

LAKE DALLAS INDEPENDENT SCHOOL DISTRICT  
Board of Trustees



**Regular Meeting**

Monday, November 13, 2023 5:30 PM

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**Meetings of the Board are held at 104 Swisher Rd., Lake Dallas, TX 75065**

The subjects to be discussed or considered or upon which any formal action may be taken are as listed below. Items do not have to be taken in the order shown on this meeting notice. Unless removed from the consent agenda, items identified within the consent agenda will be acted on at one time.

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**Agenda**

1. **Call to Order, Roll Call, and Establishment of Quorum**
2. **Moment of Silence and Pledges of Allegiance**
3. **Student/Staff Report/Recognitions**
  - 3.A. ***Student Success:*** LDHS Tackle Record
  - 3.B. ***Student Success:*** SSE Leadership Committee
  - 3.C. ***Faculty & Staff Engagement:*** November Teachers and Employees of the Month
4. **Executive Session**

The open session of the meeting will adjourn. The Board of Trustees will reconvene in executive session pursuant to one or more of the sections of the Texas Open Meetings Act (Chapter 551 of the Texas Government Code). The Board of Trustees will reconvene in open session to take any final action, decision, or vote on a matter deliberated in executive session.

- A. Private consultation with the Board's attorney (TGC 551.071)
- B. Discussing or deliberating purchase, exchange, lease or value of real property (TGC 551.072)
- C. Discussing or deliberating negotiated contract for prospective gift or donation to the school district (TGC 551.073)
- D. Discussing or deliberating appointment, employment, evaluation, reassignments, duties, discipline, or dismissal of a public officer (TGC 551.074)

- E. Discussing or deliberating the deployment, or specific occasions for implementation of security personnel or devices; or a security audit (TGC 551.076)
- F. Discussing Security Matters regarding Emergency Operations Plans, Safety, and Security Audits (TEC 37.109)
- G. Discussing or deliberating discipline of a public school child or employee complaint against another employee (TGC 551.082)
- H. Discussing or deliberating a public school child which reveals personally identifiable information (TGC 551.0821)
- I. Investigation; exclusion of witness from a hearing during examination of another witness (TGC 551.084)
- J. Discussing economic development negotiations or offer of financial or other incentive to business prospects (TGC 551.086)

**5. Introductions**

**6. Public Comment**

At regular Board meetings, the Board shall permit public comment, regardless of whether the topic is an item on the agenda posted with notice of the meeting. Individuals who wish to participate during the Open Comment portion of the meeting shall sign up with the presiding officer or designee before the meeting begins as specified in the Board's procedures on public comment and shall indicate the agenda item or topic on which they wish to address the Board. An individual's comments to the Board shall not exceed five minutes per meeting.

**7. Public Hearing: Financial Integrity Rating System of Texas Report**

**8. INFORMATION ITEMS**

8.A. *Efficient Operations*: Demographic Report – Zonda Education

8.B. *Student Success*: Bilingual/ESL Program Review

**9. CONSENT AGENDA ITEMS**

Consent Agenda Items are items identified as routine, procedural, informational or self-explanatory presented as a single motion to be acted on at one time.

9.A. **Consideration/Approval of the Minutes of the October 9, 2023, Regular Board Meeting**

9.B. **Consideration/Approval of the Minutes of the October 23, 2023, Special Board Meeting**

9.C. **Consideration/Approval of the Minutes of the Team of 8 Special Board meeting held November 4, 2023**

9.D. **Consideration/Approval of Monthly Financial Statements**

9.E. **Consideration/Approval of the District's Investment Policies as stated in Board Policy**

9.F. **Consideration/Approval of providers of Investment Training**

9.G. **Consideration/Approval of T-TESS Appraiser Update**

**10. ACTION ITEMS**

10.A. **Cast Votes for Denton County Central Appraisal District**

- 10.B. ***Efficient Operations:*** Consideration/Approval of Construction Manager At-Risk for the 2019 Bond Projects – Phase No. 2
- 10.C. ***Efficient Operations:*** Consideration/Approval of Lake Dallas ISD Good Cause Exemption and Establishing Alternative Standards Resolution
- 10.D. ***Efficient Operations:*** Consideration/Approval of Resolution Regarding the Fourth Special Session of the 88<sup>th</sup> Legislature
- 11. **Calendar, Announcements & Information**
- 11.A. **Upcoming Meetings & Events**
- 12. **Executive Session (if needed)**
- 13. **Adjournment**



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# LDHS Senior Riley Griffin Holds Record for Most Tackles in Football

**Presenter:** Coach Jason Young

**Event:** Student/Staff Recognitions

**Date:** November 13, 2023





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# SSE Student Leaders Organize Campus Fall Festival Event

**Presenter:** Alyssa Stevenson

**Event:** Student/Staff Recognitions

**Date:** November 13, 2023



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# Student Leaders

- Kelsie Funkhouser
- Paige Thompson
- Abigail McKittrick
- Kennedy Anderson
- Alaysia Brown
- Kaidence Stillman
- Autumn Harkins
- Reagan Harkins
- Reagan Snell
- Ella Hayes
- McKel Dunavin



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# November Teachers and Employees of the Month

**Presenter:** Dr. Kristin N. Brown, Superintendent

**Event:** November Regular Board Meeting

**Date:** November 13, 2023



# Teachers & Employees of the Month

## RECOGNIZED TEACHERS

- Natalie De La Torre, CE
- Dana Dunn, LDE
- Mary McCurley, SSE
- Elizabeth Chapman Au, LDMS
- Shawn Baldwin, LDHS

## RECOGNIZED EMPLOYEES

- Brenda DeLuna, CE
- Jeana Morgan, LDE
- Trina Bell, SSE
- Ninibeth Hernandez, LDMS
- Lisa Walraven, LDHS
- Krystal Patterson, Childcare
- Karla Qualls, Child Nutrition
- Michele Gallegos, Transportation
- Brandon Wilson, Facilities & Oper.
- Cindy Taylor, Central Services



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# SCHOOLS FIRST

## FINANCIAL INTEGRITY RATING SYSTEM OF TEXAS

PRESENTED NOVEMBER 2023



# SCHOOLS FIRST

FINANCIAL INTEGRITY RATING SYSTEM OF TEXAS

LAKE DALLAS INDEPENDENT SCHOOL DISTRICT

## Superior Achievement

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The Schools FIRST report summarizes the financial accountability system for Texas school districts developed by the Texas Education Agency in response to Senate Bill 875 of the 76th Texas Legislature in 1999.

The School FIRST accountability rating system assigns one of four financial accountability ratings to Texas school districts, as follows:

- A – Superior Achievement
- B – Above Standard Achievement
- C – Standard Achievement
- F – Substandard Achievement

RATING YEAR **2022-2023**DISTRICT NUMBER **district #****Select An Option****Help****Home****Financial Integrity Rating System of Texas**

## 2022-2023 RATINGS BASED ON SCHOOL YEAR 2021-2022 DATA - DISTRICT STATUS DETAIL

<b>Name:</b> LAKE DALLAS ISD(061912)	<b>Publication Level 1:</b> 8/4/2023 12:02:16 PM
<b>Status:</b> <b>Passed</b>	<b>Publication Level 2:</b> 8/7/2023 3:01:39 PM
<b>Rating:</b> A = Superior Achievement	<b>Last Updated:</b> 8/7/2023 3:01:39 PM
<b>District Score:</b> 92	<b>Passing Score:</b> 70

#	Indicator Description	Updated	Score
1	<u>Was the complete annual financial report (AFR) and data submitted to the TEA within 30 days of the November 27 or January 28 deadline depending on the school district's fiscal year end date of June 30 or August 31, respectively?</u>	7/13/2023 6:18:55 PM	Yes
2	<u>Was there an unmodified opinion in the AFR on the financial statements as a whole? (The American Institute of Certified Public Accountants (AICPA) defines unmodified opinion. The external independent auditor determines if there was an unmodified opinion.)</u>	7/13/2023 6:18:55 PM	Yes
3	<u>Was the school district in compliance with the payment terms of all debt agreements at fiscal year end? (If the school district was in default in a prior fiscal year, an exemption applies in following years if the school district is current on its forbearance or payment plan with the lender and the payments are made on schedule for the fiscal year being rated. Also exempted are technical defaults that are not related to monetary defaults. A technical default is a failure to uphold the terms of a debt covenant, contract, or master promissory note even though payments to the lender, trust, or sinking fund are current. A debt agreement is a legal agreement between a debtor (= person, company, etc. that owes money) and their creditors, which includes a plan for paying back the debt.)</u>	7/13/2023 6:18:55 PM	Yes
4	<u>Did the school district make timely payments to the Teachers Retirement System (TRS), Texas Workforce Commission (TWC), Internal Revenue Service (IRS), and other government agencies? (If the school district received a warrant hold and the warrant hold was not cleared within 30 days from the date the warrant hold was issued, the school district is considered to not have made timely payments and will fail critical indicator 4. If the school district was issued a warrant hold, the maximum points and highest rating that the school district may receive is 95 points, A = Superior Achievement, even if the issue surrounding the initial warrant hold was resolved and cleared within 30 days.)</u>	7/13/2023 6:18:55 PM	Yes Ceiling Passed
5	This indicator is not being evaluated.		
			1 Multiplier Sum
6	<u>Was the average change in (assigned and unassigned) fund balances over 3 years less than a 25 percent decrease or did the current year's assigned and unassigned fund balances exceed 75 days of operational expenditures? (If the school district fails indicator 6, the maximum points and highest rating that the school district may receive is 89 points, B = Above Standard Achievement.)</u>	7/13/2023 6:18:55 PM	Ceiling Passed

7	<u>Was the number of days of cash on hand and current investments in the general fund for the school district sufficient to cover operating expenditures (excluding facilities acquisition and construction)? See ranges below in the Determination of Points section.</u>	7/13/2023 6:18:55 PM	10
8	<u>Was the measure of current assets to current liabilities ratio for the school district sufficient to cover short-term debt? See ranges below in the Determination of Points section.</u>	7/13/2023 6:18:55 PM	10
9	<u>Did the school district's general fund revenues equal or exceed expenditures (excluding facilities acquisition and construction)? If not, was the school district's number of days of cash on hand greater than or equal to 60 days? See ranges below in the Determination of Points section.</u>	7/13/2023 6:18:55 PM	10
10	This indicator is not being evaluated.		10
11	<u>Was the ratio of long-term liabilities to total assets for the school district sufficient to support long-term solvency? (If the school district's increase of students in membership over 5 years was 7 percent or more or 1,000 or more students in membership, then the school district passes this indicator.)</u>	7/13/2023 6:18:55 PM	4
12	<u>What is the correlation between future debt requirements and the district's assessed property value?</u>	7/13/2023 6:18:55 PM	8
13	<u>Was the school district's administrative cost ratio equal to or less than the threshold ratio? See ranges below in the Determination of Points section.</u>	7/13/2023 6:18:55 PM	10
14	This indicator is not being evaluated.		10
15	This indicator is not being evaluated.		5
16	<u>Did the comparison of Public Education Information Management System (PEIMS) data to like information in the school district's AFR result in a total variance of less than 3 percent of all expenditures by function? (If the school district fails indicator 16, the maximum points and highest rating that the school district may receive is 89 points, B = Above Standard Achievement.)</u>	7/13/2023 6:18:55 PM	Ceiling Passed
17	<u>Did the external independent auditor report that the AFR was free of any instance(s) of material weaknesses in internal controls over financial reporting and compliance for local, state, or federal funds and free from substantial doubt about the school district's ability to continue as a going concern? (The AICPA defines material weakness.) (If the school district fails indicator 17, the maximum points and highest rating that the school district may receive is 79 points, C = Meets Standard Achievement.)</u>	7/13/2023 6:18:55 PM	Ceiling Passed
18	<u>Did the external independent auditor indicate the AFR was free of any instance(s) of material noncompliance for grants, contracts, and laws related to local, state, or federal funds? (The AICPA defines material noncompliance.)</u>	7/13/2023 6:18:55 PM	10
19	<u>Did the school district post the required financial information on its website in accordance with Government Code, Local Government Code, Texas Education Code, Texas Administrative Code and other statutes, laws and rules that were in effect at the school district's fiscal year end?</u>	7/13/2023 6:18:55 PM	5
20	<u>Did the school district's administration and school board members discuss any changes and/or impact to local, state, and federal funding at a board meeting within 120 days before the district adopted its budget?</u>	7/13/2023 6:18:55 PM	Ceiling Passed
			92 Weighted Sum
			1 Multiplier Sum

(100  
Ceiling)

92 Score

**DETERMINATION OF RATING**

<b>A.</b>	Did the school district fail any of the critical indicators 1, 2, 3, or 4? If so, the school district's rating is <b>F for Substandard Achievement</b> regardless of points earned.	
<b>B.</b>	Determine the rating by the applicable number of points.	
	<b>A = Superior Achievement</b>	90-100
	<b>B = Above Standard Achievement</b>	80-89
	<b>C = Meets Standard Achievement</b>	70-79
	<b>F = Substandard Achievement</b>	<70
<p><b>No Rating = A school district receiving territory that annexes with a school district ordered by the commissioner under TEC 13.054, or consolidation under Subchapter H, Chapter 41. No rating will be issued for the school district receiving territory until the third year after the annexation/consolidation.</b></p> <p>The school district receives an F if it scores below the minimum passing score, if it failed any critical indicator 1, 2, 3, or 4, if the AFR or the data were not both complete, or if either the AFR or the data were not submitted on time for FIRST analysis.</p>		

**CEILING INDICATORS**

Did the school district meet the criteria for any of the following <b>ceiling indicators</b> 4, 6, 16, 17, or 20? If so, the school district's applicable maximum points and rating are disclosed below. Please note, an F = Substandard Achievement Rating supersedes any rating earned as the result of the school district meeting the criteria of a ceiling indicator.		
Determination of rating based on meeting ceiling criteria.	Maximum Points	Maximum Rating
<b>Indicator 4</b> (Timely Payments) - School district was issued a warrant hold.	95	A = Superior Achievement
<b>Indicator 6</b> (Average Change in Fund Balance) - Response to indicator is <i>No</i> .	89	B = Above Standard Achievement
<b>Indicator 16</b> (PEIMS to AFR) - Response to indicator is <i>No</i> .	89	B = Above Standard Achievement
<b>Indicator 17</b> (Material Weaknesses) - Response to indicator is <i>No</i> .	79	C = Meets Standard Achievement
<b>Indicator 20</b> (Property Values and Tax Discussion) - Response to indicator is <i>No</i> .	89	B = Above Standard Achievement

Home Page: [Financial Compliance](#) | [Texas Education Agency](#) | Send comments or suggestions to [FinancialAccountability@tea.texas.gov](mailto:FinancialAccountability@tea.texas.gov)

THE **TEXAS EDUCATION AGENCY**  
1701 NORTH CONGRESS AVENUE • AUSTIN, TEXAS, 78701 • (512) 463-9734

FIRST 5.14.3.3

## DETERMINATION OF RATING

<b>A.</b>	Did the district answer ' <b>No</b> ' to Indicators 1, 3, 4, or 2.A? If so, the school district's rating is <b>F for Substandard Achievement</b> regardless of points earned.	
<b>B.</b>	Determine the rating by the applicable number of points. (Indicators 6-15)	
	<b>A = Superior</b>	90-100
	<b>B = Above Standard</b>	80-89
	<b>C = Meets Standard</b>	60-79
	<b>F = Substandard Achievement</b>	<60
<p><b>No Rating = A school district receiving territory that annexes with a school district ordered by the commissioner under TEC 13.054, or consolidation under Subchapter H, Chapter 41. No rating will be issued for the school district receiving territory until the third year after the annexation/consolidation.</b></p>		

## Reimbursements Received by the Superintendent and Board Members

For the Twelve-Month Period  
Ending August 31, 2023

Description	Superintendent Mike Rockwood	Interim Superintendent Karen Rue	Superintendent Kristin N. Brown	Board Member Lance Stacy
Meals	\$ 573.00	\$ 25.00	\$ 20.00	\$ -
Lodging	\$ 3,034.65	\$ -	\$ -	\$ 474.02
Transportation	\$ 2,862.66	\$ -	\$ -	\$ -
Mileage	\$ -	\$ -	\$ -	\$ -
Other	\$ 5,075.75	\$ 485.00	\$ 40.00	\$ 485.00
<b>Total</b>	<b>\$ 11,546.06</b>	<b>\$ 510.00</b>	<b>\$ 60.00</b>	<b>\$ 959.02</b>

Description	Board Member Ginger Collier	Board Member Alicia McKinley	Board Member Scott Baird	Board Member Bruce Smith
Meals	\$ 256.00	\$ 427.00	\$ 45.00	\$ -
Lodging	\$ 1,338.85	\$ 1,982.08	\$ 560.62	\$ 474.02
Transportation	\$ -	\$ 212.32	\$ -	\$ -
Mileage	\$ 378.75	\$ -	\$ -	\$ -
Other	\$ 1,010.00	\$ 1,470.00	\$ 485.00	\$ 485.00
<b>Total</b>	<b>\$ 2,983.60</b>	<b>\$ 4,091.40</b>	<b>\$ 1,090.62</b>	<b>\$ 959.02</b>

Description	Board Member Mark Tucker	Board Member Aaron Appleby	Board Member Courtney Tankersley
Meals	\$ 20.00	\$ 20.00	\$ -
Lodging	\$ 603.92	\$ 560.62	\$ -
Transportation	\$ -	\$ -	\$ -
Mileage	\$ 485.00	\$ 485.00	\$ -
Other	\$ -	\$ -	\$ -
<b>Total</b>	<b>\$ 1,108.92</b>	<b>\$ 1,065.62</b>	<b>\$ -</b>

All "reimbursement" expenses, regardless of the manner of payment, including direct pay, credit card, cash and purchase order are to be reported. Items to be reported per category include:

- Meals - Meals consumed out of town, and in-district meals at area restaurants (not including board meetings or catered board meeting meals).
- Lodging - Hotel charges.
- Transportation - Airfare, car rental ( including fuel on rentals, taxi use, mileage reimbursements, leased cars, parking fees and tolls).
- Motor Fuel - Gasoline. Mileage
- Other - Registration fees, telephone/cell phone, internet service, fax machine, and other reimbursements (or on-behalf of) to the Superintendent and Board Member not defined above (i.e., value of \$250 or more in the aggregate in the fiscal year).

**Outside Compensation and/or Fees  
Received by the Superintendents for  
Professional Consulting and/or Other Personal Services**

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Dr. Mike Rockwood	None were reported.
Dr. Karen Rue	None were reported.
Dr. Kristin N. Brown	None were reported.

**Gifts Received by Superintendents and Board Members  
(and First-Degree Relatives, if any)**

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Dr. Mike Rockwood	None were reported.
Dr. Karen Rue	None were reported.
Dr. Kristin N. Brown	None were reported.
Lance Stacy	None were reported.
Ginger Collier -	None were reported.
Alicia McKinley	None were reported.
Scott Baird	None were reported.
Bruce Smith	None were reported.
Mark Tucker	None were reported.
Aaron Appleby	None were reported.
Courtney Tankersly	None were reported.



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EFFICIENT OPERATIONS



# Public Meeting Schools FIRST

**Presenter:** Wes Eversole  
**Event:** Regular Board Meeting  
**Date:** November 13, 2023



# Financial Integrity Rating System of Texas Report

- Uniform indicators to measure a district's financial management performance
- The district's 2021-22 financial performance based on a comparison, provided by the agency, of the district's performance on the indicators.



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# Indicators

#	Indicator Description	Score
1	Was the Annual Financial Report Filed on time?	Yes
2	Was there an unmodified opinion in the annual financial report?	Yes
3	Was the District in compliance with the payment terms of all debt agreements at fiscal year end?	Yes
4	Did the District make timely payments to the Teacher Retirement System, Texas Workforce Commission, the IRS and other governmental agencies?	Yes
5	This indicator is not being evaluated	N/A



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# Indicators

#	Indicator Description	Score
6	Was the average change in fund balances over 3 years less than a 25% decrease or did the current years assigned and unassigned fund balances exceed 75 days of operational expenditures?	Passed
7	Was the number of days of cash on hand and current investments in the general fund for the district sufficient to cover operating expenditures?	10/10
8	Was the measure of current assets to current liabilities ratio for the district sufficient to cover short-term debt?	10/10



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# Indicators

#	Indicator Description	Score
9	Did the district's general fund revenues equal or exceed expenditures?	10/10
10	Did the school district average less than a 10 percent variance when comparing budgeted revenues to actual revenues for the last 3 fiscal years?	10/10
11	Was the ratio of long-term liabilities to total assets for the school district sufficient to support long-term solvency?	4/10
12	Was the debt service coverage ratio sufficient to meet the required debt service?	8/10



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# Indicators

#	Indicator Description	Score
13	Was the Administrative Cost Ratio Less than the Threshold Allowed?	10/10
14	Indicator is not being evaluated	10/10
15	Indicator is not being evaluated	5/5
16	Comparison PEIMS data and Audit Data result in an Aggregate Variance of Less than 3%?	Passed



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# Indicators

#	Indicator Description	Score
17	Did the external independent auditor report that the AFR was free of any instance(s) of material weaknesses in internal controls over financial reporting and compliance for local, state, or federal funds?	Passed
18	Did the external independent auditor indicate the AFR was free of any instance(s) of material noncompliance for grants, contracts, and laws related to local, state, or federal funds?	10/10
19	Did the school district post the required financial information on its website in accordance with Government Code, Local Government Code, Texas Education Code, Texas Administrative Code and other statutes, laws and rules that were in effect at the school district's fiscal year end?	5/5



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# Indicators

#	Indicator Description	Score
20	Did the school board members discuss the district's property values at a board meeting within 120 days before the district adopted its budget?	Passed





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EFFICIENT OPERATIONS

# FINANCIAL INTEGRITY RATING SYSTEM OF TEXAS

First rating:

**92**

**Superior Achievement**



# Additional Disclosures

The District is required to report on the expenditures of the Superintendents and Board Members for the 2022-2023 school year



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EFFICIENT OPERATIONS



# Superintendent & Board Members Expenditures

*(For the 12 months ending 8-31-2023)*

Description	Superintendent Dr. Mike Rockwood	Interim Superintendent Dr. Karen Rue	Superintendent Dr. Kristin N. Brown	Board Member Lance Stacy
Meals	\$573.00	\$25.00	\$20.00	-----
Lodging	\$3,034.65	-----	-----	\$474.02
Transportation	\$2,862.66	-----	-----	-----
Mileage	-----	-----	-----	-----
Other	\$5,075.75	\$485.00	\$40.00	\$485.00
<b>Total</b>	<b>\$ 11,546.06</b>	<b>\$510.00</b>	<b>\$60.00</b>	<b>\$959.02</b>



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EFFICIENT OPERATIONS



# Superintendent & Board Members Expenditures

*(For the 12 months ending 8-31-2023)*

Description	Board Member Ginger Collier	Board Member Alicia McKinley	Board Member Scott Baird	Board Member Bruce Smith
Meals	\$256.00	\$427.00	\$45.00	-----
Lodging	\$1,338.85	\$1,982.08	\$560.62	\$474.02
Transportation	-----	\$212.32	-----	-----
Mileage	\$378.75	-----	-----	-----
Other	\$1,010.00	\$1,470.00	\$485.00	\$485.00
<b>Total</b>	<b>\$ 2,983.60</b>	<b>\$4,091.40</b>	<b>\$1,090.62</b>	<b>\$959.02</b>



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EFFICIENT OPERATIONS



# Superintendent & Board Members Expenditures

*(For the 12 months ending 8-31-2023)*

Description	Board Member Mark Tucker	Board Member Aaron Appleby	Board Member Courtney Tankersley
Meals	\$20.00	\$20.00	-----
Lodging	\$603.92	\$560.62	-----
Transportation	-----	-----	-----
Mileage	\$485.00	\$485.00	-----
Other	-----	-----	-----
<b>Total</b>	<b>\$ 1,108.92</b>	<b>\$1,065.62</b>	-----



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EFFICIENT OPERATIONS



## Disclosures (2022-23)

- The Superintendents that served during the 2022-23 School Year were Dr. Mike Rockwood, Dr. Karen Rue, and Dr. Kristin N. Brown.
- These Superintendents did not receive any gifts that had an economic value of \$250 or more nor any outside Compensation or Consulting Fees.





