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# AGENDA

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## UNIVERSITY OF HOUSTON SYSTEM FINANCE, FACILITIES, AND ADMINISTRATION COMMITTEE MEETING

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**DATE:** Thursday, November 20, 2025

**TIME:** 12:30 PM

**PLACE:** Four Seasons Hotel Houston  
3<sup>rd</sup> Floor, Ballroom Salon B  
1300 Lamar St  
Houston, TX 77010

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**Chair:** Ricky Raven

**Vice Chair:** Alonzo Cantu

**Members:** Bryan Clark  
Patrick Fertitta  
Thomas Lucas

Adrian Caraves – Non-Voting

**Ex Officio:** Jack B. Moore

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I. **Finance, Facilities, and Administration Committee**

*Presenter: Chair Ricky Raven*

A. Call to Order

*Presenter: Chair Ricky Raven*

B. Approval of Committee Minutes

- August 21, 2025, Finance, Facilities, and Administration Committee Meeting

**Action:** Approval

C. Approval is requested to delegate authority to the Chancellor to negotiate and execute contracts exceeding \$1 million for the purchase of goods or services, excluding construction contracts, at the University of Houston System

4

**Action:** Approval

*Presenter: Raymond Bartlett, Senior Vice Chancellor for*

*Administration and Finance*

- D. Approval is requested to delegate authority to the Chancellor to negotiate and execute construction contracts exceeding \$1 million for projects at the University of Houston System 6

**Action:** Approval

*Presenter: Raymond Bartlett, Senior Vice Chancellor for Administration and Finance*

- E. Approval is requested to delegate authority to the Chancellor to negotiate and execute agreements with Doctors Hospital at Renaissance, Ltd. necessary for the establishment of a medical research and education center in the Rio Grande Valley, to use the \$15M funds specifically appropriated to the University of Houston Tilman J. Fertitta Family College of Medicine by the Texas legislature in the 2026 – 2027 General Appropriations Act to help establish that center, and to take any and all other actions needed to establish the center 8

**Action:** Approval

*Presenter: Raymond Bartlett, Senior Vice Chancellor for Administration and Finance*

- F. Approval is requested to delegate authority to the Chancellor to approve transfers of non-formula state funding among University of Houston and System Administration. 12

**Action:** Approval

*Presenter: Raymond Bartlett, Senior Vice Chancellor for Administration and Finance*

- G. Approval is requested for the annual review of the University of Houston System Board of Regents Finance, Facilities, and Administration Committee Charter – University of Houston System 18

**Action:** Approval

*Presenter: Raymond Bartlett, Senior Vice Chancellor for Administration and Finance*

- H. Approval is requested of the annual update to the University of Houston-Downtown Master Plan 23

**Action:** Approval

*Presenter: Raymond Bartlett, Senior Vice Chancellor for*

*Administration and Finance*

- I. Annual report on the condition of buildings and facilities - University of Houston System 24

**Action:** Information

*Presenter: Raymond Bartlett, Senior Vice Chancellor for Administration and Finance*

- J. Presentation of the Fiscal Year 2025 University of Houston System Results of Financial Operations 41

**Action:** Information

*Presenter: Raymond Bartlett, Senior Vice Chancellor for Administration and Finance*

II. **Executive Session**

*Presenter: Chair Ricky Raven*

- A. 1. Consultation with System Attorney Regarding Legal Matters, and/or Contemplated Litigation or Settlement Offers.  
TEXAS GOV'T CODE SECTION 551.071
2. Deliberations regarding the Purchase, Exchange, Sale or Value of Real Property.  
TEXAS GOV'T CODE SECTION 551.072
3. Deliberation Regarding a Prospective Gift.  
TEXAS GOV'T CODE SECTION 551.073
4. Personnel Matters Relating to appointment, Employment, Evaluation, Assignment, Duties, Discipline, or Dismissal of Officers or Employees including but not limited to the Chancellor, Presidents, Vice Chancellors, in the Division of Athletics and members of the Board of Regents.  
TTEXAS GOV'T CODE SECTION 551.074

III. **Report and Action from Executive Session**

*Presenter: Chair Ricky Raven*

IV. **Adjourn**

**UNIVERSITY OF HOUSTON SYSTEM  
BOARD OF REGENTS AGENDA**

**COMMITTEE:** Finance, Facilities and Administration

**ITEM:** Approval is requested to delegate authority to the Chancellor to negotiate and execute contracts exceeding \$1 million for the purchase of goods or services, excluding construction contracts, at the University of Houston System

**DATE PREVIOUSLY SUBMITTED:** N/A

**SUMMARY:**

Approval is requested for contracts that are expected to exceed \$1 million that are associated with the purchase of goods or services, excluding construction contracts, at the University of Houston System. Board of Regents policy 55.01.01 states that the board must approve any contract, including any amendment, extension, or renewal thereto, that results in the value of the contract exceeding \$1 million throughout the term of the contract.

**SUPPORTING DOCUMENTATION:** Summary of Contracts

**FISCAL NOTE:** See supporting documentation for value of each contract.

**RECOMMENDATION/  
ACTION REQUESTED:** Administration recommends approval of this item

**COMPONENT:** University of Houston System



SENIOR VICE CHANCELLOR

Raymond S. Bartlett

11/11/25

DATE



CHANCELLOR

Renu Khator

11/17/25

DATE

University of Houston System  
 Summary of Goods and Services and Lease of Real Property Contracts Greater than \$1 Million  
 F&A Committee - November 20, 2025

Component	Project	Procurement Method	Vendor	Purpose	Term	Amount	Funding Source	HUB Goal	Comments
<b>Goods and Services Contracts Greater than \$1 Million</b>									
UH	The Compass	Sole Source	Es Devlin Design Ltd	To commission the artist to design and oversee the fabrication and installation of artwork entitled 'The Compass' for the University of Houston. The artwork will celebrate the culture of the University as part of the Centennial celebration.	Initial Term: 2 Years	Initial Term: \$1,200,000	Designated	N/A	Contract ratification
UH	Online Survey Software-Research Services	Sole Source	Qualtrics, LLC	To amend the term and amount of the existing agreement for the Qualtrics platform that is used by researchers to create, collect, distribute, and analyze surveys.	Initial Term: 3 years Optional Term: 2 one-year options	Initial Term: \$1,155,105 Optional Term: \$1,175,000	Designated	N/A	
UHS	Campus Card System	Request for Proposal	Atrium Campus, LLC	To amend the amount of the existing system-wide campus identification card system agreement for expansion of services in the Dining Commons to open in 2027 and the implementation of mobile credentialing services. The campus card system facilitates building access control, event attendance management, and point of sale services.	Original Term: 5 years	Original Term: \$2,750,000 Amended Term: \$878,000	Designated Auxiliary	21.1%	
UH	Captioning Services	Request for Proposal	TBD	To obtain multiple vendors to provide captioning services for university events, classrooms, and meetings.	Initial Term: 5 years	Initial Term: \$1,500,000	Designated	26.0%	
UH	Consulting and Business Planning Services for Campus Living	Sole Source	Brailsford & Dunlavey	To amend the amount of the existing agreement for continued strategic planning, community development advisory, and business planning services, including partnership communities.	Original Term: 5 years	Original Term: \$873,200 Amended Term: \$626,800	Auxiliary	26.0%	
UH	Frontier Fiesta Operations and Productions	Request for Proposal	Houston Tents and Events	To amend the amount of the existing Frontier Fiesta Operations and Production agreement. The vendor provides event operations, power, tenting, fencing, sanitation, staging, sound and lights including necessary labor and staff for the annual event.	Original Term: 5 years Optional Term: 2 One-year options	Original Term: \$1,400,000 Amended Term: \$600,000	Auxiliary	N/A	

**UNIVERSITY OF HOUSTON SYSTEM  
BOARD OF REGENTS AGENDA**

**COMMITTEE:** Finance, Facilities and Administration

**ITEM:** Approval is requested to delegate authority to the Chancellor to negotiate and execute construction contracts exceeding \$1 million for projects at the University of Houston System

**DATE PREVIOUSLY SUBMITTED:** N/A

**SUMMARY:**

Approval is requested for contracts that are expected to exceed \$1 million that are associated with construction projects at the University of Houston System as listed in the supporting documentation. Board of Regents policy 55.01.01 states that the board must approve any contract, including any amendment, extension, or renewal thereto, that results in the value of the contract exceeding \$1 million throughout the term of the contract.

**SUPPORTING DOCUMENTATION:** Summary of Construction Contracts

**FISCAL NOTE:** See supporting documentation for value of each contract.

**RECOMMENDATION/  
ACTION REQUESTED:** Administration recommends approval of this item

**COMPONENT:** University of Houston System



\_\_\_\_\_  
**SENIOR VICE CHANCELLOR**

Raymond S. Bartlett

11/11/25

\_\_\_\_\_  
**DATE**



\_\_\_\_\_  
**CHANCELLOR**

Renu Khator

11/17/25

\_\_\_\_\_  
**DATE**

University of Houston System  
 Summary of Construction Contracts Greater than \$1 Million  
 FFA Committee - November 20, 2025

Component	Project	Procurement Method	Vendor	Purpose	Amount	Funding Source	HUB Goal	Comments
UH	Waste Water Fee for Centennial Hall	NA	City of Houston	A mandatory waste water fee as part of the Centennial Hall Project at the University of Houston.	\$ 1,300,000	Auxiliary Bonds	NA	

**UNIVERSITY OF HOUSTON SYSTEM  
BOARD OF REGENTS AGENDA**

**COMMITTEE:** Finance, Facilities and Administration

**ITEM:** Approval is requested to delegate authority to the Chancellor to negotiate and execute agreements with Doctors Hospital at Renaissance, Ltd. necessary for the establishment of a medical research and education center in the Rio Grande Valley, to use the \$15M funds specifically appropriated to the University of Houston Tilman J. Fertitta Family College of Medicine by the Texas legislature in the 2026 – 2027 General Appropriations Act to help establish that center, and to take any and all other actions needed to establish the center

**DATE PREVIOUSLY SUBMITTED:** N/A

**SUMMARY:**

The UH Tilman J. Fertitta Family College of Medicine is collaborating with Doctors Hospital at Renaissance, Ltd. to establish a medical research and education center in the Rio Grande Valley and the Texas legislature has appropriated \$15M in funds to the College to assist with this endeavor.

