

Facilities Improvement and Oversight
Committee Meeting
Tuesday, March 17, 2026 4:30 PM

Dr. Matthew Prophet Education Center
501 N. Dixon St.
Portland, OR 97227

Agenda

1. Call to Order / Introductions
2. Public Comment (5 two-minute spots)
 - Three (3) for topics related to items on the meeting agenda
 - Two (2) for general topics related to Teaching, Learning, and Enrollment
3. To sign up for public comment email PublicComment@pps.net or call 503-916-3741.
4. Jefferson High School Update
5. Bond Athletic Projects Update
 - Schedule
 - Project Details
6. Bond Audit—Status Update
7. Procurement and Land Use Updates
8. Other Business and Future Agenda Items
9. Adjourn



PORTLAND
Public Schools

Facility Improvement & Oversight Committee

March 17, 2026



Agenda

- Jefferson High School - Shell Option Update
- 2025 Bond Athletic Projects Update
 - Schedule
 - Project Details
- Audit Items - Status Update
- Bond Program Procurement Update
- Modernization Land Use Update



TOGETHER,
WE RISE

WITH EXCELLENCE. WITH PURPOSE.

Jefferson HS Update

Jefferson HS - Shell Option Update

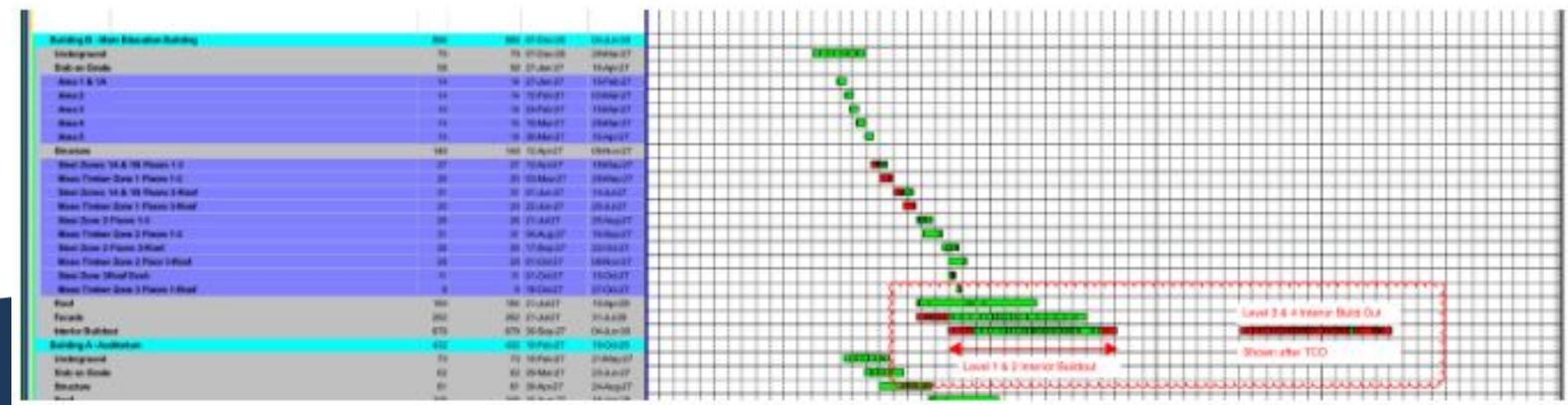
In December 2025 Directive to Evaluate expedited student occupancy on the 1st–2nd floors of new building while completing 3rd–4th floors.

Criteria Identified for Feasibility

- Schedule
- Accommodation
- Cost
- Operational concessions for early occupancy

Schedule:

- During the feasibility study the team was able to identify efficiencies within the proposed schedule
- Students able to occupy the site 6 weeks earlier (July '29 vs. August '29) but the time saved is only over summer break.



Jefferson HS - Shell Option Update

Accommodation:

- Expected increased enrollment would be able to be accommodate on 1st and 2nd Floors for the '28-'29 school year. Projected enrollment of 770 students at 85% utilization.
- 6 Temporary Science labs would be needed, and could be accommodated in CTE and General Education classrooms.

Cost:

- Although by shortening the schedule we would identify savings within General Conditions/General Requirements for the project approximately \$500,000. Due to the the potential for increased labor inefficiencies, the NET outcome for expedited would have been a potential increase to the project budget of approximately \$600,000.00.

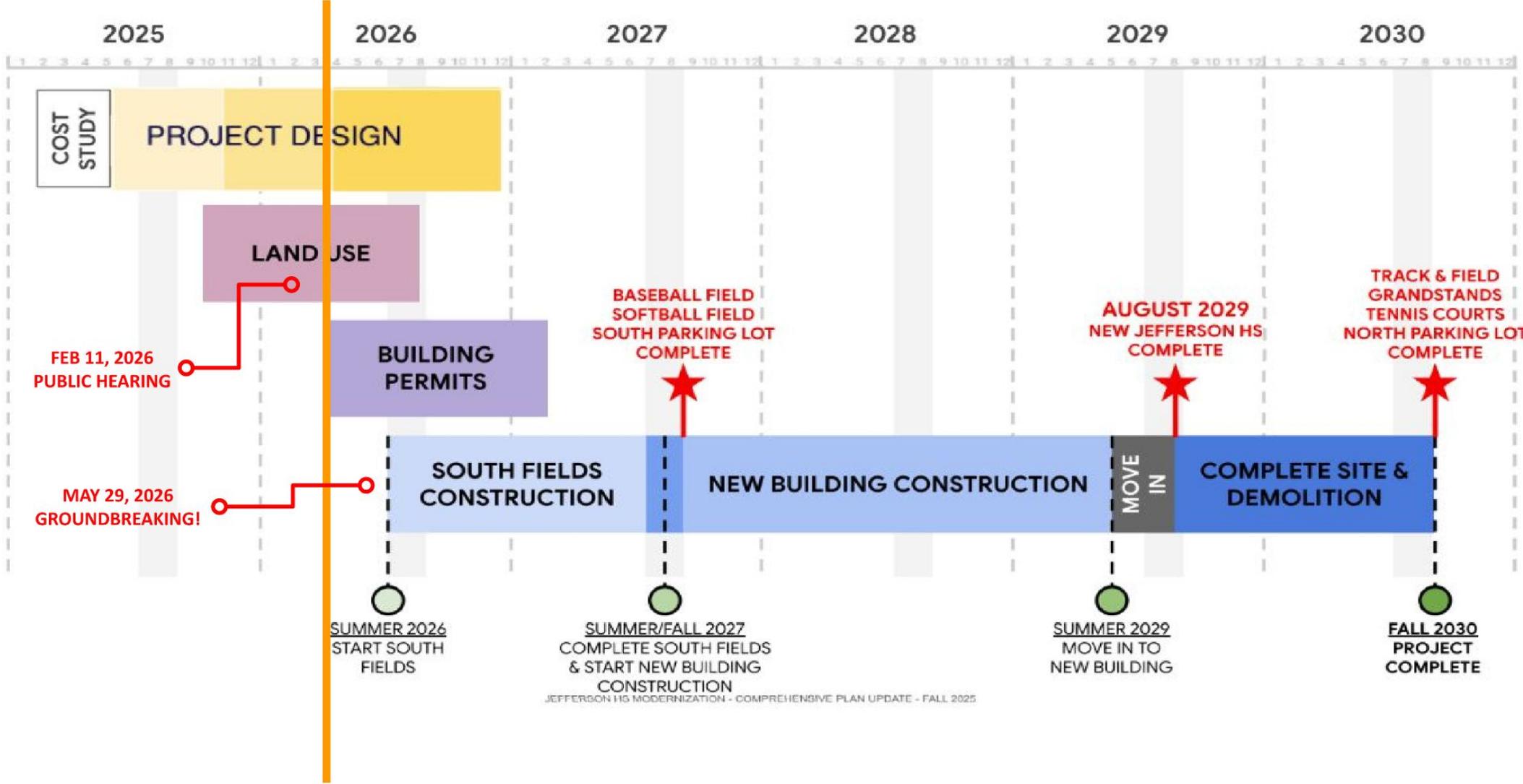
Operational Concessions for Early Occupancy:

- Increased noise, dust and safety considerations inherent to active construction
- Temporary instructional spaces
- Site constraints, parking, logistics

Conclusion:

Technically feasible but due to the minimal schedule advantage identified throughout feasibility study, Leadership, along with RISE's full agreement, has determined the best course of action is to remain on the current project schedule with an anticipated move -in date of **August 2029**.

Jefferson High School Overall Project Schedule



Athletics Updates

Major Athletic Updates - Grant Bowl

Lighting Installation (Phase 1)

- Scheduled Spring start to construction
- Power/Utility supplier received an executed contract in Late February
- Currently working through mobilization efforts

Seating Upgrades (Phase 2)

- Increased capacity, improved restroom facilities, and improved concessions facilities
 - Currently in Pre-Planning, schedules still being developed
- 

Major Athletic Updates - Jackson Hub

Track and Field Reconstruction (Phase 0)

- Reconstruction of track, new Track & Field equipment, and other site improvements
- Design Drawings on track to begin on 3/9 with Construction to start this Summer

Multi-Use Turf Field (Phase 1A)

- Construction of new multi-use field striped for soccer, baseball, softball, and lacrosse
- Schematic Design on track to begin in Late March

Batting Facility (Phase 1B)

- Construction of new indoor batting facility and storage
- Currently in Pre-Planning, schedules still being developed

Major Athletic Updates - Marshall Hub

Track & Field and Tennis Court Upgrades (Phase 1)

- Resurfaced track, synthetic turf on football field, resurfaced tennis courts, lighting improvements
- Construction underway
- Scheduled to be complete in May

Multi-Use Turf Field (Phase 2)

- Construction of new multi-use field striped for soccer, baseball, softball, and lacrosse
 - Currently in Pre-Planning, schedules still being developed
- 

Major Athletic Updates - Marshall Hub



Major Athletic Updates - Marshall Hub



Major Athletic Updates - Marshall Hub



Major Athletic Updates - Powell Park

Baseball Field Enhancements

- New synthetic turf field, improved bleachers, improved lighting
 - Used by Cleveland HS, owned by Portland Parks & Recreation
 - PPS currently coordinating with the City to develop a long-term agreement to improve the field
- 

Major Athletic Updates - Roosevelt HS

Baseball and Softball Field Enhancements; Grandstand Improvement

- New synthetic turf field, new hitting facility, rebuilt grandstand
 - Currently in Pre-Planning, schedules still being developed
- 

Major Athletic Updates - Franklin HS

Baseball and Softball Field Enhancements

- Improved synthetic turf field and bleachers, new hitting facility
 - Currently in Pre-Planning, schedules still being developed
- 

Major Athletic Updates-W Sylvan/Lincoln

Multi-Use Field Enhancements

- New synthetic turf multi-use field striped for soccer, baseball, softball, and lacrosse with lighting
 - Facilities will be available to both West Sylvan MS and Lincoln HS
 - Currently in Pre-Planning, schedules still being developed
- 

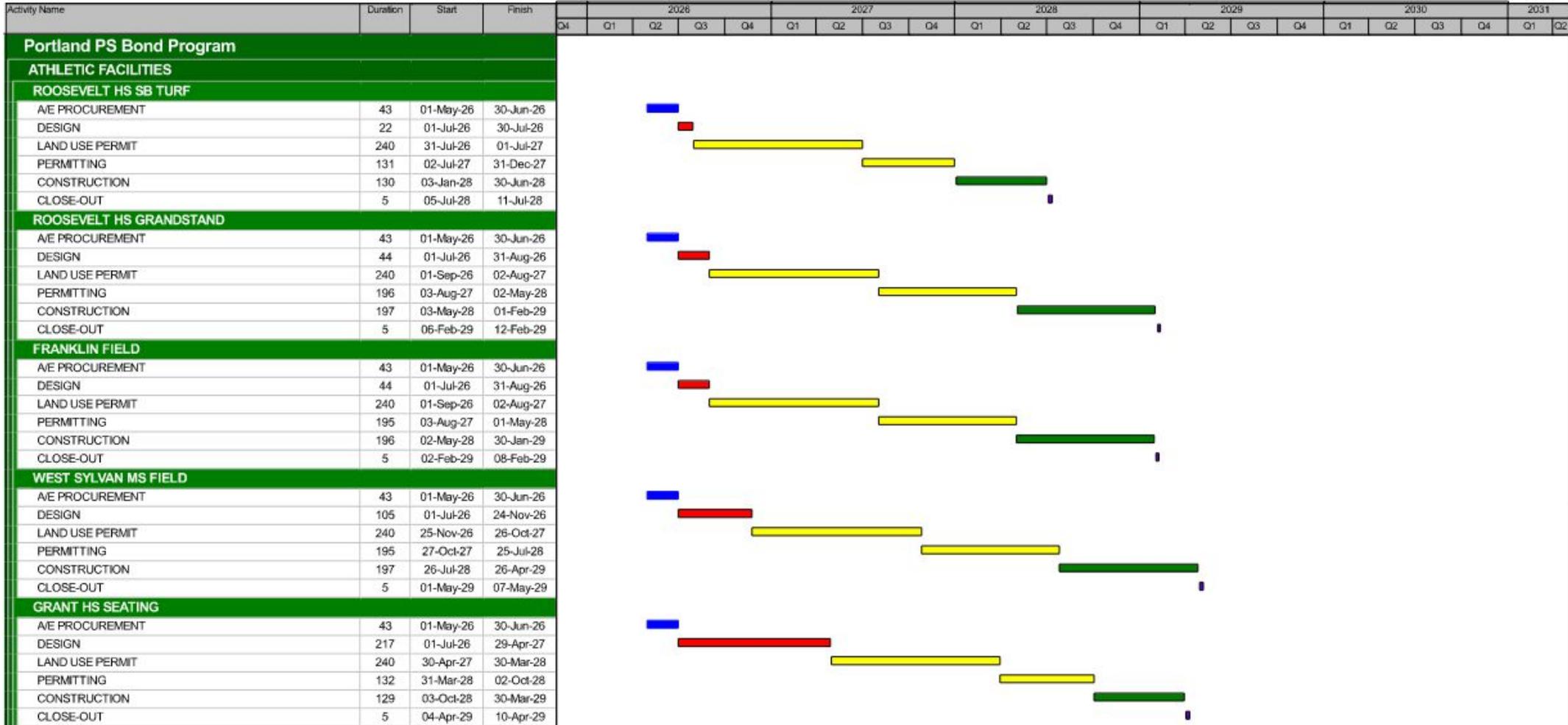
Athletics Schedule

Activity Name	Duration	Start	Finish	2026				2027				2028				2029				2030				2031	
				Q4	Q1	Q2	Q3	Q4	Q1																
Portland PS Bond Program																									
ATHLETIC FACILITIES																									
GRANT HS LIGHTS																									
DESIGN	37	01-Jan-25 A	28-Feb-25 A																						
LAND USE PERMIT	150	01-Mar-25 A	08-Aug-25 A																						
PERMITTING	65	21-Nov-25 A	16-Feb-26 A																						
CONSTRUCTION	45	02-Mar-26	01-May-26																						
CLOSE-OUT	10	06-May-26	19-May-26																						
MARSHALL MS HUB																									
CONSTRUCTION	195	01-Jan-26 A	30-Apr-26																						
PERMITTING	66	01-Jan-26 A	01-Jan-26 A																						
DESIGN	35	01-Jan-26 A	01-Jan-26 A																						
CLOSE-OUT	5	05-May-26	11-May-26																						
HUB FIELD AND LIGHTS																									
LAND USE PERMIT	70	01-Jan-26 A	01-Jan-26 A																						
MARSHALL SWING SPACE WORK	60	01-Jan-26 A	30-Apr-26																						
A/E PROCUREMENT	34	01-Jan-26 A	01-Jan-26 A																						
UPPER FIELD (MULTI-USE)																									
A/E PROCUREMENT	34	05-Jan-26 A	23-Mar-26																						
LAND USE PERMIT	203	24-Mar-26	31-Dec-26																						
JACKSON MS HUB																									
PHASE 0																									
LAND USE PERMIT	43	01-Jan-24 A	10-Sep-24 A																						
DESIGN	37	11-Feb-26 A	24-Apr-26																						
DIRECT SELECT / COOP PROCUREMENT	25	11-Feb-26 A	27-Mar-26																						
PERMITTING	26	27-Apr-26	01-Jun-26																						
CONSTRUCTION	107	02-Jun-26	28-Oct-26																						
PHASE 1A																									
DESIGN	37	11-Feb-26 A	30-Jul-26																						
LAND USE PERMIT	55	27-Apr-26*	10-Jul-26																						
PERMITTING	77	31-Jul-26	16-Nov-26																						
CONSTRUCTION	107	17-Nov-26	14-Apr-27																						
PHASE 1B																									
DESIGN	238	01-Apr-26	26-Feb-27																						
PERMITTING	119	17-Nov-26	30-Apr-27																						
CONSTRUCTION	154	01-Jun-27	31-Dec-27																						
CLOSE-OUT	8	05-Jan-28	14-Jan-28																						
POWELL PARK																									
P&R NEGOTIATIONS	105	05-Jan-26 A	29-May-26																						
DESIGN	20	01-Jun-26	26-Jun-26																						
LAND USE PERMIT	60	29-Jun-26	18-Sep-26																						
PERMITTING	60	21-Sep-26	11-Dec-26																						
CONSTRUCTION	196	14-Dec-26	13-Sep-27																						
CLOSE-OUT	5	16-Sep-27	22-Sep-27																						
JEFFERSON FIELD																									
DESIGN (BORA)	0	01-Sep-25 A	30-Sep-25 A																						
LAND USE PERMIT	150	01-Oct-25 A	27-Aug-26																						
PERMITTING	238	01-Dec-26	28-Oct-27																						
CONSTRUCTION - PHASE 1	132	29-Oct-27	01-May-28																						
CONSTRUCTION - PHASE 2	260	05-Jul-29	03-Jul-30																						
CLOSE-OUT	5	08-Jul-30	12-Jul-30																						

■ PROCUREMENT
 ■ PERMITTING
 ■ CLOSE-OUT & W...
■ DESIGN
 ■ CONSTRUCTION
 ◆ ◆ MILESTONE

**Portland PS
Bond Summary**

Data Date 23-Feb-26
Run Date 23-Feb-26



Audit Updates

Bond Audit Recommendation

Year 2 - Recommendation #7 - 2017 Bond Program

Conduct a post-project completion analysis for the Madison and Lincoln High School projects to evaluate benefits and challenges of the CM/GC delivery method overall, as well as specific aspects such as timing of Guaranteed Maximum Price (GMP) contract amendments and make process changes as warranted. The evaluation should consider components suggested by ORS279.103 and provide a comparison of actual project cost against original project estimates, change order number, value and type, as well as descriptions of success and failures during design and construction.

Implementation – **Complete**

- Gather examples of ORS 279C.355 compliant post-project evaluations for CM/GC projects completed by other contracting agencies
- Develop post-project evaluation template for CM/GC projects
- Gather "Findings in Support of Alternative Contracting Methodology" documents for Lincoln and McDaniel (Formerly Madison)
- Gather applicable data from eBuilder Analyze data, write narratives, and assemble reports

Bond Audit Recommendation

Year 2 - Recommendation #8 - 2017 Bond Program

Memorialize and discuss underlying rationale and decisions related to the timing of GMP negotiations with the Bond Accountability Committee, and present to the Board for future CM/GC GMP contract amendments as appropriate.

Implementation – **Complete**

RISE already discusses GMP timing extensively during Bond Accountability Committee (BAC) meetings, but will look to include it as a specific update at BAC meetings for projects that have not yet completed their GMP negotiations. The Bond Accountability Committee provides a report to the Board quarterly, and RISE also provides all BAC meeting materials and minutes to the Board as part of RISE's quarterly report.



Bond Audit Recommendation

Year 4 - Recommendation #1 – 2017/2020 Bond Program

Complete development of and memorialize policies, procedures, and e-Builder processes related to construction closeout as well as train project staff on new closeout protocols before the remaining 2017 Bond projects are completed.

Implementation – **Complete**

- Gather requirements and design project closeout workflow, step actors, required documents
- Develop document templates
- Develop eBuilder project closeout process
- Develop training materials, conduct training with staff
- Identify pilot projects and execute pilot
- Make adjustments following pilot project
- Go live with project closeout process for all projects

Bond Audit Recommendation

Year 4 - Recommendation #6 – 2017/2020 Bond Program

Require general contractors to consistently report specific safety performance data to RISE.

Implementation – **Complete**

- Update the Project Status Update process in eBuilder to add required safety performance data fields
- Develop and deliver training to project management staff
- Update contracts to require contractors to report on standard safety metrics at regular intervals



Procurement and Land Use Updates

Procurement Schedule

Activity Name	Start	Finish	2026				
			JAN	FEB	MAR	APR	MAY
PROCUREMENT							
PHASE 1 Program Geotechnical Services							
Bid Advertisement Posted	1/13/2026	1/13/2026					
Deadline Issuing Addenda	1/26/2026	1/26/2026					
RFP Opening Date	1/29/2026	1/29/2026					
Notice to Award Issued	2/13/2026	2/13/2026					
Agenda Deadline to PPS	3/24/2026	3/24/2026					
PPS Board Meeting	4/14/2026	4/14/2026					
PHASE 2 Construction Testing Materials, Traffic Control Services, A/E Services, Structural and Civil, HVAC Test and Balance							
Bid Advertisement Posted	1/20/2026	1/20/2026					
Deadline Issuing Addenda	2/5/2026	2/26/2026					
RFP Opening Date	2/10/2026	3/3/2026					
Notice to Award Issued	2/20/2026	3/13/2026					
Agenda Deadline to PPS	4/1/2026	4/1/2026					
PPS Board Meeting	4/28/2026	4/28/2026					
PHASE 3 Cx Services, Surveying, Envelope Consultant, Zoning/Planning/Permitting A&E							
Bid Advertisement Posted	1/26/2026	1/28/2026					
Deadline Issuing Addenda	2/12/2026	2/26/2026					
RFP Opening Date	2/24/2026	3/4/2026					
Notice to Award Issued	3/2/2026	3/16/2026					
Agenda Deadline to PPS	4/15/2026	4/15/2026					
PPS Board Meeting	5/12/2026	5/12/2026					

Land Use Status

- **Cleveland High School**
 - Milestone achievement: Conditional Use Hearing on 3/4/2026
 - Timeline for approval of conditional use permit: May 2026
- **Ida B. Wells High School**
 - Milestone achievement: Anticipated timeline for land use permit application March 2026
 - Timeline for land use hearing: June 2026
- **Jefferson High School**
 - Milestone achievement: Conditional Use Hearing on 2/11/2026, decision on 2/26/2026
 - Milestone achievement: Historic Resource Review approval on 3/4/2026
 - Anticipated issuance of conditional use permit: March 2026
- **Next steps in land use: IBW hearing early this summer!**

Questions?





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To: Dr. Jon Franco

From: Sarah R. Norman. Executive Director - RISE

Date: [Insert Date]

Re: Jefferson High School – Early Occupancy **Feasibility Review**

Executive Summary

In November 2025, PROCEDEO was tasked by PPS Leadership to perform a **feasibility study** to explore the Jefferson High School (JHS) early shell option presented in PROCEDEO’s report to Dr. Armstrong on October 22, 2025. The exploration proceeded with the goal of identifying feasibility and challenges of Shell Option – trying to identify any expedited occupancy for Jefferson Students and Community. The Study involved a collaborative effort, and preliminary review (from a feasibility standpoint) to support early occupancy of JHS.

PROCEDEO in collaboration with Bora Architects, Colas/Hoffman Construction, and existing OSM Staff initiated structured workshops to evaluate the feasibility of **early occupancy of Jefferson High School (JHS)** while **maintaining the integrity of the approved design, permits, and construction plan**. Therefore, allowing the team to explore the option without having any impact on existing design/construction timelines already in motion for Jefferson High School.

December 17, 2025, marked the first of a series of collaborative and creative workshops led by PROCEDEO and focused on:

- Validating baseline schedule assumptions, sequencing, and constraints
- Investigating feasibility of early occupancy of Levels 1 and 2
- Identifying schedule, cost, safety, and operational impacts
- Establishing next steps and decision points for PPS leadership

The 1st workshop was a chance to bring all team members up to speed on current design development, land use, permitting, construction logistical challenges and schedules.

- Team agreement #1 at first workshop, all ideas were on the table, however no work should stop on current approved plan for Jefferson High School.
- Team agreed that feasibility needed to be detailed but also expedited as to not cause major disruptions to Design and Construction teams. It was settled that the team would work to a deadline of the first week of February to deliver a report to Leadership for review and decisions.
- All Team members left the meeting with homework assignments to report back in our following workshop held on January 22nd.
- In between each workshop multiple conversations took place among team members so our workshop on the 22nd would be productive and a decision point in meeting our targeted deadline of the first week in February.