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EFFICIENT OPERATIONS



## Gifts that had an economic value of \$250 or more in the aggregate for the twelve-month period to Board Members

- |                       |      |
|-----------------------|------|
| • Lance Stacy         | None |
| • Chad Thiessen       | None |
| • Scott Baird         | None |
| • Mark Tucker         | None |
| • Bruce Smith         | None |
| • Alicia McKinley     | None |
| • Aaron Appleby       | None |
| • Ginger Collier      | None |
| • Courtney Tankersley | None |





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FACULTY & STAFF  
ENGAGEMENT



EFFICIENT OPERATIONS



## Board Disclosures – Business Transactions with the District

- Lance Stacy None
- Chad Thiessen None
- Scott Baird None
- Mark Tucker None
- Bruce Smith None
- Alicia McKinley None
- Aaron Appleby None
- Ginger Collier None
- Courtney Tankersley None





STUDENT SUCCESS



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ENGAGEMENT



EFFICIENT OPERATIONS

Any Questions?

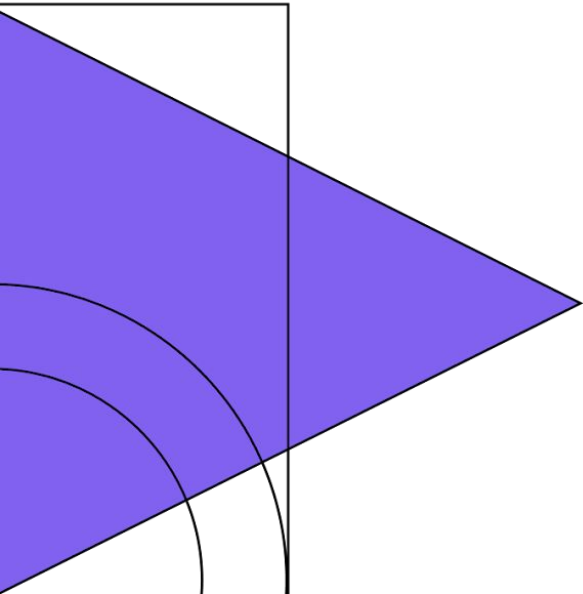
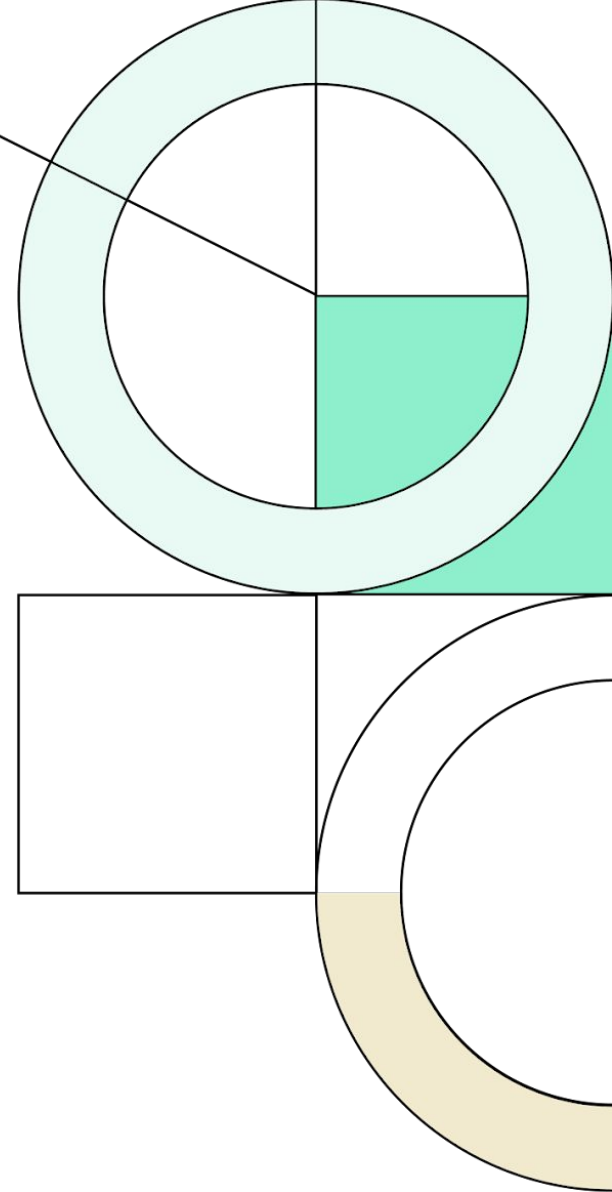




# Lake Dallas Independent School District

2023/24

## Demographic Report





# DFW New Home Ranking Report

## ISD Ranked by Annual Closings – 3Q23

Rank	District Name	Annual Starts	Annual Closings	Inventory	VDL	Future
1	NORTHWEST ISD	3,365	3,396	2,005	3,293	40,872
2	DENTON ISD	2,721	3,323	1,419	3,707	27,751
3	PROSPER ISD	2,727	2,781	2,192	3,372	16,642
4	PRINCETON ISD	2,372	2,631	1,244	3,150	7,374
5	MCKINNEY ISD	1,573	1,873	895	3,154	11,995
6	EAGLE MT-SAGINAW ISD	2,120	1,823	1,099	1,725	14,577
7	AUBREY ISD	1,135	1,617	545	813	6,074
8	CROWLEY ISD	1,462	1,613	702	2,002	14,945
9	FORNEY ISD	1,713	1,491	1,100	3,728	18,942
10	CRANDALL ISD	796	1,479	441	2,409	16,485
11	FRISCO ISD	855	1,435	644	1,776	8,547
12	ROYSE CITY ISD	1,118	1,416	788	1,756	7,727
13	DALLAS ISD	1,207	1,363	1,553	1,704	5,593
14	ROCKWALL ISD	940	1,269	719	2,872	10,023
15	MANSFIELD ISD	865	1,254	669	2,258	5,273
16	MELISSA ISD	1,228	1,204	830	1,038	2,961
17	ANNA ISD	1,020	1,142	781	1,643	7,355
18	CELINA ISD	876	1,122	701	1,902	35,606
19	LEWISVILLE ISD	765	1,041	666	581	1,447
20	WYLIE ISD	612	964	435	939	2,100



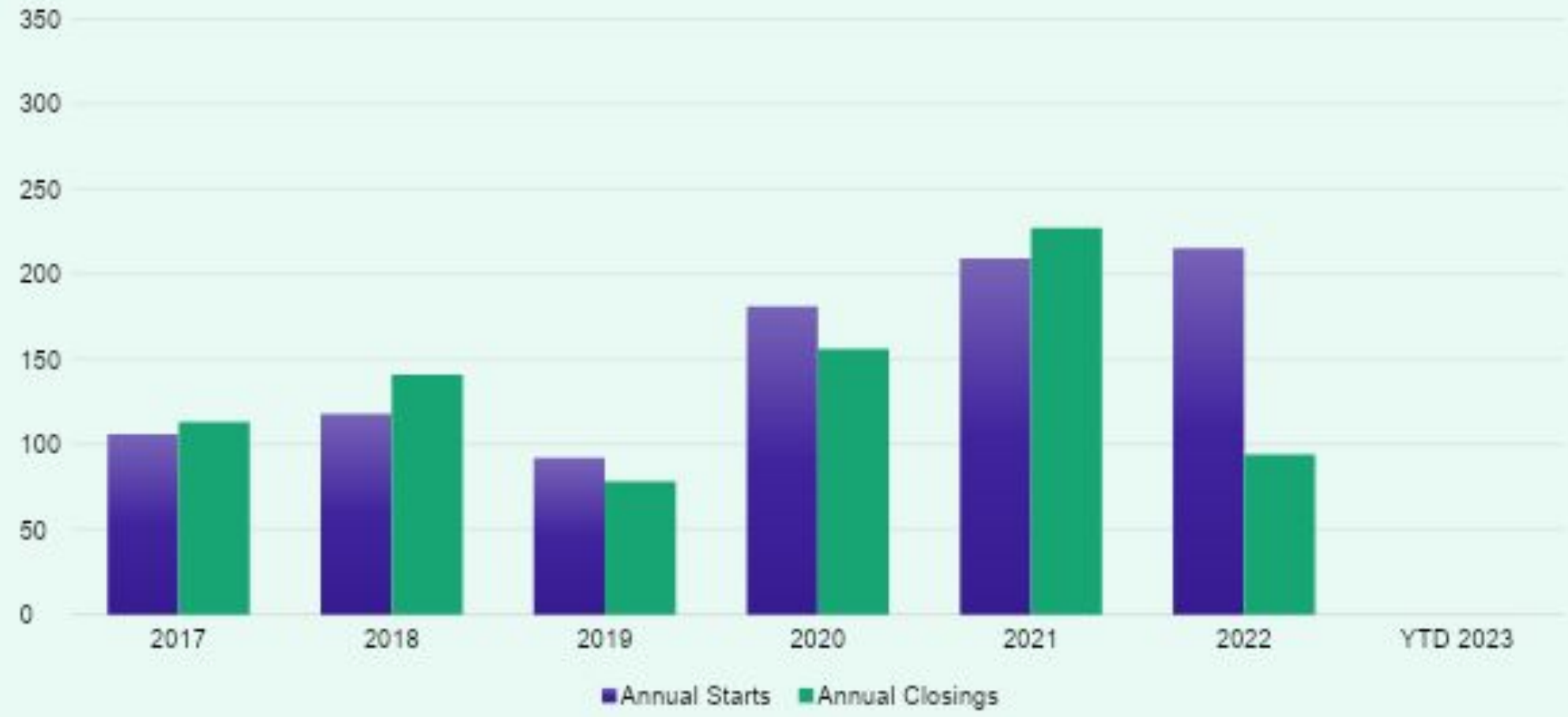
43	CARROLLTON-FARM. BR. ISD	28	292	19	72	434
<b>44</b>	<b>LAKE DALLAS ISD</b>	<b>382</b>	<b>282</b>	<b>261</b>	<b>283</b>	<b>1,056*</b>
45	KELLER ISD	177	259	169	283	1,080

\* Based on additional housing research by Zonda Education



# District New Home Starts and Closings by

## Q1

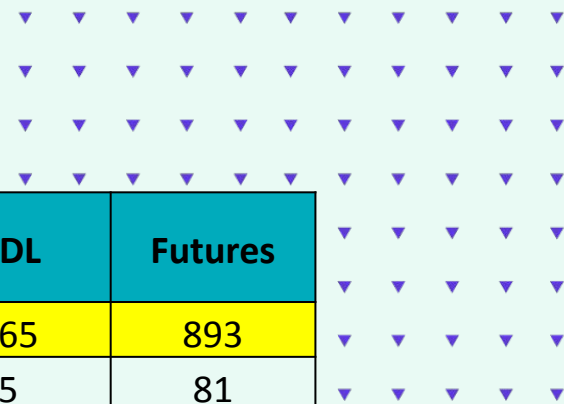


Starts	2017	2018	2019	2020	2021	2022	2023
1Q	24	29	11	39	100	26	59
2Q	23	39	21	57	56	68	120
3Q	21	30	22	29	18	46	128
4Q	38	20	38	56	35	75	
Total	106	118	92	181	209	215	307



Closings	2017	2018	2019	2020	2021	2022	2023
1Q	32	27	14	17	46	12	52
2Q	45	59	20	33	91	13	82
3Q	13	29	29	64	67	24	103
4Q	23	26	15	42	23	45	
Total	113	141	78	156	227	94	237

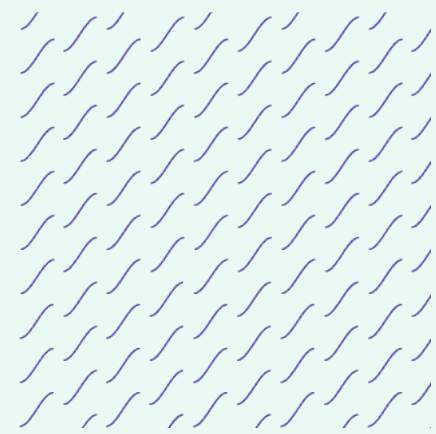


# District Housing Overview by Elementary Zone



Elementary Zone	Annual Starts	Quarter Starts	Annual Closings	Quarter Closings	Under Construction	Inventory	VDL	Futures
CORINTH	339	118	189	96	212	243	265	893
LAKE DALLAS	6	3	6	1	3	3	5	81
SHADY SHORES	37	7	87	6	12	15	13	82
<b>TOTALS</b>	<b>382</b>	<b>128</b>	<b>282</b>	<b>103</b>	<b>227</b>	<b>261</b>	<b>283</b>	<b>1,056</b>

-  Highest activity in the category
-  Second highest activity in the category

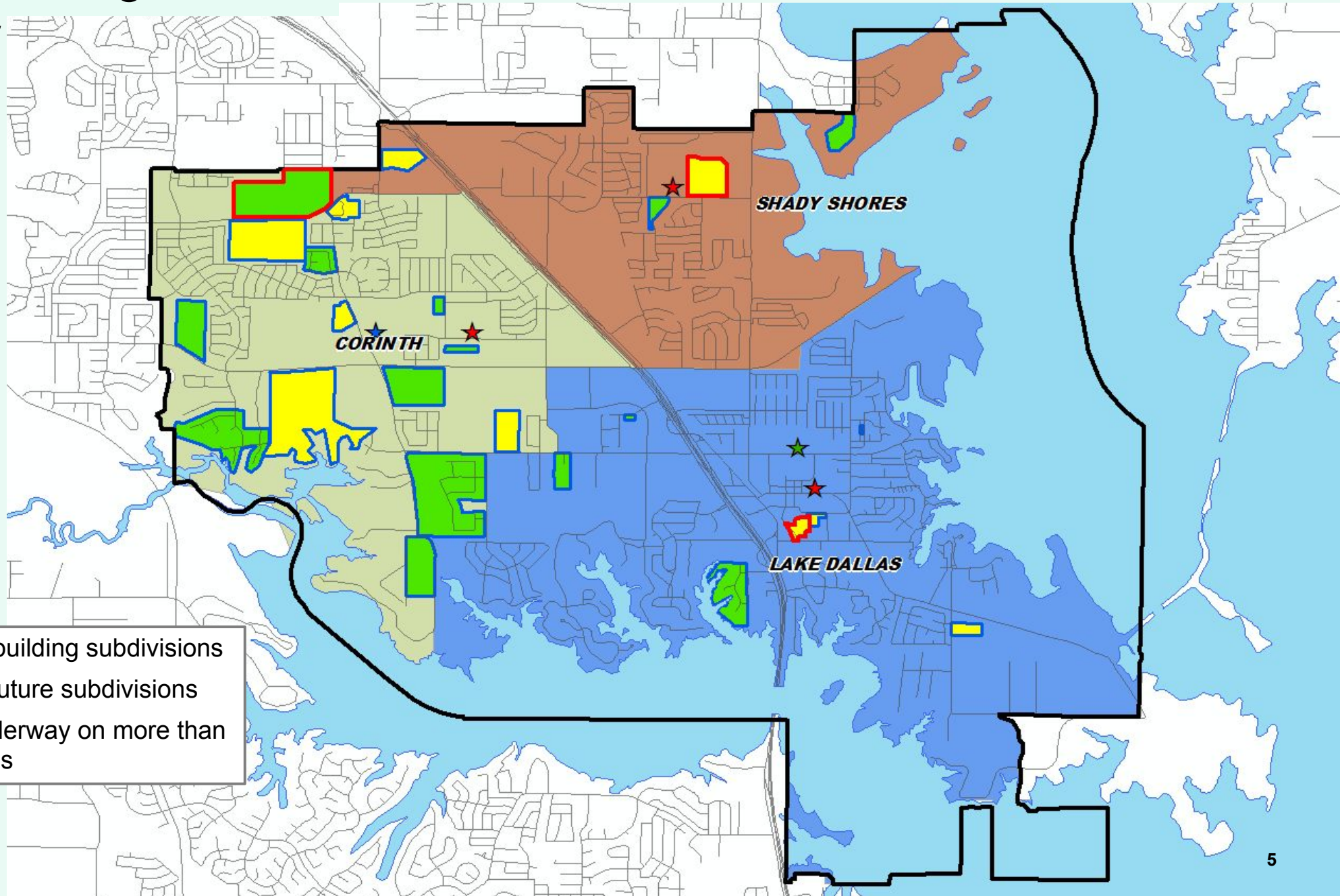




# District Housing Overview

**Subdivisions**

- ACTIVE
- FUTURE
- Groundwork Underway



- The district has 15 actively building subdivisions
- Within LDISD there are 10 future subdivisions
- Of these, groundwork is underway on more than 200 lots within 3 subdivisions

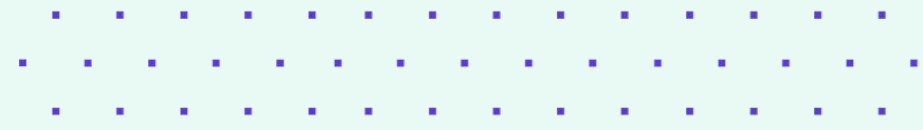


# Residential Activity



**Ashford Park**

- 434 total lots
- 100 future lots
- 181 vacant developed lots
- 95 homes under construction
- 44 homes occupied
- Phase 2 (160 lots) delivered early fall 2023
- Phase 3 (100 lots) groundwork underway
- Building 100-150 homes per year
- 5 current students



**October  
2023**



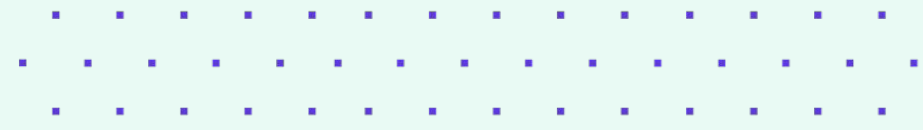


# Residential Activity



**Lakeshore Bluffs**

- 57 total future lots
- Site plan approved 2021
- Groundwork started fall 2023
- Anticipate first homes starting fall 2024

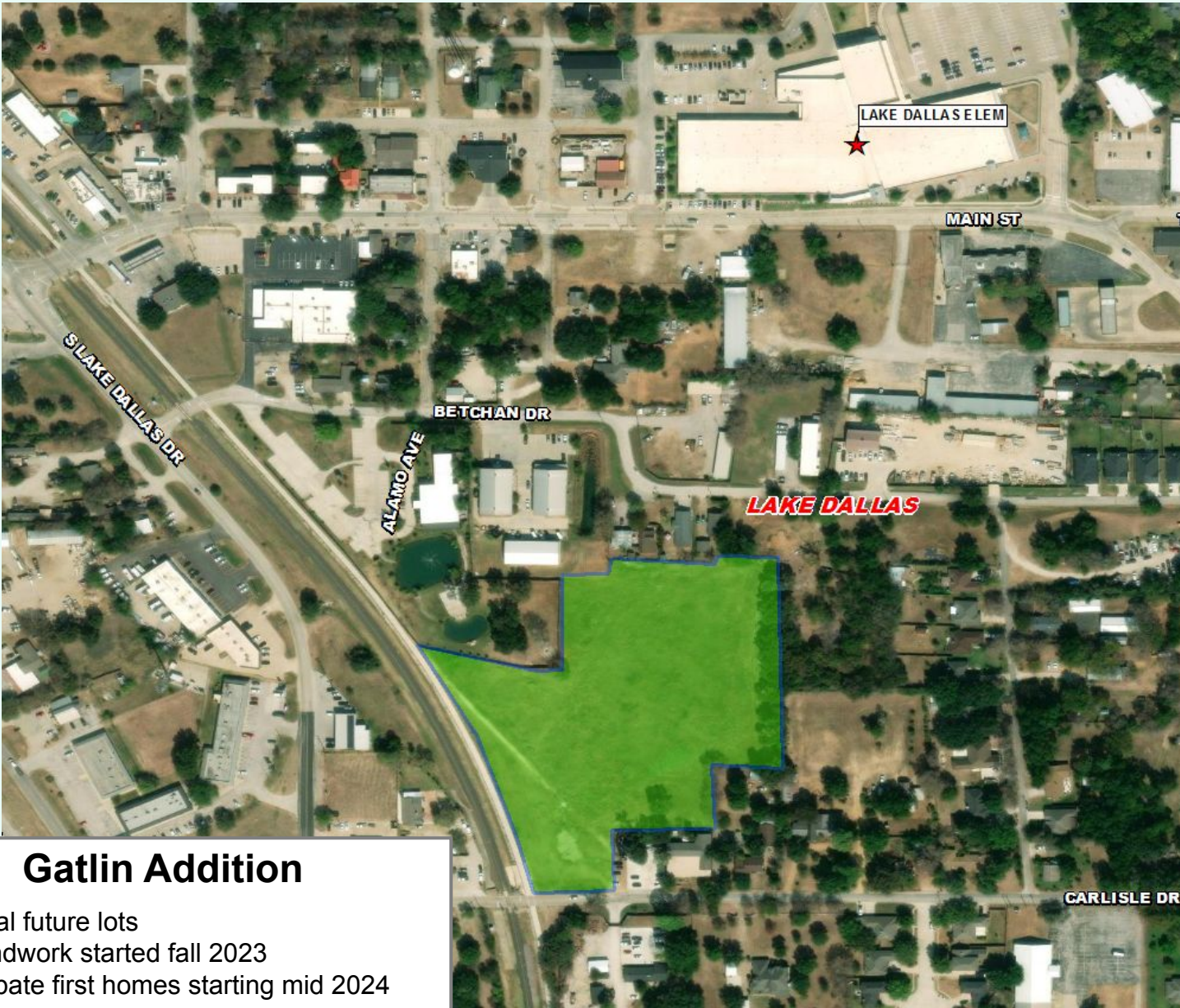


**October**





# Residential Activity



**Gatlin Addition**

- 55 total future lots
- Groundwork started fall 2023
- Anticipate first homes starting mid 2024



*October*





# Future Residential Activity



**Oak Ridge Park**

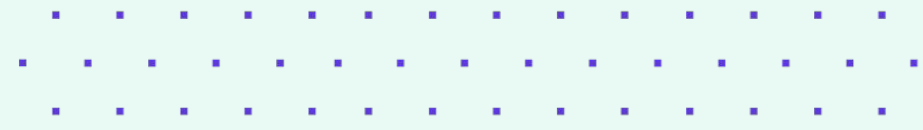
- 318 total future lots
- Rezoning under review
- Consideration continued from October 2023 to allow developer to refine plans and receive feedback from city staff