**SUPPORTING DOCUMENTATION:** 2026 – 2027 General Appropriations Act, SB 1 (89-R), III-239, Rider 5

**FISCAL NOTE:** \$15M

**RECOMMENDATION/  
ACTION REQUESTED:** Administration recommends approval of this item.

**COMPONENT:** University of Houston System



\_\_\_\_\_  
SENIOR VICE CHANCELLOR

Raymond S. Bartlett

11/11/25

\_\_\_\_\_  
DATE



\_\_\_\_\_  
CHANCELLOR

Renu Khator

11/17/25

\_\_\_\_\_  
DATE



**UNIVERSITY OF HOUSTON COLLEGE OF MEDICINE**  
(Continued)

<b>C. Goal:</b> PROVIDE INFRASTRUCTURE SUPPORT		\$	1,193,304	\$	1,193,304
<b>C.1.1. Strategy:</b> E&G SPACE SUPPORT					
<b>D. Goal:</b> PROVIDE NON-FORMULA SUPPORT					
<b>D.1. Objective:</b> INSTRUCTION/OPERATION					
Provide Instructional and Operations Support.					
<b>D.1.1. Strategy:</b> COLLEGE OF MEDICINE		\$	25,000,000	\$	25,000,000
<b>D.1.2. Strategy:</b> RESEARCH CENTER - RGV		\$	15,000,000	\$	UB
Research Center - Rio Grande Valley.					
<b>Total, Goal D:</b> PROVIDE NON-FORMULA SUPPORT		\$	40,000,000	\$	25,000,000
<b>E. Goal:</b> TOBACCO FUNDS					
<b>E.1.1. Strategy:</b> TOBACCO-PERMANENT HEALTH FUND		\$	1,100,000	\$	1,100,000
Tobacco Earnings from the Permanent Health Fund for Higher Ed. No. 810.					
<b>Grand Total, UNIVERSITY OF HOUSTON COLLEGE OF     MEDICINE</b>		\$	55,859,797	\$	40,869,313

**Object-of-Expense Informational Listing:**

Salaries and Wages		\$	12,094,592	\$	11,368,230
Other Personnel Costs			380,771		257,024
Faculty Salaries (Higher Education Only)			21,214,717		23,271,624
Professional Fees and Services			1,081,791		957,866
Fuels and Lubricants			36		6
Consumable Supplies			117,415		201,814
Utilities			348,909		119,125
Rent - Building			9,022		30,027
Rent - Machine and Other			1,050,656		1,207,256
Other Operating Expense			19,402,448		2,925,360
Grants			159,440		159,440
Capital Expenditures			0		371,541
<b>Total, Object-of-Expense Informational Listing</b>		\$	55,859,797	\$	40,869,313

**Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:**

<u>Employee Benefits</u>					
Retirement		\$	1,192,146	\$	1,287,710
Group Insurance			1,095,045		1,182,649
Social Security			1,479,501		1,562,353
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>		\$	3,766,692	\$	4,032,712

**2. Performance Measure Targets.** The following is a listing of the key performance target levels for the University of Houston College of Medicine. It is the intent of the Legislature that appropriations made by this Act be utilized in the most efficient and effective manner possible to achieve the intended mission of the University of Houston College of Medicine. In order to achieve the objectives and service standards established by this Act, the University of Houston College of Medicine shall make every effort to attain the following designated key performance target levels associated with each item of appropriation.

	2026	2027
<b>A. Goal:</b> INSTRUCTION/OPERATIONS		
<b>Outcome (Results/Impact):</b>		
Percent of Medical School Students Passing Part 1 or Part 2 of the National Licensing Exam on the First Attempt	0%	0%
Percent of Medical Residency Completers Practicing in Texas	0%	0%
<b>A.1.1. Strategy:</b> MEDICAL EDUCATION		
<b>Explanatory:</b>		
Minority Admissions As a Percent of Total First-year Admissions (All Schools)	49%	50%
Minority MD Admissions As a Percent of Total MD Admissions	0%	0%
Percent of Medical School Graduates Entering a Primary Care Residency	60%	60%
Average Student Loan Debt for Medical School Graduates	0	0
Percent of Medical School Graduates with Student Loan Debt	0%	0%

**UNIVERSITY OF HOUSTON COLLEGE OF MEDICINE**  
(Continued)

**A.1.2. Strategy: GRADUATE MEDICAL EDUCATION**

**Output (Volume):**

Total Number of MD or DO Residents	0	0
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**Explanatory:**

Minority MD or DO Residents As a Percent of Total MD or DO Residents	0%	0%
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**B. Goal: PROVIDE RESEARCH SUPPORT**

**Outcome (Results/Impact):**

Total External Research Expenditures	0	0
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3. **Estimated Appropriation and Unexpended Balance.** Included in the amounts appropriated above are estimated appropriations of the institution's estimated allocation of amounts available for distribution out of the Permanent Health Fund for Higher Education No. 810.
  - a. Amounts available for distribution or investment returns in excess of the amounts estimated above are also appropriated to the institution. In the event that amounts available for distribution or investment returns are less than the amounts estimated above, this Act may not be construed as appropriating funds to make up the difference.
  - b. All balances of estimated appropriations from the institution's allocation from the amounts available for distribution out of the Permanent Health Fund for Higher Education No. 810, except for any monies from the General Revenue Fund, at the close of the fiscal year ending August 31, 2025, and the income to said fund during the fiscal years beginning September 1, 2025, are hereby appropriated. Any unexpended appropriations made above as of August 31, 2026, are hereby appropriated to the institution for the same purposes for fiscal year 2027.
4. **College of Medicine.** Out of funds appropriated above in Strategy D.1.1, College of Medicine, \$25,000,000 from the General Revenue Fund in fiscal year 2026 and \$25,000,000 for the General Revenue Fund in fiscal year 2027 shall be used for the purpose of expanding class size, conducting research, hiring additional faculty and staff, and supporting clinical operations. Any unexpended balances as of August 31, 2026, are appropriated for the same purposes for the fiscal year beginning on September 1, 2026.
5. **Medical Education and Research Center - Rio Grande Valley.** Out of funds appropriated above in Strategy D.1.2, Research Center - RGV, \$15,000,000 from the General Revenue Fund in fiscal year 2026 shall be used to establish a medical research and education center in the Rio Grande Valley. Any unexpended balances as of August 31, 2026, are appropriated for the same purpose for the fiscal year beginning September 1, 2026.

This appropriation is contingent on approval by a two-thirds majority in each chamber of the legislature. In accordance with Texas Constitution, Article VII, Section 17(j), the legislature finds there is a demonstrated need for a medical research and education center in the Rio Grande Valley and that such appropriation may be used for the construction or permanent improvement of such facilities.

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**UNIVERSITY OF HOUSTON SYSTEM  
BOARD OF REGENTS AGENDA**

**COMMITTEE:** Finance, Facilities and Administration

**ITEM:** Approval is requested to delegate authority to the Chancellor to approve transfers of non-formula state funding among University of Houston and System Administration

**DATE PREVIOUSLY SUBMITTED:** N/A

**SUMMARY:**

Approval is requested to delegate authority to the Chancellor to approve transfers of non-formula state funding between University of Houston and System Administration to align funding with effort when appropriate. The General Appropriations Act, Special Provisions Relating Only to State Agencies of Higher Education, Section 4.1 allows appropriation transfers among academic component institutions and their associated system administration with the approval of the respective governing board.

Transfers are requested for the 2026-2027 Biennium non-formula appropriation for Katy expansion from System Administration to the University of Houston, and for future appropriations that may require realignment of funding between these two System agencies. All academic programs that will be offered at Katy will be provided by University of Houston faculty and supported by staff of the University of Houston.

**SUPPORTING  
DOCUMENTATION:**

**FISCAL NOTE:** \$10 million FY2026, \$10 million FY2027

**RECOMMENDATION/  
ACTION REQUESTED:** Administration recommends approval of this item

**COMPONENT:** University of Houston System

		11/11/25
SENIOR VICE CHANCELLOR	Raymond S. Bartlett	DATE
		11/17/25
CHANCELLOR	Renu Khator	DATE

**SPECIAL PROVISIONS RELATING ONLY TO  
STATE AGENCIES OF HIGHER EDUCATION**

(Continued)

The University of Texas Permian Basin  
The University of Texas at San Antonio  
The University of Texas at Tyler  
Stephen F. Austin State University  
Texas A&M University  
Texas A&M University at Galveston  
Prairie View A&M University  
Tarleton State University  
Texas A&M University - Central Texas  
Texas A&M University - Corpus Christi  
Texas A&M University - Kingsville  
Texas A&M University - San Antonio  
Texas A&M University - Texarkana  
Texas A&M International University  
East Texas A&M University  
West Texas A&M University  
University of Houston  
University of Houston - Clear Lake  
University of Houston - Downtown  
University of Houston - Victoria  
University of North Texas  
University of North Texas at Dallas  
Texas Southern University  
Texas Tech University  
Angelo State University  
Midwestern State University  
Texas Woman's University  
Lamar University  
Lamar Institute of Technology  
Lamar State College - Orange  
Lamar State College - Port Arthur  
Sam Houston State University  
Texas State University  
Sul Ross State University, including:  
Sul Ross State University Rio Grande College

2. As used in this Act, the term "health related institutions" shall mean only the following institutions:

The University of Texas Southwestern Medical Center  
The University of Texas Medical Branch at Galveston  
The University of Texas Health Science Center at Houston  
The University of Texas Health Science Center at San Antonio  
The University of Texas M.D. Anderson Cancer Center  
The University of Texas Health Science Center at Tyler  
The University of Texas Rio Grande Valley School of Medicine  
The University of Texas at Austin Dell Medical School  
Texas A&M University System Health Science Center  
University of North Texas Health Science Center  
Texas Tech University Health Sciences Center  
Texas Tech University Health Sciences Center at El Paso  
University of Houston College of Medicine  
Sam Houston State University College of Osteopathic Medicine

3. "Educational and General Funds" are those funds defined in Education Code, Section 51.009(c) and General Revenue Fund appropriations.

**Sec. 4. Transfer Provisions.**

1. **Intercomponent Transfers.** With the approval of the respective governing board, appropriation transfers may be made among medically-related components and their associated system administration, among academic component institutions and their associated system administration, and among component technical colleges controlled by the board, and within each institution, transfers may be made between informational items of appropriation for the general

**SPECIAL PROVISIONS RELATING ONLY TO  
STATE AGENCIES OF HIGHER EDUCATION**

(Continued)

academic institutions, health centers, health science centers, medical education programs, and technical colleges regardless of whether the informational items are monies from the General Revenue Fund or local funds in character. With the approval of the system administration, transfers may be made from the Texas A&M system to the Texas A&M System Agencies or among the Texas A&M System Agencies. Transfers may not be made from medically-related components to academic components or from academic components to medically-related components except that transfers may be made from schools of medicine, nursing, pharmacy, and allied health in academic components to medically-related components and from medically-related components into the health-related programs listed above in academic components. Transfers may not be made into the informational items setting the salary rate for the president, chancellor, or for any other line-item salary shown. Nothing in this section shall authorize the transfer of appropriations from Texas A&M University System Agencies to Texas A&M University.

