N/A	0	0
Local Sales	0	0	0	N/A	6	0	6	N/A	0	0
Sale of Bonds or Loans	0	0	0	N/A	0	0	0	N/A	0	0
<b>Total Revenues</b>	<b>8,528</b>	<b>5,203</b>	<b>3,325</b>	<b>63.9</b>	<b>22,813</b>	<b>15,603</b>	<b>7,210</b>	<b>46.2</b>	<b>75,865</b>	<b>75,921</b>
<u>Expenditures</u>										
Salaries	2,030	2,022	(8)	(0.4)	3,081	2,912	(169)	(5.8)	46,232	46,272
Benefits	949	1,305	356	27.2	2,811	2,822	11	0.4	21,830	21,849
Purchased Services	354	359	5	1.4	722	850	128	15.1	5,651	5,540
Supplies & Materials	79	119	40	33.2	177	239	62	26.0	991	986
Chargebacks	0	(2)	(2)	(109.7)	(0)	(2)	(2)	(79.8)	(467)	(447)
Capital Expenditures	0	0	0	N/A	32	36	4	10.9	689	736
Debt Service	0	0	0	N/A	0	0	0	N/A	0	0
Other	3	4	1	15.0	201	37	(164)	(444.4)	1,239	1,370
<b>Total Expenditures</b>	<b>3,416</b>	<b>3,807</b>	<b>391</b>	<b>10.3</b>	<b>7,024</b>	<b>6,894</b>	<b>(130)</b>	<b>(1.9)</b>	<b>76,165</b>	<b>76,307</b>
Transfers In (Out)	0	0	0	N/A	0	0	0	N/A	0	0
<b>Operating Excess (Deficit)</b>	<b>\$5,112</b>	<b>\$1,396</b>	<b>3,716</b>	<b>266.2</b>	<b>\$15,789</b>	<b>\$8,709</b>	<b>\$7,080</b>	<b>81.3</b>	<b>(\$300)</b>	<b>(\$385)</b>

**STATEMENT OF REVENUES AND EXPENDITURES**  
 (IN THOUSANDS)

	CURRENT MONTH				YEAR - TO - DATE				ANNUAL BUDGET	
	FY2011	FY2010	\$ Variance	% Variance	FY2011	FY2010	\$ Variance	% Variance	Adopted	Revised
<u>Revenues</u>										
Levy	\$0	\$0	\$0	N/A	\$0	\$0	\$0	N/A	\$661	\$661
Tuition, Fees, Admissions	1	40	(39)	(96.4)	57	168	(111)	(66.1)	370	372
Other Local Revenues	20	(1)	21	2,061.9	328	40	288	719.6	130	469
State Sources	209	66	143	216.9	921	683	238	34.9	5,037	5,445
Federal Aids from CFL	370	26	344	1,322.7	1,592	191	1,401	733.4	6,038	6,911
Federal Direct Aids	0	1	(1)	(100.0)	6	21	(15)	(70.0)	147	147
Local Sales	0	0	0	N/A	0	0	0	N/A	0	0
Sale of Bonds or Loans	0	0	0	N/A	0	0	0	N/A	0	0
<b>Total Revenues</b>	<b>600</b>	<b>132</b>	<b>468</b>	<b>354.6</b>	<b>2,904</b>	<b>1,103</b>	<b>1,801</b>	<b>163.3</b>	<b>12,383</b>	<b>14,005</b>
<u>Expenditures</u>										
Salaries	383	340	(43)	(12.7)	817	668	(149)	(22.3)	7,325	7,924
Benefits	126	150	24	15.8	385	329	(56)	(17.1)	3,215	3,381
Purchased Services	58	83	25	30.4	141	104	(37)	(35.3)	1,030	1,065
Supplies & Materials	9	72	63	88.1	88	79	(9)	(11.3)	251	608
Chargebacks	0	0	0	N/A	0	0	0	N/A	74	29
Capital Expenditures	9	47	38	81.3	89	56	(33)	(59.7)	31	307
Debt Service	0	0	0	N/A	0	0	0	N/A	0	0
Other	48	158	110	69.3	76	164	88	53.4	458	692
<b>Total Expenditures</b>	<b>633</b>	<b>850</b>	<b>217</b>	<b>25.5</b>	<b>1,597</b>	<b>1,400</b>	<b>(197)</b>	<b>(14.1)</b>	<b>12,383</b>	<b>14,005</b>
Transfers In (Out)	0	0	0	N/A	0	0	0	N/A	0	0
<b>Operating Excess (Deficit)</b>	<b>(\$33)</b>	<b>(718)</b>	<b>685</b>	<b>95.4</b>	<b>\$1,307</b>	<b>(\$297)</b>	<b>\$1,604</b>	<b>540.1</b>	<b>\$0</b>	<b>\$0</b>

**STATEMENT OF REVENUES AND EXPENDITURES**  
 (IN THOUSANDS)

	CURRENT MONTH				YEAR-TO-DATE				ANNUAL BUDGET	
	FY2011	FY2010	\$ Variance	% Variance	FY2011	FY2010	\$ Variance	% Variance	Adopted	Revised
<u>Revenues</u>										
Levy	\$0	\$0	\$0	N/A	\$0	\$0	\$0	N/A	\$0	\$0
Tuition, Fees, Admissions	0	0	0	N/A	0	0	0	N/A	0	0
Other Local Revenues	0	0	0	N/A	3	0	3	N/A	4	14
State Sources	0	2	(2)	(100.0)	1	2	(1)	(32.7)	148	148
Federal Aids from CFL	98	125	(27)	(21.5)	133	227	(94)	(41.6)	1,891	1,891
Federal Direct Aids	0	0	0	N/A	0	0	0	N/A	0	0
Local Sales	3	7	(4)	(63.9)	12	7	5	74.1	1,177	1,177
Sale of Bonds or Loans	0	0	0	N/A	0	0	0	N/A	0	0
<b>Total Revenues</b>	<b>101</b>	<b>134</b>	<b>(33)</b>	<b>(24.9)</b>	<b>149</b>	<b>236</b>	<b>(87)</b>	<b>(36.8)</b>	<b>3,220</b>	<b>3,230</b>
<u>Expenditures</u>										
Salaries	20	19	(1)	(6.7)	60	54	(6)	(11.4)	958	958
Benefits	8	8	0	0.0	28	27	(1)	(4.8)	459	459
Purchased Services	2	2	0	19.7	10	11	1	12.2	103	111
Supplies & Materials	24	20	(4)	(21.2)	50	46	(4)	(8.4)	1,565	1,563
Chargebacks	0	1	1	100.0	0	1	1	53.3	106	106
Capital Expenditures	2	81	79	97.3	2	81	79	97.3	1	4
Debt Service	0	0	0	N/A	0	0	0	N/A	0	0
Other	(0)	0	0	N/A	(0)	(1)	(1)	(94.2)	28	30
<b>Total Expenditures</b>	<b>56</b>	<b>131</b>	<b>75</b>	<b>57.1</b>	<b>151</b>	<b>219</b>	<b>68</b>	<b>31.2</b>	<b>3,220</b>	<b>3,230</b>
Transfers In (Out)	0	0	0	N/A	0	0	0	N/A	0	0
<b>Operating Excess (Deficit)</b>	<b>\$45</b>	<b>\$3</b>	<b>\$42</b>	<b>1,384.4</b>	<b>(\$1)</b>	<b>\$17</b>	<b>(\$18)</b>	<b>(108.3)</b>	<b>(\$0)</b>	<b>(\$0)</b>

**STATEMENT OF REVENUES AND EXPENDITURES**  
 (IN THOUSANDS)

	CURRENT MONTH				YEAR - TO - DATE				ANNUAL BUDGET	
	FY2011	FY2010	\$ Variance	% Variance	FY2011	FY2010	\$ Variance	% Variance	Adopted	Revised
<u>Revenues</u>										
Levy	\$0	\$0	\$0	N/A	\$0	\$0	\$0	N/A	\$0	\$0
Tuition, Fees, Admissions	0	0	0	N/A	0	0	(0)	(100.0)	0	0
Other Local Revenues	0	0	0	N/A	19	0	19	N/A	0	5
State Sources	447	182	265	145.7	1,064	717	347	48.4	4,572	4,572
Federal Aids from CFL	0	0	0	N/A	0	0	0	N/A	0	0
Federal Direct Aids	0	0	0	N/A	0	0	0	N/A	0	0
Local Sales	0	0	0	N/A	0	0	0	N/A	0	0
Sale of Bonds or Loans	0	0	0	N/A	0	0	0	N/A	0	0
<b>Total Revenues</b>	<b>447</b>	<b>182</b>	<b>265</b>	<b>145.7</b>	<b>1,083</b>	<b>717</b>	<b>366</b>	<b>51.1</b>	<b>4,572</b>	<b>4,577</b>
<u>Expenditures</u>										
Salaries	41	39	(2)	(5.6)	117	109	(8)	(7.2)	1,016	1,016
Benefits	16	17	1	3.7	54	71	17	23.9	650	650
Purchased Services	101	93	(8)	(8.3)	105	110	5	4.3	2,995	2,995
Supplies & Materials	7	5	(2)	(30.2)	31	25	(6)	(25.9)	271	277
Chargebacks	0	0	0	N/A	0	0	(0)	N/A	1	1
Capital Expenditures	1	1	(0)	(33.3)	86	78	(8)	(10.5)	90	90
Debt Service	0	0	0	N/A	0	0	0	N/A	0	0
Other	0	0	0	N/A	1	0	(1)	N/A	0	0
<b>Total Expenditures</b>	<b>166</b>	<b>155</b>	<b>(11)</b>	<b>(7.2)</b>	<b>394</b>	<b>393</b>	<b>(1)</b>	<b>(0.3)</b>	<b>5,023</b>	<b>5,029</b>
Transfers In (Out)	0	0	0	N/A	0	0	0	N/A	0	0
<b>Operating Excess (Deficit)</b>	<b>\$281</b>	<b>\$27</b>	<b>\$254</b>	<b>941.2</b>	<b>\$689</b>	<b>\$324</b>	<b>\$365</b>	<b>112.6</b>	<b>(\$452)</b>	<b>(\$452)</b>

**STATEMENT OF REVENUES AND EXPENDITURES**  
 (IN THOUSANDS)

	CURRENT MONTH				YEAR-TO-DATE				ANNUAL BUDGET	
	FY2011	FY2010	\$ Variance	% Variance	FY2011	FY2010	\$ Variance	% Variance	Adopted	Revised
<u>Revenues</u>										
Levy	\$0	\$0	\$0	N/A	\$0	\$0	\$0	N/A	\$1,045	\$1,052
Tuition, Fees, Admissions	84	61	23	37.1	242	216	26	11.8	1,049	1,081
Other Local Revenues	162	109	53	48.3	245	243	2	0.9	443	694
State Sources	487	295	192	65.2	695	733	(38)	(5.2)	1,895	1,923
Federal Aids from CFL	80	61	19	30.7	169	250	(81)	(32.3)	1,039	1,405
Federal Direct Aids	(0)	0	(0)	N/A	763	917	(154)	(16.8)	1,804	1,917
Local Sales	0	0	0	N/A	0	1	(1)	(100.0)	0	0
Sale of Bonds or Loans	0	0	0	N/A	0	0	0	N/A	0	0
<b>Total Revenues</b>	<b>812</b>	<b>526</b>	<b>286</b>	<b>54.4</b>	<b>2,114</b>	<b>2,360</b>	<b>(246)</b>	<b>(10.4)</b>	<b>7,275</b>	<b>8,072</b>
<u>Expenditures</u>										
Salaries	280	266	(14)	(5.4)	577	549	(28)	(5.1)	4,501	4,891
Benefits	91	114	23	20.4	259	253	(6)	(2.4)	1,690	1,815
Purchased Services	161	112	(49)	(43.7)	301	300	(1)	(0.3)	372	555
Supplies & Materials	28	19	(9)	(49.0)	56	55	(1)	(1.6)	262	326
Chargebacks	0	1	1	100.0	0	1	1	88.7	197	193
Capital Expenditures	22	4	(18)	(439.8)	29	8	(21)	(257.4)	10	24
Debt Service	0	0	0	N/A	0	0	0	N/A	0	0
Other	2	2	(0)	(24.8)	3	3	0	3.9	212	235
<b>Total Expenditures</b>	<b>585</b>	<b>518</b>	<b>(67)</b>	<b>(12.9)</b>	<b>1,224</b>	<b>1,169</b>	<b>(55)</b>	<b>(4.7)</b>	<b>7,243</b>	<b>8,039</b>
Transfers In (Out)	0	0	0	N/A	0	0	0	N/A		
<b>Operating Excess (Deficit)</b>	<b>\$228</b>	<b>\$8</b>	<b>\$220</b>	<b>2,745.3</b>	<b>\$889</b>	<b>\$1,191</b>	<b>(\$302)</b>	<b>(25.3)</b>	<b>\$33</b>	<b>\$33</b>

**STATEMENT OF REVENUES AND EXPENDITURES**  
 (IN THOUSANDS)

	CURRENT MONTH				YEAR-TO-DATE				ANNUAL BUDGET	
	FY2011	FY2010	\$ Variance	% Variance	FY2011	FY2010	\$ Variance	% Variance	Adopted	Revised
<u>Revenues</u>										
Levy	\$0	\$0	\$0	N/A	\$0	\$0	\$0	N/A	\$1,518	\$1,518
Tuition, Fees, Admissions	0	0	0	N/A	0	0	0	N/A	50	50
Other Local Revenues	17	16	1	5.8	51	49	2	3.2	216	216
State Sources	78	42	36	86.5	215	149	66	44.6	731	731
Federal Aids from CFL	0	0	0	N/A	0	0	0	N/A	0	0
Federal Direct Aids	0	0	0	N/A	0	0	0	N/A	0	0
Local Sales	0	0	0	N/A	0	0	0	N/A	0	0
Sale of Bonds or Loans	0	0	0	N/A	0	0	0	N/A	4,774	4,774
<b>Total Revenues</b>	<b>95</b>	<b>58</b>	<b>37</b>	<b>64.2</b>	<b>266</b>	<b>198</b>	<b>68</b>	<b>34.3</b>	<b>7,289</b>	<b>7,289</b>
<u>Expenditures</u>										
Salaries	76	74	(2)	(3.2)	210	210	0	0.2	1,067	1,067
Benefits	32	29	(3)	(9.9)	110	107	(3)	(3.1)	409	409
Purchased Services	8	17	9	52.9	76	271	195	72.1	255	254
Supplies & Materials	153	2	(151)	(7,551.8)	311	43	(268)	(622.4)	710	690
Chargebacks	2	1	(1)	(102.0)	1,717	1	(1,716)	(171,583.0)	0	0
Capital Expenditures	0	167	167	100.0	0	205	205	100.0	2,467	2,487
Debt Service	0	0	0	N/A	0	0	0	N/A	0	0
Other	0	778	778	100.0	0	858	858	100.0	3,716	3,716
<b>Total Expenditures</b>	<b>271</b>	<b>1,068</b>	<b>797</b>	<b>74.6</b>	<b>2,423</b>	<b>1,695</b>	<b>(728)</b>	<b>(43.0)</b>	<b>8,622</b>	<b>8,622</b>
Transfers In (Out)	0	0	0	N/A	0	0	0	N/A	0	0
<b>Operating Excess (Deficit)</b>	<b>(\$176)</b>	<b>(\$1,010)</b>	<b>\$834</b>	<b>82.6</b>	<b>(\$2,157)</b>	<b>(\$1,497)</b>	<b>(\$660)</b>	<b>(44.1)</b>	<b>(\$1,334)</b>	<b>(\$1,334)</b>

**STATEMENT OF REVENUES AND EXPENDITURES**  
 (IN THOUSANDS)

	CURRENT MONTH				YEAR - TO - DATE				ANNUAL BUDGET	
	FY2011	FY2010	\$ Variance	% Variance	FY2011	FY2010	\$ Variance	% Variance	Adopted	Revised
<u>Revenues</u>										
Levy	\$0	\$0	\$0	N/A	\$0	\$0	\$0	N/A	\$0	\$168
Tuition, Fees, Admissions	0	0	0	N/A	0	0	0	N/A	0	0
Other Local Revenues	0	0	0	N/A	0	0	0	N/A	4,150	4,150
State Sources	91	87	4	4.5	105	92	13	13.6	168	168
Federal Aids from CFL	0	0	0	N/A	0	0	0	N/A	0	0
Federal Direct Aids	0	0	0	N/A	0	0	0	N/A	0	0
Local Sales	0	0	0	N/A	0	0	0	N/A	0	0
Sale of Bonds or Loans	0	0	0	N/A	0	0	0	N/A	0	0
<b>Total Revenues</b>	<b>91</b>	<b>87</b>	<b>4</b>	<b>4.8</b>	<b>105</b>	<b>92</b>	<b>13</b>	<b>13.9</b>	<b>4,318</b>	<b>4,487</b>
<u>Expenditures</u>										
Salaries	5	10	5	48.6	15	20	5	25.6	79	79
Benefits	3	3	0	11.6	9	9	(0)	(3.3)	35	35
Purchased Services	16	18	2	11.1	27	33	6	18.5	0	178
Supplies & Materials	0	1	1	60.8	1	3	2	61.1	0	50
Chargebacks	0	0	0	N/A	0	0	(0)	N/A	0	0
Capital Expenditures	12,265	6,497	(5,768)	(88.8)	20,713	12,274	(8,439)	(68.8)	80,399	79,967
Debt Service	0	0	0	N/A	0	0	0	N/A	0	0
Other	14	0	(14)	N/A	290	36	(254)	(706.8)	0	372
<b>Total Expenditures</b>	<b>12,303</b>	<b>6,529</b>	<b>(5,774)</b>	<b>(88.4)</b>	<b>21,056</b>	<b>12,375</b>	<b>(8,681)</b>	<b>(70.1)</b>	<b>80,512</b>	<b>80,681</b>
Transfers In (Out)	0	0	0	N/A	0	0	0	N/A	0	0
<b>Operating Excess (Deficit)</b>	<b>(\$12,212)</b>	<b>(\$6,442)</b>	<b>(\$5,770)</b>	<b>(89.6)</b>	<b>(\$20,951)</b>	<b>(\$12,283)</b>	<b>(\$8,668)</b>	<b>(70.6)</b>	<b>(\$76,194)</b>	<b>(\$76,194)</b>

**STATEMENT OF REVENUES AND EXPENDITURES**  
 (IN THOUSANDS)

	CURRENT MONTH				YEAR-TO-DATE				ANNUAL BUDGET	
	FY2011	FY2010	\$ Variance	% Variance	FY2011	FY2010	\$ Variance	% Variance	Adopted	Revised
<u>Revenues</u>										
Levy	\$0	\$0	\$0	N/A	\$0	\$0	\$0	N/A	\$10,328	\$10,328
Tuition, Fees, Admissions	0	0	0	N/A	0	0	0	N/A	0	0
Other Local Revenues	0	0	0	N/A	0	0	0	N/A	0	0
State Sources	159	119	40	33.8	1,108	705	403	57.2	2,816	2,816
Federal Aids from CFL	0	0	0	N/A	0	0	0	N/A	0	0
Federal Direct Aids	0	0	0	N/A	582	0	582	N/A	1,164	1,164
Local Sales	0	0	0	N/A	0	0	0	N/A	0	0
Sale of Bonds or Loans	0	0	0	N/A	0	0	0	N/A	4,563	4,563
<b>Total Revenues</b>	<b>159</b>	<b>119</b>	<b>40</b>	<b>33.8</b>	<b>1,690</b>	<b>705</b>	<b>985</b>	<b>139.7</b>	<b>18,872</b>	<b>18,872</b>
<u>Expenditures</u>										
Salaries	0	0	0	N/A	0	0	0	N/A	0	0
Benefits	0	0	0	N/A	0	0	0	N/A	0	0
Purchased Services	0	0	0	N/A	0	0	0	N/A	0	0
Supplies & Materials	0	0	0	N/A	0	0	0	N/A	0	0
Chargebacks	0	0	0	N/A	0	0	0	N/A	0	0
Capital Expenditures	0	0	0	N/A	0	0	0	N/A	0	0
Debt Service	0	0	0	N/A	5,359	3,926	(1,433)	(36.5)	16,215	16,215
Other	0	0	0	N/A	0	0	0	N/A	0	0
<b>Total Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>N/A</b>	<b>5,359</b>	<b>3,926</b>	<b>(1,433)</b>	<b>(36.5)</b>	<b>16,215</b>	<b>16,215</b>
Transfers In (Out)	0	0	0	N/A	0	0	0	N/A	0	0
<b>Operating Excess (Deficit)</b>	<b>\$159</b>	<b>\$119</b>	<b>\$40</b>	<b>33.8</b>	<b>(\$3,669)</b>	<b>(\$3,221)</b>	<b>(\$448)</b>	<b>(13.9)</b>	<b>\$2,656</b>	<b>\$2,656</b>

**STATEMENT OF REVENUES AND EXPENDITURES**  
 (IN THOUSANDS)

	CURRENT MONTH				YEAR-TO-DATE				ANNUAL BUDGET	
	FY2011	FY2010	\$ Variance	% Variance	FY2011	FY2010	\$ Variance	% Variance	Adopted	Revised
<u>Revenues</u>										
Levy	\$0	\$0	\$0	N/A	\$0	\$0	\$0	N/A	\$0	\$0
Tuition, Fees, Admissions	0	0	0	N/A	0	0	0	N/A	0	0
Other Local Revenues	0	0	0	N/A	0	0	0	N/A	325	325
State Sources	0	0	0	N/A	0	0	0	N/A	0	0
Federal Aids from CFL	0	0	0	N/A	0	0	0	N/A	0	0
Federal Direct Aids	0	0	0	N/A	0	0	0	N/A	0	0
Local Sales	0	0	0	N/A	0	0	0	N/A	0	0
Sale of Bonds or Loans	0	0	0	N/A	0	0	0	N/A	0	0
<b>Total Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>N/A</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>N/A</b>	<b>325</b>	<b>325</b>
<u>Expenditures</u>										
Salaries	0	0	0	N/A	0	0	0	N/A	0	0
Benefits	0	0	0	N/A	0	0	0	N/A	200	200
Purchased Services	0	0	0	N/A	0	0	0	N/A	0	0
Supplies & Materials	0	0	0	N/A	0	0	0	N/A	0	0
Chargebacks	0	0	0	N/A	0	10	10	100.0	0	0
Capital Expenditures	0	0	0	N/A	0	0	0	N/A	0	0
Debt Service	0	0	0	N/A	0	0	0	N/A	0	0
Other	0	0	0	N/A	0	0	0	N/A	0	0
<b>Total Expenditures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>N/A</b>	<b>0</b>	<b>10</b>	<b>10</b>	<b>100.0</b>	<b>200</b>	<b>200</b>
Transfers In (Out)	0	0	0	N/A	0	0	0	N/A	0	0
<b>Operating Excess (Deficit)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>N/A</b>	<b>\$0</b>	<b>(\$10)</b>	<b>\$10</b>	<b>100.0</b>	<b>\$125</b>	<b>\$125</b>

**STATEMENT OF REVENUES AND EXPENDITURES**  
 (IN THOUSANDS)

Student Activities

	CURRENT MONTH				YEAR-TO-DATE				ANNUAL BUDGET	
	FY2011	FY2010	\$ Variance	% Variance	FY2011	FY2010	\$ Variance	% Variance	Adopted	Revised
<u>Revenues</u>										
Levy	\$0	\$0	\$0	N/A	\$0	\$0	\$0	N/A	\$0	\$0
Tuition, Fees, Admissions	0	0	0	N/A	0	0	0	N/A	677	677
Other Local Revenues	0	0	0	N/A	0	0	0	N/A	217	217
State Sources	0	0	0	N/A	0	0	0	N/A	0	0
Federal Aids from CFL	0	0	0	N/A	0	0	0	N/A	0	0
Federal Direct Aids	0	0	0	N/A	0	0	0	N/A	0	0
Local Sales	0	0	0	N/A	0	0	0	N/A	534	534
Sale of Bonds or Loans	0	0	0	N/A	0	0	0	N/A	0	0
Total Revenues	<u>0</u>	<u>0</u>	<u>0</u>	<u>N/A</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>N/A</u>	<u>1,429</u>	<u>1,429</u>
<u>Expenditures</u>										
Salaries	0	0	0	N/A	0	0	0	N/A	0	0
Benefits	0	0	0	N/A	0	0	0	N/A	0	0
Purchased Services	0	0	0	N/A	0	0	0	N/A	833	833
Supplies & Materials	0	0	0	N/A	0	0	0	N/A	562	562
Chargebacks	0	0	0	N/A	0	0	0	N/A	0	0
Capital Expenditures	0	0	0	N/A	0	0	0	N/A	0	0
Debt Service	0	0	0	N/A	0	0	0	N/A	0	0
Other	0	0	0	N/A	0	0	0	N/A	34	34
Total Expenditures	<u>0</u>	<u>0</u>	<u>0</u>	<u>N/A</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>N/A</u>	<u>1,429</u>	<u>1,429</u>
Transfers In (Out)	0	0	0	N/A	0	0	0	N/A	0	0
Operating Excess (Deficit)	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>N/A</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>N/A</u>	<u>\$0</u>	<u>\$0</u>



**Duluth Public Schools**  
**Budget Revisions Fiscal Year Ending June 30, 2011**  
**Period Ending September 30, 2010**

<b>Expenditures</b>	<u>General-U</u>	<u>General-R</u>	<u>Food Service</u>	<u>Transport</u>	<u>Community Services</u>	<u>Capital Expenditure</u>	<u>Building Construction</u>	<u>Debt Service</u>	<u>Trust</u>	<u>Student Activities</u>	<u>Total</u>
Revised Budget 08/31/10	\$76,165,154	\$13,207,025	\$3,230,000	\$5,023,436	\$7,987,134	\$8,622,420	\$80,512,455	\$16,215,415	\$200,000	\$1,428,887	\$212,591,926
Learn and serve adjustment		(\$1,568)									(1,568)
Various stipends	301										301
Headstart ARRA					50,385						50,385
McKienny grant		58,225									58,225
Northland Early Childhood					15,859						15,859
Title IV carryover		46,843									46,843
ARRA Technolgy grant		217,134									217,134
Perpich Center for the Arts		734									734
School Nutrition grant		8,232									8,232
Title II Enhanced		40,644									40,644
Habitat		40,000									40,000
SMDC Foundation		21,835									21,835
Habitat carryover		22,610									22,610
Health grant		5,629									5,629
Technology carryover	85,311										85,311
Scott Anderson carryover		2,212									2,212
Adjust alt facilities							168,450				168,450
Autism Walk grant carryover		5,187									5,187
Title I ARRA		88,900									88,900
Service learning		25,262									25,262
Safe School Routes grant				5,442							5,442
Special education ARRA	55,985										55,985
Microsoft carryover		197,112									197,112
Eddy Foundation		19,266									19,266
State Early Childhood adjustment					(14,185)						(14,185)
											-
											-
											-
											-
											-
Revised Budget, 09/30/10	\$76,306,751	\$14,005,282	\$3,230,000	\$5,028,878	\$8,039,193	\$8,622,420	\$80,680,905	\$16,215,415	\$200,000	\$1,428,887	\$213,757,731
Operating Transfers	0				0						\$0
<b>Net</b>	<b>(\$385,311)</b>	<b>\$0</b>	<b>\$0</b>	<b>(\$451,859)</b>	<b>\$32,530</b>	<b>(\$1,333,642)</b>	<b>(\$76,194,391)</b>	<b>\$2,656,221</b>	<b>\$125,000</b>	<b>\$0</b>	<b>(\$75,551,452)</b>

**ISD #709 - Duluth Public Schools  
ACH & Wire Transfer Summary  
Period Ending 09/30/2010**

<u>CHECK DATE</u>	<u>VENDOR ID</u>	<u>DESCRIPTION</u>	<u>MSDLFA</u>
09/03/2010	V79764	DULUTH FEDERATION OF TEA	22,673.18
09/03/2010	V79766	DULUTH TEACHERS CREDIT	1,341,534.16
09/03/2010	V79711	DULUTH TEACHERS RETIRE	200,025.38
09/03/2010	V106637	EBC - FLEX EFT	18,740.34
09/03/2010	V106635	EBC - HRA EFT	93,309.25
09/03/2010	V106636	EBC - TSA EFT	102,015.33
09/03/2010	V05173	MN CHILD SUPPORT EFT	2,148.05
09/03/2010	V79708	PUBLIC EMPLOYEES RETIREMENT	49,167.38
09/07/2010	V102915	FEDERAL 941 PR TAXES	524,364.16
09/07/2010	V102916	MN STATE PR TAXES	89,411.43
09/17/2010	V106466	CITISTREET FOR MSRS	31,865.94
09/17/2010	V79764	DULUTH FEDERATION OF TEA	23,309.16
09/17/2010	V79766	DULUTH TEACHERS CREDIT	1,363,900.36
09/17/2010	V79711	DULUTH TEACHERS RETIRE	200,239.08
09/17/2010	V106637	EBC - FLEX EFT	19,427.18
09/17/2010	V106635	EBC - HRA EFT	102,360.47
09/17/2010	V106636	EBC - TSA EFT	97,871.63
09/17/2010	V79771	EDUCATION MN CLERICAL	1,507.74
09/17/2010	V05173	MN CHILD SUPPORT EFT	2,103.14
09/17/2010	V79708	PUBLIC EMPLOYEES RETIREMENT	51,807.76
09/20/2010	V102915	FEDERAL 941 PR TAXES	536,496.73
09/20/2010	V102916	MN STATE PR TAXES	91,959.74
09/29/2010	V80030	DELTA DENTAL PLAN OF MN(EFT)	75,126.68
09/29/2010	V104923	HARRIS BANK	16,676.75
09/29/2010	V105358	RELIASTAR LIFE ING SERVICE CTR	48,233.51
			5,106,274.53

**ISD 709 – Duluth Public Schools  
Investment Activity for FY 2011  
As of September 30, 2010**

**Beginning Investment Balance (August 31, 2010):** **\$ 3,278,185.01**

**Add Purchases:**

<u>Date</u>	<u>Issuer</u>	<u>Broker</u>	<u>Matures</u>	<u>Yield (YTM)</u>
None				
<b>Total Purchases</b>			<b>\$</b>	<b>0.00</b>

**Deduct Maturities/Calls/Sales:**

<u>Date</u>	<u>Issuer</u>	<u>Broker</u>	<u>Matures</u>	<u>Yield (YTM)</u>	
09/13	FHLMA	MBS	09/13/22	5.73%	\$241,591.20
<b>Total Maturities</b>			<b>\$</b>	<b>241,591.20</b>	

**Other items:**

<b>Add:</b>	Money Market Funds Interest	\$	368.98
	Market Value Adjustment		0.00
	Other Interest		0.00
<b>Deduct:</b>	Transaction Fees		0.00
	Beginning Value Adjustment		81,997.03
<b>Total Other</b>		<b>\$</b>	<b>- 81,628.05</b>

**Ending Investment Balance (September 30, 2010)** **\$ 2,954,965.76**

Note: Ending Investment Balance as of September 30, 2009 was \$ 7,378,403.76

**Duluth Public Schools-ISD 709**  
**WADM Projection Report - FY 2011**  
**November 2010**

Grade Levels	November	Progression	Projected ADM	PUW	Projected WADM	EOY 09-10 WADM
	Enrollment	to ADM				
KG	634	0.967808861	613.59	0.612	375.52	358.57
HK	97	1.081487164	104.90	1.000	104.90	87.95
Gr 1-3	1919	0.991907141	1905.47	1.115	2124.60	2184.18
Gr 4-6	1820	0.981026359	1803.47	1.060	1911.68	1966.05
Gr 7-8	1191	0.973661481	1167.90	1.300	1518.27	1609.92
Gr 9-12	3122	0.949088365	3020.65	1.300	3926.84	4160.39
<b>Sub-Total</b>	8783				9961.81	10367.06
<b>Other WADM</b>						
	November	Progression	Projected ADM	PUW	Projected WADM	EOY 09-10 WADM
	Enrollment	to ADM				
<b>Early Childhood</b>	244	0.429194523	104.72	1.250	130.90	116.8
	Final Count	Nov 1 Count	Final ADM			
06-07	302	190	77.7			
07-08	413	210	91.4			
08-09	471	244	98.12			
09-10	466	237	107.13*			
10-11		244	104.7235*			
<b>Resident Tuition**</b>					48.37	48.05
<b>ident Tuition Details</b>		Total WADM				
06-07		47.04				
07-08		55.86				
08-09		40.92				
09-10		48.34				
10-11		48.37				
<b>ALC</b>		Total WADM			173.80	190.75
<b>ALC Details</b>		Total WADM				
06-07		176.92				
07-08		198.29				
08-09		132.37				
09-10		190.75				
10-11		173.80				
<b>Projected Total WADM</b>					10266.52	10674.61
<b>Budgeted WADM</b>					10465.50	
<b>Net</b>					-198.98	

\* Projected

\*\*Included in Grade Level Projections

Fund Raisers

<u>School</u>	<u>Organization</u>	<u>Function</u>
Congdon	Wolf Ridge Trip-4 <sup>th</sup> Grade	Calendar Sales
East	School	Barnes & Noble Book Fair
East	Music Dept	Scrip
Homecroft	School	Red Apple Fundraiser
Homecroft	School	Scholastic Book Fair
Morgan Park	School	Great American Opportunities Catalog
Unity	School	Popcorn & Otis Spunkmeyer Cookie Sales
Lakewood	School	Food & Gift Item Sales

SCHOOL	FIRST NAME	LAST NAME/ORG.	RESTRICTION	AMOUNT
Central	Kenneth & Gail	Higgins	Speech Program	45.00
Central	Raymond	Menzel	Speech Program	90.00
Central	Susan	VanNorman	Speech Program	45.00
Central High	Mark Uttermark &	Faith Loven	Speech Program	45.00
Central High		Target Corp.	None	2,405.62
District Wide		McCabe Forest Products	Forestry Field Day	300.00
East	c/o Brian Larson	DEAA	Danceline	672.00
East	Wayne & Kimberly	Elmer	Orchestra Program	500.00
East		Grandma's Marathon	Band Program	748.56
East High School		Bayfront Blues Festival	Girls Swim Program	334.00
East High School	Mr. & Mrs.	Bauer	Band Program	150.00
East High School	C.	Cigalio	Boys Soccer Program	825.00
East High School	Alan & Joan	Peterson	Trees on Site	652.00
East High School		See attached List	Band Program	1,835.00
East High School		See attached List	Chemistry Program	175.00
East High School		See attached List	Home Ec Program	120.00
East High School		Target Corp.	None	3,509.89
Lakewood		Target Corp.	None	629.58
Lakewood	Kristen & Todd	Woodhull	None	100.00
Rockridge	Margaret & Steven	Sutherland	Student Activities/Foundation	200.00
Rockridge/Lester	David & Stephanie	Carlson	None	40.00
Rockridge/Lester	Douglas & Lori	Frisk	None	50.00
Rockridge/Lester	Anthony & Cindy	Gagnon	None	40.00
Rockridge/Lester	E. Tolga & Sarah	Hanhan	None	20.00
Rockridge/Lester	Amber	Haselman	None	10.00
Rockridge/Lester	Sheryl Williams Class	Misc Parents	Hawk Ridge Trip	67.00
Rockridge/Lester	Carol Gallingers Class	Misc Parents	Hawk Ridge Trip	88.00
Rockridge/Lester	Kathleen Petersons Class	Misc Parents	Hawk Ridge Trip	60.00
Rockridge/Lester	Pamela Nelson &	Michael Racette	None	100.00
Rockridge/Lester	Jonathan Hilken &	Robin Reckinger	None	40.00
Rockridge/Lester	Kristen & Eric	Riker-Coleman	none	40.00
Rockridge/Lester	Emily	Savageau	None	25.00
Rockridge/Lester	Christine	Scheibelhut	None	20.00
Rockridge/Lester	Rob & Beth	Waksdahl	None	15.00
Stowe	Community Support	Wells Fargo	None	120.00
Woodland Hills	Duluth Chapter	MN School Social Work Assoc.	Books for Library	50.00
			TOTAL	14,166.65

DONOR	DATE RECEIVED	AMOUNT	RESTRICTION (if any)
M/M ROSENZWEIG	9/9/2010	100.00	BAND
M/M MOTEL	9/9/2010	25.00	BAND
M/M PUNYKO	9/9/2010	50.00	BAND
M/M TOWNSEND	9/9/2010	20.00	BAND
M/M BADDIN	9/9/2010	25.00	BAND
M/M SCHAEZNER	9/9/2010	100.00	BAND
M/M JOHNSON	9/9/2010	50.00	BAND
M/M KING	9/9/2010	20.00	BAND
M/M JHART	9/9/2010	40.00	BAND
M/M FRISKE	9/9/2010	25.00	BAND
M/M WILSON	9/9/2010	200.00	BAND
M/M SHADLE	9/9/2010	25.00	BAND
M/M FRISKE	9/9/2010	50.00	BAND
M/M KLEMOND	9/9/2010	25.00	BAND
M/M QUINN	9/9/2010	50.00	BAND
M/M NORRIS	9/9/2010	50.00	BAND
M/M BIGA	9/9/2010	35.00	BAND
M/M WALT	9/9/2010	30.00	BAND
M/M KERNZ	9/9/2010	25.00	BAND
M/M HERMAN	9/9/2010	75.00	BAND
M/M HIGGINS	9/9/2010	25.00	BAND
M/M OUELLETT	9/9/2010	50.00	BAND
M/M HIPPCHEN	9/9/2010	50.00	BAND
M/M ROCK	9/9/2010	50.00	BAND
M/M/ STARK	9/9/2010	25.00	BAND
M/M BOWMAN	9/9/2010	50.00	BAND
M/M HOUX	9/9/2010	50.00	BAND
M/M BARNES	9/9/2010	25.00	BAND
M/M SAXE	9/9/2010	25.00	BAND
M/M KERVINA	9/9/2010	50.00	BAND
M/M VIZANKO	9/9/2010	50.00	BAND
M/M JOHNSON	9/9/2010	60.00	BAND
M/M DAVIS	9/9/2010	25.00	BAND
M/M FENA	9/9/2010	40.00	BAND
M/M CARLSON	9/9/2010	50.00	BAND
M/M LANDGREN	9/9/2010	20.00	BAND
M/M FLESVIG	9/9/2010	20.00	BAND
M/M MEYER	9/9/2010	25.00	BAND
M/M KNAUSS	9/9/2010	25.00	BAND
M/M LANE	9/9/2010	35.00	BAND
M/M THIBODEAU	9/9/2010	25.00	BAND
M TRAMBLE	9/15/2010	10.00	BAND
M/M NICHOLS	9/15/2010	10.00	BAND
M/M BOETTCHER	9/15/2010	10.00	BAND
M/M/ SAUVE	9/15/2010	10.00	BAND
	TOTAL	1,835.00	





## FACILITIES MANAGEMENT

Independent School District No. 709

Located at 101 East 3rd Street

Mailing Address: 215 North 1st Avenue East

Duluth, Minnesota 55802

Construction Management (218) 336-8907

Maintenance (218) 336-8906

Operations (218) 336-8905

Fax (218) 336-8909

# Memorandum

**To:** Bill Hanson  
School Board Members

**From:** Kerry M. Leider 

**Date:** October 27, 2010

**Re:** Bid #1197 – Asbestos Abatement – Phase 2 at Denfeld High School – Northern Environmental Services – Change Order #2

Bid #1197 – Asbestos Abatement – Phase 2 at Denfeld High School was approved at the Regular School Board Meeting on July 20, 2010 with a base bid of \$42,015.00. The \$800.00 alternate also approved at the July School Board meeting was ultimately not awarded.

Change Order #2 to this bid is for the removal of previously unidentified rolled asphalt baseboard and flooring in Room #248 and removal of previously unidentified ACM duct insulation in the kitchen/storeroom resulting in an increase of \$17,200.00.

### **Recommendation:**

It is recommended the School Board approve the change order as listed above pertaining to Bid #1197 – Asbestos Abatement – Phase 2 at Denfeld High School adding \$17,200.00 to the previously awarded base bid and change orders for a new contract total of \$63,186.00.

Attachment



**AIA**

**Document G701/CMa™ - 1992**

**RECEIVED**  
OCT 15 2010

I.S.D. #709  
FACILITIES MGMT

**Change Order - Construction Manager-Adviser Edition**

<b>PROJECT (Name and address):</b> Denfeld High School 4405 West 4 <sup>th</sup> Duluth, MN 55807	<b>CHANGE ORDER NUMBER:</b> 002 <b>INITIATION DATE:</b> September 17, 2010	<b>OWNER:</b> <input checked="" type="checkbox"/> <b>CONSTRUCTION MANAGER:</b> <input checked="" type="checkbox"/> <b>ARCHITECT:</b> <input checked="" type="checkbox"/> <b>CONTRACTOR:</b> <input checked="" type="checkbox"/> <b>FIELD:</b> <input type="checkbox"/> <b>OTHER:</b> <input type="checkbox"/>
<b>TO CONTRACTOR (Name and address):</b> NES- Northern Environmental Services 11057 Highway 37 Hibbing, MN 55746	<b>PROJECT NUMBERS:</b> 8240 / 0082 <b>CONTRACT DATE:</b> July 20, 2010 <b>CONTRACT FOR:</b> Bid 1197- Asbestos Abatement Phase II	

**THE CONTRACT IS CHANGED AS FOLLOWS:**

1. 480 square feet ACM TSI on ducts in kitchen ceiling/store room ceiling. \$7,200
2. Removal of previously unidentified rolled asphalt baseboard and flooring in Rm #248. Time & Materials, Not to Exceed basis. \$10,000.

Total amount of change: \$17,200

The original Contract Sum was	\$	42,015.00
Net change by previously authorized Change Orders	\$	3,971.00
The Contract Sum prior to this Change Order was	\$	45,986.00
The Contract Sum will be increased by this Change Order in the amount of	\$	17,200.00
The new Contract Sum including this Change Order will be	\$	63,186.00

The Contract Time will be increased by Zero (0) days.  
The date of Substantial Completion as of the date of this Change Order therefore is

**NOTE:** This summary does not reflect changes in the Contract Sum, Contract Time or Guaranteed Maximum Price which have been authorized by Construction Change Directive.

**NOT VALID UNTIL SIGNED BY THE OWNER, CONSTRUCTION MANAGER, ARCHITECT AND CONTRACTOR.**

<b>Johnson Controls, Inc.</b> <b>CONSTRUCTION MANAGER (Firm name)</b> 215 North 1 <sup>st</sup> Avenue East, Room 100 Duluth, MN 55802 <b>ADDRESS</b>	<b>Environmental Troubleshooters</b> <b>ARCHITECT (Firm name)</b> 3825 Grand Avenue Duluth, MN 55807 <b>ADDRESS</b>
<b>BY (Signature)</b> Kevin Strong, Program Manager <i>(Signature)</i> <b>(Typed name)</b> <b>DATE:</b> 9/17/10	<b>BY (Signature)</b> Craig Wilson, President <i>(Signature)</i> <b>(Typed name)</b> <b>DATE:</b> 10/12/10
<b>Northern Environmental Troubleshooters</b> <b>CONTRACTOR (Firm name)</b> 11057 Highway 37 Hibbing, MN 55746 <b>ADDRESS</b>	<b>ISD 709</b> <b>OWNER (Firm name)</b> 215 North 1 <sup>st</sup> Avenue East Duluth, MN 55802 <b>ADDRESS</b>
<b>BY (Signature)</b> Rubin Rusco, President <i>(Signature)</i> <b>(Typed name)</b> <b>DATE:</b> 9-24-10	<b>BY (Signature)</b> <i>(Signature)</i> <b>(Typed name)</b> <b>DATE:</b>

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## FACILITIES MANAGEMENT

Independent School District No. 709

Located at 101 East 3rd Street

Mailing Address: 215 North 1st Avenue East

Duluth, Minnesota 55802

Construction Management (218) 336-8907

Maintenance (218) 336-8906

Operations (218) 336-8905

Fax (218) 336-8909

# Memorandum

**To:** Bill Hanson  
School Board Members

**From:** Kerry M. Leider 

**Date:** October 27, 2010

**Re:** Bid #1197 – Asbestos Abatement – Phase 2 at Denfeld High School – Northern Environmental Services – Change Order #3

Bid #1197 – Asbestos Abatement – Phase 2 at Denfeld High School was approved at the Regular School Board Meeting on July 20, 2010 with a base bid of \$42,015.00.

Change Order #3 to this bid is a credit for the abatement of ACM sheetrock mud and pipe insulation in the Woodshop, an add for the wrap and cut of ACM gaskets in the kitchen/storage room ducts, and an add for the removal of previously unidentified ACM floor tiles in Room #138 resulting in an increase of \$15,961.00.

### **Recommendation:**

It is recommended the School Board approve the change order as listed above pertaining to Bid #1197 – Asbestos Abatement – Phase 2 at Denfeld High School adding \$15,961.00 to the previously awarded base bid and change orders for a new contract total of \$79,147.00.