**Reserve at Hickory Creek**

- 225 total future lots
- Final plat approved June 2023
- Groundwork has not yet started
- Anticipate first homes late 2024 or 2025



# Future Residential Activity



*October*



## Quarry

- 90 total future mixed townhome and duplex development
- No movement as of 10/30/23



# Future Residential Activity



**Reserve at Hickory Creek**

- 225 total future townhome lots
- Final plat approved by Hickory Creek P&Z June 2023

*October*





# District Multi-Family

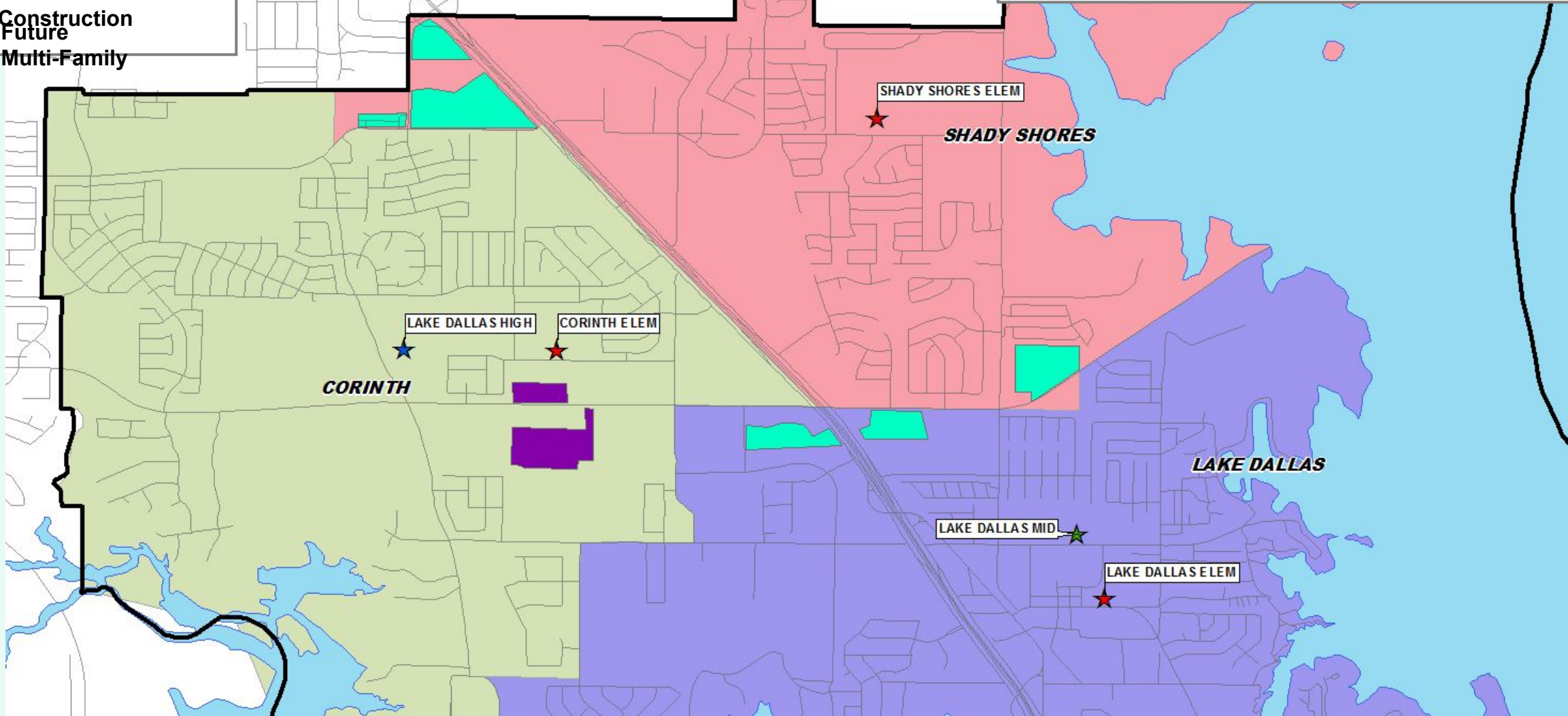
## Overview

**Multi-Family**

- Under Development
- Construction Future

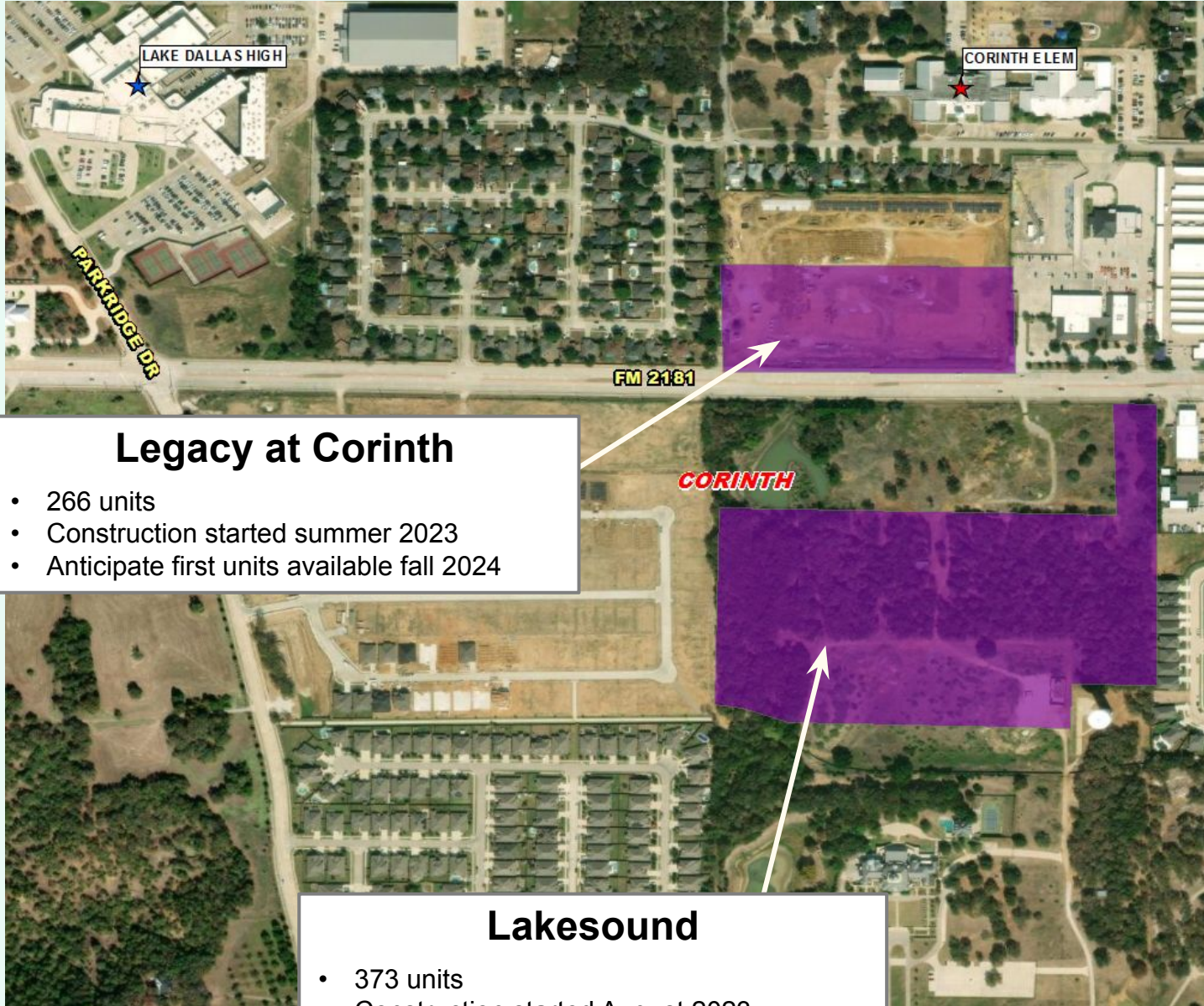
**Multi-Family**

- There are roughly 670 multi-family units currently under construction across the district
- Within LDISD there are nearly 1,850 future multi-family units in the planning stages





# Multi-Family Activity



## Legacy at Corinth

- 266 units
- Construction started summer 2023
- Anticipate first units available fall 2024

## Lakesound

- 373 units
- Construction started August 2023
- Anticipate first units available fall 2024



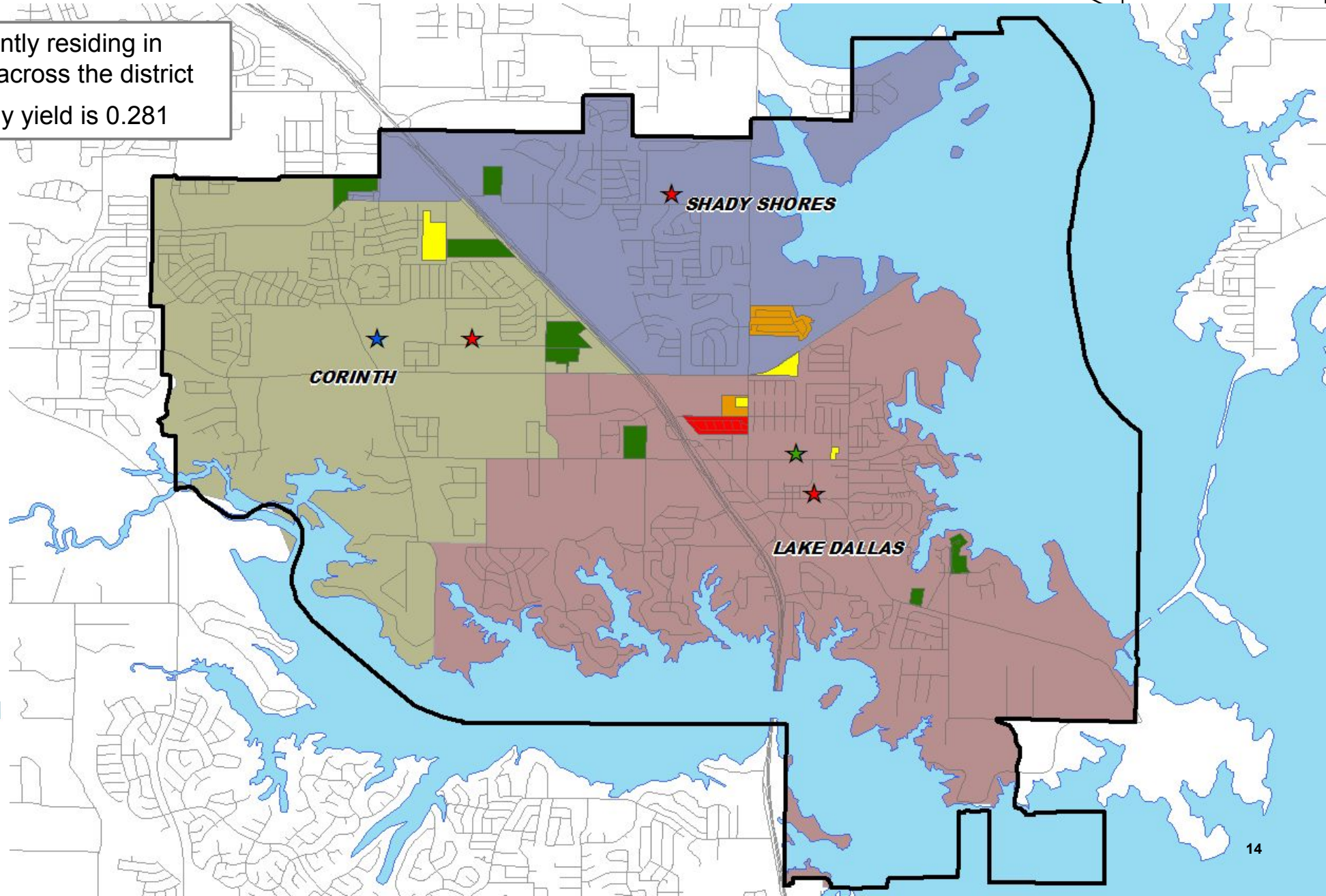
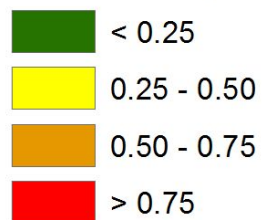
October  
2023



# Multi-Family Yield Analysis

- There are 689 students currently residing in over 2,400 multi-family units across the district
- The overall district multi-family yield is 0.281

## Multi-Family Yield





# Student Yield by Housing Type



Single Family Yield  
0.384

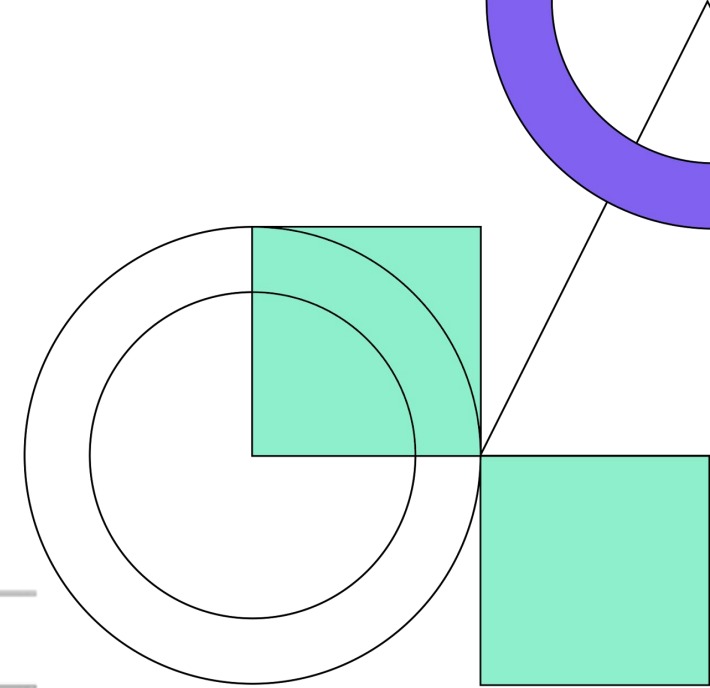
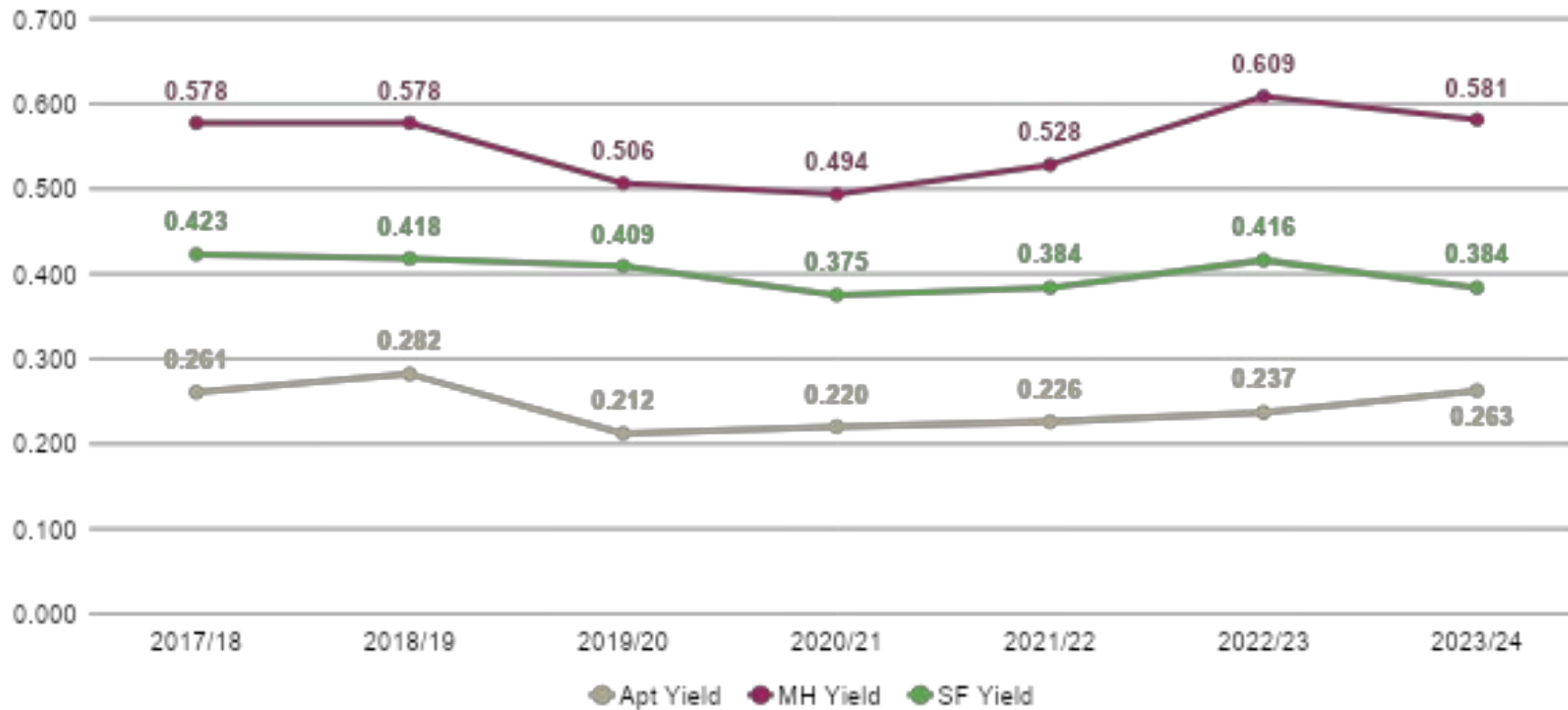


Apartment Yield  
0.263



Manufactured Home Yield  
0.581

LDISD Student Yields by Housing Types





# Annual Enrollment Change

Year (Oct.)	EE	PK	K	1st	2nd	3rd	4th	5th	6th	7th	8th	9th	10th	11th	12th	Total	Total Growth	% Growth
2019/20	11	90	276	280	270	242	312	308	279	321	293	331	336	296	341	3,986		
2020/21	6	76	238	280	274	271	249	312	303	294	318	305	345	318	282	3,871	-115	-2.89%
2021/22	13	97	263	263	289	275	270	267	322	318	310	382	300	321	314	4,004	133	3.44%
2022/23	10	107	234	266	248	285	268	274	275	303	317	345	351	281	318	3,882	-122	-3.04%
2023/24	28	89	242	230	260	250	280	270	280	277	323	346	313	328	300	3,816	-66	-1.71%

2023/24	13	98	246	245	274	257	295	276	277	288	306	352	335	330	275	3,867		
	-3	9	-4	-15	-14	-7	-15	-6	3	-11	17	-6	-22	-2	25	-51	-1.3%	
	-10.7%	9.8%	-1.7%	-6.5%	-5.4%	-2.8%	-5.4%	-2.2%	1.1%	-4.0%	5.3%	-1.7%	-7.0%	-0.6%	8.3%	-1.3%		

\*Yellow Box = largest grade per year  
Green Box = second largest grade per year

			K	1st	2nd	3rd	4th	5th	6th	7th	8th	9th	10th	11th	12th	TOTAL
3-year Avg			1.010	1.033	0.984	0.999	0.984	1.032	1.028	0.999	1.039	1.135	0.937	0.934	1.015	1.010
2020/21			0.862	1.014	0.979	1.004	1.029	1.000	0.984	1.054	0.991	1.041	1.042	0.946	0.953	0.992
2021/22			1.105	1.105	1.032	1.004	0.996	1.072	1.032	1.050	1.054	1.201	0.984	0.930	0.987	1.043
2022/23			0.890	1.011	0.943	0.986	0.975	1.015	1.030	0.941	0.997	1.113	0.920	0.937	0.991	0.981
2023/24			1.034	0.983	0.977	1.008	0.982	1.007	1.022	1.007	1.066	1.092	0.907	0.934	1.068	1.007

- Lake Dallas 23/24 enrollment of 3,816 students within 1% of projection
- Large exiting classes continue to impact overall enrollment while true growth is occurring
- 8 of 13 grade levels saw positive growth



# Ten Year Forecast by Grade Level

Year (Oct.)	EE	PK	K	1st	2nd	3rd	4th	5th	6th	7th	8th	9th	10th	11th	12th	Total	Total Growth	% Growth
2019/20	11	90	276	280	270	242	312	308	279	321	293	331	336	296	341	3,986		
2020/21	6	76	238	280	274	271	249	312	303	294	318	305	345	318	282	3,871	-115	-2.89%
2021/22	13	97	263	263	289	275	270	267	322	318	310	382	300	321	314	4,004	133	3.44%
2022/23	10	107	234	266	248	285	268	274	275	303	317	345	351	281	318	3,882	-122	-3.04%
2023/24	28	89	242	230	260	250	280	270	280	277	323	346	313	328	300	3,816	-66	-1.71%
2024/25	28	97	252	254	239	270	263	293	278	286	288	352	339	294	321	3,854	38	1.00%
2025/26	28	99	253	263	264	250	278	275	301	275	296	318	337	318	290	3,845	-9	-0.24%
2026/27	28	100	262	265	268	273	259	290	282	303	288	326	308	317	312	3,881	36	0.93%
2027/28	28	101	264	270	273	276	282	269	298	283	315	316	316	289	312	3,893	12	0.31%
2028/29	28	102	266	274	275	283	286	294	276	298	294	347	305	297	284	3,909	16	0.42%
2029/30	28	104	272	278	281	288	293	302	302	277	311	324	336	287	292	3,975	66	1.69%
2030/31	28	104	273	278	278	286	295	300	310	303	288	342	313	316	282	3,996	21	0.53%
2031/32	28	104	273	278	281	284	294	304	308	311	315	317	330	294	311	4,032	36	0.90%
2032/33	28	105	277	278	277	286	291	302	312	309	324	347	307	310	289	4,043	10	0.25%
2033/34	28	106	279	282	277	282	293	299	310	313	322	357	335	288	305	4,076	34	0.84%