2. **Health to Academic Intercomponent Transfers with LBB Prior Approval.** As an exception to the provisions in Subsection 1, transfers may be made with prior approval of the Governor and Legislative Budget Board from medically-related components to general academic institutions if it does not diminish the academic programs of the medically-related component or result in increased fees to patients at the component. The systems shall furnish whatever documentation may be required by the Governor and Legislative Budget Board to assure these conditions are met.
3. **Revenue Enhancement and Transfer Notification.** The University of Texas System shall enhance local funds revenue to reduce the need for monies from the General Revenue Fund. The University of Texas System shall give 30 business days notice to the Legislative Budget Board and Governor prior to transferring local funds from any System hospital. Furthermore, notwithstanding the provisions of Subsections 1 and 2 above, The University of Texas System Board of Regents shall not transfer funds from health institutions delivering patient care if such a transfer would result in a decrease in the quality or amount of indigent patient care offered by the affected institution.
4. **Reporting of Transfers.** Any transfers made pursuant to Subsections 1, 2, and 3, whether monies from the General Revenue Fund or local funds in nature, shall be reported in the Legislative Appropriations Request for the biennium beginning September 1, 2027.
5. **Capital Construction Assistance Projects and Revenue Bond Transfers.** Notwithstanding the other provisions of this act, transfers are not prohibited to the extent they are required to comply with proceedings authorizing bonds or other obligations now outstanding or hereafter issued pursuant to law.

**Sec. 5. Salary and Benefit Provisions.**

1. **Prorated Salaries Authorized.** Any employees who distribute their time and duties between general administration, instruction, organized activities related to instruction, and the management of auxiliary enterprises may receive their total salary payments in proportionate parts from such activities and from the appropriated or available funds therefore.
2. **President Salaries.** Out of the educational and general funds appropriated to the general academic institutions, community colleges, health centers, health science centers, and medical education programs, an amount not to exceed \$65,945 in fiscal year 2026 and \$65,945 in fiscal year 2027 may be expended for the salary of a president. All presidents may receive in addition to the above amounts a house, utilities, and/or supplement from institutional funds. If a house owned by the institution, center, or program is not available, an amount not to exceed \$7,200 per year from the appropriation to the institution, center, or program, and additional amounts from institutional funds where required, may be provided in lieu of house and utilities.
3. **Chancellor Salaries.** Out of the funds appropriated, transferred, or contracted to the system offices and community colleges, an amount not to exceed \$70,231 in fiscal year 2026 and \$70,231 in fiscal year 2027 may be expended for the salary for a chancellor. All chancellors may receive in addition to the above amounts a house, utilities, and/or supplement from institutional funds. If a system owned house is not available, an amount not to exceed \$7,200 per year from the system office appropriation and additional amounts from private and institutional funds where required may be provided in lieu of house and utilities.

**TEXAS A&M UNIVERSITY - TEXARKANA**  
(Continued)

3. **Scholarship Match.** Out of the funds appropriated above, funds may be used to provide a match for funds collected by a two dollar per semester credit hour fee for a student endowment scholarship and internship program adopted by student referendum, pursuant to Education Code, Section 56.242.
4. **Expansion Funding - Texas A&M University - Texarkana.** It is the intent of the legislature that non-formula General Revenue operations funding in Strategy C.1.3, Expansion Funding for Texas A&M University - Texarkana will be phased out by one-fourth over the four biennia following the biennium the institution reaches 6,000 full-time student equivalents.
5. **Student Success Program.** Out of funds appropriated to Texas A&M University - Texarkana in Strategy C.1.5, Student Success Program, \$497,508 from the General Revenue Fund in fiscal year 2026 and \$497,508 from the General Revenue Fund in fiscal year 2027 will be used for the Student Success Program.
6. **Nursing Program.** Out of funds appropriated to Texas A&M University - Texarkana in Strategy C.1.2, Nursing Program, \$955,305 from the General Revenue Fund in fiscal year 2026 and \$955,305 from the General Revenue Fund in fiscal year 2027 will be used for the Nursing Program.
7. **Better East Texas Initiative.** Out of funds appropriated to Texas A&M University - Texarkana in Strategy C.2.1, Better East Texas Initiative, \$6,610,000 from the General Revenue Fund in fiscal year 2026 and \$6,610,000 from the General Revenue Fund in fiscal year 2027 will be used for the Better East Texas Initiative.

**UNIVERSITY OF HOUSTON SYSTEM ADMINISTRATION**

	For the Years Ending	
	August 31, 2026	August 31, 2027
<b>Method of Financing:</b>		
General Revenue Fund	\$ 69,836,780	\$ 69,836,780
License Plate Trust Fund Account No. 0802, estimated	\$ 11,238	\$ 11,238
<b>Total, Method of Financing</b>	<b>\$ 69,848,018</b>	<b>\$ 69,848,018</b>
<b>Items of Appropriation:</b>		
1. Educational and General State Support	\$ 69,848,018	\$ 69,848,018
<b>Grand Total, UNIVERSITY OF HOUSTON SYSTEM ADMINISTRATION</b>	<b>\$ 69,848,018</b>	<b>\$ 69,848,018</b>

**This bill pattern represents an estimated 81.6% of this agency's estimated total available funds for the biennium.**

1. **Informational Listing of Appropriated Funds.** The appropriations made above for Educational and General State Support are subject to the special and general provisions of this Act and include the following amounts for the purposes indicated.

<b>Number of Full-Time-Equivalents (FTE)- Appropriated Funds</b>	42.9	42.9
<b>A. Goal: INSTRUCTION/OPERATIONS</b> Provide Instructional and Operations Support.		
<b>A.1.1. Strategy: SYSTEM OFFICE OPERATIONS</b>	\$ 1,468,759	\$ 1,468,759
<b>B. Goal: INFRASTRUCTURE SUPPORT</b> Provide Infrastructure Support.		
<b>B.1.1. Strategy: UH CCAP REVENUE BONDS</b> University of Houston Capital Construction Assistance.	\$ 21,964,102	\$ 21,964,102

**UNIVERSITY OF HOUSTON SYSTEM ADMINISTRATION**  
(Continued)

<b>B.1.2. Strategy:</b> UH CLEAR LAKE CCAP REVENUE BONDS		
BONDS	9,263,432	9,263,432
University of Houston Clear Lake Capital Construction.		
<b>B.1.3. Strategy:</b> UH DOWNTOWN CCAP REVENUE BONDS	9,553,500	9,553,500
University of Houston Downtown Capital Construction.		
<b>B.1.4. Strategy:</b> UH VICTORIA CCAP REVENUE BONDS	7,748,050	7,748,050
University of Houston Victoria Capital Construction.		
<b>B.1.5. Strategy:</b> UH SYSTEM CCAP REVENUE BONDS	8,850,175	8,850,175
University of Houston System Capital Construction Assistance.		
<b>Total, Goal B:</b> INFRASTRUCTURE SUPPORT	\$ 57,379,259	\$ 57,379,259
<b>C. Goal:</b> NON-FORMULA SUPPORT		
Provide Non-formula Support.		
<b>C.1. Objective:</b> INSTRUCTIONAL SUPPORT		
<b>C.1.1. Strategy:</b> TEACHER PREPARATION PROGRAM	\$ 1,000,000	\$ 1,000,000
<b>C.1.2. Strategy:</b> KATY EXPANSION	10,000,000	10,000,000
<b>Total, Goal C:</b> NON-FORMULA SUPPORT	\$ 11,000,000	\$ 11,000,000
<b>Grand Total, UNIVERSITY OF HOUSTON SYSTEM ADMINISTRATION</b>	\$ 69,848,018	\$ 69,848,018
<b>Object-of-Expense Informational Listing:</b>		
Salaries and Wages	\$ 2,664,291	\$ 2,664,291
Other Personnel Costs	1,581,821	1,581,821
Faculty Salaries (Higher Education Only)	6,500,000	6,500,000
Debt Service	34,629,121	34,629,121
Other Operating Expense	24,472,785	24,472,785
<b>Total, Object-of-Expense Informational Listing</b>	\$ 69,848,018	\$ 69,848,018
<b>Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act:</b>		
<u>Employee Benefits</u>		
Retirement	\$ 152,055	\$ 168,505
Group Insurance	346,403	374,115
Social Security	110,644	116,840
<b>Total, Estimated Allocations for Employee Benefits and Debt Service Appropriations Made Elsewhere in this Act</b>	\$ 609,102	\$ 659,460

**2. Governing Board.** Out of the funds appropriated above, an amount not to exceed \$175,000 in each year of the biennium shall be for all expenses associated with the governing board's duties including, but not limited to: travel, entertainment, lodging, and expenses of state employees who provide services for the governing board.

A separate record of the board's expenditures shall be kept and retained in the same manner as the fiscal records of the institution(s) the board governs. No funds may be used for the governing board's expenses except for the specific amounts designated above. Funds appropriated for the governing board's expenses may be used for any other purpose covered by this Act.

**3. Aircraft Authorized.** The University of Houston System Administration is authorized to acquire, operate and maintain, including replacing, one passenger airplane. Such airplane should be acquired by gift, if possible, but may be acquired by purchase subject to the authority under Government Code, Chapter 2205. All costs of acquisition, operation and maintenance, including replacement, shall be paid for out of institutional funds. In the event that a temporary need arises, the University of Houston may expend institutional funds for the lease or rental of an aircraft on an as-needed basis.

**4. Teacher Preparation Program.** Out of funds appropriated to the University of Houston System in Strategy C.1.1, Teacher Preparation Program, \$1,000,000 from the General Revenue Fund in

**UNIVERSITY OF HOUSTON SYSTEM ADMINISTRATION**  
(Continued)

fiscal year 2026 and \$1,000,000 from the General Revenue Fund in fiscal year 2027 will be used to support the Teacher Preparation Program, which is a partnership between the University of Houston System institutions and participating Houston-area school districts.

5. **Katy Expansion.** Out of funds appropriated above in Strategy C.1.2, Katy Expansion, \$10,000,000 from the General Revenue Fund in fiscal year 2026 and \$10,000,000 from the General Revenue Fund in fiscal year 2027 shall be used for supporting the migration and expansion of existing programs at the University of Houston at Katy instructional site. Any unexpended balances as of August 31, 2026, are appropriated for the same purpose for the fiscal year beginning September 1, 2026.