Attachment

# AIA® Document G701/CMa™ – 1992

## Change Order - Construction Manager-Adviser Edition

<b>PROJECT (Name and address):</b> Denfeld High School 4405 West 4 <sup>th</sup> Duluth, MN 55807	<b>CHANGE ORDER NUMBER:</b> 003 <b>INITIATION DATE:</b> October 6, 2010	<b>OWNER:</b> <input checked="" type="checkbox"/> <b>CONSTRUCTION MANAGER:</b> <input checked="" type="checkbox"/> <b>ARCHITECT:</b> <input checked="" type="checkbox"/> <b>CONTRACTOR:</b> <input checked="" type="checkbox"/> <b>FIELD:</b> <input type="checkbox"/> <b>OTHER:</b> <input type="checkbox"/>
<b>TO CONTRACTOR (Name and address):</b> NES- Northern Environmental Services 11057 Highway 37 Hibbing, MN 55746	<b>PROJECT NUMBERS:</b> 8240 / 0082 <b>CONTRACT DATE:</b> July 20, 2010 <b>CONTRACT FOR:</b> Asbestos Abatement- Phase II	

**THE CONTRACT IS CHANGED AS FOLLOWS:**

1. Credit for the abatement of ACM sheetrock mud and pipe insulation in the woodshop. (-\$2,289.00)
2. T & M (Not to Exceed) for jack hammering the pipe chase flooring in the 3 South bathrooms to access and abate the ACM pipe insulation. \$12,750.00
3. T & M (Not to Exceed) for the wrap & cut of ACM gaskets in the kitchen / storage room ducts. \$5,100.00
4. Removal of previously unidentified ACM floor tiles in Room #138, 400 sq. ft. of ACM floor tiles. Unit pricing of \$1/sq. ft., \$400.00

Total Amount: \$15,961.00

The original Contract Sum was	\$	42,015.00
Net change by previously authorized Change Orders	\$	21,171.00
The Contract Sum prior to this Change Order was	\$	63,186.00
The Contract Sum will be increased by this Change Order in the amount of	\$	15,961.00
The new Contract Sum including this Change Order will be	\$	79,147.00

The Contract Time will be increased by Zero (0) days.  
 The date of Substantial Completion as of the date of this Change Order therefore is

**NOTE:** This summary does not reflect changes in the Contract Sum, Contract Time or Guaranteed Maximum Price which have been authorized by Construction Change Directive.

R E C E I V E D

OCT 15 2010

I.S.D. #709  
FACILITIES MGMT

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## FACILITIES MANAGEMENT

Independent School District No. 709

Located at 101 East 3rd Street

Mailing Address: 215 North 1st Avenue East

Duluth, Minnesota 55802

Construction Management (218) 336-8907

Maintenance (218) 336-8906

Operations (218) 336-8905

Fax (218) 336-8909

# Memorandum

**To:** Bill Hanson  
School Board Members

**From:** Kerry M. Leider 

**Date:** October 27, 2010

**Re:** Bid #1163, BP #2 (Contract #0710) – Waterproofing/Insulation Rebid at Eastern High School – Concrete Coatings, Inc. – Change Order #2

Bid #1163, BP #2 (Contract #0710) – Waterproofing/Insulation Rebid at Eastern High School was approved at the Regular School Board Meeting on September 17, 2009 with a bid of \$136,900.00.

Change Order #2 to this bid is for foundation waterproofing at the new concession building resulting in an increase of \$25,625.00.

### **Recommendation:**

It is recommended the School Board approve the change order as listed above pertaining to Bid #1163, BP #2 (Contract #0710) – Waterproofing/Insulation Rebid at Eastern High School adding \$25,625.00 to the previously awarded base bid and change orders for a new contract total of \$162,525.00.

Attachment

# CHANGE ORDER

CONSTRUCTION MANAGER-ADVISER EDITION  
AIA DOCUMENT G701/CMa

SEP 21 2010

OCT 01 2010

(Instructions on reverse side)

**OWNER**  
 CONSTRUCTION MANAGER  
 ARCHITECT  
 CONTRACTOR  
 FIELD  
 OTHER

PCO # 88

**PROJECT:**  
(Name and address)  
EASTERN HIGH SCHOOL (BID # 1163)  
30 NORTH 40TH AVENUE EAST  
DULUTH, MINNESOTA 55804

**CHANGE ORDER NO.:** 0710.002

**INITIATION DATE:** 9/14/2010

**TO CONTRACTOR:**  
(Name and address)  
CONCRETE COATINGS, INC.  
4850 121ST AVENUE NE  
BLAINE, MINNESOTA 55449

**PROJECT NOS.:** 0807.01

**CONTRACT FOR:** Contract #0710

**CONTRACT DATE:** Waterproofing/  
Insulation  
9/18/2009

The Contract is changed as follows:

Provide labor and material as necessary to complete the work for Proposal Request #037 as noted on the attached page as PR #037.

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OCT 07 2010

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**Not valid until signed by the Owner, Construction Manager, Architect and Contractor.**

The original (Contract Sum) ( <del>Guaranteed Maximum Price</del> ) was .....	\$	136,900.00
Net change by previously authorized Change Orders .....	\$	18,470.00
The (Contract Sum) ( <del>Guaranteed Maximum Price</del> ) prior to this Change Order was .....	\$	155,370.00
The (Contract Sum) ( <del>Guaranteed Maximum Price</del> ) will be (Increased) (decreased) (unchanged) by this Change Order .....	\$	25,625.00
The new (Contract Sum) ( <del>Guaranteed Maximum Price</del> ) including this Change Order will be .....	\$	180,995.00
The Contract Time will be (Increased) (decreased) (unchanged) by .....	ZERO (-0-) days	
The date of Substantial Completion as of the date of this Change Order therefore is .....	unchanged.	

NOTE: This summary does not reflect changes in the Contract Sum, Contract Time or Guaranteed Maximum Price which have been authorized by Construction Change Directive.

PROGRAM MANAGER: JOHNSON CONTROLS, INC.

ARCHITECT: ARCHITECTURAL RESOURCES, INC.

ADDRESS: 215 North 1st Avenue East, Rm. 100, Duluth, MN 55802

ADDRESS: 126 East Superior Street, Duluth, MN 55802-

BY: *[Signature]* DATE: 10/4/10  
CONSTRUCTION MANAGER: BOSSARDT CORPORATION

BY: *[Signature]* DATE: 9/28/10

ADDRESS: 8300 Norman Center Drive, Ste. 770, Mpls, MN 55437

BY: *[Signature]* DATE: 9/27/10

CONTRACTOR: CONCRETE COATINGS, INC.

OWNER: INDEPENDENT SCHOOL DISTRICT #709

ADDRESS: 4850 121st Avenue NE, Blaine, MN 55449

ADDRESS: 215 North 1st Avenue East, Duluth, MN 55802

BY: *[Signature]* DATE: 9-19-2010

BY: \_\_\_\_\_ DATE: \_\_\_\_\_



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## FACILITIES MANAGEMENT

Independent School District No. 709

*Located at 101 East 3rd Street*

*Mailing Address: 215 North 1st Avenue East*

Duluth, Minnesota 55802

Construction Management (218) 336-8907

Maintenance (218) 336-8906

Operations (218) 336-8905

Fax (218) 336-8909

# Memorandum

**To:** Bill Hanson  
School Board Members

**From:** Kerry M. Leider 

**Date:** October 27, 2010

**Re:** Bid #1165 – Eastern Middle School Project – WS #24 – Wardrobe Lockers – JF Equipment, LLC – Change Order #2

Bid #1165, WS #24 – Wardrobe Lockers at East Middle School was approved at the Special School Board Meeting on October 6, 2009 with a bid of \$98,700.00.

Change Order #2 to this bid is for locker revisions resulting in an increase of \$4,198.00.

**Recommendation:**

It is recommended the School Board approve the change order as listed above pertaining to Bid #1165, WS #24 – Wardrobe Lockers at East Middle School adding \$4,198.00 to the previously awarded base bid and change orders for a new contract total of \$116,487.00.

Attachment



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FACILITIES MGMT

**Change Order - Construction Manager-Adviser Edition**

<b>PROJECT (Name and address):</b> Eastern Middle School - Bid #1165 2900 East 4 <sup>th</sup> Street Duluth, MN 55812	<b>CHANGE ORDER NUMBER:</b> 002 <b>INITIATION DATE:</b> September 13 <sup>th</sup> , 2010	<b>OWNER:</b> <input checked="" type="checkbox"/> <b>CONSTRUCTION MANAGER:</b> <input checked="" type="checkbox"/> <b>ARCHITECT:</b> <input checked="" type="checkbox"/> <b>CONTRACTOR:</b> <input checked="" type="checkbox"/> <b>FIELD:</b> <input type="checkbox"/> <b>OTHER:</b> <input checked="" type="checkbox"/>
<b>TO CONTRACTOR (Name and address):</b> JF Equipment, LLC 2155 Peura Road Cromwell, MN 55726	<b>PROJECT NUMBERS:</b> 080331 / 90281-2 <b>CONTRACT DATE:</b> October 7, 2009 <b>CONTRACT FOR:</b> Work Scope 24	

**THE CONTRACT IS CHANGED AS FOLLOWS:**

Item No. 001 - PCO #099 - Material and labor for lock changes per LHB PR #18.  
Total Amount This Change Order: \$4,198.00

The original Contract Sum was	\$	98,700.00
Net change by previously authorized Change Orders	\$	13,589.00
The Contract Sum prior to this Change Order was	\$	112,289.00
The Contract Sum will be increased by this Change Order in the amount of	\$	4,198.00
The new Contract Sum including this Change Order will be	\$	116,487.00

The Contract Time will be unchanged by Zero (0) days.  
The date of Substantial Completion as of the date of this Change Order therefore is June 1, 2012.

**NOTE:** This summary does not reflect changes in the Contract Sum, Contract Time or Guaranteed Maximum Price which have been authorized by Construction Change Directive.

**NOT VALID UNTIL SIGNED BY THE OWNER, CONSTRUCTION MANAGER, ARCHITECT AND CONTRACTOR.**

Kraus-Anderson Construction Company  
**CONSTRUCTION MANAGER (Firm name)**  
8625 Rendova Street NE, PO Box 158, Circle Pines, MN 55014

**ADDRESS**  
*Patrick Mulcahey*  
**BY (Signature)**  
Patrick Mulcahey  
**(Typed name)**      **DATE:** 9/21/10

LHB Engineers & Architects  
**ARCHITECT (Firm name)**  
21 West Superior Street Suite 500, Duluth, MN 55802

**ADDRESS**  
*[Signature]*  
**BY (Signature)**  
Kevin Holm  
**(Typed name)**      **DATE:** 9-1-10

JF Equipment, LLC  
**CONTRACTOR (Firm name)**  
2155 Peura Road, Cromwell, MN 55726

**ADDRESS**  
*Jeff Verkinnes*  
**BY (Signature)**  
Jeff Verkinnes  
**(Typed name)**      **DATE:** 9-17-2010

Duluth Public Schools - ISD #709  
**OWNER (Firm name)**  
215 North 1st Avenue East, Duluth, MN 55802

**ADDRESS**  
**BY (Signature)**  
**(Typed name)**      **DATE:**

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**User Notes:** (1766672709)



## FACILITIES MANAGEMENT

Independent School District No. 709

*Located at 101 East 3rd Street*

*Mailing Address: 215 North 1st Avenue East*

Duluth, Minnesota 55802

Construction Management (218) 336-8907

Maintenance (218) 336-8906

Operations (218) 336-8905

Fax (218) 336-8909

# Memorandum

**To:** Bill Hanson  
School Board Members

**From:** Kerry M. Leider 

**Date:** October 27, 2010

**Re:** Bid # 1183 – Lincoln Piedmont School (WS #33) – Demolition, Earthwork and Site Utilities – Northland Constructors of Duluth, LLC - Change Order #3

Bid #1183, WS #33 – Demolition, Earthwork and Site Utilities at Piedmont Elementary School was approved at the Special School Board Meeting on May 4, 2010 with a bid of \$1,535,211.00.

Change Order #3 to this bid is to add Type 5 geotextile fabric under the base course for the area of south parking lot that is outside the limits of the old school foundation that was backfilled with select granular materials and add select granular subbase layer, subbase excavation, and perforated drain pipe for the area of south parking lot outside the limits of the old school foundation that was backfilled with select granular materials resulting in an increase of \$56,349.00.

### **Recommendation:**

It is recommended the School Board approve the change order as listed above pertaining to Bid #1183, WS #33 – Demolition, Earthwork and Site Utilities at Piedmont School adding \$56,349.00 to the previously awarded base bid and change orders for a new contract total of \$2,024,458.00.

Attachment

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 OCT 15 2010

I.S.D. #709  
 FACILITIES MGMT

**Change Order - Construction Manager-Adviser Edition**

<b>PROJECT</b> (Name and address): Lincoln-Piedmont Elementary School 2827 Chambersburg Avenue Duluth, MN 55811	<b>CHANGE ORDER NUMBER:</b> 003 <b>INITIATION DATE:</b> 8/11/10	<b>OWNER:</b> <input checked="" type="checkbox"/> <b>CONSTRUCTION MANAGER:</b> <input checked="" type="checkbox"/> <b>ARCHITECT:</b> <input checked="" type="checkbox"/> <b>CONTRACTOR:</b> <input checked="" type="checkbox"/> <b>FIELD:</b> <input type="checkbox"/> <b>OTHER:</b> <input checked="" type="checkbox"/>
<b>TO CONTRACTOR</b> (Name and address): Northland Constructors of Duluth LLC 4843 Rice Lake Road Duluth, MN 55803	<b>PROJECT NUMBERS:</b> 080020.00 / 20213 <b>CONTRACT DATE:</b> 05/04/2010 <b>CONTRACT FOR:</b> General Construction	

**THE CONTRACT IS CHANGED AS FOLLOWS:**

Item No. 001 - PCO No. 22R - Add Type 5 geotextile fabric, add 12" select granular subbase layer, excavation and perforated drain pipe for area of south parking lot. Include Course Filter Aggregate around 4" perforated pipe.

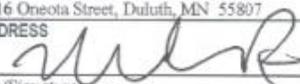
Total Amount This Change Order \$56,349.00

The original Contract Sum was	\$ 1,535,211.00
Net change by previously authorized Change Orders	\$ 432,898.00
The Contract Sum prior to this Change Order was	\$ 1,968,109.00
The Contract Sum will be increased by this Change Order in the amount of	\$ 56,349.00
The new Contract Sum including this Change Order will be	\$ 2,024,458.00

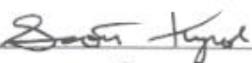
The Contract Time will be increased by Zero (0) days.  
 The date of Substantial Completion as of the date of this Change Order therefore is 7/18/2011.

**NOTE:** This summary does not reflect changes in the Contract Sum, Contract Time or Guaranteed Maximum Price which have been authorized by Construction Change Directive.

**NOT VALID UNTIL SIGNED BY THE OWNER, CONSTRUCTION MANAGER, ARCHITECT AND CONTRACTOR.**

Kraus-Anderson Construction Company  
**CONSTRUCTION MANAGER** (Firm name)  
 3716 Oneota Street, Duluth, MN 55807  
**ADDRESS**  
 BY (Signature)   
 Mike Dosan, Jr.  
 (Typed name) DATE: 9-29-10

SJA Architects  
**ARCHITECT** (Firm name)  
 11 East Superior Street, Ste. 240, Duluth, MN 55802  
**ADDRESS**  
 BY (Signature)   
 Rick Stanius  
 (Typed name) DATE: 10-11-10

Northland Constructors of Duluth, LLC  
**CONTRACTOR** (Firm name)  
 4843 Rice Lake Road, Duluth, MN 55803  
**ADDRESS**  
 BY (Signature)   
 Nathan Fox  
 (Typed name) DATE: 9-18-10

Independent School District #709  
**OWNER** (Firm name)  
 215 North 1<sup>st</sup> Avenue East, Duluth, MN 55802  
**ADDRESS**  
 BY (Signature) \_\_\_\_\_  
 (Typed name) DATE: \_\_\_\_\_

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 User Notes: (1766207865)



## FACILITIES MANAGEMENT

Independent School District No. 709

Located at 101 East 3rd Street

Mailing Address: 215 North 1st Avenue East

Duluth, Minnesota 55802

Construction Management (218) 336-8907

Maintenance (218) 336-8906

Operations (218) 336-8905

Fax (218) 336-8909

# Memorandum

**To:** Bill Hanson  
School Board Members

**From:** Kerry M. Leider 

**Date:** October 27, 2010

**Re:** Bid # 1183 – Lincoln Piedmont School (WS #33) – Demolition, Earthwork and Site Utilities – Northland Constructors of Duluth, LLC - Change Order #4

Bid #1183, WS #33 – Demolition, Earthwork and Site Utilities at Piedmont Elementary School was approved at the Special School Board Meeting on May 4, 2010 with a bid of \$1,535,211.00.

Change Order #4 to this bid is to install three drain tile connections between the building excavation and filtration basin in lieu of drain tile along the north side of the building resulting in an increase of \$9,652.00.

**Recommendation:**

It is recommended the School Board approve the change order as listed above pertaining to Bid #1183, WS #33 – Demolition, Earthwork and Site Utilities at Piedmont School adding \$9,652.00 to the previously awarded base bid and change orders for a new contract total of \$2,034,110.00.

Attachment

**AIA** Document G701/CMa™ - 1992

**Change Order - Construction Manager-Adviser Edition**

<b>PROJECT (Name and address):</b> Lincoln-Piedmont Elementary School 2827 Chambersburg Avenue Duluth, MN 55811	<b>CHANGE ORDER NUMBER:</b> 004 <b>INITIATION DATE:</b> 9/10/10	<b>OWNER:</b> <input checked="" type="checkbox"/> <b>CONSTRUCTION MANAGER:</b> <input checked="" type="checkbox"/> <b>ARCHITECT:</b> <input checked="" type="checkbox"/> <b>CONTRACTOR:</b> <input checked="" type="checkbox"/> <b>FIELD:</b> <input type="checkbox"/> <b>OTHER:</b> <input checked="" type="checkbox"/>
<b>TO CONTRACTOR (Name and address):</b> Northland Constructors of Duluth, LLC 4843 Rice Lake Road Duluth, MN 55803	<b>PROJECT NUMBERS:</b> 080020.00 / 20213 <b>CONTRACT DATE:</b> 05/04/2010 <b>CONTRACT FOR:</b> General Construction	

**THE CONTRACT IS CHANGED AS FOLLOWS:**

Item No. 01 - PCO 037R - 12" select granular and 4" perforated pipe.

Total Amount This Change Order \$9,652.00

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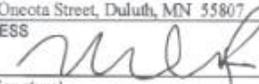
<b>I.S.D. #709 FACILITIES MGMT</b>	
\$	1,535,211.00
\$	489,247.00
\$	2,024,458.00
\$	9,652.00
\$	2,034,110.00

The original Contract Sum was  
 Net change by previously authorized Change Orders  
 The Contract Sum prior to this Change Order was  
 The Contract Sum will be increased by this Change Order in the amount of  
 The new Contract Sum including this Change Order will be

The Contract Time will be increased by Zero (0) days.  
 The date of Substantial Completion as of the date of this Change Order therefore is 7/18/2011.

**NOTE:** This summary does not reflect changes in the Contract Sum, Contract Time or Guaranteed Maximum Price which have been authorized by Construction Change Directive.

**NOT VALID UNTIL SIGNED BY THE OWNER, CONSTRUCTION MANAGER, ARCHITECT AND CONTRACTOR.**

Kraus-Anderson Construction Company  
**CONSTRUCTION MANAGER (Firm name)**  
 3716 Onecta Street, Duluth, MN 55807  
**ADDRESS**  
  
**BY (Signature)**  
 Mike Dosari, Jr.  
**(Typed name)**                      **DATE:** 10-7-10

SJA Architects  
**ARCHITECT (Firm name)**  
 11 East Superior Street, Ste. 250, Duluth, MN 55802  
**ADDRESS**  
  
**BY (Signature)**  
 Rick Stanius  
**(Typed name)**                      **DATE:** 10-11-10

Northland Constructors of Duluth, LLC  
**CONTRACTOR (Firm name)**  
 4843 Rice Lake Road, Duluth, MN 55803  
**ADDRESS**  
  
**BY (Signature)**  
 SCOTT KYPOLA  
**(Typed name)**                      **DATE:** 10/4/10

Independent School District #709  
**OWNER (Firm name)**  
 215 North 1<sup>st</sup> Avenue East, Duluth, MN 55802  
**ADDRESS**  
  
**BY (Signature)**  
  
**(Typed name)**                      **DATE:**

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**User Notes:**

(1800746327)



## FACILITIES MANAGEMENT

Independent School District No. 709

*Located at 101 East 3rd Street*

*Mailing Address: 215 North 1st Avenue East*

*Duluth, Minnesota 55802*

Construction Management (218) 336-8907

Maintenance (218) 336-8906

Operations (218) 336-8905

Fax (218) 336-8909

# Memorandum

**To:** Bill Hanson  
School Board Members

**From:** Kerry M. Leider 

**Date:** October 27, 2010

**Re:** Bid # 1183 – Lincoln Piedmont School (WS #33) – Demolition, Earthwork and Site Utilities – Northland Constructors of Duluth, LLC - Change Order #5

Bid #1183, WS #33 – Demolition, Earthwork and Site Utilities at Piedmont Elementary School was approved at the Special School Board Meeting on May 4, 2010 with a bid of \$1,535,211.00.

Change Order #5 to this bid is for riprap ditch and temporary swale work along Chambersburg Avenue north of Ensign Street required by the City to meet the intent of the storm drainage design resulting in an increase of \$3,937.00.

**Recommendation:**

It is recommended the School Board approve the change order as listed above pertaining to Bid #1183, WS #33 – Demolition, Earthwork and Site Utilities at Piedmont School adding \$3,937.00 to the previously awarded base bid and change orders for a new contract total of \$2,038,047.00.

Attachment

# AIA® Document G701/CMa™ – 1992

## Change Order - Construction Manager-Adviser Edition

<b>PROJECT (Name and address):</b> Lincoln-Piedmont Elementary School 2827 Chambersburg Avenue Duluth, MN 55811	<b>CHANGE ORDER NUMBER:</b> 005 <b>INITIATION DATE:</b> 9/30/10	<b>OWNER:</b> <input checked="" type="checkbox"/> <b>CONSTRUCTION MANAGER:</b> <input checked="" type="checkbox"/> <b>ARCHITECT:</b> <input checked="" type="checkbox"/> <b>CONTRACTOR:</b> <input checked="" type="checkbox"/> <b>FIELD:</b> <input type="checkbox"/> <b>OTHER:</b> <input type="checkbox"/>
<b>TO CONTRACTOR (Name and address):</b> Northland Constructors of Duluth, LLC 4843 Rice Lake Road Duluth, MN 55803	<b>PROJECT NUMBERS:</b> 080020.00 / 20213 <b>CONTRACT DATE:</b> 05/04/2010 <b>CONTRACT FOR:</b> General Construction	

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**THE CONTRACT IS CHANGED AS FOLLOWS:**

- Item No. 001 - PCO 054 Rip-rap, geotextile class IV, erosion blanket, seeding, fertilizer & mulch \$125.00
- Item No. 002 - PCO 055 Water service adjustment & insulation \$2,512.00

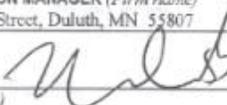
Total Amount this Change Order \$3,937.00

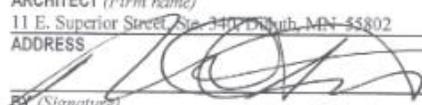
The original Contract Sum was	\$ 1,535,211.00
Net change by previously authorized Change Orders	\$ 498,899.00
The Contract Sum prior to this Change Order was	\$ 2,034,110.00
The Contract Sum will be increased by this Change Order in the amount of	\$ 3,937.00
The new Contract Sum including this Change Order will be	\$ 2,038,047.00

The Contract Time will be increased by Zero (0) days.  
 The date of Substantial Completion as of the date of this Change Order therefore is 7/18/2011.

**NOTE:** This summary does not reflect changes in the Contract Sum, Contract Time or Guaranteed Maximum Price which have been authorized by Construction Change Directive.

**NOT VALID UNTIL SIGNED BY THE OWNER, CONSTRUCTION MANAGER, ARCHITECT AND CONTRACTOR.**

Kraus-Anderson Construction Company  
**CONSTRUCTION MANAGER (Firm name)**  
 3716 Oneota Street, Duluth, MN 55807  
**ADDRESS**  
  
**BY (Signature)**  
 Mike Dosan, Jr.  
 (Typed name) DATE: 10-13-10

SJA Architects  
**ARCHITECT (Firm name)**  
 11 E. Superior Street, Ste. 140 Duluth, MN 55802  
**ADDRESS**  
  
**BY (Signature)**  
 Rick Stanius  
 (Typed name) DATE: 10-18-10

Northland Constructors of Duluth, LLC  
**CONTRACTOR (Firm name)**  
 4843 Rice Lake Road, Duluth, MN 55803  
**ADDRESS**  
  
**BY (Signature)**  
 Sean Hynd  
 (Typed name) DATE: 10/6/10

ISD #709 Duluth Public Schools  
**OWNER (Firm name)**  
 215 N. 1<sup>st</sup> Avenue East, Duluth, MN 55802  
**ADDRESS**  
  
**BY (Signature)**  
 (Typed name) DATE:

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User Notes: (878687128)

RESOLUTION AUTHORIZING AN ESCROW AGREEMENT  
REGARDING CAPITALIZED INTEREST FOR  
GENERAL OBLIGATION ALTERNATIVE FACILITIES BONDS, SERIES 2008A

BE IT RESOLVED, by the School Board (the "School Board") of Independent School District No. 709 (Duluth), St. Louis County, Minnesota (the "District"), as follows:

Section 1. The District adopted in 2007 a Long-Range Facilities Plan, which calls for the renewal and remodeling of existing school facilities, additions to existing school facilities and construction of new schools. The District has issued six series of obligations to fund the Long-Range Facilities Plan, each of which is restricted to particular types of improvements.

Section 2. The District issued its \$59,235,000 General Obligation Alternative Facilities Bonds, Series 2008A, dated February 15, 2008 (the "Bonds") to finance a portion of the Long-Range Facilities Plan. The District modified the Long-Range Facilities Plan, the consequence of which is that \$3,209,284 of proceeds of the Bond is in excess of eligible construction costs of the modified plan.

Section 3. The School Board hereby determines to use such excess proceeds of the Bonds to pay capitalized interest on the Bonds and costs of establishing an escrow for such interest payments.

Section 4. A. U.S. Bank National Association of St. Paul, Minnesota, which is a suitable financial institution within the State of Minnesota whose deposits are insured by the Federal Deposit Insurance Corporation whose combined capital and surplus is not less than \$500,000, is hereby designated escrow agent (the "Escrow Agent") with respect to payment of such capitalized interest on the Bonds.

B. The Chair and Clerk are hereby authorized and directed to execute on behalf of the District an escrow agreement (the "Escrow Agreement") with the Escrow Agent in substantially the form now on file with the Clerk. The execution and delivery of the Escrow Agreement by the Chair and the Clerk, in the form on file with the Clerk with such changes, omissions, insertions and revisions as the Chair and the Clerk deem advisable is hereby approved, and the execution by such officers shall be conclusive evidence of such approval. All essential terms and conditions of the Escrow Agreement, including payment by the District of reasonable charges for the services of the Escrow Agent, are hereby approved and adopted and made a part of this Resolution, and the District covenants that it will promptly enforce all provisions thereof in the event of default thereunder by the Escrow Agent.

Section 5. A. The District hereby creates an Escrow Account under the Escrow Agreement for payment of a portion of the interest on the Bonds as hereinafter provided: (a) \$3,199,284 from the Construction Fund created under the bond resolution for the Bonds to the Escrow Account; and (b) investment earnings on such monies referenced in clause (a) for the payment of interest due on the Bonds as follows: (i) on August 1, 2011, \$1,200,512.50 for interest due on the Bonds; (ii) on February 1, 2012, \$1,200,512.50 for interest due on the Bonds; and (iii) on August 1, 2012, \$798,259.00 plus any investment earnings on the Escrow Account for interest due on the Bonds. The Escrow Account shall be maintained with the Escrow Agent pursuant to the Escrow Agreement and this Resolution. The Escrow Account shall be invested in accordance with the Act, the Escrow Agreement and this Section, in securities specified in Minnesota Statutes Section 475.67, Subdivision 8(a).

B. The Escrow Account for the Bonds is irrevocably appropriated to the payment of such interest on the Bonds as described above. The monies to be deposited in the Escrow Account for the interest on the Bonds shall be used solely for the purposes herein set forth and for no other purpose.

C. Securities purchased for the Escrow Account shall be purchased simultaneously with the delivery of the funds to the Escrow Agent. The Chair and Clerk, or their designee, are authorized and directed to purchase such securities.

Adopted this 16th day of November, 2010.

Motion made by Member \_\_\_\_\_, seconded by Member \_\_\_\_\_, to approve Resolution #B-\_\_-\_\_-\_\_\_\_, as presented. Upon a vote taken, the same was approved as follows:

Yeah:

Nay:

\_\_\_\_\_  
Clerk

\_\_\_\_\_  
Chair

*M:\DOCS\05953\000041\ROL\P08555.DOC*

RESOLUTION AUTHORIZING TRANSFER OF FUNDS FROM THE  
GENERAL FUND TO THE DEBT SERVICE FUND REGARDING  
FINANCING OF THE LONG-RANGE FACILITIES PLAN

BE IT RESOLVED, by the School Board (the "Board") of Independent School District No. 709, St. Louis County, Minnesota (the "District"), as follows:

Section 1. A. The Board approved a Long-Range Facilities Plan, as amended (the "Facilities Plan"), which calls for renewal and remodeling of existing school facilities, additions to existing facilities and construction of new schools.

B. The District has submitted the Facilities Plan to the Minnesota Department of Education (i) for approval of the Facilities Plan; (ii) for approval of the financings for the Facilities Plan, and (iii) for review and comment on the Facilities Plan. The Commissioner of Education has approved the Facilities Plan and the financing for the Facilities Plan.

C. The District has issued six series of obligations to finance the Facilities Plan, including the \$71,170,000 Taxable Full Term Certificates of Participation, Series 2009A (Build America Bonds – Direct Pay), dated October 1, 2009 (the "Series 2009A COPs").

D. The financing plan for the Facilities Plan anticipates canceling all or a portion of tax levies for the Series 2009A COPs each year from general fund monies derived primarily from operational savings, rebates and grants and proceeds from the sale of excess properties.

Section 2. The Board hereby authorizes, pursuant to Minnesota Statutes Section 475.61, Subd. 3(g), the permanent transfer of funds from the General Fund (Fund 01) to the Debt Service Fund (Fund 07) in the amount of \$3,344,250.16 for the purpose of canceling a portion of the tax levy for the Series 2009A COPs for Levy Year 2010/Collection Year 2011.

Adopted this 16th day of November, 2010.

Motion made by Member \_\_\_\_\_, seconded by Member \_\_\_\_\_, to approve Resolution \_\_\_\_\_, as presented. Upon vote taken the same was approved as follows:

Yeah:

Nay:

Absent:

\_\_\_\_\_  
Clerk

\_\_\_\_\_  
Chair

**RESOLUTION**

Approving the Joint Powers Agreement Between the City of Duluth and Independent School

District #709 Related to Laura MacArthur School and Memorial Park

BE IT RESOLVED, by the School Board of Independent School District No. 709, St. Louis County, State of Minnesota, that the attached Joint Powers Agreement between the City of Duluth and Independent School District #709 related to Laura MacArthur School and Memorial Park is hereby approved.

**CITY OF DULUTH- INDEPENDENT SCHOOL DISTRICT NO. 709  
JOINT POWERS AGREEMENT  
LAURA MACARTHUR SCHOOL AND MEMORIAL PARK**

**ARTICLE 1- PARTIES**

THIS AGREEMENT, entered into this \_\_\_\_\_ day of \_\_\_\_\_, 2010, is by and between the CITY OF DULUTH, a municipal corporation of the County of St. Louis, State of Minnesota, (hereinafter "CITY"), and INDEPENDENT SCHOOL DISTRICT NO. 709 (hereinafter "SCHOOL DISTRICT").

**ARTICLE 2- PURPOSE AND PREMISES**

- 2.1. Pursuant to Minnesota Statutes, Section 471.59, local government units and other governmental entities may enter into an agreement through the action of their respective governing bodies to jointly or cooperatively exercise any power common to the contracting parties or any similar powers;
- 2.2. The purpose of this Agreement is to facilitate the joint development by CITY and SCHOOL DISTRICT of the Memorial Park and Laura MacArthur School property through the use of a master plan and incremental phased projects to be constructed over a number of years.
- 2.3. CITY and the SCHOOL DISTRICT desire to make improvements to the Memorial Park and Laura MacArthur School property for education, community, and recreational purposes; and
- 2.4. Said improvements will be implemented by SCHOOL DISTRICT AND CITY over a period of years in planned phases involving funding by the CITY, SCHOOL DISTRICT, and Community Development Block Grants.
- 2.5. The CITY owns property known as the Memorial Park which is used for community and recreational purposes, and is depicted in Exhibit A and legally described as:

All of Block 1, except highway right-of-way, GRAND AVENUE DIVISION OF WEST DULUTH (1930-00030) and an unplatted triangular piece of land lying between the extended west line of Block 1; the northwesterly line of Grand Avenue and the south line of Lot 18, Block 1, GRAND AVENUE DIVISION OF WEST DULUTH (1930-00180); and All of Block 3, GRAND AVENUE DIVISION OF WEST DULUTH (1930-00370); and Lots 1 thru 7, Block 1, CENTRAL AVENUE DIVISION OF WEST DULUTH (0430-00010); and Lots 7 thru 12, Block 155, WEST DULUTH FIFTH

DIVISION (4510-06380); and All of Block 99 including vacated Elinor Street adjacent to Lots 6 thru 10, WEST DULUTH SIXTH DIVISION (4520-13770); and All of Block 100, WEST DULUTH SIXTH DIVISION (4520-13870).

- 2.6. The SCHOOL DISTRICT owns property known as the Laura MacArthur School, which is used for community education and recreational purposes, and is depicted in Exhibit A and legally described as:

All of Blocks 105 and 106, West Duluth 5th Division, including vacated alleys and Street: Vacation of Central Avenue Alley in Block 105 from the South line of Central Place to the North line of Elinor Street Vacation of Elinor Street from the West line of 54th Avenue West to the East line of Central Avenue Alley.

### **ARTICLE 3- MASTER PLAN IMPLEMENTATION**

- 3.1. The CITY and the SCHOOL DISTRICT shall cause to be developed a plan, known as the Memorial Park and Laura MacArthur School Master Joint Use Plan (hereafter referred to as the "PLAN"), for the development of the Memorial Park and Laura MacArthur School property.
- 3.2. The PLAN shall describe and include all improvements that are the subject of this AGREEMENT and may provide for the construction of these improvements in various phases over an extended period of time.
- 3.3. The PLAN shall be subject to approval by both the CITY and SCHOOL DISTRICT. The PLAN may include improvements to buildings and grounds on the site and may identify and allocate funding sources for these improvements and may identify which party is responsible for the construction of the improvement.
- 3.4. The PLAN shall be reviewed and approved in writing by the CITY and SCHOOL DISTRICT every five years from execution of this AGREEMENT. Any revisions or amendments to the PLAN shall be approved in writing by both the CITY and SCHOOL DISTRICT.
- 3.5. The parties shall implement the PLAN for development as set forth under the terms of the PLAN document. It is expressly understood by both parties that the development of each phase of the PLAN shall be subject to the availability of funds and that neither party shall be obligated to implement any phase of the PLAN at any time in which that party determines that there is a lack of funds for such implementation.

## **ARTICLE 4- MAINTENANCE AND OPERATION**

- 4.1. The School District grants the City and the City grants the School District permission to perform construction work and make installations of improvements to the Memorial Park and Laura MacArthur School property as are set forth in the Memorial Park and Laura MacArthur School Master Plan.
- 4.2. Each party shall be responsible for the maintenance, repair, and any utility or other operating costs of any improvement that it constructs pursuant to the PLAN unless the parties agree to a different allocation in writing.
- 3.5. Each party shall not disturb or alter said improvements. If a party disturbs or alters said improvements, the party shall reimburse to the funding source of said improvement the depreciated value of said improvement at the time it is removed, disturbed or altered.
- 3.6. Each party shall be responsible for determining the usage and scheduling of the improvements that it has constructed pursuant to this AGREEMENT. Each party and the public shall be allowed to utilize all improvements to the extent that scheduling and maintenance allows such use. If improvements such as playgrounds or athletic fields overlap, the parties shall coordinate scheduling to maximize the use of the improvements.

## **ARTICLE 5- TERM OF OCCUPANCY**

- 5.1. This AGREEMENT shall run for a fifteen year period from the date of its execution and may be renewed for successive five year periods as provided herein.
- 5.2. This AGREEMENT shall terminate if not renewed by both parties in writing. This AGREEMENT does not automatically renew after expiration of the five year period from the date of execution.
- 5.3. The parties shall meet and confer within ninety (90) days before each AGREEMENT term is to expire to renegotiate the terms and conditions of the AGREEMENT. This AGREEMENT may be renewed for a subsequent five year period upon written approval of both CITY and SCHOOL DISTRICT.
- 5.4. The parties shall meet and confer in a similar manner each subsequent five (5) year period within ninety (90) days of expiration, unless either party gives written notice of its intent not to renew this agreement.

## **ARTICLE 6- INSURANCE**

- 6.1. SCHOOL DISTRICT shall provide for purchase and maintenance of such insurance as will protect SCHOOL DISTRICT and the CITY against risk of loss or damage to the Memorial Park property and any other property permanently located or exclusively used at the Laura Memorial Park

property and against claims which may arise or result from the maintenance and use of the Memorial Park property during the term of this Agreement.

- 6.2. SCHOOL DISTRICT shall procure and continuously maintain insurance covering all risks of injury to or death of any person(s) or entity(ies) or damage to property arising in any way out of or as a result of SCHOOL DISTRICT's occupancy of or use of the Memorial Park property, carried in the name of the SCHOOL DISTRICT.
- 6.3. During the term of this Agreement, Lessee shall procure and maintain continuously in force Public Liability Insurance written on an "occurrence" basis under a Comprehensive General Liability Form in limits of not less than \$1,500,000 aggregate per occurrence for personal bodily injury and death, and limits of \$1,500,000 for property damage liability and twice the limits provided when a claim arises out of the release or threatened release of a hazardous substance whether on or off the Memorial Park property. If person limits are specified, they shall be for not less than \$1,500,000 per person and be for the same coverages. The CITY shall be named as additional insureds thereon. All insurance shall be taken out and maintained in responsible insurance companies organized under the laws of the United States and licensed to do business in the State of Minnesota.
- 6.4. Certificates showing that SCHOOL DISTRICT is carrying such insurance in the specified amounts shall be furnished to the CITY prior to the execution of this Agreement. Insurance shall cover:
  1. Public liability, including premises and operations coverage;
  2. Independent contractors--protective contingent liability;
  3. Personal injury;
  4. Owned, non-owned and hired vehicles, where applicable;
  5. Contractual liability covering the indemnity obligations set forth herein;
- 6.5. The CITY shall be named as Additional Insured under the Public Liability Policy, or as an alternate, SCHOOL DISTRICT may provide Owners-Contractors Protective policy, naming itself, and CITY. SCHOOL DISTRICT shall also provide evidence of Statutory Minnesota Workers' Compensation Insurance. SCHOOL DISTRICT shall provide Certificates of Insurance evidencing the required insurance coverage. The certificates shall provide 30-days notice of cancellation, non-renewal or material change provisions and shall further provide that failure to give such notice to CITY will render any such change or changes in said policy or coverage ineffective as against the CITY.
- 6.6. The use of an "Accord" form as a certificate of insurance shall be accompanied by two forms – 1) ISO Additional Insured Endorsement (CG-2010 pre-2004) and 2) Notice of Cancellation Endorsement (IL 7002) – or

equivalent, as approved by the Duluth City Attorney's Office. Examples of such endorsements are available upon request.

- 6.7. The CITY does not represent or guarantee that these types or limits of coverage are adequate to protect SCHOOL DISTRICT's interests and liabilities.

#### **ARTICLE 7- TERMINATION OF AGREEMENT**

- 7.1. This AGREEMENT may be terminated by either party upon breach of any of the terms and conditions of this AGREEMENT by either of the parties and the failure to rectify or correct any such breach within thirty (30) days of the transmission of written notice of the breach.
- 7.2. Upon termination of this Agreement, or unless otherwise agreed upon in writing by both parties, any installations, structures, and improvements made by the CITY on SCHOOL DISTRICT property shall be removed by CITY.
- 7.3. Upon termination of this Agreement, or unless otherwise agreed upon in writing by both parties, any installations, structures, and improvements made by the SCHOOL DISTRICT on CITY property shall be removed by SCHOOL DISTRICT.

#### **ARTICLE 8- LIABILITY**

- 8.1. As Between the Parties  
Each party hereto agrees that it will be solely liable for any liability arising out of any acts or omissions of itself or its officers, agents, servants, employees or subcontractors in the performance of its respective obligations under this Agreement.
- 8.2. Limitation of Liability  
Nothing herein shall be deemed to create any liability on behalf of either party not otherwise existing as to such party under the provisions of Minnesota Statutes Chapter 466 or to extend the amount of liability of either party to amounts in excess of that specified in said Chapter.
- 8.3. Third Party Liability  
Nothing herein shall be deemed to create any liability to any third party not otherwise existing under applicable law.

#### **ARTICLE 9- CIVIL RIGHTS ASSURANCES**

- 9.1. SCHOOL DISTRICT AND CITY, and their officers, agents, servants and employees as part of the consideration under this AGREEMENT, do hereby covenant and agree that:

9.1.1. No person on the grounds of race, color, creed, religion, national origin, ancestry, age, sex, marital status, status with respect to public assistance, sexual orientation and/or disability shall be excluded from any participation in, denied any benefits of or otherwise subjected to discrimination with regard to the work to be done pursuant to this AGREEMENT.

9.1.2. That all activities to be conducted pursuant to this AGREEMENT shall be conducted in accordance with the Minnesota Human Rights Act of 1974, as amended (Chapter 363), Title 7 of the U.S. Code and any regulations and executive orders which may be affected with regard thereto.

## **ARTICLE 10- RULES AND REGULATIONS**

Both parties agree to observe and comply with all laws, ordinances, rules and regulations of the United States of America, the State of Minnesota and County and the City and their respective agencies which are applicable to their activities under this Agreement.

## **ARTICLE 11- WAIVER**

Any waiver by either party of any provision of this Agreement shall not imply a subsequent waiver of that or any other provision.

## **ARTICLE 12- APPLICABLE LAW AND VENUE**

12.1. This AGREEMENT together with all of its paragraphs, terms and provisions is made in the State of Minnesota and shall be construed and interpreted in accordance with the laws of the State of Minnesota.

12.2. The courts of the district of St. Louis County, Minnesota shall be the exclusive jurisdiction to hear any matter arising out of this AGREEMENT.

## **ARTICLE 13- SEVERABILITY**

In the event any provision herein shall be deemed invalid or unenforceable, the remaining provisions shall continue in full force and effect and shall be binding upon the parties to this AGREEMENT.

## **ARTICLE 14- THIS IS THE ENTIRE AGREEMENT**

It is understood and agreed that the entire AGREEMENT of the parties is contained herein and that this AGREEMENT supersedes all oral agreements and negotiations between the parties relating to the subject matter hereof. Any amendment to this AGREEMENT shall be in writing and shall be executed by the same parties who executed the original agreement or their successors in office.