Yellow box = largest grade per year  
Green box = second largest grade per year



# Ten Year Forecast by Elementary Campus

Campus	Capacity	HISTORY	Fall	ENROLLMENT PROJECTIONS									
		2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
CORINTH ELEM	700	575	549	581	610	628	624	643	660	650	645	640	637
LAKE DALLAS ELEMENTARY	725	527	517	523	503	514	515	531	546	543	544	541	540
SHADY SHORES ELEMENTARY	725	590	583	593	597	603	624	633	640	649	657	664	669
<b>ELEMENTARY SCHOOL TOTALS</b>	<b>2,150</b>	<b>1,692</b>	<b>1,649</b>	<b>1,696</b>	<b>1,710</b>	<b>1,745</b>	<b>1,763</b>	<b>1,808</b>	<b>1,846</b>	<b>1,842</b>	<b>1,846</b>	<b>1,844</b>	<b>1,846</b>
Elementary Absolute Change		-45	-43	47	14	35	19	44	38	-4	4	-2	2
Elementary Percent Change		-2.59%	-2.54%	2.85%	0.81%	2.03%	1.08%	2.52%	2.11%	-0.20%	0.21%	-0.09%	0.10%
LAKE DALLAS MIDDLE SCHOOL	1,150	895	880	852	872	873	896	868	890	901	934	945	945
<b>MIDDLE SCHOOL TOTALS</b>	<b>1,150</b>	<b>895</b>	<b>880</b>	<b>852</b>	<b>872</b>	<b>873</b>	<b>896</b>	<b>868</b>	<b>890</b>	<b>901</b>	<b>934</b>	<b>945</b>	<b>945</b>
Middle School Absolute Change		-55	-15	-28	20	1	23	-28	22	11	33	11	0
Middle School Percent Change		-5.79%	-1.68%	-3.18%	2.35%	0.11%	2.63%	-3.13%	2.53%	1.24%	3.66%	1.18%	0.00%
LAKE DALLAS HIGH SCHOOL	1,350	1,295	1,287	1,306	1,263	1,263	1,233	1,233	1,239	1,253	1,252	1,253	1,285
<b>HIGH SCHOOL TOTALS</b>	<b>1,350</b>	<b>1,295</b>	<b>1,287</b>	<b>1,306</b>	<b>1,263</b>	<b>1,263</b>	<b>1,233</b>	<b>1,233</b>	<b>1,239</b>	<b>1,253</b>	<b>1,252</b>	<b>1,253</b>	<b>1,285</b>
High School Absolute Change		-22	-8	19	-43	0	-30	0	6	14	-1	1	32
High School Percent Change		-1.67%	-0.62%	1.48%	-3.29%	0.00%	-2.38%	0.00%	0.49%	1.13%	-0.08%	0.08%	2.55%
<b>DISTRICT TOTALS</b>	<b>4,650</b>	<b>3,882</b>	<b>3,816</b>	<b>3,854</b>	<b>3,845</b>	<b>3,881</b>	<b>3,893</b>	<b>3,909</b>	<b>3,975</b>	<b>3,996</b>	<b>4,032</b>	<b>4,043</b>	<b>4,076</b>
District Absolute Change		-122	-66	38	-9	36	12	16	66	21	36	10	34
District Percent Change		-3.0%	-1.7%	1.0%	-0.2%	0.9%	0.3%	0.4%	1.7%	0.5%	0.9%	0.3%	0.8%



# Key Takeaways

### Enrollment Forecast



- Lake Dallas ISD enrollment declined by 66 students this fall, the district’s smallest decline in over 5 years as new home growth in the district has increased
- New home starts in DFW rebounded in the 3<sup>rd</sup> quarter after 5 consecutive quarters of slowing activity
- New home closings continue to increase as builders work through available inventory
- Due to interest rates falling slightly and builders offering rate buydown incentives, new home activity within LDISD has increased in 2023
- The district has over 250 homes in inventory and nearly 300 additional lots available to build on
- Groundwork is underway on more than 200 lots across the district
- The district is forecasted to enroll over 3,900 students in 2028/29, and will likely exceed 4,000 students by 2033/34



STUDENT SUCCESS



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COMMUNITY SUPPORT



FACULTY & STAFF  
ENGAGEMENT



EFFICIENT OPERATIONS

# BILINGUAL/ESL Program Review

**Presenter:** Shelly Wendt  
**Event:** Board Meeting  
**Date:** November 13, 2023



# PURPOSE

## §89.1265. Evaluation

All school districts required to conduct a bilingual education or English as a second language (ESL) program shall conduct an annual evaluation in accordance with Texas Education Code (TEC), §29.053, collecting a full range of data to determine program effectiveness to ensure student academic success. The annual evaluation report shall be presented to the board of trustees each year. TEC, §29.062



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Twenty-one languages are represented in LDISD BIL/ESL Program



# EMERGENT BILINGUAL STUDENT ENROLLMENT

	Pre-K	K	1	2	3	4	5	6	7	8	9	10	11	12	Total
2022	36	27	29	43	41	45	36	41	39	47	43	24	19	14	<b>484</b>
2023	39	47	45	33	29	45	41	35	40	42	47	39	36	24	<b>542</b>

Five students reclassified as non Emergent Bilingual



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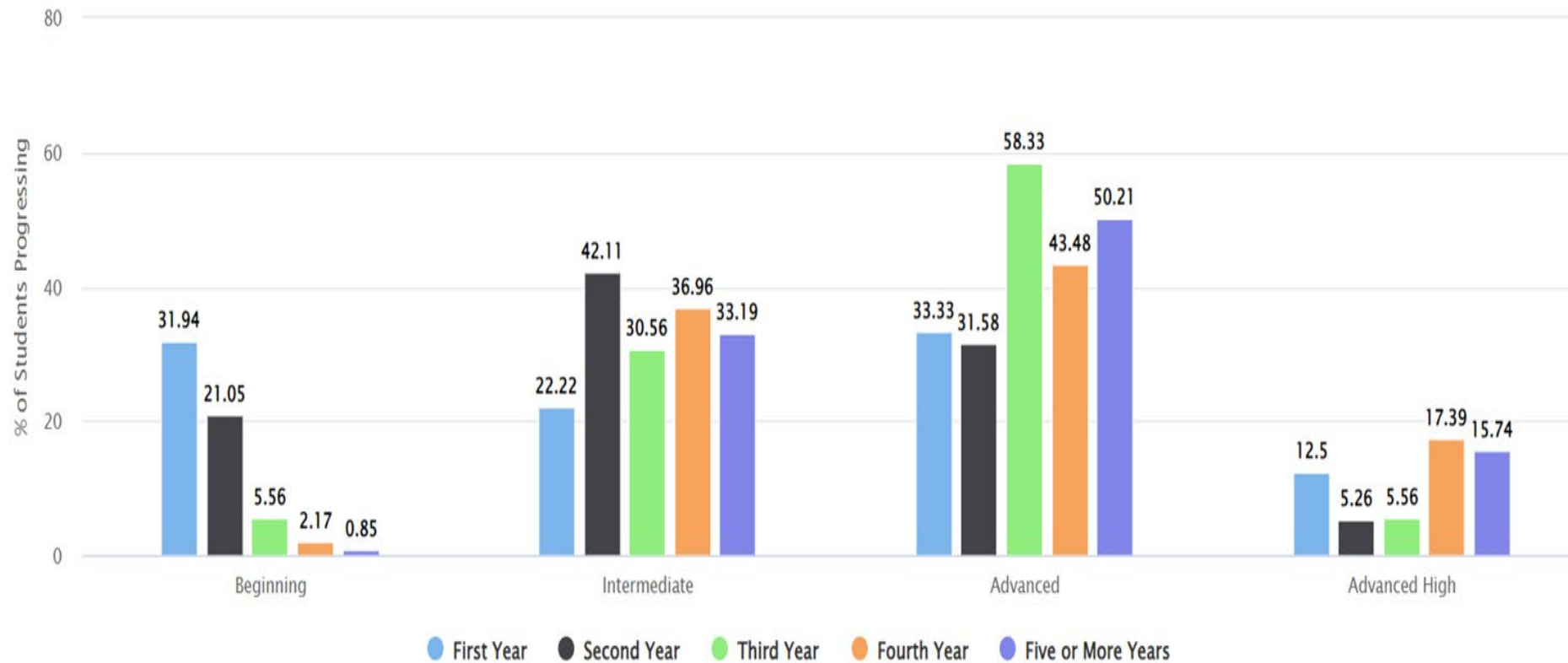


EFFICIENT OPERATIONS



# LINGUISTIC PROGRESS

## TELPAS Composite Scores by Years in U.S. Schools



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# ACADEMIC PROGRESS- Bilingual Program

Grades 3-5

## BE STAAR 3-8 Passing Rate for All Campuses

School Year	2020-2021		2021-2022		2022-2023
	LDISD	TX	LDISD	TX	
Mathematics	50.9%	53.4%	45.2%	72%	60.6%
Reading	49.1%	56.7%	78.6%	72.3%	69.7%
Science	38.9%	46%	8.3%	59.9%	47.1%



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# ACADEMIC PROGRESS- ESL Program

Grades 3-8

ESL STAAR 3-8 Passing Rate for All Campuses					
School Year	2020-2021		2021-2022		2022-2023
	LDISD	TX	LDISD	TX	LDISD
Mathematics	44.8%	56.1%	63.6%	62.3%	51.2%
Reading	35.2%	37.9%	70.0%	67.9%	52.4%
Science	33.3%	59.4%	42.9%	59.1%	44.1%
Social Studies	27.6%	64%	52.9%	37.1%	22.5%



STUDENT SUCCESS



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# ACADEMIC PROGRESS- ESL Program

## EOCs

EB STAAR EOC Passing Rate for All Campuses					
School Year	2020-2021		2021-2022		2022-2023
	LDISD	TX	LDISD	TX	LDISD
Mathematics	83.3%	46.8%	42.1%	66%	45.6%
Science	66.7%	42.7%	52.5%	67.9%	68.3%
Social Studies	80.0%	26.7%	75.0%	72.5%	96.0%
English language arts	32.4%	48.7%	37.8%	42.8%	36.7%



STUDENT SUCCESS



PARENT & FAMILY/  
COMMUNITY SUPPORT



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ENGAGEMENT



EFFICIENT OPERATIONS



# PROFESSIONAL DEVELOPMENT

- ❑ ALL teachers in Lake Dallas ISD were trained in Second Language Acquisition Methods at the beginning of the school year 2022-2023. A highly qualified presenter conducted half day sessions at each campus.
- ❑ ESL Specialists followed up with research-based strategies during campus PLCs throughout the school year.
- ❑ Partnership with Region XI to provide PD on best practices for Dual Language Immersion practices for bilingual teachers.
- ❑ Bilingual teachers attended Texas Association of Bilingual Educators Conference in Houston, Tx



STUDENT SUCCESS



PARENT & FAMILY/  
COMMUNITY SUPPORT



FACULTY & STAFF  
ENGAGEMENT



EFFICIENT OPERATIONS



# PARENTAL EDUCATION ACTIVITIES

- ❑ Partnership with North Texas Adult Education
- ❑ Adult ESL classes  
T/TH 6:00-8:00 pm at LDMS
- ❑ Adult ESL for Professionals Class  
M/W 6:00-8:00 pm at LDMS
- ❑ Parent Interest Survey
- ❑ Parent Program Information Meeting



STUDENT SUCCESS



PARENT & FAMILY/  
COMMUNITY SUPPORT



FACULTY & STAFF  
ENGAGEMENT



EFFICIENT OPERATIONS



# STAFFING AND RECRUITMENT

## *Recruiting/Certification Endeavors*

- ❑ ESL certification class
- ❑ Provided Bilingual teachers with training for certification test
- ❑ Attend job fair

## *Current Staffing*

- ❑ 15 Bilingual Certified Personnel and 2 on Bilingual Exception
- ❑ 124 ESL Certified Personnel and 5 on ESL Waiver

## *Stipends*

Bilingual teachers \$3,500.00 stipend



STUDENT SUCCESS



PARENT & FAMILY/  
COMMUNITY SUPPORT



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ENGAGEMENT



EFFICIENT OPERATIONS



# CONTINUOUS IMPROVEMENT PLAN

- Partnership with Region XI
  - Coaching Bilingual Teachers
  - Train ESL Specialists to build teacher capacity in linguistic strategies
- ESL Specialists attend campus PLCs to provide linguistic support
- Purchased a program that offers professional development clips of 3-5 minutes on specific linguistic strategies
- Purchased a visual glossary for students to use for Math, Science and Social Studies



STUDENT SUCCESS



PARENT & FAMILY/  
COMMUNITY SUPPORT



FACULTY & STAFF  
ENGAGEMENT



EFFICIENT OPERATIONS



# metamorphosis

What occurs during the process of **metamorphosis**?

*During the process of **metamorphosis**, ...*

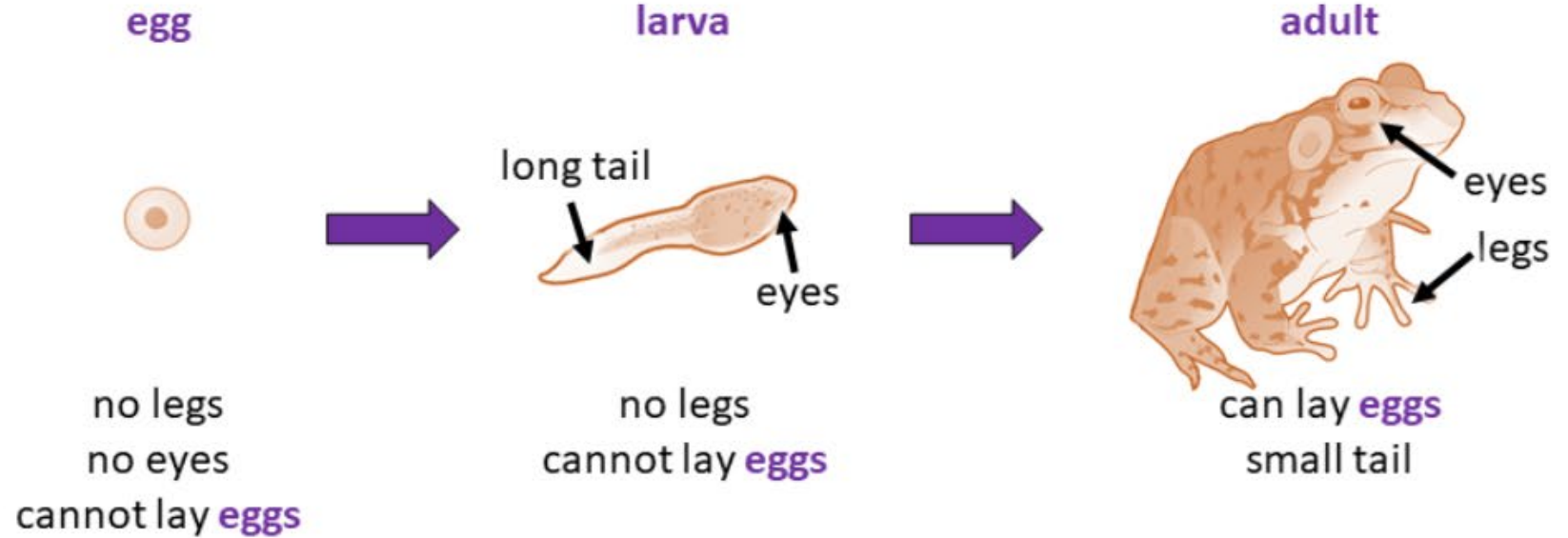
How is complete **metamorphosis** different from incomplete **metamorphosis**?

*Complete **metamorphosis** is different from incomplete **metamorphosis** because...*

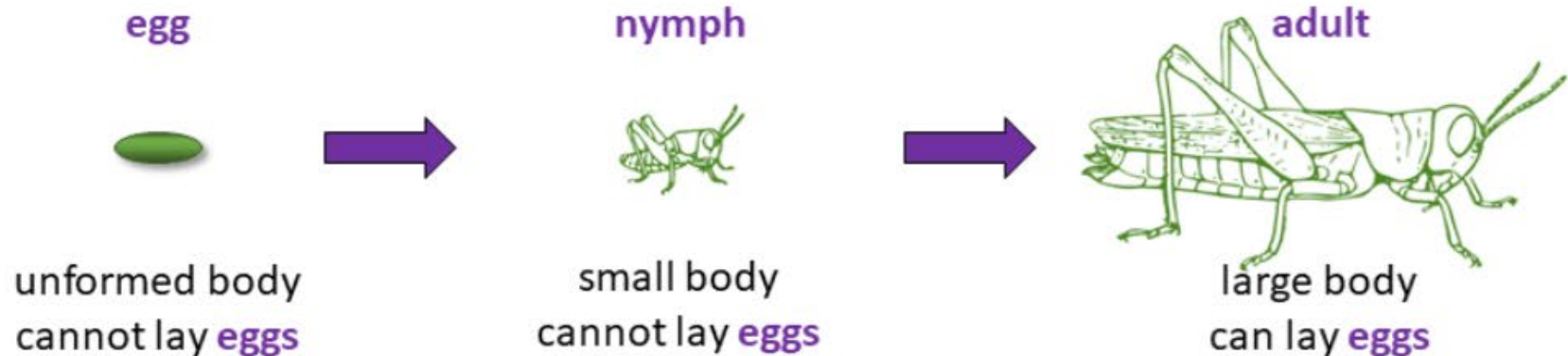
Why do you think animals go through **metamorphosis**?

*I think animals go through **metamorphosis** because...*

**COMPLETE  
METAMORPHOSIS**



**INCOMPLETE  
METAMORPHOSIS**





STUDENT SUCCESS



PARENT & FAMILY/  
COMMUNITY SUPPORT



FACULTY & STAFF  
ENGAGEMENT



EFFICIENT OPERATIONS

Any Questions?





STUDENT SUCCESS



PARENT & FAMILY/  
COMMUNITY SUPPORT



FACULTY & STAFF  
ENGAGEMENT



EFFICIENT OPERATIONS

# LAKE DALLAS

Independent School District



# Minutes of Regular Board Meeting

## The Board of Trustees

### Lake Dallas Independent School District

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A Regular Meeting of the Board of Trustees of Lake Dallas Independent School District was held Monday, October 9, 2023, beginning at 5:30 PM at 104 Swisher Rd., Lake Dallas, TX 75065.

PRESENT: President Lance Stacy, Vice President Ginger Collier, Secretary Mark Tucker, Trustees Scott Baird, Alicia McKinley, Bruce Smith, Aaron Appleby and Superintendent Dr. Kristin N. Brown

1. **Call to Order, Roll Call, and Establishment of Quorum – 5:30 PM**
2. **Moment of Silence and Pledges of Allegiance**

President Lance Stacy led the moment of silence, and the pledges of allegiance were led by Karla Landrum, Executive Director of Human Resources.
3. **Student/Staff Recognitions**
  - A. ***Student Success:*** Volleyball – 1000 Digs, Sr. Deborah Oh  
Lady Falcon Volleyball Head Coach Kameshia Levingston introduced LDHS senior Deborah Oh and presented her to Board for recognition in achieving 1000 digs at the September 12 game versus Denton Ryan.
  - B. ***Student Success:*** VFW Donation  
Corey Ray, Director of Child Nutrition introduced and recognized Commander Phil Marquez and Senior Vice Commander Wheeler Pulliam from VFW Post 10460. The Veterans of Foreign Wars - VFW Post 10460, presented the district with a donation of \$2000 to pay off Lake Dallas Middle School student lunch balances on Friday, September 22.
  - C. ***Faculty & Staff Engagement:*** HR Day  
Dr. Brown recognized the HR Department and read the proclamation from Governor Greg Abbott. The Governor proclaimed October 11, 2023, as Texas Education Human Resources Day, a day set aside to recognize and honor the important contributions made by school staff who work in human resources. Human resources staff work hard each day to make sure our schools are staffed with high quality employees and that those employees have a good work environment.
  - D. ***Faculty & Staff Engagement:*** Principals Month  
Dr. Brown recognized the five campus principals and read the proclamation from Governor Greg Abbott. October marks the celebration principals in their pivotal role in shaping our students' futures and the trajectory of our education system. This month-long celebration is an opportunity to recognize and thank our principals for their unwavering dedication, exceptional leadership, and remarkable impact on student success.

- E. **Faculty & Staff Engagements:** Teachers & Employees of the Month  
Fifteen LDISD staff members were recognized as a October teacher or employee of the month. A slideshow featuring each of the following staff members was shown during Executive session.

**September Teachers of the Month**

- Rebekah Wilson, CE
- Kimberly Mackeprang, CE
- Retta Coffman, LDE
- Patricia Vest, SSE
- John Fabro, LDMS
- Jeanette Murray, LDHS

**September Employees of the Month**

- Shirley Frase, CE
- Traci Powell, LDE
- Lily Childers, SSE
- Carrie Staller, LDMS
- Kimberly Gross, LDHS
- Elizabeth Crawford, Childcare
- Maria Gutierrez, Child Nutrition
- Terry Whitehead, Transportation
- Keny Ronquillo, Maintenance
- Stephanie Payne, Central Services

**4. Executive Session**

The open session of the meeting adjourned at 5:38 pm. The Board of Trustees moved to executive session pursuant to one or more of the sections of the Texas Open Meetings Act (Chapter 551 of the Texas Government Code).

The Board reconvened to open session at 6:42 pm.

**5. Public Comment**

Persons desiring to address the Board of Trustees were given the opportunity to sign up to speak. No one signed up to speak to the Board.

**6. INFORMATION ITEMS**

**A. Student Success: Strategic Plan Update – 2022-2023 STAAR & Accountability**

Kelly O'Sullivan, Associate Superintendent of Curriculum & Instruction, provided an update on Priority 1- Student Success of the Balanced Scorecard related to 2022-2023 STAAR.

**B. Student Success: District & Campus Improvement Plans**

Mrs. O'Sullivan and the campus principals presented the 2023-24 District & Campus Improvement Plans. Under the provisions of the Texas Education Code (TEC), every district is required to develop a district plan to improve student performance. District and campus plans are developed annually to be mutually supportive of the state goals and objectives under TEC,

Chapter 4. These plans are living documents that are utilized and adjusted throughout the year. The District and Campus Improvement Plans aligns to the District Strategic plan.

- C. Parent & Family Support/Community Support: Fentanyl-Related Legislation Update**  
Karla Landrum, Executive Director of HR, presented the update regarding recently passed legislation related to fentanyl awareness and education that impacts school health policies and health education beginning with the 2023-2024 school year.
- D. Efficient Operations: Legislative Special Session**  
Dr. Brown presented the information regarding the special session scheduled to begin on Monday, October 9, 2023.

**7. CONSENT AGENDA ITEMS**

Consent Agenda Items are items identified as routine, procedural, informational or self-explanatory presented as a single motion to be acted on at one time.

**It was MOVED by Bruce Smith and SECONDED by Mark Tucker to approve the Consent Agenda as presented.**

- A. Consideration/Approval of the Minutes of the September 18, 2023 Board of Trustees REGULAR Meeting**
- B. Consideration/Approval of Quarterly Investment & Tax Statement**
- C. Consideration/Approval of a resolution authorizing individuals as bank signatories for the District's Depository Bank**  
This resolution will serve as the formal document for Point Bank, the depository bank for the District, establishing the official bank signatories for all Lake Dallas Independent School District checking accounts. The approval of this resolution authorizes Lance Stacy (Board President), Mark Tucker (Board Secretary), Dr. Kristin N. Brown (Superintendent), and Wes Eversole (Deputy Superintendent/CFO) to be signatories on all bank accounts on behalf of the District with Point Bank.
- D. Consideration/Approval of Amendment to 2023 Region 11 Contract of Services**  
Region XI Educational Service Center provides multiple services to the District as part of an annual agreement. The 2023-2024 agreement includes 8 contracts: Comprehensive Services Basic Contract, HR Resources, Instructional Solutions & Supports, On DataSuite, Superintendent & School Board Training, Technology Services, TEKS Resource System, and TSDS (PEIMS/ECDS).  
  
The amendment to our 2023 Contract of Services with Region 11 adds TEKSbank to our agreement. This is a feature the district has had in the past that contains new STAAR question types and assessment features in Eduphoria, one of our district assessment and student data platforms.
- E. Consideration/Approval of Professional New Hire for 2023-2024**  
Alexis McKinney is recommended for hire as a special education teacher at Lake Dallas Middle School. She is replacing Britt Warner, who resigned prior to the start of the school year.

***MOTION PASSED 7-0.***

**8. ACTION ITEMS**

**A. Consideration/Approval of Denton Central Appraisal District Board of Directors Nomination**

Dr. Brown presented the information regarding the request by DCAD for its taxing jurisdictions to nominate by resolution up to five people to be considered for their Board of Directors.