**UNIVERSITY OF HOUSTON SYSTEM  
BOARD OF REGENTS AGENDA**

**COMMITTEE:** Finance, Facilities and Administration

**ITEM:** Approval is requested for the annual review of the University of Houston System Board of Regents Finance, Facilities and Administration Committee Charter – University of Houston System

**DATE PREVIOUSLY SUBMITTED:** November 21, 2024

**SUMMARY:**

In accordance with the UH System Board of Regents Bylaws, the Finance, Facilities and Administration Committee shall review this charter at least once a year. There are no recommended changes to the charter during this review period.

**SUPPORTING DOCUMENTATION:** Finance, Facilities and Administration Charter

**FISCAL NOTE:** None

**RECOMMENDATION/  
ACTION REQUESTED:** Administration recommends approval of this item

**COMPONENT:** University of Houston System

		11/11/25
SENIOR VICE CHANCELLOR	Raymond S. Bartlett	DATE
		11/17/25
CHANCELLOR	Renu Khator	DATE

## Finance, Facilities, and Administration Committee Charter

**Charter:** The Finance, Facilities, and Administration committee has oversight of policy and performance related to the physical assets, budget, finance, and business operations, including reviewing the Chancellor's recommendations on capital priorities, annual budgets, and tuition and fees.

More specifically, the committee shall:

(a) review and recommend approval of fiscal policies and major financial plans including annual operating budgets;

(b) review and recommend approval of tuition and fees;

(c) review and recommend delegation of authority to the Chancellor for banking agreements;

(d) review and recommend delegation of authority to the Chancellor for major financial contracts and expenditures (single procurements greater than \$1 million annually);

(e) review and recommend approval of bond issuances;

(f) review major financial and management reports;

(g) review and recommend approval of physical and facility master plans as well as capital improvement plans for each UH System site including amendments for purchase, lease, sale or development programs for real estate;

(h) review and recommend delegation of authority to the Chancellor for programs regarding new construction or major repair and rehabilitation of buildings and facilities when the total cost is equal to or greater than the submittal threshold requiring Texas Higher Education Coordinating Board notification;

(i) review and recommend delegation of authority to the Chancellor for land acquisition by purchase or gift;

(j) review major reports regarding the use, occupancy, condition, and security of facilities and property, including information concerning deferred maintenance with respect to buildings and facilities;

(k) review and recommend naming of facilities consistent with board policy;

## Finance, Facilities, and Administration Committee Charter

The Finance, Facilities, and Administration Committee is required to perform a review of the charter at least annually, as required by Board of Regent Bylaws. (11/20~~1~~/2~~5~~4)

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(j) review major reports regarding the use, occupancy, condition, and security of facilities and property, including information concerning deferred maintenance with respect to buildings and facilities;

(k) review and recommend naming of facilities consistent with board policy;

## Finance, Facilities, and Administration Committee Charter

The Finance, Facilities, and Administration Committee is required to perform a review of the charter at least annually, as required by Board of Regent Bylaws. (11/20/25)

**UNIVERSITY OF HOUSTON SYSTEM  
BOARD OF REGENTS AGENDA**

**COMMITTEE:** Finance, Facilities and Administration

**ITEM:** Approval is requested of the annual update to the University of Houston-Downtown Master Plan

**DATE PREVIOUSLY SUBMITTED:** November 21, 2024

**SUMMARY:**

Approval is requested for the annual update to the University of Houston-Downtown Master Plan, which will be presented by President Loren Blanchard.

**SUPPORTING DOCUMENTATION:** PowerPoint Presentation

**FISCAL NOTE:** N/A

**RECOMMENDATION/  
ACTION REQUESTED:** Administration recommends approval of this item

**COMPONENT:** University of Houston-Downtown



November 10, 2025

**PRESIDENT**

Loren Blanchard

**DATE**



11/11/25

**SENIOR VICE CHANCELLOR**

Raymond S. Bartlett

**DATE**



11/17/25

**CHANCELLOR**

Renu Khator

**DATE**

**UNIVERSITY OF HOUSTON SYSTEM  
BOARD OF REGENTS AGENDA**

**COMMITTEE:** Finance, Facilities and Administration

**ITEM:** Annual report on the condition of buildings and facilities – University of Houston System:

**DATE PREVIOUSLY SUBMITTED:** November 21, 2024

**SUMMARY:**

The annual update of the University of Houston-System deferred maintenance report, per Sec. 61.05821 of the Texas Education Code, will be presented. This report, covering University of Houston System Universities, will be presented by Sr. Associate Vice Chancellor/Vice President for Facilities/Construction Management David Oliver.

**SUPPORTING DOCUMENTATION:** PowerPoint Presentation

**FISCAL NOTE:** N/A

**RECOMMENDATION/  
ACTION REQUESTED:** Information

**COMPONENT:** University of Houston System



SENIOR VICE CHANCELLOR

Raymond S. Bartlett

11/11/25

DATE



CHANCELLOR

Renu Khator

11/17/25

DATE



**Board of Regents**  
**Annual Deferred Maintenance System Report**

**November 20, 2025**

# FY 2025 DEFERRED MAINTENANCE REPORT

## 5 Year Projected Total Campus Deferred/Planned Maintenance

\$ 441,000,000 – E&G  
\$ 132,000,000 – Auxiliary  
\$ 123,000,000 – Infrastructure  
**\$ 696,000,000 – Total**

## FY 2025 Deferred/Planned Maintenance Expenditures

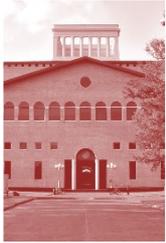
\$ 17,000,000 – Standard Allocations  
\$ 46,665,000 - Capital Renewal Core, Life Sciences, Centennial Projects  
**\$ 63,665,000 – Total**

## FY 2026 Deferred/Planned Maintenance Budget

\$ 31,000,000 – Standard Allocations  
\$ 87,300,000 - Capital Renewal Core, Life Sciences, Centennial Projects  
**\$ 118,000,000 – Total**

# FY 2025 DEFERRED MAINTENANCE REPORT

## Campus at a Glance



Total Campus Replacement Value = \$ 11.2b  
(Buildings: \$9.2b, Infrastructure: \$2b)



Building count = 166<sup>1</sup>



Total GSF = 17m



Avg. Building Age = 37<sup>1</sup> yrs.



Total E&G assignable = 4m  
Total Aux. assignable = 5.9m



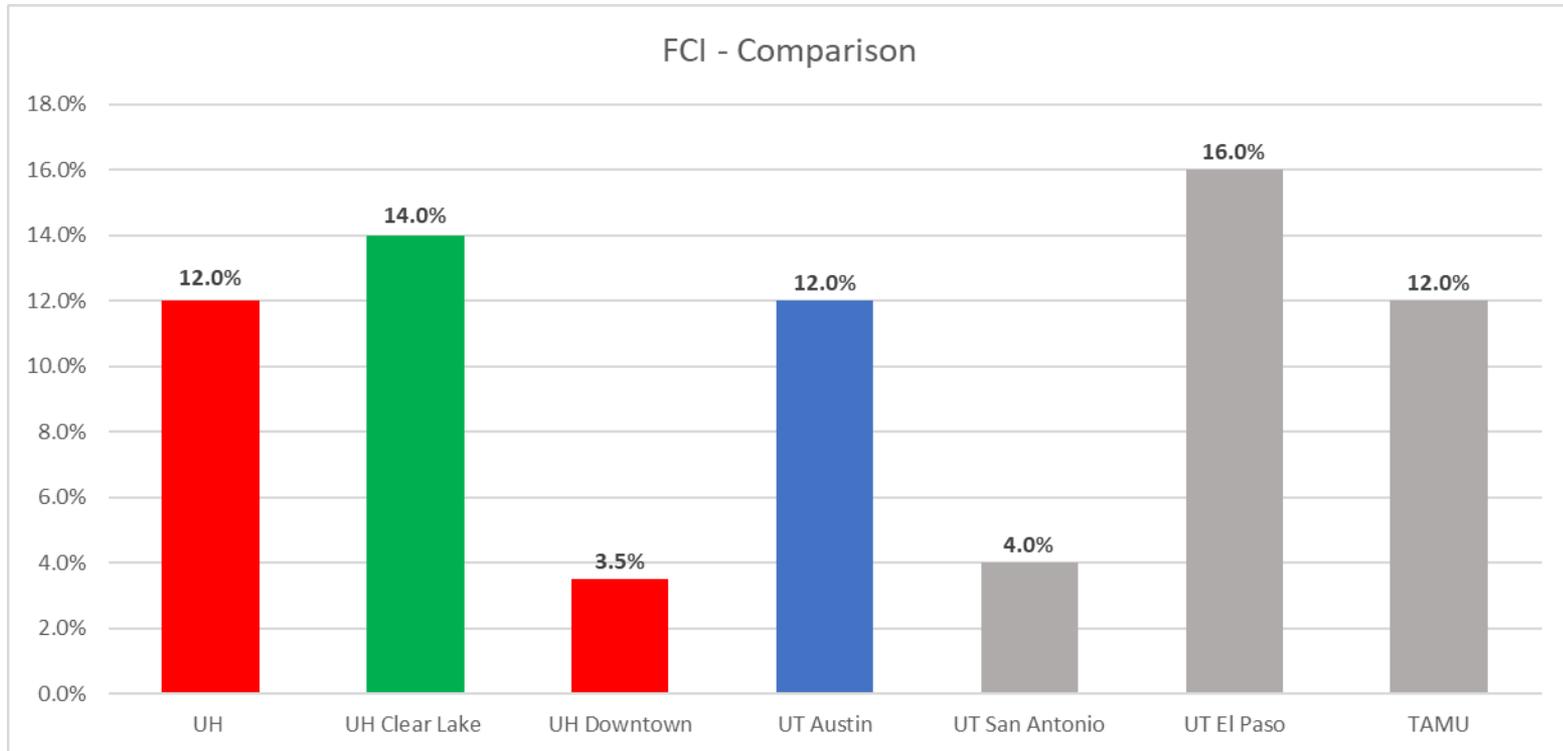
Facility Condition Index = 12%<sup>2</sup>

1—UH, UH College of Medicine, UH Sugar Land, UH Katy, and UH Tech. Bridge owned and leased

2—Index based on 10-year DM cost

# FY 2025 DEFERRED MAINTENANCE REPORT

## FCI Benchmark



Data was provided by each institution (2024, 2025)

