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# AGENDA

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## UNIVERSITY OF HOUSTON SYSTEM BOARD OF REGENTS MEETING

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**DATE:** Thursday, November 16, 2023  
**TIME:** 3:00 PM  
**PLACE:** Hilton University of Houston Hotel  
Conrad Hilton Ballroom, Second Floor  
4800 Calhoun Rd  
Houston, TX 77204

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**Chair:** Tilman J. Fertitta  
**Vice Chair:** Jack B. Moore  
**Secretary:** Durga D. Agrawal

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### I. Board of Regents Meeting

A. Call to Order

*Presenter: Chairman Tilman J. Fertitta*

B. Open Forum

*Presenter: Chairman Tilman J. Fertitta*

C. Ceremonial Swearing-in of New Regent - Tammy Murphy

*Presenter: Chairman Tilman J. Fertitta*

D. Approval of Minutes

-August 23, 2023, Board of Regents Meeting

-August 23, 2023, Special Called Board of Regents Retreat Meeting

**Action:** Approval

*Presenter: Chairman Tilman J. Fertitta*

### II. Board of Regents Items

A. Presentation by University of Houston Faculty Senate President on "UH 7  
Innovations with Artificial Intelligence in Teaching and Research" - University  
of Houston

**Action:** Information

*Presenter: Dr. Susie Gronseth, President of the Faculty Senate*

III. **Committee Reports Listing Consent Docket Items for Board Approval**

All action items considered and unanimously approved by the Endowment Management Committee, Item A; the Audit and Compliance Committee, Item B; the Academic and Student Success Committee, Item C; the Facilities, Construction and Master Planning Committee, Item D; and the Finance and Administration Committee, Item E, held on Wednesday, August 23, 2023, are listed under each Committee Report as Consent Docket Agenda items requiring final Board approval unless otherwise noted. Pursuant to Board By-Law 6.9, any regent may request that an individual item be removed from the Consent Docket Agenda and be considered by the full Board.

A. **Endowment Management Committee Report - November 16, 2023**

[No items were brought forward that would require further board approval]

*Presenter: Chair Beth Madison*

B. **Audit and Compliance Committee Report - November 16, 2023**

[No items were brought forward that would require further board approval]

*Presenter: Chair Jack B. Moore*

C. **Academic and Student Success Committee Report - November 16, 2023**

*Presenter: Chair Durga Agrawal*

1. Approval of New Academic Program(s) - University of Houston System

Action: Approval

2. Approval of University of Houston Honorary Degrees

**Action:** Approval

*Presenter: Dr. Diane Chase, Senior Vice Chancellor for Academic Affairs and Provost*

3. Approval is requested for an update to the University of Houston System Board of Regents Academic and Student Success Committee Charter

**Action:** Approval

*Presenter: Dr. Diane Chase, Senior Vice Chancellor for Academic Affairs and Provost*

D. **Facilities, Construction and Master Planning Committee - November 16, 2023**

*Presenter: Chair Ricky Raven*

1. Approval is requested of the annual update to the University of Houston-Downtown Master Plan

**Action:** Approval

*Presenter: Raymond Bartlett, Senior Vice Chancellor for Administration and Finance*

2. Approval is requested of the annual update to the University of Houston-Clear Lake Master Plan

**Action:** Approval

*Presenter: Raymond Bartlett, Senior Vice Chancellor for Administration and Finance*

3. Approval is requested to delegate authority to the Chancellor to negotiate and execute contracts for the design and construction of a new Dining Commons located at the University of Houston

**Action:** Approval

*Presenter: Raymond Bartlett, Senior Vice Chancellor for Administration and Finance*

**E. Finance and Administration Committee Report - November 16, 2023**

*Presenter: Chair John McCall*

1. Approval is requested to delegate authority to the Chancellor to negotiate and execute contracts exceeding \$ 1 million for the purchase of goods or services, excluding construction contracts, at the University of Houston System

**Action:** Approval

2. Approval is requested to delegate authority to the Chancellor to negotiate and execute construction contracts exceeding \$1 million for projects at the University of Houston System