The resolution nominates Alicia McKinley for election to the DCAD Board of Directors.

**It was MOVED by Scott Baird and SECONDED by Aaron Appleby to approve the resolution to nominate Alicia McKinley for the DCAD Board of Directors election.**

**MOTION PASSED 7-0.**

**B. Student Success: Consideration/Approval of District & Campus Improvement Plans**

**It was MOVED by Aaron Appleby and SECONDED by Bruce Smith to approve the district and campus improvement plans as presented in Information Item 6.B.**

**MOTION PASSED 7-0.**

**9. CALENDAR, ANNOUNCEMENT & INFORMATION**

**A. Upcoming Meetings & Events**

A list of upcoming events for October 9-November 13 were presented to the Board.

**B. Team of 8 Board Training**

Team of 8 is scheduled for the morning of Saturday, November 4. The focus for the training is on stage two of the strategic plan. The next phase is focused on board and superintendent alignment of work to the strategic planning and development of a board calendar alignment to the strategic plan.

**10. Executive Session**

The Board of Trustees did not move to executive session pursuant to one or more of the sections of the Texas Open Meetings Act (Chapter 551 of the Texas Government Code).

**11. Adjournment**

**The meeting was adjourned at 7:33 pm.**

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Lance Stacy, Board President

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Mark Tucker, Board Secretary

# Minutes of Special Board Meeting

## The Board of Trustees

### Lake Dallas Independent School District

---

A Special Meeting of the Board of Trustees of Lake Dallas Independent School District was held Monday, October 23, 2023, beginning at 5:30 PM at 104 Swisher Rd., Lake Dallas, TX 75065.

PRESENT: President Lance Stacy, Vice President Ginger Collier, Secretary Mark Tucker, Trustees Alicia McKinley, Bruce Smith and Scott Baird and Aaron Appleby

**1. Call to Order, Roll Call, and Establishment of Quorum – 5:30 PM**

**2. Executive Session**

The Board of Trustees did not move to executive session pursuant to one or more of the sections of the Texas Open Meetings Act (Chapter 551 of the Texas Government Code).

**3. Reconvene to Open Session, Moment of Silence and Pledges of Allegiance**

President Lance Stacy led the moment of silence, and the pledges of allegiance were led by Karla Landrum, Executive Director of Human Resources.

**4. Public Comment**

Persons desiring to address the Board of Trustees were given the opportunity to sign up to speak. No one signed up to speak to the Board.

**5. ACTION ITEMS**

**A. Consider/Approval of Administrative Hire**

A candidate for the Executive Director of Special Programs, Dr. Jason Weidenbach, was presented for board approval.

**It was MOVED by Mark Tucker and SECONDED by Bruce Smith to approve Dr. Jason Weidenbach as the Executive Director of Special Programs. VOTE: 7-0**

**B. Consider/Approval of Resolution regarding authorizing the superintendent to approve employment contracts**

A resolution authorizing the superintendent to approve employment contracts was presented to the board for consideration.

**It was MOVED by Aaron Appleby and SECONDED by Scott Baird to approve the resolution authorizing the superintendent to approve employment contracts. VOTE: 7-0**

**6. Adjournment**

**The meeting was adjourned at 5:33 pm.**

---

Lance Stacy, Board President

---

Mark Tucker, Board Secretary

# Minutes of Special Board Meeting

## The Board of Trustees

### Lake Dallas Independent School District

---

A Special Meeting of the Board of Trustees of Lake Dallas Independent School District was held Saturday, November 4, 2023, beginning at 9:00 AM at 104 Swisher Rd., Lake Dallas, TX 75065.

PRESENT: President Lance Stacy, Vice President Ginger Collier, Secretary Mark Tucker, Trustees Alicia McKinley, Bruce Smith and Scott Baird and Aaron Appleby and Superintendent Dr. Kristin N. Brown

**1. Call to Order, Roll Call, and Establishment of Quorum – 9:00 AM**

**2. Public Comment**

Persons desiring to address the Board of Trustees were given the opportunity to sign up to speak. No one signed up to speak to the Board.

**3. Executive Session**

The Board of Trustees did not move to executive session pursuant to one or more of the sections of the Texas Open Meetings Act (Chapter 551 of the Texas Government Code).

**4. Team of 8 Training facilitated by Dr. Greg Gibson**

Team of 8 training including a review of the roles, rights and responsibilities of the board outlined in the framework of governance leadership and the district mission, vision and goals was facilitated by Dr. Greg Gibson.

**6. Adjournment**

**The meeting was adjourned at 11:45 AM.**

---

Lance Stacy, Board President

---

Mark Tucker, Board Secretary

LAKE DALLAS ISD  
 COMPARISON OF REVENUE AND EXPENDITURES  
 GENERAL FUND  
 SEPTEMBER 2023

	Prior Month YTD	Current Month YTD	Current Budget	Balance	%
<b>REVENUE</b>					
Local Revenue	0	78,589	24,312,747	(78,589)	0.3%
State Revenue	0	7,147,169	16,149,965	(4,996,446)	44.3%
Federal Revenue	0	1,779	974,318	(1,779)	0.2%
<b>Total Revenue</b>	<b>0</b>	<b>7,227,538</b>	<b>41,437,030</b>	<b>34,209,492</b>	<b>17.4%</b>
<b>EXPENDITURES</b>					
Instruction	0	1,925,204	23,661,150	21,735,946	8.1%
Inst. Res./Media Services	0	38,346	635,360	597,014	6.0%
Curriculum Dev. & Inst. Staff Devel	0	64,251	872,295	808,044	7.4%
Inst. Leadership	0	63,148	873,189	810,041	7.2%
School Leadership	0	180,345	2,232,169	2,051,824	8.1%
Guidance/Counseling/Evaluation	0	123,492	1,475,868	1,352,376	8.4%
Social Work Services	0	0	13,990	13,990	0.0%
Health Services	0	30,557	364,647	334,090	8.4%
Pupil Transportation	0	99,006	1,613,502	1,514,496	6.1%
Cocurr./Extracurr. Activities	0	134,855	1,232,350	1,097,495	10.9%
Gen Administration	0	139,589	1,535,500	1,395,911	9.1%
Plant Maintenance & Operations	0	418,038	5,011,404	4,593,366	8.3%
School Monitoring Services	0	15,172	600,136	584,964	2.5%
Data Processing Services	0	140,983	1,241,509	1,100,526	11.4%
Facilities Acq. & Construction	0	4,500	14,000	9,500	32.1%
Payments to JJAEP Program	0	0	8,500	8,500	0.0%
Other Intergovernmental Charges	0	60,269	262,815	202,546	22.9%
<b>Total Expenditures</b>	<b>0</b>	<b>3,437,754</b>	<b>41,648,384</b>	<b>38,210,630</b>	<b>8.3%</b>
<b>Grand Revenue Totals</b>	<b>0</b>	<b>7,227,538</b>	<b>41,437,030</b>		
<b>Grand Expenditure Totals</b>	<b>0</b>	<b>3,437,754</b>	<b>41,648,384</b>		
<b>Grand Totals</b>	<b>0</b>	<b>3,789,784</b>	<b>(211,354)</b>		

LAKE DALLAS ISD  
 COMPARISON OF REVENUE AND EXPENDITURES  
 FOOD SERVICE FUND  
 SEPTEMBER 2023

	Prior Month YTD	Current Month YTD	Current Budget	Balance	%
<b>REVENUE</b>					
Local Revenue	0	18,520	724,247	705,727	2.6%
State Revenue	0	791	36,000	35,209	2.2%
Federal Revenue	0	135,817	1,258,243	1,122,426	10.8%
<b>Total Revenue</b>	<b>0</b>	<b>155,129</b>	<b>2,018,490</b>	<b>1,863,361</b>	<b>7.7%</b>
<b>EXPENDITURES</b>					
Food Service	0	170,971	2,013,158	1,842,187	8.5%
<b>Total Expenditures</b>	<b>0</b>	<b>170,971</b>	<b>2,013,158</b>	<b>1,842,187</b>	<b>8.5%</b>
<b>Grand Revenue Totals</b>	<b>0</b>	<b>155,129</b>	<b>2,018,490</b>		
<b>Grand Expenditure Totals</b>	<b>0</b>	<b>170,971</b>	<b>2,013,158</b>		
<b>Grand Totals</b>	<b>0</b>	<b>(15,841)</b>	<b>5,332</b>		

LAKE DALLAS ISD  
 COMPARISON OF REVENUE AND EXPENDITURES  
 DEBT SERVICE FUND  
 SEPTEMBER 2023

	Prior Month YTD	Current Month YTD	Current Budget	Balance	%
<b>REVENUE</b>					
Local Revenue	0	28,058	15,900,712	15,872,654	0.2%
State Revenue	0	0	291,589	291,589	0.0%
<b>Total Revenue</b>	<b>0</b>	<b>28,058</b>	<b>16,192,301</b>	<b>16,164,243</b>	<b>0.2%</b>
<b>EXPENDITURES</b>					
Debt Services	0	0	16,193,438	16,193,438	0.0%
<b>Total Expenditures</b>	<b>0</b>	<b>0</b>	<b>16,193,438</b>	<b>16,193,438</b>	<b>0.0%</b>
<b>Grand Revenue Totals</b>	<b>0</b>	<b>28,058</b>	<b>16,192,301</b>		
<b>Grand Expenditure Totals</b>	<b>0</b>	<b>0</b>	<b>16,193,438</b>		
<b>Grand Totals</b>	<b>0</b>	<b>28,058</b>	<b>(1,137)</b>		

LAKE DALLAS ISD  
BALANCE SHEET  
GENERAL FUND, FOOD SERVICE AND DEBT SERVICE  
AS OF SEPTEMBER 30, 2023

General Fund

Cash & Investments	22,195,835
Receivables	2,392,780
Deferred Expenses	24,780
<b>Total Assets</b>	<u>24,613,395</u>

Current Payables	(6,992,341)
Accrued Expenses	(62,392)
Deferred Revenue	(467,685)
<b>Total Liabilities</b>	<u>(7,522,418)</u>

Reserve for Encumbrances	948,460
Undesig. Fund Balance	(17,090,977)
Reserve for Encumbrances	(948,460)
<b>Total Equity</b>	<u>(17,090,977)</u>

Food Service

Cash & Investments	1,365,979
Receivables	250,988
<b>Total Assets</b>	<u>1,616,968</u>

Current Payables	(168,213)
Accrued Expenses	(28,253)
Deferred Revenue	(69,448)
<b>Total Liabilities</b>	<u>(265,914)</u>

Reserve for Food Encumbrances	(607,171)
Undesig. Fund Balance	(831,296)
Reserve for Encumbrances	87,414
<b>Total Equity</b>	<u>(1,351,054)</u>

Debt Services

Cash & Investments	1,716,802
Receivables	1,242,663
<b>Total Assets</b>	<u>2,959,465</u>

Current Payables	0
Deferred Revenue	(195,031)
<b>Total Liabilities</b>	<u>(195,031)</u>

Reserve for Long Term Debt	(2,086,514)
Undesig. Fund Balance	(677,920)
<b>Total Equity</b>	<u>(2,764,434)</u>

**Lake Dallas ISD  
Summary Of Tax Collections Comparison  
September 2023**

<u>Current Tax Collections</u>	<u>2023</u>	<u>2022</u>	<u>2021</u>
Current Tax Roll Status:	\$40,209,073	\$37,169,279	\$35,179,135
+/- Supplemental Adjustments	1,695,842	577,023	724,474
Balance Taxes Due After Adjustments	<u>41,904,915</u>	<u>37,746,302</u>	<u>35,903,610</u>
Current Collection Activity:			
General Operating Fund	26,282,504	24,016,946	23,144,624
Debt Service Fund	13,937,056	12,004,874	11,018,101
Total Current Collections	<u>40,219,560</u>	<u>36,021,820</u>	<u>34,162,724</u>
Unpaid Current Taxes Due @ End of Month	1,685,355	1,724,481	1,740,885
Collection % to Current Tax Role	95.98%	95.43%	95.15%

Delinquent Tax Collections

Prior Years Delinquent Tax Roll:	696,078	741,793	530,140
+/- Supplemental Adjustments	22,954	(151,427)	(153,373)
Balance Taxes Due After Adjustments	<u>719,032</u>	<u>590,366</u>	<u>376,767</u>
Delinquent Collection Activity:			
Less General Operating Funds Collected	141,055	64,822	-30,011
Less Debt Service Collected	68,262	30,926	(13,664)
Total Delinquent Collections	<u>209,317</u>	<u>95,748</u>	<u>-43,675</u>
Unpaid Delinquent Taxes Due @ End of Month	509,715	494,618	420,442
Collection % to Delinquent Tax Role	29.11%	16.22%	-11.59%

Penalties, Interest, Attorney Fees

Penalties and Interest:			
Penalty and Interest Paid On Taxes	230,184	212,517	110,795
Amount Paid to Tax Attorney	77,447	98,064	31,933
Total Penalties, Interest, Attorney Fees	<u>307,632</u>	<u>310,581</u>	<u>142,728</u>

Collection Summary

Current Taxes Collected	40,219,560	36,021,820	34,162,724
Delinquent Taxes Collected	209,317	95,748	-43,675
Penalties, Interest, Attorney Fees	307,632	310,581	142,728
Total Tax Collections	<u>40,736,509</u>	<u>36,428,149</u>	<u>34,261,777</u>
Total Unpaid Current Taxes Due @ End of Month	1,685,355	1,724,481	1,740,885
Total Unpaid Delinquent Taxes Due @ End of Month	509,715	494,618	420,442
Total Taxes Outstanding	<u>2,195,070</u>	<u>2,219,100</u>	<u>2,161,327</u>



104 Swisher Road \* Box 548  
Lake Dallas, TX 75065

November 1, 2023

Lake Dallas ISD Board of Trustees  
104 Swisher Road  
Lake Dallas, Texas 75065

To the Lake Dallas ISD Board of Trustees:

This letter is written in reference to a state requirement that the District investment officer must disclose to the School Board statements revealing:

- a personal business relationship with a business offering to engage in an investment transaction with the District or
- a personal relationship with an individual seeking to sell an investment to the District.

The School Board has designated me as the District's investment officer.

I have neither a personal business relationship with a business offering to engage in an investment transaction with the District nor a personal relationship with an individual seeking to sell an investment to the District.

I serve on the Board of Directors for the Texas Range Investment Pool. The pool is managed by Public Financial Management. This is an elected position by the pool's membership. I currently serve as Board President. I receive no compensation for my services. The Investment Pool reimburses my travel expenses.

This advisory board position does not meet the State's definition of a personal business relationship since I am not compensated for my services, nor do I have any financial interests in this organization.

Sincerely,

A handwritten signature in blue ink that reads 'Wes Eversole'.

Wes Eversole  
Deputy Superintendent/CFO

cc: Dr. Kristin N. Brown  
Superintendent

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All investments made by a district shall comply with the Public Funds Investment Act (Texas Government Code Chapter 2256, Subchapter A) and all federal, state, and local statutes, rules, or regulations. *Gov't Code 2256.026*

**Definitions**

Bond Proceeds	"Bond proceeds" means the proceeds from the sale of bonds, notes, and other obligations issued by a district, and reserves and funds maintained by a district for debt service purposes.
Investment Pool	"Investment pool" means an entity created under the Texas Government Code to invest public funds jointly on behalf of the entities that participate in the pool and whose investment objectives in order of priority are preservation and safety of principal, liquidity, and yield.
Pooled Fund Group	"Pooled fund group" means an internally created fund of a district in which one or more institutional accounts of a district are invested.
Separately Invested Asset	"Separately invested asset" means an account or fund of a district that is not invested in a pooled fund group.  <i>Gov't Code 2256.002(1), (6), (9), (12)</i>
Pledged Revenue	"Pledged revenue" means money pledged to the payment of or as security for:  <ol style="list-style-type: none"><li>1. Bonds or other indebtedness issued by a district;</li><li>2. Obligations under a lease, installment sale, or other agreement of a district; or</li><li>3. Certificates of participation in a debt or obligation described by item 1 or 2.</li></ol> <i>Gov't Code 2256.0208(a)</i>
Repurchase Agreement	"Repurchase agreement" means a simultaneous agreement to buy, hold for a specified time, and sell back at a future date obligations, described by Government Code 2256.009(a)(1) (obligations of governmental entities) or 2256.013 (commercial paper) or if applicable, 2256.0204 (corporate bonds), at a market value at the time the funds are disbursed of not less than the principal amount of the funds disbursed. The term includes a direct security repurchase agreement and a reverse security repurchase agreement. <i>Gov't Code 2256.011(b)</i>
Hedging	"Hedging" means acting to protect against economic loss due to price fluctuation of a commodity or related investment by entering

into an offsetting position or using a financial agreement or producer price agreement in a correlated security, index, or other commodity.

*Eligible Entity*

“Eligible entity” means a political subdivision that has:

1. A principal amount of at least \$250 million in outstanding long-term indebtedness, long-term indebtedness proposed to be issued, or a combination of outstanding long-term indebtedness and long-term indebtedness proposed to be issued; and
2. Outstanding long-term indebtedness that is rated in one of the four highest rating categories for long-term debt instruments by a nationally recognized rating agency for municipal securities, without regard to the effect of any credit agreement or other form of credit enhancement entered into in connection with the obligation.

*Eligible Project*

“Eligible project” has the meaning assigned by Government Code 1371.001 (issuance of obligations for certain public improvements).

*Gov’t Code 2256.0207(a)*

Corporate Bond

“Corporate bond” means a senior secured debt obligation issued by a domestic business entity and rated not lower than “AA-” or the equivalent by a nationally recognized investment rating firm. The term does not include a debt obligation that, on conversion, would result in the holder becoming a stockholder or shareholder in the entity, or any affiliate or subsidiary of the entity, that issued the debt obligation, or is an unsecured debt obligation. *Gov’t Code 2256.0204(a)*

**Written Policies**

The board shall adopt by rule, order, ordinance, or resolution, as appropriate, a written investment policy regarding the investment of its funds and funds under its control. The investment policies must primarily emphasize safety of principal and liquidity and must address investment diversification, yield, and maturity and the quality and capability of investment management. The policies must include:

1. A list of the types of authorized investments in which the district’s funds may be invested;
2. The maximum allowable stated maturity of any individual investment owned by the district;
3. For pooled fund groups, the maximum dollar-weighted average maturity allowed based on the stated maturity date of the portfolio;

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4. Methods to monitor the market price of investments acquired with public funds;
5. A requirement for settlement of all transactions, except investment pool funds and mutual funds, on a delivery versus payment basis; and
6. Procedures to monitor rating changes in investments acquired with public funds and the liquidation of such investments consistent with the provisions of Government Code 2256.021 [see Loss of Required Rating, below].

*Gov't Code 2256.005(a), (b)*

Annual Review

The board shall review its investment policy and investment strategies not less than annually. The board shall adopt a written instrument by rule, order, ordinance, or resolution stating that it has reviewed the investment policy and investment strategies and that the written instrument so adopted shall record any changes made to either the investment policy or investment strategies. *Gov't Code 2256.005(e)*

Annual Audit

A district shall perform a compliance audit of management controls on investments and adherence to the district's established investment policies. The compliance audit shall be performed in conjunction with the annual financial audit. *Gov't Code 2256.005(m)*

Investment  
Strategies

As an integral part of the investment policy, the board shall adopt a separate written investment strategy for each of the funds or group of funds under the board's control. Each investment strategy must describe the investment objectives for the particular fund using the following priorities in order of importance:

1. Understanding of the suitability of the investment to the financial requirements of the district;
2. Preservation and safety of principal;
3. Liquidity;
4. Marketability of the investment if the need arises to liquidate the investment before maturity;
5. Diversification of the investment portfolio; and
6. Yield.

*Gov't Code 2256.005(d)*

Investment Officer

A district shall designate by rule, order, ordinance, or resolution, as appropriate, one or more officers or employees as investment officer(s) to be responsible for the investment of its funds consistent

with the investment policy adopted by the board. If the board has contracted with another investing entity to invest its funds, the investment officer of the other investing entity is considered to be the investment officer of the contracting board's district. In the administration of the duties of an investment officer, the person designated as investment officer shall exercise the judgment and care, under prevailing circumstances, that a prudent person would exercise in the management of the person's own affairs, but the board retains the ultimate responsibility as fiduciaries of the assets of the district. Unless authorized by law, a person may not deposit, withdraw, transfer, or manage in any other manner the funds of the district. Authority granted to a person to invest the district's funds is effective until rescinded by the district or until termination of the person's employment by a district, or for an investment management firm, until the expiration of the contract with the district. *Gov't Code 2256.005(f)*

A district or investment officer may use the district's employees or the services of a contractor of the district to aid the investment officer in the execution of the officer's duties under Government Code, Chapter 2256. *Gov't Code 2256.003(c)*

Investment Training Investment training must include education in investment controls, security risks, strategy risks, market risks, diversification of investment portfolio, and compliance with the Public Funds Investment Act. *Gov't Code 2256.008(c)*

*Initial* Within 12 months after taking office or assuming duties, the treasurer, the chief financial officer if the treasurer is not the chief financial officer, and the investment officer of a district shall attend at least one training session from an independent source approved by the board or a designated investment committee advising the investment officer. This initial training must contain at least ten hours of instruction relating to their respective responsibilities under the Public Funds Investment Act. *Gov't Code 2256.008(a)*

*Ongoing* The treasurer, or the chief financial officer if the treasurer is not the chief financial officer, and the investment officer of a district shall attend an investment training session not less than once in a two-year period that begins on the first day of the district's fiscal year and consists of the two consecutive fiscal years after that date, and receive not less than eight hours of instruction relating to investment responsibilities under the Public Funds Investment Act from an independent source approved by the board or by a designated investment committee advising the investment officer. *Gov't Code 2256.008(a-1)*

Exception The ongoing training requirement does not apply to the treasurer, chief financial officer, or investment officer of a district if:

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1. The district does not invest district funds or only deposits those funds in interest-bearing deposit accounts or certificates of deposit as authorized by Government Code 2256.010; and
2. The treasurer, chief financial officer, or investment officer annually submits to the agency a sworn affidavit identifying the applicable criteria under item 1 that apply to the district.

*Gov't Code 2256.008(g)*

Standard of Care

Investments shall be made with judgment and care, under prevailing circumstances, that a person of prudence, discretion, and intelligence would exercise in the management of the person's own affairs, not for speculation, but for investment, considering the probable safety of capital and the probable income to be derived. Investment of funds shall be governed by the following objectives, in order of priority:

1. Preservation and safety of principal;
2. Liquidity; and
3. Yield.

In determining whether an investment officer has exercised prudence with respect to an investment decision, the following shall be taken into consideration:

1. The investment of all funds, or funds under the district's control, over which the officer had responsibility rather than the prudence of a single investment; and
2. Whether the investment decision was consistent with the district's written investment policy.

*Gov't Code 2256.006*

*Personal Interest*

A district investment officer who has a personal business relationship with a business organization offering to engage in an investment transaction with the district shall file a statement disclosing that personal business interest. An investment officer who is related within the second degree by affinity or consanguinity, as determined by Government Code Chapter 573 (nepotism prohibition), to an individual seeking to sell an investment to the investment officer's district shall file a statement disclosing that relationship. A required statement must be filed with the board and with the Texas Ethics Commission. For purposes of this policy, an investment officer has a personal business relationship with a business organization if:

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1. The investment officer owns ten percent or more of the voting stock or shares of the business organization or owns \$5,000 or more of the fair market value of the business organization;
2. Funds received by the investment officer from the business organization exceed ten percent of the investment officer's gross income for the previous year; or
3. The investment officer has acquired from the business organization during the previous year investments with a book value of \$2,500 or more for the personal account of the investment officer.