# FY 2025 DEFERRED MAINTENANCE REPORT

## Asset Performance – Poor and Critical Bldgs Ranked by Highest FCI

	Building Name	FCI	FCI Cost	CRV	AGE
Critical	J. Davis Armistead	0.60	\$61,900,000	\$102,400,000	49
	<b>*College of Phar.Tx.Med.Center</b>	<b>0.53</b>	<b>\$17,100,000</b>	<b>\$32,000,000</b>	<b>45</b>
	A. D. Bruce Religion Center	0.59	\$10,100,000	\$17,100,000	61
	Lamar Fleming, Jr.	0.53	\$49,700,000	\$93,100,000	60
	Cullen Coll. of Engineering 1	0.45	\$81,100,000	\$178,900,000	55
	<b>**Stephen Power Farish Hall</b>	<b>0.39</b>	<b>\$34,300,000</b>	<b>\$88,400,000</b>	<b>55</b>
	<b>*Agnes Arnold Auditorium</b>	<b>0.41</b>	<b>\$5,100,000</b>	<b>\$12,400,000</b>	<b>57</b>
	Student Service Center 1	0.39	\$9,700,000	\$24,600,000	57
	Philip Guthrie Hoffman Hall	0.37	\$38,800,000	\$103,600,000	51
	Isabel C. Cameron	0.31	\$7,200,000	\$23,000,000	55
Poor	Ezekiel W Cullen	0.30	\$27,800,000	\$92,100,000	75
	<b>*Agnes Arnold Hall</b>	<b>0.28</b>	<b>\$36,000,000</b>	<b>\$129,000,000</b>	<b>58</b>
	<b>*Charles F. McElhinney Hall</b>	<b>0.28</b>	<b>\$15,900,000</b>	<b>\$56,100,000</b>	<b>54</b>
	Bates Law (Law Center)	0.26	\$17,500,000	\$67,400,000	56
	Fine Arts Building	0.26	\$26,700,000	\$104,000,000	53
	M. D. Anderson Library	0.25	\$66,100,000	\$260,200,000	75
	<b>*Science and Research 1</b>	<b>0.23</b>	<b>\$39,200,000</b>	<b>\$170,500,000</b>	<b>56</b>
	University of Houston Science Cent.	0.21	\$18,900,000	\$90,800,000	34
	Moody Towers Residence Halls	0.18	\$34,100,000	\$191,900,000	55
	Max Krost Hall	0.14	\$4,100,000	\$28,500,000	55
Teaching Unit 2 Building	0.15	\$10,200,000	\$67,400,000	50	

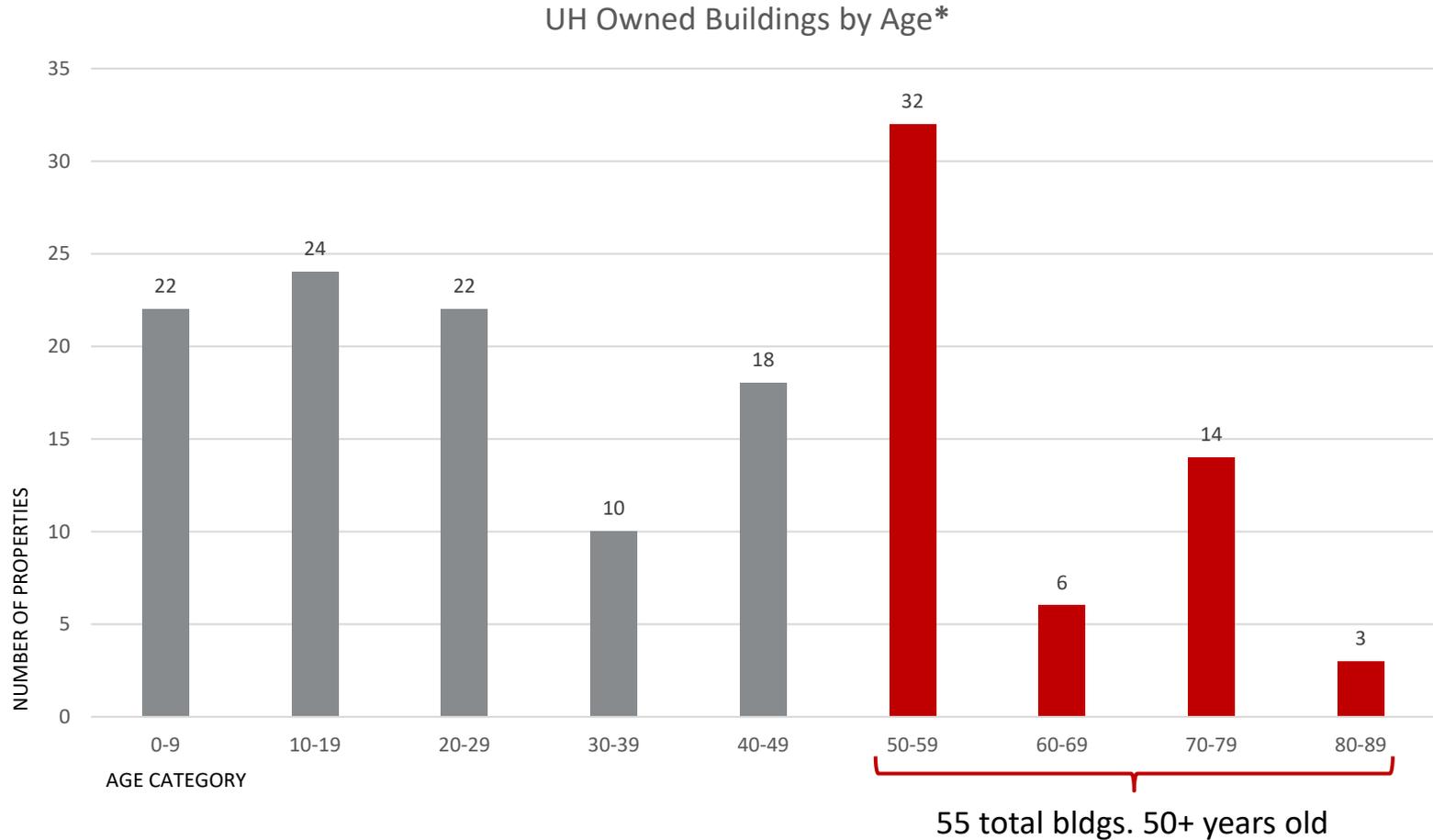
0.11- 0.30 Poor

0.31 – Up Critical

Chart does not include storage buildings, or facilities that are scheduled to be removed  
 CRV values were rounded up  
 \*CORE or Life Science Projects  
 \*\*To be removed with Centennial Master Plan Project  
 FCI and CRV values will be recalculated on yearly basis

# FY 2025 DEFERRED MAINTENANCE REPORT

## Average Building Age = 37 years old

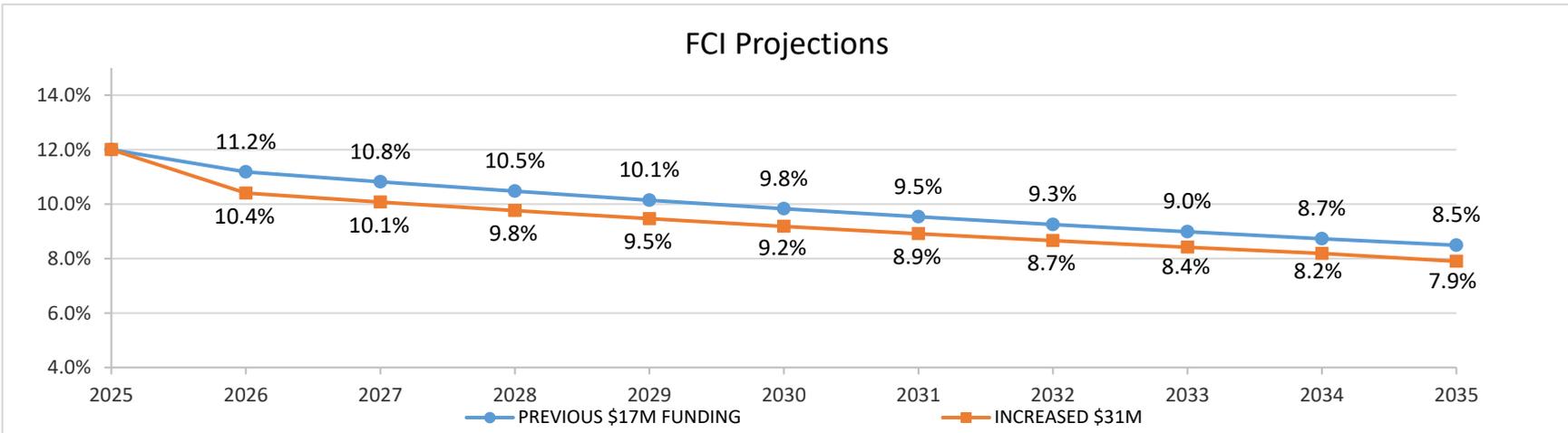
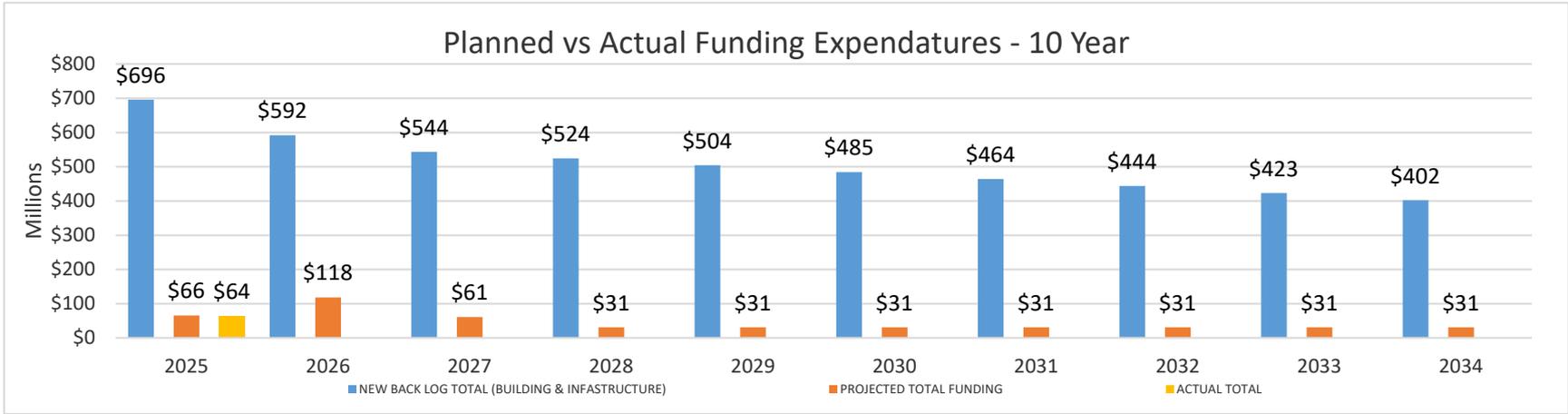


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\*Buildings owned by UH – UH College of Medicine, UH Sugar Land, UH Katy, UH Tech. Bridge and UH Coastal Center. Excludes 15 leased properties.