**IN WITNESS WHEREOF, the parties have hereunto set their hands the day and date first above shown.**

**CITY OF DULUTH**, a Minnesota  
municipal corporation

**INDEPENDENT SCHOOL  
DISTRICT 709**

By: \_\_\_\_\_  
Its Mayor

By: \_\_\_\_\_  
Its School Board Chair

Attest:

By: \_\_\_\_\_  
City Clerk

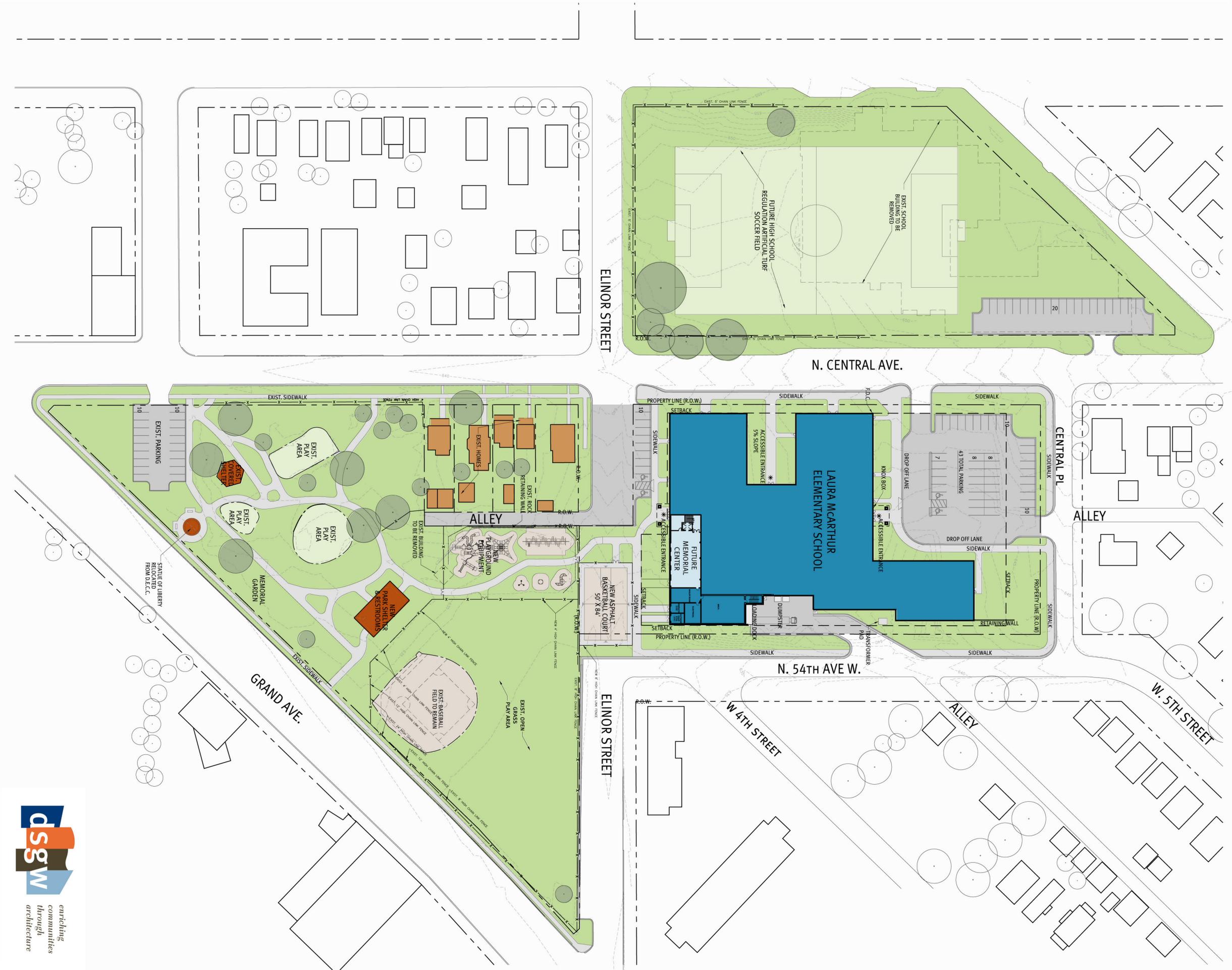
Countersigned:

\_\_\_\_\_  
City Auditor

Approved as to form:

\_\_\_\_\_  
City Attorney

DRAFT



# LAURA MACARTHUR / MEMORIAL PARK CONCEPTUAL SITE PLAN

SCALE: 1" = 50'-0"

27 AUGUST 2009



## RESOLUTION

Authorizing the Use of Eminent Domain to Acquire All or a Portion of Parcel Number 010-2454-00012 for School District Purposes

**WHEREAS**, the School Board by Resolution B-6-07-2452 adopted a Long-range Facilities Plan for the District, and therein also directed the District's administrative staff to commence with the identification and negotiation of land to be acquired as identified in the Plan; and

**WHEREAS**, the Administration working with Johnson Controls and the District's Legal Counsel have identified certain property and have been unable to successfully negotiate the acquisition of said Parcel; and

**WHEREAS**, the School District is authorized to acquire property for public purposes pursuant to Minn. Statute Section 123B.74 and Minn. Statute Chapter 117;

**WHEREAS**, said property will be used for school purposes including the purposes set forth in Minnesota Statute Section 123B.51; and

**WHEREAS**, construction on the school building immediately adjoining the property described herein has already commenced, and the property described herein is needed for sloping, grade, parking and access to the new school building.

**NOW, THEREFORE, BE IT RESOLVED** that the School Board hereby determines that it is in the public interest and necessary for purposes of proceeding with construction of the project described above to acquire through negotiation with the property owner or by eminent domain this Parcel known as Assessor's Parcel No. 010-2454-00012, is further described as That part of Lot One (1), Huseby's Division First Addition, described as follows; Beginning at the NW corner of said Lot 1, thence South, along the East line of Lot 2, Huseby's Division First Addition, for a distance of 122.67 feet; thence South 50 degrees 01 minute 15 seconds East, along the Northeast line of Lot 3, Huseby's Division, First Addition for a distance of 86.00 feet; thence North 18 degrees 40 minutes, 42 seconds East for a distance of 187.66 feet to the South line of Ensign Street, thence North 89 degrees 56 minutes West along the South line of Ensign Street for a distance of 126.00 feet to the point of beginning, City of Duluth, in St. Louis County. Said parcel containing 15,246.624 square feet; and

**BE IT FURTHER RESOLVED** that for the reasons set forth herein and because of a concern that delays in acquisition of the property will delay this construction project, the School Board hereby deems it necessary to proceed without delay under Minn. Stat. §117.042.

**BE IT FURTHER RESOLVED** that the School District's legal counsel shall be requested to file the necessary petitions therefore and prosecute said actions to successful conclusions, or until they are abandoned, dismissed or terminated by the School Board or the District Court.

**RESOLUTION**

Authorized Student Activity Bank Account Signer

RESOLVED, by the School Board of Independent School District No. 709, St.

Louis County, Minnesota, that it hereby authorizes the following:

<u>District Building</u>	<u>Banking Institution</u>	<u>Account Number</u>	<u>Addition of Authorized Signer</u>	<u>Removal of Authorized Signer</u>
Unity(ALC)	DTCU	XXXX4	Brenda Vandell	Sandy Poppenberg
ALC(GED)	DTCU	XXXX9		Amanda Hagen

**RESOLUTION**

Approving the Working Drawings Related to New Construction at  
Grant Elementary School

BE IT RESOLVED, by the School Board of Independent School District No. 709, St. Louis County, State of Minnesota, that the Working Drawings related to New Construction at Grant Elementary School, as presented at the November 8, 2010 Business Committee Meeting and attached hereto, are hereby approved.

## RESOLUTION

### Designating the Use of the Second Entrance Road to Central High School

WHEREAS the School Board, has previously authorized and completed construction of a second entrance to the Central High School Campus, and

WHEREAS the School Board acknowledges the Blackman Avenue residents' concerns for maintaining a reasonable level of neighborhood safety, and

WHEREAS it is necessary to provide reasonable access and egress for the occupants of the Central High School campus during the school day, and

WHEREAS the District Administration desires to maintain the reliability of school bus transportation schedules, and

WHEREAS the School Site Council desires reasonable entrance and egress to and from the school property, and

WHEREAS the School Board previously approved Resolution B-9-05-2343 "Designating the Use of a New Second Entrance Road to Central High School,"

THEREFORE BE IT RESOLVED that the School Board hereby designates the use of the Blackman Avenue entrance to the Central High School Campus as follows:

Road use will be limited to (approximately) the following hours: 7-10 am and 2-6 pm on school days; and to emergency use as determined appropriate and necessary by the school principal or emergency response entities.

BE IT FURTHER RESOLVED that this designated use of the Blackman Avenue entrance will continue to be evaluated and may be changed or amended by future School Board action.



**Rachel Nelson - ISD 709 ARTIST PARTNER CONTRACT-  
ASAP\_fy11\_Perpich Grant**

This is a contract between school residency artist Rachel Nelson and the Independent School District 709, fiscal agent for the Laura MacArthur Elementary School Artist and School as Partners Grant from Perpich Center for the Arts, grant # \_\_\_\_\_ for the 2010-2011 school year.

**SERVICES:** Rachel Nelson will provide one planning day plus 15 4-hour residency days of storytelling, creative drama, and writing activities during the 2010-11 school year. This residency will consist of one 2-hour session per week in Mrs. Erie's and Mrs. Lukovsky's 5<sup>th</sup> grade classrooms at Laura MacArthur.

**PAYMENT SCHEDULE:** ISD709 will pay Rachel Nelson biweekly (excluding vacations). Invoices will be submitted to the district for each payment, approved by Principal Deb Sauter. Grant budget attached.

Payments from this grant to Rachel Nelson will include residency teaching days @300/day, mileage @ .50/mile, and time compensation for planning workshop and coaching time with teacher partners and peer coaches from Perpich Center for Arts Education.

Rachel Nelson works as an independent contractor, SSN ~~474-68-8888~~ W-9 form attached to contract.

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**TOTAL IN PERPICH GRANT payable to Rachel Nelson:**

total days to be billed: 16 days@300/day (15 days + 1 workshop plan day)	\$4800.00
on-site team planning half day	125
<b>TOTAL in Perpich Grant for artist fees:</b>	<b>\$4925</b>
plus mileage allocated in this grant: 2 round trips, 370 mi ea, @ .50/mile to PCAE	370
<b>TOTAL IN ASAP FY11 BUDGET TO BE PAID TO RACHEL NELSON:</b>	<b>\$5295</b>

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(Below are detailed the first 4 invoices, through 12.9.2010.

Other invoices will be billed in accordance with attached budget.)

<u>INVOICE DATE</u>	<u># of RES. DAYS</u>	<u>DATES WORKED</u>	<u>TEACHING</u>	<u>Other</u>	<u>TOTAL</u>
10.19.2010	2	10.12, 14, 18, 19 (1/2 day each) planning meeting with teachers, coaches	600	125	\$725
11.2.2010	2	10.24, 26; 11.2, 4 (1/2 day each)	600		\$600
11.18.2010	2	11.8, 10, 16, 18 (1/2 day each) day-long planning meeting at Perpich Ctr RT Mileage to Perpich Center, team carpool	600	300 185	\$1085
12.9.2010	2	11.30, 12.2, 7, 9 (1/2 day each)	600		\$600

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**FINAL REPORTS:** Rachel Nelson, Ronda Erie, and Tami Lukovsky will evaluate student progress in writing and storytelling/creative drama with the aid of Steve Busa and Becca Barniskis, peer coaches from Perpich center. Rachel Nelson shall return final 2-year report and Budget to Perpich Center by June 2011, at which time final monies will be disbursed to the school district for this grant.

**CHANGES:** This contract may be amended by the agreement of both parties. A signed amendment to this contract shall make such changes binding.

**SIGNATURES:**

  
Rachel Nelson, Residency Artist

10/19/2010  
Date



Bill Hanson, ISD 709 Business Manager

10/25/10  
Date

**Attachments:**

- W-9 form
- Itemized Budget for Laura MacArthur Arts and Schools as Partners Grant, year 2 (fy2011)

# FY 11 - Laura MacArthur School - MN Arts & Schools as Partners Grant

Funding provided by a grant from the Perpich Center for Arts Education

<b>Total Grant Award - Year #1:</b>	\$	<b>5,500.00</b>
carry over from fy 2010	\$	734.04
	\$	<b>6,234.04</b>

\$5500 each for 2 yrs

FTE

Coordinated by Deb Sauter

Total

Timelines March 2010 to June 2011

Sub teacher SALARY is \$95 per day, Stipends  
to Tchrs are \$20.46 per hr

Object Code		
1145.00	660	660
1185.00	-	-
FICA 7.65%	50	50
TRA 5.79%	38	38
Work Comp 1.10%	7	7
Unempl Comp 1.0%	7	7
		<b>763</b>

103

Description	Object	
Contr Svcs - Rachel Nelson, Artist in Residency	1305.00	5,295
Student Transp - district busses for field trips	1365.00	-
Mileage - travel for training	1366.01	-
Meals, Lodging, Registration	1366.02	-
Fees-admissions/field trips, other	1394.00	-
Printing - costs through District printshop	1398.02	176
General Supplies	1401.01	-
		-

TOTAL NonLabor budget

Nonlabor Budget	5,471
Labor budget	763

<b>Total Funding</b>	<b>6,234</b>
<b>Difference</b>	<b>0</b>

FILL IN the SALARY amount for Subs and Training Stipends (for ISD #709 employees ONLY!). Fringe in the blue protected boxes will auto-calculate based on the amounts in the salary lines.

Fill in all other cost categories. Total should NOT exceed grant amount awarded.

## HEALTH CARE STAFFING AGREEMENT

THIS AGREEMENT made and entered into this \_\_\_\_ day of October, 2010, by and between Interim HealthCare of Lake Superior, Inc. (hereinafter "INTERIM") and Duluth Public Schools (hereinafter "Facility").

### RECITALS

INTERIM is in the business of providing home care and health care staffing services; and,

FACILITY is in the business of public school education,

FACILITY requires supplemental nursing personnel to work various shifts in said FACILITY, and

WHEREAS, INTERIM HEALTHCARE has the necessary personnel and is willing to provide these personnel to said FACILITY,

NOW, THEREFORE, IN CONSIDERATION of the foregoing, FACILITY and INTERIM agree as follows:

### SECTION I – INTERIM HEALTHCARE RESPONSIBILITIES

1. Upon request by FACILITY, INTERIM will assign nursing personnel to supplement the service of the FACILITY.

2. INTERIM shall only provide personnel who meet the requirements of FACILITY as defined in Attachment A.

3. INTERIM shall maintain an employee file, on each of its employees, containing the following:

- (a) A completed application which includes skills, specialties and preferences.
- (b) Documentation of special education or training.
- (c) Two professional references which reflect satisfactory performance within the job category.
- (d) Verification that evidence of professional licensure identification, as applicable, have been seen and examined.
- (e) Evidence of health status.
- (f) Dates of employment and orientation.
- (g) Job Description.
- (h) Performance evaluation completed annually.
- (i) Verification of identity and work authority.

4. INTERIM is responsible for evaluating the skills and experience of its nursing personnel.

INTERIM will match the skills and experience levels of its employees to the specific needs of the FACILITY.

5. INTERIM shall provide orientation to INTERIM policies and procedures for all new employees.

6. INTERIM employees, who are assigned to the FACILITY for the first time, shall complete the FACILITY orientation, as defined in Exhibit A and shall report to the designated FACILITY nursing supervisor before he/she begins working in FACILITY.

7. INTERIM agrees that it will not actively solicit FACILITY employees for employment with INTERIM for the term of the contract.

8. Except for the use of subcontractors; if any, pursuant to Paragraph 11 below, all personnel providing services pursuant to this Agreement shall, for all purposes under this Agreement, be considered employees of the INTERIM. INTERIM shall assume sole and exclusive responsibility for the payment of wages to personnel for services performed by them for FACILITY. INTERIM shall, with respect to said personnel, be responsible for withholding federal and state income taxes, paying Federal Social Security Taxes, unemployment insurance and maintaining worker's compensation insurance coverage in an amount and under such terms as required by each state.

9. Supplemental nursing personnel will comply with all provisions of the licensing law under which he or she is licensed, with the regulations promulgated there under, and with nursing policies adopted by the FACILITY to protect the health and welfare of patients.

10. Supplemental nursing personnel will report, on INTERIM occurrence reporting forms, any unexpected incidents, including errors, unanticipated deaths and other events, injuries and safety hazards related to the care and services provided by INTERIM.

11. INTERIM may provide FACILITY with supplemental nursing personnel supplied by subcontractors provided such subcontractors comply with the obligations of INTERIM pursuant to SECTIONS I, V and VII of this agreement.

## SECTION II – FACILITY’S RESPONSIBILITIES

1. INTERIM shall be called for supplemental personnel on a priority basis.

2. FACILITY shall provide sufficient information about their specific needs so that INTERIM may match the skills and experiences of its employees to those specific needs.

3. FACILITY shall utilize assigned personnel only for the specific need requested. FACILITY shall not reassign (“float”) personnel to other areas within the FACILITY unless INTERIM has first confirmed that such personnel have the requisite skills and experience.

4. FACILITY agrees that INTERIM’s duty to fill assignments is subject to the availability of qualified personnel.

5. FACILITY will not discriminate against former employees of FACILITY who go to work for INTERIM regarding future assignment at the FACILITY, through INTERIM.

6. During the term of this Agreement, FACILITY will not request through another service, those employees previously assigned by INTERIM to FACILITY.

7. It shall be the responsibility of the FACILITY to provide INTERIM with FACILITY information and policies so that orientation of supplemental personnel may be given.

8. FACILITY nursing staff supervisors will assist INTERIM, on a continuing basis, with evaluation of the competency of INTERIM personnel by providing performance information and/or access to clinical areas for observation by an INTERIM supervisor.

9. FACILITY shall allow INTERIM supplemental personnel (on their own time) to attend appropriate FACILITY staff development programs.

10. FACILITY acknowledges that the supplemental personnel assigned to the FACILITY by INTERIM are employees of INTERIM and agrees to pay INTERIM a placement fee according to the following schedule if FACILITY directly hires an employee of INTERIM within 120 days of the last day worked by the employee at FACILITY. Payment of fee will be made 30 days after direct employment with FACILITY.

<b>Number of hours worked at FACILITY</b>	<b>Fee: Percentage of annual salary upon hire</b>
Less than 100	25%
100 – 299	20%
300 – 499	15%
500 – 699	10%
700 – 999	5%
Over 1,000	No Fee

11. FACILITY will immediately inform INTERIM of any problems regarding INTERIM employees.

### SECTION III - MUTUAL RESPONSIBILITIES

Both parties agree to:

1. Comply with all federal, state and local laws and regulations including, but not limited to, the Fair Labor Standards Act, and the Occupational Safety & Health Act.
2. Not discriminate or permit discrimination against any employee, applicant or patient on the grounds of age, race, color, religion, disability, sex, national origin, citizenship status, veteran status, union affiliation, or other category protected by law.
3. Maintain the confidentiality and privacy of patient records.
4. Consult and cooperate on a continuing basis with each other in the establishment of mutually acceptable standards and procedures for selection, training and assignment of personnel, handling of requests for service, billing procedures and other matters incidental to the carrying out of the provisions and purpose of this Agreement.

#### SECTION IV – COMPENSATION AND BILLING

1. INTERIM will bill FACILITY weekly for its services in accordance with Attachment A. FACILITY will remit net payment to INTERIM upon receipt of invoice. Agency may impose a default charge of the lesser of 18 percent per annum or the maximum amount permitted by law to all outstanding amounts unpaid for thirty (30) days or more.

2. INTERIM and the FACILITY anticipate that this contract is for up to fifteen hours per week of Registered Nurse services for a period of 31 weeks. This contract has an approximate value of \$21,000.

#### SECTION V - INDEMNIFICATION AND INSURANCE

1. INTERIM indemnifies and agrees to hold FACILITY and its employees, successors and assigns, harmless from and against all claims, liability, loss, damage, cost or expense, including but not limited to reasonable attorneys fees, arising out of, or in connection with, or as a result of the nursing services provided by INTERIM during the term of this Agreement.

2. FACILITY indemnifies and agrees to hold INTERIM, its employees, affiliates, successors and assigns, harmless from and against all claims, liability, loss, damage, cost or expense, including, but not limited to reasonable attorney fees, arising out of, or in connection with, or as a result of services (other than INTERIM's services) provided by FACILITY during the term of this Agreement.

3. FACILITY and INTERIM agree to maintain general, professional and blanket contractual liability insurance for their respective operations in an amount of not less than one million dollars (\$1,000,000) per occurrence and three million dollars (\$3,000,000) in the aggregate during the term of this Agreement.

#### SECTION VI – TERM OF AGREEMENT

1. The term of the Agreement shall be from October 11, 2010 to June 10, 2011 unless either party gives written notice of its intention to terminate the Agreement in accordance with Section VI Paragraph 2.

2. Either party may terminate this Agreement with or without cause upon thirty (30) days advance written notice to the other party.

#### SECTION VII – PATIENT PRIVACY; BUSINESS ASSOCIATE RESPONSIBILITIES

1. Definitions for Purposes of this Section VII

(a) Terms used, but not otherwise defined, in this Agreement shall have the same meaning as those terms in the Privacy Rule and the Security Rule as in effect or as amended.

(b) “Electronic Protected Health Information” or “ePHI” shall have the same meaning as the term “electronic protected health information” in 45 CFR 160.103.

(c) "Individual" shall have the same meaning as the term "individual" in 45 CFR 160.103 and shall include a person who qualifies as a personal representative in accordance with 45 CFR 164.502(g).

(d) "Privacy Rule" shall mean the Standards for Privacy of Individually Identifiable Health Information at 45 CFR part 160 and part 164, subparts A and E.

(e) "Protected Health Information" or "PHI" shall have the same meaning as the term "protected health information" in 45 CFR 160.103, limited to the information created, received or accessed by Business Associate from or on behalf of Covered Entity, and shall include, but not be limited to, all ePHI created, received or accessed by Business Associate from or on behalf of Covered Entity.

(f) "Required By Law" shall have the same meaning as the term "required by law" in 45 CFR 164.501.

(g) "Secretary" shall mean the Secretary of the Department of Health and Human Services or his designee.

(h) "Security Rule" shall mean the Security Standards for the Protection of Electronic Protected Health Information at 45 CFR part 160 and part 164, subparts A and C.

## 2. Obligations and Activities of Business Associate

(a) Business Associate agrees to not use or disclose PHI other than as permitted or required by this Agreement or as Required By Law.

(b) Business Associate agrees to use appropriate safeguards to prevent use or disclosure of the PHI other than as provided for by this Agreement.

(c) Business Associate agrees to mitigate, to the extent practicable, any harmful effect that is known to Business Associate of a use or disclosure of PHI by Business Associate in violation of the requirements of this Agreement.

(d) Business Associate agrees to report to Covered Entity any use or disclosure of PHI not provided for by this Agreement of which it becomes aware.

(e) Business Associate agrees to ensure that any agent, including a subcontractor, to whom it provides PHI received from, or created or received by Business Associate on behalf of Covered Entity agrees to the same restrictions and conditions that apply through this Agreement to Business Associate with respect to such PHI.

(f) Business Associate agrees to make internal practices, books, and records, relating to the use and disclosure of PHI received from, or created or received by Business Associate on behalf of, Covered Entity available to the Covered Entity, or at the request of the Covered Entity, to the Secretary, in a time and manner as designated by the Secretary, for purposes of the Secretary determining Covered Entity's compliance with the Privacy Rule and the Security Rule.

(g) Business Associate agrees to document such disclosures of PHI and information related to such disclosures as would be required for Covered Entity to respond to a request by an Individual for an accounting of disclosures of PHI in accordance with 45 CFR 164.528.

(h) Business Associate agrees to provide to Covered Entity or an Individual, in the time and manner as agreed by the parties, information collected in accordance with Subsection (g) above, to permit Covered Entity to respond to a request by an Individual for an accounting of disclosures of PHI in accordance with 45 CFR 164.528.

(i) If Business Associate has PHI in a Designated Data Set, Business Associate agrees to provide access, at the request of Covered Entity, and in the time and manner as agreed by the parties, to PHI in a Designated Record Set, to Covered Entity or, as directed by Covered Entity, to an Individual in order to meet the requirements under 45 CFR 164.524.

(j) If Business Associate has PHI in a Designated Data Set, Business Associate agrees to make any amendments to PHI in a Designated Record Set that the Covered Entity directs or agrees to pursuant to 45 CFR 164.526 at the request of Covered Entity or an Individual, and in the time and manner as agreed by the parties.

(k) With respect to ePHI, Business Associate shall:

(i) Implement administrative, physical, and technical safeguards that reasonably and appropriately protect the confidentiality, integrity, and availability of the ePHI that it creates, receives, maintains, accesses or transmits on behalf of the Covered Entity as required by the Security Rule;

(ii) Ensure that any agent, including a subcontractor, to whom it provides such ePHI agrees to implement reasonable and appropriate safeguards to protect it; and

(iii) Report to Covered Entity any security incident of which it becomes aware; including, without limitation, any attempted or successful unauthorized access, use, disclosure, modification or destruction of ePHI or interference with system operations in an information system.

### 3. Permitted Uses and Disclosures by Business Associate

(a) Except as otherwise limited in this Agreement, Business Associate may use PHI for the proper management and administration of the Business Associate or to carry out the legal responsibilities of the Business Associate.

(b) Except as otherwise limited in this Agreement, Business Associate may disclose PHI for the proper management and administration of the Business Associate, provided that disclosures are Required By Law, or Business Associate obtains reasonable assurances from the person to whom the PHI is disclosed that it will remain confidential and used or further disclosed only as Required By Law or for the purpose for which it was disclosed to the person, and the person notifies the Business Associate of any instances of which it is aware in which the confidentiality of the PHI has been breached.

(c) Except as otherwise limited in this Agreement, Business Associate may use PHI to provide Data Aggregation services to Covered Entity as permitted by 42 CFR 164.504(e)(2)(i)(B).

(d) Business Associate may use Protected Health Information to report violations of law to appropriate Federal and State authorities, consistent with 42 CFR 164.502(j)(1).

#### 4 Obligations of Covered Entity

(a) Covered Entity shall notify Business Associate of any limitations in its notice of privacy practices of Covered Entity in accordance with 45 CFR 164.520, to the extent that such limitation may affect Business Associate's use or disclosure of PHI.

(b) Covered Entity shall notify Business Associate of any changes in, or revocation of, permission by any Individual to use or disclose PHI, to the extent that such changes may affect Business Associate's use or disclosure of PHI.

(c) Covered Entity shall notify Business Associate of any restriction to the use or disclosure of PHI that Covered Entity has agreed to in accordance with 45 CFR 164.522, to the extent that such restriction may affect Business Associate's use or disclosure of PHI.

#### 5. Permissible Requests by Covered Entity

Covered Entity shall not request Business Associate to use or disclose PHI in any manner that would not be permissible under the Privacy Rule or the Security Rule if done by Covered Entity.

#### 6. Term and Termination

(a) Business Associate's obligations under this Agreement shall terminate when all of the PHI provided by Covered Entity to Business Associate, or created or received by Business Associate on behalf of Covered Entity, is destroyed or returned to Covered Entity, or, if it is infeasible to return or destroy PHI, protections are extended to such PHI, in accordance with the termination provisions in this Subsection 6.

(b) Notwithstanding any other provision of this Agreement, upon Covered Entity's knowledge of a material breach of this Agreement by Business Associate, Covered Entity shall, at its option:

(i) Provide an opportunity for Business Associate to cure the breach or end the violation and terminate this Agreement if Business Associate does not cure the breach or end the violation within the time specified by Covered Entity;

(ii) Immediately terminate this Agreement if Business Associate has breached a material term of this Agreement and cure is not possible; or

(iii) If neither termination nor cure are feasible, Covered Entity shall report the violation to the Secretary.

(c) Effect of Termination.

(i) Except as provided in paragraph (ii) below, upon termination of this Agreement, for any reason, Business Associate shall return or destroy all PHI received from Covered Entity, or created or received by Business Associate on behalf of Covered Entity. This provision shall apply to PHI that is in the possession of subcontractors or agents of Business Associate. Business Associate shall retain no copies of the PHI.

(ii) In the event that Business Associate determines that returning or destroying the PHI is infeasible, Business Associate shall provide to Covered Entity notification of the conditions that make return or destruction infeasible. Upon its determination that return or destruction of PHI is infeasible, Business Associate shall extend the protections of this Agreement to such PHI and limit further uses and disclosures of such PHI to those purposes that make the return or destruction infeasible, for so long as Business Associate maintains such PHI.

7. INTERIM will comply with all state and federal reporting requirements. INTERIM will comply with Minnesota Government Data Practices Act, Minnesota Statutes Chapter 13, as applied to all data.

#### 8. Miscellaneous

(a) A reference in this Agreement to a section in the Privacy Rule or the Security Rule means the section as in effect or as amended.

(b) The Parties agree to take such action as is necessary to amend this Agreement from time to time as is necessary for Covered Entity to comply with the requirements of the Privacy Rule, the Security Rule and the Health Insurance Portability and Accountability Act of 1996, Pub. L. No. 104-191.

(c) The respective rights and obligations of Business Associate under Section VII.6 of this Agreement shall survive the termination of this Agreement.

(d) Any ambiguity in this Agreement shall be resolved to permit Covered Entity to comply with the Privacy Rule and the Security Rule, as applicable.

#### SECTION VIII - MISCELLANEOUS

1. To the extent required by Section 1395x (v) (1) (I) of Title 42, United States Code, the records access clauses therein contained are incorporated herein by reference with the same effect as though set forth herein in their entirety.

2. This Agreement may only be amended by written instrument signed by the parties hereto.

3. This Agreement shall be binding upon and inure to the benefit of the parties and their respective successors, assigns, estates, heirs, beneficiaries, and representatives.

4. This Agreement and any exhibits and schedules attached hereto constitute the entire agreement of the parties with respect to the subject hereof, and supersede all prior understandings, agreements and oral representations and warranties of the parties with respect to the subject matter

of this Agreement. Any reference in this Agreement shall be deemed to include any exhibits and schedules.

5. This Agreement may be executed in any number of counterparts, each of which shall be deemed an original.

6. Any notice, request, information or other document to be given hereunder to any of the parties by any other party shall be in writing (including telex and telegraphic communication) and shall be (as elected by the person giving such notice) hand delivered by messenger or courier service, telecommunicated, or mailed (airmail, if international) by registered or certified mail (postage prepaid), return receipt requested, addressed to:

If to INTERIM

addressed to:

Steven Scignoli, President  
Interim HealthCare  
227 West First Street, Suite 400  
Duluth, Minnesota 55802

If to FACILITY

addressed to:

Kathy Hughes  
Duluth Public Schools  
215 North First Avenue East  
Duluth, Minnesota 55802

Any such notice shall be deemed delivered: (a) on the date delivered if by personal delivery, (b) on the date telecommunicated if by telegraph or telecopy, (c) on the date of transmission with confirmed answer back if by telex, and (d) on the date upon which the return receipt is signed or delivery is refused or the notice is designated by the postal authorities as not deliverable, as the case may be, if mailed.

Any party may change the address to which notices under this Agreement are to be sent to it by giving written notice of a change of address in the manner provided in this Agreement for giving notice.

7. This Agreement shall be governed by and construed in accordance with the laws of the State of INTERIM's principal place of business applicable to contracts made and to be performed therein, without regard to conflicts of law principles there under.

8. Any party to this Agreement may, in writing, extend the time for or waive the performance of any of the obligations of the other, or waive compliance by the other with any of the covenants or conditions contained in this Agreement. No such waiver shall operate or be construed as a waiver of any subsequent act or omission of the parties.

9. If at any time subsequent to the date of this Agreement, any provision of the Agreement shall be held by any court of competent jurisdiction to be illegal, void or unenforceable such provision shall be of no force and effect, but the illegality or unenforceability of such provision

shall have no effect upon and shall not impair the enforceability of any other provision of this Agreement.

10. No party shall assign its rights or delegate its duties hereunder without prior written consent of the other party.

11. In the event that either party's business or operations are substantially interrupted by acts of war, fire, labor strike, insurrection, riots, earthquakes or other acts of nature of any cause that is not that party's fault or is beyond that party's responsible control, then that party shall be relieved of its obligations only as to those affected operations and only as to those affected portions of this Agreement for the duration of such interruption.

12. INTERIM and FACILITY are separate entities independently contracting for purposes of this Agreement and in no event shall either party be considered the employee, agent, partner, or co-venturer of the other.

13. It is expressly understood by the parties that FACILITY is not expected or required, either expressly or implicitly, to refer any patients to INTERIM for the provision of any goods, products or services provided by INTERIM, in anticipation of receiving any benefits or payments under this Agreement.

IN WITNESS WHEREOF, the parties have executed this Agreement on the date first above written.

\_\_\_\_\_  
Interim HealthCare of Lake Superior, Inc.

Bill Hanson  
Duluth Public School

By: Steven Scignoli

By: Bill HANSON

Title: President

Title: CFD

Date: October \_\_\_\_, 2010

Date: 10/2/10

**ATTACHMENT A**  
**Interim HealthCare**

**Personnel Requirements:**

The nursing services will be provided per the students' IEPs under the direction of the Duluth Public Schools Director of Special Education.

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**Orientation Requirements:**

FACILITY will provide up to five hours of paid training time.

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**Reimbursement Rates:**

Position	Weekday - Morn	Weekday - Aft	Weekday - Eves	Weekend - Morn	Weekend - Aft	Weekend - Eves
Registered Nurse	\$45/hour	\$45/hour				

- Weekend rates start at 3 p.m. Friday and end at 7 a.m. Monday
- A four-hour minimum is required for each shift request
- INTERIM is compensated at time and a half for the following holidays/shifts:

<b>Holiday</b>	<b>Shift</b>	<b>Shift</b>
New Years Eve	3-11	11-7
New Years Day	7-3	3-11
Easter Eve	11-7	
Easter	7-3	3-11
Memorial Day Eve	11-7	
Memorial Day	7-3	
July 4 <sup>th</sup> Eve	11-7	
July 4 <sup>th</sup>	7-3	
Labor Day Eve	11-7	
Labor Day	7-3	3-11
Thanksgiving Eve	11-7	
Thanksgiving	7-3	
Christmas Eve	3-11	11-7
Christmas Day	7-3	3-11

- Overtime rates are charged after forty hours worked by the employee in one week. Overtime charges are one and one half the regular hourly rate.
- For any employee canceled within four (4) hours of the scheduled start time, or for an employee sent home upon arrival, INTERIM will bill FACILITY for four (4) hours.

## AGREEMENT

**THIS AGREEMENT** made and entered into this 18th day of October, 2010, by and between Independent School District #709, a public corporation, hereinafter called District, and Community Action Duluth an independent contractor, hereinafter called Contractor.

**THE PURPOSE OF THE AGREEMENT** is to set out the terms and conditions whereby Contractor will provide programs or services for the District at the times and locations set forth in this Agreement.

The terms and conditions of this Agreement are as follows:

1. This Agreement shall be deemed to be effective as of October 10, 2010, and shall remain in effect until December 31, 2010, unless terminated earlier as provided for herein, or unless and until all obligations set forth in this Agreement have been satisfactorily fulfilled, whichever occurs first.
2. Contractor shall provide the following services: Provide necessary background checks for childcare personnel and coordination of services needed which includes: providing childcare for PASS Workshop participants, providing childcare is the time spent onsite with the kids. Coordinating childcare services to be provided which includes: phone calls, emails, meetings, scheduling childcare providers, and preparation of structured activities for the kids.
3. **Reimbursement.** In consideration of the performance of Contractor of its obligations pursuant to this Agreement, District hereby agrees to reimburse Contractor for its services and expenses in performing said obligations up to a sum not to exceed \$ 1,800. Contractor is required by Minnesota Statutes, Section 270.66, subd. 3, to provide their Taxpayer Identification Number (TIN) used in the enforcement of Federal and State tax laws. The TIN will be available to Federal and State tax authorities and State personnel involved in the payment of State obligations. This Agreement will not be approved unless TIN is provided. TIN Number: 41-141-067-0.
4. **Requests for Reimbursement.** Contractor will be paid in the following manner. Payment by the District will be made in the amount of \$15.00 an hour for providing childcare and \$ 20.00 an hour to coordinator for preparation and set up/cleanup. Payment shall be made upon receipt of invoice received by the District, after services rendered each week.
5. **Propriety of Expenses.** The fact that the District has reimbursed Contractor for any expense claimed by Contractor shall not preclude District from questioning the propriety of any such item. District reserves the right to offset any overpayment or disallowance of any item or items at any time under this Agreement by reducing future payments to Contractor. This clause shall not be construed to bar any other legal remedies District may have to recover funds expended by Contractor for disallowed costs.
6. **Ownership of Materials.** The District reserves the rights to reproduce the programming in any fashion, or appropriate the contents of the programming, or any portion thereof, to its own use for any and all programs, forms and other materials that Contractor has provided, prepared, or utilized in performance of the terms of this Agreement.
7. **Relationship.** It is agreed that nothing contained herein is intended to or shall be construed in any manner as creating or establishing a relationship between the parties for any purpose whatsoever. Contractor and its officers, agents, servants and employees shall not be construed as employees of the District and any and all claims which may or might arise under the Worker's Compensation Act on behalf of the Contractor's officers, agents, servants or employees shall in no way be the responsibility of the District.
8. **Notices.** All notices to be given by Contractor to District shall be deemed to have been given by depositing the same in writing in the United States Mail care of Superintendent, ISD 709, Duluth Public





**RADISSON UNIVERSITY HOTEL**

615 Washington Ave. SE  
Minneapolis, MN 55414  
Hotel Phone Number: 612-379-8888  
Sales Fax: 612-379-8436

Date Prepared: October 4, 2010

Group Name: **Duluth Public Schools**  
Group Contact: Ms. Sandra Coyle  
Address: 215 North 1st Ave. East  
Minneapolis, MN 55802  
Telephone: (218)336-8714  
Fax:

Function Name: Office of Education Equity  
Event Dates: November 17 – November 18, 2010  
Radisson Sales Manager: Kyle Hurwitz  
Phone Number: (612) 362-6631

Duluth Public Schools (Group) And RADISSON UNIVERSITY HOTEL agrees as follows:

The Hotel agrees to hold the space listed below on a tentative basis until Monday, October 18, 2010. If the Hotel and the Group do not have a fully executed contract on Monday, October 18, 2010, the Hotel will release the space for sale to the public.

**GUEST ROOM BLOCK**

Total Room Nights is: **16**

	Wed 11/17
Std. Sleep Number 1 King Bed NS	16

Smoking and Non-smoking rooms are subject to availability.  
Rollaway Beds are available, at an additional charge, with 7 days notice.

**GUEST ROOM RATES & SPECIAL AGREEMENTS:**

Room	Single Rate	Double Rate	Triple Rate	Quad Rate
Std. Sleep Number 1 King Bed NS	114	114	134	154

All rates are non-commissionable and are subject to state and local taxes currently assessed at 13.40%

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Parking is available on a first come, first serve basis, in the parking lot located behind the Hotel. A daily parking fee, currently at \$12.50 per day, per vehicle, applies which includes "in-and-out" privileges to registered overnight guests or \$15 for Valet Parking.

Non-overnight guests may park in the Washington Avenue Ramp that is connected to the Hotel by an enclosed walkway. Current charges are:

\$2.50 per hour - up to 5 hours

\$12.00 maximum daily charge

**ROOM RESERVATION PROCEDURE:**

**Rooming List**

It is our understanding that a rooming list will be provided to the Hotel. This list must be received by the Hotel no later than October 18, 2010. If the list is received after this date, rooms reserved are subject to space availability and at prevailing room rates.

**RESERVATION GUARANTEE:**

All reservations must be guaranteed for late arrival. Failure to cancel a guaranteed reservation 24 hours prior to the day of arrival or occupy the room will result in either forfeiture of the deposit or a charge of one night's room and tax applied to the group's master account or the individual's credit card.

**BILLING INSTRUCTIONS:**

Group agrees that all charges related to this Agreement will be billed in the following manner:

For Room Charges (select one):

Individual Pays All Charges:

Individuals shall be responsible for their own room, tax, incidental charges and any other charges not authorized by Group to be billed to the Master Account. All charges incurred are to be paid upon checkout.

or

Group Pays Room and Taxes:

Room and tax for each individual will be <sup>Prepaid</sup> ~~charged to the Master Account subject to credit approval.~~ Individuals will be responsible for their own incidental charges.

or

Group Pays Room, Taxes and Incidental Charges:

All charges including room, tax and any incidental charges will be charged to the Master Account subject to credit approval.

**Manner of Payment**

Group agrees to use the following form of payment (select one):

Credit Card

Direct Bill

Purchase Order

Cash/Check

**Catering and Meeting Related Charges**

All Catering and meeting related charges will be billed to the master account. The master account charges will be paid by pre-paid check . Payment is due in full upon receipt of invoice.

**CUT OFF DATE:**

The room block, as previously outlined, will be held until October 18, 2010 at which time all rooms not reserved will be released for general sale. Reservations received after this date will be accepted on a space and rate available basis. If the group rate is not available after this date, the prevailing rates will apply for any reservations confirmed.

**PAYMENT TERMS:**

*The following terms are for any charges associated with this contract billed to the Master, to include; cancellation charges, attrition charges, and full invoice upon conclusion of an actualized event.*

The Group agrees to payment terms of Net 30 days with no interest upon receipt of the original invoice. Any payment received after 30 days is subject to a 1.5% monthly interest fee (not to exceed 18% annually). To avoid any interruption to the Net 30 payment schedule, the Hotel requests that any disputes the Group may have are submitted in writing or verbally communicated to the Hotel's Accounting department immediately. Should the hotel receive payment for original invoice any adjustments made as a credit will be refunded to the Group in a form of a check.

Should the group default on payment 60 days or more past the original invoice date, the invoice will be sent to a Collections Agency for reconciliation. An additional fee of 30% of the original invoice amount will also be assessed at that time. Any additional legal/collection fees will billed to the payee.

**CHECK IN/CHECK OUT:**

Check in time is after 3:00pm Central Time, and Check out time is by 12:00Noon Central Time. Guests arriving prior to 3pm will be accommodated as rooms become available. The front desk can arrange to check baggage for those arriving early when rooms are not available.

**CATERING:**

Thank you for selecting the RADISSON UNIVERSITY HOTEL-MINNEAPOLIS for your function. We certainly appreciate your business and hope to work with you on many future occasions. The Meeting and Banquet requirements are listed on the following page of this contract. Please review the following stipulations and all Meeting Requirements, to ensure a mutual understanding of the arrangements.

Upon receipt of this signed Hotel Agreement, the Hotel's catering service manager will contact Group to make arrangements for the event. Function details such as banquet menus, meeting room set up, audiovisual requirements, and bar arrangements must be finalized with catering manager at least 30 days prior to the event. Meeting rooms will be set based on the number guaranteed. The set number is not to exceed 10% over the guarantee. At anytime the number of guaranteed guests fall below the contracted numbers the hotel at it's discretion may change the meeting rooms to a more appropriate location. In the event that the guarantee is not received at least three working days prior to the event, the Hotel will assume the guarantee to be the maximum number originally expected.

Banquet charges will be charged to the master account. Payment is due in full upon receipt of invoice.

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The total value of this contract based on the meeting and banquet requirements listed on the following page of this contract is \$ .00, which includes \$ .00 for food and beverage minimum and \$ .00 for meeting room rental.

**SCHEDULE OF EVENTS:**

Date	Start Time	End Time	Function	Room	Setup	Agr
11/17/2010	5:00 PM	9:00 PM	Meeting	Regents Room	U-Shape	16
11/17/2010	6:30 PM	7:30 PM	Dinner	Regents Room	U-Shape	16

A \$450 .00 food & beverage minimum (not inclusive of tax & service charge) is required for your event.

**GUARANTEE:**

A 72 hour, (3) business days, guarantee of attendance is required by all groups. The number on the contract will be used as the guarantee if the Catering Office does not receive the information by the required time. Guarantees are **NOT** subject to reduction and are the minimum on which charges will be based. Charges on guaranteed number attending will also be incurred if cancellation occurs within 48 hours of event.

**RELOCATION:**

If Hotel is unable to provide a room to a Group attendee holding an accepted and/or confirmed reservation, Hotel will, at its own expense, provide comparable accommodations and transportation to and from the substitute hotel for each day during which Hotel cannot provide a room. Additionally, Hotel will provide (2) complimentary five-minute phone calls (DOMESTIC ONLY). Upon return to Hotel, Hotel will provide a note of apology and make an attempt to place guest in upgraded accommodation for duration of stay. Any rooms relocated will continue to count towards the complimentary room count for alternated hotel used for such period as Hotel was unable to accommodate attendees.

**TERMS & CONDITIONS:**

The following Terms & Conditions and any addendum apply. By signing below you agree to these terms.

**GUEST ROOM ATTRITION**

Hotel is relying on, and Group agrees to use, the Guest Room Block. In reliance on the Group's representations and obligations as stated in this Agreement, Hotel has taken the Guest Room Block out of its inventory and has foregone the opportunity to sell rooms in the Guest Room Block to other guests. Group agrees that Hotel will suffer a loss should Group's actual usage be less than 80% of the Guest Room Block (Room Minimum). If Group utilizes less than the Room Minimum, Group agrees that it would be difficult to determine Hotel's actual losses, including the Hotel's lost profits. Accordingly, Group agrees to pay, as liquidated damages and not as a penalty, the difference between the Room Minimum and the Group's actual usage multiplied by the average Guest Room Rate plus any applicable taxes.

For any day that the Hotel achieves 100% occupancy during the Event Dates, the Group will receive credit for full achievement of the Guest Room Block for that day.

**CANCELLATION CLAUSE:**

For the purpose of cancellation, the total value of this contract based on the meeting and banquet requirements listed on the following page of this contract is \$2,274.00 which includes \$450.00 for food and beverage minimum, \$0.00 for meeting room rental and \$1,824.00 in sleeping room revenue.

In the event the Group cancels this Agreement, Hotel will have not only lost revenue associated with the Guest Room Block, Room Rental, and Food and Beverage, but it will have lost ancillary revenue, such as

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restaurant, telephone, and entertainment revenues, and incurred additional expenses in an attempt to replace lost revenues. At Hotel's option, cancellation by Group of one or more aspects of the Event (Guest Room Block, Room Rental, or Food and Beverage) may be treated as a cancellation of the entire Event. The closer to the Arrival Date, the greater the Hotel's damages will be. In the event of cancellation, the parties agree that it would be difficult to determine Hotel's actual harm, but that the amount set forth below (the "Cancellation Fee") is a reasonable estimate of Hotel's harm.

<b>Date of Cancellation</b>	<b>Cancellation Fee</b>
Date of signing to 15 days prior to arrival date	\$1,705.50 (75% owed of total anticipated revenue)
0-14 days prior to arrival date	\$2,046.60 (90% owed of total anticipated revenue)

**TERMINATION CLAUSE:**

This Contract is subject to termination for cause without liability to the terminating party under any of the following conditions:

1. The party's performance under this contract is subject to acts of God, war, government regulation, civil disorder, terrorism, disaster, strikes, or any other emergency beyond the party's control, making it inadvisable, illegal, or which materially affects a party's ability to perform its obligations under this contract. Either party may terminate this contract for any one or more of such reasons upon written notice to the other party within three (3) days of such occurrence or receipt of notice of any of the above occurrences.
1. In the event that either party shall make a voluntary or involuntary assignment for the benefit of creditors or enter into bankruptcy proceedings, become insolvent or subject to foreclosure, or take any other action for the benefit of creditors or relief of debtors prior to the date of the Group's meeting, the other party shall have the right to cancel this contract without liability upon written notice to the other.
2. The Hotel shall promptly notify the Group if there is a change in the management company which operates the Hotel prior to the meeting, and the Group shall have the right to terminate this contract without liability upon written notice to the Hotel.
3. The value of the sleeping room's revenue and/or food and beverage revenue is reduced by the group after the negotiated re-evaluation date, beyond the agreed values. The Hotel may cancel this contract and renegotiate newly with the group based upon current rates and price quotes.