**Action:** Approval

*Presenter: Raymond Bartlett, Senior Vice Chancellor for Administration and Finance*

3. Approval is requested to establish tuition and fee rates for two new fully online degree programs, and one new voluntary fee at the University of Houston

**Action:** Approval

*Presenter: Raymond Bartlett, Senior Vice Chancellor for Administration and Finance*

4. Approval is requested to combine the Facilities, Construction, and Master Planning Committee and the Finance and Administration Committee for the University of Houston System

**Action:** Approval

*Presenter: Raymond Bartlett, Senior Vice Chancellor for Administration and Finance*

IV. **Committee Report Item(s) not Addressed in the Consent Docket but requiring Final Board Approval**

[No items were brought forward from the Committees requiring final Board approval]

*Presenter: Chairman Tilman J. Fertitta*

V. **Board of Regents Item(s) cont'd**

- A. Academic Affairs Presentation on the Incorporation of Artificial Intelligence in Teaching and Research 8

**Action:** Information

*Presenter: Jeff Morgan, Associate Provost, Education Innovation and Technology*

- B. Approval of Vice President/Vice Chancellor - University of Houston/University of Houston System 9

**Action:** Approval

*Presenter: Renu Khator, Chancellor*

- C. Introduction of Vice President(s) from universities of the system - University of Houston Downtown 11

**Action:** Information

*Presenter: President Blanchard, University of Houston-Downtown*

- D. Approval is requested of proposed update(s) to the University of Houston System Board of Regents Policy 03 - Equal Opportunity 13

**Action:** Approval

*Presenter: Dona Cornell, Vice Chancellor of Legal Affairs,*

*General Counsel*

- E. Approval of update to calendar of Dates for the FY2023-FY2024 and FY2024- FY2025 University of Houston System Board of Regents Committee/Board Meetings 16

**Action: Approval**

*Presenter: Dona Cornell, Vice Chancellor of Legal Affairs,  
General Counsel*

- F. Resolutions in Appreciation for Regent Doug H. Brooks - University of Houston System 19

**Action: Approval**

*Presenter: Renu Khator, Chancellor*

- G. Election of FY2023-2024 Officers for the UH System Board of Regents

**Action: Approval**

*Presenter: Dona Cornell, Vice Chancellor of Legal Affairs, General Counsel*

VI. **Chancellor's Report: System Profile and Accomplishments**

*Presenter: Chancellor Renu Khator*

VII. **Executive Session**

*Presenter: Chairman Tilman J. Fertitta*

A.

1. Consultation with System Attorney Regarding Legal Matters and/or Contemplated Litigation or Settlement Offers

TEXAS GOV'T CODE SECTION 551.071

- Pre-litigation and Litigation Status Update

- Other pending legal and contract matters, potential legal claims, updates, discussion and advice from General Counsel

2. Deliberations regarding the Purchase, Exchange, Sale or Value of Real Property

TEXAS GOV'T CODE SECTION 551.072

- Real Estate Matters

3. Deliberation Regarding a Prospective Gift

TEXAS GOV'T CODE SECTION 551.073

4. Personnel Matters Relating to Appointment, Employment, Evaluation, Assignment, Duties, Discipline, or Dismissal of Officers or Employees including but not limited to the Chancellor, Presidents, Vice Chancellors, in the Division of Athletics and members of the Board of Regents

TEXAS GOV'T CODE SECTION 551.074

- Discussion regarding contractual matters

5. Confidentiality of government information related to security or infrastructure

issues for computers

TEXAS GOV'T CODE SECTION 552.139

VIII. **Report and Action from Executive Session**

*Presenter: Chairman Tilman J. Fertitta*

IX. **Adjourn**

**UNIVERSITY OF HOUSTON SYSTEM  
BOARD OF REGENTS AGENDA**

**ITEM:** Presentation by University of Houston Faculty Senate President on “UH Innovations with Artificial Intelligence in Teaching and Research”

**DATE PREVIOUSLY SUBMITTED:** N/A

**SUMMARY:**

Dr. Susie Gronseth, Faculty Senate President for the University of Houston will give remarks to the Board on “UH Innovations with Artificial Intelligence in Teaching and Research.”