# FY 2025 DEFERRED MAINTENANCE REPORT

## DEFERRED MAINTENANCE PLANNED VS ACTUAL EXPENDITURES



Deferred maintenance cost includes buildings and infrastructure  
2.5% Backlog Deterioration per year, Escalation: at 4% each year

# FY 2025 DEFERRED MAINTENANCE REPORT

## Facility Condition Assessment (FCA) Informational Update

- Current documented FCA information is being calculated using pre-COVID reporting information
  
- New FCA Schedule
  - Building Assessments: July 2025 – January 2026
    - Includes all E&G buildings
    - Includes a portion of Auxiliaries
  
- 2026 Goals
  - 100% of buildings accessed and reported by end of year
  - Maintain a 5-year assessment schedule moving
  - Establish new tracking database

# FY 2025 DEFERRED MAINTENANCE REPORT

## 5 Year Projected Total Campus Deferred/Planned Maintenance

\$ 11,356,000 – E&G

**\$ 11,356,000 – Total**

## FY 2025 Deferred/Planned Maintenance Expenditures

\$ 2,725,000 – Standard Allocations

**\$ 2,725,000 - Total**

## FY 2026 Deferred/Planned Maintenance Budget

\$ 2,725,000 – Standard Allocations

**\$ 2,725,000 – Total**

## Additional Information

- **Total Deferred Maintenance cost is based on FCA reports.**
- **FCAs will be performed every three years on each campus building**
- **FY2024 deferred maintenance projects include: site improvements, site utilities, electrical systems, HVAC systems, plumbing, interiors, conveying, and building envelope**

# FY 2025 DEFERRED MAINTENANCE REPORT

## Campus at a Glance



Total Campus Replacement Value = \$ 1.05b



Building count = 12



Total GSF = 1.8m



Avg. Building Age = 31 yrs.



Total E&G assignable = 555k  
Total Aux. assignable = 520k



Campus Facility Condition Index = 3.5%

# FY 2025 DEFERRED MAINTENANCE REPORT

## Asset Performance Opportunities - Assets Ranked by Highest FCI

	Building Name	FCI	FCI Cost	CRV	AGE
Critical	None at this time				
Poor	None at this time				



# FY 2025 DEFERRED MAINTENANCE REPORT

## 5 Year Projected Total Campus Deferred/Planned Maintenance

\$ 118,749,000 – E&G

**\$ 118,749,000 – Total**

## FY 2025 Deferred/Planned Maintenance Expenditures

\$ 1,588,000 – Standard Allocations

\$ 398,000 – Project related

**\$ 1,986,000 – Total**

## FY 2026 Deferred/Planned Maintenance Budget

\$ 1,500,000 – Standard Allocations

\$ 7,000,000 – Project related

**\$ 8,500,000 – Total**

# FY 2025 DEFERRED MAINTENANCE REPORT

## Additional Information

- **Facilities Assessment Updated FY2023**
  - **Growth in projected maintenance requirements as buildings age**
  
- **Capital Construction Assistance Program Project (Bayou CCAP)**
  - **Construction Start June 2025**
  - **Major Deferred Maintenance Components Start October 2025**

# FY 2025 DEFERRED MAINTENANCE REPORT

## Campus at a Glance



Total Campus Replacement Value = \$ 868m  
(Buildings: \$694, Infrastructure: \$174 )



Building count = 23



Total GSF = 1.2m



Avg. Building Age = 29 yrs.



Total E&G assignable = 600k  
Total Aux. assignable = 160k



Campus Facility Condition Index = 14%

# FY 2025 DEFERRED MAINTENANCE REPORT

## Asset Performance Opportunities - Assets Ranked by Highest FCI

	Building Name	FCI	FCI Cost	CRV	AGE
Critical	Delta	0.53	\$17,971,821	\$33,859,550	46
	Animal Care	0.32	\$1,031,864	\$3,267,234	22
	Bayou	0.31	\$80,232,875	\$258,780,613	49
Poor	Arbor	0.28	\$6,929,698	\$25,074,260	54
	Central Services	0.20	\$3,193,312	\$16,189,520	49
	Central Plant	0.13	\$606,117	\$4,585,364	21



Does not include capital renewal projects, storage buildings, or facilities scheduled to be removed.  
 CRV values rounded up.

**UNIVERSITY OF HOUSTON SYSTEM  
BOARD OF REGENTS AGENDA**

**COMMITTEE:** Finance, Facilities and Administration

**ITEM:** Presentation of the Fiscal Year 2025 University of Houston System Results of Financial Operations

**DATE PREVIOUSLY SUBMITTED:** N/A

**SUMMARY:**

Ms. Usha Mathew, Assistant Vice President for Finance and Controller, will present a summary of the Fiscal Year 2025 University of Houston System Results of Financial Operations.

**SUPPORTING DOCUMENTATION:** Presentation

**FISCAL NOTE:** N/A

**RECOMMENDATION/  
ACTION REQUESTED:** Information

**COMPONENT:** University of Houston System

	11/11/25
SENIOR VICE CHANCELLOR	DATE
	11/17/25
CHANCELLOR	DATE
Raymond S. Bartlett	
Renu Khator	

# Overview of Results of FY2025 Financial Operations

Presentation to the  
Finance, Facilities, and Administration Committee

November 20, 2025

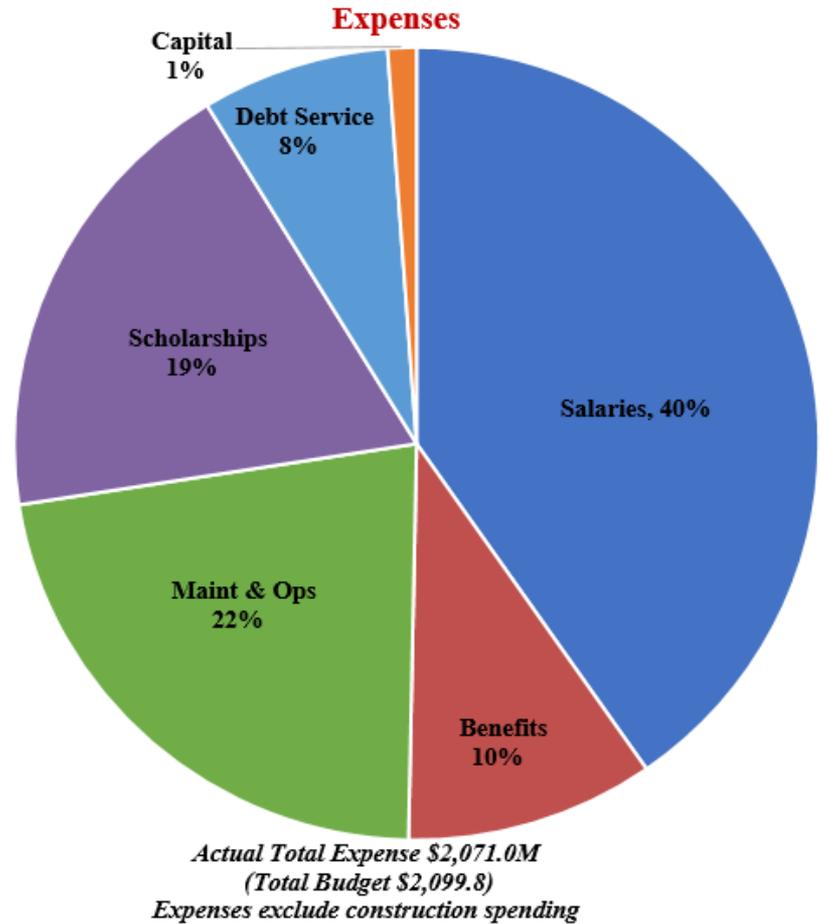
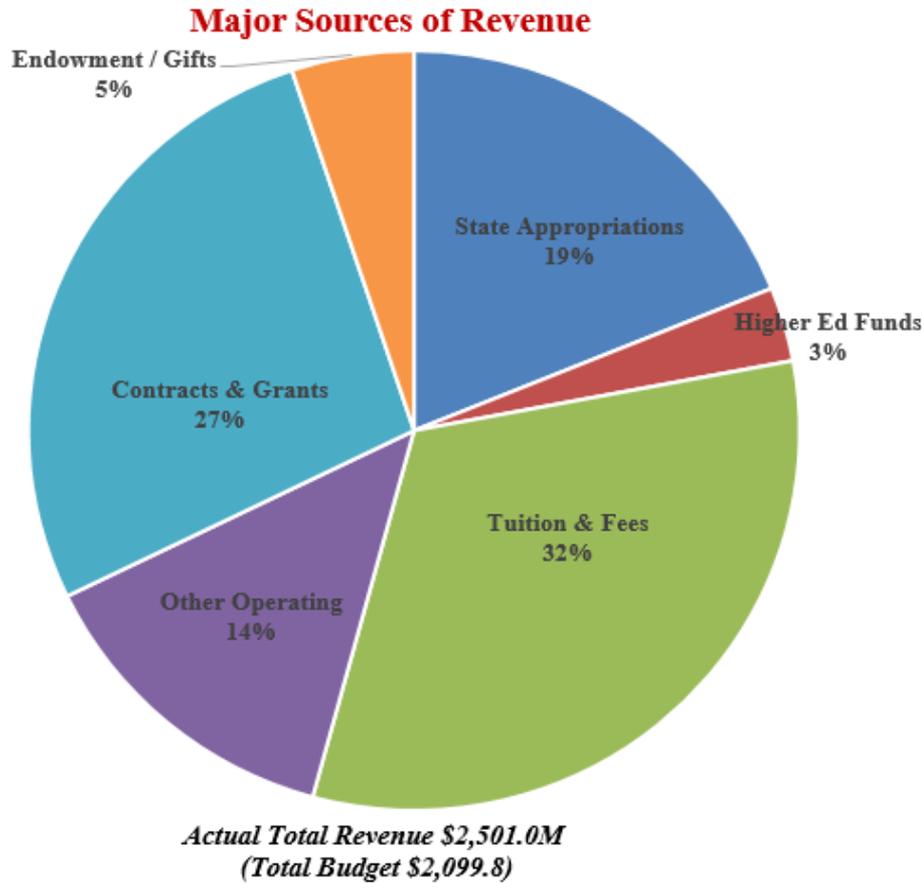
To view an electronic version of UHS's Annual Financial Reports, visit  
<https://www.uh.edu/office-of-finance/required-reports/annual-financial-report/>

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# UHS Consolidated Landscape

## Actual Revenues vs. Actual Expenses

(\$ in Millions)



# Analysis of Major Sources of Revenue

(\$ in Millions)