**INDEMNIFICATION AND HOLD HARMLESS:**

The Hotel and the Group each agree to defend, indemnify, and hold harmless the other party's owner, and their respective employees and against from and against all claims, actions or causes of action, liabilities, including attorneys' fees and costs arising from the defense of any claim, action, cause of action, or liabilities arising out of or resulting from any act taken or committed by the Hotel or the Group pursuant to the performance of each party's obligations hereunder. The hotel and the Group each agree to defend, indemnify, and hold harmless the other party for any claim, action, cause of action, and liabilities which may be asserted by third parties arising out of the performance of either party's obligations to this contract, except for the willful misconduct or gross negligence of the other party.

**AMERICANS WITH DISABILITIES:**

The Hotel represents and the Group acknowledges that in accordance with the compliance dates established or required under Title III of the Americans With Disabilities Act and the regulations promulgated there

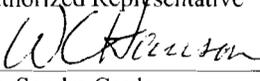
Initial GC

under ("ADA"), the Hotel facilities being used by the Group under this agreement, its guest rooms and common areas will be in compliance with the public accommodation requirements of the ADA.

The Group agrees it will furnish to the Hotel a list of any auxiliary aids needed in any meeting rooms or function space by its attendees. Should such auxiliary aids be required, the Group shall pay all charges associated with the acquisition, rental or provision of such aids.

When signed by representatives of both parties, this contract, which includes the schedule of events, and the Hotel policies and procedures, which are incorporated by reference, will constitute a binding agreement between the Group and the Hotel.

By the Group's  
Authorized Representative

  
\_\_\_\_\_

Ms. Sandra Coyle

**Duluth Public Schools**

10/19/10  
\_\_\_\_\_

Date

For the Radisson University Hotel  
Authorized Representative

\_\_\_\_\_  
Kyle Hurwitz  
Sales Manager

**RADISSON UNIVERSITY HOTEL**

\_\_\_\_\_  
Date







# ENSTROM STUDIO, INC. School Portrait Package

## Standard Portrait Packages – Base Pricing

Enstrom Studio, Inc., agrees to provide the following packages to all school portrait customers.

**Package Number 1**

- 2 - 8 x 10 Portraits
- 2 - 5 x 7 Portraits
- 2 - 3.5 x 5 Portraits
- 4 - 2.5 x 3.5 Wallets
- 40 - 1.5 x 2.5 Exchanges
- 4 - Magnets
- 1 - Student ID Card

*Traditional Background*     \$22.00

**Package Number 3**

- 1 - 8 x 10 Portrait
- 2 - 5 x 7 Portraits
- 4 - 2.5 x 3.5 Wallets
- 8 - 1.5 x 2.5 Exchanges
- 1 - Student ID Card

*Traditional Background*     \$16.00

**Package Number 5**

- 1 - 5 x 7 Portrait
- 2 - 3.5 x 5 Portraits
- 4 - 2.5 x 3.5 Wallets
- 8 - 1.5 x 2.5 Exchanges
- 1 - Student ID Card

*Traditional Background*     \$12.00

**Package Number 2**

- 1 - 8 x 10 Portrait
- 2 - 5 x 7 Portraits
- 2 - 3.5 x 5 Portraits
- 4 - 2.5 x 3.5 Wallets
- 24 - 1.5 x 2.5 Exchanges
- 1 - Student ID Card

*Traditional Background*     \$17.00

**Package Number 4**

- 1 - 8 x 10 Portrait
- 2 - 3.5 x 5 Portraits
- 4 - 2.5 x 3.5 Wallets
- 8 - 1.5 x 2.5 Exchanges
- 1 - Student ID Card

*Traditional Background*     \$13.00

**Package Number 6**

- 1 - 5 x 7 Portrait
- 4 - 2.5 x 3.5 Wallets
- 8 - 1.5 x 2.5 Exchanges
- 1 - Student ID Cards

*Traditional Background*     \$10.00

**Bonus Items**

*(Do not have to order a package)*

Bonus 1:	24 - 1.5 x 2.5 Exchanges	\$ 6.00	Bonus 5:	12 - 2.5 x 3.5 Wallets	\$ 6.00
Bonus 2:	1 - 8 x 10 Portrait	\$ 6.00	Bonus 6:	4 - Magnets	\$ 7.00
Bonus 3:	2 - 5 x 7 Portraits	\$ 6.00	Bonus 8:	1 - 10 x 13 Portrait	\$11.00
Bonus 4:	4 - 3.5 x 5 Portraits	\$ 6.00	Soft Touch	Soft Touch	\$ 3.00
Bonus	1 - ID Card	\$ 3.00	Color	Color Background	\$ 4.00
10:					



**Good Faith Estimate  
Inspiration Software®, Inc. Comprehensive Volume License Plan**

FOR INSPIRATION SOFTWARE, INC. USE ONLY

Order Number \_\_\_\_\_

Contact Name \_\_\_\_\_

**This document must be delivered to Inspiration Software, Inc. ("Inspiration Software, Inc."), by mailing to 9400 SW Beaverton Hillsdale Hwy., Suite 300, Beaverton, OR 97005-3300 or by faxing to 503-297-4676.**

The "Licensee" means the following described school district:

School or District Name: Duluth Ind School District 709

Street Address: 215 N 1st Ave E

City: Duluth State: MN Zip: 55802-2058

Telephone number: 218-336-8700 FAX: 218-336-8772

Licensee represents:

1. As of the date of this Good Faith Estimate, Licensee owns, leases or otherwise has acquired the following number of computers, workstations or terminals ("**Computers**") : 2,750 (such number of Computers is referred to as "**Current Computers**").
2. Licensee estimates that during the Term of the Plan (beginning on the date Inspiration Software, Inc. signs the Plan and ending on the date which is twelve (12) months after the Effective Date under the Plan), Licensee will acquire (through purchase, lease or otherwise) Zero Computers (collectively referred to herein and in the Plan as the "**New Computers During Term**").
3. The number of Computers on which Licensee is currently licensed:
  - a) Under a pre-existing license agreement or agreements to operate the computer program and software known as **Inspiration® Version 9** is X and to operate the computer program and software known as **Kidspiration® Version 3** is X (collectively such number of Computers are referred to herein and in the Plan as the "**Pre-existing Licensed Computers**").

**OR**

- b) Under a pre-existing "**Comprehensive Volume License Agreement**" to operate the computer programs and software known as **Inspiration® Version 9** and **Kidspiration® Version 3** is 2,750 (collectively such number of Computers are referred to herein and in the Plan as the "**Pre-existing Licensed Computers**").

Licensee may enter into, or already has entered into, a Comprehensive Volume License Plan (the "Plan") with Inspiration Software, Inc. If Licensee and Inspiration Software, Inc. enter into, or have entered into, the Plan, then this document constitutes the "Good Faith Estimate" as defined in the Plan. If Licensee and Inspiration Software, Inc. do not enter into the Plan, then this Good Faith Estimate will have no effect, and neither Inspiration Software, Inc. nor Licensee will have any obligations to one another hereunder.

**Licensee: Duluth Ind School District 709**

Signature: Bill Hanson

Name: BILL HANSON

Title: CFO

Date: 10/25/10

**INSPIRATION® SOFTWARE, INC. COMPREHENSIVE LICENSE AGREEMENT**

FOR INSPIRATION® SOFTWARE, INC. USE ONLY  
 Order Number \_\_\_\_\_ Contact Name \_\_\_\_\_

PLACE  
 SERIAL NUMBER  
 STICKER HERE

Please return a signed copy of this Agreement to: Inspiration Software, Inc. ("Inspiration Software") by faxing to 503 297-4676 or by mailing to 9400 SW Beaverton Hillsdale Hwy., Suite 300, Beaverton, OH 97005 3300

The "Plan" means the Comprehensive Volume License Plan entered into between Inspiration Software®, Inc. and Licensee.

The term "Licensee" means the following described school district:

School or District Name: Duluth Public Schools ISD 709  
 Street Address: 215 N. First Ave E City: Duluth State: MN Zip: 55802  
 Telephone number: (218) 336-8754 Fax: (218) 336-8772

The "Software" means the computer program and software known as Inspiration® Version 9 and the computer program and software known as Kidspiration® Version 3.

The "Volume License Administrator" means Keith Anderson, who will be responsible for ensuring that the conditions specified in this Agreement are carried out. The Volume License Administrator's mailing address, email address, and phone and fax number is:

Street Address: 215 N. First Ave E City: Duluth State: MN Zip: 55802  
 Email: Keith.anderson@duluth.k12.mn.us Telephone number: (218) 336-8754 Fax: (218) 336-8772

Capitalized terms in the Plan (or in the Good Faith Estimate or the Final Good Faith Estimate) not otherwise defined herein will have the same meanings in this Agreement.

**GRANT OF LICENSE:** Licensee's execution of this Agreement, or Licensee's receipt, installation or use of the Software pursuant to the Plan or this Agreement (or otherwise), constitutes Licensee's acceptance of the terms stated in this Agreement. Upon the earlier to occur of Licensee's execution of the Plan or this Agreement or Licensee's receipt, installation or use of the Software, and conditional on Licensee's timely payment of all fees and performance of all obligations under this Agreement and the Plan, Inspiration Software, Inc. grants to Licensee a nonexclusive license to use and (except with respect to Software accessible via the Internet) install (collectively referred to as "Use" or "Using") the Software during the Term on a number of Computers equal to the Maximum Allowable Computers described in the Plan. Subject to the foregoing sentence, Licensee may copy only that portion of the Software made available by Inspiration Software, Inc. on CD-ROM. Licensee may not (i) make a total number of copies of the Software in excess of the Maximum Allowable Computers described in the Plan, nor (ii) Use or allow access to the Software on any Computers the total number of which exceeds the number of Maximum Allowable Computers described in the Plan (including Computers which operate in a server-based environment). Without limiting the foregoing, Licensee may not Use or allow access to the Software on any Computers at a site or sites other than Licensee's schools or related facilities used by Licensee in its business (collectively referred to as the "Sites"). Without limiting any other provision contained in this Agreement, Licensee and Licensee's teachers and staff Using the Software pursuant to this Agreement may Use the Software in their homes for training or lesson planning purposes only.

Notwithstanding anything herein to the contrary, Licensee's Use of all or a portion of Software content and supplemental materials accessible via the Internet (as described below), may be terminated (and the license for Licensee's Use thereof granted by this Agreement revoked), in whole or in part, by Inspiration Software, Inc. or its successors or assigns, at any time.

Upon request, Licensee will grant Inspiration Software, Inc. access to Licensee's address shown above and the Sites in order for Inspiration Software, Inc. to verify Licensee's compliance with the terms of this Agreement.

For compliance purposes, licenses granted hereunder are counted on a per computer basis and not on a concurrent user basis (as specified in any Initial Good Faith Estimate, Updated Good Faith Estimate or Final Good Faith Estimate).

**PROPRIETARY RIGHT:** All right in and to the Software (including but not limited to any images, photographs, animations, video, audio, music, text, databases, examples, lesson plans, documentation, templates, symbols and software modules incorporated into the Software) are owned or licensed by Inspiration Software, Inc. and are protected by law, including without limitation, U.S. and international copyright laws and international trade provisions. Licensee acknowledges the ownership, validity and enforceability in all aspects of all rights, including patent, copyright and trademark rights, that Inspiration Software, Inc. has in the Software. Licensee will not participate in any attack on the validity or enforceability of Inspiration Software, Inc.'s above-described rights whether in court, the United States Patent and Trademark Office, the U.S. Copyright Office, or elsewhere, or otherwise contest Inspiration Software, Inc.'s above-described rights. It is in the intent of Inspiration Software, Inc. and Licensee that this paragraph shall have claim and issue preclusive effect. Licensee agrees that the nature and quality of the Software will conform to standards set by Inspiration Software, Inc. and otherwise be under the control of Inspiration Software, Inc. Licensee will not use the Software for any purpose other than as expressly provided in this Agreement, including without limitation, any unauthorized copying or distribution of, or other act with respect to the Software, that would violate any law. The Licensee may not modify, reverse engineer, decompile, disassemble, create derivative works, or otherwise change the whole or any part of the Software, nor may Licensee deliver copies to, or sell, rent, lease, loan or sublicense the Software to any third party (other than as expressly provided in this Agreement).

**LIMITED WARRANTY:** Inspiration Software, Inc. warrants that the CD-ROM on which any portion of the Software is recorded will be free of defects in materials and workmanship under normal use for ninety (90) days after the original purchase. If a defect occurs during such ninety (90) day period, Licensee may return the CD-ROM to Inspiration Software, Inc. for free replacement. Inspiration Software, Inc. will replace the CD-ROM, provided that Licensee has previously returned the product registration card accompanying the Software to Inspiration Software, Inc. Any replacement Software will be warranted for the remainder of the original warranty period or 30-days, whichever is greater; provided, however, that this replacement warranty is not available, nor will it be provided by Inspiration Software, Inc., outside of the United States of America. Inspiration Software, Inc. disclaims all other warranties, either express or implied, including but not limited to implied warranties of merchantability and fitness for a particular purpose, with respect to the Software. In no event will Inspiration Software, Inc. be liable to Licensee for damages, whether based on contract, tort, warranty or other legal or equitable basis, including any loss of profits, loss of business, cost savings or other indirect, special, incidental or consequential damages arising out of or related to the Software, even if Inspiration Software, Inc., or an authorized representative of Inspiration Software, Inc., has been advised of the possibility of such damages. Subject to the foregoing, certain Software content may be available for use on a computer only through computer download via computer Internet access. Licensee understands that the operability and functionality of the Software may be dependent upon Licensee's computer's performance capabilities, its capacity to access the Internet and the operability of computer servers or Internet web sites on which Software content may be stored or from which Software content may be accessed. Without limiting any other matter contained herein, Inspiration Software, Inc. does not warrant or represent that the Software will meet Licensee's requirements or that the operation of the Software will be uninterrupted or error-free. Licensee bears all risk of loss for computer, Software or other malfunctions arising from access to or use of the Internet. The remedies set forth in this Agreement shall be Licensee's sole and exclusive remedies for any breach of this Agreement by Inspiration Software, Inc.

**TERMINATION DATE:** The rights of Inspiration Software, Inc. and the obligations of Licensee at the end of the Term are described in the Plan.

Notwithstanding passage of the Termination Date, and without limiting any other rights of Inspiration Software, Inc. under this Agreement or contained in the Plan, upon Licensee's submission of the Final Good Faith Estimate and the timely payment of the license fee for or removal of the Software from the Unlicensed Computers (as described in the Plan), Licensee may continue to Use the Software on the number of Computers Requiring Licensing (plus the number of any Computers for which an Additional Fee was paid under the Plan), Unlicensed Computers (but only if license fees required under the Plan are timely paid therefore) and Preexisting Licensed Computers (and no other computers) all in accordance with and pursuant to the grant of license described in paragraph 3 above (and for no other purposes) and in accordance with all other terms of this Agreement and the Plan (other than the right to Use the Software on the Maximum Allowable Computers described in paragraph 3 above). Notwithstanding anything herein to the contrary, including without limitation Licensee's compliance with any condition related to the continued Use of the Software after the Termination Date as described in this paragraph, Licensee's Use of all or a portion of Software content accessible via the Internet (as described above), may be terminated (and the license for Licensee's Use thereof granted by this Agreement revoked), in whole or in part, by Inspiration Software, Inc. or its successors or assigns, at any time.

Provided, however, that Inspiration Software, Inc. may terminate this Agreement (or Licensee's Use or access to the Software) immediately in the event Licensee fails to comply with any term or condition contained in this Agreement or the Plan, in which event Licensee will immediately cease all use of the Software and either destroy all copies of the Software and any related documentation or return the same to Inspiration Software, Inc. (at Inspiration Software, Inc.'s sole discretion), and it will provide to Inspiration Software, Inc. written verification of compliance with this paragraph. A default by Licensee under this Agreement or under any other license issued by Inspiration Software, Inc. to Licensee will constitute a default by Licensee under the Plan, and a default by Licensee under the Plan, or a breach of a representation by Licensee under the Good Faith Estimate or Final Good Faith Estimate, will constitute a default by Licensee under the Plan, this Agreement and under all other licenses issued by Inspiration Software, Inc. to Licensee.

**GENERAL:** Licensee acknowledges and agrees that Inspiration Software, Inc. may update the terms and provisions of its license set forth in this Agreement and that any such update will become a part of this Agreement, and will become binding upon Licensee, upon five (5) days' prior written notice to Licensee containing the provisions of such update. All notices under this Agreement will be transmitted between the parties at the addresses identified above, or as otherwise designated by written notice from either party to the other. This Agreement contains the entire understanding between the Parties regarding the subject matter of this Agreement, superseding all prior or contemporaneous communications, agreements and understandings between the parties; provided, however, that this Agreement will not be construed to limit, but rather to augment, any other right or remedy of Inspiration Software, Inc. contained in any shrink-wrap or other license accompanying or pertaining to the Software. This Agreement is binding on and inures to the benefit of the parties, their legal representatives, successors and assigns; provided, however, that neither this Agreement, nor any rights granted hereunder, may be assigned, transferred, conveyed or encumbered by Licensee without the prior written consent of Inspiration Software, Inc. This Agreement will be construed in accordance with the internal laws (and not the law of conflicts) of the state of Oregon, and it may be amended only in writing and signed by duly authorized representatives of both parties. If any provision or clause of this Agreement, or any portion thereof, is held by any court or other tribunal of competent jurisdiction to be illegal, void or unenforceable in such jurisdiction, the remainder of such provisions shall not thereby be effected and shall be given full effect, without regard to the invalid portion. This Agreement is neither intended to, nor shall it be construed as creating, a joint venture, partnership or other form of business association between the parties. If any suit or action is filed by any party to enforce this Agreement or otherwise with respect to the subject matter of this Agreement, the prevailing party shall be entitled to recover reasonable attorney fees incurred in preparation or in prosecution or defense of such suit or action as fixed by the trial court, and if any appeal is taken from the decision of the trial court, reasonable attorney fees as fixed by the appellate court. If Licensee is a U.S. Government user, then the Software is provided with "RESTRICTED RIGHTS" as set forth in subparagraphs (c)(1) and (c)(2) of the Commercial Computer Software-Restricted Rights clause at FAR 52.227-19.

Inspiration Software, Inc.

Signature: \_\_\_\_\_  
Name: \_\_\_\_\_  
Title: \_\_\_\_\_  
Date: \_\_\_\_\_

Licensee

Signature: W.K. Hanson  
Name: GILL HANSON  
Title: CEO  
Date: 10/25/10

## COMPREHENSIVE VOLUME LICENSE PLAN for Inspiration® and Kidspiration®

THIS COMPREHENSIVE VOLUME LICENSE PLAN ("AGREEMENT") entered into by Inspiration Software®, Inc., an Oregon corporation ("Inspiration Software, Inc."), 9400 S.W. Beaverton Hillsdale Highway, Suite 300, Portland, Oregon 97005-3300, and Duluth Ind School District 709 215 N 1st Ave E Duluth, MN 55802-2058 ("Licensee").

### 1. DEFINITIONS:

- (a) The "Software" means the computer program and software known as Inspiration® Version 9 and the computer program and software known as Kidspiration® Version 3.
  - (b) Effective Date means the date Inspiration Software, Inc. signs this Agreement.
  - (c) The term "Maximum Allowable Computers" is defined as the total number of computers that the Software may be installed on during the Term (see attached Addendum).
  - (d) The term "Computers Requiring Licensing" is the sum of the number of "Current Computers" plus the number of "New Computers During Term" minus the number of "Preexisting Licensed Computers" as stated in the Good Faith Estimate described below.
  - (e) Capitalized terms defined in Inspiration Software Comprehensive Volume License Agreement (between Inspiration Software, Inc. and Licensee) ("Comprehensive Volume License Agreement"), or in the Good Faith Estimate ("Good Faith Estimate") or Final Good Faith Estimate (the "Final Good Faith Estimate") (each described below), and not otherwise defined in this Agreement, will have the same meanings in this Agreement.
2. **LICENSE FEES:** On or before the Effective date, Licensee will (i) deliver to Inspiration Software, Inc. a completed Good Faith Estimate and submit a purchase order (in form satisfactory to Inspiration Software) for a license to Use the Software on the total number of **Computers Requiring Licensing** and (ii) pay a license fee based on the number of Computers described in subparagraph (i) of this sentence. If Licensee is acquiring the license to Use the Software directly from Inspiration Software, Inc. (sometimes referred to as a "Direct Acquisition"), the purchase order will be delivered to Inspiration Software, Inc. If Licensee is acquiring the license to Use the Software from one of Inspiration Software, Inc.'s certified dealers (sometimes referred to as a "Dealer Acquisition"), the purchase order will be delivered to such certified dealer. The license fee described in this paragraph will be computed (i) for a Direct Acquisition, in accordance with Inspiration Software, Inc.'s suggested retail pricing schedule ("Pricing Schedule") in place on the Effective Date or (ii) for a Dealer Acquisition, in accordance with the Pricing Schedule in place on the Effective Date and as implemented by the certified dealer to whom Licensee submits its purchase order.
3. **ADDITIONAL FEE:** If during the Term Licensee purchases, leases or otherwise acquires-a number of Computers which exceeds the total number of **Maximum Allowable Computers** described in the attached addendum (such excess number of Computers referred to as the "**Unauthorized Computers**"), Licensee will immediately notify Inspiration Software, Inc. of such circumstance (the "Notification") and Licensee will be deemed in default under this Agreement unless within thirty (30) business days after Inspiration Software, Inc.'s receipt of the Notification, Licensee submits a purchase order (in form satisfactory to Inspiration Software, Inc.) directly to Inspiration Software, Inc. (for a Direct Acquisition) or to a certified dealer of Inspiration Software, Inc. (for a Dealer Acquisition) for a license to Use the Software on the Unauthorized Computers (pursuant to Inspiration Software, Inc.'s then current version of the Inspiration Software Comprehensive Volume License Agreement) and Licensee pays a license fee for the grant of a license, or Additional Fee, to Use the Software on the Unauthorized Computers. The Additional Fee described in the preceding sentence will be computed (i) for a Direct Acquisition, in accordance with the Pricing Schedule in place as of the date Inspiration Software, Inc. receives the Notification or (ii) for a Dealer Acquisition, in accordance with the Pricing Schedule in place as of the date Inspiration Software, Inc. receives the Notification and as implemented by the certified dealer to whom Licensee submits its purchase order.
4. **TERMINATION:** The term ("Term") of this Agreement begins on the Effective Date and ends on the date which is twelve (12) months after the Effective Date (the "Termination Date").
5. Unless on or before the Termination Date Inspiration Software, Inc. and Licensee enter into a new Comprehensive Volume License Plan that takes effect immediately following the Termination Date, then within ten (10) business days after the Termination Date, Licensee will deliver to Inspiration Software, Inc. a Final Good Faith Estimate. If the number of **Final Computers** exceeds the sum of the number of **Computers Requiring Licensing** and **Preexisting Licensed Computers** described above plus the number of Computers for which an **Additional Fee** was paid during the Term as described in paragraph 3 above (such excess number of Computers referred to as "**Unlicensed Computers**"), then within ten (10) days of Licensee's delivery of the Final Good Faith Estimate, Licensee will submit a purchase order and pay a license fee (in accordance with the procedure established in paragraph 3 above relating to the acquisition of a license to Use the Software on **Unauthorized Computers**) based on such total number of **Unlicensed Computers**. Such license fee will be computed (i) for a Direct Acquisition, in accordance with the Pricing Schedule in effect on the Termination Date, or (ii) for a Dealer Acquisition, in accordance with the Pricing Schedule in place as of the Termination Date and as implemented by the certified dealer to whom Licensee submits its purchase order. In lieu of paying the license fee described in the preceding sentence, Licensee may remove the Software from all **Unlicensed Computers** (if installation thereon has occurred) and provide proof of such removal satisfactory to Inspiration Software, Inc. no later than ten (10) business days after Termination Date.
6. In the event of Licensee's timely delivery of the Final Good Faith Estimate and payment of the license fee (or completion of removal of the Software from the **Unlicensed Computers**) as described in the preceding paragraph, Licensee may continue to Use the Software as follows, in accordance with the most recent version of the Comprehensive Volume License Agreement issued to Licensee under this Agreement. If payment of the license fee for the **Unlicensed Computers** as described in the preceding paragraph is timely made, Licensee may Use the Software on the number of **Final Computers** and **Preexisting Licensed Computers** described in the Final Good Faith Estimate (and on no others). If instead removal of the Software from the **Unlicensed Computers** as described in the preceding paragraph is chosen, Licensee may Use the Software on the number of **Computers Requiring Licensing** described above (plus the number of Computers for which an **Additional Fee** was paid during the Term as described in paragraph 3 above) and **Preexisting Licensed Computers** described in the Final Good Faith Estimate (and on no other Computers).

- (b) This Agreement is binding on and inures to the benefit of the parties, their legal representatives, successors and assigns; provided, however, that neither this Agreement, nor any rights granted hereunder, may be assigned, transferred, conveyed or encumbered by Licensee without the prior written consent of Inspiration Software, Inc. This Agreement has been entered into by the parties in the state of Oregon and will be construed in accordance with the internal laws (and not the law of conflicts) of the state of Oregon, and it may be amended only in writing and signed by duly authorized representatives of both parties. If any provision or clause of this Agreement, or any portion thereof, is held by any court or other tribunal of competent jurisdiction to be illegal, void or unenforceable in such jurisdiction, the remainder of such provisions shall not thereby be affected and shall be given full effect, without regard to the invalid portion.
- (c) This Agreement is neither intended to, nor shall it be construed as creating, a joint venture, partnership or other form of business association between the parties. If any suit or action is filed by any party to enforce this Agreement or otherwise with respect to the subject matter of this Agreement, the prevailing party shall be entitled to recover reasonable attorney fees incurred in preparation or in prosecution or defense of such suit or action as fixed by the trial court, and if any appeal is taken from the decision of the trial court, reasonable attorney fees as fixed by the appellate court.
- (d) Licensee acknowledges that if a purchase order to acquire a license to Use the Software is submitted to any person other than Inspiration Software, Inc. (including, for example, a certified dealer or distributor of Inspiration Software, Inc.), that Inspiration Software, Inc. will bear no responsibility or liability for the fulfillment or performance of any term or condition arising under or by reason of such any such purchase order. Nothing in this Agreement will be deemed to limit any right or remedy Inspiration Software, Inc. may have with respect to any of its certified dealers or distributors, or to any other third party.

Inspiration Software, Inc., an Oregon corporation

Licensee: Duluth Ind School District 709

Signature: \_\_\_\_\_

Signature: Bill Hanson

Name: \_\_\_\_\_

Name: Bill Hanson

Title: \_\_\_\_\_

Title: CFO

Date: \_\_\_\_\_

Date: 10/25/10

### Addendum

2,750	Current Computers
0	New Computers During Term
2,750	Total District Computers
2,750	Current Comprehensive Licenses
0	Licenses Requiring Upgrades
0	Purchase Order & License Agreements will be for
0	Buffer
2,750	Maximum Allowable Computers (during term)

## **FACILITIES MANAGEMENT & CAPITAL PROJECT STATUS REPORT**

### **November 2010**

#### **Facilities Management – General**

Our three-year Fire Marshal inspections are about half done and compliance so far looks very good.

The solar panel project for Lowell has begun as related to the grant received by the Sustainable Schools Group. Work should be completed in two weeks.

All District boilers were inspected by our insurance company and all issues have been resolved.

#### **Capital Construction:**

Currently, LRFP site work is ongoing at WMS, Denfeld, East HS, Piedmont, East MS, Lester Park, and Laura MacArthur.

The Maintenance and Operations user group met at Nettleton to review efforts by DSGW for the new Grant School renovation project. Overall the group is very pleased with the current plans.

The HOCHS flat roof replacement project has started with Jamar Company. Overall work is progressing well and the schedule will be dependent on weather.

JCI, District, and CM's continue to meet at Facilities on a weekly basis to review all ongoing issues, as well as weekly at all site construction meetings.

#### **Maintenance:**

In October, Facilities Management Operations and Maintenance personnel were working on heating system start ups and winding down from the fall sports schedules by winterizing stadiums and performing fall field maintenance.

Our utility crew has prepared the salt/sand pile (200 yards) for the sites, which is kept at Garfield.

Staff have been operating AHU (fan) units by hand to work around the smell from the roofing contractors at HOCHS and East.

Currently the district has **444** open work requests district-wide. Specific to the month of October, we received **257** new work requests and **231** were successfully responded to and completed.

**September FY 2010 / September FY 2011 Usage**

Utility	September 2009			September 2010		
	Cost	Usage	Heating Degree Days	Cost	Usage	Heating Degree Days
Electricity	\$67,593	834,238 Kwh	106	\$69,999	764,630 Kwh	384
Gas	\$7,538	11,977 CCF		\$13,537	16,378 CCF	
Water	\$4,234	1,685 CCF		\$3,531	1,407 CCF	
Sewage	\$8,597	1,628 CCF		\$7,113	1,349 CCF	
Storm	\$9,670	-----		\$8,838	-----	
Refuse	\$6,264	-----		\$8,997	-----	

**Health, Safety & Environmental Management**

- Emergency Response Crisis Management (ERCM) activities included:
  - Continual work on advancing and improving our ERCM program district-wide.
  - On-Site meetings with school principal and other radio users explaining usage guides and procedures to aid our staff with communication issues.
  - Completed Individual Site ERCM plans are continuing to be returned to Facilities Management for review to be uploaded into the database.
- Workers' Compensation activities included:
  - Filing of 21 new employee accident reports during the month of September.
  - Ongoing management of several open Workers' Compensation cases.
- Ongoing involvement with various issues related to the construction currently underway across the district.
- The Fire Marshall's district wide, three-year inspections are approximately 50% complete.
- Machine Guarding certification training was completed.
- Training was held for the Maintenance group. Training topics included; Asbestos Awareness, Blood Borne Pathogens, Right-to-know with MSDS online database presentation, Workers Compensation and Return-To-Work program update.
- Labor Management Safety Committee meeting was held. Minutes are on the District web page.

**Risk Management**

There have been no significant claims or changes in status relating to insurance policies for general liability, property, auto, and school leader's legal liability.

GL Transactions by Object Code within Org.

GL Ledger Code: GL

Fiscal Year: 2011

FQA: 06-850-015-386-JOB

CAP FACIL/ENVIRON HS/ALT FACIL

**Object: 111000      ADMINISTRATION/SUPERVISION SAL**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>
09/03/2010	03180DP	EARN REG		9294		CONRAD, CURT R      GRS.	3	2,050.40	0.00	2,050.40
09/17/2010	03190DP	EARN REG		9294		CONRAD, CURT R      GRS.	3	2,050.40	0.00	2,050.40
<b>Object 111000</b>							<b>Total:</b>	4,100.80	0.00	4,100.80

**Object: 114302      LIC SAL-HRLY, CLASSRM SUPPORT**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>
09/17/2010	03190DP	EARN REG		1163		HUGHES, KATHY A      GRS.	3	1,042.05	0.00	1,042.05
<b>Object 114302</b>							<b>Total:</b>	1,042.05	0.00	1,042.05

**Object: 121000      FICA/MEDICARE**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>
09/03/2010	03180DP	CONT REG		N/A..N/A		ALT FAC-ENVIR HS	2	122.06	0.00	122.06
09/17/2010	03190DP	CONT REG		N/A..N/A		ALT FAC-ENVIR HS	2	122.06	0.00	122.06
09/17/2010	03190DP	CONT REG		N/A..N/A		ALT FAC-ENVIR HS	2	79.27	0.00	79.27
<b>Object 121000</b>							<b>Total:</b>	323.39	0.00	323.39

**Object: 121400      PERA**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>
09/03/2010	03180DP	CONT REG		N/A..N/A		ALT FAC-ENVIR HS	2	143.52	0.00	143.52
09/17/2010	03190DP	CONT REG		N/A..N/A		ALT FAC-ENVIR HS	2	143.52	0.00	143.52
<b>Object 121400</b>							<b>Total:</b>	287.04	0.00	287.04

**Object: 121800      CERTIFIED STAFF RETIREMENT**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>
09/17/2010	03190DP	CONT REG		N/A..N/A		ALT FAC-ENVIR HS	2	60.33	0.00	60.33
<b>Object 121800</b>							<b>Total:</b>	60.33	0.00	60.33

**Object: 122000      HEALTH INSURANCE**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>
09/03/2010	03180DP	CONT REG		N/A..N/A		ALT FAC-ENVIR HS	2	689.49	0.00	689.49
09/17/2010	03190DP	CONT REG		N/A..N/A		ALT FAC-ENVIR HS	2	689.49	0.00	689.49
09/17/2010	03190DP	CONT REG		N/A..N/A		ALT FAC-ENVIR HS	2	128.07	0.00	128.07
<b>Object 122000</b>							<b>Total:</b>	1,507.05	0.00	1,507.05

**GL Transactions by Object Code within Org.**

GL Ledger Code: GL  
 Fiscal Year: 2011  
 Object: 123000

**LIFE INSURANCE**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>
09/03/2010	03180DP	CONT REG		N/A..N/A		ALT FAC-ENVIR HS	2	3.50	0.00	3.50
09/17/2010	03190DP	CONT REG		N/A..N/A		ALT FAC-ENVIR HS	2	3.50	0.00	3.50
09/17/2010	03190DP	CONT REG		N/A..N/A		ALT FAC-ENVIR HS	2	1.30	0.00	1.30
<b>Object 123000</b>							<b>Total:</b>	8.30	0.00	8.30

**Object: 123500 DENTAL INSURANCE**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>
09/03/2010	03180DP	CONT REG		N/A..N/A		ALT FAC-ENVIR HS	2	10.10	0.00	10.10
09/17/2010	03190DP	CONT REG		N/A..N/A		ALT FAC-ENVIR HS	2	10.10	0.00	10.10
09/17/2010	03190DP	CONT REG		N/A..N/A		ALT FAC-ENVIR HS	2	3.75	0.00	3.75
<b>Object 123500</b>							<b>Total:</b>	23.95	0.00	23.95

**Object: 124000 LONG TERM DISABILITY INSURANCE**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>
09/03/2010	03180DP	CONT REG		N/A..N/A		ALT FAC-ENVIR HS	2	4.13	0.00	4.13
09/17/2010	03190DP	CONT REG		N/A..N/A		ALT FAC-ENVIR HS	2	4.13	0.00	4.13
09/17/2010	03190DP	CONT REG		N/A..N/A		ALT FAC-ENVIR HS	2	2.56	0.00	2.56
<b>Object 124000</b>							<b>Total:</b>	10.82	0.00	10.82

**Object: 125100 HRA HLTH REIMB ARRANGEMENT**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>
09/03/2010	03180DP	CONT REG		N/A..N/A		ALT FAC-ENVIR HS	2	158.33	0.00	158.33
09/17/2010	03190DP	CONT REG		N/A..N/A		ALT FAC-ENVIR HS	2	158.33	0.00	158.33
09/17/2010	03190DP	CONT REG		N/A..N/A		ALT FAC-ENVIR HS	2	29.44	0.00	29.44
<b>Object 125100</b>							<b>Total:</b>	346.10	0.00	346.10

**Object: 127000 WORKERS COMPENSATION**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>
09/03/2010	03180DP	CONT REG		N/A..N/A		ALT FAC-ENVIR HS	2	13.94	0.00	13.94
09/17/2010	03190DP	CONT REG		N/A..N/A		ALT FAC-ENVIR HS	2	7.09	0.00	7.09
09/17/2010	03190DP	CONT REG		N/A..N/A		ALT FAC-ENVIR HS	2	13.94	0.00	13.94
<b>Object 127000</b>							<b>Total:</b>	34.97	0.00	34.97

**Object: 128000 UNEMPLOYMENT COMPENSATION**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>
09/03/2010	03180DP	CONT REG		N/A..N/A		ALT FAC-ENVIR HS	2	20.50	0.00	20.50

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09/17/2010	03190DP	CONT REG	N/A..N/A		ALT FAC-ENVIR HS	2	20.50	0.00	20.50	
09/17/2010	03190DP	CONT REG	N/A..N/A		ALT FAC-ENVIR HS	2	10.42	0.00	10.42	
						<b>Object 128000</b>	<b>Total:</b>	51.42	0.00	51.42

**Object: 130500 OTHER CONTRACTED SERVICES**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>
09/02/2010	8102715549	803196	00609888	V61878	SCHINDLER ELEVATOR CORP	ANNUAL OPEN PO FOR DISTRICT-WI	OH	583.00	0.00	583.00
09/13/2010	255344	308365	00609967	V60259	SHEL DON REPRODUCTION	2010 - 2011 ERCM GUIDE BOOKS (	OH	2,324.90	0.00	2,324.90
09/13/2010	8102677683	803196	00609965	V61878	SCHINDLER ELEVATOR CORP	ANNUAL OPEN PO FOR DISTRICT-WI	OH	430.24	0.00	430.24
09/15/2010	0060343-IN	156870	00610127	V92769	TWIN PORTS TESTING	OTHER CONTRACTED SERVICES	OH	550.00	0.00	550.00
09/15/2010	RFP 274 9/8/10	156866	00610043	V107113	INDIGO ENVIRONMENTAL LLC	OTHER CONTRACTED SERVICES	OH	4,000.00	0.00	4,000.00
09/15/2010	L8682	728117	00610053	V03664	LAKE STATES	WISCONSIN ACCREDITED LEAD-SAFE	OH	500.00	0.00	500.00
09/20/2010	70719	157052	00610082	V06222	NORTHLAND FIRE AND	OTHER CONTRACTED SERVICES	OH	1,163.50	0.00	1,163.50
09/24/2010	4261	157051	00610167	V106527	BROTHERS FIRE PROTECTION	OTHER CONTRACTED SERVICES	OH	4,275.00	0.00	4,275.00
09/24/2010	3450	157397	00610154	V101925	ARROWHEAD CONSULTING AND	OTHER CONTRACTED SERVICES	OH	261.25	0.00	261.25
09/27/2010	2292	803051	00610312	V71660	WESTERN LAKE SUPERIOR	ANNUAL OPEN PO FOR DISPOSAL OF	OH	198.15	0.00	198.15
						<b>Object 130500</b>	<b>Total:</b>	14,286.04	0.00	14,286.04

**Object: 136602 REGISTR/LODGING/MEALS**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>
09/15/2010	MSC 9/28/10	728126	00610075	V88251	MN SAFETY COUNCIL INC	SAFETY AND HEALTH NETWORK SAFE	OH	140.00	0.00	140.00
09/24/2010	PREPAY C CONRAD	728145	00610235	V102969	METRO ECSU	REGISTRATION FEE FOR CURT CONR	OH	175.00	0.00	175.00
09/27/2010	PREPAY C CONRAD	728163	00610163	V08066	BEST WESTERN KELLY INN	ONE NIGHT'S LODGING OCTOBER 12	OH	89.84	0.00	89.84
						<b>Object 136602</b>	<b>Total:</b>	404.84	0.00	404.84

**Object: 140101 GENERAL SUPPLIES**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>
09/03/2010	02180DP	EARN REG		437		JAHN, WILLIAM GRS.	3	65.00	0.00	65.00
09/15/2010	02160583	156556	00609989	V102087	3M	GENERAL SUPPLIES	OH	103.00	0.00	103.00
09/24/2010	02172676	157416	00610141	V102087	3M	GENERAL SUPPLIES	OH	100.00	0.00	100.00
						<b>Object 140101</b>	<b>Total:</b>	268.00	0.00	268.00

**Object: 140103 MAINTENANCE SUPPLIES**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>
09/02/2010	929833	803050	00609863	V88997	MACARTHUR CO	ANNUAL OPEN PO FOR THE PURCHAS	OH	123.72	0.00	123.72
						<b>Object 140103</b>	<b>Total:</b>	123.72	0.00	123.72

**Object: 182000 DUES,MMBERSHIP,SFTWRE LIC,FEES**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>
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09/02/2010	15903	156184	00609886	V06949	RESOURCE TRAINING AND	DUES,MMBERSHIP,SFTWRE LIC,FEES	OH	120.00	0.00	120.00	
09/09/2010	PREPAY ELEV	728102	00609952	V70475	MN DEPT OF LABOR INDUSTRY	OPERATING PERMIT FEES FOR ELEV	OH	1,500.00	0.00	1,500.00	
							<b>Object 182000</b>	<b>Total:</b>	1,620.00	0.00	1,620.00
							<b>FQA 06-850-015-386-JOB</b>	<b>Total:</b>	24,498.82	0.00	24,498.82

**FQA: 06-850-215-386-JOB**

**CAPITAL FACIL/DENFELD**

**Object: 152000 BUILDING ACQUISITION/CONSTRUCT**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>	
09/02/2010	547443		00609881	V100715	PER MAR SECURITY SERVICES	BUILDING ACQUISITION/CONSTRUCT	OH	30.62	0.00	30.62	
09/24/2010	OCT 2010 RENT	803075	00610182	V106968	DP&D PROPERTIES LLC	SAME AS ABOVE	OH	6.88	0.00	6.88	
09/27/2010	AUG 10 DFLD		00610165	V107094	BOSSARDT CORPORATION	BOSSARDT CORPOR AUGUST REIMBUROH		28.46	0.00	28.46	
09/27/2010	ARCH 3/08-6/10		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL ARCHT REIMBURSOH		125.32	0.00	125.32	
09/27/2010	PGM MGMT APP 26		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL PRGM MGMT FEE	OH	192.39	0.00	192.39	
09/27/2010	DFLD SUPT AUG		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL DNFLD SUPT 8/1	OH	119.63	0.00	119.63	
09/27/2010	DFLD PROF FEE 20		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL DENFELD PROF F	OH	737.64	0.00	737.64	
09/27/2010	DFLD PR APP 1		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL DFLD GREENFIEL	OH	175.00	0.00	175.00	
09/27/2010	DFLD BOSS 13		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL DNFLD BOSS REI	OH	94.12	0.00	94.12	
09/27/2010	JULY 10 DFLD		00610165	V107094	BOSSARDT CORPORATION	BOSSARDT CORPOR DFLD JULY 10 R	OH	56.52	0.00	56.52	
09/30/2010	09M0476-14		00610363	V105891	EPC ENGINEERING & TESTING	BUILDING ACQUISITION/CONSTRUCT	OH	4.86	0.00	4.86	
							<b>Object 152000</b>	<b>Total:</b>	1,571.44	0.00	1,571.44
							<b>FQA 06-850-215-386-JOB</b>	<b>Total:</b>	1,571.44	0.00	1,571.44

**FQA: 06-850-220-386-JOB**

**CAPITAL FACIL/EAST**

**Object: 152000 BUILDING ACQUISITION/CONSTRUCT**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>	
09/27/2010	EAST PR APP 1		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL EAST GREENFIEL	OH	1,638.22	0.00	1,638.22	
09/27/2010	EAST KRAUS 13		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL EAST KRAUS REI	OH	2,127.50	0.00	2,127.50	
09/27/2010	ARCH 3/08-6/10		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL ARCHT REIMBURSOH		525.76	0.00	525.76	
09/27/2010	PGM MGMT APP 26		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL PRGM MGMT FEE	OH	885.98	0.00	885.98	
09/27/2010	EAST PROF FEE 18		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL EAST PROF FEE	OH	1,855.99	0.00	1,855.99	
09/27/2010	JULY EAST REIMB		00610219	V105888	KRAUS-ANDERSON	KRAUS-ANDERSON JULY REIMBURSAB	OH	1,570.61	0.00	1,570.61	
09/30/2010	323930		00610349	V106044	BRAUN INTERTEC CORP	BUILDING ACQUISITION/CONSTRUCT	OH	615.41	0.00	615.41	
09/30/2010	322746		00610349	V106044	BRAUN INTERTEC CORP	BUILDING ACQUISITION/CONSTRUCT	OH	281.97	0.00	281.97	
							<b>Object 152000</b>	<b>Total:</b>	9,501.44	0.00	9,501.44
							<b>FQA 06-850-220-386-JOB</b>	<b>Total:</b>	9,501.44	0.00	9,501.44