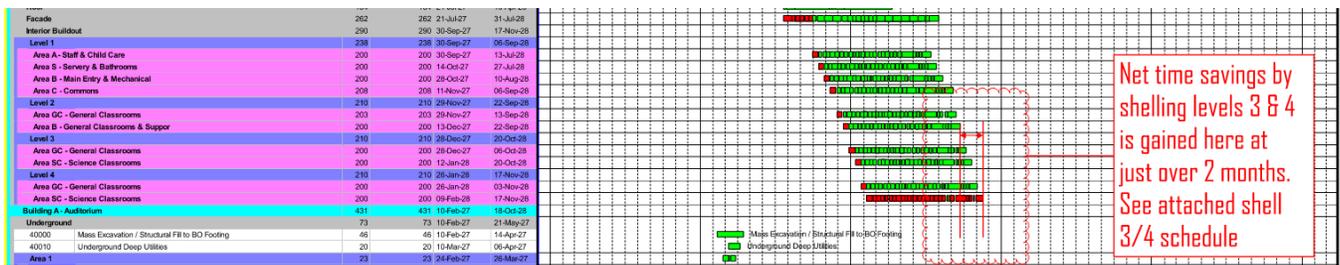
The January 22, 2026, workshop #2 was dedicated to reviewing the documentation resulting from the December 17th workshop starting with the feasibility study phased occupancy schedule scenario presented by Colas Hoffman.

Item #1 - Confirm schedule validity from a constructability and staging standpoint, including whether the 1st and 2nd floors can be occupied by August 2028 or Dec 2028 (mid-school year)

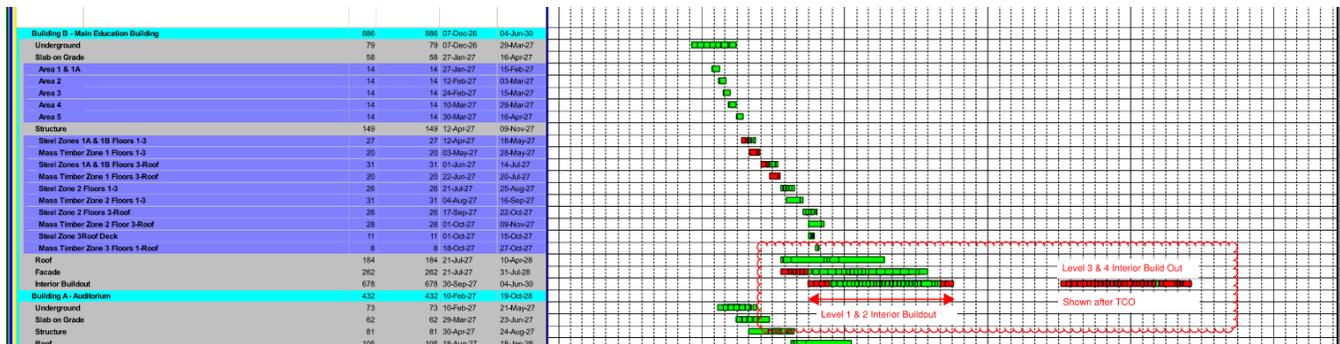
Key Findings

Colas-Hoffman Schedules

- Current Baseline Schedule: Student-ready August 15, 2029



- Feasibility Study Phased Occupancy Schedule: Levels 1 & 2 student-ready July 5, 2029



***full schedule analysis from Colas-Hoffman including in Appendix**

Colas-Hoffman Schedule review resulted in only 6 weeks in the phased occupancy approach

Colas-Hoffman said they may be able to expedite schedule by (3) Months. Identifying Student move-in Date as June 2029, however due to it being the summer months it did not offer much advantage to utilization of the 1st and 2nd floors.

PROCEDEO – 3rd Party Schedule review results - After a joint review with Procedeo's schedule consultant the following was found.

- Critical path activities revealed potential improvement starting with Design and Permitting.
- Several design related tasks can be compressed to save some time on the critical path. These items are as follows:
 - 100% DD approval is shown to be complete 3/27/26. 2-3 weeks can be recognized by shortening this review duration.
 - 50% foundation to grade drawings are due to be submitted for pricing on 7/17/26 with the permit submittal starting 8/3/26. Scheduling these tasks concurrently can save approximately 3 weeks. However, the permit duration of 4 months is a risk as it is dependent on the City review process.
 - The PPS document review (DD, 50% CD's, 100% CD's) durations are excessive. By shortening the owner review durations the critical path can be reduced.
- Occupancy of the new building is currently has a duration of 70 calendar days and is on the critical path. Simply by reducing this duration to 40 days will save 30 days on the critical path.

Other schedule options explored was changing the work week to 5 – 10 hour days and 6 – 10 hoy days. The results of this exercise are as follows:

- 5-10 hour days resulted in a reduced schedule of 2 month. The premium for this option would be approximately \$17,000,000.
- 6-10 hour days resulted in a reduced schedule of 3 months. The premium for this option would be approximately \$23,000,000.

Schedule conclusion

After review and making the above adjustments, the schedule can be reduced by over a month.

The overall risk in achieving any option outlined in this summary is solely driven by City approvals and issuance of required permits.

The other main constraint found was schedule issues revolving around working on an occupied site and the inherent restrictions that impacts deliveries and site constraints.

Item #2 – Confirm increase enrollment numbers with PPS and the ability for increased enrollment would fit on 1st and 2nd floors.

Key Findings

- PROCEDEO received targeted enrollment numbers from Margaret Calvert (PPS) as follows on January 6, 2025:
 - The enrollment estimates for 2027-28 and 2028-29 will be heavy in the freshmen and sophomore students. Chemistry for sophomores has the largest need for fume hoods. (offerings book also provided)
 - The increase would look like this:
 - 2027-28 total population 552 (with the freshman class being 200, sophomore class 120ish) (6-7 sections for freshmen science and 4 for sophomores)
 - 2028-29 total population 770 (with a freshman class at about 220 and sophomores now closer to 200) (7-8 sections for freshmen and 6-7 for sophomores)
 - If we assume a class size of 30, there would be about 4 sections of chemistry in 2027-28, increasing to 6 in 2028-29.

- PPS assumes that all freshmen - juniors need to take science these years. We also assume that the increase in students is primarily in the freshmen year as students roll up.

With the above provided information, PROCEDEO shared with BORA to confirm utilization on 1st and 2nd floors during this time should early delivery be available.

- For school year '28-'29 Jefferson High School would need a projected total of 6 science labs at 100% utilization with (2) having fume hood capability due to it being the sophomore Chemistry

BORA findings

Below is the early occupancy utilization table put together for the 1st and 2nd floors.

Early Occupation of First & Second Floors 770 students at 85% Utilization with Adjustments											
	Total SF	/ SF/TS	= TS	* Util	*	Students Per Classroom Range	=	Student - low	Student - high	Includes:	Replaces:
General Classroom	950		15	85%	*	20 30	=	255	383	[16] General Classrooms	[1] VAPA****
Temporary Science	1,500		2	85%	*	20 30	=	34	51	[2] Temp Science "Labs" at full size	[1] CTE, [2] General Education
Temporary Science (Undersized)	1,100		2	85%	*	15 22 **	=	26	37	[2] Temp Science "Labs" at reduced size	[1] CTE, [1] Maker Space
Specialized Instruction	varies		8	75%	*	20 30	=	120	180	[4] VAPA + [4] CTE	
Dance	2,000		2	85%	*	20 30	=	34	51	[2] Dance Studios	
PE/Athletics	varies		4	35%	***	20 30	=	28	42	[1] Main Gym, [1] Aux Gym, [1] Mat Rm, [1] Weight Rm	
Special Education	varies		3	70%		15 24	=	32	50	[2] Int skills + [1] LRC	
Small Instructional	500		-	0%		15 20	=	-	-	No Small Instruction	
Total	281,098		36					528	794		

* Supported by [3] Teacher Collaboration rooms
 ** Reduced student capacity with reduced room size
 *** Assume half utilization at 770 students for room qty sized for 1700 students
 **** Assume JHS will continue to not offer Choir in 2028

***Occupancy utilization schedule for 100% occupancy along with Early Occupancy table above included in appendix**

Occupancy table explanation

- The projected enrollment of 770 students put into utilization table and calculated at 85% utilization per PPS standards identified the need for a total (4) temporary Science classrooms
- BORA Identified potential options on the 1st and 2nd floor that could accommodate these classrooms on a temporary basis (swing) during the '28-'29 School year – recommendations as follows:
 - 1 CTE Room
 - 2 General Education rooms
 - 1 CTE Room
 - 1 Makers Space

Overall, we would be able to accommodate students on the 1st and 2nd floors for science.

Item #3 - Identify any cost impacts associated with early occupancy and confirm whether those impacts can be mitigated within the current project budget.

Key Findings

Colas-Hoffman provided the explanation below and breakdown associated with labor and schedule:



Labor inefficiency operating in an occupied classroom building for the 6 weeks overlap

Subcontractors' labor will be less efficient through the construction of the upper floors due to access constraints and restrictions. Assumes access routes around and within the building will be closed to construction. With no exterior material hoist available for stocking materials and moving personnel the wait times for the interior elevator will be slow.

125 workers on site x 30 work days (6 weeks) x 8 hrs/day = 30,000 craft labor hours

Average labor rate including project markups = \$160/hr

Assumed inefficiency of 20%

30,000 hours x 20% inefficiency x \$160/hr = \$960,000

Reduced general conditions / general requirements in Phase 3 related to earlier finish

Baseline Schedule – Phase 3 Finish September 5, 2030

Phased Occupancy Schedule – Phase 3 Finish July 25, 2030

Reduce Phase 3 General Conditions by 1.5 Months: \$267,832/mo x 1.5 mo = \$401,748

In summary, implementing the Phased Occupancy Schedule will result in an estimated increase to the project cost of:

\$960,000 labor efficiency loss - \$401,748 Reduced GCs/GRs = **\$558,252 increase**

****Full letter from Colas-Hoffman provided in Appendix***

Explanation of the above table:

- Colas-Hoffman concluded that due to limited trade access to 3rd and 4th floors during phase occupancy would cause inefficiencies resulting in added labor cost to the projects by trades.
- Colas-Hoffman acknowledges savings of 1.5 months of General Conditions totaling: \$401,748.00.

- Colas- Hoffman however concedes that although there is an identified savings in GC's the add of the labor cost due to accessibility constraints results in an overall Project cost ADD of \$558,252.00

Item #4 – What early occupancy impacts will be felt by the students, community, and administration

The team talked in detail about pros and cons of early occupancy, attempting to leave no stone unturned for such a crucial decision.

The Team noted the following:

- Increased noise, dust, and safety considerations inherent to active construction
- Temporary instructional spaces (including science classrooms) would operate below programmed sizes in some cases, and some functionality would be limited
- Site constraints, parking, logistics to accommodate continued construction while school is occupied

Operational Impacts in Phased Occupancy Scenario Presented by Bora

- Temporary Science considerations in rooms with at least (1) sink. Additional temporary equipment/furniture would need to be used to make these spaces function.
- The temporary Science rooms will be below the programmed 1,500sf
- The temporary use assumes that JHS will continue to not offer Choir
- JHS currently has a "Screen-printing" course. This room is considered as a temporary Science room because of its larger size and access to sinks.
- Per the current JHS enrollment numbers, (38) students are enrolled in Special Education Courses.

Conclusion

Based on the current **feasibility study and analysis**:

- Colas-Hoffman has concluded that early occupancy **does not provide a meaningful schedule advantage** as time savings was identified however it was only identified in summer months, therefore as it relates to student move-in there is no advantage.
- Bora verified increased student enrollment can be accommodated on 1st & 2nd floor, however there will be operational trade-offs.
- Colas-Hoffman concluded that cost evaluation of schedule and labor was not cost efficient to the overall project budget.
- While the cost of most of these options is extensive these are worse case scenarios. The cost for these options cannot be 100% verified until the project is priced in a competitive environment and a full execution plan is issued with bid packages.

Moving Forward

PROCEDEO recommends:

PPS leadership considers the feasibility of the information provided above, as it impacts schedule, operational utilization, and cost.

PROCEDEO provides the following options for your consideration:

- Option 1 – Abandon the pursuit of Shell Early Occupancy option and stay the course of an August 2029 move-in to completely modernized Jefferson High School

- Option 2 – Direct the PROCEDEO to direct project team to continue to pursuit Shell Early occupancy option, acknowledging the mid-year move in, operational concessions and cost associated with early occupancy.

Both Options above are challenging as is the overall Jefferson Project, considering the current state of design and permit coordination with the City. The team was successful in identifying some ability to expedite the overall schedule and verified student accommodations on first and 2nd floor is obtainable for the '28- '29 school year. The Project team remains focused and ready to support which every option leadership decides to deploy.

Respectfully submitted,

Sarah R. Norman

Executive Director

Exhibit B – Collaborative deep dive into Bora & Colas/Hoffman’s current project schedule

Set A/Phase 1 – Early Fields Package

Schedule Status (End 2025):

- Design completion for Set A: End Jan 2026
- Land Use / Zoning (Lighting + PA):
 - Baseline schedule: March 2026
 - Actual: submitted Oct 2025; incompleteness review completed; PPS responses received, Bora is packaging and submitting this week.
 - Target: deemed complete → Public hearing mid–late April 2026
- Permit review (Type III CU): ~16 weeks best case
 - City 1st review: 6 wks → Bora response: 3 wks
 - City 2nd review: 3 wks → Bora response: 2 wks
 - No 3rd round anticipated
- Construction start: July 2026
- Duration: 8 months → Construction Completion: March 2027

Key Risks:

- Best-case permitting only; need worst-case scenario
- Rain and weather impacts on field construction
- Neighbor/public opposition during Type III CU hearing

Planning & Risk Mitigation:

1. Procedeo POC: to coordinate neighbor notices, public outreach, and hearings
2. Bora/Colas Hoffman: Early coordination with utilities (new power line, easements, contracts)
3. Bora/ Colas Hoffman: Investigate fenced utility/storage areas (SUE, existing feeds)
4. Procedeo POC: Collect City/utility contacts and commitments, ensure follow ups and planning is in place.

Set B/Phase 2 – Utilities & Early Foundations

Schedule:

- City permit submission: July 2026 (4-month review)
- Construction start: Dec 2026
- Duration: 6 months → Construction Completion: June 2027

Risks:

- Tight site / staging areas

- Utility agreements, unforeseen subsurface conditions
- Surveys required to avoid surprises and stop work

Planning & Risk Mitigation:

1. Colas Hoffman: Site Logistics & Access
 - Detailed site plan: staging, delivery, pedestrian separation
 - Coordinate with school operations
2. Colas Hoffman/Bora/Procedeo: Utilities & Subsurface Investigation
 - Conduct SUE survey
 - Coordinate with utility companies (easements, connections)
3. Colas Hoffman: Scheduling & Phasing
 - Integrate GMPs and master schedule
 - Account for weather, school calendar
4. Colas Hoffman/Bora/Procedeo: Permitting & Approvals
 - Confirm permits/approvals prior to mobilization
 - Procedeo: Assign permit POC
5. Procedeo: Coordination & Communication
 - Single POC for City, utilities, school, contractors
 - Regular coordination and documented decisions, **who needed to do what and by when!**
6. Colas Hoffman: Design Review & Validation
 - Verify constructability and phasing alignment
 - Conduct risk review workshops

Set C/Phase 3 – 4-Story Building Construction

Schedule:

- Design completion: Nov 2026
- Permit: 4 months
- Construction start: June 2027
- Duration: 22 months after Phase 2

Set C/Phase 4 – Demo existing gym, Demo existing Jeff and new track and field

- Construction start: May 2029
- Duration: Approx. 16 months after phase 3

Procedeo Concerns for current phasing from a logistical point of view:

- Staging areas and site logistics – Colas Hoffman to provide asap.

Proposed GMP / Phasing Strategy

GMP	Scope	Notes
GMP 1	Fields (Phase 1 – softball & baseball)	Consider splitting fields if staging required in one of the fields
GMP 2	Utilities & foundation	Set B
GMP 3A	Building 1st & 2nd floors	Early occupancy investigation
GMP 3B	Building 3rd & 4th floors	Full build-out
GMP 4	Track, fields, and site work	Phase 4, includes deferred fields

All GMPs should be **reflected as distinct phases in schedule and timeline.**

All GMPs should be within the CCL approved for this project.

Exhibit C – Early Occupancy Investigation

Early Occupancy – 1st & 2nd Floors (Aug 2028)

1. Minimum Completion Requirements for 1st & 2nd Floors (Early Occupancy) – need to confirm requirements with the fire marshal.

To safely occupy the first two floors, the following must be fully installed, operational, and inspected:

Structural & Envelope

- Complete building structural shell for all floors (slabs, columns, beams)
- Building Envelope should be completed.
- Secure temporary or permanent barriers between occupied and under-construction areas

Life Safety Systems

- Fire sprinkler system fully operational and tested for all floors.
- Fire alarm system installed and functional for all floors (confirm with Fire Marshal).
- Emergency egress for 1st and 2nd floors: stairs, ramps, exit doors, signage, and lighting fully installed and code-compliant.
- Exterior scaffolding or stair towers in place to support 3rd & 4th floor construction without interfering with student/staff access on lower floors.
- Smoke/CO detectors installed and tested on 1st and 2nd floors (verify upper floors with Fire Marshal).
- Access control and security systems fully installed for the entire building.

Mechanical, Electrical, Plumbing (MEP)

- HVAC systems functional for the entire building.
- Plumbing: restrooms, drinking fountains, and other water systems fully functional in 1st and 2nd floors.
- Electrical: lighting, outlets, and emergency power (as required by code and fire marshal)
- IT/Data/PA systems sufficient for basic school operations
- Any temporary utilities (power, water) since upper floors are still under construction

Safety & Accessibility

- Floors 1 & 2 fully accessible (ADA compliant paths, elevators operational if needed)
- Barriers or enclosures to prevent access to 3rd/4th floors
- Temporary dust control measures (plastic sheeting, negative air machines if needed)
- Safe routing for students and staff, including fire and egress planning

2. Contractor Requirements to Continue Work on 3rd & 4th Floors Safely

To **minimize disruption and maintain safety** while upper floors are under construction:

Site Separation

- Fully **enclose or segregate construction zones** from occupied areas
 - Fire-rated temporary walls or barriers
 - Dust control: plastic sheeting, negative air, or temporary partitions
- Temporary access routes for construction workers, equipment, and deliveries **separate from students and staff via scaffolding stair towers.**

Noise & Vibration Control

- Limit high-noise activities during school hours (hammering, saws, drilling)
- Schedule noisy work during off-hours, evenings, or school breaks
- Use quieter construction methods where possible

Safety Measures

- Guardrails, fall protection for upper floors
- Secure tools, materials, and equipment to prevent falling debris
- Clearly marked signage and restricted zones
- Coordination with school administration for emergency planning

MEP Coordination

- Ensure utilities serving the 1st & 2nd floors are fully functional and isolated from ongoing work above
- Prevent contamination of occupied systems by construction dust or debris

Material & Logistics Management

- Staging areas for materials must **not interfere with school operations**
- Deliveries should avoid occupied floor access points
- Use of lifts with controlled access to avoid pedestrian conflicts

Inspection & Certification

- Floors 1 & 2 inspected and approved for occupancy
- Life safety systems certified and tested independently of upper floors

3. Summary Table – Minimum Early Occupancy vs. Upper Floor Work

Category	Early Occupancy (1st & 2nd floors)	Upper Floor Work (3rd & 4th floors)
Structural	Complete shell for occupied floors	Continue framing/floor slabs as per schedule
Life Safety	Fire alarm & sprinklers operational	Ensure separate systems, protect occupied floors
Mechanical	HVAC functional	Work above can proceed if isolation maintained
Electrical	Lighting, outlets, PA, emergency power	Isolation from floors below
Plumbing	Restrooms, water fountains functional	Connections above, no disruption below
Finishes	Safe floors, walls, ceilings	Partial/unfinished above, protected with barriers
Safety	ADA access, egress, barriers	Guardrails, fall protection, restricted zones
Noise / Dust	Minimized, school-safe	Enclosures, dust barriers, off-hour noisy work
Access	Controlled routes for students/staff	Separate construction access, staging zones

Key Takeaways:

1. Exploring early occupancy is intended to support students, meet district goals, and align with public expectations, and should not impact the current design or permit timeline.
2. If early occupancy is deemed feasible, Bora’s scope, fee, and schedule remain unchanged.
3. The 1st and 2nd floors must be fully safe, functional, and code-compliant, with all required life safety and MEP systems operational prior to occupancy.
4. Construction on the 3rd and 4th floors may continue only with clearly defined physical separation, dust and noise controls, and controlled logistics that protect students, staff, and daily operations.
5. Any early occupancy approach must be financially feasible and achievable within the current project budget.

Next Steps / Required Actions

1. Colas/Hoffman to confirm schedule validity from a constructability and staging standpoint, including whether the 1st and 2nd floors can be occupied by August 2028.
2. Colas/Hoffman to identify any cost impacts associated with early occupancy and confirm whether those impacts can be mitigated within the current project budget. Early turnover of Phase 3 and reduced construction duration therefore reducing general conditions may help offset potential costs (refer to Exhibit A).
3. Colas/Hoffman to provide detailed construction phasing plans, including:
 - Staging areas by phase
 - Entry and exit paths for material delivery and offloading
4. Colas/Hoffman to provide a realistic, phase-based schedule for all packages, including:
 - Floor-by-floor construction durations
 - Demolition of the existing gym
 - FFE, move in and PA coordination
 - Inspections and AHJ approvals
5. Bora to confirm the number of students that can be accommodated on the 1st and 2nd floors, assuming temporary science instruction in CTE spaces, subject to PPS approval.
 - Temporary science setup (one-year duration):
 - Level 1 CTE lab and Level 2 IT/Cybersecurity lab
 - Mobile FFE including tables, chemical carts, portable eyewash, and plug-in equipment
 - Pros: fast deployment, flexible use, lower cost
 - Cons: limited plumbing and ventilation, restricted chemistry use
6. Procedeo / OSM to confirm the temporary science lab approach with PPS.

1/15/2026

Jefferson High School Early Occupancy Schedule and Cost Study

On December 17, 2025 the Jefferson High School OAC team met to review the Option 1 “Shell” from the Procedeo report of October 22, 2025 and to discuss the feasibility of early occupancy of the classroom building. In the meeting Colas Hoffman was asked to study the schedule and cost of the early occupancy plan. Below are those two questions from the meeting minutes, with answers from the schedule study.

Confirm schedule validity from a constructability and staging standpoint, including whether the 1st and 2nd floors can be occupied by August 2028 or Dec 2028 (mid-school year)

Included in the following pages are roll-up summaries of the Baseline Schedule and the Phased Occupancy Schedule. Fully detailed reports of each schedule are also attached to the email in which this memo was distributed. Below are the Student Ready dates for each option:

Baseline Schedule – Student Ready August 15, 2029

Phased Occupancy Schedule – L1 & L2 Student Ready July 5, 2029

The study concluded that this strategy would get the building student ready **6 weeks earlier**, and that date happens to be during Summer Break. This is because the baseline schedule assumes an overlapping chase sequence of trades moving up the four stories of the classroom building.

Identify any cost impacts associated with early occupancy and confirm whether those impacts can be mitigated within the current project budget. Early turnover of Phase 3 and reduced construction duration therefore reducing general conditions may help offset potential costs (refer to Exhibit A)

The enclosed phased occupancy schedule shows level 3 and 4 delayed to start construction after move-in, which was the understanding from the meeting conversation. That schedule shows the project completing later than the baseline schedule. A different option would be to continue level 3 and 4 buildout without a gap/delay. The cost study below assumes no delay to the level 3 and level 4 buildout.



Labor inefficiency operating in an occupied classroom building for the 6 weeks overlap

Subcontractors' labor will be less efficient through the construction of the upper floors due to access constraints and restrictions. Assumes access routes around and within the building will be closed to construction. With no exterior material hoist available for stocking materials and moving personnel the wait times for the interior elevator will be slow.