*Gov't Code 2256.005(i)*

*Quarterly Reports*

Not less than quarterly, the investment officer shall prepare and submit to the board a written report of investment transactions for all funds covered by the Public Funds Investment Act for the preceding reporting period. This report shall be presented not less than quarterly to the board and the superintendent within a reasonable time after the end of the period. The report must:

1. Describe in detail the investment position of the district on the date of the report;
2. Be prepared jointly and signed by all district investment officers;
3. Contain a summary statement of each pooled fund group that states the:
  - a. Beginning market value for the reporting period;
  - b. Ending market value for the period; and
  - c. Fully accrued interest for the reporting period;
4. State the book value and market value of each separately invested asset at the end of the reporting period by the type of asset and fund type invested;
5. State the maturity date of each separately invested asset that has a maturity date;
6. State the account or fund or pooled group fund in the district for which each individual investment was acquired; and
7. State the compliance of the investment portfolio of the district as it relates to the investment strategy expressed in the district's investment policy and relevant provisions of the Public Funds Investment Act.

If a district invests in other than money market mutual funds, investment pools or accounts offered by its depository bank in the form of certificates of deposit, or money market accounts or similar accounts, the reports prepared by the investment officers shall be formally reviewed at least annually by an independent auditor, and the result of the review shall be reported to the board by that auditor.

*Gov't Code 2256.023*

**Selection of Broker**

The board or the designated investment committee shall, at least annually, review, revise, and adopt a list of qualified brokers that are authorized to engage in investment transactions with a district.

*Gov't Code 2256.025*

**Bond Proceeds**

The investment officer of a district may invest bond proceeds or pledged revenue only to the extent permitted by the Public Funds Investment Act, in accordance with:

1. Statutory provisions governing the debt issuance or the agreement, as applicable; and
2. The district's investment policy regarding the debt issuance or the agreement, as applicable.

*Gov't Code 2256.0208(b)*

**Authorized Investments**

A board may purchase, sell, and invest its funds and funds under its control in investments described below, in compliance with its adopted investment policies and according to the standard of care set out in this policy. *Gov't Code 2256.003(a)*

In the exercise of these powers, the board may contract with an investment management firm registered under the Investment Advisers Act of 1940 (15 U.S.C. Section 80b-1 et seq.) or with the State Securities Board to provide for the investment and management of its public funds or other funds under its control. A contract made under this authority may not be for a term longer than two years. A renewal or extension of the contract must be made by the board by order, ordinance, or resolution. *Gov't Code 2256.003(b)*

The board may specify in its investment policy that any authorized investment is not suitable. *Gov't Code 2256.005(j)*

Obligations of  
Governmental  
Entities

The following are authorized investments:

1. Obligations, including letters of credit, of the United States or its agencies and instrumentalities, including the Federal Home Loan Banks;

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2. Direct obligations of this state or its agencies and instrumentalities;
3. Collateralized mortgage obligations directly issued by a federal agency or instrumentality of the United States, the underlying security for which is guaranteed by an agency or instrumentality of the United States;
4. Other obligations, the principal and interest of which are unconditionally guaranteed or insured by, or backed by the full faith and credit of, this state, the United States, or their respective agencies and instrumentalities, including obligations that are fully guaranteed or insured by the Federal Deposit Insurance Corporation (FDIC) or by the explicit full faith and credit of the United States;
5. Obligations of states, agencies, counties, cities, and other political subdivisions of any state rated as to investment quality by a nationally recognized investment rating firm not less than A or its equivalent;
6. Bonds issued, assumed, or guaranteed by the state of Israel;
7. Interest-bearing banking deposits that are guaranteed or insured by the FDIC or its successor, or the National Credit Union Share Insurance Fund or its successor; and
8. Interest-bearing banking deposits other than those described at item 7 above if:
  - a. The funds are invested through a broker with a main office or a branch office in this state that the district selects from a list the board or designated investment committee of the district adopts as required at Selection of Broker above or a depository institution with a main office or a branch office in this state and that the district selects;
  - b. The broker or depository institution selected as described above arranges for the deposit of the funds in the banking deposits in one or more federally insured depository institutions, regardless of where located, for the district's account;
  - c. The full amount of the principal and accrued interest of the banking deposits is insured by the United States or an instrumentality of the United States; and
  - d. The district appoints as the district's custodian of the banking deposits issued for the district's account the de-

pository institution selected as described above, an entity described by Government Code 2257.041(d) (custodian with which to deposit securities), or a clearing broker-dealer registered with the Securities and Exchange Commission and operating under Rule 15c3-3 (17 C.F.R. Section 240.15c3-3).

*Gov't Code 2256.009(a)*

*Unauthorized  
Obligations*

The following investments are not authorized:

1. Obligations whose payment represents the coupon payments on the outstanding principal balance of the underlying mortgage-backed security collateral and pays no principal;
2. Obligations whose payment represents the principal stream of cash flow from the underlying mortgage-backed security collateral and bears no interest;
3. Collateralized mortgage obligations that have a stated final maturity date of greater than ten years; and
4. Collateralized mortgage obligations the interest rate of which is determined by an index that adjusts opposite to the changes in a market index.

*Gov't Code 2256.009(b)*

Certificates of  
Deposit and Share  
Certificates

A certificate of deposit or share certificate is an authorized investment if the certificate is issued by a depository institution that has its main office or a branch office in Texas and is:

1. Guaranteed or insured by the FDIC or its successor or the National Credit Union Share Insurance Fund or its successor;
2. Secured by obligations described at Obligations of Governmental Entities, above, including mortgage backed securities directly issued by a federal agency or instrumentality that have a market value of not less than the principal amount of the certificates, but excluding those mortgage backed securities described at Unauthorized Obligations, above; or
3. Secured in accordance with Government Code Chapter 2257 (Public Funds Collateral Act) or in any other manner and amount provided by law for the deposits of the district.

*Gov't Code 2256.010(a)*

In addition to the authority to invest funds in certificates of deposit under the previous section, an investment in certificates of deposit made in accordance with the following conditions is an authorized investment:

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1. The funds are invested by the district through a broker that has its main office or a branch office in this state and is selected from a list adopted by the district as required at Selection of Broker, above or a depository institution that has its main office or a branch office in this state and that is selected by the district;
2. The broker or depository institution selected by the district arranges for the deposit of the funds in certificates of deposit in one or more federally insured depository institutions, wherever located, for the account of the district;
3. The full amount of the principal and accrued interest of each of the certificates of deposit is insured by the United States or an instrumentality of the United States; and
4. The district appoints the depository institution selected by the district, an entity described by Government Code 2257.041(d) (custodian with which to deposit securities), or a clearing broker-dealer registered with the Securities and Exchange Commission and operating pursuant to Securities and Exchange Commission Rule 15c3-3 (17 C.F.R. Section 240.15c3-3) as custodian for the district with respect to the certificates of deposit issued for the account of the district.

*Gov't Code 2256.010(b)*

The district's investment policies may provide that bids for certificates of deposit be solicited orally, in writing, electronically, or in any combination of those methods. *Gov't Code 2256.005(c)*

Repurchase  
Agreements

A fully collateralized repurchase agreement is an authorized investment if it:

1. Has a defined termination date;
2. Is secured by a combination of cash and obligations described by Government Code 2256.009(a)(1) (obligations of governmental entities) or 2256.013 (commercial paper) or if applicable, 2256.0204 (corporate bonds);
3. Requires the securities being purchased by the district or cash held by the district to be pledged to the district, held in the district's name, and deposited at the time the investment is made with the district or a third party selected and approved by the district; and
4. Is placed through a primary government securities dealer, as defined by the Federal Reserve or a financial institution doing business in Texas.

The term of any reverse security repurchase agreement may not exceed 90 days after the date the reverse security repurchase agreement is delivered. Money received by a district under the terms of a reverse security repurchase agreement shall be used to acquire additional authorized investments, but the term of the authorized investments acquired must mature not later than the expiration date stated in the reverse security repurchase agreement.

Government Code 1371.059(c) (validity and incontestability of obligations for certain public improvements) applies to the execution of a repurchase agreement by a district.

*Gov't Code 2256.011*

Securities Lending  
Program

A securities lending program is an authorized investment if:

1. The value of securities loaned is not less than 100 percent collateralized, including accrued income;
2. A loan allows for termination at any time;
3. A loan is secured by:
  - a. Pledged securities described at Obligations of Governmental Entities, above;
  - b. Pledged irrevocable letters of credit issued by a bank that is organized and existing under the laws of the United States or any other state, and continuously rated by at least one nationally recognized investment rating firm at not less than A or its equivalent; or
  - c. Cash invested in accordance with Government Code 2256.009 (obligations of governmental entities), 2256.013 (commercial paper), 2256.014 (mutual funds), or 2256.016 (investment pools);
4. The terms of a loan require that the securities being held as collateral be pledged to the district, held in the district's name, and deposited at the time the investment is made with the district or with a third party selected by or approved by the district; and
5. A loan is placed through a primary government securities dealer, as defined by 5 C.F.R. Section 6801.102(f), as that regulation existed on September 1, 2003, or a financial institution doing business in this state.

An agreement to lend securities under a securities lending program must have a term of one year or less.

*Gov't Code 2256.0115*

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Banker's  
Acceptances

A banker's acceptance is an authorized investment if it:

1. Has a stated maturity of 270 days or fewer from the date of issuance;
2. Will be, in accordance with its terms, liquidated in full at maturity;
3. Is eligible for collateral for borrowing from a Federal Reserve Bank; and
4. Is accepted by a bank organized and existing under the laws of the United States or any state, if the short-term obligations of the bank, or of a bank holding company of which the bank is the largest subsidiary, are rated not less than A-1 or P-1 or an equivalent rating by at least on nationally recognized credit rating agency.

*Gov't Code 2256.012*

Commercial Paper

Commercial paper is an authorized investment if it has a stated maturity of 365 days or fewer from the date of issuance; and is rated not less than A-1 or P-1 or an equivalent rating by at least:

1. Two nationally recognized credit rating agencies; or
2. One nationally recognized credit rating agency and is fully secured by an irrevocable letter of credit issued by a bank organized and existing under the laws of the United States law or any state.

*Gov't Code 2256.013*

Mutual Funds

A no-load money market mutual fund is an authorized investment if the mutual fund:

1. Is registered with and regulated by the Securities and Exchange Commission;
2. Provides the district with a prospectus and other information required by the Securities and Exchange Act of 1934 (15 U.S.C. 78a et seq.) or the Investment Company Act of 1940 (15 U.S.C. 80a-1 et seq.); and
3. Complies with federal Securities and Exchange Commission Rule 2a-7 (17 C.F.R. Section 270.2a-7), promulgated under the Investment Company Act of 1940 (15 U.S.C. Section 80a-1 et seq.).

*Gov't Code 2256.014(a)*

In addition to the no-load money market mutual fund authorized above, a no-load mutual fund is an authorized investment if it:

1. Is registered with the Securities and Exchange Commission;
2. Has an average weighted maturity of less than two years; and
3. Either has a duration of:
  - a. One year or more and is invested exclusively in obligations approved by the Public Funds Investment Act, or
  - b. Less than one year and the investment portfolio is limited to investment grade securities, excluding asset-backed securities.

*Gov't Code 2256.014(b)*

*Limitations*

A district is not authorized to:

1. Invest in the aggregate more than 15 percent of its monthly average fund balance, excluding bond proceeds and reserves and other funds held for debt service, in mutual funds described in Government Code 2256.014(b);
2. Invest any portion of bond proceeds, reserves and funds held for debt service, in mutual funds described in Government Code 2256.014(b); or
3. Invest its funds or funds under its control, including bond proceeds and reserves and other funds held for debt service, in any one mutual fund described in Government Code 2256.014(a) or (b) in an amount that exceeds ten percent of the total assets of the mutual fund.

*Gov't Code 2256.014(c)*

Guaranteed  
Investment  
Contracts

A guaranteed investment contract is an authorized investment for bond proceeds if the guaranteed investment contract:

1. Has a defined termination date;
2. Is secured by obligations described at Obligations of Governmental Entities, above, excluding those obligations described at Unauthorized Obligations, in an amount at least equal to the amount of bond proceeds invested under the contract; and
3. Is pledged to the district and deposited with the district or with a third party selected and approved by the district.

Bond proceeds, other than bond proceeds representing reserves and funds maintained for debt service purposes, may not be invested in a guaranteed investment contract with a term longer than five years from the date of issuance of the bonds.

To be eligible as an authorized investment:

1. The board must specifically authorize guaranteed investment contracts as eligible investments in the order, ordinance, or resolution authorizing the issuance of bonds;
2. The district must receive bids from at least three separate providers with no material financial interest in the bonds from which proceeds were received;
3. The district must purchase the highest yielding guaranteed investment contract for which a qualifying bid is received;
4. The price of the guaranteed investment contract must take into account the reasonably expected drawdown schedule for the bond proceeds to be invested; and
5. The provider must certify the administrative costs reasonably expected to be paid to third parties in connection with the guaranteed investment contract.

Government Code 1371.059(c) (validity and incontestability of obligations for certain public improvements) applies to the execution of a guaranteed investment contract by a district.

*Gov't Code 2256.015*

Investment Pools

A district may invest its funds or funds under its control through an eligible investment pool if the board by rule, order, ordinance, or resolution, as appropriate, authorizes the investment in the particular pool. *Gov't Code 2256.016, .019*

To be eligible to receive funds from and invest funds on behalf of a district, an investment pool must furnish to the investment officer or other authorized representative of the district an offering circular or other similar disclosure instrument that contains the information specified in Government Code 2256.016(b). To maintain eligibility, an investment pool must furnish to the investment officer or other authorized representative investment transaction confirmations and a monthly report that contains the information specified in Government Code 2256.016(c). A district by contract may delegate to an investment pool the authority to hold legal title as custodian of investments purchased with its local funds. *Gov't Code 2256.016(b)-(d)*

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Corporate Bonds

A district that qualifies as an issuer as defined by Government Code 1371.001 [see CCF], may purchase, sell, and invest its funds and funds under its control in corporate bonds (as defined above) that, at the time of purchase, are rated by a nationally recognized investment rating firm "AA-" or the equivalent and have a stated final maturity that is not later than the third anniversary of the date the corporate bonds were purchased.

A district is not authorized to:

1. Invest in the aggregate more than 15 percent of its monthly average fund balance, excluding bond proceeds, reserves, and other funds held for the payment of debt service, in corporate bonds; or
2. Invest more than 25 percent of the funds invested in corporate bonds in any one domestic business entity, including subsidiaries and affiliates of the entity.

A district subject to these provisions may purchase, sell, and invest its funds and funds under its control in corporate bonds if the board:

1. Amends its investment policy to authorize corporate bonds as an eligible investment;
2. Adopts procedures to provide for monitoring rating changes in corporate bonds acquired with public funds and liquidating the investment in corporate bonds; and
3. Identifies the funds eligible to be invested in corporate bonds.

The district investment officer, acting on behalf of the district, shall sell corporate bonds in which the district has invested its funds not later than the seventh day after the date a nationally recognized investment rating firm:

1. Issues a release that places the corporate bonds or the domestic business entity that issued the corporate bonds on negative credit watch or the equivalent, if the corporate bonds are rated "AA-" or the equivalent at the time the release is issued; or
2. Changes the rating on the corporate bonds to a rating lower than "AA-" or the equivalent.

*Gov't Code 2256.0204*

Hedging  
Transactions

The board of an eligible entity (as defined above) shall establish the entity's policy regarding hedging transactions. An eligible entity may enter into hedging transactions, including hedging contracts,

and related security, credit, and insurance agreements in connection with commodities used by an eligible entity in the entity's general operations, with the acquisition or construction of a capital project, or with an eligible project. A hedging transaction must comply with the regulations of the federal Commodity Futures Trading Commission and the federal Securities and Exchange Commission.

Government Code 1371.059(c) (validity and incontestability of obligations for certain public improvements) applies to the execution by an eligible entity of a hedging contract and any related security, credit, or insurance agreement.

An eligible entity may:

1. Pledge as security for and to the payment of a hedging contract or a security, credit, or insurance agreement any general or special revenues or funds the entity is authorized by law to pledge to the payment of any other obligation.
2. Credit any amount the entity receives under a hedging contract against expenses associated with a commodity purchase.

An eligible entity's cost of or payment under a hedging contract or agreement may be considered an operation and maintenance expense, an acquisition expense, or construction expense of the eligible entity; or a project cost of an eligible project.

*Gov't Code 2256.0206*

Prohibited  
Investments

Except as provided by Government Code 2270 (prohibited investments), a district is not required to liquidate investments that were authorized investments at the time of purchase. *Gov't Code 2256.017*

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**Note:** As an "investing entity" under Government Code 2270.0001(7)(A), a district must comply with Chapter 2270, including reporting requirements, regarding prohibited investments in scrutinized companies listed by the comptroller in accordance with Government Code 2270.0201.

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Loss of Required  
Rating

An investment that requires a minimum rating does not qualify as an authorized investment during the period the investment does not have the minimum rating. A district shall take all prudent measures that are consistent with its investment policy to liquidate an investment that does not have the minimum rating. *Gov't Code 2256.021*

**Sellers of  
Investments**

A written copy of the investment policy shall be presented to any business organization (as defined below) offering to engage in an investment transaction with a district. The qualified representative of the business organization offering to engage in an investment transaction with a district shall execute a written instrument in a form acceptable to the district and the business organization substantially to the effect that the business organization has:

1. Received and reviewed the district investment policy; and
2. Acknowledged that the business organization has implemented reasonable procedures and controls in an effort to preclude investment transactions conducted between the district and the organization that are not authorized by the district's investment policy, except to the extent that this authorization:
  - a. Is dependent on an analysis of the makeup of the district's entire portfolio;
  - b. Requires an interpretation of subjective investment standards; or
  - c. Relates to investment transactions of the entity that are not made through accounts or other contractual arrangements over which the business organization has accepted discretionary investment authority.

The investment officer of a district may not acquire or otherwise obtain any authorized investment described in the district's investment policy from a business organization that has not delivered to the district the instrument required above.

*Gov't Code 2256.005(k)-(l)*

Nothing in this section relieves the district of the responsibility for monitoring investments made by the district to determine that they are in compliance with the investment policy.

**Business  
Organization**

For purposes of the provisions at Sellers of Investments above, "business organization" means an investment pool or investment management firm under contract with a district to invest or manage the district's investment portfolio that has accepted authority granted by the district under the contract to exercise investment discretion in regard to the district's funds.

*Gov't Code 2256.005(k)*

**Donations**

A gift, devise, or bequest made to a district to provide college scholarships for district graduates may be invested by the board as provided in Property Code 117.004 (Uniform Prudent Investor Act),

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unless otherwise specifically provided by the terms of the gift, devise, or bequest. *Education Code 45.107*

Investments donated to a district for a particular purpose or under terms of use specified by the donor are not subject to the requirements of the Public Funds Investment Act. *Gov't Code 2256.004(b)*

**Electronic Funds  
Transfer**

A district may use electronic means to transfer or invest all funds collected or controlled by the district. *Gov't Code 2256.051*

**Investment Authority**

The Superintendent or other person designated by Board resolution shall serve as the investment officer of the District and shall invest District funds as directed by the Board and in accordance with the District's written investment policy and generally accepted accounting procedures. All investment transactions except investment pool funds and mutual funds shall be settled on a delivery versus payment basis.

**Approved  
Investment  
Instruments**

From those investments authorized by law and described further in CDA(LEGAL) under Authorized Investments, the Board shall permit investment of District funds, including bond proceeds and pledged revenue to the extent allowed by law, in only the following investment types, consistent with the strategies and maturities defined in this policy:

1. Obligations of, or guaranteed by, governmental entities as permitted by Government Code 2256.009.
2. Certificates of deposit and share certificates as permitted by Government Code 2256.010.
3. Fully collateralized repurchase agreements permitted by Government Code 2256.011.
4. A securities lending program as permitted by Government Code 2256.0115.
5. Banker's acceptances as permitted by Government Code 2256.012.
6. Commercial paper as permitted by Government Code 2256.013.
7. No-load mutual funds, except for bond proceeds, and no-load money market mutual funds, as permitted by Government Code 2256.014.
8. A guaranteed investment contract as an investment vehicle for bond proceeds, provided it meets the criteria and eligibility requirements established by Government Code 2256.015.
9. Public funds investment pools as permitted by Government Code 2256.016.

**Safety**

The primary goal of the investment program is to ensure safety of principal, to maintain liquidity, and to maximize financial returns within current market conditions in accordance with this policy. Investments shall be made in a manner that ensures the preservation of capital in the overall portfolio, and offsets during a 12-month period any market price losses resulting from interest-rate fluctua-

tions by income received from the balance of the portfolio. No individual investment transaction shall be undertaken that jeopardizes the total capital position of the overall portfolio.

**Investment  
Management**

In accordance with Government Code 2256.005(b)(3), the quality and capability of investment management for District funds shall be in accordance with the standard of care, investment training, and other requirements set forth in Government Code Chapter 2256.

**Liquidity and  
Maturity**

Any internally created pool fund group of the District shall have a maximum dollar weighted maturity of 180 days. The maximum allowable stated maturity of any other individual investment owned by the District shall not exceed one year from the time of purchase. The Board may specifically authorize a longer maturity for a given investment, within legal limits.

The District's investment portfolio shall have sufficient liquidity to meet anticipated cash flow requirements.

**Diversity**

The investment portfolio shall be diversified in terms of investment instruments, maturity scheduling, and financial institutions to reduce risk of loss resulting from overconcentration of assets in a specific class of investments, specific maturity, or specific issuer.

**Monitoring Market  
Prices**

The investment officer shall monitor the investment portfolio and shall keep the Board informed of significant changes in the market value of the District's investment portfolio. Information sources may include financial/investment publications and electronic media, available software for tracking investments, depository banks, commercial or investment banks, financial advisers, and representatives/advisers of investment pools or money market funds. Monitoring shall be done at least quarterly, as required by law, and more often as economic conditions warrant by using appropriate reports, indices, or benchmarks for the type of investment.

**Monitoring Rating  
Changes**

In accordance with Government Code 2256.005(b), the investment officer shall develop a procedure to monitor changes in investment ratings and to liquidate investments that do not maintain satisfactory ratings.

**Funds/Strategies**

Investments of the following fund categories shall be consistent with this policy and in accordance with the applicable strategy defined below. All strategies described below for the investment of a particular fund should be based on an understanding of the suitability of an investment to the financial requirements of the District and consider preservation and safety of principal, liquidity, marketability of an investment if the need arises to liquidate before maturity, diversification of the investment portfolio, and yield.