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FQA: 06-870-215-386-JOB

ALT FACILITIES/DENFELD

Object: 152000

BUILDING ACQUISITION/CONSTRUCT

Post Date	Reference	PO #	Check #	PEID	Person/Entity Name	Description	SS	Debit	Credit	Net
09/02/2010	547443	156191	00609881	V100715	PER MAR SECURITY SERVICES	BUILDING ACQUISITION/CONSTRUCT	OH	2,834.03	0.00	2,834.03
09/24/2010	OCT 2010 RENT	803075	00610182	V106968	DP&D PROPERTIES LLC	SAME AS ABOVE	OH	636.41	0.00	636.41
09/27/2010	DFLD BOSS 13		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL DNFLD BOSS REI	OH	8,712.39	0.00	8,712.39
09/27/2010	DFLD APP 6		00610284	V105887	SHANNON'S INC	SHANNON'S INC DENFELD APPLICAT	OH	443,342.03	0.00	443,342.03
09/27/2010	DFLD APP 4		00610238	V106951	MINUTI-OGLE CO INC	MINUTI-OGLE CO DENFELD APPLICA	OH	11,945.89	0.00	11,945.89
09/27/2010	DFLD APP 4		00610227	V106469	MAVO SYSTEMS INC	MAVO SYSTEMS IN DENFELD APPLIC	OH	66,433.50	0.00	66,433.50
09/27/2010	DFLD APP 3		00610297	V107098	TMS JOHNSON INC	TMS JOHNSON INC DFLD APPLICATI	OH	26,893.57	0.00	26,893.57
09/27/2010	DFLD APP 3		00610257	V89594	O BRIEN A G PLUMBING	O BRIEN A G PLU DENFELD APPLIC	OH	5,502.82	0.00	5,502.82
09/27/2010	DFLD APP 3		00610224	V00917	LIPE BROS CONST INC	LIPE BROS CONST DENFELD APPLIC	OH	30,812.46	0.00	30,812.46
09/27/2010	DFLD APP 1		00610142	V61071	A B E	A B E DENFELD APPLICATION 1	OH	14,505.57	0.00	14,505.57
09/27/2010	DFLD 1176-6		00610161	V61181	BENSON ELECTRIC CO INC	BENSON ELECTRIC DENFELD BID 11	OH	41,922.82	0.00	41,922.82
09/27/2010	DFLD 1149-8		00610161	V61181	BENSON ELECTRIC CO INC	BENSON ELECTRIC DFLD BID 1149	OH	5,748.75	0.00	5,748.75
09/27/2010	AUG 10 DFLD		00610165	V107094	BOSSARDT CORPORATION	BOSSARDT CORPOR AUGUST REIMBUROH		2,634.51	0.00	2,634.51
09/27/2010	ARCH 3/08-6/10		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL ARCHT REIMBURSOH		11,600.82	0.00	11,600.82
09/27/2010	11126		00610273	V106506	RJS CONSTRUCTION GROUP	RJS CONSTRUCTIO DENFELD BP 3 A	OH	7,841.74	0.00	7,841.74
09/27/2010	09039NCM-13		00610254	V106518	NORTHLAND CONCRETE AND	NORTHLAND CONCR DENFELD APPLIC	OH	108.87	0.00	108.87
09/27/2010	09039BP2-8		00610254	V106518	NORTHLAND CONCRETE AND	NORTHLAND CONCR DENFELD APPLIC	OH	1,140.00	0.00	1,140.00
09/27/2010	PGM MGMT APP 26		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL PRGM MGMT FEE	OH	17,808.52	0.00	17,808.52
09/27/2010	JULY 10 DFLD		00610165	V107094	BOSSARDT CORPORATION	BOSSARDT CORPOR DFLD JULY 10 R	OH	5,232.46	0.00	5,232.46
09/27/2010	DFLD SUPT AUG		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL DNFLD SUPT 8/1	OH	11,074.15	0.00	11,074.15
09/27/2010	DFLD PROF FEE 20		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL DENFELD PROF F	OH	68,009.87	0.00	68,009.87
09/27/2010	DFLD PR APP 1		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL DFLD GREENFIEL	OH	16,199.90	0.00	16,199.90
09/27/2010	DFLD FINAL		00610289	V92582	STOUT MECHANICAL INC	STOUT MECHANICA DENFELD FINAL	OH	1,240.00	0.00	1,240.00
09/27/2010	DFLD ET APP 2		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL DNFLD ENV TS 4	OH	24,112.83	0.00	24,112.83
09/30/2010	09M0476-14	157725	00610363	V105891	EPC ENGINEERING & TESTING	BUILDING ACQUISITION/CONSTRUCT	OH	450.07	0.00	450.07
<b>Object 152000 Total:</b>								826,743.98	0.00	826,743.98

Object: 182000

DUES,MMBERSHIP,SFTWRE LIC,FEES

Post Date	Reference	PO #	Check #	PEID	Person/Entity Name	Description	SS	Debit	Credit	Net
09/07/2010	PREPAY TP DENF	728093	00609918	V12580	CITY OF DULUTH MINNESOTA	BUILDING PERMIT FOR REBUILDING	OH	2,945.94	0.00	2,945.94
<b>Object 182000 Total:</b>								2,945.94	0.00	2,945.94
<b>FQA 06-870-215-386-JOB Total:</b>								829,689.92	0.00	829,689.92

FQA: 06-870-220-386-JOB

ALT FACILITIES/EAST

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**BUILDING ACQUISITION/CONSTRUCT**

Post Date	Reference	PO #	Check #	PEID	Person/Entity Name	Description	SS	Debit	Credit	Net	
09/01/2010	JE508053		00609581	V100358	STEWART-TAYLOR PRINTING	8590	JE	178.70	0.00	178.70	
09/27/2010	EAST APP 1		00610303	V03601	ULLAND BROTHERS INC	ULLAND BROTHERS EAST APPLICATI	OH	100,550.85	0.00	100,550.85	
09/27/2010	EAST APP 1		00610220	V106640	KREMER & DAVIS INC	KREMER & DAVIS EAST APPLICATIO	OH	47,500.00	0.00	47,500.00	
09/27/2010	EAST APP 1		00610170	V107056	CARCIOFINI COMPANY INC	CARCIOFINI COMP EAST APPLICATI	OH	480.91	0.00	480.91	
09/27/2010	EAST APP 6		00610161	V61181	BENSON ELECTRIC CO INC	BENSON ELECTRIC EAST APPLICATI	OH	50,613.15	0.00	50,613.15	
09/27/2010	ARCH 3/08-6/10		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL ARCHT REIMBURSOH		3,463.94	0.00	3,463.94	
09/27/2010	JULY EAST REIMB		00610219	V105888	KRAUS-ANDERSON	KRAUS-ANDERSON JULY REIMBURSAB	OH	10,347.90	0.00	10,347.90	
09/27/2010	EAST WS 7 APP 2		00610223	V00917	LIPE BROS CONST INC	LIPE BROS CONST EAST WS 7 APP	OH	2,714.00	0.00	2,714.00	
09/27/2010	EAST ET 4/10		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL EAST ENV TS 4/	OH	6,307.15	0.00	6,307.15	
09/27/2010	EAST APP 5		00610294	V106468	THELEN HEATING & ROOFING INC	THELEN HEATING EAST APPLICATIO	OH	390,736.97	0.00	390,736.97	
09/27/2010	EAST KRAUS 13		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL EAST KRAUS REI	OH	14,016.91	0.00	14,016.91	
09/27/2010	EAST APP 5		00610153	V106731	ARNT CONSTRUCTION CO INC	ARNT CONSTRUCTI EAST APPLICATI	OH	205,570.44	0.00	205,570.44	
09/27/2010	EAST PR APP 1		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL EAST GREENFIEL	OH	10,793.34	0.00	10,793.34	
09/27/2010	PGM MGMT APP 26		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL PRGM MGMT FEE	OH	5,837.21	0.00	5,837.21	
09/27/2010	EAST APP 4		00610207	V02687	HARBOR CITY MASONRY	HARBOR CITY MAS EAST APPLICATI	OH	7,741.54	0.00	7,741.54	
09/27/2010	EAST PROF FEE 18		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL EAST PROF FEE	OH	12,225.04	0.00	12,225.04	
09/27/2010	EAST APP 3		00610278	V106493	SCHAEFER W A & SON INC	SCHAEFER W A & EAST APPLICATIO	OH	6,342.69	0.00	6,342.69	
09/27/2010	EAST APP 2		00610286	V63580	ST GERMAINS GLASS CO	ST GERMAINS GLA EAST APPLICATI	OH	1,497.39	0.00	1,497.39	
09/27/2010	EAST APP 2		00610246	V107097	MULTIPLE CONCEPTS INTERIORS	MULTIPLE CONCEP EAST APPLICATI	OH	108,368.95	0.00	108,368.95	
09/30/2010	323930	157724	00610349	V106044	BRAUN INTERTEC CORP	BUILDING ACQUISITION/CONSTRUCT	OH	4,054.64	0.00	4,054.64	
09/30/2010	322746	157723	00610349	V106044	BRAUN INTERTEC CORP	BUILDING ACQUISITION/CONSTRUCT	OH	1,857.77	0.00	1,857.77	
							<b>Object 152000</b>	<b>Total:</b>	991,199.49	0.00	991,199.49
							<b>FQA 06-870-220-386-JOB</b>	<b>Total:</b>	991,199.49	0.00	991,199.49

**FQA: 06-870-320-386-JOB**

**ALT FACILITIES/ORDEAN**

**Object: 151000**

**SITE & GROUNDS ACQUISITION**

Post Date	Reference	PO #	Check #	PEID	Person/Entity Name	Description	SS	Debit	Credit	Net	
09/24/2010	8/10-9/8/10 001	157458	00610310	V92344	WATER AND GAS DEPT	ACCT 220672572-001	OH	104.95	0.00	104.95	
							<b>Object 151000</b>	<b>Total:</b>	104.95	0.00	104.95

**Object: 152000**

**BUILDING ACQUISITION/CONSTRUCT**

Post Date	Reference	PO #	Check #	PEID	Person/Entity Name	Description	SS	Debit	Credit	Net
09/02/2010	95177005	156183	00609914	V106526	WILLIAMS SCOTSMAN INC	BUILDING ACQUISITION/CONSTRUCT	OH	286.83	0.00	286.83
09/13/2010	95177006	156182	00609977	V106526	WILLIAMS SCOTSMAN INC	BUILDING ACQUISITION/CONSTRUCT	OH	216.05	0.00	216.05
09/13/2010	95177007	156181	00609977	V106526	WILLIAMS SCOTSMAN INC	BUILDING ACQUISITION/CONSTRUCT	OH	216.05	0.00	96 216.05

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09/20/2010	323928	157075	00609997	V106044	BRAUN INTERTEC CORP	BUILDING ACQUISITION/CONSTRUCT	OH	713.80	0.00	713.80
09/27/2010	ORD APP 3		00610261	V106503	PALMER WEST CONST CO INC	PALMER WEST CON ORDEAN APP 3	OH	45,397.73	0.00	45,397.73
09/27/2010	JULY 10 ORD		00610165	V107094	BOSSARDT CORPORATION	BOSSARDT CORPOR JULY 10 REIMBU	OH	988.16	0.00	988.16
09/27/2010	ORD APP 3		00610283	V50261	SCHWAB VOLLHABER LUBRATT	SCHWAB VOLLHABE ORDEAN APPLICA	OH	1,908.69	0.00	1,908.69
09/27/2010	ORD APP 8		00610160	V105879	BELKNAP ELECTRIC	BELKNAP ELECTRI ORDEAN APPLICA	OH	6,395.40	0.00	6,395.40
09/27/2010	AUG 10 ORD REIM		00610165	V107094	BOSSARDT CORPORATION	BOSSARDT CORPOR AUG 10 ORD REI	OH	1,840.12	0.00	1,840.12
09/27/2010	ARCH 3/08-6/10		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL ARCHT REIMBURSOH		154.81	0.00	154.81
09/27/2010	9020.6		00610266	V106589	RACHEL CONTRACTING	RACHEL CONTRACT ORDEAN APPLICA	OH	223.84	0.00	223.84
09/27/2010	ORD BOSS 13		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL ORD BOSS REIMB	OH	5,720.56	0.00	5,720.56
09/27/2010	ORD BP4 APP 7		00610223	V00917	LIPE BROS CONST INC	LIPE BROS CONST ORDEAN APPLICA	OH	2,485.82	0.00	2,485.82
09/27/2010	ORD PR APP 1		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL ORD GREENFIELD	OH	8,394.12	0.00	8,394.12
09/27/2010	879662-06		00610228	V106893	MCDOWALL COMPANY	MCDOWALL COMPAN ORDEAN APPLICA	OH	169,061.38	0.00	169,061.38
09/27/2010	ORD PROF FEE 18		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL ORDEAN PROF FE	OH	61,839.15	0.00	61,839.15
09/27/2010	ORD SUPT AUG		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL ORD SUPT 8/10	OH	6,383.91	0.00	6,383.91
09/27/2010	PGM MGMT APP 26		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL PRGM MGMT FEE	OH	8,210.89	0.00	8,210.89
09/27/2010	ORD APP 7		00610191	V106836	EL-JAY PLUMBING & HEATING	EL-JAY PLUMBING ORDEAN APPLICA	OH	16,811.40	0.00	16,811.40
<b>Object 152000 Total:</b>								337,248.71	0.00	337,248.71

**Object: 182000 DUES,MMBERSHIP,SFTWRE LIC,FEES**

Post Date	Reference	PO #	Check #	PEID	Person/Entity Name	Description	SS	Debit	Credit	Net
09/09/2010	PREPAY EAST WALL	28107	00609930	V12580	CITY OF DULUTH MINNESOTA	BUILDING PERMIT FEE TO CONSTRU	OH	1,386.30	0.00	1,386.30
<b>Object 182000 Total:</b>								1,386.30	0.00	1,386.30
<b>FQA 06-870-320-386-JOB Total:</b>								338,739.96	0.00	338,739.96

**FQA: 06-870-435-386-JOB ALT FACILITIES/CONGDON PARK**

**Object: 152000 BUILDING ACQUISITION/CONSTRUCT**

Post Date	Reference	PO #	Check #	PEID	Person/Entity Name	Description	SS	Debit	Credit	Net
09/27/2010	ARCH 3/08-6/10		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL ARCHT REIMBURSOH		443.53	0.00	443.53
09/27/2010	PGM MGMT APP 26		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL PRGM MGMT FEE	OH	3,031.30	0.00	3,031.30
<b>Object 152000 Total:</b>								3,474.83	0.00	3,474.83
<b>FQA 06-870-435-386-JOB Total:</b>								3,474.83	0.00	3,474.83

**FQA: 06-870-470-386-JOB ALT FACILITIES/GRANT**

**Object: 152000 BUILDING ACQUISITION/CONSTRUCT**

Post Date	Reference	PO #	Check #	PEID	Person/Entity Name	Description	SS	Debit	Credit	Net
09/24/2010	OCT 2010 RENT	803075	00610182	V106968	DP&D PROPERTIES LLC	COMMERCIAL LEASE AGREEMENT FOR	OH	580.94	0.00	580.94

**GL Transactions by Object Code within Org.**

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09/27/2010	PGM MGMT APP 26	00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL PRGM MGMT FEE OH	5,977.80	0.00	5,977.80	
09/27/2010	GRNT PROF FEE 9	00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL GRANT PROF FEE OH	12,923.86	0.00	12,923.86	
09/27/2010	ARCH 3/08-6/10	00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL ARCHT REIMBURSOH	615.88	0.00	615.88	
09/27/2010	GRNT PR APP 1	00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL GRANT GREENFIE OH	5,352.53	0.00	5,352.53	
<b>Object 152000</b>						<b>Total:</b>	25,451.01	0.00	25,451.01
<b>FQA 06-870-470-386-JOB</b>						<b>Total:</b>	25,451.01	0.00	25,451.01

**FQA: 06-870-475-386-JOB                      ALT FACILITIES/HOMECROFT**

**Object: 152000                      BUILDING ACQUISITION/CONSTRUCT**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>
09/27/2010	ARCH 3/08-6/10		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL ARCHT REIMBURSOH		751.05	0.00	751.05
09/27/2010	HMCFT FINAL		00610295	V106468	THELEN HEATING & ROOFING INC	THELEN HEATING HOMECROFT FINAL OH		18,970.00	0.00	18,970.00
<b>Object 152000</b>						<b>Total:</b>		19,721.05	0.00	19,721.05
<b>FQA 06-870-475-386-JOB</b>						<b>Total:</b>		19,721.05	0.00	19,721.05

**FQA: 06-870-500-386-JOB                      ALT FACILITIES/LAKEWOOD**

**Object: 152000                      BUILDING ACQUISITION/CONSTRUCT**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>
09/27/2010	ARCH 3/08-6/10		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL ARCHT REIMBURSOH		963.55	0.00	963.55
<b>Object 152000</b>						<b>Total:</b>		963.55	0.00	963.55
<b>FQA 06-870-500-386-JOB</b>						<b>Total:</b>		963.55	0.00	963.55

**FQA: 06-870-520-386-JOB                      ALT FACILITIES/LOWELL**

**Object: 152000                      BUILDING ACQUISITION/CONSTRUCT**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>
09/27/2010	ARCH 3/08-6/10		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL ARCHT REIMBURSOH		475.91	0.00	475.91
<b>Object 152000</b>						<b>Total:</b>		475.91	0.00	475.91
<b>FQA 06-870-520-386-JOB</b>						<b>Total:</b>		475.91	0.00	475.91

**FQA: 06-870-565-386-JOB                      ALT FACILITIES/STOWE**

**Object: 152000                      BUILDING ACQUISITION/CONSTRUCT**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>
09/27/2010	ARCH 3/08-6/10		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL ARCHT REIMBURSOH		414.29	0.00	414.29

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Object 152000	Total:	414.29	0.00	414.29
FQA 06-870-565-386-JOB	Total:	414.29	0.00	414.29

**FQA: 06-871-215-000-000      GF SAVINGS-DENFELD**

**Object: 152000      BUILDING ACQUISITION/CONSTRUCT**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>
09/02/2010	547443		00609881	V100715	PER MAR SECURITY SERVICES	BUILDING ACQUISITION/CONSTRUCT	OH	1,475.81	0.00	1,475.81
09/24/2010	OCT 2010 RENT	803075	00610182	V106968	DP&D PROPERTIES LLC	SAME AS ABOVE	OH	331.40	0.00	331.40
09/27/2010	DFLD APP 3		00610224	V00917	LIPE BROS CONST INC	LIPE BROS CONST DENFELD APPLIC	OH	15,380.07	0.00	15,380.07
09/27/2010	11126		00610273	V106506	RJS CONSTRUCTION GROUP	RJS CONSTRUCTIO DENFELD BP 3 A	OH	27,153.47	0.00	27,153.47
09/27/2010	ARCH 3/08-6/10		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL ARCHT REIMBURSOH		6,041.08	0.00	6,041.08
09/27/2010	PGM MGMT APP 26		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL PRGM MGMT FEE	OH	9,273.72	0.00	9,273.72
09/27/2010	JULY 10 DFLD		00610165	V107094	BOSSARDT CORPORATION	BOSSARDT CORPOR DFLD JULY 10 R	OH	2,724.79	0.00	2,724.79
09/27/2010	FF&E APP 2		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL FF & E APPLICA	OH	3,868.68	0.00	3,868.68
09/27/2010	DFLD SUPT AUG		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL DNFLD SUPT 8/1	OH	10,228.57	0.00	10,228.57
09/27/2010	AUG 10 DFLD		00610165	V107094	BOSSARDT CORPORATION	BOSSARDT CORPOR AUGUST REIMBUROH		1,371.91	0.00	1,371.91
09/27/2010	DFLD PROF FEE 20		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL DENFELD PROF F	OH	35,415.81	0.00	35,415.81
09/27/2010	DFLD APP 1		00610142	V61071	A B E	A B E DENFELD APPLICATION 1	OH	2,723.14	0.00	2,723.14
09/27/2010	DFLD PR APP 1		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL DFLD GREENFIEL	OH	8,436.04	0.00	8,436.04
09/27/2010	DFLD BOSS 13		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL DNFLD BOSS REI	OH	4,536.95	0.00	4,536.95
09/27/2010	DFLD APP 6		00610284	V105887	SHANNON'S INC	SHANNON'S INC DENFELD APPLICAT	OH	38,615.24	0.00	38,615.24
09/27/2010	DFLD APP 4		00610238	V106951	MINUTI-OGLE CO INC	MINUTI-OGLE CO DENFELD APPLICA	OH	19,760.11	0.00	19,760.11
09/27/2010	DFLD APP 3		00610297	V107098	TMS JOHNSON INC	TMS JOHNSON INC DFLD APPLICATI	OH	5,048.73	0.00	5,048.73
09/27/2010	DFLD APP 3		00610286	V63580	ST GERMAINS GLASS CO	ST GERMAINS GLA DENFELD APPLIC	OH	8,793.73	0.00	8,793.73
09/27/2010	DFLD 1176-6		00610161	V61181	BENSON ELECTRIC CO INC	BENSON ELECTRIC DENFELD BID 11	OH	97,883.13	0.00	97,883.13
09/27/2010	DFLD APP 3		00610257	V89594	O BRIEN A G PLUMBING	O BRIEN A G PLU DENFELD APPLIC	OH	8,131.26	0.00	8,131.26
09/30/2010	09M0476-14		00610363	V105891	EPC ENGINEERING & TESTING	BUILDING ACQUISITION/CONSTRUCT	OH	234.37	0.00	234.37
					<b>Object 152000</b>	<b>Total:</b>		307,428.01	0.00	307,428.01
					<b>FQA 06-871-215-000-000</b>	<b>Total:</b>		307,428.01	0.00	307,428.01

**FQA: 06-871-220-000-000      GEN FUND SAVINGS-EAST**

**Object: 152000      BUILDING ACQUISITION/CONSTRUCT**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>
09/27/2010	09014-3		00610198	V106954	GLADSTONE CONSTRUCTION	GLADSTONE CONST EAST APPLICATI	OH	39,234.05	0.00	39,234.05
09/27/2010	ARCH 3/08-6/10		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL ARCHT REIMBURSOH		3,161.00	0.00	3,161.00
09/27/2010	EAST APP 1		00610170	V107056	CARCIOFINI COMPANY INC	CARCIOFINI COMP EAST APPLICATI	OH	1,657.37	0.00	1,657.37

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09/27/2010	EAST APP 2	00610196	V107053	FRANSEN DECORATING INC	FRANSEN DECORAT EAST APPLICATI	OH	8,976.28	0.00	8,976.28		
09/27/2010	EAST APP 2	00610218	V107052	KENDELL DOORS & HARDWARE	KENDELL DOORS & EAST APPLICATI	OH	4,201.98	0.00	4,201.98		
09/27/2010	EAST APP 2	00610246	V107097	MULTIPLE CONCEPTS INTERIORS	MULTIPLE CONCEP EAST APPLICATI	OH	18,824.65	0.00	18,824.65		
09/27/2010	EAST APP 2	00610253	V107008	NORTHERN INDUSTRIAL	NORTHERN INDUST EAST APPLICATI	OH	9,500.00	0.00	9,500.00		
09/27/2010	EAST APP 2	00610286	V63580	ST GERMAINS GLASS CO	ST GERMAINS GLA EAST APPLICATI	OH	14,784.09	0.00	14,784.09		
09/27/2010	EAST APP 3	00610172	V106683	CD TILE & STONE INC	CD TILE & STONE EAST APPLICATI	OH	2,726.50	0.00	2,726.50		
09/27/2010	EAST APP 3	00610186	V106955	DULUTH STEEL FABRICATORS INC	DULUTH STEEL FA EAST APPLICATI	OH	4,750.00	0.00	4,750.00		
09/27/2010	EAST APP 3	00610200	V106471	GORHAM OIEN MECHANICAL INC	GORHAM OIEN MEC EAST APPLICATI	OH	13,509.86	0.00	13,509.86		
09/27/2010	EAST APP 3	00610251	V00202	NORTHERN DOOR AND HRDWRE	NORTHERN DOOR A EAST APPLICATI	OH	2,795.17	0.00	2,795.17		
09/27/2010	EAST APP 3	00610278	V106493	SCHAEFER W A & SON INC	SCHAEFER W A & EAST APPLICATIO	OH	3,719.33	0.00	3,719.33		
09/27/2010	JULY EAST REIMB	00610219	V105888	KRAUS-ANDERSON	KRAUS-ANDERSON JULY REIMBURSAB	OH	9,442.94	0.00	9,442.94		
09/27/2010	EAST APP 4	00610207	V02687	HARBOR CITY MASONRY	HARBOR CITY MAS EAST APPLICATI	OH	37,281.68	0.00	37,281.68		
09/27/2010	PGM MGMT APP 26	00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL PRGM MGMT FEE	OH	5,326.73	0.00	5,326.73		
09/27/2010	EAST APP 4	00610254	V106518	NORTHLAND CONCRETE AND	NORTHLAND CONCR EAST APPLICATI	OH	41,263.04	0.00	41,263.04		
09/27/2010	EAST APP 5	00610153	V106731	ARNT CONSTRUCTION CO INC	ARNT CONSTRUCTI EAST APPLICATI	OH	63,453.03	0.00	63,453.03		
09/27/2010	EAST APP 5	00610294	V106468	THELEN HEATING & ROOFING INC	THELEN HEATING EAST APPLICATIO	OH	90,323.62	0.00	90,323.62		
09/27/2010	EAST APP 6	00610161	V61181	BENSON ELECTRIC CO INC	BENSON ELECTRIC EAST APPLICATI	OH	174,429.50	0.00	174,429.50		
09/27/2010	EAST KRAUS 13	00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL EAST KRAUS REI	OH	12,791.08	0.00	12,791.08		
09/27/2010	EAST PR APP 1	00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL EAST GREENFIEL	OH	9,849.42	0.00	9,849.42		
09/27/2010	EAST PROF FEE 18	00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL EAST PROF FEE	OH	11,153.33	0.00	11,153.33		
09/27/2010	EAST WS 14-1	00610223	V00917	LIPE BROS CONST INC	LIPE BROS CONST EAST WS 14 APP	OH	2,245.80	0.00	2,245.80		
09/27/2010	EAST WS 7 APP 2	00610223	V00917	LIPE BROS CONST INC	LIPE BROS CONST EAST WS 7 APP	OH	12,448.00	0.00	12,448.00		
09/27/2010	FF&E APP 2	00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL FF & E APPLICA	OH	3,435.63	0.00	3,435.63		
09/27/2010	09-341-5	00610274	V106831	RTL CONSTRUCTION	RTL CONSTRUCTIO EAST APPLICATI	OH	34,437.50	0.00	34,437.50		
09/27/2010	09013-5	00610198	V106954	GLADSTONE CONSTRUCTION	GLADSTONE CONST EAST APPLICATI	OH	38,968.05	0.00	38,968.05		
09/30/2010	323930	00610349	V106044	BRAUN INTERTEC CORP	BUILDING ACQUISITION/CONSTRUCT	OH	3,700.05	0.00	3,700.05		
09/30/2010	322746	00610349	V106044	BRAUN INTERTEC CORP	BUILDING ACQUISITION/CONSTRUCT	OH	1,695.30	0.00	1,695.30		
							<b>Object 152000</b>	<b>Total:</b>	680,084.98	0.00	680,084.98
							<b>FQA 06-871-220-000-000</b>	<b>Total:</b>	680,084.98	0.00	680,084.98

**FQA: 06-871-320-000-000**

**GEN FUND SAVINGS-ORDEAN**

**Object: 151000**

**SITE & GROUNDS ACQUISITION**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>	
09/24/2010	8/10-9/8/10 001		00610310	V92344	WATER AND GAS DEPT	SITE & GROUNDS ACQUISITION	OH	78.39	0.00	78.39	
							<b>Object 151000</b>	<b>Total:</b>	78.39	0.00	78.39

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 Fiscal Year: 2011  
 Object: 152000

**BUILDING ACQUISITION/CONSTRUCT**

Post Date	Reference	PO #	Check #	PEID	Person/Entity Name	Description	SS	Debit	Credit	Net
09/02/2010	95177005		00609914	V106526	WILLIAMS SCOTSMAN INC	BUILDING ACQUISITION/CONSTRUCT	OH	259.87	0.00	259.87
09/13/2010	95177006		00609977	V106526	WILLIAMS SCOTSMAN INC	BUILDING ACQUISITION/CONSTRUCT	OH	161.39	0.00	161.39
09/13/2010	95177007		00609977	V106526	WILLIAMS SCOTSMAN INC	BUILDING ACQUISITION/CONSTRUCT	OH	161.39	0.00	161.39
09/27/2010	ORD BOSS 13		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL ORD BOSS REIMB	OH	4,273.14	0.00	4,273.14
09/27/2010	ORD APP 8		00610160	V105879	BELKNAP ELECTRIC	BELKNAP ELECTRI ORDEAN APPLICA	OH	34,986.60	0.00	34,986.60
09/27/2010	ORD APP 7		00610191	V106836	EL-JAY PLUMBING & HEATING	EL-JAY PLUMBING ORDEAN APPLICA	OH	2,233.68	0.00	2,233.68
09/27/2010	ORD APP 3		00610283	V50261	SCHWAB VOLLHABER LUBRATT	SCHWAB VOLLHABE ORDEAN APPLICA	OH	520.55	0.00	520.55
09/27/2010	JULY 10 ORD		00610165	V107094	BOSSARDT CORPORATION	BOSSARDT CORPOR JULY 10 REIMBU	OH	738.13	0.00	738.13
09/27/2010	ORD PR APP 1		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL ORD GREENFIELD	OH	6,270.24	0.00	6,270.24
09/27/2010	FF&E APP 2		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL FF & E APPLICA	OH	3,802.04	0.00	3,802.04
09/27/2010	ORD SUPT AUG		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL ORD SUPT 8/10	OH	4,768.65	0.00	4,768.65
09/27/2010	AUG 10 ORD REIM		00610165	V107094	BOSSARDT CORPORATION	BOSSARDT CORPOR AUG 10 ORD REI	OH	1,374.54	0.00	1,374.54
09/27/2010	ARCH 3/08-6/10		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL ARCHT REIMBURSOH		115.63	0.00	115.63
09/27/2010	879662-06		00610228	V106893	MCDOWALL COMPANY	MCDOWALL COMPAN ORDEAN APPLICA	OH	8,774.07	0.00	8,774.07
09/27/2010	PGM MGMT APP 26		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL PRGM MGMT FEE	OH	6,133.37	0.00	6,133.37
09/27/2010	ORD PROF FEE 18		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL ORDEAN PROF FE	OH	46,192.58	0.00	46,192.58
<b>Object 152000 Total:</b>								120,765.87	0.00	120,765.87

**Object: 182000 DUES,MMBERSHIP,SFTWRE LIC,FEES**

Post Date	Reference	PO #	Check #	PEID	Person/Entity Name	Description	SS	Debit	Credit	Net
09/09/2010	PREPAY EAST WAL	28107	00609930	V12580	CITY OF DULUTH MINNESOTA	SAME AS ABOVE	OH	1,035.54	0.00	1,035.54
<b>Object 182000 Total:</b>								1,035.54	0.00	1,035.54
<b>FQA 06-871-320-000-000 Total:</b>								121,879.80	0.00	121,879.80

**FQA: 06-871-435-000-000 GEN FUND SAVINGS-CONGDON PK**

**Object: 152000 BUILDING ACQUISITION/CONSTRUCT**

Post Date	Reference	PO #	Check #	PEID	Person/Entity Name	Description	SS	Debit	Credit	Net
09/27/2010	ARCH 3/08-6/10		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL ARCHT REIMBURSOH		232.09	0.00	232.09
09/27/2010	FF&E APP 2		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL FF & E APPLICA	OH	1,637.27	0.00	1,637.27
09/27/2010	PGM MGMT APP 26		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL PRGM MGMT FEE	OH	1,586.25	0.00	1,586.25
<b>Object 152000 Total:</b>								3,455.61	0.00	3,455.61
<b>FQA 06-871-435-000-000 Total:</b>								3,455.61	0.00	3,455.61

**FQA: 06-871-470-000-000 GEN FUND SAVINGS-GRANT SCHL**

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 Fiscal Year: 2011  
 Object: 152000

**BUILDING ACQUISITION/CONSTRUCT**

Post Date	Reference	PO #	Check #	PEID	Person/Entity Name	Description	SS	Debit	Credit	Net	
09/24/2010	OCT 2010 RENT	803075	00610182	V106968	DP&D PROPERTIES LLC	SAME AS ABOVE	OH	326.25	0.00	326.25	
09/27/2010	GRNT PR APP 1		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL GRANT GREENFIE OH		3,005.94	0.00	3,005.94	
09/27/2010	ARCH 3/08-6/10		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL ARCHT REIMBURSOH		345.88	0.00	345.88	
09/27/2010	GRNT PROF FEE 9		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL GRANT PROF FEE OH		7,039.49	0.00	7,039.49	
09/27/2010	FF&E APP 2		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL FF & E APPLICA OH		1,490.61	0.00	1,490.61	
09/27/2010	PGM MGMT APP 26		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL PRGM MGMT FEE OH		3,357.08	0.00	3,357.08	
							<b>Object 152000</b>	<b>Total:</b>	15,565.25	0.00	15,565.25
							<b>FQA 06-871-470-000-000</b>	<b>Total:</b>	15,565.25	0.00	15,565.25

**FQA: 06-871-475-000-000 GEN FUND SAVINGS-HOMECROFT**

**Object: 152000 BUILDING ACQUISITION/CONSTRUCT**

Post Date	Reference	PO #	Check #	PEID	Person/Entity Name	Description	SS	Debit	Credit	Net	
09/27/2010	ARCH 3/08-6/10		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL ARCHT REIMBURSOH		297.05	0.00	297.05	
							<b>Object 152000</b>	<b>Total:</b>	297.05	0.00	297.05
							<b>FQA 06-871-475-000-000</b>	<b>Total:</b>	297.05	0.00	297.05

**FQA: 06-871-500-000-000 GEN FUND SAVINGS-LAKEWOOD**

**Object: 152000 BUILDING ACQUISITION/CONSTRUCT**

Post Date	Reference	PO #	Check #	PEID	Person/Entity Name	Description	SS	Debit	Credit	Net	
09/27/2010	ARCH 3/08-6/10		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL ARCHT REIMBURSOH		666.54	0.00	666.54	
							<b>Object 152000</b>	<b>Total:</b>	666.54	0.00	666.54
							<b>FQA 06-871-500-000-000</b>	<b>Total:</b>	666.54	0.00	666.54

**FQA: 06-871-520-000-000 GEN FUND SAVINGS-Lowell**

**Object: 152000 BUILDING ACQUISITION/CONSTRUCT**

Post Date	Reference	PO #	Check #	PEID	Person/Entity Name	Description	SS	Debit	Credit	Net	
09/15/2010	635663	156869	00610094	V106509	PRIMEX WIRELESS INC	BUILDING ACQUISITION/CONSTRUCT	OH	4,123.33	0.00	4,123.33	
09/15/2010	635683	156868	00610094	V106509	PRIMEX WIRELESS INC	BUILDING ACQUISITION/CONSTRUCT	OH	815.69	0.00	815.69	
09/27/2010	ARCH 3/08-6/10		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL ARCHT REIMBURSOH		120.84	0.00	120.84	
							<b>Object 152000</b>	<b>Total:</b>	5,059.86	0.00	5,059.86
							<b>FQA 06-871-520-000-000</b>	<b>Total:</b>	5,059.86	0.00	5,059.86

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Fiscal Year: 2011

FQA: 06-871-565-000-000

GEN FUND SAVINGS-STOWE

Object: 152000 BUILDING ACQUISITION/CONSTRUCT

Post Date	Reference	PO #	Check #	PEID	Person/Entity Name	Description	SS	Debit	Credit	Net
09/27/2010	ARCH 3/08-6/10		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL ARCHT REIMBURSOH		227.13	0.00	227.13
						<b>Object 152000</b>	<b>Total:</b>	227.13	0.00	227.13
						<b>FQA 06-871-565-000-000</b>	<b>Total:</b>	227.13	0.00	227.13

FQA: 06-872-215-000-000

LEASE LEVY COP DENFELD OLD

Object: 152000 BUILDING ACQUISITION/CONSTRUCT

Post Date	Reference	PO #	Check #	PEID	Person/Entity Name	Description	SS	Debit	Credit	Net
09/02/2010	547443		00609881	V100715	PER MAR SECURITY SERVICES	BUILDING ACQUISITION/CONSTRUCT	OH	2,617.64	0.00	2,617.64
09/24/2010	OCT 2010 RENT	803075	00610182	V106968	DP&D PROPERTIES LLC	SAME AS ABOVE	OH	587.81	0.00	587.81
09/27/2010	DFLD APP 3		00610224	V00917	LIPE BROS CONST INC	LIPE BROS CONST DENFELD APPLIC	OH	6,120.64	0.00	6,120.64
09/27/2010	DFLD APP 3		00610257	V89594	O BRIEN A G PLUMBING	O BRIEN A G PLU DENFELD APPLIC	OH	1,736.92	0.00	1,736.92
09/27/2010	DFLD APP 3		00610286	V63580	ST GERMAINS GLASS CO	ST GERMAINS GLA DENFELD APPLIC	OH	53,133.92	0.00	53,133.92
09/27/2010	DFLD SUPT AUG		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL DNFLD SUPT 8/1	OH	5,766.82	0.00	5,766.82
09/27/2010	DFLD APP 4		00610238	V106951	MINUTI-OGLE CO INC	MINUTI-OGLE CO DENFELD APPLICA	OH	58,112.70	0.00	58,112.70
09/27/2010	DFLD APP 4		00610270	V106725	RED CEDAR STEEL ERECTORS INC	RED CEDAR STEEL DENFELD APPLIC	OH	8,246.00	0.00	8,246.00
09/27/2010	DFLD APP 6		00610151	V106762	ARCHITECTURAL PRODUCTS OF	ARCHITECTURAL P DENFELD APPLIC	OH	3,571.05	0.00	3,571.05
09/27/2010	DFLD APP 6		00610284	V105887	SHANNON'S INC	SHANNON'S INC DENFELD APPLICAT	OH	6,843.20	0.00	6,843.20
09/27/2010	DFLD APP 7		00610294	V106468	THELEN HEATING & ROOFING INC	THELEN HEATING DENFELD APPLICA	OH	8,360.00	0.00	8,360.00
09/27/2010	DFLD BOSS 13		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL DNFLD BOSS REI	OH	8,047.14	0.00	8,047.14
09/27/2010	DFLD FINAL		00610289	V92582	STOUT MECHANICAL INC	STOUT MECHANICA DENFELD FINAL	OH	760.00	0.00	760.00
09/27/2010	DFLD PR APP 1		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL DFLD GREENFIEL	OH	14,962.93	0.00	14,962.93
09/27/2010	DFLD PROF FEE 20		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL DENFELD PROF F	OH	62,826.99	0.00	62,826.99
09/27/2010	DFLD APP 3		00610297	V107098	TMS JOHNSON INC	TMS JOHNSON INC DFLD APPLICATI	OH	1,055.95	0.00	1,055.95
09/27/2010	PGM MGMT APP 26		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL PRGM MGMT FEE	OH	16,448.72	0.00	16,448.72
09/27/2010	JULY 10 DFLD		00610165	V107094	BOSSARDT CORPORATION	BOSSARDT CORPOR DFLD JULY 10 R	OH	4,832.93	0.00	4,832.93
09/27/2010	09039BP2-8		00610254	V106518	NORTHLAND CONCRETE AND	NORTHLAND CONCR DENFELD APPLIC	OH	4,560.00	0.00	4,560.00
09/27/2010	09039NCM-13		00610254	V106518	NORTHLAND CONCRETE AND	NORTHLAND CONCR DENFELD APPLIC	OH	979.83	0.00	979.83
09/27/2010	11126		00610273	V106506	RJS CONSTRUCTION GROUP	RJS CONSTRUCTIO DENFELD BP 3 A	OH	23,525.21	0.00	23,525.21
09/27/2010	2982-7		00610148	V106682	AMERICAN STRUCTURAL METALS	AMERICAN STRUCT DENFELD APPLIC	OH	3,115.05	0.00	3,115.05
09/27/2010	ARCH 3/08-6/10		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL ARCHT REIMBURSOH		10,715.02	0.00	10,715.02
09/27/2010	AUG 10 DFLD		00610165	V107094	BOSSARDT CORPORATION	BOSSARDT CORPOR AUGUST REIMBUROH		2,433.35	0.00	2,433.35
09/27/2010	DFLD 1149-8		00610161	V61181	BENSON ELECTRIC CO INC	BENSON ELECTRIC DFLD BID 1149	OH	1,916.25	0.00	1,916.25
09/27/2010	DFLD 1176-6		00610161	V61181	BENSON ELECTRIC CO INC	BENSON ELECTRIC DENFELD BID 11	OH	49,890.05	0.00	49,890.05

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09/27/2010	DFLD APP 1	00610142	V61071	A B E	A B E DENFELD APPLICATION 1	OH	569.54	0.00	569.54	
09/27/2010	DFLD APP 11	00610290	V102926	STRETAR MASONRY AND	STRETAR MASONRY DENFLED APPLIC	OH	190,646.00	0.00	190,646.00	
09/27/2010	DFLD APP 2	00610292	V61015	SUPERIOR GLASS INC	SUPERIOR GLASS DENFELD APPLICA	OH	102,797.60	0.00	102,797.60	
09/30/2010	09M0476-14	00610363	V105891	EPC ENGINEERING & TESTING	BUILDING ACQUISITION/CONSTRUCT	OH	415.70	0.00	415.70	
<b>Object 152000</b>							<b>Total:</b>	655,594.96	0.00	655,594.96
<b>FQA 06-872-215-000-000</b>							<b>Total:</b>	655,594.96	0.00	655,594.96

**FQA: 06-872-220-000-000**

**COP CONSTRUCTION/EAST OLD**

**Object: 137001 RENTALS & LEASES-REAL PROPERTY**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>
09/24/2010	OCT 2010 RENT	803181	00610171	V107079	CATHEDRAL OF OUR LADY OF	SHARED USE OF NINETY-EIGHT (98	OH	360.00	0.00	360.00
<b>Object 137001</b>							<b>Total:</b>	360.00	0.00	360.00

**Object: 152000 BUILDING ACQUISITION/CONSTRUCT**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>
09/01/2010	JE508053		00609581	V100358	STEWART-TAYLOR PRINTING	8590	JE	106.30	0.00	106.30
09/24/2010	211673-2	157459	00610213	V89300	INSPEC INC	BUILDING ACQUISITION/CONSTRUCT	OH	2,424.60	0.00	2,424.60
09/27/2010	EAST APP 3		00610278	V106493	SCHAEFER W A & SON INC	SCHAEFER W A & EAST APPLICATIO	OH	1,597.33	0.00	1,597.33
09/27/2010	EAST APP 4		00610206	V106952	HANSON STRUCTURAL PRECAST	HANSON STRUCTUR EAST APPLICATI	OH	5,655.00	0.00	5,655.00
09/27/2010	EAST APP 4		00610207	V02687	HARBOR CITY MASONRY	HARBOR CITY MAS EAST APPLICATI	OH	158,701.78	0.00	158,701.78
09/27/2010	EAST APP 4		00610254	V106518	NORTHLAND CONCRETE AND	NORTHLAND CONCR EAST APPLICATI	OH	169,262.66	0.00	169,262.66
09/27/2010	EAST APP 5		00610153	V106731	ARNT CONSTRUCTION CO INC	ARNT CONSTRUCTI EAST APPLICATI	OH	165,586.33	0.00	165,586.33
09/27/2010	EAST APP 5		00610294	V106468	THELEN HEATING & ROOFING INC	THELEN HEATING EAST APPLICATIO	OH	17,964.91	0.00	17,964.91
09/27/2010	EAST APP 6		00610161	V61181	BENSON ELECTRIC CO INC	BENSON ELECTRIC EAST APPLICATI	OH	60,907.35	0.00	60,907.35
09/27/2010	EAST KRAUS 13		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL EAST KRAUS REI	OH	8,323.71	0.00	8,323.71
09/27/2010	EAST PR APP 1		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL EAST GREENFIEL	OH	6,409.44	0.00	6,409.44
09/27/2010	EAST PROF FEE 18		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL EAST PROF FEE	OH	7,258.57	0.00	7,258.57
09/27/2010	09-341-5		00610274	V106831	RTL CONSTRUCTION	RTL CONSTRUCTIO EAST APPLICATI	OH	13,062.50	0.00	13,062.50
09/27/2010	ARCH 3/08-6/10		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL ARCHT REIMBURSOH	OH	2,057.00	0.00	2,057.00
09/27/2010	EAST APP 1		00610170	V107056	CARCIOFINI COMPANY INC	CARCIOFINI COMP EAST APPLICATI	OH	578.72	0.00	578.72
09/27/2010	JULY EAST REIMB		00610219	V105888	KRAUS-ANDERSON	KRAUS-ANDERSON JULY REIMBURSAB	OH	6,144.92	0.00	6,144.92
09/27/2010	EAST APP 2		00610196	V107053	FRANSEN DECORATING INC	FRANSEN DECORAT EAST APPLICATI	OH	5,548.45	0.00	5,548.45
09/27/2010	PGM MGMT APP 26		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL PRGM MGMT FEE	OH	3,466.33	0.00	3,466.33
09/27/2010	EAST APP 2		00610218	V107052	KENDELL DOORS & HARDWARE	KENDELL DOORS & EAST APPLICATI	OH	3,579.47	0.00	3,579.47
09/27/2010	EAST APP 2		00610286	V63580	ST GERMAINS GLASS CO	ST GERMAINS GLA EAST APPLICATI	OH	4,808.52	0.00	4,808.52
09/27/2010	EAST APP 3		00610156	V107054	BADGER SWIMPOOLS INC	BADGER SWIMPOOL EAST APPLICATI	OH	3,315.50	0.00	3,315.50
09/27/2010	EAST APP 3		00610172	V106683	CD TILE & STONE INC	CD TILE & STONE EAST APPLICATI	OH	598.50	0.00	598.50

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09/27/2010	EAST APP 3	00610200	V106471	GORHAM OIEN MECHANICAL INC	GORHAM OIEN MEC EAST APPLICATI	OH	6,155.14	0.00	6,155.14	
09/27/2010	EAST APP 3	00610251	V00202	NORTHERN DOOR AND HRDWRE	NORTHERN DOOR A EAST APPLICATI	OH	792.98	0.00	792.98	
09/30/2010	323930	00610349	V106044	BRAUN INTERTEC CORP	BUILDING ACQUISITION/CONSTRUCT	OH	2,407.78	0.00	2,407.78	
09/30/2010	322746	00610349	V106044	BRAUN INTERTEC CORP	BUILDING ACQUISITION/CONSTRUCT	OH	1,103.21	0.00	1,103.21	
<b>Object 152000</b>							<b>Total:</b>	657,817.00	0.00	657,817.00
<b>FQA 06-872-220-000-000</b>							<b>Total:</b>	658,177.00	0.00	658,177.00