125 workers on site x 30 work days (6 weeks) x 8 hrs/day = 30,000 craft labor hours

Average labor rate including project markups = \$160/hr

Assumed inefficiency of 20%

30,000 hours x 20% inefficiency x \$160/hr = \$960,000

Reduced general conditions / general requirements in Phase 3 related to earlier finish

Baseline Schedule – Phase 3 Finish September 5, 2030

Phased Occupancy Schedule – Phase 3 Finish July 25, 2030

Reduce Phase 3 General Conditions by 1.5 Months: \$267,832/mo x 1.5 mo = \$401,748

In summary, implementing the Phased Occupancy Schedule will result in an estimated increase to the project cost of:

\$960,000 labor efficiency loss - \$401,748 Reduced GCs/GRs = **\$558,252 increase**

BASELINE SCHEDULE SUMMARY

Activity ID	Activity Name	Orig Dur	Remaining Start Duration	Finish
Owner Milestones				
MS1000	PPS Ground Breaking Ceremony	0	7/24 08-May-26	15-Mar-29
MS1000	Baseball / Softball Season Completion	0	0 08-May-26	01-Jun-26
MS1010	Last Day of School 2026	0	0	12-Jun-26
MS1020	First Day of Spring Practices Softball / Baseball	0	0 01-Mar-27	15-Mar-26
MS1030	Last Day of Basketball Practice / Early Gym Demo	0	0	13-Nov-26
MS1040	Last Day of Football Practice	0	0	05-Jun-28
PRECONSTRUCTION				
417	Design & Permitting from Bore	331	344 19-Mar-25A	08-Apr-27
331	Design	114	288 01-Sep-25A	08-Dec-26
268	New School Building	390	41 01-Sep-25A	30-Jun-26
390	Permit	658	344 19-Mar-25A	09-Apr-27
HCC				
417	Contracts & Buyout	460	417 01-Dec-25	23-Jul-27
460	Trade Partner Selection for Precon Assist & Procurement	180	460 11-May-26	02-Mar-28
180	Mass Timber	460	190 11-Mar-26	09-Feb-27
460	Electrical	309	460 11-May-26	02-Mar-28
309	Mechanical / Plumbing	442	442 11-May-26	28-Jul-27
442	Fire Protection	216	442 11-May-26	07-Feb-28
216	Structural Steel Detailing	593	216 11-May-26	17-Mar-27
593	General Material Procurement	85	593 08-Mar-26	05-Jul-28
85	Early Fields Phase 1 Work	450	85 08-Mar-26	06-Jul-26
450	JHS Main Building Phase 2 Work	354	450 28-Sep-26	05-Jul-28
354	BIM Coordination	55	354 01-Dec-25	23-Apr-27
55	Early Fields	70	55 25-Mar-26	10-Jun-26
70	Timber 1	70	70 07-Jul-26	23-Oct-26
70	Timber 2	70	70 28-Aug-26	08-Dec-26
70	Timber 3	70	70 21-Sep-26	30-Dec-26
70	Timber 4	248	70 12-Oct-26	21-Jan-27
248	Timber 5	60	248 01-Dec-25	20-Nov-26
60	Architectural Roofing (AR) @ MEP Timber Elements	154	60 09-Dec-26	04-Mar-27
154	Auditorium (A)	186	154 17-Jul-26	24-Feb-27
186	Main Building (B)	154	186 17-Jul-26	23-Apr-27
154	Gym (C)	80	154 17-Jul-26	24-Feb-27
80	Phase 3	225	80 23-Nov-26	01-Apr-27
225	PROUREMENT	225	225 12-Oct-26	30-Aug-27
225	Mass Timber	170	225 12-Oct-26	30-Aug-27
170	Steel	1252	170 12-Oct-26	14-Jun-27
1252	Construction	0	1252 15-Aug-25A	05-Sep-30
0	Start of Construction	1045	0 23-Jun-26	17-Jul-30
1045	Construction Duration	1252	1045 02-Jun-26	17-Jul-30
HCC				
546	Pacific Power	218	500 15-Aug-25A	18-Nov-27
218	Phase 1	15	218 13-Apr-26	19-Feb-27
15	Softball & Baseball Fields Mobilization, Site Fencing, Temp MEP & Vex Truck U	35	15 02-Jun-26	22-Jun-26
35	PH10010 Site Survey / Set Controls / Underground Modeling / Clash Detection	130	35 13-Apr-26	01-Jun-26
130	Softball Field	160	130 05-Jul-26	14-Jun-27
160	Baseball Field	64	160 05-Jul-26	19-Feb-27
64	Fields Penetration Improvements	707	64 13-Jul-26	09-Oct-26
707	Phase 2	10	707 29-Nov-26	04-Sep-28
10	20000 Mobilization, Temp Power & Demo	498	10 20-Nov-26	07-Dec-26
498	Building B - Main Education Building	58	498 07-Dec-26	17-Nov-28
58	Underground	14	58 27-Jan-27	29-Mar-27
14	Slab on Grade	14	14 27-Jan-27	15-Feb-27
14	Area 1 & 1A	14	14 12-Feb-27	03-Mar-27
14	Area 2	14	14 24-Feb-27	15-Mar-27
14	Area 3	14	14 10-Mar-27	29-Mar-27
14	Area 4	14	14 30-Mar-27	16-Apr-27
14	Area 5	149	149 12-Apr-27	09-Nov-27
149	Structure	27	149 12-Apr-27	18-May-27
27	Steel Zones 1A & 1B Floors 1-3	20	27 03-May-27	28-May-27
20	Mass Timber Zone 1 Floors 1-3			

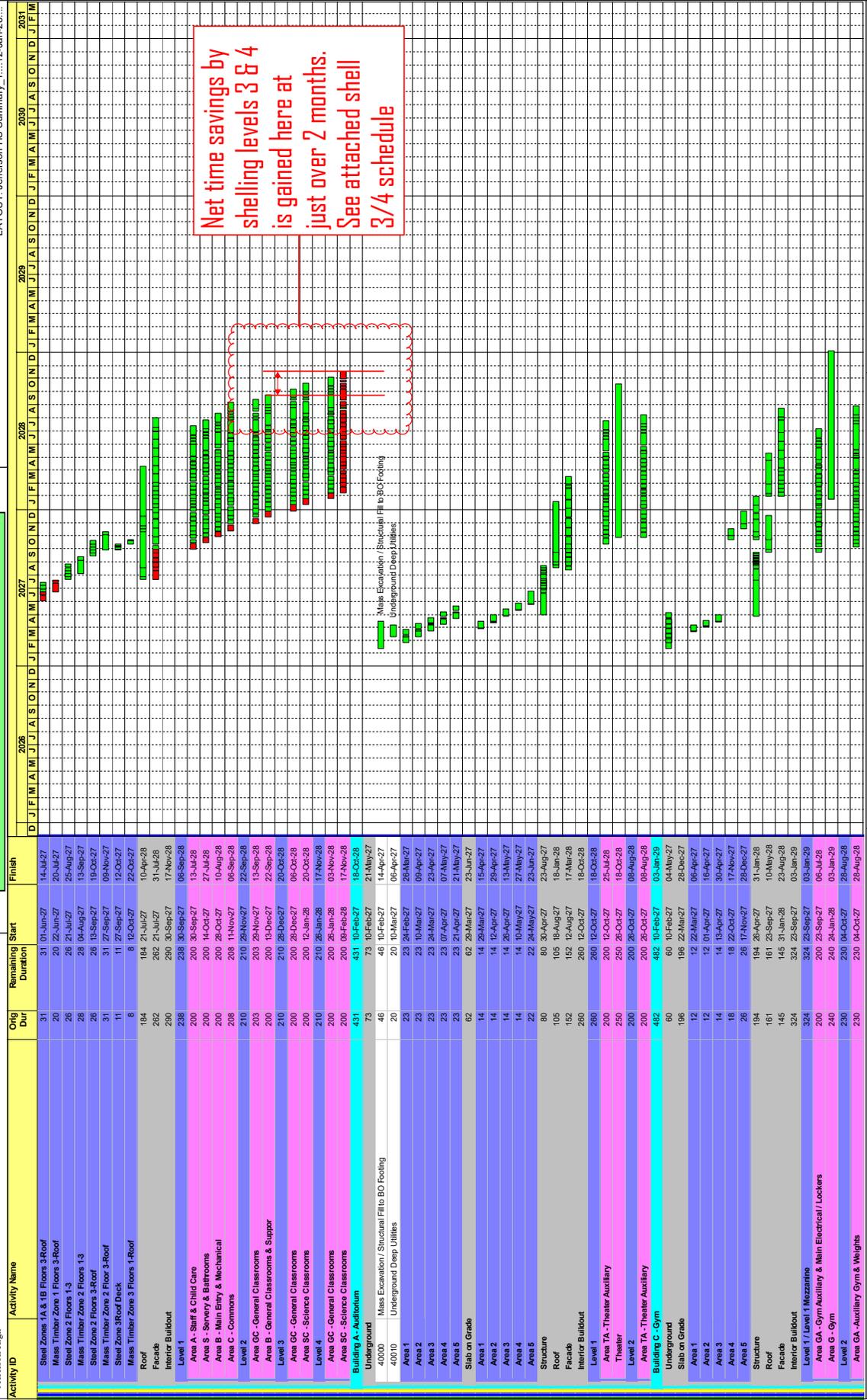
Legend:

- Remaining Level of Effort
- Actual Level of Effort
- Actual Work
- Remaining Work
- Critical Remaining Work
- Meeting Milestone

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BASELINE SCHEDULE SUMMARY



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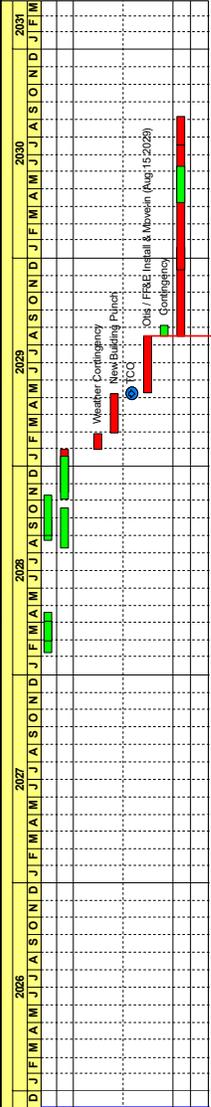
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Legend:

- Remaining Level of Effort (Blue bar)
- Actual Level of Effort (Green bar)
- Actual Work (Red bar)
- Remaining Work (Orange bar)
- Critical Remaining Work (Yellow bar)
- Meeting Milestone (Blue circle)
- Mileting Milestone (Red circle)

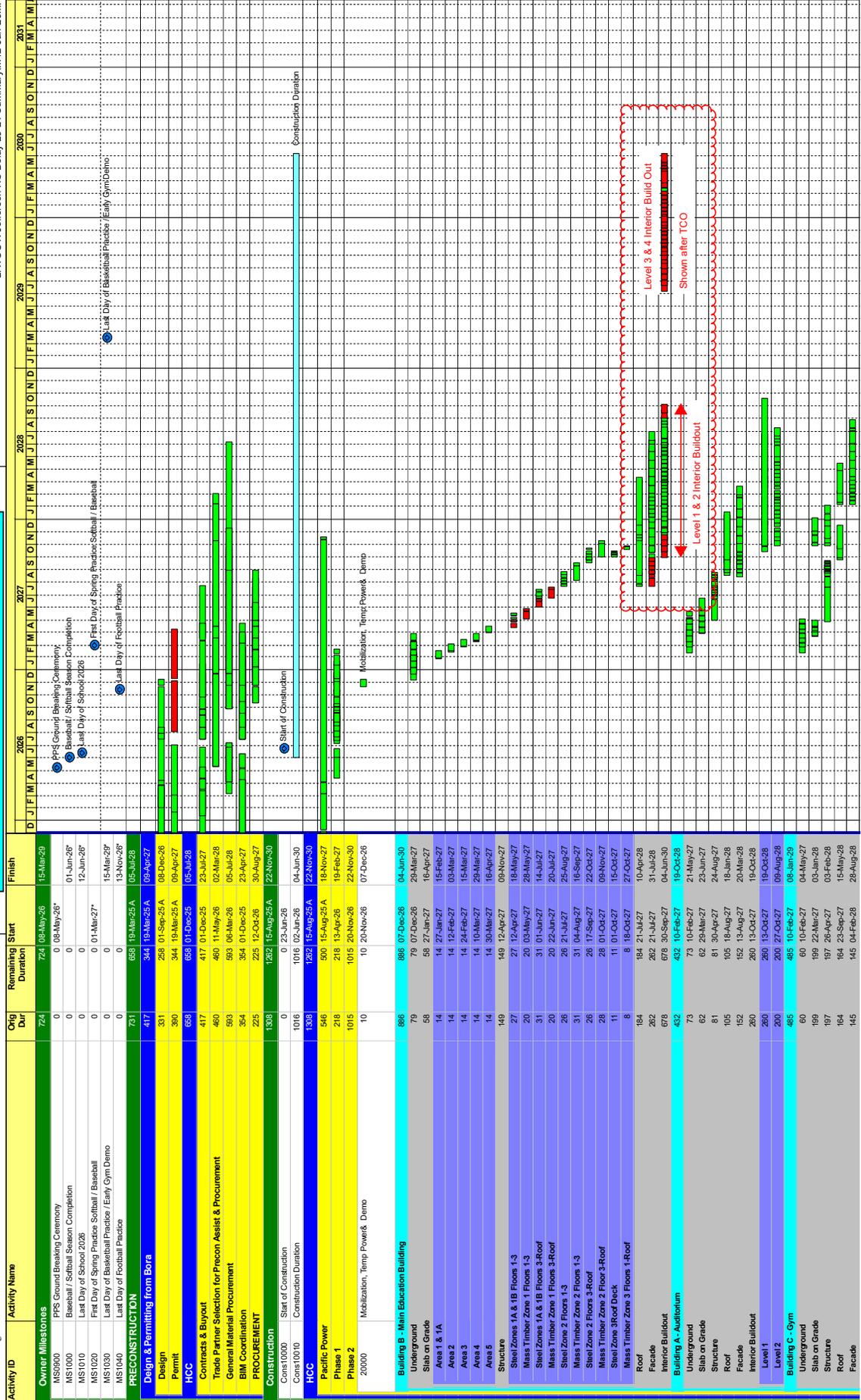
BASELINE SCHEDULE SUMMARY

Activity ID	Activity Name	Orig Dur	Remaining Duration	Start	Finish
105	Sidewalks / Landscaping	195	09-Feb-28	10-Nov-28	
119	Commissioning	119	09-Aug-28	29-Jan-29	
153	Closeout	153	30-Jan-29	04-Sep-29	
90000	Weather Contingency	20	30-Jan-29	28-Feb-29	
90010	New Building Punch	50	27-Feb-29	07-May-29	
90015	TCO	0		07-May-29	
90020	Obs / FERRE Install & Move-in (Aug 15, 2029)	70	08-May-29	15-Aug-29	
90030	Contingency	13	16-Aug-29	04-Sep-29	
265	Phase 3	265	15-Aug-29	05-Sep-30	
342	Hoisting	342	21-Dec-26	24-Apr-28	



Current Baseline allows for Student Ready on 15 August 2029.

PHASED OCCUPANCY SCHEDULE SUMMARY



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Jefferson High School 1.6.26 - Delay L3 L4

Remaining Level of Effort
 Actual Level of Effort
 Actual Work
 Remaining Work
 Critical Remaining Work
 Meeting Milestone

PHASED OCCUPANCY SCHEDULE SUMMARY

Activity ID	Activity Name	Orig Dur	Remaining Start	Remaining Duration	Finish
90000	Interior Bulldozer	327	23-Sep-27	08-Jan-29	
90010	Level 1 / Level 1 Mezzanine	327	23-Sep-27	08-Jan-29	
90020	Level 2	230	04-Oct-27	28-Aug-28	
90030	Sidewalks / Landscaping	184	10-Feb-28	10-Nov-28	
90040	Commissioning	187	23-Mar-28	15-Dec-28	
90050	Closeout	490	18-Dec-28	22-Nov-30	
90060	Weather Contingency	20	18-Dec-28	16-Jan-29	
90070	New Building Punch & File Life Safety FA Testing	50	17-Jan-29	27-Mar-29	
90080	TCO Buildings A & B	0		08-Jan-29	
90090	TCO Building C	70	28-Mar-29	05-Jul-29*	
90100	Olis / FF&E Install & Move-in	0	06-Jul-29	24-Jul-29	
90110	Teaching Ready / Start of Classes	13	05-Jun-30	15-Aug-30	
90120	L3 & L4 Punch & Life Safety FA Testing	50	16-Aug-30	22-Nov-30	
90130	L3 & L4 FF&E Install & Move-in	70	16-Aug-30	25-Jul-30	
90140	Phase 3	265	05-Jul-29	25-Jul-30	
90150	Holdings	345	21-Dec-28	27-Apr-28	

L3 & L4 Delay Schedule allows for Student Ready on 5 July 2029.

Activity ID	Activity Name	Orig Dur	Remaining Start Duration	Finish
Owner Milestones				
MS1900	PPS Ground Breaking Ceremony	0	724 08-May-26	15-Mar-29
MS1000	Baseball / Softball Season Completion	0	08-May-26*	01-Jun-26*
MS1010	Last Day of School 2026	0	12-Jun-26*	12-Jun-26*
MS1020	First Day of Spring Practice Softball / Baseball	0	01-Mar-27*	15-Mar-29*
MS1030	Last Day of Basketball Practice / Early Gym Demo	0	13-Nov-26*	13-Nov-26*
MS1040	Last Day of Football Practice	0	0	0
PRECONSTRUCTION				
731		688	18-Mar-25A	05-Jul-28
Design & Permitting from Bora				
Design				
331	JHS Early Fields Construction Documents	114	288 01-Sep-25A	08-Dec-26
D1200	JHS Early Fields 100% CD Set	110	41 01-Sep-25A	30-Jan-26
D1230	JHS Early Fields 100% CD Set	0	30-Jan-26*	30-Jan-26*
New School Building				
288	JHS Design Development	110	288 27-Oct-25A	08-Dec-26
D1500	JHS DD Program Set (Structural / Arch Gatecock)	110	87 27-Oct-25A	06-Apr-26
D1510	JHS DD Program Set (Structural / Arch Gatecock)	0	0	30-Jan-26
D1520	JHS DD Cost Estimate	35	02-Feb-26	20-Mar-26
D1530	JHS DD Estimate Set Owner Review	10	10 02-Feb-26	13-Feb-26
D1540	JHS DD Estimate Set Owner Page Turns	10	10 16-Feb-26	27-Feb-26
D1550	JHS DD DPA (Design Phase Approval)	5	5 23-Mar-26	27-Mar-26
D1560	JHS GC Review	40	40 30-Jan-26	26-Mar-26
D1570	JHS Construction Documents	161	161 07-Apr-26	20-Nov-26
D1580	JHS 50% CD Set (100% CD Foundation to Grade Structural)	0	0 17-Jul-26	
D1590	Design Deliverable 1 (AR) Fire Protection Head Placement For DLT Pen. Coord	0	0 17-Jul-26	
D1600	Design Deliverable 2 (AR) Light Layout For DLT Pen. Coord	0	0 17-Jul-26	
D1610	Design Deliverable 3 (AR) Shaft Rollout For DLT Pen. Coord	0	0 17-Jul-26	
D1620	Structural Frame 100% CD Connected Structural Model LOD 300	0	0 12-Oct-26*	
D1630	JHS 50% CD Set Owner Review	10	10 17-Jul-26	30-Jul-26
D1640	JHS 50% CD Set Owner Page Turn	10	10 31-Jul-26	13-Aug-26
D1645	JHS 75% MEP Design / Equipment Selection	0	0 01-Oct-26*	
D1650	JHS 100% CD Set	0	0	20-Nov-26
D1660	JHS PPS 100% CD Set Owner Review	0	10 23-Nov-26	08-Dec-26
Permit				
390	JHS MFG Submit 25% DD Documents for Review	390	344 19-Mar-25A	09-Apr-27
PER000	JHS MFG Submit 100% DD Documents for Review	0	0 01-Dec-25	
PER010	JHS Public Works Permit / Right of Way Scope	260	126 19-Mar-25A	01-Jun-26
PER040	JHS Land Use - Type III CU	100	77 06-Oct-25A	23-Mar-26
PER050	JHS Land Use - Historic Review	60	60 21-Jun-26*	14-Apr-26
PER1000	JHS Permit Set A: Early Fields	88	88 02-Mar-26*	02-Jul-26
PER1020	JHS Permit Set B: Foundation to Grade	87	87 03-Aug-26*	04-Dec-26
PER1040	JHS Permit Set C: Building Permit	85	85 10-Dec-26	09-Apr-27
HCC				
638		638	01-Dec-25	05-Jul-28
Contracts & Buyout				
417		417	01-Dec-25	23-Jul-27
BO00000	Sub Bids, Normalization & EVA Preparation (Early Fields)	45	45 01-Dec-25	05-Feb-26
BO00010	Early Work Amendment Execution (Early Fields)	20	20 06-Feb-26	05-Mar-26
BO00020	Phase 1 - Execute Critical Subcontracts (Early Fields)	20	06-Mar-26	02-Apr-26
BO00030	Athletic Field Specialties Long Lead Time	60	60 03-Apr-26	26-Jun-26
BO00040	MEPP Trade Partner RFP, Bids & PPS Amendment	56	56 23-Jun-26*	10-Apr-26
BO00050	PPS Amendment for MEPP Trade Partner District Approval	20	20 13-Apr-26	08-May-26
BO00060	Mass Timber RFP Bids & PPS Amendment	45	45 12-Jan-26*	27-Aug-26
BO00062	Mass Exc / UG Utilities / Foundations RFP Bids & Early Work Amendment	30	20 28-Aug-26	25-Sep-26
BO00070	EVA Mass Exc / UG Utilities / Foundations District Approval	20	16-Mar-26	10-Apr-26
BO00080	Sub Bids, Normalization & Budget Preparation (Balance of Work)	70	70 17-Jul-26	23-Oct-26
BO00090	Phase 2 Early Work Amendment Execution District Approval	20	20 26-Oct-26	20-Nov-26
BO00100	Balance of Work - Execute Critical Subcontracts & Start Submittals	20	20 23-Nov-26	22-Dec-26
BO00110	Steel Fab & Erect Sub Bids, Normalization Early Work Amendment	20	20 14-Aug-26	11-Sep-26
BO00120	Structural Steel Mill Order, Fab & Erect Early Work Amendment Execution by District	20	10 14-Sep-26	25-Sep-26
BO00130	Prepare & Release Mill Order	40	75 28-Sep-26	15-Jun-27
BO00140	Roll & Ship Steel to Fabricator	75	28-Sep-26	15-Jun-27
BO00150	Misc Iron / Stairs Procurement	90	18-Mar-27	23-Jul-27

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Remaining Level of Effort: Actual Work (Green), Remaining Work (Blue), Critical Remaining Work (Red)

Mile Item / Status Procurement

Activity ID	Activity Name	Orig Dur	Remaining Duration	Start	Finish	2026	2027	2028	2029	2030	2031
BD00170	Full GMP Amendment Negotiation & Execution	95	95	26-Oct-26	11-Mar-27						
BD00180	Early Start of Phase 2 Work	0	0	02-Dec-26							
BD00190	Balance of Work - Excavate All Remaining Subcontractors	30	30	12-Mar-27	22-Apr-27						
Trade Partner Selection for Precast Asset & Procurement											
TPS 1200	Trade Partner Selection Complete - Mass Timber	190	190	11-May-26	04-Feb-27						
TPS 1210	BIM Coordination for Timber	190	190	11-May-26	04-Feb-27						
TPS 1220	Select & Source Materials	100	100	11-May-26	30-Sep-26						
Electrical											
TPS 1300	Trade Partner Selection Complete - Electrical	460	460	11-May-26	02-Mar-28						
TPS 1310	Trade Partner Budgeting / VE & Early BIM Efforts & Temp Power Install	0	0	11-May-26							
TPS 1320	Electrical Switchgear & Emergency Generator Long Lead Equipment	156	156	23-Nov-26	02-Mar-28						
TPS 1330	Misc. Electrical & Data Submittals / Procurement	323	323	10-May-26	26-Jul-27						
TPS 1340	Misc. Security & AV Submittals / Procurement	150	150	23-Dec-26	26-Jul-27						
Mechanical / Plumbing											
TPS 1400	Trade Partner Selection Complete - Mechanical / Plumbing	309	309	11-May-26	28-Jul-27						
TPS 1410	Trade Partner Budgeting / VE & Early BIM Efforts & Temp Water Install	0	0	11-May-26							
TPS 1420	Major MEP Equipment Long Lead Equipment Submittals / Procurement	172	172	23-Nov-26	28-Jul-27						
Fire Protection											
TPS 1600	Trade Partner Selection Complete - Fire Protection	442	442	11-May-26	07-Feb-28						
TPS 1602	Trade Partner Budgeting / VE & Early BIM Efforts	0	0	11-May-26							
TPS 1610	Fire Pump Long Lead Submittals / Procurement	100	100	23-Nov-26	15-Apr-27						
TPS 1620	Fire Protection DFS Submittals / Approval	145	145	16-Apr-27	08-Nov-27						
TPS 1630	Fire Protection Submittals / Procurement	60	60	10-Nov-27	07-Feb-28						
Structural Steel Detailing											
TPS 1700	Structural Steel Detailer Selection Complete	216	216	11-May-26	17-Mar-27						
TPS 1710	Structural Steel Detailing BIM Efforts	156	156	11-May-26	21-Dec-26						
TPS 1720	Misc Iron / Stair Detailing & Submittals	60	60	02-Dec-26	17-Mar-27						
General Material Procurement											
TPS 1800	Underground Utilities / Plumbing - Submittals / Procurement	85	85	06-Mar-26	06-Jul-26						
019000	Rebar / Concrete - Submittals / Procurement	60	60	03-Apr-26	26-Jun-26						
019020	Field Turf Products & Electrical / Data - Submittals / Procurement	65	65	03-Apr-26	26-Jun-26						
019030	Site Furnishings - Submittals / Procurement	65	65	03-Apr-26	05-Jun-26						
019040	Site Landscaping - Submittals / Procurement	65	65	03-Apr-26	05-Jun-26						
019050	Cuts & Slewway & ROW - Submittals / Procurement	60	60	03-Apr-26	26-Jun-26						
019060	Early Field Procurement Complete	0	0	03-Apr-26							
JRS Main Building Phase 2 Work											
019700	Early MEP Underground - Submittals / Procurement	450	450	28-Sep-26	05-Jul-28						
019800	Gymnasium & Theatrical Specialties - Submittals / Procurement	45	45	28-Sep-26	01-Dec-26						
020200	PV Panels - Submittals / Procurement	120	120	23-Apr-27	12-Oct-27						
020300	Site Civil - Submittals / Procurement	305	305	23-Apr-27	05-Jul-28						
020700	Foundation Reinforcing - Submittals / Procurement	65	65	28-Sep-26	2-Dec-26						
020900	Utility Materials, Catch Basins & Vaults - Submittals / Procurement	43	43	28-Sep-26	25-Nov-26						
021100	Under-slab Plumbing - Procurement	45	45	23-Nov-26	28-Jan-27						
021300	Plumbing Fixtures, Tubs & Showers - Submittals / Procurement	45	45	23-Nov-26	28-Jan-27						
021700	Fishes - Submittals / Procurement	130	130	23-Apr-27	28-Oct-27						
022200	Elevator Cabs Platforms & Equipment - Submittals / Procurement	85	85	23-Dec-26	29-Jun-27						
022400	Gazong Systems - Submittals / Procurement	246	246	23-Dec-26	19-Mar-27						
024165	Temp Roof - Submittals / Procurement	60	60	23-Dec-26	26-Apr-27						
024170	Roofing - Submittals / Procurement	87	87	23-Dec-26	26-Apr-27						
024190	Exterior Skin System - Submittals / Design / DFS Approval / Procurement	175	175	01-Dec-26	30-Aug-27						
BIM Coordination											
019100	Survey Coordination	65	65	25-Mar-26	16-Jun-26						
019130	Cost Modeling	21	21	09-Apr-26	08-Jun-26						
019140	Cost Coordination	24	24	07-May-26	10-Jun-26						
019150	IFF Underground	0	0	07-May-26	10-Jun-26						
019160	TI - E-Upgrade Model	70	70	17-Jul-26	24-Sep-26						
019170	TI - Initial Space Coordination with MEP	15	15	17-Jul-26	06-Aug-26						
019180	TI - Initial Clear Decision	15	15	28-Aug-26	27-Aug-26						
019190	TI - Penetration Coordination	10	10	21-Sep-26	02-Oct-26						