OTHER REVENUES  
INVESTMENTS

CDA  
(LOCAL)

Operating Funds	Investment strategies for operating funds (including any commingled pools containing operating funds) shall have as their primary objectives preservation and safety of principal, investment liquidity, and maturity sufficient to meet anticipated cash flow requirements.
Custodial Funds	Investment strategies for custodial funds shall have as their primary objectives preservation and safety of principal, investment liquidity, and maturity sufficient to meet anticipated cash flow requirements.
Debt Service Funds	Investment strategies for debt service funds shall have as their primary objective sufficient investment liquidity to timely meet debt service payment obligations in accordance with provisions in the bond documents. Maturities longer than one year are authorized provided legal limits are not exceeded.
Capital Project Funds	Investment strategies for capital project funds shall have as their primary objective sufficient investment liquidity to timely meet capital project obligations. Maturities longer than one year are authorized provided legal limits are not exceeded.
<b>Safekeeping and Custody</b>	The District shall retain clearly marked receipts providing proof of the District's ownership. The District may delegate, however, to an investment pool the authority to hold legal title as custodian of investments purchased with District funds by the investment pool.
<b>Sellers of Investments</b>	<p>Prior to handling investments on behalf of the District, a broker/dealer or a qualified representative of a business organization must submit required written documents in accordance with law. [See Sellers of Investments, CDA(LEGAL)]</p> <p>Representatives of brokers/dealers shall be registered with the Texas State Securities Board and must have membership in the Securities Investor Protection Corporation (SIPC) and be in good standing with the Financial Industry Regulatory Authority (FINRA).</p>
<b>Soliciting Bids for CDs</b>	In order to get the best return on its investments, the District may solicit bids for certificates of deposit in writing, by telephone, or electronically, or by a combination of these methods.
<b>Interest Rate Risk</b>	<p>To reduce exposure to changes in interest rates that could adversely affect the value of investments, the District shall use final and weighted-average-maturity limits and diversification.</p> <p>The District shall monitor interest rate risk using weighted average maturity and specific identification.</p>
<b>Internal Controls</b>	A system of internal controls shall be established and documented in writing and must include specific procedures designating who has authority to withdraw funds. Also, they shall be designed to

protect against losses of public funds arising from fraud, employee error, misrepresentation by third parties, unanticipated changes in financial markets, or imprudent actions by employees and officers of the District. Controls deemed most important shall include:

1. Separation of transaction authority from accounting and recordkeeping and electronic transfer of funds.
2. Avoidance of collusion.
3. Custodial safekeeping.
4. Clear delegation of authority.
5. Written confirmation of telephone transactions.
6. Documentation of dealer questionnaires, quotations and bids, evaluations, transactions, and rationale.
7. Avoidance of bearer-form securities.

These controls shall be reviewed by the District's independent auditing firm.

**Annual Review**

The Board shall review this investment policy and investment strategies not less than annually and shall document its review in writing, which shall include whether any changes were made to either the investment policy or investment strategies.

**Annual Audit**

In conjunction with the annual financial audit, the District shall perform a compliance audit of management controls on investments and adherence to the District's established investment policies.

## **Professional Development and Appraisal System Lake Dallas I.S.D. Approved Appraisers 2023-2024**

Mollie Avelino  
Kerri Blevins  
Jessica Bovan  
Jennifer Bryant  
Mike Cromis  
Ashley Fay  
Rendee Garrison  
Sharee Glendenning  
Jesus Gomez

Cala High  
Kendrick Johnson  
Barbara Pitt  
Charlayne Heselton Pruitt  
Russell Lopez  
Jonathan Mosby  
Kelly O'Sullivan  
Arely Potts  
Alyssa Stevenson  
Shelly Wendt

The formal appraisal of all District teachers shall be in accordance with the Texas Teacher Evaluation and Support System (T-TESS) developed by the Texas Education Agency. The purpose of T-TESS is to improve planning, instruction, the learning environment, and professional practices and responsibilities so that the refinement of each teacher's craft leads to improved student performance.

T-TESS aligns with the Texas Teacher Standards (TEC, Chapter 140, Section 149.1001) and is intended to be used for continuous professional growth through ongoing feedback and support which results in refinement of knowledge, skills and practices that ultimately impact student performance.

All appraisers shall complete required T-TESS Appraisal Training and Appraiser Certification exam prior to performing appraisals.

All District teachers shall be appraised annually except as allowed by DNA(Local). Components of the appraisal process, such as classroom observations and walk-throughs, shall be conducted more frequently as necessary to ensure that teachers receive appropriate guidance.

The District shall establish an appraisal calendar each year.

Complaints regarding teacher appraisal shall be addressed in accordance with DGBA(LOCAL).

**LAKE DALLAS I.S.D.  
RESOLUTION**

STATE OF TEXAS       §  
                                  §    TO THE DENTON CENTRAL APPRAISAL DISTRICT  
COUNTY OF DENTON   §

**WHEREAS**, the LAKE DALLAS INDEPENDENT SCHOOL DISTRICT assesses an advalorem tax to its resident: and

**WHEREAS**, the LAKE DALLAS INDEPENDENT SCHOOL DISTRICT shares a percentage of Denton Central Appraisal District’s annual budget; and

**WHEREAS**, based on the percentage calculation of the Appraisal District budget, the LAKE DALLAS INDEPENDENT SCHOOL DISTRICT has been allotted seventy five (75) votes cast for a candidate of the Denton Central Appraisal District Board of Directors;

**NOW THEREFORE, BE IT RESOLVED** by the **LAKE DALLAS INDEPENDENT SCHOOL DISTRICT BOARD OF TRUSTEES** that the **LAKE DALLAS INDEPENDENT SCHOOL DISTRICT** casts \_\_\_\_\_ votes for \_\_\_\_\_  
**and** \_\_\_\_\_ votes for \_\_\_\_\_.



PASSED AND APPROVED this 13th day of November, 2023

\_\_\_\_\_  
Lance Stacy, President  
Lake Dallas ISD Board of Trustees

\_\_\_\_\_  
Mark Tucker, Secretary  
Lake Dallas ISD Board of Trustees



**Denton Central Appraisal District**  
3911 Morse Street  
Denton, TX 76208

 (940) 349-3800  
 [www.dentoncad.com](http://www.dentoncad.com)

TO: All Taxing Jurisdictions  
FROM: Don Spencer, Chief Appraiser  
DATE: October 28, 2023  
SUBJECT: Candidates to the Denton CAD Board of Directors

Candidates to the Denton Central Appraisal District Board of Directors are listed below. The list is in alphabetical order by last name.

Each voting unit must cast its vote by **written resolution** and submit it to the Chief Appraiser before December 15th. The unit may cast all its votes for one candidate or may distribute the votes among any number of candidates. When a voting unit casts its votes, it must cast the votes for a person that was nominated and is named on the ballot. There is no provision for write-in candidates. The Tax Code does not permit the Chief Appraiser to count votes cast for someone not listed on the official ballot. The five nominees receiving the most votes will become the Denton CAD Board of Directors.

The candidates nominated by the taxing jurisdictions are:

<u>Candidate</u>	<u>Nominating Jurisdiction</u>
1. Roy Atwood	Lewisville ISD, City of Carrollton
2. Alex Buck	City of Denton, Lewisville ISD, City of Highland Village, Denton County, City of Lewisville
3. Vicki Byrd	City of Denton
4. Jared Eutsler	City of Corinth
5. David Johnson	Denton County
6. Alicia McKinley	Lake Dallas ISD
7. Ann Pomykal	City of Denton, Lewisville ISD, City of Lewisville, Denton County
8. Charles Stafford	Denton ISD
9. David Terre	City of Frisco, City of The Colony

Accompanying this document, you will find Bio Sheets and additional information provided by the nominees. Please take the time to familiarize yourself with the nominees and their qualifications before casting your vote.

Since some of you may not be familiar with the process of selecting the Board, please do not hesitate to contact Misty Baptiste at (940) 349-3977 or [misty.baptiste@dentoncad.com](mailto:misty.baptiste@dentoncad.com) for clarification and/or information.

**Nominee Information**  
**Denton Central Appraisal District Board of Directors**

Your name has been submitted by a Denton County Entity as a candidate for the 2024 Denton CAD Board of Directors. Please complete the following information and feel free to attach any additional information. **Please return this form by October 26, 2023.**

Alex Buck

Name

Highland Village. Texas. 75077

Address/City/Zip

214-908-5940

alexmaryb@me.com

Cell Phone

E-mail

1. Are you a resident of Denton County? **Yes/No**
  - a. If yes, have you resided in Denton County for at least two years immediately preceding the beginning of this term? **Yes/No**
  
2. Are you, or have you ever been, an employee of a taxing unit (County, City, School, Special District) in Denton County? **Yes/No**
  - a. If yes, which taxing unit? \_\_\_\_\_
  - b. When? \_\_\_\_\_
  
3. Are you, or have you ever been an employee of Denton CAD? **Yes/No**
  - a. If yes, what years were you employed? \_\_\_\_\_
  
4. Are you currently, or have you ever served as a voting member of the Denton CAD Board of Directors? **Yes/No**
  - a. If yes, what years have you served? 2021-2023
  
5. Do you directly or through a business entity have substantial interest in a contract with Denton CAD or a taxing unit that participates in the District? **Yes/No**
  - a. If yes, please list: \_\_\_\_\_
  
6. Have you engaged in the business of appraising property for compensation for use in proceedings under the Property Tax Code during the last three years? **Yes/No**
  
7. Have you ever been engaged in the business of representing property owners for compensation in the proceedings under the Property Tax Code in Denton County in the last three years? **Yes/No**

8. Are you directly related to any employee of the Denton CAD? **Yes/No**  
a. If yes, please list the degree of relation. \_\_\_\_\_
9. Do you currently own property on which delinquent taxes have been owed to a taxing unit for more than 60 days or are part of a suit to collect the delinquent taxes that have been deferred or abated? **Yes/No**

10. Please give a brief statement on why you would be interested in serving on the Denton Central Appraisal District Board of Directors.  
With the help of our member entities, last year a significant leadership change was undertaken. The new team has already accomplished much in a short period of time such as delivering a certified roll on time, adding staff and restructuring the organization chart. Going forward DCAD will continue to integrate, train and retain employees, plan for facilities and adjust to Board Members that are publicly elected. If selected, my role will be to monitor the current direction while providing stability in an uncertain environment.

11. Please list any additional information you believe would be beneficial for the Denton County Entities to know about you.  
As a 45 year resident of Denton County dedicated to service I am humbled to even be considered for this post. My goal is to continue to be responsive to all of our member entites needs and concerns. I have observed many of your meetings both online and in person to familiarize myself with your varied interests and points of view. I plan to continue that practice if selected for a second term.

(See attached resume)

Return to:  
Misty Baptiste - Denton Central Appraisal District  
3911 Morse St.  
Denton, TX 76208  
[misty.baptiste@dentoncad.com](mailto:misty.baptiste@dentoncad.com)

## ALEXANDER LARKIN BUCK

### PROFESSIONAL EXPERIENCE:

**Quivira Enterprises, LLC.** March 1993 to present.

Responsible for building, marketing and acquisition of 300,000 square feet of commercial space in Lewisville and Flower Mound, Texas targeting startup businesses. Owner & CEO.

### EDUCATION

Southern Methodist University, 1983

Bachelor of Business Administration, Concentration in Finance

### PERSONAL

DCAD Board of Directors, 2021-2023

Medical Center of Lewisville Board of Trustees, Chairman- 2011-2017

Rotary Club:1993 to present.

Board Member 16 years. President -2012

Lewisville Education Foundation: 1995 to present

Past President and Life time Board Member

Scholarship Reader and School Chairman 1999-present

Marcus High School Liaison, 1998-2015

Endowed Buck Family Scholarship

Endowed Eiler & Adlaine Buck Scholarship

Endowed Evelyn Buck Elementary Teacher of the Year Award

Endowed Rowena McReynolds Teacher Grant

Texas Parent Teacher Student Association (PTSA) Life Member

Lewisville Independent School District

Bond Election Treasurer 2005, 2008, 2017 and 2023

Bond Oversight Committee 2011 to 2013

School Finance Advisory Member 2018-2019

Golden Apple Award, 2008.

Champion for Kids Award, 2013

Donated and built 3 Playground shelters for elementary and middle schools

Marcus Volleyball Booster Club President

InCubator Ed Mentor 2018-2020

Marcus Mentorship Program 2006-2008

Lewisville Economic Development Foundation, 2004 to 2008 President -

2008Dallas Home Builders Board Member, 1997 to 2002

Denton Home Builders Board Member, 1994 to 2005

President- 1998.

Member of Highland Village Master Plan Committee, 1998

Boy Scouts of America Silver Eagle Award, 2009

Lewisville Chamber of Commerce Citizen of the Year-2011

Lewisville High School Hall of Fame, 2021

Father of the three most beautiful children in the world

**Nominee Information**  
**Denton Central Appraisal District Board of Directors**

Your name has been submitted by a Denton County Entity as a candidate for the 2024 Denton CAD Board of Directors. Please complete the following information and feel free to attach any additional information. **Please return this form by October 26, 2023.**

Alicia M. McKinley  
Name

Lake Dallas, TX 75065  
Address/City/Zip

972-215-9028                      aliciamckinleymed@gmail.com  
Cell Phone                                      E-mail

1. Are you a resident of Denton County?  Yes  No
  - a. If yes, have you resided in Denton County for at least two years immediately preceding the beginning of this term?  Yes  No
  
2. Are you, or have you ever been, an employee of a taxing unit (County, City, School, Special District) in Denton County?  Yes  No
  - a. If yes, which taxing unit? \_\_\_\_\_
  - b. When? \_\_\_\_\_
  
3. Are you, or have you ever been an employee of Denton CAD?  Yes  No
  - a. If yes, what years were you employed? \_\_\_\_\_
  
4. Are you currently, or have you ever served as a voting member of the Denton CAD Board of Directors?  Yes  No
  - a. If yes, what years have you served? \_\_\_\_\_
  
5. Do you directly or through a business entity have substantial interest in a contract with Denton CAD or a taxing unit that participates in the District?  Yes  No
  - a. If yes, please list: \_\_\_\_\_
  
6. Have you engaged in the business of appraising property for compensation for use in proceedings under the Property Tax Code during the last three years?  Yes  No
  
7. Have you ever been engaged in the business of representing property owners for compensation in the proceedings under the Property Tax Code in Denton County in the last three years?  Yes  No

8. Are you directly related to any employee of the Denton CAD? **Yes/No**  
a. If yes, please list the degree of relation. \_\_\_\_\_

9. Do you currently own property on which delinquent taxes have been owed to a taxing unit for more than 60 days or are part of a suit to collect the delinquent taxes that have been deferred or abated? **Yes/No**

10. Please give a brief statement on why you would be interested in serving on the Denton Central Appraisal District Board of Directors.

\_\_\_\_\_  
The reason I want to serve on the CAD Board of Directors is to continue the work  
\_\_\_\_\_  
of representing the public's best interest related to appearing before the board,  
\_\_\_\_\_  
ensuring all groups of people are able to participate and have access to the board.  
\_\_\_\_\_  
I want to ensure the general public is aware of the policies and how the board can  
\_\_\_\_\_  
serve them.  
\_\_\_\_\_

11. Please list any additional information you believe would be beneficial for the Denton County Entities to know about you.

\_\_\_\_\_  
I am a member of the Lake Dallas ISD School Board. I am an active member of  
\_\_\_\_\_  
community and have the time and commitment to ensure I am present at meetings  
\_\_\_\_\_  
and represent the best interest of the public according to the policy.  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

Return to:  
Misty Baptiste - Denton Central Appraisal District  
3911 Morse St.  
Denton, TX 76208  
[misty.baptiste@dentoncad.com](mailto:misty.baptiste@dentoncad.com)

**Nominee Information**  
**Denton Central Appraisal District Board of Directors**

Your name has been submitted by a Denton County Entity as a candidate for the 2024 Denton CAD Board of Directors. Please complete the following information and feel free to attach any additional information. **Please return this form by October 26, 2023.**

ANN POMYKAL  
Name \_\_\_\_\_

Corinth, TX 76210  
\_\_\_\_\_

Address/City/Zip

Cell Phone 214-364-0039

E-mail annomykal@apt.com

1. Are you a resident of Denton County?  Yes  No
  - a. If yes, have you resided in Denton County for at least two years immediately preceding the beginning of this term?  Yes  No
  
2. Are you, or have you ever been, an employee of a taxing unit (County, City, School, Special District) in Denton County?  Yes  No
  - a. If yes, which taxing unit? \_\_\_\_\_
  - b. When? \_\_\_\_\_
  
3. Are you, or have you ever been an employee of Denton CAD?  Yes  No
  - a. If yes, what years were you employed? \_\_\_\_\_
  
4. Are you currently, or have you ever served as a voting member of the Denton CAD Board of Directors?  Yes  No
  - a. If yes, what years have you served? \_\_\_\_\_
  
5. Do you directly or through a business entity have substantial interest in a contract with Denton CAD or a taxing unit that participates in the District?  Yes  No
  - a. If yes, please list: \_\_\_\_\_
  
6. Have you engaged in the business of appraising property for compensation for use in proceedings under the Property Tax Code during the last three years?  Yes  No
  
7. Have you ever been engaged in the business of representing property owners for compensation in the proceedings under the Property Tax Code in Denton County in the last three years?  Yes  No

8. Are you directly related to any employee of the Denton CAD? Yes/No  
a. If yes, please list the degree of relation. \_\_\_\_\_

9. Do you currently own property on which delinquent taxes have been owed to a taxing unit for more than 60 days or are part of a suit to collect the delinquent taxes that have been deferred or abated? Yes/No

10. Please give a brief statement on why you would be interested in serving on the Denton Central Appraisal District Board of Directors.

*I will bring to the Denton CAD Board of Directors the following:*

- 1. Completed one term on Denton CAD Board.*
- 2. Strong Business Experience: 27 years at TX Instruments in key leadership roles, last 7 years as Executive Director TI Foundation*
- 3. Proven track record of board leadership across the metroplex. Serving now on the Executive Board of United Way of Denton County.*
- 4. Strong ties to Denton County - grew up in Denton, raised children in Lewisville & grandchildren in Highland Village.*
- 5. Strong commitment to learning.*

11. Please list any additional information you believe would be beneficial for the Denton County Entities to know about you.

*I commit myself 100% to any project I take on.*

*My past commitments to education, health & human services & having served in public office including Mayor gave me a broad view of using data & other resources to make decisions.*

*Being Director of Corporate Citizenship at T.I. & the T.I. foundation has given me a strong financial & business base for this opportunity.*

*My highest priority is my family & being outdoors.*

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[misty.baptiste@dentoncad.com](mailto:misty.baptiste@dentoncad.com)

**Nominee Information**  
**Denton Central Appraisal District Board of Directors**

Your name has been submitted by a Denton County Entity as a candidate for the 2024 Denton CAD Board of Directors. Please complete the following information and feel free to attach any additional information. **Please return this form by October 26, 2023.**

Charles Stafford \_\_\_\_\_  
Name

Denton, TX 76209 \_\_\_\_\_  
Address/City/Zip

940-595-7253 \_\_\_\_\_                      charlesramseystafford@yahoo.com\_\_\_\_  
Cell Phone    E-mail

1. Are you a resident of Denton County? **Yes/No**
  - a. If yes, have you resided in Denton County for at least two years immediately preceding the beginning of this term? **Yes/No**
  
2. Are you, or have you ever been, an employee of a taxing unit (County, City, School, Special District) in Denton County? **Yes/No**
  - a. If yes, which taxing unit? \_\_\_\_\_
  - b. When? \_\_\_\_\_
  
3. Are you, or have you ever been an employee of Denton CAD? **Yes/No**
  - a. If yes, what years were you employed? \_\_\_\_\_
  
4. Are you currently, or have you ever served as a voting member of the Denton CAD Board of Directors? **Yes/No**
  - a. If yes, what years have you served? \_\_since 2003 \_\_\_\_\_
  
5. Do you directly or through a business entity have substantial interest in a contract with Denton CAD or a taxing unit that participates in the District? **Yes/No**
  - a. If yes, please list: \_\_\_\_\_
  
6. Have you engaged in the business of appraising property for compensation for use in proceedings under the Property Tax Code during the last three years? **Yes/No**
  
7. Have you ever been engaged in the business of representing property owners for compensation in the proceedings under the Property Tax Code in Denton County in the last three years? **Yes/No**

8. Are you directly related to any employee of the Denton CAD? **Yes/No**  
a. If yes, please list the degree of relation. \_\_\_\_\_
9. Do you currently own property on which delinquent taxes have been owed to a taxing unit for more than 60 days or are part of a suit to collect the delinquent taxes that have been deferred or abated? **Yes/No**
10. Please give a brief statement on why you would be interested in serving on the Denton Central Appraisal District Board of Directors.

\_\_\_ Service on the Denton CAD Board of Directors is an exercise in public service. I believe in a government administered by citizen volunteers. The opportunity to serve is a founding principle of our democracy. I have the time, experience and skills to serve on this board and would deeply appreciate the opportunity to serve another term.

---

11. Please list any additional information you believe would be beneficial for the Denton County Entities to know about you.

\_\_\_ The district is very high-performing compared to other, similar districts in North Texas. We are entering into a prolonged period of unprecedented growth. We have the people and the systems in place to manage that growth, and to give excellent service to our taxpayers.

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Return to:  
Misty Baptiste - Denton Central Appraisal District  
3911 Morse St.  
Denton, TX 76208  
[misty.baptiste@dentoncad.com](mailto:misty.baptiste@dentoncad.com)

## Bio for David A. Johnson

Mr. Johnson is originally from the Midwest and is a 28-year resident of Flower Mound. He has a 35-year career in finance and banking, is married, and has two adult children.

Mr. Johnson has been involved in Flower Mound and Denton County for more than 25 years in several capacities, including community and charity-based activities.



- Habitat for Humanity of Denton County – 5 years, Past Board President
- Flower Mound Planning & Zoning Commissioner – 10 years and past Chairman
- United Way of Denton County Project Blue Print Graduate – 2019
- Active Rotarian for 15+ years
- Wellington HOA Board of Directors – 6 years and several Officer Positions
- Cross Timbers YMCA Board – 10 years, Board Chairman for 3 years
- Flower Mound Summit Club Member – 10 years
- LISD Facilities Advisory Committee 2016-2017
- Flower Mound Chamber of Commerce Leadership Graduate
- Grapevine Chamber Young Entrepreneurs Mentor
- Active in several area Chambers of Commerce

Mr. Johnson – “I enjoy giving back to my community with my time, philanthropy, and ideas. I believe it is important to give back, change lives, and leave a legacy. My non-profit work helps me meet new people, learn about different facets of our society, and share my business acumen. My volunteer work in local government allows me to give back, have input, be informed and be part of the process.”

# David Terre

Teal Cove  
The Colony, Texas 75056  
972-740-4526  
terre.david@yahoo.com

## OBJECTIVE

If elected to a sixth term, I will continue to work hard, be organized, use common sense, and always apply the golden rule. This approach has enabled me to make significant contributions during my previous five terms.