**FQA: 06-872-320-000-000      COP CONSTRUCTION/ORDEAN OLD**

**Object: 137001      RENTALS & LEASES-REAL PROPERTY**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>
09/24/2010	OCT 2010 RENT	803054	00610232	V106601	MEHRMAN RJ & SONS	OPEN ANNJAL PO FOR THE LOWER L	OH	545.00	0.00	545.00
<b>Object 137001</b>							<b>Total:</b>	545.00	0.00	545.00

**Object: 151000      SITE & GROUNDS ACQUISITION**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>
09/13/2010	8/30/10 52286		00609954	V44024	MN POWER AND LIGHT CO	SITE & GROUNDS ACQUISITION	OH	45.41	0.00	45.41
09/24/2010	8/10-9/8/10 005	157457	00610310	V92344	WATER AND GAS DEPT	ACCT 044072470-005	OH	17.68	0.00	17.68
09/24/2010	8/10-9/8/10 001		00610310	V92344	WATER AND GAS DEPT	SITE & GROUNDS ACQUISITION	OH	520.99	0.00	520.99
<b>Object 151000</b>							<b>Total:</b>	584.08	0.00	584.08

**Object: 152000      BUILDING ACQUISITION/CONSTRUCT**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>
09/01/2010	JE508053		00609552	V107075	KELLER FENCE COMPANY	2011	JE	7,884.60	0.00	7,884.60
09/02/2010	95177005		00609914	V106526	WILLIAMS SCOTSMAN INC	BUILDING ACQUISITION/CONSTRUCT	OH	1,378.30	0.00	1,378.30
09/13/2010	95177006		00609977	V106526	WILLIAMS SCOTSMAN INC	BUILDING ACQUISITION/CONSTRUCT	OH	1,072.56	0.00	1,072.56
09/13/2010	95177007		00609977	V106526	WILLIAMS SCOTSMAN INC	BUILDING ACQUISITION/CONSTRUCT	OH	1,072.56	0.00	1,072.56
09/20/2010	323928	157076	00609997	V106044	BRAUN INTERTEC CORP	BUILDING ACQUISITION/CONSTRUCT	OH	4,051.20	0.00	4,051.20
09/27/2010	10-123-4		00610274	V106831	RTL CONSTRUCTION	RTL CONSTRUCTIO ORDEAN APPLICA	OH	123,573.15	0.00	123,573.15
09/27/2010	2010DEHS-4		00610205	V107009	HANSON MASONRY AND	HANSON MASONRY ORDEAN APPLICAT	OH	118,704.40	0.00	118,704.40
09/27/2010	879662-06		00610228	V106893	MCDOWALL COMPANY	MCDOWALL COMPAN ORDEAN APPLICA	OH	36,166.30	0.00	36,166.30
09/27/2010	9020.6		00610266	V106589	RACHEL CONTRACTING	RACHEL CONTRACT ORDEAN APPLICA	OH	2,409.56	0.00	2,409.56
09/27/2010	ARCH 3/08-6/10		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL ARCHT REIMBURSO	OH	768.50	0.00	768.50
09/27/2010	AUG 10 ORD REIM		00610165	V107094	BOSSARDT CORPORATION	BOSSARDT CORPOR AUG 10 ORD REI	OH	9,135.16	0.00	9,135.16
09/27/2010	JULY 10 ORD		00610165	V107094	BOSSARDT CORPORATION	BOSSARDT CORPOR JULY 10 REIMBU	OH	4,905.64	0.00	4,905.64
09/27/2010	ORD APP 1		00610292	V61015	SUPERIOR GLASS INC	SUPERIOR GLASS ORDEAN APPLICAT	OH	60,050.45	0.00	60,050.45
09/27/2010	ORD APP 1		00610300	V107122	TWIN CITY ACOUSTICS INC	TWIN CITY ACOUS ORDEAN APPLICA	OH	9,096.25	0.00	9,096.25
09/27/2010	ORD APP 11		00610287	V106588	ST PAUL UTILITIES INC	ST PAUL UTILITI ORDEAN APP 11	OH	8,114.90	0.00	8,114.90

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09/27/2010	090273-12	00610305	V102745	VEIT AND COMPANY INC	VEIT AND COMPAN ORDEAN APP 12	OH	118,322.91	0.00	118,322.91		
09/27/2010	ORD APP 2	00610252	V106501	NORTHERN ESCROW INC	NORTHERN ESCROW ORDEAN APPLICA	OH	460,205.84	0.00	460,205.84		
09/27/2010	PGM MGMT APP 26	00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL PRGM MGMT FEE	OH	40,762.38	0.00	40,762.38		
09/27/2010	ORD APP 2	00610307	V70771	VIKING AUTOMATIC	VIKING AUTOMATI ORDEAN APPLICA	OH	46,455.00	0.00	46,455.00		
09/27/2010	ORD APP 3	00610261	V106503	PALMER WEST CONST CO INC	PALMER WEST CON ORDEAN APP 3	OH	312,064.71	0.00	312,064.71		
09/27/2010	ORD APP 3	00610283	V50261	SCHWAB VOLLHABER LUBRATT	SCHWAB VOLLHABE ORDEAN APPLICA	OH	240.26	0.00	240.26		
09/27/2010	ORD APP 4	00610207	V02687	HARBOR CITY MASONRY	HARBOR CITY MAS ORDEAN APPLICA	OH	4,750.00	0.00	4,750.00		
09/27/2010	ORD APP 4	00610253	V107008	NORTHERN INDUSTRIAL	NORTHERN INDUST ORDEAN APPLICA	OH	106,346.80	0.00	106,346.80		
09/27/2010	ORD APP 5	00610311	V106945	WELLS CONCRETE PRODUCTS	WELLS CONCRETE ORDEAN APPLICAT	OH	226,223.94	0.00	226,223.94		
09/27/2010	ORD APP 7	00610191	V106836	EL-JAY PLUMBING & HEATING	EL-JAY PLUMBING ORDEAN APPLICA	OH	98,517.14	0.00	98,517.14		
09/27/2010	ORD APP 7	00610222	V106835	LEJEUNE STEEL COMPANY	LEJEUNE STEEL C ORDEAN APPLICA	OH	37,716.90	0.00	37,716.90		
09/27/2010	ORD APP 8	00610160	V105879	BELKNAP ELECTRIC	BELKNAP ELECTRI ORDEAN APPLICA	OH	84,018.00	0.00	84,018.00		
09/27/2010	ORD BOSS 13	00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL ORD BOSS REIMB	OH	28,399.33	0.00	28,399.33		
09/27/2010	ORD BP 4 APP 2	00610305	V102745	VEIT AND COMPANY INC	VEIT AND COMPAN ORDEAN BP4 APP	OH	169,180.99	0.00	169,180.99		
09/27/2010	ORD BP3 APP 8	00610254	V106518	NORTHLAND CONCRETE AND	NORTHLAND CONCR ORDEAN APPLICA	OH	42,310.15	0.00	42,310.15		
09/27/2010	ORD BP4 APP 7	00610223	V00917	LIPE BROS CONST INC	LIPE BROS CONST ORDEAN APPLICA	OH	22,372.38	0.00	22,372.38		
09/27/2010	ORD PR APP 1	00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL ORD GREENFIELD	OH	41,672.04	0.00	41,672.04		
09/27/2010	ORD PROF FEE 18	00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL ORDEAN PROF FE	OH	306,996.02	0.00	306,996.02		
09/27/2010	ORD SUPT AUG	00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL ORD SUPT 8/10	OH	31,692.44	0.00	31,692.44		
							<b>Object 152000</b>	<b>Total:</b>	2,566,630.76	0.00	2,566,630.76

**Object: 182000 DUES,MMBERSHIP,SFTWRE LIC,FEES**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>	
09/09/2010	PREPAY EAST WAL	28107	00609930	V12580	CITY OF DULUTH MINNESOTA	SAME AS ABOVE	OH	6,882.17	0.00	6,882.17	
							<b>Object 182000</b>	<b>Total:</b>	6,882.17	0.00	6,882.17
							<b>FQA 06-872-320-000-000</b>	<b>Total:</b>	2,574,642.01	0.00	2,574,642.01

**FQA: 06-872-435-000-000 COP CONSTRUCTION/CONGDON OLD**

**Object: 151000 SITE & GROUNDS ACQUISITION**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>	
09/13/2010	8/30/10 52286		00609954	V44024	MN POWER AND LIGHT CO	SITE & GROUNDS ACQUISITION	OH	13.47	0.00	13.47	
09/27/2010	PGM MGMT APP 26		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL PRGM MGMT FEE	OH	1,629.98	0.00	1,629.98	
							<b>Object 151000</b>	<b>Total:</b>	1,643.45	0.00	1,643.45

**Object: 152000 BUILDING ACQUISITION/CONSTRUCT**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>
09/27/2010	ARCH 3/08-6/10		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL ARCHT REIMBURSOH		238.49	0.00	238.49

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Object 152000	Total:	238.49	0.00	238.49
FQA 06-872-435-000-000	Total:	1,881.94	0.00	1,881.94

**FQA: 06-872-470-000-000 COP CONSTRUCTION/GRANT OLD**

**Object: 151000 SITE & GROUNDS ACQUISITION**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>
09/13/2010	8/30/10 52286	156583	00609954	V44024	MN POWER AND LIGHT CO	SITE & GROUNDS ACQUISITION	OH	18.50	0.00	18.50
<b>Object 151000</b>							<b>Total:</b>	18.50	0.00	18.50

**Object: 152000 BUILDING ACQUISITION/CONSTRUCT**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>
09/24/2010	OCT 2010 RENT	803075	00610182	V106968	DP&D PROPERTIES LLC	SAME AS ABOVE	OH	655.31	0.00	655.31
09/27/2010	GRNT PR APP 1		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL GRANT GREENFIE OH		6,037.78	0.00	6,037.78
09/27/2010	GRNT PROF FEE 9		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL GRANT PROF FEE OH		14,575.59	0.00	14,575.59
09/27/2010	ARCH 3/08-6/10		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL ARCHT REIMBURSOH		694.73	0.00	694.73
09/27/2010	PGM MGMT APP 26		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL PRGM MGMT FEE OH		6,743.11	0.00	6,743.11
<b>Object 152000</b>							<b>Total:</b>	28,706.52	0.00	28,706.52

**Object: 182000 DUES,MMBERSHIP,SFTWRE LIC,FEES**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>
09/27/2010	9/24/10 GRANT	728156	00610175	V12580	CITY OF DULUTH MINNESOTA	FILL PERMIT FEE FOR GREY'S CRE	OH	174.00	0.00	174.00
<b>Object 182000</b>							<b>Total:</b>	174.00	0.00	174.00
<b>FQA 06-872-470-000-000</b>							<b>Total:</b>	28,899.02	0.00	28,899.02

**FQA: 06-872-475-000-000 COP CONST/HOMECROFT OLD**

**Object: 152000 BUILDING ACQUISITION/CONSTRUCT**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>
09/27/2010	ARCH 3/08-6/10		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL ARCHT REIMBURSOH		402.36	0.00	402.36
<b>Object 152000</b>							<b>Total:</b>	402.36	0.00	402.36
<b>FQA 06-872-475-000-000</b>							<b>Total:</b>	402.36	0.00	402.36

**FQA: 06-872-510-000-000 LEASE LEVY COP LESTER OLD**

**Object: 152000 BUILDING ACQUISITION/CONSTRUCT**

<u>Post Date</u>	<u>Reference</u>	<u>PO #</u>	<u>Check #</u>	<u>PEID</u>	<u>Person/Entity Name</u>	<u>Description</u>	<u>SS</u>	<u>Debit</u>	<u>Credit</u>	<u>Net</u>
09/02/2010	322554	156190	00609840	V106044	BRAUN INTERTEC CORP	BUILDING ACQUISITION/CONSTRUCT	OH	9,786.50	0.00	10,786.50

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09/24/2010	323929	157467	00610166	V106044	BRAUN INTERTEC CORP	BUILDING ACQUISITION/CONSTRUCT	OH	11,642.25	0.00	11,642.25
09/27/2010	LSTR APP 1		00610258	V107123	O'KEEFE INC	O'KEEFE INC LESTER APPLICATION	OH	140,796.84	0.00	140,796.84
09/27/2010	LSTR APP 2		00610218	V107052	KENDELL DOORS & HARDWARE	KENDELL DOORS & LESTER APPLICA	OH	56,874.60	0.00	56,874.60
09/27/2010	ARCH 3/08-6/10		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL ARCHT REIMBURSOH		24,721.40	0.00	24,721.40
09/27/2010	LSTR APP 2		00610253	V107008	NORTHERN INDUSTRIAL	NORTHERN INDUST LESTER APPLICA	OH	54,576.22	0.00	54,576.22
09/27/2010	BID 1157-4-1		00610283	V50261	SCHWAB VOLLHABER LUBRATT	SCHWAB VOLLHABE LESTER BID 115	OH	10,542.15	0.00	10,542.15
09/27/2010	LSTR APP 3		00610145	V106894	ALLIANCE STEEL CONSTRUCTION	ALLIANCE STEEL LESTER APP 3-FI	OH	5,338.70	0.00	5,338.70
09/27/2010	LSTR APP 3		00610207	V02687	HARBOR CITY MASONRY	HARBOR CITY MAS LESTER APPLICA	OH	323,684.00	0.00	323,684.00
09/27/2010	LSTR APP 3		00610299	V106834	TOWN & COUNTRY ELECTRIC INC	TOWN & COUNTRY LESTER APPLICAT	OH	21,612.50	0.00	21,612.50
09/27/2010	LSTR APP 4		00610303	V03601	ULLAND BROTHERS INC	ULLAND BROTHERS LESTER APPLICA	OH	281,659.80	0.00	281,659.80
09/27/2010	LSTR APP 5		00610217	V106763	KELLEHER CONSTRUCTION	KELLEHER CONSTR LESTER APPLICA	OH	103,396.00	0.00	103,396.00
09/27/2010	LSTR APP 5		00610231	V106833	MD MECHANICAL INC	MD MECHANICAL I LESTER APPLICA	OH	120,311.80	0.00	120,311.80
09/27/2010	LSTR KRAUS 8		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL LSTR KRAUS REI	OH	22,409.20	0.00	22,409.20
09/27/2010	LSTR PR APP 1		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL LESTER GREENFI	OH	18,692.19	0.00	18,692.19
09/27/2010	LSTR PROF FEE 15		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL LESTER PROF FE	OH	114,547.98	0.00	114,547.98
09/27/2010	PGM MGMT APP 26		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL PRGM MGMT FEE	OH	10,728.49	0.00	10,728.49
09/27/2010	BID 1157-6-1		00610283	V50261	SCHWAB VOLLHABER LUBRATT	SCHWAB VOLLHABE LESTER BID 115	OH	21,847.15	0.00	21,847.15
09/27/2010	BID 1157-7-1		00610283	V50261	SCHWAB VOLLHABER LUBRATT	SCHWAB VOLLHABE LESTER BID 115	OH	109,265.20	0.00	109,265.20
09/27/2010	BID 1157-8-1		00610283	V50261	SCHWAB VOLLHABER LUBRATT	SCHWAB VOLLHABE LESTER BID 115	OH	62,387.45	0.00	62,387.45
09/27/2010	FF&E APP 2		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL FF & E APPLICA	OH	826.67	0.00	826.67
09/27/2010	JUL 10 LSTR REIM		00610219	V105888	KRAUS-ANDERSON	KRAUS-ANDERSON JULY 10 REIMBUR	OH	11,690.73	0.00	11,690.73
09/27/2010	LSTR APP 1		00610245	V106727	MOLIN CONCRETE PRODUCTS	COMOLIN CONCRETE LESTER APPLICAT	OH	190,975.58	0.00	190,975.58
					<b>Object 152000</b>	<b>Total:</b>		1,728,313.40	0.00	1,728,313.40
					<b>FQA 06-872-510-000-000</b>	<b>Total:</b>		1,728,313.40	0.00	1,728,313.40

**FQA: 06-872-525-000-000**

**LEASE LEVY COP MAC OLD**

**Object: 137001 RENTALS & LEASES-REAL PROPERTY**

Post Date	Reference	PO #	Check #	PEID	Person/Entity Name	Description	SS	Debit	Credit	Net
09/24/2010	OCT 2010 RENT	803053	00610259	V04767	OUR SAVIORS LUTHERAN	OPEN ANNUAL PARKING LOT RENTAL	OH	400.00	0.00	400.00
					<b>Object 137001</b>	<b>Total:</b>		400.00	0.00	400.00

**Object: 152000 BUILDING ACQUISITION/CONSTRUCT**

Post Date	Reference	PO #	Check #	PEID	Person/Entity Name	Description	SS	Debit	Credit	Net
09/27/2010	LMAC APP 2		00610251	V00202	NORTHERN DOOR AND HRDWRE	NORTHERN DOOR A MACARTHUR APPL	OH	15,957.34	0.00	15,957.34
09/27/2010	LMAC APP 2		00610273	V106506	RJS CONSTRUCTION GROUP	RJS CONSTRUCTIO MACARTHUR APPL	OH	21,683.46	0.00	21,683.46
09/27/2010	LMAC APP 3		00610238	V106951	MINUTI-OGLE CO INC	MINUTI-OGLE CO MACARTHUR APPLI	OH	86,929.75	0.00	86,929.75
09/27/2010	LMAC APP 3		00610270	V106725	RED CEDAR STEEL ERECTORS IN	RED CEDAR STEEL MACARTHUR APPL	OH	15,200.00	0.00	15,200.00

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09/27/2010	LMAC APP 3		00610283	V50261	SCHWAB VOLLHABER LUBRATT	SCHWAB VOLLHABE MACARTHUR APPL OH		49,650.80	0.00	49,650.80	
09/27/2010	LMAC APP 5		00610159	V105889	BEDROCK-FLINT INC	BEDROCK-FLINT I MACARTHUR APPL OH		277,590.00	0.00	277,590.00	
09/27/2010	LMAC APP 5		00610200	V106471	GORHAM OIEN MECHANICAL INC	GORHAM OIEN MEC MACARTHUR APPL OH		34,865.00	0.00	34,865.00	
09/27/2010	LMAC APP 6		00610161	V61181	BENSON ELECTRIC CO INC	BENSON ELECTRIC MACARTHUR APPL OH		53,200.00	0.00	53,200.00	
09/27/2010	LMAC APP 6		00610217	V106763	KELLEHER CONSTRUCTION	KELLEHER CONSTR MACARTHUR APPL OH		2,156.50	0.00	2,156.50	
09/27/2010	LMAC APP 8		00610305	V102745	VEIT AND COMPANY INC	VEIT AND COMPAN MACARTHUR APPL OH		41,740.90	0.00	41,740.90	
09/27/2010	10013NCM-3		00610254	V106518	NORTHLAND CONCRETE AND	NORTHLAND CONCR MACARTHUR APPL OH		163,177.70	0.00	163,177.70	
09/27/2010	LMAC BOSS 8		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL LMAC BOSS REIM OH		21,212.90	0.00	21,212.90	
09/27/2010	ARCH 3/08-6/10		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL ARCHT REIMBURSOH		6,149.85	0.00	6,149.85	
09/27/2010	LMAC PR APP 1		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL LMAC GREENFIEL OH		20,607.65	0.00	20,607.65	
09/27/2010	LMAC PROF FEE 18		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL LMAC PROF FEE OH		63,276.87	0.00	63,276.87	
09/27/2010	LMAC SUPT AUG		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL LMAC SUPT 8/10 OH		21,997.80	0.00	21,997.80	
09/27/2010	PGM MGMT APP 26		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL PRGM MGMT FEE OH		14,330.20	0.00	14,330.20	
09/27/2010	AUG 10 LMAC		00610165	V107094	BOSSARDT CORPORATION	BOSSARDT CORPOR AUG 10 REIMBUR OH		6,956.48	0.00	6,956.48	
09/27/2010	FF&E APP 2		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL FF & E APPLICA OH		833.08	0.00	833.08	
09/27/2010	JUL 10 LMAC		00610165	V107094	BOSSARDT CORPORATION	BOSSARDT CORPOR LMAC REIM 7/10 OH		8,492.59	0.00	8,492.59	
09/27/2010	LMAC 3150-1		00610303	V03601	ULLAND BROTHERS INC	ULLAND BROTHERS MACARTHUR 3150 OH		28,234.00	0.00	28,234.00	
09/27/2010	LMAC 3210-1		00610303	V03601	ULLAND BROTHERS INC	ULLAND BROTHERS MACARTHUR 3210 OH		46,127.25	0.00	46,127.25	
09/27/2010	LMAC APP 1		00610162	V107124	BERWALD ROOFING COMPANY INC	BERWALD ROOFING MACARTHUR APPL OH		194,750.00	0.00	194,750.00	
09/27/2010	LMAC APP 1		00610172	V106683	CD TILE & STONE INC	CD TILE & STONE MACARTHUR APPL OH		2,102.35	0.00	2,102.35	
09/30/2010	09M0516-11	157727	00610363	V105891	EPC ENGINEERING & TESTING	BUILDING ACQUISITION/CONSTRUCT OH		1,584.25	0.00	1,584.25	
							<b>Object 152000</b>	<b>Total:</b>	1,198,806.72	0.00	1,198,806.72
							<b>FQA 06-872-525-000-000</b>	<b>Total:</b>	1,199,206.72	0.00	1,199,206.72

**FQA: 06-873-350-000-000**

**LRFM WESTERN MIDDLE SCHOOL**

**Object: 151000**

**SITE & GROUNDS ACQUISITION**

Post Date	Reference	PO #	Check #	PEID	Person/Entity Name	Description	SS	Debit	Credit	Net	
09/01/2010	JE508053		00609598	V92344	WATER AND GAS DEPT	7/16-28/10 002	JE	20.87	0.00	20.87	
09/07/2010	010-0350-00590 0	156288	00609897	V75507	ST LOUIS COUNTY AUDITOR	3406 VERNON ST 2ND HALF 2010	OH	282.60	0.00	282.60	
09/13/2010	8/30/10 52286		00609954	V44024	MN POWER AND LIGHT CO	SITE & GROUNDS ACQUISITION	OH	39.60	0.00	39.60	
09/27/2010	PGM MGMT APP 26		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL PRGM MGMT FEE OH		9,956.42	0.00	9,956.42	
09/27/2010	W MID PR APP 1		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL W MIDDLE GREEN OH		45,213.98	0.00	45,213.98	
09/30/2010	8/17-9/15/10 003	157775	00610440	V92344	WATER AND GAS DEPT	ACCT 083543480-003	OH	35.85	0.00	35.85	
							<b>Object 151000</b>	<b>Total:</b>	55,549.32	0.00	55,549.32

**Object: 152000**

**BUILDING ACQUISITION/CONSTRUCT**

Post Date	Reference	PO #	Check #	PEID	Person/Entity Name	Description	SS	Debit	Credit	Net
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GL Ledger Code: GL

Fiscal Year: 2011

09/15/2010	0000006 9/9/10	156871	00610052	V21575	L H B ENGINEERS AND	BUILDING ACQUISITION/CONSTRUCT	OH	2,432.00	0.00	2,432.00
09/27/2010	W MID APP 1		00610199	V107128	GOPHER STAGE LIGHTING	GOPHER STAGE LI WEST MIDDLE AP	OH	2,097.60	0.00	2,097.60
09/27/2010	W MID APP 1		00610305	V102745	VEIT AND COMPANY INC	VEIT AND COMPAN WEST MIDDLE AP	OH	315,291.69	0.00	315,291.69
09/27/2010	WEST PROF FEE 13		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL WEST PROF FEE	OH	56,356.40	0.00	56,356.40
09/27/2010	JULY WEST REIMB		00610219	V105888	KRAUS-ANDERSON	KRAUS-ANDERSON JULY REIMBURSAB	OH	2,136.50	0.00	2,136.50
09/27/2010	W MID APP 1		00610222	V106835	LEJEUNE STEEL COMPANY	LEJEUNE STEEL C WEST MIDDLE AP	OH	13,300.00	0.00	13,300.00
09/27/2010	FF&E APP 2		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL FF & E APPLICA	OH	1,415.57	0.00	1,415.57
09/27/2010	ARCH 3/08-6/10		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL ARCHT REIMBURSOH		4,277.31	0.00	4,277.31
09/27/2010	W MID APP 1		00610200	V106471	GORHAM OIEN MECHANICAL INC	GORHAM OIEN MEC WEST MIDDLE AP	OH	29,070.00	0.00	29,070.00
					<b>Object 152000</b>	<b>Total:</b>		426,377.07	0.00	426,377.07
					<b>FQA 06-873-350-000-000</b>	<b>Total:</b>		481,926.39	0.00	481,926.39

FQA: 06-873-550-000-000

LRFPIEDMONT LINCOLN

Object: 151000 SITE & GROUNDS ACQUISITION

Post Date	Reference	PO #	Check #	PEID	Person/Entity Name	Description	SS	Debit	Credit	Net
09/13/2010	8/30/10 52286		00609954	V44024	MN POWER AND LIGHT CO	SITE & GROUNDS ACQUISITION	OH	15.99	0.00	15.99
09/30/2010	8/14-9/14/10 002	157774	00610440	V92344	WATER AND GAS DEPT	ACCT 090501900-002	OH	35.85	0.00	35.85
					<b>Object 151000</b>	<b>Total:</b>		51.84	0.00	51.84

Object: 152000 BUILDING ACQUISITION/CONSTRUCT

Post Date	Reference	PO #	Check #	PEID	Person/Entity Name	Description	SS	Debit	Credit	Net
09/27/2010	FF&E APP 2		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL FF & E APPLICA	OH	676.76	0.00	676.76
09/27/2010	PIED PR APP 1		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL PIED GREENFIEL	OH	18,334.25	0.00	18,334.25
09/27/2010	PIED PROF FEE 14		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL PIED PROF FEE	OH	190,498.98	0.00	190,498.98
09/27/2010	JULY PIED REIMB		00610219	V105888	KRAUS-ANDERSON	KRAUS-ANDERSON JULY REIMBURSAB	OH	11,577.98	0.00	11,577.98
09/27/2010	PGM MGMT APP 26		00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL PRGM MGMT FEE	OH	34,336.03	0.00	34,336.03
09/27/2010	PIED APP 1		00610204	V28830	HALDEMAN HOMME INC	HALDEMAN HOMME PIED-LINC APPLI	OH	10,250.50	0.00	10,250.50
09/27/2010	PIED APP 1		00610220	V106640	KREMER & DAVIS INC	KREMER & DAVIS PIED-LINC APPLI	OH	28,500.00	0.00	28,500.00
09/27/2010	PIED APP 1		00610251	V00202	NORTHERN DOOR AND HRDWRE	NORTHERN DOOR A PIED-LINC APPL	OH	28,032.41	0.00	28,032.41
09/27/2010	PIED APP 2		00610189	V106949	DYNAMIC STRUCTURAL STEEL LL	DYNAMIC STRUCTU PIED-LINC APPL	OH	190,918.65	0.00	190,918.65
09/27/2010	PIED APP 2		00610192	V107051	ELECTRICAL SYSTEMS INC	ELECTRICAL SYST PIED-LINC APPL	OH	26,125.00	0.00	26,125.00
09/27/2010	PIED APP 2		00610206	V106952	HANSON STRUCTURAL PRECAST	HANSON STRUCTUR PIED-LINC APPL	OH	134,345.20	0.00	134,345.20
09/27/2010	PIED APP 2		00610207	V02687	HARBOR CITY MASONRY	HARBOR CITY MAS PIED-LINC APPL	OH	319,984.00	0.00	319,984.00
09/27/2010	PIED APP 2		00610255	V62693	NORTHLAND CONSTRUCTORS INC	NORTHLAND CONST PIED-LINC APPL	OH	126,998.90	0.00	126,998.90
09/27/2010	PIED APP 3		00610217	V106763	KELLEHER CONSTRUCTION	KELLEHER CONSTR PIED-LINC APPL	OH	270,370.00	0.00	270,370.00
09/27/2010	PIED APP 3		00610231	V106833	MD MECHANICAL INC	MD MECHANICAL I PIED-LINC APPL	OH	157,815.90	0.00	157,815.90
09/27/2010	PIED APP 4		00610145	V106894	ALLIANCE STEEL CONSTRUCTION	ALLIANCE STEEL PIED-LINC APPLI	OH	5,320.00	0.00	5,320.00

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**GL Transactions by Object Code within Org.**

**GL Ledger Code:** GL  
**Fiscal Year:** 2011

09/27/2010	ARCH 3/08-6/10	00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL ARCHT REIMBURSOH	18,049.85	0.00	18,049.85
09/27/2010	PIED KRAUS 7	00610216	V87763	JOHNSON CONTROLS INC	JOHNSON CONTROL PIEDM KRAUS RE OH	21,465.40	0.00	21,465.40
					<b>Object 152000</b>	<b>Total:</b> 1,593,599.81	0.00	1,593,599.81
					<b>FQA 06-873-550-000-000</b>	<b>Total:</b> 1,593,651.65	0.00	1,593,651.65
					<b>Grand Total:</b>	<u>12,303,061.39</u>	<u>0.00</u>	<u>12,303,061.39</u>

**Long-Range Facilities Plan Status Report**  
**Provided by Johnson Controls, Inc.**  
**November 2, 2010**

**Project Design and Construction**

- Denfeld High School - Demolition is 95% completed, and will be finished by Thanksgiving. All roofing on the new additions will be completed by November 15<sup>th</sup>. The north and auditorium parking lots are being paved (base course only) today. Gypsum Board installation within the new addition will be completed in November, and painting will commence by mid-November. Flooring in the new addition will start around Thanksgiving. Science room casework will be installed in December.
- Eastern High School – Precast wall panel and precast plank erection will be completed November 3<sup>rd</sup>. Roof joists and decking will be completed November 12<sup>th</sup>. Roofing will be completed in December. Slabs on grade will be completed in December except for the auditorium, which will be poured after major work above due to its exposed condition. Retaining Wall Two reconstruction should be completed in November. Building enclosure will be substantially completed allowing temporary heating of all building areas by Thanksgiving, which will allow many workers to work within the building throughout the winter in order to maintain the Project Schedule.
- Eastern Middle School – The swimming pool excavation has started. The pool deck will be poured by December 10<sup>th</sup>, and the pool addition will be substantially completed by mid-January. The remaining related locker rooms and mechanical work will be completed as part of Phase II beginning next summer.
- Lincoln Park Middle School – Rock blasting will be completed by Thanksgiving. The lower portion of the new entrance road will receive the base course paving by November 10<sup>th</sup>, which will allow us to then avoid using Vernon Street. On November 8<sup>th</sup>, installation of building foundations will commence, and will continue throughout the winter. In mid-November, we will start erecting the large retaining wall between the pool and the lower classroom area. Deep underground plumbing lines will be started by late-November. By December 1<sup>st</sup>, we will have the upper parking lot and the entire entrance road both roughed-in for complete site access. Masonry walls and precast floor planks will be started in January. Structural steel is scheduled to start in February.
- Laura MacArthur Elementary – Exterior brick is scheduled for completion by mid-November. Exterior windows will be completed by December 1<sup>st</sup>. Roofing is completed. Steel stud framing / mechanical / electrical rough-ins are proceeding. Building enclosure was substantially completed by November 1<sup>st</sup> allowing temporary heating of all building areas, which permits many workers to work within the building throughout the winter in order to maintain the Project Schedule.
- Lester Park Elementary – Structural steel and precast plank are erected. Roofing will be finished in December. Exterior brick will be completed in mid-December. Window installation will be started November 10<sup>th</sup>. Building enclosure will be substantially completed allowing temporary heating of all building areas by Thanksgiving, which will allow many workers to work within the building throughout the winter in order to maintain the Project Schedule.

- Piedmont Elementary – Base course paving of the parking lot occurred November 1<sup>st</sup>, which provides improved site access and material storage areas. The underground filtration basin below the playground will be constructed and operational by Thanksgiving, which will allow connection to roof drains as required by the City of Duluth. Despite encountering bedrock and weather delays, all roof joists will be completed by mid-December. Exterior brick will begin in November. Temporary heat will be started in some areas during the week of November 8<sup>th</sup>, and building enclosure will be substantially completed allowing temporary heating of all building areas by mid-January, which will allow many workers to work within the structure throughout the winter in order to maintain the Project Schedule.
- Grant Elementary – DSGW and FJJ are preparing working design documents for presentation to the School Board on November 8th.

#### **Utilization of Local Contractors and Labor**

- Attached please find an updated LRFP Contractor/Supplier/Consultant Listing.



**DULUTH PUBLIC SCHOOLS**  
**LRFP CONTRACTOR & SUPPLIER LISTING**



Monday November 1, 2010

Note: Tier One includes Duluth/Superior and adjacent communities

Note: Tier Two includes International Falls, Mora, Grand Rapids, Hibbing & Virginia. Many contractors within Tier Two are members of the Duluth Builder's Exchange

Note: Tier Three includes Twin Cities contractors and other contractors not defined as members of the Duluth Builders Exchange.

	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
contractors	1	Lowell E.S.	Asphalt Paving	Northland Constructors		Duluth, MN	1	\$540,885.00		
	1	Lowell E.S.	Subcontractors & Suppliers	Lines By Lightner		Esko, MN	1			
	2	Lowell E.S.		Superior Concrete Cutting		Duluth, MN	1			
	3	Lowell E.S.		Northwoods		Duluth, MN	1			
	4	Lowell E.S.		Northland Construction		Duluth, MN	1			
	5	Lowell E.S.		Earl F. Anderson		Bloomington, MN	3			
	6	Lowell E.S.		Dairyland Fence		Iron River, WI	1			
	7	Lowell E.S.		ADSCO		Duluth, MN	1			
	2	Lowell E.S.	Exterior Wall Restoration	Stretar Masonry & Concrete		Duluth, MN	1	\$289,240.00		
	1	Lowell E.S.	Subcontractors & Suppliers	H & O Caulking		Duluth, MN	1			
	2	Lowell E.S.		Jamar		Duluth, MN	1			
	3	Lowell E.S.		Brenny Dahl		Cloquet, MN	1			
	4	Lowell E.S.		Brock White		Duluth, MN	1			
	5	Lowell E.S.		ADSCO		Duluth, MN	1			
	3	Lowell E.S.	Kitchen Equipment	Premier Restaurant Equip. Co.		Minneapolis, MN	3			\$102,345.00
		Lowell E.S.	Subcontractors & Suppliers	Ansul Fire Protection		Superior, WI	1			
		Lowell E.S.		Halton Exhaust Hood		Minneapolis, MN	3			
		Lowell E.S.		Hobart Sales & Service		Scanlon, MN	1			
		Lowell E.S.		Hollander		Minneapolis, MN	3			
		Lowell E.S.		Two Rivers Enterprises		Holdingford, MN	3			
		Lowell E.S.		T & S Brass & Bronze		Traveler's Rest, SC	3			
		Lowell E.S.		YES Distributing		Mendota Heights, MN	3			
		Lowell E.S.		North Country Installation		Coon Rapids, MN	3			
	4	Lowell E.S.	Interior Improvements	Johnson Wilson Constructors		Duluth, MN	1	\$759,536.00		
	1	Lowell E.S.	Subcontractors & Suppliers	Duluth Sheet Metal		Duluth, MN	1			
	2	Lowell E.S.		Gartner Refrigeration		Duluth, MN	1			
	3	Lowell E.S.		Lakes States Insulation		Duluth, MN	1			
	4	Lowell E.S.		Johnson Controls, Inc		Duluth, MN	1			
5	Lowell E.S.	Pipeline Supply			Grand Rapids, MN	2				
6	Lowell E.S.	Ferguson Supply			Duluth, MN	1				
5	Lowell E.S.	HVAC & Plumbing	Gorham Oien Mechanical		Mora, MN	2	\$1,248,943.00			
1	Lowell E.S.	Subcontractors & Suppliers	Duluth Sheet Metal		Duluth, MN	1				
2	Lowell E.S.		Gartner Refrigeration		Duluth, MN	1				
3	Lowell E.S.		Lakes States Insulation		Duluth, MN	1				
4	Lowell E.S.		Johnson Controls, Inc		Duluth, MN	1				
5	Lowell E.S.		Pipeline Supply		Grand Rapids, MN	2				
6	Lowell E.S.		Ferguson Supply		Duluth, MN	1				
7	Lowell E.S.		Goodin Co		Duluth, MN	1				
8	Lowell E.S.		R.E. Carlson		Maple Grove, MN	3				
9	Lowell E.S.		Mulcahy Co		Eagan, MN	3				
10	Lowell E.S.		SPS Co		St. Paul, MN	3				
6	Lowell E.S.	Fire Protection	Viking Automatic Sprinkler Co		Duluth, MN	1	\$57,370.00			
7	Lowell E.S.	Electrical	Api Electric Company		Duluth, MN	1	\$795,224.00			
										114



DULUTH PUBLIC SCHOOLS  
LRFP CONTRACTOR & SUPPLIER LISTING



Monday November 1, 2010

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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
8	Lowell E.S.	Roofing	Palmer West Construction		Rogers, MN	3			\$1,070,935.00	
	9	Lowell E.S.	Asbestos Abatement	Acct, Inc.	Cloquet, MN	1	\$77,710.00			
	10	Lowell E.S.	Test & Balancing	Test & Balance Associates, Inc	Brooklyn Park, MN	3			\$23,070.00	
general conditions	1	Lowell E.S.	Construction Waste Management	Veit Disposal	Duluth, MN	1	\$18,450.00			
	2	Lowell E.S.	Site Superintendent	Kraus Anderson	Duluth, MN	1	\$76,419.00			
	3	Lowell E.S.	Reproduction Services	Shel Don	Duluth, MN	1	\$771.00			
	totals							\$2,615,605.00	\$1,248,943.00	\$1,196,350.00
Percentage of Total \$\$							51.68%	24.68%	23.64%	100.00%
contractors	1	Stowe E.S.	Masonry & Interior finishes	Johnson-Wilson	Duluth, MN	1	\$242,672.00			
	1	Stowe E.S.	Subcontractors & Suppliers	Concrete Sawing Svcs	Superior, WI	1				
	2	Stowe E.S.		Harbor City Masonry	Duluth, MN	1				
	3	Stowe E.S.		Duluth Steel	Duluth, MN	1				
	4	Stowe E.S.		Concrete Coatings	Blaine, MN	3				
	5	Stowe E.S.		Commercial Roofing	Barnum, MN	1				
	6	Stowe E.S.		H & O Caulking	Duluth, MN	1				
	7	Stowe E.S.		St Germain's Glass	Duluth, MN	1				
	8	Stowe E.S.		Northland Painting	Duluth, MN	1				
	9	Stowe E.S.		Lake Superior Painting	Duluth, MN	1				
	11	Stowe E.S.		St Germain's Cabinet	Duluth, MN	1				
	12	Stowe E.S.		A.G O'Brien	Hermantown, MN	1				
	2	Stowe E.S.		Site Improvement	Ground Level Service	Duluth, MN	1	\$26,490.00		
	3	Stowe E.S.	Asphalt Paving	Duluth-Superior Erection	Duluth, MN	1	\$351,346.80			
	1	Stowe E.S.	Subcontractors & Suppliers	MN/WI Playground	Golden Valley, MN	3				
	2	Stowe E.S.		Ground Level Svcs	Duluth, MN	1				
	3	Stowe E.S.		Dynamic Steel	Proctor, MN	1				
	4	Stowe E.S.		Allied Blacktop	Maple Grove, MN	3				
	5	Stowe E.S.		Century Fence	Forest Lake, MN	3				
	6	Stowe E.S.		Duluth Ready Mix	Duluth, MN	1				
	4	Stowe E.S.	Roofing	A.W. Kuettel & Sons, Inc.	Duluth, MN	1	\$709,719.60			
	1	Stowe E.S.	Subcontractors & Suppliers	MacArthur Co.	Duluth, MN	1				
	5	Stowe E.S.	Walk-In Cooler	Strategic Equipment & Supply Corp.	St Cloud, MN	3			\$35,959.83	
	1	Stowe E.S.	Subcontractors & Suppliers	Thermalite	Commerce, CA	3				
	2	Stowe E.S.		Carlson Refrigeration	Superior, WI	1				
	6	Stowe E.S.	Interior Improvements	Kraus-Anderson Construction Co	Duluth, MN	1	\$467,534.43			
	1	Stowe E.S.	Subcontractors & Suppliers	Sell Hardware	Duluth, MN	1				
2	Stowe E.S.	St Germain's Glass		Duluth, MN	1					
3	Stowe E.S.	Contract Tile & Carpet		Duluth, MN	1					
4	Stowe E.S.	Elite Caulking & Sealants		Superior, WI	1					
5	Stowe E.S.	Quality Drywall & Plastering		Duluth, MN	1					
6	Stowe E.S.	W.E. Neal Co		Watertown, MN	3					
7	Stowe E.S.	W.A. Schaefer & Sons		Duluth, MN	1					



**DULUTH PUBLIC SCHOOLS**  
**LRFP CONTRACTOR & SUPPLIER LISTING**



Monday November 1, 2010

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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
	8	Stowe E.S.		Dan Treb Paint & Decorating	Long Lake, MN	3				
	9	Stowe E.S.		Bartley Sales Co	Minneapolis, MN	3				
	7	Stowe E.S.	HVAC, Plumbing & Fire	Shannons, Inc.	International Falls, MN	2		\$671,563.00		
	1	Stowe E.S.	Subcontractors & Suppliers	Concrete Sawing Svcs	Superior, WI	1				
	2	Stowe E.S.		EnviroBate Metro	Minneapolis, MN	3				
	3	Stowe E.S.		HydaMetrics	Centerville, MN	3				
	4	Stowe E.S.		Johnson Controls	Duluth, MN	1				
	5	Stowe E.S.		Mavo Systems	Hibbing, MN	2				
	6	Stowe E.S.		RM Cotton	Brooklyn, Mn	3				
	7	Stowe E.S.		Summit Fire Protection	Duluth, MN	1				
	8	Stowe E.S.		Ferguson	Duluth, MN	1				
	9	Stowe E.S.		RE Carlson	Maple Grove, MN	3				
	10	Stowe E.S.		ABE	Duluth, MN	1				
	11	Stowe E.S.		RHI	Fargo, ND	3				
	12	Stowe E.S.		Grainger	Duluth, MN	1				
	8	Stowe E.S.	Electrical	Belknap Electric	Superior, WI	1	\$503,094.00			
	1	Stowe E.S.	Subcontractors & Suppliers	Rav	Minneapolis, MN	3				
	2	Stowe E.S.		Pro Tec	Minneapolis, MN	3				
	3	Stowe E.S.		Viking Electric	Duluth, MN	1				
	4	Stowe E.S.		Graybar	Duluth, MN	1				
	5	Stowe E.S.		United	Duluth, MN	1				
	6	Stowe E.S.		Simplex	Minneapolis, MN	3				
	9	Stowe E.S.	Hired by School District	Stout Mechanical	Duluth, MN	1	\$60,000.00			
	10	Stowe E.S.	Exterior Wall Restoration	Bedrock Flint	Duluth, MN	1	\$44,971.00			
	1	Stowe E.S.	Subcontractors & Suppliers	Brock White	Duluth, MN	1				
	2	Stowe E.S.		Arrowhead Concrete	Duluth, MN	1				
	3	Stowe E.S.		Advance Specialties	St. Paul, MN	3				
	11	Stowe E.S.	Testing & Balance	TD Test & Balance	Duluth, MN	1	\$14,000.00			
general conditions	1	Stowe E.S.	Construction Waste Management	Veit Disposal	Duluth, MN	1	\$14,754.00			
	2	Stowe E.S.	Reproduction Services	Shel Don	Duluth, MN	1	\$5,000.00			
			<b>totals</b>				<b>\$2,439,581.83</b>	<b>\$671,563.00</b>	<b>\$35,959.83</b>	<b>\$3,147,104.66</b>
			<b>Percentage of Total \$\$\$</b>			<b>77.52%</b>	<b>21.34%</b>	<b>1.14%</b>	<b>100.00%</b>	
	1	Lakewood E.S.	Asphalt Paving/Site Improvements	Nels Nelson and Sons Inc.	Cloquet, MN	1	\$419,284.00			
	1	Lakewood E.S.	Subcontractors & Suppliers	Concrete Sawing Services	Duluth, MN	1				
	2	Lakewood E.S.		TMIC Landscaping	Duluth, MN	1				
	3	Lakewood E.S.		Century Fence	Forest Lake, MN	3				
	4	Lakewood E.S.		MN Playground Equipment	St. Paul, MN	3				
	5	Lakewood E.S.		Donald Holm	Duluth, MN	1				
	6	Lakewood E.S.		Glacier Paving	Duluth, MN	1				
	7	Lakewood E.S.		ADSCO	Duluth, MN	1				
	8	Lakewood E.S.		HD Waterworks	Duluth, MN	1				