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Remaining Level of Effort: █ Actual Work █ Critical Remaining Work █ Remaining Work Ⓜ Meeting Milestone Ⓜ Level of Effort

Activity ID	Activity Name	Orig Dur	Remaining Start	Finish
Fac34350	Facade 4 - "Z" Framing	14	14-Feb-28	03-Apr-28
Fac34360	Facade 4 - Metal Shrouds	14	14-Mar-28	23-Apr-28
Fac34370	Facade 4 - Insulation	14	14-Mar-28	12-Apr-28
Fac34380	Facade 4 - Halt Framing	14	12-Apr-28	02-May-28
Fac34390	Facade 4 - Metal Panels / Masonry	14	14-May-28	22-May-28
Fac34400	Facade 4 - Clean	15	30-May-28	30-May-28
Fac34405	Facade 4 - Pre-Punch & Quality Check	5	15-Jun-28	20-Jun-28
Fac34420	Facade 5 - Exterior Panels	7	14-Jun-28	25-Jun-28
Fac34430	Facade 5 - WB Repair	7	03-Feb-28	14-Feb-28
Fac34440	Facade 5 - Install Windows	7	14-Feb-28	23-Feb-28
Fac34450	Facade 5 - "Z" Framing	14	14-Mar-28	23-Mar-28
Fac34460	Facade 5 - Metal Shrouds	14	14-Mar-28	12-Apr-28
Fac34470	Facade 5 - Insulation	14	14-Apr-28	02-May-28
Fac34480	Facade 5 - Halt Framing	14	12-May-28	22-May-28
Fac34490	Facade 5 - Metal Panels / Masonry	14	14-May-28	22-May-28
Fac34500	Facade 5 - Clean	5	12-Jun-28	19-Jun-28
Fac34505	Facade 5 - Pre-Punch & Quality Check	15	19-Jun-28	11-Jul-28
Fac34510	Facade 6 - Curb / Layout	7	25-Jun-28	03-Feb-28
Fac34520	Facade 6 - Exterior Panels	7	03-Feb-28	14-Feb-28
Fac34530	Facade 6 - WB Repair	7	14-Feb-28	23-Feb-28
Fac34550	Facade 6 - "Z" Framing	14	14-Mar-28	03-Mar-28
Fac34560	Facade 6 - Metal Shrouds	14	14-Mar-28	02-May-28
Fac34570	Facade 6 - Insulation	14	14-Apr-28	02-May-28
Fac34580	Facade 6 - Halt Framing	14	14-May-28	22-May-28
Fac34590	Facade 6 - Metal Panels / Masonry	14	14-Jun-28	30-Jun-28
Fac34600	Facade 6 - Clean	5	30-Jun-28	10-Jul-28
Fac34605	Facade 6 - Pre-Punch & Quality Check	15	10-Jul-28	31-Jul-28
Interior Buildout				
Level 1		280	30-Sep-27	17-Nov-28
238		200	30-Sep-27	06-Sep-28
Area A - Staff & Child Care				
B10000	L1A - Shaft Duct & Pipe	10	10-Sep-27	13-Jul-28
B10010	L1A - Priority Walls	7	14-Oct-27	22-Oct-27
B10020	L1A - OH RI Prior to Framing	7	25-Oct-27	02-Nov-27
B10030	L1A - Framing	7	03-Nov-27	11-Nov-27
B10040	L1A - Wall Rough-in	7	12-Nov-27	22-Nov-27
B10050	L1A - Top Rock	7	23-Nov-27	03-Dec-27
B10060	L1A - OH RI High (Fire Protection, Classroom Elec Rough-in)	7	06-Dec-27	14-Dec-27
B10070	L1A - OH RI High (Plumbing, Core Elec RI)	7	06-Dec-27	14-Dec-27
B10080	L1A - OH RI Mid (Hydronic, Refer, Gas, Elec-Combin, Phing Insul)	7	15-Dec-27	23-Dec-27
B10090	L1A - OH RI Low (Duct, Elec FA, Lighting Cont, LV, Hyd Insul, RA, LC)	7	27-Dec-27	05-Jan-28
B10100	L1A - Soffits / HL	5	05-Jan-28	12-Jan-28
B10110	L1A - Pkops Work	6	13-Jan-28	20-Jan-28
B10120	L1A - Covers & Stock	3	21-Jan-28	25-Jan-28
B10130	L1A - Drywall & Insulation	7	28-Jan-28	03-Feb-28
B10140	L1A - MT Finish Treatment	7	04-Feb-28	14-Feb-28
B10150	L1A - Taping	7	15-Feb-28	23-Feb-28
B10160	L1A - Patching	7	24-Feb-28	03-Mar-28
B10170	L1A - Reinforce Flooring	5	05-Mar-28	10-Mar-28
B10180	L1A - Pull LV Wire	7	06-Mar-28	14-Mar-28
B10190	L1A - Bathroom Tile	5	13-Mar-28	21-Mar-28
B10200	L1A - 1'x4' Ductwork Tile	7	13-Mar-28	23-Mar-28
B10210	L1A - Ceiling Trim MEP	7	24-Mar-28	03-Apr-28
B10220	L1A - Casework	7	24-Mar-28	03-Apr-28
B10230	L1A - Flooring	7	04-Apr-28	12-Apr-28
B10240	L1A - MEP Features & Trim	7	13-Apr-28	21-Apr-28
B10250	L1A - Doors / Hardware	5	13-Apr-28	19-Apr-28
B10260	L1A - ACT	7	24-Apr-28	02-May-28
B10270	L1A - Specialties	20	03-May-28	31-May-28
B10280	L1A - Specialty MEP Trim	5	01-Jun-28	07-Jun-28
B10290	L1A - Final Clean	5	08-Jun-28	14-Jun-28
B10300	L1A - CX Tile	5	15-Jun-28	21-Jun-28
B10310	L1A - Pre-Punch	15	22-Jun-28	13-Jul-28
Area S - Servary & Bathrooms				
B11000	L1S - Shaft Duct & Pipe	10	14-Oct-27	27-Jul-28
	L1S - Shaft Duct & Pipe	10	14-Oct-27	27-Oct-27

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Remaining Level of Effort: ■ Actual Work ■ Remaining Work ■ Critical/Remaining Work ● Meeting/Milestone

Activity ID	Activity Name	Orig Dur	Remaining Start	Duration	Finish	2026	2027	2028	2029	2030	2031
B13000	L1C - Shaft Duct & Pipe	10	11-Nov-27	10	24-Nov-27						
B13010	L1C - Priority Walls	7	29-Nov-27	7	07-Dec-27						
B13020	L1C - OH RI Prior to Framing	7	08-Dec-27	7	15-Dec-27						
B13030	L1C - Framing	7	17-Dec-27	7	28-Dec-27						
B13040	L1C - Wall Rough-in	7	20-Dec-27	7	02-Jan-28						
B13050	L1C - Top Rock	7	10-Jan-28	7	19-Jan-28						
B13060	L1C - OH RI High (Fire Protection, Classroom Elec Rough-in)	7	19-Jan-28	7	27-Jan-28						
B13070	L1C - OH RI High (Plumbing, Core Elec RI)	7	19-Jan-28	7	27-Jan-28						
B13080	L1C - OH RI Mid (Hydronic, Relief Gas, Elec/Conduit, Plumbing Insul)	7	28-Jan-28	7	07-Feb-28						
B13090	L1C - OH RI Low (Duct, Elec PA, Lighting Cont., LV, Hyd Insul, PA, LC)	7	09-Feb-28	7	16-Feb-28						
B13100	L1C - Soffits / HL	5	17-Feb-28	5	23-Feb-28						
B13110	L1C - Pickup Work	6	24-Feb-28	6	02-Mar-28						
B13120	L1C - Cover & Stock	3	03-Mar-28	3	07-Mar-28						
B13130	L1C - Drywall & Insulation	7	08-Mar-28	7	16-Mar-28						
B13140	L1C - MT Finish Treatment	7	17-Mar-28	7	27-Mar-28						
B13150	L1C - Taping	7	28-Mar-28	7	05-Apr-28						
B13160	L1C - Paint	7	06-Apr-28	7	14-Apr-28						
B13170	L1C - Resinous Flooring	5	17-Apr-28	5	21-Apr-28						
B13180	L1C - Pull LV Wire	7	17-Apr-28	7	25-Apr-28						
B13190	L1C - Bathroom Tile	5	26-Apr-28	5	02-May-28						
B13200	L1C - T-Bar Device Tile	7	26-Apr-28	7	04-May-28						
B13210	L1C - T-Bar Device Tile	7	26-Apr-28	7	04-May-28						
B13220	L1C - Ceiling Trim MEP	7	05-May-28	7	15-May-28						
B13230	L1C - Casework	7	05-May-28	7	15-May-28						
B13240	L1C - MEP Fixtures & Trim	15	16-May-28	15	16-May-28						
B13250	L1C - MEP Fixtures & Trim	7	07-Jun-28	7	15-Jun-28						
B13260	L1C - Doors / Hardware	5	07-Jun-28	5	13-Jun-28						
B13270	L1C - ACT	7	16-Jun-28	7	26-Jun-28						
B13280	L1C - Specialties	20	27-Jun-28	20	25-Jul-28						
B13290	L1C - Specialty MEP Trim	5	26-Jul-28	5	01-Aug-28						
B13300	L1C - Final Clean	5	02-Aug-28	5	08-Aug-28						
B13310	L1C - Cx Tie	5	09-Aug-28	5	15-Aug-28						
B13305	L1C - Pre-Punch	15	16-Aug-28	15	06-Sep-28						
Level 2						210	28-Nov-27	22-Sep-28			
Area GC - General Classrooms						203	29-Nov-27	13-Sep-28			
B20000	L2GC - Shaft Duct & Pipe	10	29-Nov-27	10	13-Dec-27						
B20010	L2GC - Priority Walls	7	13-Dec-27	7	21-Dec-27						
B20020	L2GC - OH RI Prior to Framing	7	22-Dec-27	7	03-Jan-28						
B20030	L2GC - Framing	7	04-Jan-28	7	12-Jan-28						
B20040	L2GC - Wall Rough-in	7	13-Jan-28	7	21-Jan-28						
B20050	L2GC - Top Rock	7	24-Jan-28	7	01-Feb-28						
B20060	L2GC - OH RI High (Fire Protection, Classroom Elec Rough-in)	7	31-Jan-28	7	08-Feb-28						
B20070	L2GC - OH RI High (Plumbing, Core Elec RI)	7	02-Feb-28	7	10-Feb-28						
B20080	L2GC - OH RI Mid (Hydronic, Relief Gas, Elec/Conduit, Plumbing Insul)	7	11-Feb-28	7	21-Feb-28						
B20090	L2GC - OH RI Low (Duct, Elec PA, Lighting Cont., LV, Hyd Insul, PA, LC)	7	22-Feb-28	7	03-Mar-28						
B20100	L2GC - Soffits / HL	5	02-Mar-28	5	09-Mar-28						
B20110	L2GC - Pickup Work	6	09-Mar-28	6	16-Mar-28						
B20120	L2GC - Cover & Stock	3	17-Mar-28	3	21-Mar-28						
B20130	L2GC - Drywall & Insulation	7	22-Mar-28	7	30-Mar-28						
B20140	L2GC - MT Finish Treatment	7	31-Mar-28	7	10-Apr-28						
B20150	L2GC - Gypsum	7	11-Apr-28	7	19-Apr-28						
B20160	L2GC - Taping	7	20-Apr-28	7	28-Apr-28						
B20170	L2GC - Paint	7	01-May-28	7	09-May-28						
B20180	L2GC - Resinous Flooring	5	10-May-28	5	18-May-28						
B20190	L2GC - Pull LV Wire	7	10-May-28	7	18-May-28						
B20200	L2GC - Bathroom Tile	5	16-May-28	5	24-May-28						
B20210	L2GC - T-Bar Device Tile	7	16-May-28	7	24-May-28						
B20220	L2GC - Ceiling Trim MEP	7	19-May-28	7	30-May-28						
B20230	L2GC - Casework	7	19-May-28	7	30-May-28						
B20240	L2GC - Flooring	7	31-May-28	7	08-Jun-28						
B20250	L2GC - MEP Fixtures & Trim	7	09-Jun-28	7	17-Jun-28						
B20260	L2GC - Doors / Hardware	5	09-Jun-28	5	17-Jun-28						
B20270	L2GC - ACT	7	20-Jun-28	7	28-Jun-28						
B20280	L2GC - Specialties	20	29-Jun-28	20	27-Jul-28						
B20290	L2GC - Specialty MEP Trim	5	28-Jul-28	5	03-Aug-28						
B20300	L2GC - Final Clean	5	04-Aug-28	5	10-Aug-28						
B20310	L2GC - Cx Tie	5	16-Aug-28	5	22-Aug-28						

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Remaining Level of Effort: ■ Actual Work ■ Remaining Work ■ Meeting Milestone

Actual Level of Effort: ■ Critical Remaining Work ■ Meeting Milestone

Activity ID	Activity Name	Orig Dur	Remaining Duration	Start	Finish
52200	FRP L2 / Mezz SOND - Area 4	2	2	09-Sep-27	10-Sep-27
52210	FRP L2 / Mezz SOND - Area 5	2	2	14-Sep-27	15-Sep-27
52220	Layout & Install MEP RI & Steves - Roof - Area 1	2	2	10-Sep-27	15-Sep-27
52230	Layout & Install MEP RI & Steves - Roof - Area 2	2	2	14-Sep-27	15-Sep-27
52240	Layout & Install MEP RI & Steves - Roof - Area 3	2	2	16-Sep-27	17-Sep-27
52250	FRP Roof SOND - Area 1	3	3	14-Sep-27	16-Sep-27
52260	FRP Roof SOND - Area 2	3	3	16-Sep-27	20-Sep-27
52270	FRP Roof SOND - Area 3	3	3	20-Sep-27	22-Sep-27
52280	Demob Tower Crane 2	67	67	22-Oct-27	31-Jan-28
52290	Prep & Pour SOG	10	10	29-Oct-27	29-Oct-27
52300	Build CMU Walls (Ext)	20	20	09-Nov-27	19-Nov-27
52310	Set Steel Trusses	10	10	09-Dec-27	23-Dec-27
52320	Set Wood Trusses	10	10	23-Dec-27	10-Jan-28
52330	Set Wood DIT Roof Deck	15	15	10-Jan-28	31-Jan-28
RF53000	Roof Area 6 - Parapet Framing	5	5	23-Sep-27	10-May-28
RF53010	Roof Area 6 - Temp Roof	20	20	30-Sep-27	29-Oct-27
RF53020	Roof Area 6 - Roofing	40	40	21-Oct-27	17-Dec-27
RF53030	Roof Area 7 - Parapet Framing	5	5	3-Jan-28	07-Feb-28
RF53040	Roof Area 7 - Temp Roof	20	20	07-Feb-28	06-Mar-28
RF53050	Roof Area 7 - Roofing	40	40	28-Feb-28	24-Apr-28
RF53055	PV Panels	12	12	24-Apr-28	10-May-28
RF54000	Facade 10 - Cub / Layout	145	145	3-Jan-28	23-Aug-28
RF54010	Facade 10 - Exterior Panels	7	7	3-Jan-28	09-Feb-28
RF54020	Facade 10 - WB Repair	7	7	18-Feb-28	18-Feb-28
RF54030	Facade 10 - Install Windows	7	7	23-Feb-28	29-Mar-28
RF54040	Facade 10 - "Z" Framing	14	14	03-Mar-28	29-Mar-28
RF54050	Facade 10 - Metal Shrouds	14	14	23-Mar-28	18-Apr-28
RF54060	Facade 10 - Insulation	14	14	18-Apr-28	08-May-28
RF54070	Facade 10 - Hat Framing	14	14	08-May-28	28-May-28
RF54080	Facade 10 - Metal Panel / Masonry	20	20	26-May-28	26-Jun-28
RF54090	Facade 10 - Clean	5	5	26-Jun-28	03-Jul-28
RF54095	Facade 10 - Pre-Func & Quality Check	15	15	03-Jul-28	25-Jul-28
RF54100	Facade 11 - Cub / Layout	7	7	18-Feb-28	18-Feb-28
RF54110	Facade 11 - Exterior Panels	7	7	23-Feb-28	29-Mar-28
RF54120	Facade 11 - WB Repair	7	7	03-Mar-28	09-Mar-28
RF54130	Facade 11 - Install Windows	14	14	20-Mar-28	20-Mar-28
RF54140	Facade 11 - "Z" Framing	14	14	07-Apr-28	27-Apr-28
RF54150	Facade 11 - Metal Shrouds	14	14	17-May-28	17-May-28
RF54170	Facade 11 - Hat Framing	14	14	07-Jun-28	06-Jul-28
RF54180	Facade 11 - Metal Panel / Masonry	20	20	07-Jun-28	25-Jul-28
RF54190	Facade 11 - Clean	5	5	05-Jul-28	13-Jul-28
RF54195	Facade 11 - Pre-Func & Quality Check	15	15	13-Jul-28	03-Aug-28
RF54200	Facade 12 - Cub / Layout	7	7	18-Feb-28	29-Feb-28
RF54210	Facade 12 - Exterior Panels	7	7	23-Feb-28	09-Mar-28
RF54220	Facade 12 - WB Repair	7	7	03-Mar-28	20-Mar-28
RF54230	Facade 12 - Install Windows	14	14	20-Mar-28	29-Mar-28
RF54240	Facade 12 - "Z" Framing	14	14	07-Apr-28	27-Apr-28
RF54250	Facade 12 - Metal Shrouds	14	14	17-May-28	17-May-28
RF54260	Facade 12 - Hat Framing	14	14	07-Jun-28	27-Jun-28
RF54270	Facade 12 - Metal Panel / Masonry	20	20	27-Jun-28	25-Jul-28
RF54280	Facade 12 - Clean	5	5	26-Jul-28	02-Aug-28
RF54290	Facade 12 - Pre-Func & Quality Check	15	15	02-Aug-28	23-Aug-28
RF54295	Facade 12 - Pre-Func & Quality Check	324	324	23-Sep-27	03-Jan-28
RF54300	Level 1 / Level 1 Mezzanine	324	324	23-Sep-27	03-Jan-28
RF54305	Area GA - Gym Auxiliary & Main Electrical / Lockers	200	200	23-Sep-27	03-Jan-28
C10000	L/GA - Shaft Duct & Pipe	7	7	23-Sep-27	10-Oct-27
C10010	L/GA - Plumb Walls	7	7	04-Oct-27	12-Oct-27
C10020	L/GA - OHRI Prior to Framing	7	7	13-Oct-27	21-Oct-27
C10030	L/GA - Framing	7	7	22-Oct-27	01-Nov-27
C10040	L/GA - Wall Rough	7	7	02-Nov-27	10-Nov-27
C10050	L/GA - Top Rock	7	7	11-Nov-27	19-Nov-27

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Remaining Level of Effort: ■ Actual Work: ■ Critical Remaining Work: ■ Meeting Measure: ■

Remaining Level of Effort: ■ Actual Work: ■ Critical Remaining Work: ■ Meeting Measure: ■

Activity ID	Activity Name	Orig Dur	Remaining Duration	Start	Finish	2025	2026	2027	2028	2029	2030	2031
Owner Milestones												
MS1000	PPS Ground Breaking Ceremony	0	0	08-May-26	15-May-26							
MS1001	Breakfast / School Selection Completion	0	0	01-Jun-26								
MS1010	Last Day of School 2026	0	0	12-Jun-26								
MS1020	First Day of Spring Practices / Softball / Baseball	0	0	01-Jul-27								
MS1030	Last Day of Basketball Practices / Early Gym Demo	0	0	15-Mar-27								
MS1040	Last Day of Football Practices	0	0	15-Sep-26								
RECONSTRUCTION												
731		658	19-Mar-25 A	09-Apr-27								
Design & Permitting from Bora												
417		344	19-Mar-25 A	09-Apr-27								
331		258	01-Sep-25 A	08-Dec-26								
114		41	01-Sep-25 A	30-Jun-26								
D1200	JHS Early Fields Construction Documents	110	0	30-Jun-26								
D1230	JHS Early Fields 100% CD Set	0	0	30-Jun-26								
New School Building												
268		268	27-Oct-25 A	08-Dec-26								
D1500	JHS Design Development	110	0	06-Apr-26								
D1510	JHS DD Pricing Set (Structural / Arch Gridlock)	0	0	30-Jun-26								
D1520	JHS DD Cost Estimate	35	35	02-Feb-26	20-Mar-26							
D1530	JHS DD Estimate Set Owner Review	10	10	02-Feb-26	13-Feb-26							
D1540	JHS DD Estimate Set Owner Page Turns	10	10	16-Feb-26	27-Feb-26							
D1550	JHS DD DPA (Design Phase Approval)	5	5	23-Mar-26	27-Mar-26							
D1560	JHS OC Review	40	40	30-Jun-26	26-Mar-26							
D1570	JHS Construction Documents	161	161	07-Apr-26	20-Nov-26							
D1580	JHS 50% CD Set (100% CD Foundation to Grade Structural)	0	0	17-Jul-26								
D1590	Design Deliverable 1 (AR) File Protection Head Placement For DLT Pen. Coord	0	0	17-Jul-26								
D1600	Design Deliverable 2 (AR) Light Layout For DLT Pen. Coord	0	0	17-Jul-26								
D1610	Design Deliverable 3 (AR) Shift Layout For DLT Pen. Coord	0	0	17-Jul-26								
D1620	Structural Frame 100% CD Connected Structural Model LOD 300	0	0	12-Oct-26								
D1630	JHS 50% CD Set Owner Review	10	10	17-Jul-26	30-Jul-26							
D1640	JHS 50% CD Set Owner Page Turns	10	10	31-Jul-26	13-Aug-26							
D1650	JHS 75% MEP Design / Equipment Selection	0	0	01-Oct-26								
D1660	JHS 100% CD Set	0	0	20-Nov-26								
D1670	JHS 100% CD Set Owner Review	0	0	08-Dec-26								
360		344	19-Mar-25 A	09-Apr-27								
Permit												
PER0000	JHS MPG Submit 25% DD Documents for Review	0	0	01-Dec-25								
PER0010	JHS MPG Submit 100% DD Documents for Review	0	0	07-Apr-26								
PER0020	JHS Public Works Permit / Right of Way Scope	200	126	19-Mar-25 A	01-Jun-26							
PER0030	JHS Land Use - Type III CU	100	77	06-Oct-25 A	23-Mar-26							
PER0040	JHS Land Use - Historic Review	60	60	21-Jun-26	14-Apr-26							
PER0050	JHS Permit Set A - Early Fields	88	88	02-Mar-26	02-Jul-26							
PER0100	JHS Permit Set B - Foundation to Grade	87	87	03-Aug-26	04-Dec-26							
PER0140	JHS Permit Set C - Building Permit	85	85	10-Dec-26	09-Apr-27							
HCC												
658		658	01-Dec-25	05-Jun-28								
417		417	01-Dec-25	23-Jul-27								
Contracts & Buyout												
BOG0000	Sub Bids, Normalization & EVA Preparation (Early Fields)	45	45	01-Dec-25	05-Feb-26							
BOG0010	Early Work Amendment Execution (Early Fields)	20	20	06-Feb-26	05-Mar-26							
BOG0020	Phase 1 - Execute Critical Subcontracts (Early Fields)	20	20	06-Mar-26	02-Apr-26							
BOG0030	Athletic Field Specialties Long Lead Time	60	60	03-Apr-26	26-Jun-26							
BOG0040	MEFP Trade Partner RFP, Bids & PPS Amendment	56	56	23-Jun-26	10-Apr-26							
BOG0050	PPS Amendment for MEFP Trade Partner District Approval	20	20	13-Apr-26	08-Mar-26							
BOG0060	Mass Timber RFP Bids & PPS Amendment	45	45	12-Jun-26	13-Mar-26							
BOG0070	EVA Mass Exc / UG Utilities / Foundations RFP Bids & Early Work Amendment	20	20	20-Apr-26	25-Sep-26							
BOG0080	Sub Bids, Normalization & Budget Preparation (Balance of Work)	70	70	16-Mar-26	23-Oct-26							
BOG0090	Phase 2 Early Work Amendment Execution District Approval	20	20	20-Oct-26	22-Dec-26							
BOG0100	Balance of Work - Execute Critical Subcontracts & Submittals	20	20	23-Jul-26	13-Aug-26							
BOG0110	Steel Fabric & Erect Sub Bids, Normalization Early Work Amendment	20	20	14-Jul-26	11-Sep-26							
BOG0120	Structural Steel Mill Order, Fabric & Erect Early Work Amendment Execution by C	20	20	14-Jul-26	25-Sep-26							
BOG0130	Prepare & Release Mill Order	10	10	25-Sep-26	15-Jun-27							
BOG0140	Relief & Ship Steel to Fabricator	75	75	25-Sep-26	15-Jun-27							
BOG0150	Misc Item / State Procurement	95	95	16-Mar-27	11-Jul-27							
BOG0170	Full CMP Amendment Negotiation & Execution	90	90	20-Oct-26	23-Jul-27							
BOG0180	Early Start of Phase 2 Work	0	0	23-Dec-26								
BOG0190	Balance of Work - Execute All Remaining Subcontracts	30	30	11-Mar-27	22-Apr-27							
460		460	11-Mar-26	02-Mar-28								