Revenues	Budgeted	Actual					
	FY2025	FY2025	FY2024	FY2023	FY2022	FY2021	FY2020
State Appropriations	459.5	472.6	455.4	368.7	374.6	336.4	399.1
Higher Ed. Funds	79.0	78.9	78.9	76.6	75.2	76.6	76.8
Tuition / Fees	783.6	805.0	784.9	773.0	787.0	776.1	745.9
Other Operating	309.1	339.7	333.6	300.4	246.8	200.6	253.8
Contracts / Grants	378.9	676.5	374.6	381.3	501.1	467.6	382.6
Endowment / Gifts	89.7	128.3	115.9	106.7	110.3	94.4	99.4
<b>Total</b>	<b>\$ 2,099.8</b>	<b>\$ 2,501.0</b>	<b>\$ 2,143.3</b>	<b>\$ 2,006.7</b>	<b>\$ 2,095.0</b>	<b>\$ 1,951.7</b>	<b>\$ 1,957.6</b>

# Analysis of Expenses

(\$ in Millions)

Expenses	Budgeted		Actual				
	FY2025	FY2025	FY2024	FY2023	FY2022	FY2021	FY2020
Salaries	879.1	835.0	809.7	757.8	720.9	696.0	702.5
Benefits	200.1	207.2	204.0	190.1	182.4	178.8	178.9
Maint & Ops	420.4	461.1	417.7	396.9	431.2	410.5	361.0
Scholarships	353.6	387.2	353.2	327.2	402.2	382.1	322.4
Debt Service	158.3	156.6	151.7	150.5	128.8	134.2	129.3
Capital	88.3	23.9	27.1	27.9	31.3	20.1	25.5
<b>Total</b>	<b>\$ 2,099.8</b>	<b>\$ 2,071.0</b>	<b>\$ 1,963.5</b>	<b>\$ 1,850.5</b>	<b>\$ 1,896.7</b>	<b>\$ 1,821.7</b>	<b>\$ 1,719.6</b>

# Analysis of Asset Balances

(\$ in Millions)

Assets	Actuals					
	FY2025	FY2024	FY2023	FY2022	FY2021	FY2020
<b>Cash, Appropriations, &amp; Investments</b>	<b>3,450.7</b>	<b>3,093.5</b>	<b>2,906.4</b>	<b>2,806.2</b>	<b>2,367.5</b>	<b>2,107.4</b>
Cash & appropriation balances	295.5	363.8	232.5	268.2	271.6	307.8
Investments (includes Endowment)	3,155.2	2,729.7	2,673.9	2,538.0	2,095.9	1,799.6
<b>Capital Assets, net of depreciation</b>	<b>2,340.6</b>	<b>2,222.2</b>	<b>2,183.9</b>	<b>2,199.6</b>	<b>2,123.4</b>	<b>2,072.9</b>
Land	154.2	153.8	153.8	153.1	145.1	145.2
Construction in progress	325.0	221.3	119.6	213.0	201.9	348.3
Buildings, facilities, infrastructure	1,727.7	1,727.2	1,790.1	1,710.1	1,654.8	1,450.4
Equipment, art, software, books	133.7	119.9	120.4	123.4	121.6	129.0
<b>Other Assets</b>	<b>2,810.4</b>	<b>2,559.3</b>	<b>2,583.0</b>	<b>2,633.1</b>	<b>2,568.8</b>	<b>2,490.3</b>
Receivables (student, loans, & gifts)	490.2	456.4	472.3	431.5	410.8	350.6
Prepaid expenses	56.1	48.5	48.9	46.0	53.2	55.7
Intercampus Receivables	2,157.0	1,904.4	1,814.8	1,792.5	1,597.2	1,417.0
Inventories, deferred charges	0.7	0.2	0.0	0.0	0.5	0.0
Def resources (Pension/OPEB)	106.4	149.8	247.0	363.1	507.1	667.0
<b>Total Assets</b>	<b>8,601.7</b>	<b>7,875.0</b>	<b>7,673.3</b>	<b>7,638.9</b>	<b>7,059.7</b>	<b>6,670.6</b>

# Analysis of Liability Balances and Equity Balances

(\$ in Millions)

Liabilities	Actuals					
	FY2025	FY2024	FY2023	FY2022	FY2021	FY2020
<b>Payables &amp; Accrued Liabilities</b>	<b>179.4</b>	<b>173.5</b>	<b>155.0</b>	<b>141.0</b>	<b>148.0</b>	<b>148.1</b>
Accounts payable & accruals	54.9	55.0	36.9	36.4	45.2	46.1
Payroll payable	124.5	118.5	118.1	104.6	102.8	102.0
<b>Bonds &amp; Long Term Obligations</b>	<b>2,005.7</b>	<b>1,869.3</b>	<b>1,918.3</b>	<b>2,007.0</b>	<b>1,615.5</b>	<b>1,713.9</b>
<b>Other Liabilities</b>	<b>3,687.4</b>	<b>3,446.3</b>	<b>3,389.4</b>	<b>3,344.1</b>	<b>3,197.3</b>	<b>3,017.7</b>
Deferred revenue	329.3	318.3	311.7	308.4	312.6	288.7
Deposits held for others	50.3	39.9	36.9	27.8	23.1	14.0
Intercampus Payables	2,157.0	1,904.4	1,814.8	1,792.5	1,597.2	1,417.0
Other commitments & defer chg	33.1	16.8	19.2	22.2	22.5	23.6
Def inflows (Pension/OPEB/Leases)	1,117.7	1,166.9	1,206.8	1,193.2	1,241.9	1,274.4
<b>Total Liabilities</b>	<b>5,872.5</b>	<b>5,489.1</b>	<b>5,462.7</b>	<b>5,492.1</b>	<b>4,960.8</b>	<b>4,879.7</b>
<b>Total Equity Balance</b>	<b>2,729.2</b>	<b>2,385.9</b>	<b>2,210.6</b>	<b>2,146.8</b>	<b>2,098.9</b>	<b>1,790.9</b>

# Detail by UHS Universities

# Revenues by UHS Universities

(\$ in Millions)

Revenues	Actuals		\$ Chg	UH	UHCL	UHD	UHV	UHSA
	FY2025	FY2024	FY24-25					
State Appropriation	472.6	455.4	17.2	313.4	41.4	36.5	20.9	60.4
Higher Ed. Funds	78.9	78.9	0.0	56.2	8.0	11.2	3.5	0.0
Tuition / Fees	805.0	784.9	20.1	598.5	69.5	109.0	28.0	0.0
Other Operating	339.7	333.6	6.1	303.9	9.1	7.8	4.2	14.7
Contracts / Grants	676.5	374.6	301.9	560.1	36.6	70.5	9.3	0.0
Endowment / Gifts	128.3	115.9	12.4	111.9	2.4	6.4	1.7	5.9
<b>UH System Total</b>	<b>\$ 2,501.0</b>	<b>\$ 2,143.3</b>	<b>\$ 357.7</b>	<b>\$ 1,944.0</b>	<b>\$ 167.0</b>	<b>\$ 241.4</b>	<b>\$ 67.6</b>	<b>\$ 81.0</b>

# Expenses by UHS Universities

(\$ in Millions)

Expenses	Actuals		\$ Chg					
	FY2025	FY2024	FY24-25	UH	UHCL	UHD	UHV	UHSA
Salaries	835.0	809.8	25.2	628.5	77.7	94.1	25.3	9.4
Benefits	207.2	204.0	3.2	150.3	21.3	25.9	7.5	2.2
Maint & Ops	461.1	417.7	43.4	379.6	26.0	38.0	12.6	4.9
Scholarships	387.2	353.2	34.0	269.3	35.2	69.0	12.7	1.0
Debt Service	156.6	151.7	4.9	84.3	5.1	5.4	4.4	57.4
Capital	23.9	27.1	(3.2)	17.9	2.9	2.8	0.3	-
<b>UH System Total</b>	<b>\$ 2,071.0</b>	<b>\$ 1,963.5</b>	<b>\$ 107.5</b>	<b>\$ 1,529.9</b>	<b>\$ 168.2</b>	<b>\$ 235.2</b>	<b>\$ 62.8</b>	<b>\$ 74.9</b>

# Assets, Liabilities and Equity Balances

(\$ in Millions)

	Actuals		\$ Chg					
	FY2025	FY2024	FY24-25	UH	UHCL	UHD	UHV	UHSA
<b>Assets</b>								
<b>Cash, Appropriations, &amp; Investments</b>	3,450.7	3,093.5	(357.2)	858.9	35.9	54.4	22.4	2,479.1
<b>Capital Assets, net of depreciation</b>	2,340.6	2,222.2	(118.4)	1,749.0	167.8	222.6	141.7	59.5
<b>Other Assets</b>	2,810.4	2,559.3	(251.0)	2,366.0	152.5	186.3	69.9	35.6
<b>Total Assets</b>	<b>8,601.7</b>	<b>7,875.0</b>	<b>(726.6)</b>	<b>4,973.9</b>	<b>356.2</b>	<b>463.3</b>	<b>234.0</b>	<b>2,574.2</b>
<b>Liabilities</b>								
<b>Payables &amp; Accrued Liabilities</b>	179.4	173.5	5.9	113.2	12.7	17.4	3.0	33.1
<b>Bonds &amp; Long Term Obligations</b>	2,005.7	1,869.3	136.4	1,435.7	161.6	144.4	150.6	113.4
<b>Other Liabilities</b>	3,687.4	3,446.3	241.1	1,083.8	152.7	199.5	72.1	2,179.3
<b>Total Liabilities</b>	<b>5,872.5</b>	<b>5,489.1</b>	<b>383.5</b>	<b>2,632.7</b>	<b>327.0</b>	<b>361.4</b>	<b>225.7</b>	<b>2,325.8</b>
<b>Total Equity Balance</b>	<b>2,729.2</b>	<b>2,385.9</b>	<b>343.4</b>	<b>2,341.2</b>	<b>29.2</b>	<b>102.0</b>	<b>8.3</b>	<b>248.4</b>