## EDUCATION

**Drake University/ Moberly Community College**  
BS-Business Administration and a Minor in economics

## EMPLOYMENT HISTORY

**Vice President of Sales | Wilson Sporting Goods**  
Retired



46 Year Career

**Successfully retired after a wonderful 46 year career where I rose through the ranks to become Vice President of Sales responsible for all domestic sales.**

- Directed European Sales Operations while living in Germany
- Experience in Marketing
- Achieved successful coordination of new product introductions
- Managed West Coast Distribution Operations

## LEADERSHIP

### **The Colony City Council**

2011-Present

- 2011 - Received the honor of being elected Mayor Pro Tem during my first term on City Council and most recently was again re-elected Mayor Pro-Tem in 2020
- 2012 - Appointed to the Local Development Corporation Board of Directors to oversee new Grandscape (Nebraska Furniture Mart) Development
- 2013 - First Council Member from The Colony, Texas to be elected and serve on the Denton County Tax Appraisal District Board of Directors
- 2021 - Re-elected to a fourth term on City Council receiving 86% of total votes

### **The Colony Planning & Zoning Commission**

2008-2011

- Served as Vice Chair

## **HONORS**

- 1982 – Drake University Basketball Hall of Fame
- 1994 – Moberly Community College Basketball Hall of Fame
- 1995-2003 – Three-time Senior Olympics Gold Medal Winner for USA Basketball Team
- 1999 – Wilson Wall of Fame Honor
- 2007- Moberly Community College Outstanding Alumni of the year
- 2013 –Washington High School Hall of Fame
- 2018 –Roaring Lambs Hall of Fame

## **DCAD ACCOMPLISHMENTS**

I have worked with my fellow Board Members to achieve the following meaningful results:

- Ensure a Quorum is established by being present at each meeting.
  - Make informed decisions doing the necessary preparation prior to each meeting
  - Assisted in developing an Annual Operating Budget to ensure spending stays within budgeted funds while always looking for opportunities to reduce expenses
  - Participate in the development and evaluation of the Chief Appraisal Officer each year
  - Completed cross training of all individuals and teams
  - Initiated an Incentive Program for Innovated Efficiency
  - Committed to making DCAD a leading star in the industry
-

**Nominee Information**  
**Denton Central Appraisal District Board of Directors**

Your name has been submitted by a Denton County Entity as a candidate for the 2024 Denton CAD Board of Directors. Please complete the following information and feel free to attach any additional information. **Please return this form by October 26, 2023.**

Jared Eutsler  
Name

Corinth, Texas 76210 Address/City/  
Zip

407-951-2448 Cell Phone      jared.eutsler@unt.edu E-mail

1. Are you a resident of Denton County?  Yes  No
  - a. If yes, have you resided in Denton County for at least two years immediately preceding the beginning of this term?  Yes  No
  
2. Are you, or have you ever been, an employee of a taxing unit (County, City, School, Special District) in Denton County?  Yes  No
  - a. If yes, which taxing unit? \_\_\_\_\_
  - b. When? \_\_\_\_\_
  
3. Are you, or have you ever been an employee of Denton CAD?  Yes  No
  - a. If yes, what years were you employed? \_\_\_\_\_
  
4. Are you currently, or have you ever served as a voting member of the Denton CAD Board of Directors?  Yes  No
  - a. If yes, what years have you served? \_\_\_\_\_
  
5. Do you directly or through a business entity have substantial interest in a contract with Denton CAD or a taxing unit that participates in the District?  Yes  No
  - a. If yes, please list: \_\_\_\_\_
  
6. Have you engaged in the business of appraising property for compensation for use in proceedings under the Property Tax Code during the last three years?  Yes  No
  
7. Have you ever been engaged in the business of representing property owners for compensation in the proceedings under the Property Tax Code in Denton County in the last three years?  Yes  No

8. Are you directly related to any employee of the Denton CAD? Yes/No  No  
a. If yes, please list the degree of relation. \_\_\_\_\_

9. Do you currently own property on which delinquent taxes have been owed to a taxing unit for more than 60 days or are part of a suit to collect the delinquent taxes that have been deferred or abated? Yes/No  No

10. Please give a brief statement on why you would be interested in serving on the Denton Central Appraisal District Board of Directors.

Denton County has been an incredible home for my family for the last eight years and I would love to give back through my talents and expertise. I am a tenured Professor at UNT specializing in accounting (specifically, audit and fraud), which highlights my commitment to transparency and fairness. Through my active role in the city of Corinth's audit and finance committee and as a community ambassador, I've come to understand the crucial role of property tax revenue in our cities in serving communities. However, I'm equally aware that property taxes are a substantial household expense for property owners. With this perspective, I am driven to ensure equitable and transparent property appraisals that both support the needs of Denton County (including all its communities) and continues our county's reputation for being a great place to live.

11. Please list any additional information you believe would be beneficial for the Denton County Entities to know about you.

I am a CPA (AZ), CFE, CMA, and CFM, which demonstrates my dedication to mastering the complexities of finance and auditing. My experiences span from working on the external audits of Fortune 50 companies to working in a regulatory capacity at the PCAOB in Washington DC (the principal regulator of audits for publicly traded companies). Beyond my auditing expertise, I hold a Texas real estate license and have previously served as a real estate broker in Arizona. This background provides me with a nuanced understanding of property market dynamics, further enriching my perspective on property taxation. These varied experiences, coupled with my commitment to the community, make me a uniquely qualified candidate, dedicated to the continued growth and prosperity of Denton County.

---

Return to:  
Misty Baptiste - Denton Central Appraisal District  
3911 Morse St.  
Denton, TX 76208  
[misty.baptiste@dentoncad.com](mailto:misty.baptiste@dentoncad.com)



8. Are you directly related to any employee of the Denton CAD? **No**  
a. If yes, please list the degree of relation. \_\_\_\_\_
9. Do you currently own property on which delinquent taxes have been owed to a taxing unit for more than 60 days or are part of a suit to collect the delinquent taxes that have been deferred or abated? **No**
10. Please give a brief statement on why you would be interested in serving on the Denton Central Appraisal District Board of Directors.

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I have resided in Carrollton since 1991 and served on various Boards and Commissions in Carrollton over a period of twenty years. For the last 6 years, I have been privileged to serve on the DCAD Board of Directors, including as Chair of the Board the last two years. I appreciate having the opportunity to serve the citizens of Denton County and do so, not with an agenda, but with a desire to see that the interests of the citizens and the taxing entities are well served by the Appraisal District. We have made significant progress in the last two years and I would appreciate the opportunity to continue serving to keep the momentum going.

11. Please list any additional information you believe would be beneficial for the Denton County Entities to know about you.

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I have been a licensed attorney in Texas since 1988. I have found my legal background is beneficial to the DCAD Board, primarily in evaluating risks and in knowing the questions to ask. I also serve on the Board of Directors of My Possibilities and MP Residential, both of which are focused on providing opportunities for those with disabilities to live inclusive and fulfilling lives. Community service is very important to me.

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Return to:  
Misty Baptiste - Denton Central Appraisal District  
3911 Morse St.  
Denton, TX 76208  
[misty.baptiste@dentoncad.com](mailto:misty.baptiste@dentoncad.com)

**Nominee Information**  
**Denton Central Appraisal District Board of Directors**

Your name has been submitted by a Denton County Entity as a candidate for the 2024 Denton CAD Board of Directors. Please complete the following information and feel free to attach any additional information. **Please return this form by October 26, 2023.**

Vicki Byrd  
Name

2512 Timber Trail Denton TX 76209  
Address/City/Zip

(940) 208-6346  
Cell Phone

Vicki.Byrd@cityofdenton.com  
E-mail

1. Are you a resident of Denton County? Yes/No  
a. If yes, have you resided in Denton County for at least two years immediately preceding the beginning of this term? Yes/No
  
2. Are you, or have you ever been, an employee of a taxing unit (County, City, School, Special District) in Denton County? Yes/No  
a. If yes, which taxing unit? Denton ISD  
b. When? 2010 - 2018
  
3. Are you, or have you ever been an employee of Denton CAD? Yes/No  
a. If yes, what years were you employed? \_\_\_\_\_
  
4. Are you currently, or have you ever served as a voting member of the Denton CAD Board of Directors? Yes/No  
a. If yes, what years have you served? \_\_\_\_\_
  
5. Do you directly or through a business entity have substantial interest in a contract with Denton CAD or a taxing unit that participates in the District? Yes/No  
a. If yes, please list: \_\_\_\_\_
  
6. Have you engaged in the business of appraising property for compensation for use in proceedings under the Property Tax Code during the last three years? Yes/No
  
7. Have you ever been engaged in the business of representing property owners for compensation in the proceedings under the Property Tax Code in Denton County in the last three years? Yes/No

8. Are you directly related to any employee of the Denton CAD? Yes/No  No  
a. If yes, please list the degree of relation. \_\_\_\_\_
9. Do you currently own property on which delinquent taxes have been owed to a taxing unit for more than 60 days or are part of a suit to collect the delinquent taxes that have been deferred or abated? Yes/No  No
10. Please give a brief statement on why you would be interested in serving on the Denton Central Appraisal District Board of Directors.

I am interested in serving on the Denton Central Appraisal District Board of Directors because the functions of the Board, appeals to my sense of fairness. Fairness plays a central role in appraisal of property for ad valorem taxation of this evergrowing and diverse housing population. Fairness to the Chief Appraiser to budget setting & contracting is important to me.

11. Please list any additional information you believe would be beneficial for the Denton County Entities to know about you.

I am a forty year resident of Denton County. I live in a home that is considered my forever home. My background in Law Enforcement, Occupational Health, Environmental Safety and Education extends the opportunity for me to care for others at a high level of Public Service. These opportunities have lead me to several board positions including the Denton City Council (2 term)

Return to:

Misty Baptiste - Denton Central Appraisal District  
3911 Morse St.  
Denton, TX 76208

[misty.baptiste@dentoncad.com](mailto:misty.baptiste@dentoncad.com)



# CONSTRUCTION MANAGER-AT-RISK SELECTION

LAKE DALLAS ISD  
November 13, 2023



People. Service. Solutions.

# AGENDA

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**PREVIOUS WORK**

**SELECTION CRITERIA**

**CMAR FEE TABULATION**

**RANKING**

**SELECTION BY BOARD OF TRUSTEES**

# PREVIOUS WORK

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The Lake Dallas ISD Board of Trustees has selected the procurement method for the remaining phase No.2 projects:

1. Construction Manager-at-risk procurement method selected
2. Board of Trustees delegated authority of selection criteria and ranking to committee
3. The process of the selection will be a two step method

# PREVIOUS WORK

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STEP NO.1

- Received Statement of Qualifications in October
- Reviewed qualifications of all firms
- Shortlisted firms for interview

# PREVIOUS WORK

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STEP NO.2

- Interviewed firms in October
- Received proposals after interviews
- Committee evaluated and ranked firms this month

# SELECTION CRITERIA

## CMAR WEIGHTED CRITERIA

30 POINTS	Purchase price (Total Fee and General Conditions)
10 POINTS	Reputation of CMAR and of its goods and services: a. Past relationships with provided project references b. Performance as a team player and ability to work with the Owner
10 POINTS	Quality of services, including: a. Quality of service provided and buildings constructed b. Safety record
15 POINTS	Experience in the construction of schools and schools facilities (as CMAR): a. Construction of educational projects of similar size and complexity b. Experience in the Texas construction market c. Years in business
10 POINTS	Warranty Work: a. Responsive to warranty work requests b. Ability to perform warranty work in a timely manner
10 POINTS	Project Closeout: a. Past performance regarding closeout process duration
15 POINTS	Project Team: a. Time in construction industry for each individual b. Number of K-12 projects completed by each individual c. Time with company for each individual

# CMAR FEE TABULATION

## CMAR PROPOSAL TABULATION



Lake Dallas Independent School District

### 2019 Bond Projects

Lake Dallas ISD

Proposal Date: November 6, 2023

### CMAR Fee Proposal Tabulation

*Balfour Beatty*

*Crossland  
Construction*

**PRE-CONSTRUCTION SERVICES**

\$ 35,000.00 \$ 25,000.00

**CONTRACTOR FEE**

2.59% 3.95%

**GENERAL CONDITIONS**

\$ 71,393.00 \$ 64,840.00

# RANKING

## Executive Summary

<u>CRITERIA</u>	<u>WEIGHTED VALUE</u>	<u>BALFOUR BEATTY CONSTRUCTION</u>	<u>CROSSLAND CONSTRUCTION COMPANY</u>
Fee Proposal	30	30	30
Reputation	10	7	8
Quality of Goods & Services	10	8	9
Experience & Qualifications	15	9	9
Warranty	10	7	10
Project Close Out	10	4	6
Project Team	15	9	7
<b>Total Weighted Points</b>	<b>100</b>	<b>74</b>	<b>79</b>
<b>Rank</b>		<b>2</b>	<b>1</b>

# IN CONCLUSION

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In conclusion, the committee recommends the number one ranked firm, Crossland Construction Company for the remaining 2019 Bond Projects under phase No.2 per the government chapter code 2269, the Board of Trustees shall select a firm for construction manager-at-risk services.



VLK | ARCHITECTS



# THANK YOU!



People. Service. Solutions.

**A RESOLUTION OF THE  
LAKE DALLAS INDEPENDENT SCHOOL DISTRICT BOARD  
OF TRUSTEES**

**CLAIMING A GOOD CAUSE EXCEPTION TO AND  
ESTABLISHING AN ALTERNATIVE STANDARD FOR THE  
ARMED SECURITY OFFICER REQUIREMENT AT EACH  
LAKE DALLAS ISD CAMPUS**

*Whereas*, Section 37.0814(a) of the Texas Education Code requires the board of trustees of each school district to ensure that at least one (1) armed security officer is present at each district campus during regular school hours; and

*Whereas*, “armed security officer” as defined by Section 37.0184(a) must be a school district peace officer, school resource officer or a commissioned peace officer employed as security personnel: and

*Whereas*, the Lake Dallas ISD Board of Trustees has entered into Interlocal Agreements with the City of Corinth and with the City of Lake Dallas for the provision of School Resource Officers during periods when students are present as a means of compliance with the armed security officer requirement; and

*Whereas*, the Board of Trustees is working to comply with Section 37.0814 and has agreements with the cities for School Resource Officers, but due various requirements, such as court appearances, transporting student, officer illness, and other unscheduled but foreseeable issues, there may be some periods where law enforcement officers may not be available to cover the campuses during unscheduled absences of the officers due to the lack of availability of qualified persons to serve as a security officer as described in Section 37.0814(a).

**Now, therefore, be it resolved by the Board of Trustees of the Lake Dallas Independent School District, Denton County, Texas,**

*That* pursuant to Section 37.0814(c) of the Texas Education Code, and on the recommendation of the Lake Dallas ISD Safety and Security Committee, the Board of Trustees hereby claims a good cause exception to the armed security officer of Section 37.0814),.

*That*, Lake Dallas Independent School District’s non-compliance is due to the lack of availability of qualified persons to serve as an armed security officer as described in Section 37.0814(a)

***That***, as provided by Section 37.0814(d), the Board of Trustees hereby establishes an alternative standard for the provision of armed security at Lake Dallas ISD campuses with which the district can comply.

***That***, the alternative standard and the district's plan for compliance with that standard is summarized in Exhibit A, that is attached to and incorporated herein.

***That***, additional details of the district's alternative standard, including security sensitive details made confidential by law, are incorporated into the District's Multi-Hazard Emergency Operations Plan (MEOP) which is hereby approved and adopted by reference in this Resolution.

***That***, it is hereby found, determined and declared that sufficient notice of the date, time, location, and subject of the meeting of the Lake Dallas Independent School District Board of Trustees at which this Resolution was adopted was posted in accordance with Chapter 551, Texas Government Code and that the portions of the meeting where this Resolution was discussed and adopted was open to the public unless otherwise authorized by law.

***Resolved***, this 13th day of November in the year 2023.

By: \_\_\_\_\_  
Lance Stacy,  
President, Board of Trustees  
Lake Dallas Independent  
School District

Attest:

\_\_\_\_\_  
Mark Tucker,  
Secretary, Board of Trustees  
Lake Dallas Independent  
School District

## **EXHIBIT A**

### **ESTABLISHING AN ALTERNATIVE STANDARD FOR THE ARMED SECURITY OFFICER REQUIREMENT AT EACH LAKE DALLAS ISD CAMPUS**

Section 37.0814(a) of the Texas Education Code required at least one (1) armed security officer be present on each campus during regular school hours.

Section 37.0814(c) of the Texas Education Code allows the Board of Trustees to claim a good cause exception; and Section 37.0814(d) of the Texas Education Code allows the Board of Trustees to establish an alternative standard in order to comply with the requirement.

1. Lake Dallas ISD currently provides instruction at five separate campuses: Lake Dallas High School, Lake Dallas Middle School, Corinth Elementary, Lake Dallas Elementary, and Shady Shores Elementary. Pursuant to LDISD's Interlocal Agreements with the Cities of Corinth and Lake Dallas, each school shall have a SRO/police officer assigned during times when students are expected to be present.
2. Should a situation arise where there is no available SRO/police officer to cover a SRO/police absence during a time when students are present, LDISD intends to comply with the law through the creation of a School Marshall program or a Guardian program under the provisions of Tex. Educ. Code § 37.0811 in order to comply with the requirements of Tex. Educ. Code §37.0814 for periods when a law enforcement officer is unavailable.
3. This agreement has been presented to the Lake Dallas ISD Safety and Security Committee meeting in regular session on November 10<sup>th</sup>, 2023.

This agreement has been attached to the Good Cause Exception Resolution for adoption by the Lake Dallas ISD Board of Trustees and will be added to the Lake Dallas ISD Multi-Hazard Emergency Operations Plan (MEOP) upon final adoption.

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Director of School Safety

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Superintendent of Schools



# LAKE DALLAS

INDEPENDENT SCHOOL DISTRICT

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## RESOLUTION OF THE BOARD OF TRUSTEES REGARDING THE FOURTH SPECIAL SESSION OF THE 88<sup>TH</sup> TEXAS LEGISLATURE

**WHEREAS**, the Governor of the State of Texas, Greg Abbott, has called a 4<sup>th</sup> Special Session of the 88<sup>th</sup> Texas Legislature beginning on November 9, 2023;

**WHEREAS**, public schools are required to meet academic expectations and private schools are not held to the same standard of academic expectations;

**WHEREAS**, public schools provide specialized services including, but not limited to, students identified for gifted and talented, emergent bilingual, or special education services in order to meet individual learner needs. Private schools are not required to provide differentiated supports;

**WHEREAS**, public schools are required to annually administer standardized assessments, providing a means by which to evaluate mastery of academic expectations. Private schools are not required to meet the same consistent, rigorous academic expectations as public schools, nor are they required to administer standardized measures of student achievement and growth. As a result, data comparisons between private and public schools, or between different private schools, cannot be validated with integrity, nor can the academic performance of private schools be evaluated with fidelity;

**WHEREAS**, public schools are required to report results to the public regarding performance on finances, standardized assessments, graduation rates, or other performance measures by student groups. Public schools are annually evaluated in these areas based upon consistent statewide methods, making comparisons between and among public schools and districts valid. Private schools are not required to report results to the public regarding performance in these areas. Therefore, in the absence of these evaluation processes on a consistent basis with private schools, performance between private and public schools or between different private schools cannot be compared;

**WHEREAS**, parental choice already exists in Texas via public school districts, charter schools, home schools, virtual schools, and private schools;

**WHEREAS**, the State of Texas received more than \$30 billion surplus revenue this biennium;

**WHEREAS**, the Texas Legislature has not made any adjustments to the Basic Allotment since 2019;

**WHEREAS**, local school districts are facing historic levels of inflation of 17% and would need a \$900 increase in the Basic Allotment to address inflationary costs alone;

**WHEREAS**, local school districts are facing a statewide and nationwide teacher and staff shortage, requiring competitive compensation for teachers and staff;

**WHEREAS**, the Lake Dallas Independent School District adopted a \$211 thousand deficit to sustain pay increases for staff, and rising non-personnel costs associated with inflation;

**WHEREAS**, the Texas Education Code requires certain Independent School Districts to send a portion of their collected tax revenue back to the State for redistribution to other independent school districts around the State;

**WHEREAS**, an Independent School District as a taxing authority has a fiduciary responsibility to provide transparency on how each district's tax dollars are spent;

**WHEREAS**, the Lake Dallas Independent School District Board of Trustees adopted its 88<sup>th</sup> Legislative Session priorities on September 18, 2023, focused on: School Funding, Learning and Instruction, Safety and Security, and Recruiting and Retaining Teachers and Staff;

**NOW, THEREFORE, BE IT RESOLVED** that the Lake Dallas Independent School District Board of Trustees calls on the Texas Legislature to:

1. Reject any diversion of public dollars designated from the state budget for public education in the form of education savings accounts, tax credits or vouchers to private entities who are not required to comply with Texas Education Code provisions for academic expectations, transparency, and accountability;
2. Increase the Basic Allotment and establish an ongoing inflation factor to address crippling inflation, support future needs for our public schools, and address unfunded mandates placed on Texas public schools.
3. Compel the Texas Comptroller of Public Accounts and the TEA to publicly report the amount of funds collected in recapture and how those funds are directly spent in meeting the goal of wealth equalization.

DULY PASSED on this 13<sup>th</sup> day of November 2023.

FOR \_\_\_\_\_

AGAINST \_\_\_\_\_

\_\_\_\_\_  
President, Board of Trustees  
Lake Dallas ISD

\_\_\_\_\_  
Date

\_\_\_\_\_  
Secretary, Board of Trustees  
Lake Dallas ISD

\_\_\_\_\_  
Date

(District Seal)



# UPCOMING EVENTS

*Lake Dallas Independent School District*

EVENT	DATE	TIME	LOCATION
<b>Nov.</b>			
LDISD November Board of Trustees Meeting	13	5:30 PM	LDISD Central Services
SSE Family Night	14	5:30 PM	SSE
LDE 4th Grade Program & Open House	14	6:30 PM	LDE Cafeteria
Varsity Boys Basketball vs. Keller Timbercreek	14	7:00 PM	LDHS New Gym
LDHS Fall Choir Concert	10	7:00 PM	LDHS Performance Hall
CE 5th Grade Colonial Day	17	10:15 AM	CE
Varsity Girls Basketball vs. Plano Senior High	20	12:30 PM	LDHS New Gym
Varsity Boys Basketball vs. Saginaw	28	7:00 PM	LDHS New Gym

<b>Dec.</b>			
Elem Choir Merry on Main Performance	2	6:30 PM	Lake Dallas City Hall
Falcon Insider Session #3	5	9:00 AM	LDMS
Parent Education Night	5	6:00 PM	LDMS
CE 3rd Grade Open House & Music Program	7	6:00 PM	CE
LDHS Moonlit Monologues	7	6:00 PM	LDHS Black Box Theatre
LDE 5th Grade Program & Open House	7	6:30 PM	LDE Cafeteria
Varsity Girls Basketball vs. Northwest	8	6:15 PM	LDHS New Gym
LDHS & LDMS Cluster Winter Concert	8	7:00 PM	LDHS Performance Hall
Varsity Boys Soccer vs. Frisco Reedy	8	7:15 PM	Falcon Stadium
LDE PTA Reindeer Games	9	8:30 AM	LDE
SSE PTA Reindeer Games Family Night	12	5:30 PM	SSE
Falcon Band Holiday Concert	12	6:30 PM	LDHS Performance Hall
Varsity Girls Soccer vs. Aubrey	12	7:15 PM	Falcon Stadium
LDE Leadership Assembly	15	7:40 AM	LDE Gym

SSE Leadership Assembly	15	2:00 PM	SSE Cafeteria/Gym
Varsity Girls Basketball vs. Denton Ryan   Middle School Night	15	5:45 PM	LDHS New Gym
Varsity Boys Basketball vs. Northwest	15	7:00 PM	LDHS New Gym
LDISD December Board of Trustees Meeting	18	5:30 PM	LDISD Central Services