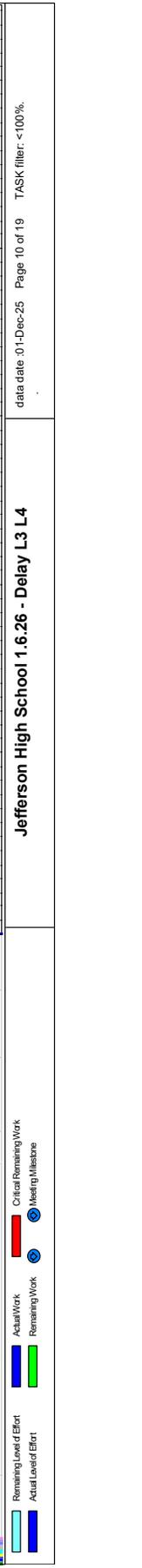
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Jefferson High School 1.6.26 - Delay L3 L4

Remaining Level of Effort (Green bar) Actual Level of Effort (Blue bar) Critical Remaining Work (Red bar) Meeting/Milestone (Blue circle)

Actual Work (Green bar) Remaining Work (Blue bar)

Activity ID	Activity Name	Orig Dur	Remaining Start Duration	Finish
B1306	L1C - Top Rock	7	7	10-Jan-26
B1306	L1C - OH RI High (Fire Protection, Classroom Elec Rough-in)	7	7	10-Jan-26
B1307	L1C - OH RI High (Plumbing, Core Elec R)	7	7	19-Jan-26
B1307	L1C - OH RI High (Plumbing, Core Elec R)	7	7	19-Jan-26
B1308	L1C - OH RI Mid (Hydronic, Refur, Gas, Elec-Corridor, Phing Insul)	7	7	28-Jan-26
B1308	L1C - OH RI Mid (Hydronic, Refur, Gas, Elec-Corridor, Phing Insul)	7	7	28-Jan-26
B1309	L1C - OH RI Low (Duct, Elec FA, Lighting Cont., LV Hyd Insul, FA, LC)	7	7	09-Feb-26
B1309	L1C - OH RI Low (Duct, Elec FA, Lighting Cont., LV Hyd Insul, FA, LC)	7	7	09-Feb-26
B1310	L1C - Soffits / HL	5	5	17-Feb-26
B1310	L1C - Soffits / HL	5	5	17-Feb-26
B1311	L1C - Pickup Work	6	6	24-Feb-26
B1311	L1C - Pickup Work	6	6	24-Feb-26
B1312	L1C - Cover & Stock	3	3	03-Mar-26
B1312	L1C - Cover & Stock	3	3	03-Mar-26
B1313	L1C - Drywall & Insulation	7	7	09-Mar-26
B1313	L1C - Drywall & Insulation	7	7	09-Mar-26
B1314	L1C - MT Finish Treatment	7	7	17-Mar-26
B1314	L1C - MT Finish Treatment	7	7	17-Mar-26
B1315	L1C - Taping	7	7	24-Mar-26
B1315	L1C - Taping	7	7	24-Mar-26
B1316	L1C - Paint	7	7	06-Apr-26
B1316	L1C - Paint	7	7	06-Apr-26
B1317	L1C - Resinous Roofing	5	5	17-Apr-26
B1317	L1C - Resinous Roofing	5	5	17-Apr-26
B1318	L1C - Pull LV Wire	7	7	17-Apr-26
B1318	L1C - Pull LV Wire	7	7	17-Apr-26
B1319	L1C - Bathroom Tile	5	5	26-Apr-26
B1319	L1C - Bathroom Tile	5	5	26-Apr-26
B1320	L1C - T-Bar Devices Tile	7	7	04-May-26
B1320	L1C - T-Bar Devices Tile	7	7	04-May-26
B1321	L1C - Ceiling Trim MEP	7	7	05-May-26
B1321	L1C - Ceiling Trim MEP	7	7	05-May-26
B1322	L1C - Casework	7	7	05-May-26
B1322	L1C - Casework	7	7	05-May-26
B1323	L1C - Flooring	15	15	16-May-26
B1323	L1C - Flooring	15	15	16-May-26
B1324	L1C - MEP Fixtures & Trim	7	7	07-Jun-26
B1324	L1C - MEP Fixtures & Trim	7	7	07-Jun-26
B1325	L1C - Doors / Hardware	5	5	07-Jun-26
B1325	L1C - Doors / Hardware	5	5	07-Jun-26
B1326	L1C - ACT	7	7	16-Jun-26
B1326	L1C - ACT	7	7	16-Jun-26
B1327	L1C - Specialties	20	20	27-Jun-26
B1327	L1C - Specialties	20	20	27-Jun-26
B1328	L1C - Specialty MEP Trim	5	5	26-Jul-26
B1328	L1C - Specialty MEP Trim	5	5	26-Jul-26
B1329	L1C - Final Clean	5	5	02-Aug-26
B1329	L1C - Final Clean	5	5	02-Aug-26
B1330	L1C - CX Tile	5	5	09-Aug-26
B1330	L1C - CX Tile	5	5	09-Aug-26
B1330	L1C - CX Tile	5	5	09-Aug-26
B1330	L1C - CX Tile	5	5	09-Aug-26
B1335	L1C - Pre-Punch	15	15	16-Aug-26
B1335	L1C - Pre-Punch	15	15	16-Aug-26
Level 2				
Area CC - General Classrooms				
B2000	L2GC - Shaft Duct & Pipe	10	10	29-Nov-27
B2000	L2GC - Shaft Duct & Pipe	10	10	29-Nov-27
B2001	L2GC - Priority Walls	7	7	13-Dec-27
B2001	L2GC - Priority Walls	7	7	13-Dec-27
B2002	L2GC - OH RI Prior to Framing	7	7	22-Dec-27
B2002	L2GC - OH RI Prior to Framing	7	7	22-Dec-27
B2003	L2GC - Framing	7	7	04-Jan-28
B2003	L2GC - Framing	7	7	04-Jan-28
B2004	L2GC - Wall Rough-in	7	7	13-Jan-28
B2004	L2GC - Wall Rough-in	7	7	13-Jan-28
B2005	L2GC - Top Rock	7	7	24-Jan-28
B2005	L2GC - Top Rock	7	7	24-Jan-28
B2006	L2GC - OH RI High (Fire Protection, Classroom Elec Rough-in)	7	7	02-Feb-28
B2006	L2GC - OH RI High (Fire Protection, Classroom Elec Rough-in)	7	7	02-Feb-28
B2007	L2GC - OH RI High (Plumbing, Core Elec R)	7	7	02-Feb-28
B2007	L2GC - OH RI High (Plumbing, Core Elec R)	7	7	02-Feb-28
B2008	L2GC - OH RI Mid (Hydronic, Refur, Gas, Elec-Corridor, Phing Insul)	7	7	11-Feb-28
B2008	L2GC - OH RI Mid (Hydronic, Refur, Gas, Elec-Corridor, Phing Insul)	7	7	11-Feb-28
B2009	L2GC - OH RI Low (Duct, Elec FA, Lighting Cont., LV Hyd Insul, FA, LC)	7	7	22-Feb-28
B2009	L2GC - OH RI Low (Duct, Elec FA, Lighting Cont., LV Hyd Insul, FA, LC)	7	7	22-Feb-28
B2010	L2GC - Soffits / HL	5	5	02-Mar-28
B2010	L2GC - Soffits / HL	5	5	02-Mar-28
B2011	L2GC - Pickup Work	6	6	09-Mar-28
B2011	L2GC - Pickup Work	6	6	09-Mar-28
B2012	L2GC - Cover & Stock	3	3	17-Mar-28
B2012	L2GC - Cover & Stock	3	3	17-Mar-28
B2013	L2GC - Drywall & Insulation	7	7	22-Mar-28
B2013	L2GC - Drywall & Insulation	7	7	22-Mar-28
B2014	L2GC - MT Finish Treatment	7	7	31-Mar-28
B2014	L2GC - MT Finish Treatment	7	7	31-Mar-28
B2015	L2GC - Gypsum	7	7	10-Apr-28
B2015	L2GC - Gypsum	7	7	10-Apr-28
B2016	L2GC - Taping	7	7	11-Apr-28
B2016	L2GC - Taping	7	7	11-Apr-28
B2017	L2GC - Paint	7	7	20-Apr-28
B2017	L2GC - Paint	7	7	20-Apr-28
B2018	L2GC - Resinous Roofing	5	5	01-May-28
B2018	L2GC - Resinous Roofing	5	5	01-May-28
B2019	L2GC - Pull LV Wire	7	7	10-May-28
B2019	L2GC - Pull LV Wire	7	7	10-May-28
B2020	L2GC - Bathroom Tile	5	5	10-May-28
B2020	L2GC - Bathroom Tile	5	5	10-May-28
B2021	L2GC - T-Bar Devices Tile	7	7	10-May-28
B2021	L2GC - T-Bar Devices Tile	7	7	10-May-28
B2022	L2GC - Ceiling Trim MEP	7	7	19-May-28
B2022	L2GC - Ceiling Trim MEP	7	7	19-May-28
B2023	L2GC - Casework	7	7	19-May-28
B2023	L2GC - Casework	7	7	19-May-28
B2024	L2GC - Flooring	7	7	31-May-28
B2024	L2GC - Flooring	7	7	31-May-28
B2025	L2GC - MEP Fixtures & Trim	7	7	09-Jun-28
B2025	L2GC - MEP Fixtures & Trim	7	7	09-Jun-28
B2026	L2GC - Doors / Hardware	5	5	09-Jun-28
B2026	L2GC - Doors / Hardware	5	5	09-Jun-28
B2027	L2GC - ACT	7	7	20-Jun-28
B2027	L2GC - ACT	7	7	20-Jun-28
B2028	L2GC - Specialties	20	20	29-Jun-28
B2028	L2GC - Specialties	20	20	29-Jun-28
B2029	L2GC - Specialty MEP Trim	5	5	28-Jul-28
B2029	L2GC - Specialty MEP Trim	5	5	28-Jul-28
B2030	L2GC - Final Clean	5	5	04-Aug-28
B2030	L2GC - Final Clean	5	5	04-Aug-28
B2031	L2GC - CX Tile	5	5	16-Aug-28
B2031	L2GC - CX Tile	5	5	16-Aug-28
B2031	L2GC - CX Tile	5	5	16-Aug-28
B2031	L2GC - CX Tile	5	5	16-Aug-28
B2035	L2GC - Pre-Punch	15	15	30-Aug-28
B2035	L2GC - Pre-Punch	15	15	30-Aug-28
Area B - General Classrooms & Suppor				
B2100	L2B - Shaft Duct & Pipe	10	10	13-Dec-27
B2100	L2B - Shaft Duct & Pipe	10	10	13-Dec-27
B2101	L2B - Priority Walls	7	7	28-Dec-27
B2101	L2B - Priority Walls	7	7	28-Dec-27
B2102	L2B - OH RI Prior to Framing	7	7	07-Jan-28
B2102	L2B - OH RI Prior to Framing	7	7	07-Jan-28



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Jefferson High School 1.6.26 - Delay L3 L4

Activity ID	Activity Name	Orig Dur	Remaining Duration	Start	Finish
4110	FRP SOG	12	12	12-14-Apr-27	29-Apr-27
Area 3	Vapor Barrier	14	14	26-Apr-27	13-May-27
4120	FRP SOG	2	2	26-Apr-27	27-Apr-27
4120	FRP SOG	12	12	28-Apr-27	13-May-27
Area 4	Vapor Barrier	14	14	10-May-27	27-May-27
4130	FRP SOG	12	12	12-May-27	27-May-27
Area 5	Vapor Barrier	22	22	24-May-27	23-Jun-27
4140	FRP SOG	20	20	26-May-27	25-May-27
4140	FRP SOG	20	20	26-May-27	25-Jun-27
Structure	Erect L2 & Roof	81	81	30-Apr-27	24-Aug-27
42010	Bot / Wind / Deck / Level 2 & Roof	35	35	30-Apr-27	18-Jun-27
42020	Layout & Install MEP RI & Sleeves - L2 - Area 1	30	30	21-Jun-27	20-Aug-27
42040	Layout & Install MEP RI & Sleeves - L2 - Area 2	3	3	28-Jun-27	30-Jun-27
42050	Layout & Install MEP RI & Sleeves - L2 - Area 3	3	3	07-Jul-27	09-Jul-27
42060	Layout & Install MEP RI & Sleeves - L2 - Area 4	3	3	07-Jul-27	09-Jul-27
42070	Layout & Install MEP RI & Sleeves - L2 - Area 5	3	3	12-Jul-27	14-Jul-27
42100	FRP L2 SOMD - Area 1	4	4	01-Jul-27	07-Jul-27
42110	FRP L2 SOMD - Area 2	4	4	07-Jul-27	12-Jul-27
42120	FRP L2 SOMD - Area 3	4	4	12-Jul-27	15-Jul-27
42130	FRP L2 SOMD - Area 4	4	4	15-Jul-27	20-Jul-27
42140	FRP L2 SOMD - Area 5	4	4	20-Jul-27	23-Jul-27
42200	Layout & Install MEP RI & Sleeves - Roof - Area 1	4	4	03-Aug-27	06-Aug-27
42210	Layout & Install MEP RI & Sleeves - Roof - Area 2	4	4	09-Aug-27	12-Aug-27
42220	Layout & Install MEP RI & Sleeves - Roof - Area 3	4	4	13-Aug-27	16-Aug-27
42300	FRP Roof SOMD - Area 1	4	4	09-Aug-27	12-Aug-27
42310	FRP Roof SOMD - Area 2	4	4	12-Aug-27	17-Aug-27
42320	FRP Roof SOMD - Area 3	4	4	18-Aug-27	24-Aug-27
Roof	Roof Area 4 - Parapet Framing	105	105	18-Aug-27	18-Jan-28
RF43000	Roof Area 4 - Temp Roof	5	5	18-Aug-27	24-Aug-27
RF43010	Roof Area 4 - Roof	20	20	25-Aug-27	22-Sep-27
RF43020	Roof Area 4 - Parapet Framing	80	80	16-Sep-27	11-Jan-28
RF43040	Roof Area 5 - Temp Roof	5	5	25-Aug-27	31-Aug-27
RF43050	Roof Area 5 - Roof	20	20	01-Sep-27	26-Sep-27
RF43060	Roof Area 5 - Parapet Framing	152	152	13-Aug-27	20-Mar-28
RF44000	Roof Area 7 - Cup / Layout	7	7	13-Aug-27	23-Aug-27
RF44010	Roof Area 7 - Exterior Panels	7	7	24-Aug-27	01-Sep-27
RF44020	Roof Area 7 - WB Repair	7	7	02-Sep-27	13-Sep-27
RF44030	Roof Area 7 - Install Windows	14	14	23-Sep-27	22-Sep-27
RF44040	Roof Area 7 - Z- Framing	14	14	23-Sep-27	12-Oct-27
RF44050	Roof Area 7 - Metal Shrouds	14	14	02-Nov-27	01-Nov-27
RF44070	Roof Area 7 - Half Framing	14	14	22-Nov-27	19-Nov-27
RF44080	Roof Area 7 - Metal Panel / Masonry	20	20	14-Dec-27	13-Dec-27
RF44090	Roof Area 7 - Clean	15	15	20-Jan-28	09-Feb-28
RF44100	Roof Area 8 - Cup / Layout	7	7	24-Aug-27	01-Sep-27
RF44110	Roof Area 8 - Exterior Panels	7	7	02-Sep-27	13-Sep-27
RF44120	Roof Area 8 - WB Repair	7	7	14-Sep-27	22-Sep-27
RF44130	Roof Area 8 - Install Windows	14	14	13-Oct-27	01-Oct-27
RF44140	Roof Area 8 - Z- Framing	14	14	02-Nov-27	19-Nov-27
RF44150	Roof Area 8 - Metal Shrouds	14	14	22-Nov-27	19-Nov-27
RF44170	Roof Area 8 - Half Framing	20	20	05-Feb-28	04-Jan-28
RF44180	Roof Area 8 - Metal Panel / Masonry	15	15	09-Feb-28	20-Feb-28
RF44190	Roof Area 8 - Clean	7	7	02-Sep-27	13-Sep-27
RF44210	Roof Area 9 - Cup / Layout	7	7	14-Sep-27	22-Sep-27
RF44220	Roof Area 9 - Exterior Panels	7	7	23-Sep-27	01-Oct-27
RF44230	Roof Area 9 - WB Repair	7	7	04-Oct-27	12-Oct-27
RF44240	Roof Area 9 - Z- Framing	14	14	22-Nov-27	19-Nov-27
RF44250	Roof Area 9 - Metal Shrouds	14	14	22-Nov-27	19-Dec-27
RF44260	Roof Area 9 - Insulation	14	14	14-Dec-27	04-Jan-28

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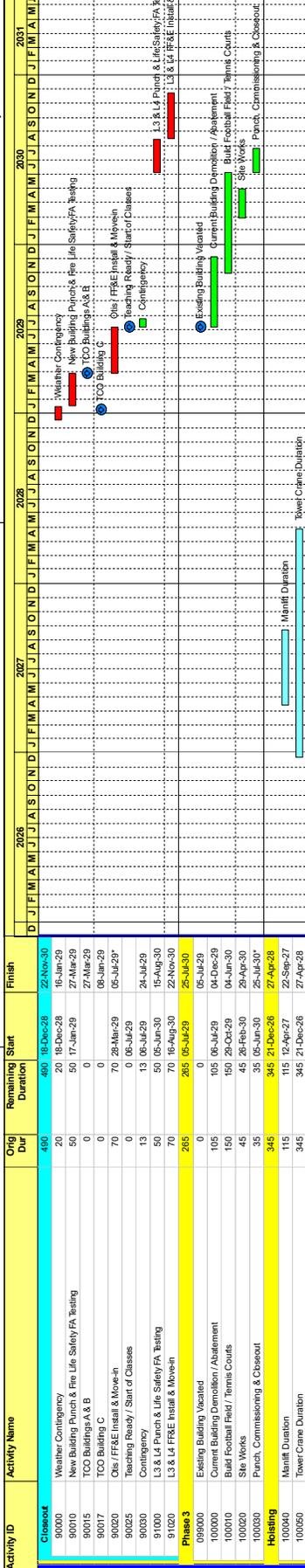
Remaining Level of Effort (Red bar) Actual Work (Green bar) Remaining Work (Blue bar) Meeting Milestone (Blue circle) Critical Remaining Work (Red circle)

Activity ID	Activity Name	Orig Dur	Remaining Start	Finish
A0230	L1A - Flooring	7	7 01-May-28	09-May-28
A0240	L1A - MEP Fixtures & Trim	7	10-May-28	18-May-28
A0250	L1A - Doors / Hardware	5	10-May-28	16-May-28
A0260	L1A - ACT	7	19-May-28	30-May-28
A0270	L1A - Specialties	20	31-May-28	27-Jun-28
A0280	L1A - Specialty MEP Trim	5	28-Jun-28	05-Jul-28
A0290	L1A - Final Clean	5	06-Jul-28	12-Jul-28
A0300	L1A - CX Tie	5	13-Jul-28	19-Jul-28
A0305	L1A - Pre-Punch	15	15-Jul-28	09-Aug-28
Building C - Gym				
485	Mass Excavation / Structural Fill to BO Footing	60	10-Feb-27	04-May-27
5000	Underground Deep Utilities	27	10-Feb-27	19-Mar-27
50010	Underground Deep Utilities	25	24-Feb-27	30-Mar-27
Area 1	FRP Concrete Footings / Pylthns / Walls	8	24-Feb-27	19-Mar-27
50100	Backfill from BO Footing to SOG	2	08-Mar-27	05-Apr-27
50110	Underground Utility Install / Backfill & Fine Grade	2	10-Mar-27	19-Mar-27
Area 2	FRP Concrete Footings / Pylthns / Walls	8	08-Mar-27	31-Mar-27
50200	Backfill from BO Footing to SOG	2	08-Mar-27	17-Mar-27
50210	Underground Utility Install / Backfill & Fine Grade	2	18-Mar-27	19-Mar-27
50220	Underground Utility Install / Backfill & Fine Grade	8	22-Mar-27	31-Mar-27
Area 3	FRP Concrete Footings / Pylthns / Walls	18	18-Mar-27	12-Apr-27
50300	Backfill from BO Footing to SOG	8	18-Mar-27	29-Mar-27
50310	Underground Utility Install / Backfill & Fine Grade	2	30-Mar-27	31-Mar-27
50320	Underground Utility Install / Backfill & Fine Grade	8	01-Apr-27	12-Apr-27
Area 4	FRP Concrete Footings / Pylthns / Walls	18	30-Mar-27	22-Apr-27
50400	Backfill from BO Footing to SOG	8	30-Mar-27	08-Apr-27
50410	Underground Utility Install / Backfill & Fine Grade	2	09-Apr-27	12-Apr-27
50420	Underground Utility Install / Backfill & Fine Grade	8	13-Apr-27	22-Apr-27
Area 5	FRP Concrete Footings / Pylthns / Walls	18	09-Apr-27	04-May-27
50500	Backfill from BO Footing to SOG	8	09-Apr-27	20-Apr-27
50510	Underground Utility Install / Backfill & Fine Grade	2	21-Apr-27	22-Apr-27
50520	Underground Utility Install / Backfill & Fine Grade	8	23-Apr-27	04-May-27
Slab on Grade				
189	Vapor Barrier	12	22-Mar-27	03-Jan-28
Area 1	Vapor Barrier	2	22-Mar-27	06-Apr-27
51100	FRP SOG	2	22-Mar-27	23-Mar-27
Area 2	Vapor Barrier	10	24-Mar-27	06-Apr-27
51200	FRP SOG	12	01-Apr-27	16-Apr-27
51210	Vapor Barrier	2	01-Apr-27	02-Apr-27
51220	FRP SOG	10	05-Apr-27	16-Apr-27
Area 3	Vapor Barrier	14	13-Apr-27	30-Apr-27
51300	FRP SOG	2	13-Apr-27	14-Apr-27
51310	Vapor Barrier	12	15-Apr-27	30-Apr-27
Area 4	Vapor Barrier	6	28-Oct-27	22-Nov-27
51400	FRP SOG	12	05-Nov-27	22-Nov-27
51410	Vapor Barrier	6	23-Nov-27	02-Dec-27
Area 5	Vapor Barrier	20	20-Dec-27	03-Jan-28
51500	FRP SOG	197	26-Apr-27	03-Feb-28
Structure				
52010	Build CMU Walls & Brace	60	26-Apr-27	20-Jul-27
52100	Erect L2 & Roof	20	19-Jul-27	13-Aug-27
52110	Bot / Walk / Deck / Level 2 & Roof	18	16-Aug-27	09-Sep-27
52120	Layout & Install MEP RI & Sleeves - L2 / Mezz - Area 1	3	23-Aug-27	25-Aug-27
52130	Layout & Install MEP RI & Sleeves - L2 / Mezz - Area 2	3	31-Aug-27	30-Aug-27
52140	Layout & Install MEP RI & Sleeves - L2 / Mezz - Area 3	3	26-Aug-27	02-Sep-27
52150	Layout & Install MEP RI & Sleeves - L2 / Mezz - Area 4	3	03-Sep-27	08-Sep-27
52160	Layout & Install MEP RI & Sleeves - L2 / Mezz - Area 5	3	09-Sep-27	13-Sep-27
52170	FRP L2 / Mezz SOGD - Area 1	2	26-Aug-27	27-Aug-27
52180	FRP L2 / Mezz SOGD - Area 2	2	31-Aug-27	01-Sep-27
52190	FRP L2 / Mezz SOGD - Area 3	2	03-Sep-27	07-Sep-27
52200	FRP L2 / Mezz SOGD - Area 4	2	09-Sep-27	10-Sep-27
52210	FRP L2 / Mezz SOGD - Area 5	2	14-Sep-27	15-Sep-27
52220	Layout & Install MEP RI & Sleeves - Roof - Area 1	2	10-Sep-27	13-Sep-27
52230	Layout & Install MEP RI & Sleeves - Roof - Area 2	2	14-Sep-27	15-Sep-27
52240	Layout & Install MEP RI & Sleeves - Roof - Area 3	2	16-Sep-27	17-Sep-27

■ Critical Remaining Work
■ Actual Work
■ Remaining Work
■ Meeting Milestone
■ Remaining Level Effort
■ Actual Level Effort

Activity ID	Activity Name	Orig Dur	Remaining Duration	Start	Finish
Closure					
00000	Weather Contingency	400	400	16-Dec-28	22-Nov-30
00010	New Building Pumps & Fire Life Safety/FA Testing	20	20	16-Jan-29	16-Jan-29
00015	TCO Building A & B	60	60	27-Mar-29	27-Mar-29
00017	TCO Building C	0	0	07-Mar-29	07-Mar-29
00020	Olds / FFEE Install & Move-in	70	70	28-Mar-29	05-Jul-29
00025	Contingency	0	0	05-Jul-29	24-Jul-29
91000	L3 & L4 Punch & Life Safety/FA Testing	15	15	05-Jun-30	15-Aug-30
91020	L3 & L4 FFE/ Install & Move-in	50	50	05-Jun-30	22-Nov-30
91020	L3 & L4 FFE/ Install & Move-in	70	70	16-Aug-30	22-Nov-30
Phase 3					
09000	Existing Building Vacated	265	265	05-Jul-29	25-Jul-30
10000	Current Building Demolition / Abatement	0	0	05-Jul-29	05-Jul-29
100010	Build Football Field / Tennis Courts	105	105	05-Jul-29	04-Dec-29
100020	Site Works	150	150	28-Oct-29	04-Jun-30
100030	Punch, Commissioning & Closeout	45	45	28-Feb-30	29-Apr-30
100050	Punch, Commissioning & Closeout	35	35	05-Jun-30	25-Jul-30*
Hoisting					
100040	Manlift Duration	345	345	21-Dec-26	27-Apr-28
100050	Tower Crane Duration	115	115	12-Apr-27	22-Sep-27
100060	Tower Crane Duration	345	345	21-Dec-26	27-Apr-28

Year	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2025												
2026												
2027												
2028												
2029												
2030												
2031												



data date : 01-Dec-25 Page 19 of 19 TASK filter: <100%.