# **UHS Results of FY2025 Financial Operations Excluding UH-Victoria**

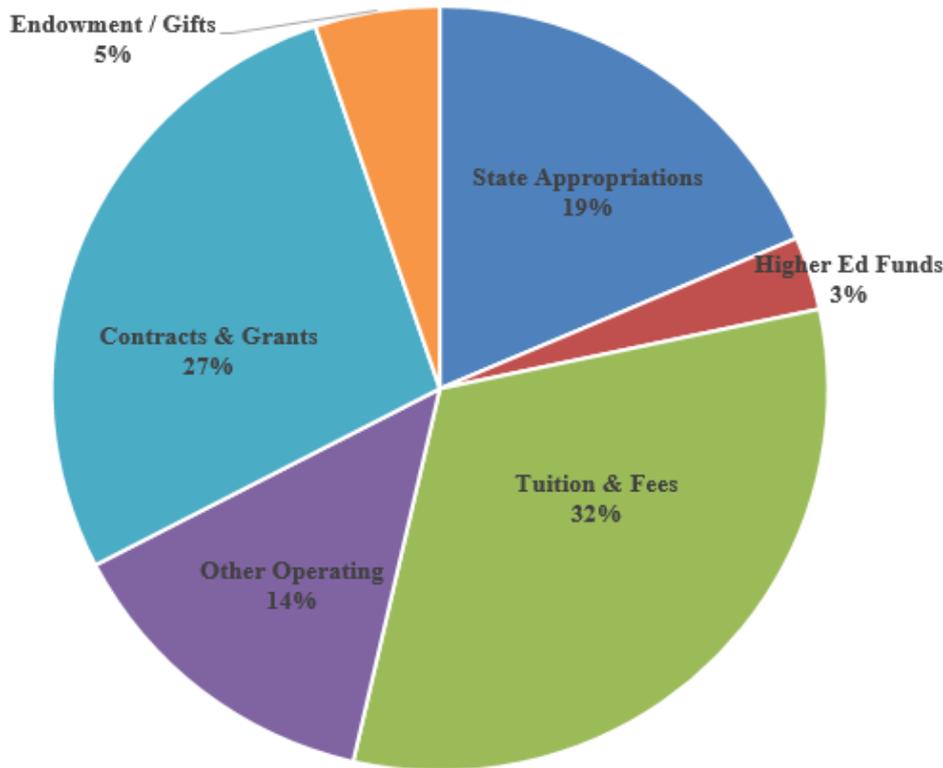
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# UHS Consolidated Landscape Excluding UHV

## Actual Revenues vs. Actual Expenses

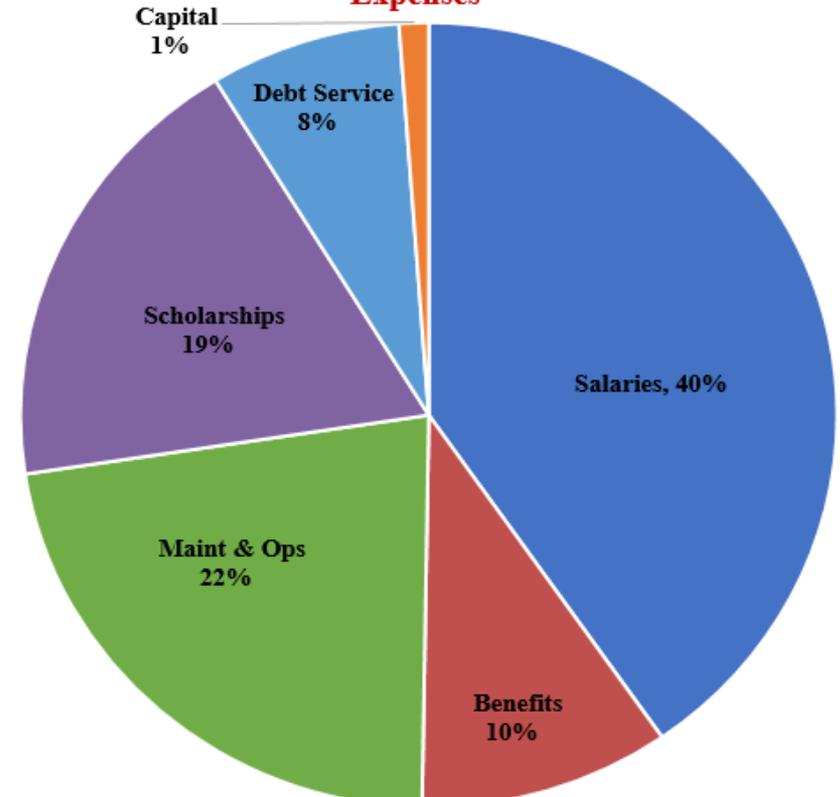
(\$ in Millions)

### Major Sources of Revenue



*Actual Total Revenue \$2,433.3M*  
*(Total Budget \$2,030.3)*

### Expenses



*Actual Total Expense \$2,007.9M*  
*(Total Budget \$2,030.3)*  
*Expenses exclude construction spending*

# Analysis of Major Sources of Revenue Excluding UHV

(\$ in Millions)

Revenues	Budgeted	Actual	FY2024	FY2023	FY2022	FY2021	FY2020
	FY2025	FY2025					
State Appropriations	438.8	451.7	435.0	349.3	355.3	318.8	380.6
Higher Ed. Funds	75.4	75.3	75.3	73.1	71.6	73.1	72.5
Tuition / Fees	755.2	777.0	755.4	742.0	754.5	741.1	713.3
Other Operating	302.6	335.5	329.4	296.5	243.6	197.4	249.6
Contracts / Grants	369.2	667.2	360.4	368.7	485.1	449.2	365.6
Endowment / Gifts	89.1	126.6	113.8	104.7	108.5	93.5	98.6
<b>Total</b>	<b>\$ 2,030.3</b>	<b>\$ 2,433.3</b>	<b>\$ 2,069.3</b>	<b>\$ 1,934.3</b>	<b>\$ 2,018.6</b>	<b>\$ 1,873.1</b>	<b>\$ 1,880.2</b>

# Analysis of Expenses Excluding UHV

(\$ in Millions)

Expenses	Budgeted	Actual					
	FY2025	FY2025	FY2024	FY2023	FY2022	FY2021	FY2020
Salaries	853.9	809.6	781.7	728.2	690.8	667.3	673.6
Benefits	190.8	199.7	195.7	181.4	173.6	170.3	170.4
Maint & Ops	405.0	448.5	404.8	381.2	412.5	393.1	348.3
Scholarships	339.3	374.5	337.2	312.0	384.8	364.3	305.7
Debt Service	153.8	152.2	147.3	146.1	124.4	129.7	124.8
Capital	87.5	23.4	24.7	27.3	30.3	19.5	24.0
<b>Total</b>	<b>\$ 2,030.3</b>	<b>\$ 2,007.9</b>	<b>\$ 1,891.4</b>	<b>\$ 1,776.3</b>	<b>\$ 1,816.4</b>	<b>\$ 1,744.4</b>	<b>\$ 1,646.7</b>

# Analysis of Asset Balances Excluding UHV

(\$ in Millions)

Assets	Actuals					
	FY2025	FY2024	FY2023	FY2022	FY2021	FY2020
<b>Cash, Appropriations, &amp; Investments</b>	<b>3,428.3</b>	<b>3,081.2</b>	<b>2,897.5</b>	<b>2,789.3</b>	<b>2,354.8</b>	<b>2,092.4</b>
Cash & appropriation balances	278.5	355.0	223.7	260.7	265.2	299.2
Investments (includes Endowment)	3,149.8	2,726.2	2,673.8	2,528.6	2,089.6	1,793.2
<b>Capital Assets, net of depreciation</b>	<b>2,198.9</b>	<b>2,080.9</b>	<b>2,052.5</b>	<b>2,067.0</b>	<b>1,991.9</b>	<b>1,942.7</b>
Land	134.8	134.8	134.8	134.8	134.8	134.8
Construction in progress	322.7	200.0	115.0	210.7	197.3	316.2
Buildings, facilities, infrastructure	1,610.3	1,629.0	1,685.2	1,601.2	1,541.1	1,365.8
Equipment, art, software, books	131.1	117.1	117.5	120.3	118.7	125.9
<b>Other Assets</b>	<b>2,891.0</b>	<b>2,485.4</b>	<b>2,490.0</b>	<b>2,537.1</b>	<b>2,493.5</b>	<b>2,407.8</b>
Receivables (student, loans, & gifts)	476.6	445.6	460.4	423.5	396.8	341.1
AR from Victoria	150.6					
Prepaid expenses	54.4	44.5	44.4	41.5	48.5	50.8
Intercampus Receivables	2,101.7	1,846.8	1,745.6	1,723.1	1,561.6	1,375.9
Inventories, deferred charges	0.7	0.2	0.0	0.0	0.5	0.0
Def resources (Pension/OPEB)	107.0	148.3	239.6	349.0	486.1	640.0
<b>Total Assets</b>	<b>8,518.2</b>	<b>7,647.5</b>	<b>7,440.0</b>	<b>7,393.4</b>	<b>6,840.2</b>	<b>6,442.9</b>

# Analysis of Liability Balances and Equity Balances Excluding UHV

(\$ in Millions)

Liabilities	Actuals					
	FY2025	FY2024	FY2023	FY2022	FY2021	FY2020
<b>Payables &amp; Accrued Liabilities</b>	<b>176.5</b>	<b>169.7</b>	<b>149.2</b>	<b>135.3</b>	<b>143.7</b>	<b>142.6</b>
Accounts payable & accruals	54.2	54.4	36.2	36.0	44.4	43.9
Payroll payable	122.3	115.3	113.0	99.3	99.3	98.7
<b>Bonds &amp; Long Term Obligations</b>	<b>2,005.7</b>	<b>1,726.2</b>	<b>1,768.1</b>	<b>1,850.5</b>	<b>1,498.7</b>	<b>1,592.0</b>
Bonds & Long Term Obligations	1,855.1	1,726.2	1,768.1	1,850.5	1,498.7	1,592.0
Bonds & Long Term Obligations Victoria	150.6					
<b>Other Liabilities</b>	<b>3,610.2</b>	<b>3,370.7</b>	<b>3,316.7</b>	<b>3,272.9</b>	<b>3,119.3</b>	<b>2,937.0</b>
Deferred revenue	316.2	303.7	294.8	292.8	296.6	271.2
Deposits held for others	45.6	38.5	35.7	26.9	22.1	13.4
Intercampus Payables	2,101.7	1,892.4	1,809.3	1,789.3	1,591.9	1,411.0
Payable to Victoria for Bond Proceeds	43.4					
Other commitments & defer chg	30.1	15.4	18.5	20.6	19.4	20.2
Def inflows (Pension/OPEB/Leases)	1,073.2	1,120.7	1,158.4	1,143.3	1,189.3	1,221.2
<b>Total Liabilities</b>	<b>5,792.4</b>	<b>5,266.6</b>	<b>5,234.0</b>	<b>5,258.7</b>	<b>4,761.7</b>	<b>4,671.6</b>
<b>Total Equity Balance</b>	<b>2,725.8</b>	<b>2,380.9</b>	<b>2,206.0</b>	<b>2,134.7</b>	<b>2,078.5</b>	<b>1,771.3</b>

# Overview of Results of FY2025 Financial Operations

Thank You!