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DULUTH PUBLIC SCHOOLS

LRFP CONTRACTOR & SUPPLIER LISTING



Monday November 1, 2010

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		Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total	
contractors	9	Lakewood E.S.			Elk River Concrete Products	Duluth, MN	1					
	10	Lakewood E.S.			Ess Brothers	Loretto, MN	3					
	11	Lakewood E.S.			Duluth Ready Mix	Duluth, MN	1					
	2	Lakewood E.S.	Exterior Wall Restoration	Bedrock Flint		Duluth, MN	1	\$120,327.00				
	1	Lakewood E.S.			Brock White	Duluth, MN	1					
	2	Lakewood E.S.			Arrowhead Concrete	Duluth, MN	1					
	3	Lakewood E.S.			Advance Specialties	St. Paul, MN	3					
	3	Lakewood E.S.	Roofing		A.W. Kuettel & Sons, Inc.	Duluth, MN	1	\$59,320.00				
	1	Lakewood E.S.			Subcontractors & Suppliers	MacArthur Co.	Duluth, MN	1				
	4	Lakewood E.S.	Walk-In Freezer		Strategic Equipment & Supply Corp.		St Cloud, MN	3			\$25,620.00	
	1	Lakewood E.S.			Subcontractors & Suppliers	Thermalite	Commerce, CA	3				
	2	Lakewood E.S.			Subcontractors & Suppliers	Carlson Refrigeration	Superior, WI	1				
	5	Lakewood E.S.	Interior Improvements		Donald Holm Construction		Duluth, MN	1	\$287,782.78			
	1	Lakewood E.S.				Penhall Co	Duluth, MN	1				
	2	Lakewood E.S.				A.W. Kuettel & Sons	Duluth, MN	1				
	3	Lakewood E.S.				Elite Caulking & Sealants	Duluth, MN	1				
	4	Lakewood E.S.				St Germain's Glass Co.	Duluth, MN	1				
	5	Lakewood E.S.				Contract Tile & Carpet	Duluth, MN	1				
	6	Lakewood E.S.				Flament Hampshire, Inc.	Duluth, MN	1				
	7	Lakewood E.S.				Northland Painting of Duluth	Duluth, MN	1				
	8	Lakewood E.S.				Duluth Steel Fabricators	Duluth, MN	1				
	9	Lakewood E.S.				Northern Door & Hardware	Duluth, MN	1				
	10	Lakewood E.S.				Neal Slate Co	Watertown, MN	3				
	11	Lakewood E.S.				Glenwood Signs & Awards	Duluth, MN	1				
	6	Lakewood E.S.	HVAC, Plumbing & Fire		Shannons, Inc.		International Falls, MN	2		\$456,508.00		
1	Lakewood E.S.				Concrete Sawing Svcs	Superior, WI	1					
2	Lakewood E.S.				EnviroBate Metro	Minneapolis, MN	3					
3	Lakewood E.S.				HydaMetrics	Centerville, MN	3					
4	Lakewood E.S.				Johnson Controls	Duluth, MN	1					
5	Lakewood E.S.				Mavo Systems	Hibbing, MN	2					
6	Lakewood E.S.				RM Cotton	Brooklyn, MN	3					
7	Lakewood E.S.				Summit Fire Protection	Duluth, MN	1					
8	Lakewood E.S.				Ferguson	Duluth, MN	1					
9	Lakewood E.S.				RE Carlson	Maple Grove, MN	3					
10	Lakewood E.S.				ABE	Duluth, MN	1					
11	Lakewood E.S.				RHI	Fargo, ND	3					
12	Lakewood E.S.				Grainger	Duluth, MN	1					
7	Lakewood E.S.	Fire Protection		Summit Fire Protection		Duluth, MN	1	\$210,969.00				
1	Lakewood E.S.				Subcontractors & Suppliers	Northwestern Power	Duluth, MN	1			117	
2	Lakewood E.S.				Subcontractors & Suppliers	MN Petroleum	Minneapolis, MN	3				
8	Lakewood E.S.	Electrical		Belknap Electric		Superior, WI	1	\$432,952.00				
1	Lakewood E.S.				Rav	Minneapolis, MN	3					



**DULUTH PUBLIC SCHOOLS**  
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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total	
	2 Lakewood E.S.	Subcontractors & Suppliers		Pro Tec	Minneapolis, MN	3					
	3 Lakewood E.S.			Viking Electric	Duluth, MN	1					
	4 Lakewood E.S.			Graybar	Duluth, MN	1					
	5 Lakewood E.S.			United	Duluth, MN	1					
	6 Lakewood E.S.			Simplex	Minneapolis, MN	3					
	9 Lakewood E.S.			Testing & Balance	TD Test & Balance		Duluth, MN	1	\$11,500.00		
	10 Lakewood E.S.	Fuel Oil Burner	Meetek & Company		Duluth, MN	1	\$61,954.22				
	general conditions	1 Lakewood E.S.	Construction Waste Management	Veit Disposal		Duluth, MN	1	\$10,000.00			
		2 Lakewood E.S.	Reproduction Services	Shel Don		Duluth, MN	1	\$1,775.00			
		totals							\$1,615,864.00	\$456,508.00	\$25,620.00
Percentage of Total \$\$							77.02%	21.76%	1.22%	100.00%	
contractors	1 Homecroft E.S.	Earthwork & Site Improvement	Veile		Duluth, MN	1	\$630,190.00				
	2 Homecroft E.S.	Concrete	Home Menders		Duluth, MN	1	\$290,513.00				
	1 Homecroft E.S.	Subcontractors & Suppliers		JP Concrete	Duluth, MN	1					
	2 Homecroft E.S.			Kolb Construction	Cloquet, MN	1					
	3 Homecroft E.S.			Jamar Co	Duluth, MN	1					
	4 Homecroft E.S.			Country Materials Corp	Rice Lake, WI	1					
	5 Homecroft E.S.			Penhall Company	Duluth, MN	1					
	6 Homecroft E.S.			ASBCO/Jamar	Duluth, MN	1					
	7 Homecroft E.S.			Duluth Ready Mix	Duluth, MN	1					
	8 Homecroft E.S.			Hermantown Lumber	Hermantown, MN	1					
	9 Homecroft E.S.			Kraemer Construction	Duluth, MN	1					
	10 Homecroft E.S.			Symons Corporation	Minneapolis, MN	3					
	11 Homecroft E.S.			Arrowhead Concrete	Duluth, MN	1					
	3 Homecroft E.S.	Masonry	Harbor City Masonry		Duluth, MN	1	\$533,430.00				
	1 Homecroft E.S.	Subcontractors & Suppliers		Elite Caulking & Sealants	Grand Rapids, MI	3					
	2 Homecroft E.S.			Arrowhead Concrete	Duluth, MN	1					
	3 Homecroft E.S.			Brock White	Duluth, MN	1					
	4 Homecroft E.S.	Metals	Thurnbeck Steel Fabrication		Forest Lake, MN	3			\$112,077.00		
	1 Homecroft E.S.	Subcontractors & Suppliers		Infra-Metals	Marseilles, IL	3					
	2 Homecroft E.S.			Namasco	Dubuque, IA	3					
	3 Homecroft E.S.			McNeilus Steel	Dodge Center, MN	3					
	4 Homecroft E.S.			B & F Fastener Supply	Duluth, MN	1					
	5 Homecroft E.S.			Vulcraft	Minneapolis, MN	3					
	6 Homecroft E.S.			Fastenal	Duluth, MN	1					
	5 Homecroft E.S.	Building Improvement	RJS Construction		Superior, WI	1	\$1,294,667.00				
1 Homecroft E.S.	Subcontractors & Suppliers		Belanger Inc.	Duluth, MN	1						
2 Homecroft E.S.			A.W. Kuettel	Duluth, MN	1						
3 Homecroft E.S.			Construction Specialties	Fargo, ND	3						
4 Homecroft E.S.			W.E. Neal Slate Co	Burnsville, MN	3						
5 Homecroft E.S.			Twin City Acoustics	Minneapolis, MN	3						
6 Homecroft E.S.			JF Equipment LLC	Cromwell, MN	1						
7 Homecroft E.S.			NPD, Inc	Duluth, MN	1						

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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
8	Homecroft E.S.			Medina Construction	Minneapolis, MN	3				
9				TFE, Inc.	Brookston, MN	1				
6	Homecroft E.S.	HVAC & Plumbing	Jamar Co		Duluth, MN	1	\$1,664,142.00			
1	Homecroft E.S.			Ferguson	Duluth, MN	1				
2	Homecroft E.S.			RE Carlson	Maple Grove, MN	3				
3	Homecroft E.S.			ABE	Duluth, MN	1				
		Subcontractors & Suppliers								
4	Homecroft E.S.			Schwab, Vollhaber, Lubratt	Shoreview, MN	3				
5	Homecroft E.S.			TMS Johnson	Minneapolis, MN	3				
6	Homecroft E.S.			Goodin Co	Duluth, MN	1				
7	Homecroft E.S.	Fire Protection	AG Obrien		Hermantown, MN	1	\$54,733.00			
8	Homecroft E.S.	Roofing	Thelen		Brainerd, MN	2		\$254,000.00		
		Subcontractors & Suppliers								
1	Homecroft E.S.			MacArthur Co.	Duluth, MN	1				
9	Homecroft E.S.	Kitchen Equipment	Grand Kitchen		Plymouth, MN	3			\$214,207.00	
		Subcontractors & Suppliers								
1	Homecroft E.S.			Appliance Repair Svcs	Carlton, MN	1				
2	Homecroft E.S.			Bruce's Refrigeration	Cloquet, MN	1				
10	Homecroft E.S.	Asbestos Abatement	Mavo		Proctor, MN	1	\$132,360.00			
		Subcontractors & Suppliers								
1	Homecroft E.S.			Veit Disposal	Duluth, MN	1				
11	Homecroft E.S.	Test & Balancing	Test & Balance Associates, Inc		Brooklyn Park, MN	3			\$16,800.00	
12	Homecroft E.S.	Electrical	Belknap Electric		Superior, WI	1	\$744,423.00			
		Subcontractors & Suppliers								
1	Homecroft E.S.			Rav	Minneapolis, MN	3				
2	Homecroft E.S.			Pro Tec	Minneapolis, MN	3				
3	Homecroft E.S.			Viking Electric	Duluth, MN	1				
4	Homecroft E.S.			Graybar	Duluth, MN	1				
5	Homecroft E.S.			United	Duluth, MN	1				
6	Homecroft E.S.			Simplex	Minneapolis, MN	3				
		Subcontractors & Suppliers								
1	Homecroft E.S.	Construction Waste Management	Veit Disposal		Duluth, MN	1	\$30,440.00			
2	Homecroft E.S.	Reproduction Services	Shel Don		Duluth, MN	1	\$100.00			
3	Homecroft E.S.	Sanitary Facilities	Thompson Rental		Superior, WI	1	\$600.00			
4	Homecroft E.S.	Telephone Service	Qwest		Duluth, MN	1	\$1,200.00			
5	Homecroft E.S.	Temporary Power	Mn Power		Duluth, MN	1	\$150.00			
		totals					\$5,376,948.00	\$254,000.00	\$343,084.00	\$5,974,032.00
		Percentage of Total \$\$\$					90.01%	4.25%	5.74%	100.00%
1	Eastern M.S.	Artificial Athletic Field	Frattalone		St. Paul, MN	3			\$995,000.00	
		Subcontractors & Suppliers								
1	Eastern M.S.			Noland Turf	Wood Dale, IL	3				
2	Eastern M.S.			Sprinturf	Wayne, PA	3				
3	Eastern M.S.			Ground Level Services	Duluth, MN	1				
4	Eastern M.S.			Hovland, Inc.	Hermantown, MN	1				
5	Eastern M.S.			Udeen Trucking	Superior, WI	1				
6	Eastern M.S.			Midwest Aggregate	Duluth, MN	1				
7	Eastern M.S.			Dairyland Fence	Iron River, WI	1				
8	Eastern M.S.			HD Supply Waterworks	Eden Prairie, MN	3				
2	Eastern M.S.	Masonry Restoration	Macpherson-Towne		Minneapolis, MN	3			\$846,170.00	
		Subcontractors & Suppliers								
1	Eastern M.S.			AJK Door Services	Duluth, MN	1				
2	Eastern M.S.			Acme Ochs Brick & Stone	Edina, MN	3				
3	Eastern M.S.			Brock White	Duluth, MN	1				



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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total		
Contractors	3	Eastern M.S.	Demolition	Gladstone	St. Paul, MN	3			\$453,691.00			
	4	Eastern M.S.	Concrete	Northland	Burnsville, MN	3			\$565,000.00			
	1	Eastern M.S.	Subcontractors & Suppliers		Rebarfab	St. Paul, MN	3					
	2	Eastern M.S.			Duluth Ready Mix	Saginaw, MN	1					
	3	Eastern M.S.			ACME Tools	Duluth, MN	1					
	4	Eastern M.S.			ADSCO	Duluth, MN	1					
	5	Eastern M.S.	Precast Concrete	Hanson	Maple Grove, MN	3			\$606,619.00			
	1	Eastern M.S.	Subcontractors & Suppliers		Right Way Caulking	Minneapolis, MN	3					
	6	Eastern M.S.	Masonry	Harbor City	Duluth, MN	1	\$884,852.00					
	7	Eastern M.S.	Structural Steel/Metal Fabrication Supply	Duluth Steel	Duluth, MN	1	\$89,210.00					
	8	Eastern M.S.	Steel Erection - Structural and Misc. Metals	Northern Industrial	Grand Rapids, MN	2		\$74,695.00				
	9	Eastern M.S.	Carpentry Material & Installation	Lipe	Duluth, MN	1	\$89,580.00					
	10	Eastern M.S.	Casework, Cabinets and Solid Polymer	Gladstone	St. Paul, MN	3				\$496,918.00		
	1	Eastern M.S.	Subcontractors & Suppliers		Haldeman-Homme	Eden Prairie, MN	3					
	11	Eastern M.S.	Waterproofing	Kremer Davis	Fridley, MN	3				\$69,000.00		
	12	Eastern M.S.	Roofing & Flashing	Thelen	Brainerd, MN	2		\$5,498,000.00				
	13	Eastern M.S.	Joint Sealants	Carciofini	Duluth, MN	1	\$28,600.00					
	14	Eastern M.S.	HM Doors, Frames, Wood Doors, & Hardware	Northern Door	Duluth, MN	1	\$231,713.00					
	15	Eastern M.S.	Sectional Doors	Lipe	Duluth, MN	1	\$2,440.00					
	16	Eastern M.S.	Storefront, Curtainwall, Windows, & Glazing	St. Germain's	Duluth, MN	1	\$219,019.00					
	17	Eastern M.S.	Drywall & Plaster	RTL	Shakopee, MN	3				\$365,471.00		
	1	Eastern M.S.	Subcontractors & Suppliers		Kelly Stucco Systems	Elko, MN	3					
	2	Eastern M.S.	Subcontractors & Suppliers		Therma Spray, Inc.	Minneapolis, MN	3					
	18	Eastern M.S.	Ceramic Tile	CD Tile	Blaine, MN	3				\$244,000.00		
	1	Eastern M.S.	Subcontractors & Suppliers		Daltile	Minneapolis, MN	3					
	2	Eastern M.S.	Subcontractors & Suppliers		RBC Tile & Stone	Plymouth, MN	3					
	3	Eastern M.S.	Subcontractors & Suppliers		Rubble Tile Distributors	Burnsville, MN	3					
	19	Eastern M.S.	Acoustical Ceilings	Schaffer	Duluth, MN	1	\$340,018.00					
1	Eastern M.S.	Subcontractors & Suppliers		Haldeman-Homme	Eden Prairie, MN	3						
20	Eastern M.S.	Carpet/Resilient Flooring	MCI	Waite Park, MN	3				\$222,450.00			
21	Eastern M.S.	Terrazzo Flooring	Grazzinni	Eagan, MN	3				\$192,700.00			
22	Eastern M.S.	Paint & Coating/Wall Covering	Fransen	Milaca, MN	3				\$325,820.00			
23	Eastern M.S.	Visual Display Boards	Neal Slate	Watertown, MN	3				\$46,495.00			
1	Eastern M.S.	Subcontractors & Suppliers		Tekton Construction	St Louis Park, MN	3						
2	Eastern M.S.	Subcontractors & Suppliers		W.E. Neal Slate Co	Watertown, MN	3						
24	Eastern M.S.	Misc. Specialties	Kendall Door	Winona, MN	3				\$148,966.00			
25	Eastern M.S.	Metal Wardrobe Lockers	JF Equipment	Cromwell, MN	1	\$98,700.00						
1	Eastern M.S.	Subcontractors & Suppliers		C.C. Installations		3						
2	Eastern M.S.	Subcontractors & Suppliers		Art Metal Products	Deerfield Beach, FL	3						
26	Eastern M.S.	Pool Construction/Equipment	Badger	Prairie du Sac, WI	3				\$770,250.00			
1	Eastern M.S.	Subcontractors & Suppliers		Neptune Benson	Coventry, RI	3				120		
27	Eastern M.S.	Fire Protection	Gorhman	Mora, MN	2		\$152,000.00					
28	Eastern M.S.	Mechanical - Plumbing/HVAC/Temp Control	Thelen	Brainerd, MN	2		\$5,498,000.00					



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	1	Eastern M.S.	Subcontractors & Suppliers	SVL	Shoreview, MN	3					
	2	Eastern M.S.		Midwest Mechanical	Minneapolis, MN	3					
	3	Eastern M.S.		Ryan Company	Minneapolis, MN	3					
	4	Eastern M.S.		Synergic Engineering	Chanhassen, MN	3					
	5	Eastern M.S.		Trane	St Paul, MN	3					
	6	Eastern M.S.		RJ Mechanical	St Cloud, MN	3					
	7	Eastern M.S.		Neuman Insulation	Cloquet, MN	1					
	8	Eastern M.S.		ABE	Duluth, MN	1					
	9	Eastern M.S.		KMS	Minneapolis, MN	3					
29	Eastern M.S.	Electrical	Benson		Superior, WI	1	\$2,874,100.00				
	1	Eastern M.S.	Subcontractors & Suppliers	Dell/Comm, inc.	Duluth, MN	1					
	2	Eastern M.S.		RAV	Minneapolis, MN	3					
30	Eastern M.S.	Excavation & Site Earthwork	Arnt		Hugo, MN	3			\$1,000,900.00		
	1	Eastern M.S.	Subcontractors & Suppliers	Knife Lake Concrete	Mora, MN	3					
	2	Eastern M.S.		Redstone Construction	Little Rock, AR	3					
	3	Eastern M.S.		Earl F. Anderson	Bloomington, MN	3					
31	Eastern M.S.	Asphalt Concrete Paving	Ulland		Carlton, MN	1	\$176,550.00				
	1	Eastern M.S.	Subcontractors & Suppliers	Murphy Oil	Superior, WI	1					
32	Eastern M.S.	Landscaping and Sod		Urban		St. Paul, MN	3			\$49,000.00	
33	Eastern M.S.	Chain Link Fences and Gates	Century Fence		Forest Lake, MN	3			\$34,529.00		
34	Eastern M.S.	Food Service Equipment	Hockenbergs		Minneapolis, MN	3			\$77,685.49		
35	Eastern M.S.	Asbestos Abatement	Acct, Inc.		Cloquet, MN	1	\$13,000.00				
36	Eastern M.S.	Asbestos Abatement Phase 2	Acct, Inc.		Cloquet, MN	1	\$56,640.00				
totals							\$5,104,422.00	\$11,222,695.00	\$7,510,664.49	\$23,837,781.49	
Percentage of Total \$\$							21.41%	47.08%	31.51%	100.00%	

	1	Lester Park E.S.	Home Demolition	Alliance Steel		Superior, WI	1	\$92,000.00		
	2	Lester Park E.S.	Plumbing/HVAC Equipment	Midwest Mechanical		Minneapolis, MN	3			\$23,130.00
	3	Lester Park E.S.	Mechanical Equipment Suppliers	SVL Inc.		St. Paul, MN	3			\$300,565.00
	4	Lester Park E.S.	Mechanical Equipment Suppliers	RM Cotten Co.		Brooklyn Park, MN	3			\$76,550.00
	5	Lester Park E.S.	Mechanical Equipment Suppliers	Minnesota Air		Bloomington, MN	3			\$68,900.00
	6	Lester Park E.S.	Concrete	Kelleher		Burnsville, MN	3			\$848,600.00
	7	Lester Park E.S.	Precast Concrete	Molin		Lino Lakes, MN	3			\$315,687.00
	8	Lester Park E.S.	Masonry	Harbor City		Duluth, MN	1	\$1,504,274.00		
	1	Lester Park E.S.	Subcontractors & Suppliers	Kremer & Davis		Fridley, MN	3			
	9	Lester Park E.S.		Steel/Metal Fabrication Supply	Dynamic		Proctor, MN	1	\$397,700.00	
	10	Lester Park E.S.	Steel Erection - Structural and Misc. Metals	Northern Industrial		Grand Rapids, MN	2		\$216,817.00	
	11	Lester Park E.S.	Carpentry	Lipe Brothers		Duluth, MN	1	\$147,000.00		
	12	Lester Park E.S.	Metal Wall Panels/Roofing & Flashing	Jamar		Duluth, MN	1	\$956,255.00		
	13	Lester Park E.S.	Joint Sealers	Seal Treat		Eden Prairie, MN	3			\$30,170.00
	14	Lester Park E.S.	Doors, Frames, & Hardware	Kendall		Winona, MN	3			\$159,046.00
	15	Lester Park E.S.	Overhead Doors	Lipe Brothers		Duluth, MN	1	\$28,700.00		
	16	Lester Park E.S.	Storefront, Curtain Wall, Glazing & Al. Windows	St. Germain's		Duluth, MN	1	\$344,417.00		
	17	Lester Park E.S.	Drywall & Plaster	RTL		Shakopee, MN	3			\$383,436.00
	1	Lester Park E.S.	Subcontractors & Suppliers	Kelly Stucco Systems		Elko, MN	3			
	2	Lester Park E.S.		Structural Applicators		Clear Lake, WI	3			
	18	Lester Park E.S.	Tile Work	Twin Cities		St. Paul, MN	3			\$179,600.00

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Contract	19	Lester Park E.S.	Acoustical Ceilings	Flament	Superior, WI	1	\$114,950.00				
	20	Lester Park E.S.	Wood Flooring	Mastiff	St. Anthony, MN	3			\$43,000.00		
	1	Lester Park E.S.	Subcontractors & Suppliers		Doug's Floor Sanding	Dassel, MN	3				
	2	Lester Park E.S.	Subcontractors & Suppliers		Tarkett	Whitehall, PA	3				
	21	Lester Park E.S.	Carpet/Resilient Flooring	Northland Flooring		Grand Rapids, MN	2		\$173,000.00		
	1	Lester Park E.S.	Subcontractors & Suppliers		D&J Floor Coverings	Coquitlam, BC	3				
	22	Lester Park E.S.	Sand Cushion and Plastic Matrix Terrazzo	Advanced Terrazzo		Coon Rapids, MN	3			\$185,000.00	
	23	Lester Park E.S.	Paint	Northland Painting		Duluth, MN	1	\$92,445.00			
	24	Lester Park E.S.	Misc. Specialties	Kendall		Winona, MN	3			\$52,675.00	
	25	Lester Park E.S.	Metal Wardrobe Lockers	JF Equipment		Cromwell, MN	1	\$24,600.00			
	26	Lester Park E.S.	Operable Panel Partitions	Hufcor		Golden Valley, MN	3			\$28,787.00	
	27	Lester Park E.S.	Athletic Equipment	H&B		Eden Prairie, MN	3			\$27,280.00	
	28	Lester Park E.S.	Finish Carpentry	Okeefe		River Falls, WI	3			\$341,610.00	
	29	Lester Park E.S.	Window Treatment/Roller Shades	Custom Exp.		Burnsville, MN	3			\$34,408.00	
	30	Lester Park E.S.	Hydraulic Elevator	Schindler		Bemidji, MN	3			\$65,400.00	
	31	Lester Park E.S.	Fire Protection	Brothers		Duluth, MN	1	\$114,998.00			
	32	Lester Park E.S.	Plumbing/HVAC/Temperature Controls	MD Mechanical		St. Cloud, MN	3			\$2,220,000.00	
	33	Lester Park E.S.	Electrical	Town & Country		Virginia, MN	2		\$1,151,900.00		
	34	Lester Park E.S.	Demolition, Earthwork & Site Utilities	Ulland		Carlton, MN	1	\$3,042,000.00			
	35	Lester Park E.S.	Asphalt Concrete Paving	Northland Paving		Duluth, MN	1	\$122,000.00			
	36	Lester Park E.S.	Landscaping and Sod	Urban		St. Paul, MN	3			\$67,500.00	
	37	Lester Park E.S.	Chain Link Fences and Gates	Keller Fence		Grand Rapids, MN	2		\$9,500.00		
	38	Lester Park E.S.	Food Service Equipment	Hockenbergs		Minneapolis, MN	3			\$307,115.00	
	totals							\$6,981,339.00	\$1,551,217.00	\$5,758,459.00	\$14,291,015.00
	Percentage of Total \$\$							48.85%	10.85%	40.29%	100.00%

1	Denfeld H.S.	House Demo & Site Grading	RJS Construction		Superior, WI	1	\$150,000.00			
1	Denfeld H.S.	Subcontractors & Suppliers		CMI	Duluth, MN	1				
2	Denfeld H.S.	Subcontractors & Suppliers		Superior Steel	Superior, WI	1				
3	Denfeld H.S.	Subcontractors & Suppliers		Kolb Construction	Duluth, MN	1				
4	Denfeld H.S.	Subcontractors & Suppliers		Jamar	Duluth, MN	1				
5	Denfeld H.S.	Subcontractors & Suppliers		St Germain's Casework	Duluth, MN	1				
6	Denfeld H.S.	Subcontractors & Suppliers		The Glass Man	Cromwell, MN	1				
7	Denfeld H.S.	Subcontractors & Suppliers		Overhead Door	Duluth, MN	1				
2	Denfeld H.S.	Electrical Service modifications	Benson Electric		Superior, WI	1	\$305,100.00			
3	Denfeld H.S.	Mechanical	Stout Mechanical		Duluth, MN	1	\$495,800.00			
1	Denfeld H.S.	Subcontractors & Suppliers		Johnson Controls	Duluth, MN	1				
2	Denfeld H.S.	Subcontractors & Suppliers		Northern Industrial Insul	Edmonton, AB	3				
3	Denfeld H.S.	Subcontractors & Suppliers		Viking Sprinklers	Duluth, MN	1				
4	Denfeld H.S.	Subcontractors & Suppliers		Lipe Bros	Duluth, MN	1				
5	Denfeld H.S.	Subcontractors & Suppliers		Api Electric	Duluth, MN	1				
6	Denfeld H.S.	Subcontractors & Suppliers		Ferguson	Duluth, MN	1				
7	Denfeld H.S.	Subcontractors & Suppliers		Goodin Co Blesi-Evans	Duluth, MN	1				122
8	Denfeld H.S.	Subcontractors & Suppliers		PBBS Equipment Corp	Menomonie, WI	3				
9	Denfeld H.S.	Subcontractors & Suppliers		Brock White	Duluth, MN	1				



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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total	
4	Denfeld H.S.	Electrical	Api Electrical Co		Duluth, MN	1	\$113,986.00				
5	Denfeld H.S.	Pump Room Asbestos Abatement	Mavo Systems		Duluth, MN	1	\$15,521.00				
6	Denfeld H.S.	Earthwork/ Site Demo/Asphalt Paving/Curbs/ Site Utilities	Northland Constructors		Duluth, MN	1	\$1,741,800.00				
1	Denfeld H.S.	Subcontractors & Suppliers		Northwoods Sodding	Duluth, MN	1					
2	Denfeld H.S.			Fobbe Contracting	Annandale, MN	3					
3	Denfeld H.S.			TPEC	Superior, WI	1					
4	Denfeld H.S.			Lines By Lightner	Esko, MN	1					
5	Denfeld H.S.			Cretex	Elk River, MN	3					
6	Denfeld H.S.			Contech	West Chester, OH	3					
7	Denfeld H.S.			Northern Waterworks	Fargo, ND	3					
8	Denfeld H.S.			Ess Bros	Laretto, MN	3					
9	Denfeld H.S.			ASDCO	Duluth, MN	1					
7	Denfeld H.S.	Masonry/Architectural Precast	Stretar Masonry & Concrete, Inc.		Duluth, MN	1	\$1,385,000.00				
1	Denfeld H.S.	Subcontractors & Suppliers		Brock White	Duluth, MN	1					
2	Denfeld H.S.			ASDCO	Duluth, MN	1					
3	Denfeld H.S.			Swanson & Youngdale	Duluth, MN	1					
4	Denfeld H.S.			Jamar	Duluth, MN	1					
8	Denfeld H.S.	Steel Erection	Red Cedar Steel Erectors, Inc.		Menomonie, WI	3			\$287,000.00		
9	Denfeld H.S.	Metal Panels	Architectural Products of Wausau		Wausau, WI	3			\$213,418.00		
10	Denfeld H.S.	Roofing	Thelen Heating & Roofing, Inc.		Brainerd, MN	1	\$802,000.00				
1	Denfeld H.S.	Subcontractors & Suppliers		Lipe Bros	Duluth, MN	1					
11	Denfeld H.S.	Skylights	Superior Glass, Inc.		Superior, WI	1	\$131,533.00				
12	Denfeld H.S.	Aluminum Storefronts/Windows	St. Germain's Glass, Inc.		Duluth, MN	1	\$253,066.00				
13	Denfeld H.S.	Materials Testing	EPC		Duluth, MN	1	\$48,795.00				
14	Denfeld H.S.	Building Survey	Salo Engineering		Duluth, MN	1	\$10,000.00				
15	Denfeld H.S.	Masonry Restoration	Building Restoration Co.		Minneapolis, MN	3			\$984,224.00		
1	Denfeld H.S.	Subcontractors & Suppliers		Superior Glass, Inc.	Superior, WI	1					
2	Denfeld H.S.			Brock White	Duluth, MN	1					
3	Denfeld H.S.			ADSCO	Duluth, MN	1					
4	Denfeld H.S.			Swanson & Youngdale	Duluth, MN	1					
5	Denfeld H.S.			Jamar	Duluth, MN	1					
16	Denfeld H.S.	Chimney Restoration	Gerard Chimney		St Louis, MO	3			\$299,220.00		
1	Denfeld H.S.	Subcontractors & Suppliers		Lakehead Constructors	Superior, WI	1					
2	Denfeld H.S.			Veit	Duluth, MN	1					
3	Denfeld H.S.			United Rentals	Hermantown, MN	1					
17	Denfeld H.S.	Concrete Foundations/Walks	Northland Concrete & Masonry		Burnsville, MN	3			\$946,700.00		
1	Denfeld H.S.	Subcontractors & Suppliers		E&J Rebar	Andover, MN	3					
2	Denfeld H.S.			Duluth Ready Mix	Saginaw, MN	1					
3	Denfeld H.S.			Dynamic Structural Steel	Proctor, MN	1					
4	Denfeld H.S.			Acme Tools	Duluth, MN	1					
18	Denfeld H.S.	Cast-in place Concrete/Slabs	Northland Concrete & Masonry		Burnsville, MN	3			\$372,370.00		
1	Denfeld H.S.			Duluth Ready Mix of 18	Duluth, MN	1					

Contractors

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		Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
	2	Denfeld H.S.	Subcontractors & Suppliers		Dynamic Structural Steel	Proctor, MN	1				
	3	Denfeld H.S.			ASDCO	Duluth, MN	1				
19		Denfeld H.S.	Structural Precast Concrete	Molin Concrete Products		Lino Lakes, MN	3			\$534,176.00	
	1	Denfeld H.S.	Subcontractors & Suppliers		Duluth Ready Mix	Duluth, MN	1				
20		Denfeld H.S.	Steel Supply	American Structural Metals, Inc.		Somerset, WI	3			\$624,900.00	
			Cold Formed								
21		Denfeld H.S.	MetalFraming/Fireproofing	Olympic Wall Systems, Inc.		Minnetonka, MN	3			\$469,800.00	
	1	Denfeld H.S.	Subcontractors & Suppliers		United Rentals	Hermantown, MN	1				
22		Denfeld H.S.	Damproofing/waterproofing	Kremer & Davis		Fridley, MN	3			\$138,500.00	
				Enorthern Environmental Services		Hibbing, MN	1	\$17,760.00			
23		Denfeld H.S.	Boiler Room Asbestos Abatement								
24		Denfeld H.S.	Air Terminal Units	TMS Johnson		New Hope, MN	3			\$51,565.00	
25		Denfeld H.S.	Displacement Diffusers	TMS Johnson		New Hope, MN	3			\$129,210.00	
26		Denfeld H.S.	Boilers and Accessories	Ryan Company		Minneapolis, MN	3			\$249,000.00	
27		Denfeld H.S.	Air Cooled Condensing Unit	ABE		Duluth, MN	1	\$18,735.00			
28		Denfeld H.S.	Air Cooled Water Chiller	York Company		Plymouth, MN	3			\$192,775.00	
29		Denfeld H.S.	Plate Type Energy Recovery Units	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$30,605.00	
30		Denfeld H.S.	Modular ERVUs	Trane Company		St Paul, MN	3			\$281,541.00	
31		Denfeld H.S.	Modular AHUs & MAUs	York Company		Plymouth, MN	3			\$87,700.00	
32		Denfeld H.S.	Fan Coil Units	Midwest Mechanical Solutions		Minneapolis, MN	3			\$4,740.00	
33		Denfeld H.S.	Food Service Equipment	Hockenbergs		Minneapolis, MN	3			\$648,000.00	
			Food Service Equipment - Culinary Arts	Hockenbergs		Minneapolis, MN	3			\$48,600.00	
34		Denfeld H.S.	Demolition	Lipe Bros		Duluth, MN	1	\$455,800.00			
35		Denfeld H.S.	Carpentry/General Construction	RJS Construction		Superior, WI	1	\$1,456,333.00			
36		Denfeld H.S.	Caulking/Firestropping	A.J. Spanjers Co. Inc		Minneapolis, MN	3			\$76,840.00	
37		Denfeld H.S.	Doors/Frames & Hardware	Sell Hardware, Inc.		Duluth, MN	1	\$377,460.00			
38		Denfeld H.S.	Coiling/Overhead Doors	Overhead Door Co of Duluth		Duluth, MN	1	\$23,100.00			
39		Denfeld H.S.	Drywall/Plaster	Minuti-Ogle, Co.		St Paul, MN	3			\$1,358,500.00	
40		Denfeld H.S.	Accoustical Ceilings/ Accoustic Treatments	Accoustic Associates, Inc.		Minneapolis, MN	3			\$318,800.00	
	1	Denfeld H.S.	Subcontractors & Suppliers		Sound Concept	Hermantown, MN	1				
				Regional Contracting & Painting		Duluth, MN	1	\$241,931.00			
41		Denfeld H.S.	Subcontractors & Suppliers		Sherwin Williams	Duluth, MN	1				
42		Denfeld H.S.	Painting								
43		Denfeld H.S.	Miscellaneous Specialties - Supply	J.S. Cates Construction, Inc.		Minneapolis, MN	3			\$39,600.00	
44		Denfeld H.S.	Visual Display Boards/Cases - Supply	W.E. Neal Slate Co.		Watertown, MN	3			\$30,946.00	
				H&B Specialized Products, Inc.		Eden Prairie, MN	3			\$19,450.00	
45		Denfeld H.S.	Gymnasium Divider Curtain								
46		Denfeld H.S.	Casework-Supply	Haldeman-Homme, Inc		Minneapolis, MN	3			\$272,130.00	
	1	Denfeld H.S.	Subcontractors & Suppliers		St Germain's Cabinet	Duluth, MN	1				
	2	Denfeld H.S.			Sound Concept	Hermantown, MN	1				124
47		Denfeld H.S.	Fire Protection	A.G. O'Brien Plumbing & Heating		Duluth, MN	1	\$345,850.00			



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48	Denfeld H.S.	Plumbing & Heating Piping/HVAC/Temperature controls	Shannon's Inc.		International Falls, MN	2		\$5,700,500.00		
49	Denfeld H.S.	Electrical/Fire Alarm Tech. Cabling	Benson Electric		Superior, WI	1	\$3,525,000.00			
50	Denfeld H.S.	Boiler Room Asbestos Abatement	Mavo Systems		Duluth, MN	1	\$228,400.00			
51	Denfeld H.S.	Asbestos Abatement Phase 2 Classroom & Common areas	NES		Hibbing, MN	1	\$42,015.00			
general conditions	1	Denfeld H.S.	Construction Waste Management	Veit Disposal	Duluth, MN	1	\$60,000.00			
	2	Denfeld H.S.	Sanitary Facilities	Thompson Rental	Superior, WI	1	\$25,000.00			
	3	Denfeld H.S.	Drinking Water	Michaud Distributing	Duluth, MN	1	\$3,000.00			
	4	Denfeld H.S.	Telephone Service	Qwest	Duluth, MN	1	\$11,200.00			
	5	Denfeld H.S.	Temp Fuel & Gas	City of Duluth	Duluth, MN	1	\$305,000.00			
	6	Denfeld H.S.	Temporary Construction Heaters	Temp Heat	Duluth, MN	1	\$40,000.00			
	7	Denfeld H.S.	Site Fencing	Keller Fence	Grand Rapids, MN	2		\$13,020.00		
	8	Denfeld H.S.	Temporary Power	Mn Power	Duluth, MN	1	\$58,000.00			
<b>totals</b>							<b>\$12,687,185.00</b>	<b>\$5,713,520.00</b>	<b>\$8,710,310.00</b>	<b>\$27,111,015.00</b>
<b>Percentage of Total \$\$\$</b>							<b>46.80%</b>	<b>21.07%</b>	<b>32.13%</b>	<b>100.00%</b>
1	Ordean H.S.	Earthwork & Site Demo	Veit		Duluth, MN	1	\$1,557,950.00			
2	Ordean H.S.	Asphalt Paving & curbs	Northland Constructors		Duluth, MN	1	\$510,500.00			
3	Ordean H.S.	Materials Testing	Braun Intertec		Duluth, MN	1	\$103,000.00			
4	Ordean H.S.	Building Survey	Salo Engineering		Duluth, MN	1	\$35,000.00			
5	Ordean H.S.	Tuckpointing (Thru KA contract & bidding)	McPherson-Towne Co		Minneapolis, MN	3			\$82,688.00	
6	Ordean H.S.	Building Demo	Rachel Contracting, LLC		St Michael, MN	3			\$419,890.00	
7	Ordean H.S.	Asbestos Abatement	Envirobate, Inc.		Minneapolis, MN	3			\$366,000.00	
8	Ordean H.S.	Cast-in place Concrete/Slabs	Northland Concrete & Masonry		Burnsville, MN	3			\$869,700.00	
1	Ordean H.S.	<b>Subcontractors &amp; Suppliers</b>		E&J Rebar	Andover, MN	3				
2	Ordean H.S.			Veit Excavation	Duluth, MN	1				
3	Ordean H.S.			Duluth Ready Mix	Saginaw, MN	1				
4	Ordean H.S.			Dynamic Structural Steel	Proctor, MN	1				
5	Ordean H.S.			Doka USA, Ltd	Channahon, IL	3				
6	Ordean H.S.			ASDCO	Duluth, MN	1				
9	Ordean H.S.	Site Utilities	St. Paul Utilities		Burnsville, MN	3			\$1,096,400.00	
10	Ordean H.S.	Waterproofing/Insulation - (Rebid)	Concrete Coatings, Inc.		Blaine, MN	3			\$136,900.00	
11	Ordean H.S.	Footing/Foundations, and Retaining Walls	Northland Concrete & Masonry		Burnsville, MN	3			\$1,269,200.00	
12	Ordean H.S.	Segmental Retaining Wall System	Structures Hardscape Specialists, Inc.		Bloomington, MN	3			\$955,604.00	
	Ordean H.S.	Axial Fans	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$6,740.00	
13	Ordean H.S.	Air Terminal Units	The Trane Co		St Paul, MN	3			\$51,606.00	125
14	Ordean H.S.	Displacement Diffusers	Midwest Mechanical Solutions		Minneapolis, MN	3			\$134,250.00	
15	Ordean H.S.	Boilers & Accessories	Ryan Co		Minneapolis, MN	3			\$228,000.00	



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Contractors	16	Ordean H.S.	Air Cooled Condensing Unit	Schwab, Vollhaber, Lubratt	Shoreview, MN	3			\$13,370.00		
	17	Ordean H.S.	Air Cooled Chillers	The Trane Co	St Paul, MN	3			\$206,651.00		
	18	Ordean H.S.	Plate Type Energy Recovery Units	Schwab, Vollhaber, Lubratt	Shoreview, MN	3			\$79,830.00		
	19	Ordean H.S.	Energy Recovery Units	Schwab, Vollhaber, Lubratt	Shoreview, MN	3			\$204,480.00		
	20	Ordean H.S.	Modular Air Handling Units	Schwab, Vollhaber, Lubratt	Shoreview, MN	3			\$161,840.00		
	21	Ordean H.S.	Food Service Equipment	Hockenbergs	Minneapolis, MN	3			\$647,557.66		
	22	Ordean H.S.	Food Service Equipment - Culinary Arts	Hockenbergs	Minneapolis, MN	3			\$209,289.34		
	23	Ordean H.S.	Fan Coil Units	Schwab, Vollhaber, Lubratt	Shoreview, MN	3			\$2,810.00		
	24	Ordean H.S.	Demolition	Lipe Brothers	Duluth, MN	1	\$375,000.00				
	25	Ordean H.S.	Cast-in place Concrete	Hanson Masonry	Owen, WI	3			\$1,145,464.00		
	26	Ordean H.S.	Pre-cast Concrete Plank	Molin Concrete	Lino Lakes, MN	3			\$999,980.00		
	27	Ordean H.S.	Pre-cast Concrete Wall Panels	Wells Concrete Products	Wells, MN	3			\$2,287,341.00		
	28	Ordean H.S.	Masonry	Harbor City Masonry	Duluth, MN	1	\$644,994.00				
	29	Ordean H.S.	Steel Supply	Le Jeune Steel Co	Minneapolis, MN	3			\$1,364,200.00		
	1	Ordean H.S.	Subcontractors & Suppliers		Duluth Steel	Duluth, MN	1				
	30	Ordean H.S.	Carpentry	Lipe Brothers	Duluth, MN	1	\$736,000.00				
	31	Ordean H.S.	Roofing & Sheet Metal	Palmer West	Rogers, MN	3			\$1,931,800.00		
	32	Ordean H.S.	Doors & Frames - Supply	Sell Hardware, Inc.	Duluth, MN	1	\$470,950.00				
	33	Ordean H.S.	Coiling & Overhead Doors	Lipe Brothers	Duluth, MN	1	\$29,731.00				
	34	Ordean H.S.	Drywall	RTL Construction	Shakopee, MN	3			\$1,690,271.00		
	35	Ordean H.S.	Plumbing & Heat Piping	El-Jay Plumbing & Heating	St Cloud, MN	3			\$2,915,700.00		
	36	Ordean H.S.	HVAC	McDowell Co	Waite Park, MN	3			\$3,131,600.00		
	37	Ordean H.S.	Electric	Belknap Electric	Superior, WI	1	\$4,706,148.00				
	38	Ordean H.S.	Steel Erection	Northern Industrial Erectors, Inc.	Grand Rapids, MN	2		\$571,956.00			
	39	Ordean H.S.	Fireproofing	Olympic Companies, Inc.	Minnetonka, MN	3			\$250,000.00		
	40	Ordean H.S.	Membrane & Waterproofing	Kremer & Davis, Inc.	Fridley, MN	3			\$13,750.00		
	41	Ordean H.S.	Caulking	Seal Treat, Inc.	Eden Prairie, MN	3			\$50,500.00		
	42	Ordean H.S.	Aluminum Entrances/Storefronts/Windows/Glazing	Superior Glass	Superior, WI	1	\$545,412.00				
	43	Ordean H.S.	Skylight System	W.L. Hall Company	Hopkins, MN	3			\$340,287.00		
	44	Ordean H.S.	Fire Protection	Viking Automatic Sprinkler Company	Duluth, MN	1	\$422,000.00				
	45	Ordean H.S.	Tile Work	Contract Tile & Carpet, LLC	Duluth, MN	1	\$692,625.00				
	46	Ordean H.S.	Terrazzo	Grazzini Bros & Co	Eagan, MN	3			\$325,000.00		
	47	Ordean H.S.	Accoustical Ceilings/Panels	Twin Cities Accoustics	Minneapolis, MN	3			\$638,175.00		
	48	Ordean H.S.	Wood Flooring	Haldeman-Homme, Inc dba Anderson Ladd	Minneapolis, MN	3			\$174,218.00		
	49	Ordean H.S.	Painting/Wall Covering	Steinbrecher Paintings, Inc.	Princeton, MN	3			\$340,000.00		
	50	Ordean H.S.	Miscellaneous Specialties - Supply	Kendell Doors & Hardware, Inc.	Mendota Hts, MN	3			\$76,661.00		
	51	Ordean H.S.	Visual Display Boards/Cases - Supply	W.E. Neal Slate Co.	Watertown, MN	3			\$114,866.00		
	52	Ordean H.S.	Metal Lockers/Athletic Lockers	Haldeman-Homme, Inc	Minneapolis, MN	3			\$353,679.00		
	53	Ordean H.S.	Theater & Stage Equipment	Secoa, Inc.	Champlin, MN	3			\$213,327.00		
	54	Ordean H.S.	Athletic Field Equipment & Site Furnishings	Upper Midwest Athletic Construction	Anoka, MN	3			\$103,752.00		126
	55	Ordean H.S.	Casework-Supply	Haldeman-Homme, Inc	Minneapolis, MN	3			\$386,769.00		
	56	Ordean H.S.	Auditorium-Seating	Haldeman-Homme, Inc	Minneapolis, MN	3			\$117,716.00		
	57	Ordean H.S.	Telescoping Bleachers	Haldeman-Homme, Inc	Minneapolis, MN	3			\$259,108.00		