Jefferson High School 1.6.26 - Delay L3 L4

■ Remaining Level of Effort
■ Actual Level of Effort
■ Actual Work
■ Remaining Work
■ Critical Remaining Work
● Meeting Milestone

Jefferson High School – Value of Construction Use of Softball Field

Use Option 1 – Craft Worker Parking

ROM net value (potential for savings) is \$317,557 as detailed below.

- We figure that for roughly 2 years the jobsite headcount will be high enough that we can't park in the surrounding neighborhood.
- There are about 250 parking days per year assuming Monday-Friday work. 500 parking days for 2 years.
- Average headcount in that time of 200 craft workers.
- Figure a fair value for one parking stall for one day is \$8.
- Parking value over life of project = $500 \times 200 \times \$8 = \$800,000$
- Deduct the cost escalation on the softball field work if the softball field is built at the same time as the football field in late 2029. \$137,000
- Deduct cost of importing and removing temporary rock on softball field $\$3.82/\text{SF} \times 90,430 \text{ SF} = \$345,443$
- Net value to the District if used for parking is $\$800,000 - \$137,000 - \$345,443 = \$317,557$

Use Option 2 – Laydown Yard

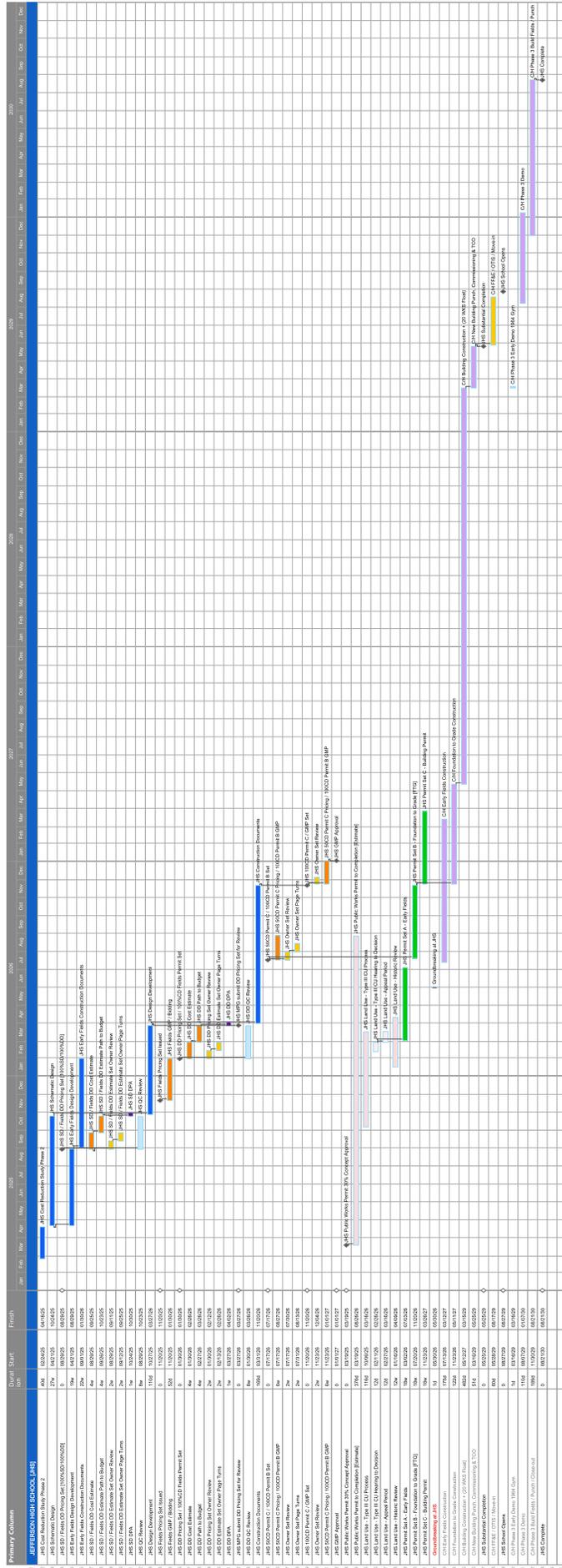
Below is a summary of the attached feedback from local Subcontractors. ROM net value (potential for savings) is \$306,565 as detailed below.

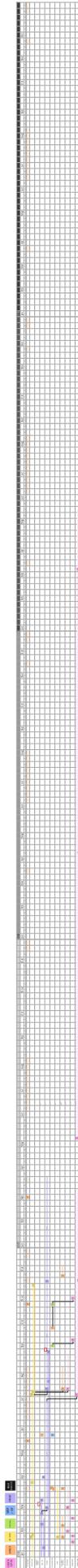
Structural Concrete

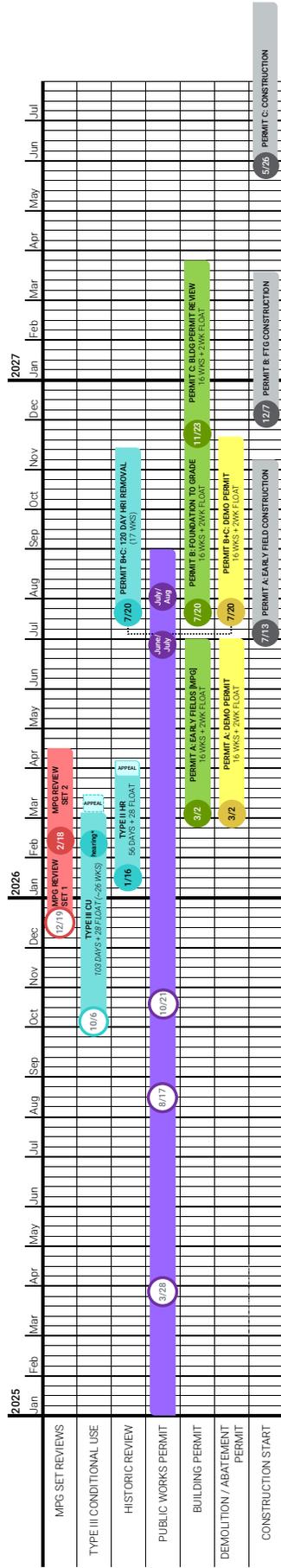
- HSI - \$100,000
- Precast & Masonry
 - J&S - \$15,000
- Steel
 - Columbia Steel - 10/29 From Kale Park in email. Kale later recommended adding \$100/truck in phone call: \$550 per 25,000 lb truck (12.5 tons). JHS has 1,682 tons in Matt's estimate. $(1,682 / 12.5) \times \$550 = \$74,008$.
- Mass Timber
 - StructureCraft - \$30,000 for offsite local staging of trucks to accommodate the "float" in trailer supply chain described in the attached email.
- Glazing
 - Dallas Glass - \$20,000
- Framing and Gyp Board

- IES - \$100,000
- Fire Suppression
 - Basic - \$0
 - Patriot - 10/29: Chuck Rabitoy called and he says they only deliver a week or so material, directly into the building, so no cost premium.
- Plumbing & HVAC
 - HydroTemp - \$350,000
 - JH Kelly - \$0
- Electrical
 - CCE - \$100,000
 - OEG - \$0
- Subtotal of Subcontractor input = \$789,008
- Deduct the cost escalation on the softball field work if the softball field is built at the same time as the football field in late 2029. \$137,000
- Deduct cost of importing and removing temporary rock on softball field \$3.82/SF x 90,430 SF = \$345,443
- Net value to the District if used for parking is \$789,008 - \$137,000 - \$345,443 = \$306,565

2025 JHS Design and Construction Schedule







MPS SET REVIEWS	
1/21/2025	MPS Review Set 1 Permit A SOW/CD
02/19/2025	MPS Review Set 2 Permit B-C 100/ND

CONDITIONAL USE+ HISTORIC RESOURCE PERMIT	
10/06/2025	Type II Conditional Use Submittal
01/16/2026	Type III Historic Review Submittal
02/26/2026	Type III Conditional Use Completion
04/09/2026	Type III Historic Review Completion
07/20/2026	HRI Removal/Waiting Period Start

PUBLIC WORKS PERMIT	
03/28/2025	30% PWP Concept Approval
08/17/2025	60% PWP Concept Submittal
10/21/2025	60% PWP Hearing
~June / July 2026	Public Works Permit Final Submittal
~July / August 2027	Public Works Permit Release

CONSTRUCTION PERMIT	
03/02/2026	Permit A Submitted Early Fields
07/07/2026	Permit A Issued Early Fields
07/20/2026	Permit B Submitted Foundation to Grade
11/20/2026	Permit B Issued Foundation to Grade
11/23/2026	Permit C Submitted School + Remaining Work
03/24/2027	Permit C Issued School + Remaining Work

DEMOLITION PERMIT	
03/02/2026	Permit A Demo Permit Submitted
07/07/2026	Demo Permit Issued Permit A Scope
07/20/2026	Demo Permit Submitted Permit B-C Scope
11/20/2026	Demo Permit Issued Permit B-C Scope

CONSTRUCTION START	
07/13/2026	Permit A Early Field Construction Begins
12/07/2026	Permit B Foundation to Grade Construction Begins
05/26/2027	Permit C Remaining Construction Begins

* based on 2/11/25 hearing date, does not include appeal period

2025 100% SD

JHS - 1,700 students at 85% Utilization with Adjustments

	Total SF	/	SF/TS	=	TS	*	Util	*	Students Per Classroom Range	=	Student - low	Student - high
General Classroom Science	950		40		20	*	85%	*	30		680	1,020
Specialized Instruction Dance	1,500		11		20	*	85%	*	30		187	281
PE/Athletics	varies		11		20	**	75%	**	30		165	248
Special Education	2,000		2		20	***	85%	***	30		34	51
Small Instructional	varies		4		20		75%		30		60	90
	varies		5		15		70%		24		53	84
	varies		4		15		0%		20		-	-
Total			77								1,179	1,773

(39) general classrooms + (1) ELL
 (11) science labs
 (5) VAPA + (6) CTE
 (2) dance studios
 (1) main gym, (1) Aux gym, (1) mat, (1) weights
 (2) int skills + (3) LRC
 (4) sm instruction

* Supported with 5 Teacher Planning / Collaboration Rooms
 ** Added Dance Studios with 85% Utilization
 *** Increased utilization to 75% to support Aux Gym and Mat Room use for Dance





Jefferson H.S.

Section List by Course and Term

For Term: Semester 1

Year: 2025-2026
Report: MST403

Term	Beg	End	Section ID	Staff Name	Room Name	Credit	Max	Total	Open	
			Course ID: 0416CA1	Course Title: Carpentry/Construct: Intro						
S1	1	1	0416CA1-1	Teacher, Default Jeffersor	D-04	0.500	30	0	30	
	3	3	0416CA1-2	Teacher, Default Jeffersor	D-04	0.500	30	0	30	
							Course Total:	60	0	60
			Course ID: 0416CB1	Course Title: Carpentry/Construct: Interm						
S1	1	1	0416CB1-1	Teacher, Default Jeffersor	D-04	0.500	30	0	30	
	3	3	0416CB1-2	Teacher, Default Jeffersor	D-04	0.500	30	0	30	
							Course Total:	60	0	60
			Course ID: 0416CC1	Course Title: Carpentry/Construct: Adv						
S1	1	1	0416CC1-1	Teacher, Default Jeffersor	D-04	0.500	30	0	30	
	3	3	0416CC1-2	Teacher, Default Jeffersor	D-04	0.500	30	0	30	
							Course Total:	60	0	60
			Course ID: 0803VS	Course Title: Virtual Scholars Online Course						
S1	1	1	0803VS-SL01-1	Lynch, Shannon	B-38	0.000	40	1	39	
	3	3	0803VS-NL03	Lipton, Nico A.	D-15	0.000	10	9	1	
	4	4	0803VS-1	Lipton, Nico A.	D-15	0.000	10	12	-2	
	5	5	0803VS-NL05	Lipton, Nico A.	D-15	0.000	10	3	7	
	6	6	0803VS-2	Lipton, Nico A.	D-15	0.000	10	14	-4	
	7	7	0803VS-NL07	Lipton, Nico A.	D-15	0.000	10	9	1	
	8	8	0803VS-3	Lipton, Nico A.	D-15	0.000	10	9	1	
							Course Total:	100	57	43
			Course ID: 08211	Course Title: Teacher Aide						
S1	7	7	08211-CW07	Wellington, Cory R.	C-23	0.500	40	1	39	
							Course Total:	40	1	39



Jefferson H.S.

Section List by Course and Term

For Term: Semester 1

Year: 2025-2026
Report: MST403

Term	Beg	End	Section ID	Staff Name	Room Name	Credit	Max	Total	Open
Course ID: 08212			Course Title: Teacher Aide						
S1	1	1	08212-SL01-1	Lynch, Shannon	B-38	0.500	40	1	39
	1	1	08212-LS01	Smith, Lauren R.	B-09	0.500	40	1	39
	1	1	08212-LR01	Rindfusz, Laura L.	B-27	0.500	40	2	38
	1	1	08212-AD01	Deland, Anthony	D-31	0.500	40	2	38
	2	2	08212-LR02-1	Rindfusz, Laura L.	B-27	0.500	40	2	38
	3	3	08212-LR03	Rindfusz, Laura L.	B-27	0.500	40	1	39
	3	3	08212-RB03	Lynch, Shannon	B-38	0.500	40	1	39
	3	3	08212-MM03	Lynch, Shannon	B-38	0.500	40	0	40
	3	3	08212-PF03-1	Fretel, Pamela	C-29	0.500	40	0	40
	3	3	08212-AS03-1	Schroth, Andrew	D-27		40	0	40
	4	4	08212-RN04	Lynch, Shannon	B-38	0.500	40	1	39
	4	4	08212-LR04-1	Rindfusz, Laura L.	B-27	0.500	40	1	39
	5	5	08212-LR05	Rindfusz, Laura L.	B-27	0.500	40	2	38
	5	5	08212-KW05	Waltner, Kyoko W.	C-32	0.500	40	1	39
	5	5	08212-AD05	Deland, Anthony	D-31	0.500	40	0	40
	5	5	08212-LM05	Morlock, Leigh	LIB	0.500	40	1	39
	6	6	08212-PF06	Fretel, Pamela	C-29	0.500	40	1	39
	6	6	08212-SG06-1	Gonzales, Steve R.	Dance	0.500	40	0	40
	6	6	08212-SL06	Lynch, Shannon	B-38	0.500	40	0	40
	6	6	08212-LR06	Rindfusz, Laura L.	B-27	0.500	40	1	39
	6	6	08212-RT06	Thompson, Raeann S.	D-12	0.500	40	1	39
	6	6	08212-JB06	Ballman, Joseph R.	C-03	0.500	40	0	40
	6	6	08212-JR06	Rutherford, Jacqueline	B-33	0.500	40	0	40
	7	7	08212-JJ07	Johnson, Jaydra	C-28	0.500	40	0	40
	7	7	08212-DIR07	Islam Roberts, Dejha	B-04	0.500	40	1	39
	7	7	08212-DHW07	Holden-Williams, Demetrie	DUNG	0.500	40	1	39
	7	7	08212-DC07-1	Coffey, Daniel J.	B-21	0.500	40	2	38
	8	8	08212-DHW08	Holden-Williams, Demetrie	DUNG	0.500	40	1	39
	8	8	08212-AH08	Hargrave, Amy L.	C-22	0.500	40	1	39
	8	8	08212-NB08	Brown, Niyah M.	B-04	0.500	40	1	39
	8	8	08212-MM08	Lynch, Shannon	B-38	0.500	40	3	37
	8	8	08212-OL08	Altieri, Olive D.	D-09	0.500	40	1	39
Course Total:							1280	30	1250
Course ID: 08321			Course Title: 9th Grade Success						
S1	4	4	08321-3	Thompson, Raeann S.	D-12	0.500	33	26	7
	7	7	08321-4	Thompson, Raeann S.	D-12	0.500	33	18	15
	7	7	08321-1	Shelton, Wendy A.	C-10	0.500	33	19	14
	8	8	08321-2	Shelton, Wendy A.	C-10	0.500	33	32	1
Course Total:							132	95	37
Course ID: 0841LG1			Course Title: Student Leadership/Government						
S1	2	2	0841LG1-1	McKnight, Rebecca H.	C-04	0.500	35	24	11
Course Total:							35	24	11



Jefferson H.S.

Section List by Course and Term

For Term: Semester 1

Year: 2025-2026
Report: MST403

Term	Beg	End	Section ID	Staff Name	Room Name	Credit	Max	Total	Open
			Course ID: 0862AVB1	Course Title: AVID 10					
S1	1	1	0862AVB1-1	Elliott, Susan B.	B-34	0.500	30	30	0
	6	6	0862AVB1-2	Griffin, Luke	D-26	0.500	30	26	4
	8	8	0862AVB1-3	Griffin, Luke	D-26	0.500	30	28	2
Course Total:							90	84	6
			Course ID: 0862AVC1	Course Title: AVID 11					
S1	3	3	0862AVC1-3	Fretel, Pamela	C-37	0.500	32	24	8
	6	6	0862AVC1-2	Machuca, Eliana	C-37	0.500	32	16	16
	7	7	0862AVC1-1	Fretel, Pamela	C-37	0.500	32	27	5
	8	8	0862AVC1-4	Machuca, Eliana	C-37	0.500	32	18	14
Course Total:							128	85	43
			Course ID: 0862AVD1	Course Title: AVID 12					
S1	1	1	0862AVD1-1	Machuca, Eliana	C-12	0.500	30	29	1
	2	2	0862AVD1-2	Machuca, Eliana	C-12	0.500	30	25	5
	5	5	0862AVD1-3	Machuca, Eliana	C-12	0.500	30	11	19
	7	7	0862AVD1-4	Machuca, Eliana	C-12	0.500	30	21	9
Course Total:							120	86	34
			Course ID: 0899CW1	Course Title: EL: Creative Writing 1					
S1	1	1	0899CW1-1	Abel, Abigail K.	C-11	0.500	35	16	19
Course Total:							35	16	19
			Course ID: 10011	Course Title: English 1					
S1	1	1	10011-1	Leahy, Dianne M.	C-13	0.500	30	20	10
	3	3	10011-2	Leahy, Dianne M.	C-13	0.500	30	29	1
	4	4	10011-3	Leahy, Dianne M.	C-13	0.500	30	24	6
	7	7	10011-4	Leahy, Dianne M.	C-13	0.500	30	24	6
Course Total:							120	97	23
			Course ID: 10021	Course Title: English 3					
S1	3	3	10021-2	Coffey, Daniel J.	B-21	0.500	30	31	-1
	4	4	10021-3	Coffey, Daniel J.	B-21	0.500	30	28	2
	7	7	10021-1	Coffey, Daniel J.	B-21	0.500	30	25	5
Course Total:							90	84	6
			Course ID: 1003RW1	Course Title: Eng 5: Rdg/Writ 115					
S1	2	2	1003RW1-1	Abel, Abigail K.	C-11	0.500	30	20	10
	4	4	1003RW1-2	Abel, Abigail K.	C-11	0.500	30	27	3
	5	5	1003RW1-3	Abel, Abigail K.	C-11	0.500	30	26	4
	6	6	1003RW1-4	Abel, Abigail K.	C-11	0.500	30	27	3
Course Total:							120	100	20
			Course ID: 1004CL1	Course Title: English 7:College Writing & Lit					
S1	3	3	1004CL1-1	Tews, Nyki M.	C-31	0.500	33	26	7
	4	4	1004CL1-2	Tews, Nyki M.	C-31	0.500	33	26	7
	5	5	1004CL1-3	Tews, Nyki M.	C-31	0.500	33	23	10
	6	6	1004CL1-4	Tews, Nyki M.	C-31	0.500	33	26	7
Course Total:							132	101	31



Jefferson H.S.

Section List by Course and Term

For Term: Semester 1

Year: 2025-2026
Report: MST403

Term	Beg	End	Section ID	Staff Name	Room Name	Credit	Max	Total	Open	
Course ID: 1061AEL1				Course Title: Emerging ELD 1						
S1	4	4	1061AEL1-1	Orellana, Jocelyn	B-14	0.500	30	9	21	
							Course Total:	30	9	21
Course ID: 1061DEL1				Course Title: Progressing ELD 4						
S1	9	9	1061DEL1-KY09	Yocum, Kate	B-14	0.500	40	21	19	
							Course Total:	40	21	19
Course ID: 1109BJD1				Course Title: Jefferson Dancers II						
S1	9	10	1109BJD1-	Holden-Williams, Demetri	DUNG	0.600	40	17	23	
							Course Total:	40	17	23
Course ID: 1109JD1				Course Title: Jefferson Dancers I						
S1	9	10	1109JD1-SG0910	Gonzales, Steve R.	DUNG	1.000	40	19	21	
							Course Total:	40	19	21
Course ID: 11121				Course Title: Dance 1						
S1	7	7	11121-1	Holden-Williams, Demetri	DUNG	0.500	30	18	12	
	8	8	11121-2	Holden-Williams, Demetri	DUNG	0.500	30	23	7	
							Course Total:	60	41	19
Course ID: 1113BA1				Course Title: Dance: 3 Ballet						
S1	6	6	1113BA1-1	Gonzales, Steve R.	DUNG	0.500	30	9	21	
							Course Total:	30	9	21
Course ID: 1113H1				Course Title: Dance: 3 Hip Hop						
S1	6	6	1113H1-1	Holden-Williams, Demetri	DUNG	0.500	30	9	21	
							Course Total:	30	9	21
Course ID: 1113M1				Course Title: Dance: 3 Modern						
S1	5	5	1113M1-1	Smith, Lauren R.	DUNG	0.500	30	19	11	
							Course Total:	30	19	11
Course ID: 1114BA1				Course Title: Dance 5: Ballet						
S1	7	7	1114BA1-1	Gonzales, Steve R.	DUNG	0.500	30	14	16	
							Course Total:	30	14	16
Course ID: 1114J1				Course Title: Dance 5: Jazz						
S1	8	8	1114J1-1	Gonzales, Steve R.	DUNG	0.500	30	12	18	
							Course Total:	30	12	18
Course ID: 11221				Course Title: Concert Band						
S1	4	4	11221-1	Hester, Dave B.	BandRoom	0.500	30	9	21	
							Course Total:	30	9	21
Course ID: 11341				Course Title: Percussion Ensemble						
S1	2	2	11341-1	Hester, Dave B.	BandRoom	0.500	30	13	17	
							Course Total:	30	13	17
Course ID: 11401				Course Title: Instrumental Music: Beginning Guitar						
S1	7	7	11401-1	Hester, Dave B.	BandRoom	0.500	30	12	18	
							Course Total:	30	12	18
Course ID: 11421				Course Title: Instrumental Music: Beginning Piano						
S1	1	1	11421-1	Hester, Dave B.	BandRoom	0.500	30	5	25	
	3	3	11421-2	Hester, Dave B.	BandRoom	0.500	30	21	9	
							Course Total:	60	26	34



Jefferson H.S.

Section List by Course and Term

For Term: Semester 1

Year: 2025-2026
Report: MST403

Term	Beg	End	Section ID	Staff Name	Room Name	Credit	Max	Total	Open	
Course ID: 11501 Course Title: Theatre: Beginning 1										
S1	2	2	11501-1	Coffey, Daniel J.	B-21	0.500	30	19	11	
							Course Total:	30	19	11
Course ID: 11521 Course Title: Theatre: Intermediate 3										
S1	2	2	11521-1	Coffey, Daniel J.	B-21	0.500	30	4	26	
							Course Total:	30	4	26
Course ID: 11561 Course Title: Theatre: Advanced 5										
S1	2	2	11561-1	Coffey, Daniel J.	B-21	0.500	30	3	27	
							Course Total:	30	3	27
Course ID: 11861 Course Title: 2D Advanced Visual Arts: Capstone										
S1	7	7	11861-2	Deland, Anthony	D-21	0.500	30	8	22	
							Course Total:	30	8	22
Course ID: 11921 Course Title: Ceramics: Beginning 1										
S1	1	1	11921-1	Deland, Anthony	D-31	0.500	35	23	12	
	2	2	11921-2	Deland, Anthony	D-31	0.500	35	16	19	
	5	5	11921-6	Deland, Anthony	D-31	0.500	35	12	23	
	6	6	11921-3	Deland, Anthony	D-31	0.500	35	15	20	
	8	8	11921-5	Deland, Anthony	D-31	0.500	35	10	25	
							Course Total:	175	76	99
Course ID: 11931 Course Title: Ceramics: Intermediate 3										
S1	1	1	11931-1	Deland, Anthony	D-31	0.500	40	9	31	
	2	2	11931-2	Deland, Anthony	D-31	0.500	40	8	32	
	5	5	11931-6	Deland, Anthony	D-31	0.500	40	5	35	
	6	6	11931-3	Deland, Anthony	D-31	0.500	40	9	31	
	8	8	11931-5	Deland, Anthony	D-31	0.500	40	9	31	
							Course Total:	200	40	160
Course ID: 1201A1 Course Title: Spanish 1										
S1	1	1	1201A1-1	Molina, Carlos	C-30	0.500	30	28	2	
	3	3	1201A1-2	Molina, Carlos	C-30	0.500	35	30	5	
							Course Total:	65	58	7
Course ID: 1201B1 Course Title: Spanish 3										
S1	1	1	1201B1-1	Fretel, Pamela	C-29	0.500	30	20	10	
	2	2	1201B1-2	Fretel, Pamela	C-29	0.500	30	21	9	
	6	6	1201B1-3	Fretel, Pamela	C-29	0.500	30	22	8	
							Course Total:	90	63	27
Course ID: 1201C1 Course Title: Spanish 5										
S1	7	7	1201C1-1	Molina, Carlos	C-30	0.500	30	11	19	
							Course Total:	30	11	19
Course ID: 12121 Course Title: Printmaking: Intermediate 3										
S1	7	7	12121-1	Hargrave, Amy L.	D-22	0.500	30	8	22	
							Course Total:	30	8	22
Course ID: 1221C1 Course Title: Mandarin/Chinese 5										
S1	5	5	1221C1-KW05	Waltner, Kyoko W.	C-32	0.500	40	2	38	
							Course Total:	40	2	38



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For Term: Semester 1

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Term	Beg	End	Section ID	Staff Name	Room Name	Credit	Max	Total	Open	
Course ID: 1221MA1 Course Title: Mandarin/Chinese Immersion 1										
S1	5	5	1221MA1-1	Waltner, Kyoko W.	C-32	0.500	30	2	28	
							Course Total:	30	2	28
Course ID: 1221MB1 Course Title: Mandarin/Chinese Immersion 3										
S1	5	5	1221MB1-1	Waltner, Kyoko W.	C-32	0.500	30	1	29	
							Course Total:	30	1	29
Course ID: 1223A1 Course Title: Japanese 1										
S1	6	6	1223A1-1	Waltner, Kyoko W.	C-32	0.500	30	17	13	
	8	8	1223A1-2	Waltner, Kyoko W.	C-32	0.500	30	9	21	
							Course Total:	60	26	34
Course ID: 1223B1 Course Title: Japanese 3										
S1	7	7	1223B1-1	Waltner, Kyoko W.	C-32	0.500	30	11	19	
							Course Total:	30	11	19
Course ID: 1223C1 Course Title: Japanese 5										
S1	7	7	1223C1-1	Waltner, Kyoko W.	C-32	0.500	30	2	28	
							Course Total:	30	2	28
Course ID: 12301 Course Title: Graphic Design: Beginning 1										
S1	3	3	12301-1	Hargrave, Amy L.	D-22	0.500	30	18	12	
							Course Total:	30	18	12
Course ID: 12311 Course Title: Digital Media: Intermediate 3										
S1	4	4	12311-1	Hargrave, Amy L.	C-22	0.500	32	28	4	
	8	8	12311-2	Hargrave, Amy L.	C-22	0.500	32	5	27	
							Course Total:	64	33	31
Course ID: 12491 Course Title: Design: Foundations 1										
S1	1	1	12491-1	Hargrave, Amy L.	D-21	0.500	30	23	7	
	2	2	12491-2	Hargrave, Amy L.	D-21	0.500	32	31	1	
							Course Total:	62	54	8
Course ID: 14011 Course Title: Health 1										
S1	5	5	14011-1	Thompson, Raeann S.	D-12	0.500	30	18	12	
	6	6	14011-2	Thompson, Raeann S.	D-12	0.500	30	29	1	
	8	8	14011-4	Thompson, Raeann S.	D-12	0.500	30	27	3	
							Course Total:	90	74	16
Course ID: 15021 Course Title: Princ of Biomedical Science 1										
S1	8	8	15021-1	Johnson, Jaydra	D-27	0.500	30	8	22	
							Course Total:	30	8	22
Course ID: 1502BR1 Course Title: Biotechnology Research										
S1	2	2	1502BR1-1	Burkhead, Gregory	D-35	0.500	30	14	16	
							Course Total:	30	14	16
Course ID: 17101 Course Title: NGSS Biology 1										
S1	2	2	17101-2	Altieri, Olive D.	D-09	0.500	30	11	19	
	3	3	17101-3	Altieri, Olive D.	D-09	0.500	30	25	5	
	4	4	17101-4	Altieri, Olive D.	D-09	0.500	30	20	10	
	7	7	17101-5	Altieri, Olive D.	D-09	0.500	30	20	10	
	8	8	17101-1	Altieri, Olive D.	D-09	0.500	30	19	11	
							Course Total:	150	95	55



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For Term: Semester 1

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Term	Beg	End	Section ID	Staff Name	Room Name	Credit	Max	Total	Open	
Course ID: 17131				Course Title: Anatomy & Physiology 1: College						
S1	1	1	17131-1	Altieri, Olive D.	D-09	0.500	35	22	13	
							Course Total:	35	22	13
Course ID: 17201				Course Title: NGSS Chemistry 1						
S1	4	4	17201-1	Burkhead, Gregory	D-35	0.500	30	25	5	
	5	5	17201-2	Burkhead, Gregory	D-35	0.500	30	23	7	
	7	7	17201-3	Burkhead, Gregory	D-35	0.500	30	22	8	
	8	8	17201-4	Burkhead, Gregory	D-35	0.500	30	20	10	
							Course Total:	120	90	30
Course ID: 17301				Course Title: Physics 1: NGSS						
S1	1	1	17301-1	Napoli, Michael	D-08	0.500	30	23	7	
	4	4	17301-2	Napoli, Michael	D-08	0.500	30	26	4	
	5	5	17301-3	Napoli, Michael	D-08	0.500	30	30	0	
	7	7	17301-4	Napoli, Michael	D-08	0.500	30	24	6	
							Course Total:	120	103	17
Course ID: 19021				Course Title: Journalism						
S1	6	6	19021-1	Coffey, Daniel J.	B-21	0.500	30	17	13	
							Course Total:	30	17	13
Course ID: 20311				Course Title: Algebra 1						
S1	3	3	20311-1	Fantz, Travis	C-38	0.500	30	26	4	
	4	4	20311-2	Fantz, Travis	C-38	0.500	30	15	15	
	5	5	20311-3	Fantz, Travis	C-38	0.500	30	24	6	
	8	8	20311-4	Fantz, Travis	C-38	0.500	30	21	9	
							Course Total:	120	86	34
Course ID: 20341				Course Title: Geometry 1						
S1	2	2	20341-1	Schroth, Andrew	D-27	0.500	30	20	10	
	3	3	20341-2	Schroth, Andrew	D-27	0.500	30	27	3	
	4	4	20341-3	Schroth, Andrew	D-27	0.500	30	29	1	
	5	5	20341-4	Schroth, Andrew	D-27	0.500	30	13	17	
							Course Total:	120	89	31
Course ID: 20411				Course Title: Adv Algebra 3						
S1	1	1	20411-4	Rutherford, Jacqueline	B-33	0.500	30	16	14	
	2	2	20411-5	Rutherford, Jacqueline	B-33	0.500	30	22	8	
	3	3	20411-1	Rutherford, Jacqueline	B-33	0.500	30	23	7	
	5	5	20411-3	Rutherford, Jacqueline	B-33	0.500	30	24	6	
	8	8	20411-2	Rutherford, Jacqueline	B-33	0.500	30	24	6	
							Course Total:	150	109	41
Course ID: 20531				Course Title: Pre-Calculus 1						
S1	2	2	20531-1	Ballman, Joseph R.	C-03	0.500	30	18	12	
	4	4	20531-2	Ballman, Joseph R.	C-03	0.500	30	20	10	
							Course Total:	60	38	22
Course ID: 20551				Course Title: Calculus 1						
S1	6	6	20551-1	Rutherford, Jacqueline	B-33	0.500	30	15	15	
							Course Total:	30	15	15



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Section List by Course and Term

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Term	Beg	End	Section ID	Staff Name	Room Name	Credit	Max	Total	Open
Course ID: 20791			Course Title: Math in Society: College						
S1	3	3	20791-1	Ballman, Joseph R.	C-03	0.500	35	21	14
	5	5	20791-2	Ballman, Joseph R.	C-03	0.500	35	23	12
	7	7	20791-3	Ballman, Joseph R.	C-03	0.500	35	17	18
Course Total:							105	61	44
Course ID: 23521			Course Title: Mind and Body Intro 1						
S1	1	1	23521-1	Smith, Lauren R.	B-09	0.500	40	20	20
	3	3	23521-LS03	Smith, Lauren R.	B-09	0.500	40	8	32
	6	6	23521-2	Smith, Lauren R.	B-09	0.500	40	24	16
	8	8	23521-3	Smith, Lauren R.	B-09	0.500	40	22	18
Course Total:							160	74	86
Course ID: 23531			Course Title: Sports and Games Intro 1						
S1	1	1	23531-2	Rindfusz, Laura L.	LGYM	0.500	40	20	20
	2	2	23531-1	Smith, Lauren R.	LGYM	0.500	40	36	4
	5	5	23531-4	Rindfusz, Laura L.	LGYM	0.500	40	25	15
	6	6	23531-3	Rindfusz, Laura L.	LGYM	0.500	40	19	21
Course Total:							160	100	60
Course ID: 23541			Course Title: Strength & Conditioning Intro 1						
S1	2	2	23541-1	Rindfusz, Laura L.	B-27	0.500	25	20	5
	3	3	23541-3	Rindfusz, Laura L.	B-27	0.500	25	21	4
	4	4	23541-2	Rindfusz, Laura L.	B-27	0.500	25	21	4
Course Total:							75	62	13
Course ID: 27071			Course Title: Modern World History 1						
S1	1	1	27071-1	Bulow, Annelies T.	C-14	0.500	30	19	11
	5	5	27071-2	Bulow, Annelies T.	C-14	0.500	30	30	0
	6	6	27071-5	Bulow, Annelies T.	C-14	0.500	30	30	0
	8	8	27071-4	Bulow, Annelies T.	C-14	0.500	30	24	6
Course Total:							120	103	17
Course ID: 27211			Course Title: U.S. History						
S1	2	2	27211-1	Griffin, Luke	D-26	0.500	33	32	1
	5	5	27211-2	Griffin, Luke	D-26	0.500	33	28	5
	7	7	27211-3	Griffin, Luke	D-26	0.500	33	31	2
Course Total:							99	91	8
Course ID: 2727ES1			Course Title: Ethnic Studies 1						
S1	8	8	2727ES1-1	Elliott, Susan B.	B-34	0.500	30	8	22
Course Total:							30	8	22
Course ID: 2730SN			Course Title: Government: SR Inquiry						
S1	3	3	2730SN-1	Shelton, Wendy A.	C-10	0.500	33	28	5
	4	4	2730SN-2	Shelton, Wendy A.	C-10	0.500	33	30	3
	5	5	2730SN-3	Shelton, Wendy A.	C-10	0.500	33	24	9
	6	6	2730SN-4	Shelton, Wendy A.	C-10	0.500	33	19	14
Course Total:							132	101	31
Course ID: 2801IXL1			Course Title: IXL High School						
S1	9	9	2801IXL1-AS09-1	Schroth, Andrew	D-27	0.000	40	15	25
Course Total:							40	15	25



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For Term: Semester 1

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Term	Beg	End	Section ID	Staff Name	Room Name	Credit	Max	Total	Open	
			Course ID: 2802IXL1	Course Title: Intervention IXL						
S1	9	9	2802IXL1-MP09-1	Pesicek, Mindy	B-32	0.500	40	28	12	
							Course Total:	40	28	12
			Course ID: 2802L1	Course Title: Literacy Support						
S1	9	9	2802L1-MP09-1	Pesicek, Mindy	B-32	0.500	40	28	12	
							Course Total:	40	28	12
			Course ID: 2802LC1	Course Title: Acad Skills/LC						
S1	1	1	2802LC1-3	Pesicek, Mindy	B-32	0.500	20	7	13	
	1	1	2802LC1-5	Kirk, Kevin	C-39	0.500	20	0	20	
	1	1	2802LC1-1	Wellington, Cory R.	C-23	0.500	20	7	13	
	6	6	2802LC1-2	Wellington, Cory R.	C-23	0.500	20	6	14	
	6	6	2802LC1-6	Kirk, Kevin	C-39	0.500	20	7	13	
	6	6	2802LC1-4	Pesicek, Mindy	B-32	0.500	20	9	11	
							Course Total:	120	36	84
			Course ID: 3061	Course Title: Early Dismissal						
S1	7	7	3061-GG-1-1	Gregory, Garin S.		0.000	100	18	82	
	8	8	3061-GG-1-2	Gregory, Garin S.		0.000	100	34	66	
							Course Total:	200	52	148
			Course ID: 3071	Course Title: Late Arrival						
S1	1	1	3071-GG-1-1	Gregory, Garin S.		0.000	100	32	68	
	2	2	3071-GG-1-2	Gregory, Garin S.		0.000	100	18	82	
							Course Total:	200	50	150
			Course ID: 401PCC3	Course Title: PCC Credit Hour = 3						
S1	1	1	401PCC3-	Johnson, Jaydra		0.000	40	4	36	
	2	2	401PCC3-JJ02	Johnson, Jaydra		0.000	40	3	37	
	3	3	401PCC3-JJ03	Johnson, Jaydra		0.000	40	11	29	
	4	4	401PCC3-JJ04	Johnson, Jaydra		0.000	40	3	37	
	5	5	401PCC3-JJ05	Johnson, Jaydra		0.000	40	9	31	
	6	6	401PCC3-JJ06	Johnson, Jaydra		0.000	40	11	29	
	7	7	401PCC3-1	Johnson, Jaydra		0.000	60	17	43	
	8	8	401PCC3-2	Johnson, Jaydra		0.000	60	11	49	
							Course Total:	360	69	291
							Grand Total:	7164	3167	



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Term	Beg	End	Section ID	Staff Name	Room Name	Credit	Max	Total	Open
			Course ID: 0416CA1	Course Title: Carpentry/Construct: Intro					
S1	1	1	0416CA1-1	Teacher, Default Jeffersor	D-04	0.500	30	0	30
	3	3	0416CA1-2	Teacher, Default Jeffersor	D-04	0.500	30	0	30
Course Total:							60	0	60
			Course ID: 0416CB1	Course Title: Carpentry/Construct: Interm					
S1	1	1	0416CB1-1	Teacher, Default Jeffersor	D-04	0.500	30	0	30
	3	3	0416CB1-2	Teacher, Default Jeffersor	D-04	0.500	30	0	30
Course Total:							60	0	60
			Course ID: 0416CC1	Course Title: Carpentry/Construct: Adv					
S1	1	1	0416CC1-1	Teacher, Default Jeffersor	D-04	0.500	30	0	30
	3	3	0416CC1-2	Teacher, Default Jeffersor	D-04	0.500	30	0	30
Course Total:							60	0	60
			Course ID: 0803VS	Course Title: Virtual Scholars Online Course					
S1	1	1	0803VS-SL01-1	Lynch, Shannon	B-38	0.000	40	1	39
	3	3	0803VS-NL03	Lipton, Nico A.	D-15	0.000	10	9	1
	4	4	0803VS-1	Lipton, Nico A.	D-15	0.000	10	12	-2
	5	5	0803VS-NL05	Lipton, Nico A.	D-15	0.000	10	3	7
	6	6	0803VS-2	Lipton, Nico A.	D-15	0.000	10	14	-4
	7	7	0803VS-NL07	Lipton, Nico A.	D-15	0.000	10	9	1
	8	8	0803VS-3	Lipton, Nico A.	D-15	0.000	10	9	1
Course Total:							100	57	43
			Course ID: 08211	Course Title: Teacher Aide					
S1	7	7	08211-CW07	Wellington, Cory R.	C-23	0.500	40	1	39
Course Total:							40	1	39



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For Term: Semester 1

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Term	Beg	End	Section ID	Staff Name	Room Name	Credit	Max	Total	Open
Course ID: 08212			Course Title: Teacher Aide						
S1	1	1	08212-SL01-1	Lynch, Shannon	B-38	0.500	40	1	39
	1	1	08212-LS01	Smith, Lauren R.	B-09	0.500	40	1	39
	1	1	08212-LR01	Rindfusz, Laura L.	B-27	0.500	40	2	38
	1	1	08212-AD01	Deland, Anthony	D-31	0.500	40	2	38
	2	2	08212-LR02-1	Rindfusz, Laura L.	B-27	0.500	40	2	38
	3	3	08212-LR03	Rindfusz, Laura L.	B-27	0.500	40	1	39
	3	3	08212-RB03	Lynch, Shannon	B-38	0.500	40	1	39
	3	3	08212-MM03	Lynch, Shannon	B-38	0.500	40	0	40
	3	3	08212-PF03-1	Fretel, Pamela	C-29	0.500	40	0	40
	3	3	08212-AS03-1	Schroth, Andrew	D-27		40	0	40
	4	4	08212-RN04	Lynch, Shannon	B-38	0.500	40	1	39
	4	4	08212-LR04-1	Rindfusz, Laura L.	B-27	0.500	40	1	39
	5	5	08212-LR05	Rindfusz, Laura L.	B-27	0.500	40	2	38
	5	5	08212-KW05	Waltner, Kyoko W.	C-32	0.500	40	1	39
	5	5	08212-AD05	Deland, Anthony	D-31	0.500	40	0	40
	5	5	08212-LM05	Morlock, Leigh	LIB	0.500	40	1	39
	6	6	08212-PF06	Fretel, Pamela	C-29	0.500	40	1	39
	6	6	08212-SG06-1	Gonzales, Steve R.	Dance	0.500	40	0	40
	6	6	08212-SL06	Lynch, Shannon	B-38	0.500	40	0	40
	6	6	08212-LR06	Rindfusz, Laura L.	B-27	0.500	40	1	39
	6	6	08212-RT06	Thompson, Raeann S.	D-12	0.500	40	1	39
	6	6	08212-JB06	Ballman, Joseph R.	C-03	0.500	40	0	40
	6	6	08212-JR06	Rutherford, Jacqueline	B-33	0.500	40	0	40
	7	7	08212-JJ07	Johnson, Jaydra	C-28	0.500	40	0	40
	7	7	08212-DIR07	Islam Roberts, Dejha	B-04	0.500	40	1	39
	7	7	08212-DHW07	Holden-Williams, Demetri	DUNG	0.500	40	1	39
	7	7	08212-DC07-1	Coffey, Daniel J.	B-21	0.500	40	2	38
	8	8	08212-DHW08	Holden-Williams, Demetri	DUNG	0.500	40	1	39
	8	8	08212-AH08	Hargrave, Amy L.	C-22	0.500	40	1	39
	8	8	08212-NB08	Brown, Niyah M.	B-04	0.500	40	1	39
	8	8	08212-MM08	Lynch, Shannon	B-38	0.500	40	3	37
	8	8	08212-OL08	Altieri, Olive D.	D-09	0.500	40	1	39
Course Total:							1280	30	1250
Course ID: 08321			Course Title: 9th Grade Success						
S1	4	4	08321-3	Thompson, Raeann S.	D-12	0.500	33	26	7
	7	7	08321-4	Thompson, Raeann S.	D-12	0.500	33	18	15
	7	7	08321-1	Shelton, Wendy A.	C-10	0.500	33	19	14
	8	8	08321-2	Shelton, Wendy A.	C-10	0.500	33	32	1
Course Total:							132	95	37
Course ID: 0841LG1			Course Title: Student Leadership/Government						
S1	2	2	0841LG1-1	McKnight, Rebecca H.	C-04	0.500	35	24	11
Course Total:							35	24	11



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For Term: Semester 1

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Term	Beg	End	Section ID	Staff Name	Room Name	Credit	Max	Total	Open	
			Course ID: 0862AVB1	Course Title: AVID 10						
S1	1	1	0862AVB1-1	Elliott, Susan B.	B-34	0.500	30	30	0	
	6	6	0862AVB1-2	Griffin, Luke	D-26	0.500	30	26	4	
	8	8	0862AVB1-3	Griffin, Luke	D-26	0.500	30	28	2	
							Course Total:	90	84	6
			Course ID: 0862AVC1	Course Title: AVID 11						
S1	3	3	0862AVC1-3	Fretel, Pamela	C-37	0.500	32	24	8	
	6	6	0862AVC1-2	Machuca, Eliana	C-37	0.500	32	16	16	
	7	7	0862AVC1-1	Fretel, Pamela	C-37	0.500	32	27	5	
	8	8	0862AVC1-4	Machuca, Eliana	C-37	0.500	32	18	14	
							Course Total:	128	85	43
			Course ID: 0862AVD1	Course Title: AVID 12						
S1	1	1	0862AVD1-1	Machuca, Eliana	C-12	0.500	30	29	1	
	2	2	0862AVD1-2	Machuca, Eliana	C-12	0.500	30	25	5	
	5	5	0862AVD1-3	Machuca, Eliana	C-12	0.500	30	11	19	
	7	7	0862AVD1-4	Machuca, Eliana	C-12	0.500	30	21	9	
							Course Total:	120	86	34
			Course ID: 0899CW1	Course Title: EL: Creative Writing 1						
S1	1	1	0899CW1-1	Abel, Abigail K.	C-11	0.500	35	16	19	
							Course Total:	35	16	19
			Course ID: 10011	Course Title: English 1						
S1	1	1	10011-1	Leahy, Dianne M.	C-13	0.500	30	20	10	
	3	3	10011-2	Leahy, Dianne M.	C-13	0.500	30	29	1	
	4	4	10011-3	Leahy, Dianne M.	C-13	0.500	30	24	6	
	7	7	10011-4	Leahy, Dianne M.	C-13	0.500	30	24	6	
							Course Total:	120	97	23
			Course ID: 10021	Course Title: English 3						
S1	3	3	10021-2	Coffey, Daniel J.	B-21	0.500	30	31	-1	
	4	4	10021-3	Coffey, Daniel J.	B-21	0.500	30	28	2	
	7	7	10021-1	Coffey, Daniel J.	B-21	0.500	30	25	5	
							Course Total:	90	84	6
			Course ID: 1003RW1	Course Title: Eng 5: Rdg/Writ 115						
S1	2	2	1003RW1-1	Abel, Abigail K.	C-11	0.500	30	20	10	
	4	4	1003RW1-2	Abel, Abigail K.	C-11	0.500	30	27	3	
	5	5	1003RW1-3	Abel, Abigail K.	C-11	0.500	30	26	4	
	6	6	1003RW1-4	Abel, Abigail K.	C-11	0.500	30	27	3	
							Course Total:	120	100	20
			Course ID: 1004CL1	Course Title: English 7:College Writing & Lit						
S1	3	3	1004CL1-1	Tews, Nyki M.	C-31	0.500	33	26	7	
	4	4	1004CL1-2	Tews, Nyki M.	C-31	0.500	33	26	7	
	5	5	1004CL1-3	Tews, Nyki M.	C-31	0.500	33	23	10	
	6	6	1004CL1-4	Tews, Nyki M.	C-31	0.500	33	26	7	
							Course Total:	132	101	31



Jefferson H.S.