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58	Ordean H.S.	Sound Conditioning Rooms	Wenger Corporation		Owatonna, MN	3			\$50,898.00	
59	Ordean H.S.	Asphalt Paving	Northland Constructors		Duluth, MN	1	\$249,000.00			
60	Ordean H.S.	Fences & Gates	Century Fence Co		Forest Lake, MN	3			\$67,958.00	
61	Ordean H.S.	Landscaping	Urban Companies, LLC		Lakewood, CO	3			\$65,000.00	
62	Ordean H.S.	Earthwork	Veit & Co		Duluth, MN	1	\$1,167,900.00			
general conditions	1	Ordean H.S.	Construction Waste Management	Veit Disposal	Duluth, MN	1	\$66,000.00			
	2	Ordean H.S.	Sanitary Facilities	Thompson Rental	Superior, WI	1	\$16,500.00			
	3	Ordean H.S.	Drinking Water	Michaud Distributing	Duluth, MN	1	\$1,300.00			
	4	Ordean H.S.	Telephone Service	Qwest	Duluth, MN	1	\$7,700.00			
	5	Ordean H.S.	Temp Fuel & Gas	City of Duluth	Duluth, MN	1	\$300,000.00			
	6	Ordean H.S.	Temporary Construction Heaters	Temp Heat	Duluth, MN	1	\$45,000.00			
	7	Ordean H.S.	Site Fencing	Keller Fence	Grand Rapids, MN	2		\$27,072.00		
	8	Ordean H.S.	Temporary Power	Mn Power	Duluth, MN	1	\$110,000.00			
totals							\$12,792,710.00	\$599,028.00	\$26,550,826.00	\$39,942,564.00
Percentage of Total \$\$\$							32.03%	1.50%	66.47%	100.00%
1	Laura Mac E.S.	Building Demo	RJS Construction		Superior, WI	1	\$242,000.00			
2	Laura Mac E.S.	Earthwork/ Site Demo/Excavation	Veit & Company, Inc.		Duluth, MN	1	\$1,034,626.00			
3	Laura Mac E.S.	Asphalt Paving Curb & Gutter	Ulland Bros, Inc.		Cloquet, MN	1	\$322,550.00			
4	Laura Mac E.S.	Food Service Equipment	Hockenbergs		Minneapolis, MN	3			\$298,683.00	
5	Laura Mac E.S.	Materials Testing	EPC		Duluth, MN	1	\$37,900.00			
6	Laura Mac E.S.	Site Utilities	Belair Excavating		New Brighton, MN	3			\$196,800.00	
1	Laura Mac E.S.	Subcontractors & Suppliers	Davies Northern Waterworks		Blaine, MN	3				
2	Laura Mac E.S.		Asphalt of Duluth		Hermantown, MN	1				
3	Laura Mac E.S.		Duncan Concrete		Browerville, MN	3				
4	Laura Mac E.S.		TMIC Landscaping LLC		Cloquet, MN	1				
6	Laura Mac E.S.		Midwest Transport & Excavating		Brookston, MN	1				
7	Laura Mac E.S.		County Materials		Roberts, MN	3				
8	Laura Mac E.S.		Salo Engineering		Duluth, MN	1				
7	Laura Mac E.S.		Building Survey	Salo Engineering		Duluth, MN	1	\$10,000.00		
8	Laura Mac E.S.	Cast In Place Footings & Foundation	Kelleher Construction		Burnsville, MN	3			\$802,600.00	
1	Laura Mac E.S.	Subcontractors & Suppliers	Arrowhead Concrete Works		Hermantown, MN	1				
2	Laura Mac E.S.		Rebarfab Inc.		New Brighton, MN	3				
3	Laura Mac E.S.		Sanders Steel Erectors		Hastings, MN	3				
4	Laura Mac E.S.		Jamar		Duluth, MN	1				
9	Laura Mac E.S.	Air Terminal Units	Midwest Mechanical Solutions		Minneapolis, MN	3			\$20,070.00	
10	Laura Mac E.S.	Displacement Diffusers	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$55,107.00	
11	Laura Mac E.S.	Modular ERVU-2 & ERVU-3	Midwest Mechanical Solutions		Minneapolis, MN	3			\$1,625.00	
12	Laura Mac E.S.	Boilers & Accessories	RM Cotton Co		Brooklyn Park, MN	3			\$115,355.00	
13	Laura Mac E.S.	Air Cooled Condensing Unit	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$10,826.00	
14	Laura Mac E.S.	Air Cooled Water Chillers	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$62,965.00	
15	Laura Mac E.S.	Plate Type Energy Recovery Ventilation Units	Schwab, Vollhaber, Lubratt		Shoreview, MN	3			\$24,951.00	

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DULUTH PUBLIC SCHOOLS

LRFP CONTRACTOR & SUPPLIER LISTING



Monday November 1, 2010

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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
Contractors	16	Laura Mac E.S.	Modular Energy Recovery Ventilation Units	Trane	St Paul, MN	3			\$75,109.00	
	17	Laura Mac E.S.	Modular Air Handling Units	Schwab, Vollhaber, Lubratt	Shoreview, MN	3			\$58,305.00	
	18	Laura Mac E.S.	Structural Precast Concrete	Wells Concrete	Wells, MN	3			\$327,271.00	
	19	Laura Mac E.S.	Structural Steel/Steel Joists/Metal Deck Misc Metals-Supply	Dynamic Steel	Proctor, MN	1	\$439,000.00			
	20	Laura Mac E.S.	CIP Concrete/Slabs	Northland Concrete & Masonry	Burnsville, MN	3			\$358,365.00	
	21	Laura Mac E.S.	Masonry	Bedrock Flint	Duluth, MN	1	\$1,815,547.00			
	22	Laura Mac E.S.	Structural Steel - Erection	Red Cedar Steel Erectors, Inc.	Menomonie, WI	3			\$162,500.00	
	23	Laura Mac E.S.	Rough Carpentry/Accessories	RJS Construction	Superior, WI	1	\$239,575.00			
	24	Laura Mac E.S.	Roofing/Sheet Metal/Wall Panels	Berwald Roofing Company, Inc	St Paul, MN	3			\$924,434.00	
	25	Laura Mac E.S.	Caulking/Firestopping	Carciofini Company	Minneapolis, MN	3			\$39,245.00	
	26	Laura Mac E.S.	Coiling Doors/Grilles/Sectional Doors	API Garage Door Store	Waite Park, MN	3			\$25,250.00	
	27	Laura Mac E.S.	Drywall	Minuti-Ogle, Co.	St Paul, MN	3			\$595,090.00	
	28	Laura Mac E.S.	Accoustical Ceilings/Accoustical Treatments	Flament Hampshire, Inc.	Superior, WI	1	\$115,440.00			
	29	Laura Mac E.S.	Wood Flooring	Haldeman-Homme, Inc dba Anderson Ladd	Minneapolis, MN	3			\$44,133.00	
	30	Laura Mac E.S.	Painting/Coatings	Northland Painting of Duluth	Duluth, MN	1	\$99,144.00			
	31	Laura Mac E.S.	Visual Display Surfaces - Supply	Platinum Visual Systems	Corona, CA	3			\$26,890.00	
	32	Laura Mac E.S.	Folding Panel Partitions	Hufcor Minnesota, LLC	Golden Valley, MN	3			\$9,033.00	
	33	Laura Mac E.S.	Metal Lockers	Lyon Workspace Projects	Aurora, IL	3			\$53,000.00	
	34	Laura Mac E.S.	Athletic Equipment	H & B Specialized Products, Inc.	Minneapolis, MN	3			\$22,850.00	
	35	Laura Mac E.S.	Window Treatments	Custom Drapery & Blinds by Michael Esch	Minneapolis, MN	3			\$10,232.00	
	36	Laura Mac E.S.	Manufactured Casework	Haldeman-Homme, Inc	Minneapolis, MN	3			\$312,265.00	
37	Laura Mac E.S.	Elevators	Schindler Elevator Corp.	Eagan, MN	3			\$58,310.00		
38	Laura Mac E.S.	Fire Protection	Summit Fire	Duluth, MN	1	\$119,775.00				
39	Laura Mac E.S.	Plumbing & Heating Pipe	Gorham Oien Mechanical	Mora, MN	2		\$1,283,000.00			
40	Laura Mac E.S.	Electrical/Communication/Security/Technology	Benson Electric	Superior, WI	1	\$1,576,144.00				
41	Laura Mac E.S.	Sand Base	Ulland Bros, Inc.	Cloquet, MN	1	\$71,725.00				
general conditions	1	Laura Mac E.S.	Construction Waste Management	Veit	Duluth, MN	1	\$42,000.00			
	2	Laura Mac E.S.	Sanitary Facilities	Thompson Rental	Superior, WI	1	\$2,800.00			
	3	Laura Mac E.S.	Drinking Water	Michaud Distributing	Duluth, MN	1	\$1,100.00			
	4	Laura Mac E.S.	Telephone Service	Qwest	Duluth, MN	1	\$6,300.00			
	5	Laura Mac E.S.	Site Fencing	Keller Fencing	Grand Rapids, MN	2		\$12,800.00		
	6	Laura Mac E.S.	Temp Fuel & Gas	City of Duluth	Duluth, MN	1	\$60,000.00			
	7	Laura Mac E.S.	Temporary Power	Mn Power	Duluth, MN	1	\$24,000.00			
Totals							\$6,259,626.00	\$1,295,800.00	\$4,691,264.00	\$12,246,690.00
Percentage of Total \$\$							51.11%	10.58%	38.31%	100.00%



DULUTH PUBLIC SCHOOLS

LRFP CONTRACTOR & SUPPLIER LISTING



Monday November 1, 2010

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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
	1	Lincoln Piedmont E.S.	Piedmont School Demolition	Alliance Steel	Superior, WI	1	\$269,000.00			
Contractors	1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Mavo	Duluth, MN	1			
	2	Lincoln Piedmont E.S.			Carlson Professional Svc	Duluth, MN	1			
	2	Lincoln Piedmont E.S.	Building Concrete	Kelleher Construction	Burnsville, MN	3			\$904,669.00	
	3	Lincoln Piedmont E.S.	Precast Concrete	Hanson Structural	Maple Grove, MN	3			\$253,358.00	
	1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		RJS Crane Rental	Superior, WI	1			
	4	Lincoln Piedmont E.S.			Unit Masonry	Harbor City Masonry	Duluth, MN	1	\$2,007,750.00	
	1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Reliable Retrofit Insul.	Brainerd, MN	2			
	2	Lincoln Piedmont E.S.			Arrowhead Concrete Works	Hermantown, MN	1			
	5	Lincoln Piedmont E.S.	Structural Steel/Metal Fab Supply	Dynamic Structural Steel	Proctor, MN	1	\$571,800.00			
	1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Sherwin-Williams	Hermantown, MN	1			
	6	Lincoln Piedmont E.S.			Steel Erection	Northern Industrial Erectors	Grand Rapids, MN	2		\$163,492.00
	7	Lincoln Piedmont E.S.	Carpentry & Overhead & Coiling Doors	Lipe Brothers	Duluth, MN	1	\$285,600.00			
	1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		H & H Lumber	Superior, WI	1			
	8	Lincoln Piedmont E.S.			Waterproofing & Damproofing	Kremer & Davis	Fridley, MN	3		
	9	Lincoln Piedmont E.S.	Joint Sealers	American Masonry	Fridley, MN	3			\$34,684.00	
	10	Lincoln Piedmont E.S.	Doors, Frames & Hardware	Northern Door	Duluth, MN	1	\$206,495.00			
	11	Lincoln Piedmont E.S.	Aluminum Entrances	Capital City Glass	Blaine, MN	3			\$345,324.00	
	12	Lincoln Piedmont E.S.	Drywall, Plaster, Stucco	Zintl	Stillwater, MN	3			\$261,849.00	
	1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Tamarack	Duluth, MN	1			
	13	Lincoln Piedmont E.S.			Tile	Superior Tile & Terrazzo	Forest Lake, MN	3		
	14	Lincoln Piedmont E.S.	Acoustical & Metal Ceilings	Flament-Hampshire	Superior, WI	1	\$124,250.00			
	1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		USG	Cloquet, MN	1			
	15	Lincoln Piedmont E.S.			Wood Flooring	FLR Sanders	Princeton, MN	3		
	16	Lincoln Piedmont E.S.	Carpet/Resilient Flooring	Johnson Carpet Tile	Duluth, MN	1	\$155,900.00			
	17	Lincoln Piedmont E.S.	Terrazzo	Twin City Tile	St Paul, MN	3			\$269,680.00	
	1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Duluth Ready Mix	Duluth, MN	1			
	18	Lincoln Piedmont E.S.			Painting	Steinbrecher Painting	Princeton, MN	3		
	19	Lincoln Piedmont E.S.	Miscellaneous	Kendall Doors	Mankato, MN	3			\$57,651.00	
20	Lincoln Piedmont E.S.	Lockers	Olympic Locker	Eden Prairie, MN	3			\$21,387.00		
21	Lincoln Piedmont E.S.	Operable Partitions	Hufcor Minnesota	Golden Valley, MN	3			\$32,898.00		
22	Lincoln Piedmont E.S.	Athletic Equipment	H & B Specialized Products	Eden Prairie, MN	3			\$22,634.00		
23	Lincoln Piedmont E.S.	Finish Carpentry	Haldeman-Homme	Minneapolis, MN	3			\$359,657.00		
1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		St Germain's Cabinet	Duluth, MN	1				
24	Lincoln Piedmont E.S.			Window Treatment	Custom Drapery & Blinds	Burnsville, MN	3			\$26,500.00
25	Lincoln Piedmont E.S.	Passenger Elevators	Schindler Elevator	Eagan, MN	3			\$53,210.00		
26	Lincoln Piedmont E.S.	Fire Protection Systems	Ahern Fire Protection	Minneapolis, MN	3			\$117,066.00		
27	Lincoln Piedmont E.S.	Mechanical	MD Mechanical	St Joseph, MN	3			\$2,432,000.00		
1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Johnson Controls	Duluth, MN	1				
2	Lincoln Piedmont E.S.			Northern Industrial Insulation	Hermantown, MN	1				
3	Lincoln Piedmont E.S.			Ferguson Enterprises	Duluth, MN	1				
28	Lincoln Piedmont E.S.	Electrical	Electrical Systems	Brainerd, MN	2		\$1,340,200.00			

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DULUTH PUBLIC SCHOOLS

LRFP CONTRACTOR & SUPPLIER LISTING



Monday November 1, 2010

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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total	
1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Gray Bar Electric	Duluth, MN	1					
2	Lincoln Piedmont E.S.			C Rescent Electric	Brainerd, MN	2					
3	Lincoln Piedmont E.S.			Simplex/Grinnell	Duluth, MN	1					
4	Lincoln Piedmont E.S.			Johnson Controls	Duluth, MN	1					
5	Lincoln Piedmont E.S.			ESC Supply	Proctor, MN	1					
6	Lincoln Piedmont E.S.			Viking Electric	Duluth, MN	1					
29	Lincoln Piedmont E.S.	Demo, Earthwork & Site Utilities	Northland Constructors		Duluth, MN	1	\$1,535,211.00				
1	Lincoln Piedmont E.S.	Subcontractors & Suppliers		Hovland Masonry	Duluth, MN	1					
30	Lincoln Piedmont E.S.	Landscaping	AJ's LawnCare, inc.		Duluth, MN	1	\$47,500.00				
31	Lincoln Piedmont E.S.	Chain Link Fences	Century Fence		Forest Lake, MN	3			\$11,186.00		
32	Lincoln Piedmont E.S.	Bituminous Built-Up Roof	McDowell Co		Waite Park, MN	3			\$699,700.00		
Totals							\$5,203,506.00	\$1,503,692.00	\$6,226,063.00	\$12,933,261.00	
Percentage of Total \$\$							40.23%	11.63%	48.14%	100.00%	

Contractors	1	Lincoln Park M.S.	Earthwork & Site Utilities	Veit		Duluth, MN	1	\$5,314,500.00		
	2	Lincoln Park M.S.	Site Concrete	Hovland		Hermantown, MN	1	\$245,000.00		
	3	Lincoln Park M.S.	Concrete	Kelleher Construction		Burnsville, MN	3		\$2,298,400.00	
	4	Lincoln Park M.S.	Precast Concrete	Molin Concrete		Lino Lakes, MN	3		\$2,084,728.00	
	5	Lincoln Park M.S.	Masonry	Rice Lake Construction Group		Deerwood, MN	2		\$3,788,650.00	
	6	Lincoln Park M.S.	Structural Steel/Supply	Le Jeune Steel Co		Minneapolis, MN	3		\$1,261,500.00	
	7	Lincoln Park M.S.	Steel Erection	Northern Industrial Erectors		Grand Rapids, MN	2		\$308,000.00	
	8	Lincoln Park M.S.	Carpentry	Tekton Construction		St Louis Park, MN	3		\$1,023,500.00	
	9	Lincoln Park M.S.	Structural Glue-Laminated Construction	Timber Systems, LLC		Lapeer, MI	3		\$521,532.00	
	10	Lincoln Park M.S.	Casework	Haldeman-Homme		Minneapolis, MN	3		\$736,354.00	
	11	Lincoln Park M.S.	Metal Panels & Roofing	Berwald Roofing		North St Paul, MN	3		\$2,246,949.00	
	12	Lincoln Park M.S.	Joint Sealers	Sunrise Speciality Contracting		Big Lake, MN	3		\$51,800.00	
	13	Lincoln Park M.S.	HM Frames, Doors & Finish Hardware-Supply	Sell Hardware, Inc.		Duluth, MN	1	\$303,150.00		
	14	Lincoln Park M.S.	Sectional Doors	Lipe Brothers		Duluth, MN	1	\$49,500.00		
	15	Lincoln Park M.S.	Tile	Grazzini Bros		Eagan, MN	3		\$251,900.00	
	16	Lincoln Park M.S.	Accoustical Ceilings & Treatments	Inc.		Minneapolis, MN	3		\$532,000.00	
	17	Lincoln Park M.S.	Wood Flooring	Haldeman-Homme DBA Anderson-Ladd		Minneapolis, MN	3		\$153,489.00	
	18	Lincoln Park M.S.	Carpet/Resilient Flooring	MCI, Inc.		Waite Park, MN	3		\$316,351.00	
	19	Lincoln Park M.S.	Terrazzo Flooring	Advanced Terrazzo & Tile Co		Coon Rapids, MN	3		\$240,000.00	
	20	Lincoln Park M.S.	Paint, Coatings & Wall Coverings	Fransen Decorating, Inc.		Milaca, MN	3		\$254,652.00	
	21	Lincoln Park M.S.	Visual Display Boards-Supply	W.E. Neal Slate Co		Watertown, MN	3		\$37,690.00	
	22	Lincoln Park M.S.	Misc. Specialties - Supply	Kendall Doors		Mankato, MN	3		\$107,150.00	
	23	Lincoln Park M.S.	Theatrical Stage Equipment	Gopher Stage Lighting		Minneapolis, MN	3		\$276,927.00	
	24	Lincoln Park M.S.	Athletic Equipment	Haldeman-Homme		Minneapolis, MN	3		\$63,370.00	
	25	Lincoln Park M.S.	Window Treatment	Custom Drapery & Blinds		Burnsville, MN	3		\$60,389.00	130
	26	Lincoln Park M.S.	Audience Seating	Haldeman-Homme		Minneapolis, MN	3		\$265,953.00	
	27	Lincoln Park M.S.	Pool Construction	Aqua Logic, Inc.		Waconia, MN	3		\$758,000.00	



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	Project	Scope of Work	Contractor/Consultant	Subcontractor/Supplier	City, State	Tier	Tier 1	Tier 2	Tier 3	Total
28	Lincoln Park M.S.	Fire Protection	Brothers Fire Protection		Duluth, MN	1	\$324,000.00			
29	Lincoln Park M.S.	Mechanical	Gorham Oien Mechanical		Mora, MN	2		\$5,494,500.00		
30	Lincoln Park M.S.	Electrical	Api Electrical Co		Duluth, MN	1	\$3,284,650.00			
31	Lincoln Park M.S.	Drywall	Olympic Co Inc.		Minnetonka, MN	3			\$596,000.00	
32	Lincoln Park M.S.	Elevator	Schindler Elevator		Eagan, MN	3			\$72,010.00	
33	Lincoln Park M.S.	Home Bldg Demo	Veit		Duluth, MN	1	\$42,800.00			
34	Lincoln Park M.S.	Metal Lockers	Olympus		Eden Prairie, MN	3			\$164,200.00	
35	Lincoln Park M.S.	Aluminum Windows	Egan Co dba InterClad		Plymouth, MN	3			\$997,000.00	
<b>Totals</b>							<b>\$9,563,600.00</b>	<b>\$9,591,150.00</b>	<b>\$15,371,844.00</b>	<b>\$34,526,594.00</b>
<b>Percentage of Total \$\$</b>							<b>27.70%</b>	<b>27.78%</b>	<b>44.52%</b>	<b>100.00%</b>
1	LRFP	Real Estate	F.I. Salter		Duluth, MN	1				
1	LRFP	Subcontractors & Suppliers		Ramslund and Vigen	Duluth, MN	1				
2	LRFP			Paul Loraas, attorney	Duluth, MN	1				
3	LRFP			David Oberstar, attorney	Duluth, MN	1				
4	LRFP			Edmunds Realty	Duluth, MN	1				
5	LRFP			Prodigy Realty	Duluth, MN	1				
6	LRFP			Edina Realty	Duluth, MN	1				
7	LRFP			A-1 Movers	Superior, WI	1				
8	LRFP			Wherley Movers	Duluth, MN	1				
9	LRFP			Terry Davis Construction	Duluth, MN	1				
10	LRFP			Van Dyke Home Inspections	Duluth, MN	1				
11	LRFP			Inspection Protection	Duluth, MN	1				
12	LRFP			Leone Residential Inspec.	Duluth, MN	1				
13	LRFP			Reuben Johnson & Sons	Superior, WI	1				
<b>Totals</b>							<b>\$70,640,386.83</b>	<b>\$34,108,116.00</b>	<b>\$76,420,444.32</b>	<b>\$181,168,947.15</b>
<b>Percentage of Total \$\$</b>							<b>38.99%</b>	<b>18.83%</b>	<b>42.18%</b>	<b>100.00%</b>
<b>TOTAL</b>							<b>\$181,168,947.15</b>			
<b>TOTAL TIER ONE CONTRACTORS</b>						<b>156</b>			<b>41.82%</b>	
<b>TOTAL TIER TWO CONTRACTORS</b>						<b>23</b>			<b>6.17%</b>	
<b>TOTAL TIER THREE CONTRACTORS</b>						<b>194</b>			<b>52.01%</b>	
<b>TOTAL ALL CONTRACTORS</b>						<b>373</b>			<b>100.00%</b>	



## FACILITIES MANAGEMENT

Independent School District No. 709

Located at 101 East 3rd Street

Mailing Address: 215 North 1st Avenue East  
Duluth, Minnesota 55802

Construction Management (218) 336-8907

Maintenance (218) 336-8906

Operations (218) 336-8905

Fax (218) 336-8909

# Memorandum

**To:** School Board Members

**From:** Kerry M. Leider

**Date:** October 29, 2010

**Re:** Long-range Facilities Plan Change Order Approval Information

Pursuant to School Board Resolution #B-8-08-2565, the following Change Orders pertaining to the Long-range Facilities Plan were approved during the month of October:

### Denfeld High School

#### Denfeld HS LRFP – Structural Steel - Supply

Change Order #6, Bid #1159-2R (Contract #0512) – American Structural Metals, Inc.

Change Order increase to furnish added steel and supply beam and brace for precast support

**Add: \$1,979.00**

#### Denfeld HS LRFP – Structural Steel/Metal Decking/Miscellaneous Metals - Erection

Change Order #6, Bid #1159-2R (Contract #0510) – Red Cedar Steel Erectors, Inc.

Change Order increase to install handrail, steel plate for penthouse floor, added plates, and beam and brace for precast support

**Add: \$1,765.00**

#### Denfeld HS LRFP – Asbestos Abatement Phase 2

Change Order #1, Bid #1197 – Northern Environmental Services, Inc.

Change Order increase to clean up and remove ACM TSI pipe insulation, counter tops and floor tiles

**Add: \$3,971.00**

All Change Orders for Denfeld High School as listed above reflect a total project increase of \$7,715.00 and with this expense, the project remains within the budgeted amount at this site.

## **East Middle School**

### **East MS LRFP – Demolition**

Change Order #4, Bid #1165, WS #1 – Gladstone Construction, Inc.

Change Order increase for lintel and opening changes to cut in a lintel pocket

**Add: \$1,347.00**

### **East MS LRFP – Concrete**

Change Order #4, Bid #1165, WS #2 – Northland Concrete and Masonry Company, LLC

Change Order increase to add thickened slab under the masonry wall required by City Code Review

**Add: \$105.00**

### **East MS LRFP – Concrete**

Change Order #5, Bid #1165, WS #2 – Northland Concrete and Masonry Company, LLC

Change Order increase to install steel lintel above the mechanical opening in Room 1141

**Add: \$868.00**

### **East MS LRFP – Masonry**

Change Order #4, Bid #1165, WS #4 – Harbor City Masonry, Inc.

Change Order increase to add 2” of styrofoam between the DIP wall and 4” CMU wall

**Add: \$783.00**

### **East MS LRFP – Masonry**

Change Order #5, Bid #1165, WS #4 – Harbor City Masonry, Inc.

Change Order increase to cut out 8” of wall on each side of the jamb, put up a new 8” solid grouted and reinforced CMU jamb, and replace the existing CMU walls beneath the new windows

**Add: \$24,941.00**

### **East MS LRFP – Structural Steel/Metal Fabrication - Supply**

Change Order #1, Bid #1165, WS #5 – Duluth Steel Fabricators, Inc.

Change Order increase for galvanized angles to revise wall tags at the CMU walls

**Add: \$728.00**

### **East MS LRFP – Structural Steel/Metal Fabrication - Supply**

Change Order #2, Bid #1165, WS #5 – Duluth Steel Fabricators, Inc.

Change Order increase for additional lintels

**Add: \$718.00**

**East MS LRFP – Structural Steel/Metal Fabrication - Supply**

Change Order #3, Bid #1165, WS #5 – Duluth Steel Fabricators, Inc.

Change Order increase to provide and install galvanized steel ledge plates and provide added lintels at doors

**Add: \$3,247.00**

**East MS LRFP – Structural Steel/Metal Fabrication - Supply**

Change Order #4, Bid #1165, WS #5 – Duluth Steel Fabricators, Inc.

Change Order increase for additional work related to the new mechanical opening lintel

**Add: \$404.00**

**East MS LRFP – Structural and Miscellaneous Metals**

Change Order #1, Bid #1165, WS #6 – Northern Industrial Erectors, Inc.

Change Order increase to add galvanized plates

**Add: \$1,550.00**

**East MS LRFP – Casework, Custom Cabinets, and Solid Polymer Fabrications**

Change Order #2, Bid #1165, WS #9 – Gladstone Construction, Inc.

Change Order decrease to delete display cases

**Deduct: \$5,130.00**

**East MS LRFP – Casework, Custom Cabinets, and Solid Polymer Fabrications**

Change Order #3, Bid #1165, WS #9 – Gladstone Construction, Inc.

Change Order increase to delete the tall cabinet and add the Kingsley book return, add a single door upper unit, and add a computer desk in the computer lab and media center

**Add: \$40,457.00**

**East MS LRFP – Casework, Custom Cabinets, and Solid Polymer Fabrications**

Change Order #4, Bid #1165, WS #9 – Gladstone Construction, Inc.

Change Order decrease for a credit due to a smaller window wall at the conference room

**Deduct: \$325.00**

**East MS LRFP – Roofing and Flashing/Mechanical**

Change Order #1, Bid #1165, WS #11/29 – Thelen Heating and Roofing, Inc.

Change Order increase to relocate existing water lines for new duct work to be installed and demo the existing floor drain and patch

**Add: \$2,682.00**

**East MS LRFP – Roofing and Flashing/Mechanical**

Change Order #2, Bid #1165, WS #11/29 – Thelen Heating and Roofing, Inc.

Change Order increase to re-insulate the existing cold water lines to prevent condensation, re-insulate the steam piping, delete the emergency shower eye wash, provide a shower head in the toilet room, and for overtime for night ceiling removal and replacement to keep school in session

**Add: \$1,782.00**

**East MS LRFP – Roofing and Flashing/Mechanical**

Change Order #3, Bid #1165, WS #11/29 – Thelen Heating and Roofing, Inc.  
Change Order increase to change one SS-1 to an SS-2 mop basin with a can wash

**Add: \$368.00**

**East MS LRFP – Roofing and Flashing/Mechanical**

Change Order #4, Bid #1165, WS #11/29 – Thelen Heating and Roofing, Inc.  
Change Order increase to relocate existing pipe and reroute new pipe to allow for new electrical gear

**Add: \$8,060.00**

**East MS LRFP – Roofing and Flashing/Mechanical**

Change Order #5, Bid #1165, WS #11/29 – Thelen Heating and Roofing, Inc.  
Change Order increase to cut off, cap, and remove the existing lawn irrigation line and remove the mop basin in the new loading dock area

**Add: \$590.00**

**East MS LRFP – Roofing and Flashing/Mechanical**

Change Order #6, Bid #1165, WS #11/29 – Thelen Heating and Roofing, Inc.  
Change Order increase to change the routing of the below grade chilled piping and for additional cost related to existing roof drains

**Add: \$2,046.00**

**East MS LRFP – Roofing and Flashing/Mechanical**

Change Order #7, Bid #1165, WS #11/29 – Thelen Heating and Roofing, Inc.  
Change Order increase to provide steam humidification and an F/S damper in the elevator room required by Code

**Add: \$9,070.00**

**East MS LRFP – Drywall and Plaster**

Change Order #2, Bid #1165, WS #16 – RTL Construction, Inc.  
Change Order increase to add two layers of rock to the lintel, add foam and gypsum board, and furr around piping to achieve the four-hour required fire rating for the lintel

**Add: \$2,474.00**

**East MS LRFP – Carpet/Resilient Flooring**

Change Order #2, Bid #1165, WS #19 – MCI, Inc. dba Multiple Concepts Interiors  
Change Order increase to level floors at locations of existing floor drains that weren't shown on the drawings

**Add: \$2,128.00**

**East MS LRFP – Terrazzo Flooring**

Change Order #1, Bid #1165, WS #20 – Grazzini Brothers and Company  
Change Order decrease to eliminate the terrazzo border

**Deduct: \$9,357.00**

**East MS LRFP – Wardrobe Lockers**

Change Order #1, Bid #1165, WS #24 – JF Equipment, LLC  
Change Order increase for locker revisions

**Add: \$13,589.00**

**East MS LRFP – Electrical**

Change Order #5, Bid #1165, WS #30 – Benson Electric Company  
Change Order increase to relocate the existing sound panel, add two outlets and add 4" caseways

**Add: \$8,598.00**

**East MS LRFP – Electrical**

Change Order #6, Bid #1165, WS #30 – Benson Electric Company  
Change Order increase to install a new technology outlet to allow the displacement diffuser to be located in the corner

**Add: \$279.00**

**East MS LRFP – Electrical**

Change Order #7, Bid #1165, WS #30 – Benson Electric Company  
Change Order increase to add a 30 amp, 3-pole switch to the switchboard, add one circuit for the F/S damper in the elevator equipment room, and for work related to the steam humidification

**Add: \$2,205.00**

**East MS LRFP – Excavation/Site Earthwork**

Change Order #6, Bid #1165, WS #31 – Arnt Construction Company, Inc.  
Change Order increase to add a catch basin for the storm sewer and change the curb design

**Add: \$5,170.00**

**East MS LRFP – Asphalt Concrete Paving**

Change Order #1, Bid #1165, WS #32 – Ulland Brothers, Inc.  
Change Order increase for pavement markings and signs required by City Code Review

**Add: \$1,140.00**

All Change Orders for East Middle School as listed above reflect a total increase of \$120,517.00 and with this expense, the project remains within the budgeted amount at this site.

**Eastern (Ordean) High School**

**Eastern (Ordean) HS LRFP – Masonry**

Change Order #4, Bid #1175, BP #4 (Contract #0420) – Harbor City Masonry, Inc.  
Change Order increase for room finish schedule changes, to build a 12” CMU wall where the lintel did not exist, and to delete the CMU wall between the toilet room and office

**Add: \$3,626.00**

**Eastern (Ordean) HS LRFP – Steel Supply**

Change Order #8, Bid #1175, BP #4 (Contract #0512) – LeJeune Steel Company  
Change Order increase for elevator roof and stair framing revisions and additional deck required to cover the openings made in the tunnel roofs

**Add: \$5,295.00**

**Eastern (Ordean) HS LRFP – Steel Supply**

Change Order #9, Bid #1175, BP #4 (Contract #0512) – LeJeune Steel Company  
Change Order increase to increase joist depth to allow for large sound attenuators and ducts and to add galvanization to all fireproofed steel roof decking

**Add: \$9,736.00**

**Eastern (Ordean) HS LRFP – Doors, Frames and Hardware**

Change Order #4, Bid #1175, BP #4 (Contract #0810) – Sell Hardware, Inc.  
Change Order decrease for access control hardware modifications and to delete the toilet room and office expansion

**Deduct: \$1,310.00**

**Eastern (Ordean) HS LRFP – Drywall**

Change Order #3, Bid #1175, BP #4 (Contract #0920) – RTL Construction, Inc.  
Change Order increase for room finish schedule revisions, added soffits at science classrooms, and to revise parapet detail above the elevator area

**Add: \$7,830.00**

**Eastern (Ordean) HS LRFP – Acoustical Ceilings/Panels**

Change Order #1, Bid #1175, BP #4 (Contract #0950) – Twin City Acoustics, Inc.  
Change Order decrease for room finish schedule changes and to provide ACT for office expansion

**Deduct: \$386.00**

**Eastern (Ordean) HS LRFP – Carpet and Resilient Flooring**

Change Order #1, Bid #1175, BP #4 (Contract #0965) – Master Floors, LLC

Change Order increase for room finish schedule changes, added demolition resulting from unknown field conditions, door, wall and locker modifications, and changing from 7/8” to 1-1/2” furring

**Add: \$2,461.00**

**Eastern (Ordean) HS LRFP – Electrical**

Change Order #4, Bid #1175, BP #4 (Contract #2600) – Belknap Electric, Inc.

Change Order increase of \$0.00 for added demolition and electrical and data wiring layout changes

**Add: \$0.00** (to be applied against contractor allowance)

**Eastern (Ordean) HS LRFP – Electrical**

Change Order #5, Bid #1175, BP #4 (Contract #2600) – Belknap Electric, Inc.

Change Order increase for security and access control modifications, exit lighting fixture changes and for lighting and data modifications due to the deletion of a toilet room and office expansion

**Add: \$2,432.00**

**Eastern (Ordean) HS LRFP – Site Utilities**

Change Order #3, Bid #1175, BP #4 (Contract #3300) – St. Paul Utilities and Excavating, Inc.

Change Order increase to cap the existing fire service line at the main

**Add: \$9,493.00**

All Change Orders for Eastern (Ordean) High School as listed above reflect a total increase of \$39,177.00 and with this expense, the project remains within the budgeted amount at this site.

**Laura MacArthur Elementary School**

**Laura MacArthur ES LRFP – CIP Concrete/Slabs**

Change Order #2 Bid 1178, BP #4 (Contract #0332) Northland Concrete and Masonry Company

Change Order increase to form a recessed slab at the bathroom area due to the height difference between the adjacent slabs

**Add: \$2,280.00**

**Laura MacArthur ES LRFP – Electrical/Communication/Security/Technology**

Change Order #1 Bid 1178, BP #4 (Contract #2600) – Benson Electric Company

Change Order increase of \$0.00 to delete two MMS switches and add two disconnects, two starters and one breaker in each electrical panel and supply circuit for a sink

**Add: \$0.00** (to be applied against contractor allowance)

All Change Orders for Laura MacArthur School as listed above reflect a total increase of \$2,280.00 and with this expense, the project remains within the budgeted amount at this site.

### **Lester Park Elementary School**

#### **Lester Park ES LRFP – Masonry/Damproofing and Waterproofing**

Change Order #4, Bid 1164, WS #5 – Harbor City Masonry, Inc.

Change Order increase to add lintel for the windows

**Add: \$380.00**

#### **Lester Park ES LRFP – Sheet Metal Fabrication - Supply**

Change Order #4, Bid 1164, WS #6 – Dynamic Structural Steel, LLC

Change Order increase to add one lintel angle and plate and increase the size of the pipe supports

**Add: \$2,410.00**

#### **Lester Park ES LRFP – Steel Erection – Structural and Miscellaneous Metals**

Change Order #1, Bid 1164, WS #7 – Northern Industrial Erectors, Inc.

Change Order decrease due to omitting the skylights

**Deduct: \$2,288.00**

#### **Lester Park ES LRFP – Carpentry**

Change Order #3, Bid 1164, WS #8 – Lipe Brothers Construction, Inc.

Change Order no cost due to omitting the skylights

**Add: \$0.00**

#### **Lester Park ES LRFP – Metal Wall Panels, Roofing and Flashing**

Change Order #1, Bid 1164, WS #10 – The Jamar Company

Change Order decrease due to omitting the skylights and reducing the space on 1,600 lineal feet of subgirt

**Deduct: \$4,764.00**

#### **Lester Park ES LRFP – Hollow Metal Doors/Finish Hardware/HM Frames/Wood Doors**

Change Order #4, Bid 1164, WS #12 – Kendell Doors & Hardware, Inc.

Change Order increase to provide a hollow metal frame

**Add: \$972.00**

#### **Lester Park ES LRFP – Acoustical Ceilings**

Change Order #2, Bid 1164, WS #17 – Flament Hampshire, Inc.

Change Order increase for additional acoustical resulting from omitting skylights and structural framing

**Add: \$344.00**

**Lester Park ES LRF – Miscellaneous Specialties**

Change Order #2, Bid 1164, WS #22 – Kendell Doors and Hardware, Inc.  
Change Order increase to change the hand dryer model to meet district construction standards

**Add: \$1,858.00**

**Lester Park ES LRF – Miscellaneous Specialties**

Change Order #3, Bid 1164, WS #22 – Kendell Doors and Hardware, Inc.  
Change Order increase to provide JL frames and a 3M modular matting system and add a World hand dryer model A

**Add: \$3,865.00**

**Lester Park ES LRF – Window Treatments/Roller Shades**

Change Order #2, Bid 1164, WS #28 – CE, LLC dba Custom Expressions  
Change Order decrease to deduct the skylight shades due to omitting the skylights

**Deduct: \$5,124.00**

**Lester Park ES LRF – Plumbing/HVAC/Temperature Controls**

Change Order #3, Bid 1164, WS #31 – MD Mechanical, Inc.  
Change Order increase to add a second sink in three classrooms for science use

**Add: \$10,806.00**

**Lester Park ES LRF – Electrical**

Change Order #5, Bid 1164, WS #32 – Town and Country Electric, Inc.  
Change Order increase to relocate receptacles

**Add: \$447.00**

**Lester Park ES LRF – Electrical**

Change Order #6, Bid 1164, WS #32 – Town and Country Electric, Inc.  
Change Order no cost for electrical related to omitting the skylights

**Add: \$0.00**

**Lester Park ES LRF – Landscaping and Sodding**

Change Order #1, Bid 1164, WS #35 – Urban Companies, LLC.  
Change Order no cost to omit the retaining wall along the West property line above the alley and revise grading and slope stabilization

**Add: \$0.00**

All Change Orders for Lester Park Elementary School as listed above reflect a total project increase of \$8,906.00 and with this expense, the project remains within the budgeted amount at this site.

## **Lincoln Park Middle School (West MS)**

### **Lincoln Park MS LRFP – Site Earthwork, Excavation and Site Utilities**

Change Order #1 Bid 1180, BP #1 (WS #1) – Veit and Company, Inc.

Change Order increase for additional home building demolition

**Add: \$77,950.00**

### **Lincoln Park MS LRFP – Structural Steel and Metal Fabrications - Supply**

Change Order #1 Bid 1184, BP #2 (WS #6) – LeJeune Steel Company

Change Order decrease resulting from using a different joist supplier

**Deduct: \$35,000.00**

### **Lincoln Park MS LRFP – Home Building Demolition**

Change Order #1 Bid 1196 – Veit and Company, Inc.

Change Order increase for additional cost to remove asbestos containing materials at three homes

**Add: \$4,583.00**

All Change Orders for Lincoln Park Middle School as listed above reflect a total project increase of \$47,533.00 and with this expense, the project remains within the budgeted amount at this site.

## **Piedmont Elementary School**

### **Piedmont ES LRFP – Building Concrete Work**

Change Order #2 Bid 1183, WS #3 – Kelleher Construction, Inc.

Change Order increase to add footing steps to revise the underground storm drains, revise the concrete pier to provide bearing for floor plank and roof beams, and changes to the slab on grade due to a clay well

**Add: \$1,616.00**

### **Piedmont ES LRFP – Unit Masonry**

Change Order #2 Bid 1183, WS #5 – Harbor City Masonry, Inc.

Change Order increase to provide additional brick veneer expansion joints

**Add: \$8,187.00**

### **Piedmont ES LRFP – Structural Steel/Metal Fabrication - Supply**

Change Order #2 Bid 1183, WS #6 – Dynamic Structural Steel, LLC

Change Order increase due to structural revisions

**Add: \$624.00**

### **Piedmont ES LRFP – Structural Steel/Metal Fabrication - Supply**

Change Order #3 Bid 1183, WS #6 – Dynamic Structural Steel, LLC

Change Order increase to change the lintel due to structural revisions

**Add: \$2,140.00**

**Piedmont ES LRFP – Structural Steel/Metal Fabrication - Supply**

Change Order #4 Bid 1183, WS #6 – Dynamic Structural Steel, LLC

Change Order increase for revisions to the classroom window heads, sills, and cast stone anchoring requiring revisions to and addition of lintels

**Add: \$7,310.00**

**Piedmont ES LRFP – Steel Erection – Structural and Metal Fabrications**

Change Order #1 Bid 1183, WS #7 – Northern Industrial Erectors, Inc.

Change Order increase to install a steel lintel at the Cafeteria doorway

**Add: \$272.00**

**Piedmont ES LRFP – Steel Erection – Structural and Metal Fabrications**

Change Order #2 Bid 1183, WS #7 – Northern Industrial Erectors, Inc.

Change Order increase to install a lintel and weld a ¼” plate to the angles

**Add: \$866.00**

**Piedmont ES LRFP – Joint Sealers**

Change Order #1 Bid 1183, WS #11 – American Masonry Restoration Corporation

Change Order increase to caulk additional expansion joints

**Add: \$4,345.00**

**Piedmont ES LRFP – Doors, Frames and Hardware**

Change Order #1 Bid 1183, WS #12 – Northern Door and Hardware, Inc.

Change Order increase to change the door for maintenance access and provide hold open functions to door closers

**Add: \$1,149.00**

**Piedmont ES LRFP – Mechanical**

Change Order #1 Bid 1183, WS #31 – MD Mechanical, Inc.

Change Order increase to revise the storm sewer, delete the sump pump, and for HVAC revisions

**Add: \$6,014.00**

**Piedmont ES LRFP – Mechanical**

Change Order #2 Bid 1183, WS #31 – MD Mechanical, Inc.

Change Order increase to install the elevator pit sump pump

**Add: \$4,710.00**

**Piedmont ES LRFP – Electrical**

Change Order #1 Bid 1183, WS #32 – Electrical Systems, Inc.  
Change Order decrease resulting from a credit for a disconnect switch

**Deduct: \$127.00**

**Piedmont ES LRFP – Electrical**

Change Order #2 Bid 1183, WS #32 – Electrical Systems, Inc.  
Change Order increase for electrical work on the elevator pit sump pump

**Add: \$788.00**

All Change Orders for Piedmont Elementary School as listed above reflect a total project increase of \$37,894.00 and with this expense, the project remains within the budgeted amount at this site.

All project Change Orders listed on this report are available for review by School Board members upon request. If you wish to have copies of this information, please contact the Facilities Management Office.



## FACILITIES MANAGEMENT

Independent School District No. 709

*Located at 101 East 3rd Street*

*Mailing Address: 215 North 1st Avenue East  
Duluth, Minnesota 55802*

Construction Management (218) 336-8907

Maintenance (218) 336-8906

Operations (218) 336-8905

Fax (218) 336-8909

# Memorandum

**To:** School Board Members

**From:** Kerry M. Leider

**Date:** October 29, 2010

**Re:** Long-range Facilities Plan Construction or Professional Service Contracts

Pursuant to School Board Resolution #B-8-09-2660 the following Professional Service contracts pertaining to the Long-range Facilities Plan were signed by Bill Hanson during the month of October:

<u>Contractor</u>	<u>Amount</u>	<u>Description</u>
Qwest	\$ 7,149.51	Facilities Placement at MacArthur School
Qwest	\$ 2,417.89	Relocate Aerial Telecom Facilities at Lincoln Park (West) MS
Minnesota Power	\$ 6,107.53	Relocate Utility Service Pole at Lester Park School
Braun Intertec Corp	\$ 6,116.00	Slope Stability Analysis at Lincoln Park MS

The contracts listed above are available for review by School Board members upon request. If you wish to have copies of this information, please contact the Facilities Management Office.