Section List by Course and Term

For Term: Semester 1

Year: 2025-2026
Report: MST403

Term	Beg	End	Section ID	Staff Name	Room Name	Credit	Max	Total	Open	
Course ID: 1061AEL1 Course Title: Emerging ELD 1										
S1	4	4	1061AEL1-1	Orellana, Jocelyn	B-14	0.500	30	9	21	
							Course Total:	30	9	21
Course ID: 1061DEL1 Course Title: Progressing ELD 4										
S1	9	9	1061DEL1-KY09	Yocum, Kate	B-14	0.500	40	21	19	
							Course Total:	40	21	19
Course ID: 1109BJD1 Course Title: Jefferson Dancers II										
S1	9	10	1109BJD1-	Holden-Williams, Demetri	DUNG	0.600	40	17	23	
							Course Total:	40	17	23
Course ID: 1109JD1 Course Title: Jefferson Dancers I										
S1	9	10	1109JD1-SG0910	Gonzales, Steve R.	DUNG	1.000	40	19	21	
							Course Total:	40	19	21
Course ID: 11121 Course Title: Dance 1										
S1	7	7	11121-1	Holden-Williams, Demetri	DUNG	0.500	30	18	12	
	8	8	11121-2	Holden-Williams, Demetri	DUNG	0.500	30	23	7	
							Course Total:	60	41	19
Course ID: 1113BA1 Course Title: Dance: 3 Ballet										
S1	6	6	1113BA1-1	Gonzales, Steve R.	DUNG	0.500	30	9	21	
							Course Total:	30	9	21
Course ID: 1113H1 Course Title: Dance: 3 Hip Hop										
S1	6	6	1113H1-1	Holden-Williams, Demetri	DUNG	0.500	30	9	21	
							Course Total:	30	9	21
Course ID: 1113M1 Course Title: Dance: 3 Modern										
S1	5	5	1113M1-1	Smith, Lauren R.	DUNG	0.500	30	19	11	
							Course Total:	30	19	11
Course ID: 1114BA1 Course Title: Dance 5: Ballet										
S1	7	7	1114BA1-1	Gonzales, Steve R.	DUNG	0.500	30	14	16	
							Course Total:	30	14	16
Course ID: 1114J1 Course Title: Dance 5: Jazz										
S1	8	8	1114J1-1	Gonzales, Steve R.	DUNG	0.500	30	12	18	
							Course Total:	30	12	18
Course ID: 11221 Course Title: Concert Band										
S1	4	4	11221-1	Hester, Dave B.	BandRoom	0.500	30	9	21	
							Course Total:	30	9	21
Course ID: 11341 Course Title: Percussion Ensemble										
S1	2	2	11341-1	Hester, Dave B.	BandRoom	0.500	30	13	17	
							Course Total:	30	13	17
Course ID: 11401 Course Title: Instrumental Music: Beginning Guitar										
S1	7	7	11401-1	Hester, Dave B.	BandRoom	0.500	30	12	18	
							Course Total:	30	12	18
Course ID: 11421 Course Title: Instrumental Music: Beginning Piano										
S1	1	1	11421-1	Hester, Dave B.	BandRoom	0.500	30	5	25	
	3	3	11421-2	Hester, Dave B.	BandRoom	0.500	30	21	9	
							Course Total:	60	26	34



Jefferson H.S.

Section List by Course and Term

For Term: Semester 1

Year: 2025-2026

Report: MST403

Term	Beg	End	Section ID	Staff Name	Room Name	Credit	Max	Total	Open	
Course ID: 11501			Course Title: Theatre: Beginning 1							
S1	2	2	11501-1	Coffey, Daniel J.	B-21	0.500	30	19	11	
							Course Total:	30	19	11
Course ID: 11521			Course Title: Theatre: Intermediate 3							
S1	2	2	11521-1	Coffey, Daniel J.	B-21	0.500	30	4	26	
							Course Total:	30	4	26
Course ID: 11561			Course Title: Theatre: Advanced 5							
S1	2	2	11561-1	Coffey, Daniel J.	B-21	0.500	30	3	27	
							Course Total:	30	3	27
Course ID: 11861			Course Title: 2D Advanced Visual Arts: Capstone							
S1	7	7	11861-2	Deland, Anthony	D-21	0.500	30	8	22	
							Course Total:	30	8	22
Course ID: 11921			Course Title: Ceramics: Beginning 1							
S1	1	1	11921-1	Deland, Anthony	D-31	0.500	35	23	12	
	2	2	11921-2	Deland, Anthony	D-31	0.500	35	16	19	
	5	5	11921-6	Deland, Anthony	D-31	0.500	35	12	23	
	6	6	11921-3	Deland, Anthony	D-31	0.500	35	15	20	
	8	8	11921-5	Deland, Anthony	D-31	0.500	35	10	25	
							Course Total:	175	76	99
Course ID: 11931			Course Title: Ceramics: Intermediate 3							
S1	1	1	11931-1	Deland, Anthony	D-31	0.500	40	9	31	
	2	2	11931-2	Deland, Anthony	D-31	0.500	40	8	32	
	5	5	11931-6	Deland, Anthony	D-31	0.500	40	5	35	
	6	6	11931-3	Deland, Anthony	D-31	0.500	40	9	31	
	8	8	11931-5	Deland, Anthony	D-31	0.500	40	9	31	
							Course Total:	200	40	160
Course ID: 1201A1			Course Title: Spanish 1							
S1	1	1	1201A1-1	Molina, Carlos	C-30	0.500	30	28	2	
	3	3	1201A1-2	Molina, Carlos	C-30	0.500	35	30	5	
							Course Total:	65	58	7
Course ID: 1201B1			Course Title: Spanish 3							
S1	1	1	1201B1-1	Fretel, Pamela	C-29	0.500	30	20	10	
	2	2	1201B1-2	Fretel, Pamela	C-29	0.500	30	21	9	
	6	6	1201B1-3	Fretel, Pamela	C-29	0.500	30	22	8	
							Course Total:	90	63	27
Course ID: 1201C1			Course Title: Spanish 5							
S1	7	7	1201C1-1	Molina, Carlos	C-30	0.500	30	11	19	
							Course Total:	30	11	19
Course ID: 12121			Course Title: Printmaking: Intermediate 3							
S1	7	7	12121-1	Hargrave, Amy L.	D-22	0.500	30	8	22	
							Course Total:	30	8	22
Course ID: 1221C1			Course Title: Mandarin/Chinese 5							
S1	5	5	1221C1-KW05	Waltner, Kyoko W.	C-32	0.500	40	2	38	
							Course Total:	40	2	38



Jefferson H.S.

Section List by Course and Term

For Term: Semester 1

Year: 2025-2026
Report: MST403

Term	Beg	End	Section ID	Staff Name	Room Name	Credit	Max	Total	Open	
Course ID: 1221MA1 Course Title: Mandarin/Chinese Immersion 1										
S1	5	5	1221MA1-1	Waltner, Kyoko W.	C-32	0.500	30	2	28	
							Course Total:	30	2	28
Course ID: 1221MB1 Course Title: Mandarin/Chinese Immersion 3										
S1	5	5	1221MB1-1	Waltner, Kyoko W.	C-32	0.500	30	1	29	
							Course Total:	30	1	29
Course ID: 1223A1 Course Title: Japanese 1										
S1	6	6	1223A1-1	Waltner, Kyoko W.	C-32	0.500	30	17	13	
	8	8	1223A1-2	Waltner, Kyoko W.	C-32	0.500	30	9	21	
							Course Total:	60	26	34
Course ID: 1223B1 Course Title: Japanese 3										
S1	7	7	1223B1-1	Waltner, Kyoko W.	C-32	0.500	30	11	19	
							Course Total:	30	11	19
Course ID: 1223C1 Course Title: Japanese 5										
S1	7	7	1223C1-1	Waltner, Kyoko W.	C-32	0.500	30	2	28	
							Course Total:	30	2	28
Course ID: 12301 Course Title: Graphic Design: Beginning 1										
S1	3	3	12301-1	Hargrave, Amy L.	D-22	0.500	30	18	12	
							Course Total:	30	18	12
Course ID: 12311 Course Title: Digital Media: Intermediate 3										
S1	4	4	12311-1	Hargrave, Amy L.	C-22	0.500	32	28	4	
	8	8	12311-2	Hargrave, Amy L.	C-22	0.500	32	5	27	
							Course Total:	64	33	31
Course ID: 12491 Course Title: Design: Foundations 1										
S1	1	1	12491-1	Hargrave, Amy L.	D-21	0.500	30	23	7	
	2	2	12491-2	Hargrave, Amy L.	D-21	0.500	32	31	1	
							Course Total:	62	54	8
Course ID: 14011 Course Title: Health 1										
S1	5	5	14011-1	Thompson, Raeann S.	D-12	0.500	30	18	12	
	6	6	14011-2	Thompson, Raeann S.	D-12	0.500	30	29	1	
	8	8	14011-4	Thompson, Raeann S.	D-12	0.500	30	27	3	
							Course Total:	90	74	16
Course ID: 15021 Course Title: Princ of Biomedical Science 1										
S1	8	8	15021-1	Johnson, Jaydra	D-27	0.500	30	8	22	
							Course Total:	30	8	22
Course ID: 1502BR1 Course Title: Biotechnology Research										
S1	2	2	1502BR1-1	Burkhead, Gregory	D-35	0.500	30	14	16	
							Course Total:	30	14	16
Course ID: 17101 Course Title: NGSS Biology 1										
S1	2	2	17101-2	Altieri, Olive D.	D-09	0.500	30	11	19	
	3	3	17101-3	Altieri, Olive D.	D-09	0.500	30	25	5	
	4	4	17101-4	Altieri, Olive D.	D-09	0.500	30	20	10	
	7	7	17101-5	Altieri, Olive D.	D-09	0.500	30	20	10	
	8	8	17101-1	Altieri, Olive D.	D-09	0.500	30	19	11	
							Course Total:	150	95	55



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Section List by Course and Term

For Term: Semester 1

Year: 2025-2026
Report: MST403

Term	Beg	End	Section ID	Staff Name	Room Name	Credit	Max	Total	Open	
Course ID: 17131			Course Title: Anatomy & Physiology 1: College							
S1	1	1	17131-1	Altieri, Olive D.	D-09	0.500	35	22	13	
							Course Total:	35	22	13
Course ID: 17201			Course Title: NGSS Chemistry 1							
S1	4	4	17201-1	Burkhead, Gregory	D-35	0.500	30	25	5	
	5	5	17201-2	Burkhead, Gregory	D-35	0.500	30	23	7	
	7	7	17201-3	Burkhead, Gregory	D-35	0.500	30	22	8	
	8	8	17201-4	Burkhead, Gregory	D-35	0.500	30	20	10	
							Course Total:	120	90	30
Course ID: 17301			Course Title: Physics 1: NGSS							
S1	1	1	17301-1	Napoli, Michael	D-08	0.500	30	23	7	
	4	4	17301-2	Napoli, Michael	D-08	0.500	30	26	4	
	5	5	17301-3	Napoli, Michael	D-08	0.500	30	30	0	
	7	7	17301-4	Napoli, Michael	D-08	0.500	30	24	6	
							Course Total:	120	103	17
Course ID: 19021			Course Title: Journalism							
S1	6	6	19021-1	Coffey, Daniel J.	B-21	0.500	30	17	13	
							Course Total:	30	17	13
Course ID: 20311			Course Title: Algebra 1							
S1	3	3	20311-1	Fantz, Travis	C-38	0.500	30	26	4	
	4	4	20311-2	Fantz, Travis	C-38	0.500	30	15	15	
	5	5	20311-3	Fantz, Travis	C-38	0.500	30	24	6	
	8	8	20311-4	Fantz, Travis	C-38	0.500	30	21	9	
							Course Total:	120	86	34
Course ID: 20341			Course Title: Geometry 1							
S1	2	2	20341-1	Schroth, Andrew	D-27	0.500	30	20	10	
	3	3	20341-2	Schroth, Andrew	D-27	0.500	30	27	3	
	4	4	20341-3	Schroth, Andrew	D-27	0.500	30	29	1	
	5	5	20341-4	Schroth, Andrew	D-27	0.500	30	13	17	
							Course Total:	120	89	31
Course ID: 20411			Course Title: Adv Algebra 3							
S1	1	1	20411-4	Rutherford, Jacqueline	B-33	0.500	30	16	14	
	2	2	20411-5	Rutherford, Jacqueline	B-33	0.500	30	22	8	
	3	3	20411-1	Rutherford, Jacqueline	B-33	0.500	30	23	7	
	5	5	20411-3	Rutherford, Jacqueline	B-33	0.500	30	24	6	
	8	8	20411-2	Rutherford, Jacqueline	B-33	0.500	30	24	6	
							Course Total:	150	109	41
Course ID: 20531			Course Title: Pre-Calculus 1							
S1	2	2	20531-1	Ballman, Joseph R.	C-03	0.500	30	18	12	
	4	4	20531-2	Ballman, Joseph R.	C-03	0.500	30	20	10	
							Course Total:	60	38	22
Course ID: 20551			Course Title: Calculus 1							
S1	6	6	20551-1	Rutherford, Jacqueline	B-33	0.500	30	15	15	
							Course Total:	30	15	15



Jefferson H.S.

Section List by Course and Term

For Term: Semester 1

Year: 2025-2026

Report: MST403

Term	Beg	End	Section ID	Staff Name	Room Name	Credit	Max	Total	Open
Course ID: 20791			Course Title: Math in Society: College						
S1	3	3	20791-1	Ballman, Joseph R.	C-03	0.500	35	21	14
	5	5	20791-2	Ballman, Joseph R.	C-03	0.500	35	23	12
	7	7	20791-3	Ballman, Joseph R.	C-03	0.500	35	17	18
Course Total:							105	61	44
Course ID: 23521			Course Title: Mind and Body Intro 1						
S1	1	1	23521-1	Smith, Lauren R.	B-09	0.500	40	20	20
	3	3	23521-LS03	Smith, Lauren R.	B-09	0.500	40	8	32
	6	6	23521-2	Smith, Lauren R.	B-09	0.500	40	24	16
	8	8	23521-3	Smith, Lauren R.	B-09	0.500	40	22	18
Course Total:							160	74	86
Course ID: 23531			Course Title: Sports and Games Intro 1						
S1	1	1	23531-2	Rindfusz, Laura L.	LGYM	0.500	40	20	20
	2	2	23531-1	Smith, Lauren R.	LGYM	0.500	40	36	4
	5	5	23531-4	Rindfusz, Laura L.	LGYM	0.500	40	25	15
	6	6	23531-3	Rindfusz, Laura L.	LGYM	0.500	40	19	21
Course Total:							160	100	60
Course ID: 23541			Course Title: Strength & Conditioning Intro 1						
S1	2	2	23541-1	Rindfusz, Laura L.	B-27	0.500	25	20	5
	3	3	23541-3	Rindfusz, Laura L.	B-27	0.500	25	21	4
	4	4	23541-2	Rindfusz, Laura L.	B-27	0.500	25	21	4
Course Total:							75	62	13
Course ID: 27071			Course Title: Modern World History 1						
S1	1	1	27071-1	Bulow, Annelies T.	C-14	0.500	30	19	11
	5	5	27071-2	Bulow, Annelies T.	C-14	0.500	30	30	0
	6	6	27071-5	Bulow, Annelies T.	C-14	0.500	30	30	0
	8	8	27071-4	Bulow, Annelies T.	C-14	0.500	30	24	6
Course Total:							120	103	17
Course ID: 27211			Course Title: U.S. History						
S1	2	2	27211-1	Griffin, Luke	D-26	0.500	33	32	1
	5	5	27211-2	Griffin, Luke	D-26	0.500	33	28	5
	7	7	27211-3	Griffin, Luke	D-26	0.500	33	31	2
Course Total:							99	91	8
Course ID: 2727ES1			Course Title: Ethnic Studies 1						
S1	8	8	2727ES1-1	Elliott, Susan B.	B-34	0.500	30	8	22
Course Total:							30	8	22
Course ID: 2730SN			Course Title: Government: SR Inquiry						
S1	3	3	2730SN-1	Shelton, Wendy A.	C-10	0.500	33	28	5
	4	4	2730SN-2	Shelton, Wendy A.	C-10	0.500	33	30	3
	5	5	2730SN-3	Shelton, Wendy A.	C-10	0.500	33	24	9
	6	6	2730SN-4	Shelton, Wendy A.	C-10	0.500	33	19	14
Course Total:							132	101	31
Course ID: 2801IXL1			Course Title: IXL High School						
S1	9	9	2801IXL1-AS09-1	Schroth, Andrew	D-27	0.000	40	15	25
Course Total:							40	15	25



Jefferson H.S.

Section List by Course and Term

For Term: Semester 1

Year: 2025-2026
Report: MST403

Term	Beg	End	Section ID	Staff Name	Room Name	Credit	Max	Total	Open	
			Course ID: 2802IXL1	Course Title: Intervention IXL						
S1	9	9	2802IXL1-MP09-1	Pesicek, Mindy	B-32	0.500	40	28	12	
							Course Total:	40	28	12
			Course ID: 2802L1	Course Title: Literacy Support						
S1	9	9	2802L1-MP09-1	Pesicek, Mindy	B-32	0.500	40	28	12	
							Course Total:	40	28	12
			Course ID: 2802LC1	Course Title: Acad Skills/LC						
S1	1	1	2802LC1-3	Pesicek, Mindy	B-32	0.500	20	7	13	
	1	1	2802LC1-5	Kirk, Kevin	C-39	0.500	20	0	20	
	1	1	2802LC1-1	Wellington, Cory R.	C-23	0.500	20	7	13	
	6	6	2802LC1-2	Wellington, Cory R.	C-23	0.500	20	6	14	
	6	6	2802LC1-6	Kirk, Kevin	C-39	0.500	20	7	13	
	6	6	2802LC1-4	Pesicek, Mindy	B-32	0.500	20	9	11	
							Course Total:	120	36	84
			Course ID: 3061	Course Title: Early Dismissal						
S1	7	7	3061-GG-1-1	Gregory, Garin S.		0.000	100	18	82	
	8	8	3061-GG-1-2	Gregory, Garin S.		0.000	100	34	66	
							Course Total:	200	52	148
			Course ID: 3071	Course Title: Late Arrival						
S1	1	1	3071-GG-1-1	Gregory, Garin S.		0.000	100	32	68	
	2	2	3071-GG-1-2	Gregory, Garin S.		0.000	100	18	82	
							Course Total:	200	50	150
			Course ID: 401PCC3	Course Title: PCC Credit Hour = 3						
S1	1	1	401PCC3-	Johnson, Jaydra		0.000	40	4	36	
	2	2	401PCC3-JJ02	Johnson, Jaydra		0.000	40	3	37	
	3	3	401PCC3-JJ03	Johnson, Jaydra		0.000	40	11	29	
	4	4	401PCC3-JJ04	Johnson, Jaydra		0.000	40	3	37	
	5	5	401PCC3-JJ05	Johnson, Jaydra		0.000	40	9	31	
	6	6	401PCC3-JJ06	Johnson, Jaydra		0.000	40	11	29	
	7	7	401PCC3-1	Johnson, Jaydra		0.000	60	17	43	
	8	8	401PCC3-2	Johnson, Jaydra		0.000	60	11	49	
							Course Total:	360	69	291
							Grand Total:	7164	3167	

Temporary Science labs:

FFE components

- Mobile lab tables on casters
- Lockable chemical storage carts
- Portable eyewash stations
- Rolling demonstration benches
- Plug-in lab equipment (hot plates, microscopes, etc.)

Pros

- Lower upfront cost
- Fast deployment
- Flexible use (science by period, general classroom otherwise)

Cons

- Limited plumbing and ventilation
- Not ideal for higher-risk chemistry
- Often restricted to biology, environmental science, physics demos

1. Fume Hood Strategy

Primary Recommendation: Ductless Filtered Fume Hoods

This is the industry standard for temporary high school labs.

Requirements to get approval:

- Hood is UL-listed and ASHRAE 110 tested
- Filters rated for:
 - General acids (HCl, H₂SO₄ diluted)
 - Bases
- Chemical list submitted in advance
- Written filter replacement and monitoring plan

Typical hood size

- 4 ft ductless hood (1 per room is usually sufficient)

Alternate (Only if ductless is rejected)

- Portable ducted hood exhausted through a window insert
- Requires:
 - Temporary permit
 - Make-up air acknowledgement
 - Fire Marshal sign-off

2. Chemical Use & Curriculum Controls

For temporary labs, reviewers expect curriculum reduction.

Allowed

- Dilute acids/bases
- Salt solutions
- Simple reactions
- Teacher demos inside hood

Typically prohibited

- Volatile organic solvents
- Open flame (Bunsen burners)
- Strong oxidizers
- Gas-generating reactions

This should be documented as a “Temporary Lab Chemical Scope”.

3. Acid Waste Handling (FFE-Only)

- Poly waste containers with secondary containment
- Clearly labeled: “Acid Waste – Corrosive”
- Spill kit with acid neutralizer
- PPE station

Process

- Waste stored temporarily
- Picked up by district hazardous waste contractor
- OR transferred to permanent lab once operational

4. Emergency Equipment (Temporary-Compliant)

- Self-contained eyewash (15-minute)
- Fire extinguisher (ABC)
- Fire blanket
- First aid kit

- Spill response kit
 - Safety showers are often waived in temporary labs if:
- Chemical quantities are limited
- Written justification is provided

5. Room & Furniture Setup

- Hard flooring (no carpet)
- Clear egress
- Lockable when not supervised
- Chemical-resistant lab tables
- Mobile teacher demo table
- Lockable chemical storage cabinets:
 - Acid cabinet (poly-lined)
 - Flammable cabinet (if applicable)

6. Ventilation Expectations (Without Construction)

- Ductless hood satisfies point-source control
- General room HVAC must:
 - Not recirculate hood exhaust
 - Maintain reasonable air turnover
- No return grilles directly above lab benches

Documentation That Makes This Pass Review

Prepare a Temporary Lab Safety Package:

1. Floor plan
2. Hood cut sheets
3. Chemical inventory (reduced)
4. Waste handling SOP
5. Emergency equipment list
6. Statement of temporary duration
7. Statement that permanent lab is under construction

What Districts Commonly Approve

In practice, districts often approve:

- 1 ductless hood
- Limited chemistry
- FFE-only eyewash
- Haz waste pickup
- No gas, no flame



Self-contained eyewash



Ductless fume hood

Phased Building Study

Early Occupation of First & Second Floors

Ed Spec Classroom Utilization Tables Page 24
Based on 20-30 students per classroom

2025 100% SD 1700 students at 85% Utilization with Adjustments													
	Total SF	/	SF/TS	=	TS	*	Util	*	Students Per Classroom Range	=	Student - low	Student - high	
General Classroom	34,300		950		40		85%	*	20	30	680	1,020	[39] General Classrooms + [1] ELL
Science	16,500		1,500		11		85%	*	20	30	187	281	[11] Science Labs
Specialized Instruction			varies		11		75%		20	30	165	248	[5] VAPA + [6] CTE
Dance			2,000		2		85%	**	20	30	34	51	[2] Dance Studios
PE/Athletics			varies		4		75%	***	20	30	60	90	[1] Main Gym, [1] Aux Gym, [1] Mat Rm, [1] Weight Rm
Special Education			varies		5		70%		15	24	53	84	[2] Int skills + [3] LRC
Small Instructional	5,000		1,250		4		0%		15	20	-	-	[4] Small Instruction
Total	281,098				77						1,179	1,773	

- * Supported by [5] Teacher Collaboration rooms
- ** Added Dance Studios with 85% Utilization
- *** Increased utilization to 75% due to support Aux Gym and Mat Room use for Dance

Early Occupation of First & Second Floors 770 students at 85% Utilization with Adjustments														
	Total SF	/	SF/TS	=	TS	*	Util	*	Students Per Classroom Range	=	Student - low	Student - high	Includes:	Replaces:
General Classroom			950		15		85%	*	20	30	255	383	[16] General Classrooms	[1] VAPA****
Temporary Science			1,500		2		85%	*	20	30	34	51	[2] Temp Science "Labs" at full size	[1] CTE, [2] General Education
Temporary Science (Undersized)			1,100		2		85%	*	15	22	**	26	[2] Temp Science "Labs" at reduced size	[1] CTE, [1] Maker Space
Specialized Instruction			varies		8		75%		20	30	120	180	[4] VAPA + [4] CTE	
Dance			2,000		2		85%	*	20	30	34	51	[2] Dance Studios	
PE/Athletics			varies		4		35%	***	20	30	28	42	[1] Main Gym, [1] Aux Gym, [1] Mat Rm, [1] Weight Rm	
Special Education			varies		3		70%		15	24	32	50	[2] Int skills + [1] LRC	
Small Instructional			500		-		0%		15	20	-	-	No Small Instruction	
Total	281,098				36						528	794		

- * Supported by [3] Teacher Collaboration rooms
- ** Reduced student capacity with reduced room size
- *** Assume half utilization at 770 students for room qty sized for 1700 students
- **** Assume JHS will continue to not offer Choir in 2028