**SUPPORTING DOCUMENTATION:** None

**FISCAL NOTE:** None

**RECOMMENDATION/  
ACTION REQUESTED:** Information

**COMPONENT:** University of Houston

  
\_\_\_\_\_  
**CHANCELLOR**

Renu Khator

  
\_\_\_\_\_  
**DATE**

**UNIVERSITY OF HOUSTON SYSTEM  
BOARD OF REGENTS AGENDA**

**ITEM:** Academic Affairs Presentation on the Incorporation of Artificial Intelligence in Teaching and Research

**DATE PREVIOUSLY SUBMITTED:**

**SUMMARY:**

An informational presentation regarding the incorporation of Artificial Intelligence in Teaching and Research, presented by Jeff Morgan, Associate Provost, Education Innovation and Technology.

**SUPPORTING DOCUMENTATION:** None

**FISCAL NOTE:** None

**RECOMMENDATION/  
ACTION REQUESTED:** Approval

**COMPONENT:** University of Houston System

*Renu Khator*

\_\_\_\_\_  
**CHANCELLOR**

Renu Khator

*11-14-23*  
\_\_\_\_\_  
**DATE**

**UNIVERSITY OF HOUSTON SYSTEM  
BOARD OF REGENTS AGENDA**

**ITEM:** Approval is requested for the appointment of Vice Chancellor for Student Affairs/ Vice President for Student Affairs at the University of Houston System/University of Houston

**DATE PREVIOUSLY SUBMITTED:**

**SUMMARY:**

Approval is requested for the appointment of Paul R. Kittle, Jr. as Vice Chancellor for Student Affairs/Vice President for Student Affairs, University of Houston System/University of Houston pursuant to Board policy 57.10. This appointment will be effective January 17, 2024.

**SUPPORTING DOCUMENTATION:** Biographical Sketch

**FISCAL NOTE:** None

**RECOMMENDATION/  
ACTION REQUESTED:** Approval

**COMPONENT:** University of Houston System

*Renu Khator*

\_\_\_\_\_  
**CHANCELLOR**

Renu Khator

*11-14-23*  
\_\_\_\_\_  
**DATE**

## Paul R. Kittle, Jr., Ph.D.

Dr. Paul Kittle is a student-centered professional with more than twenty-nine years of experience in higher education, serving at both public and private institutions. Dr. Kittle is widely recognized for his student-centered approach and his commitment to fostering a holistic learning environment and vibrant campus life. Dr. Kittle excels in staff selection, development, and evaluation, while fostering a culture of assessment through data-driven decision-making.

Dr. Kittle's expertise encompasses diverse areas such as accessibility services, assessment, budget management, critical incident response, fraternity/sorority life, residence life, retention, accreditation, strategic planning, student engagement, student conduct, threat assessment, and Title IX compliance.

Dr. Kittle served the University of Texas at Arlington as the Senior Associate Vice President for Student Affairs, where he provides vision and leadership for 11 departments. Prior to that role, Dr. Kittle worked at High Point University, Auburn University, Clemson University, and Saint Francis University.

Dr. Kittle is a graduate of PennWest California, formerly known as California University of PA, with a bachelor's and master's degree in business administration with a concentration in management. Dr. Kittle earned his doctorate degree from Auburn University in administration of higher education. He is an active member of NASPA, TACUSPA, and SACSCOC as an accreditation team member, and serves on the Educational Foundation for Phi Mu Delta fraternity. Dr. Kittle currently serves on the NASPA Region III Summer Symposium planning committee as the Assessment Chair.

**UNIVERSITY OF HOUSTON SYSTEM  
BOARD OF REGENTS AGENDA**

**ITEM:** Introduction of the new administrative Vice President(s) for the University of Houston Downtown

**DATE PREVIOUSLY SUBMITTED:** N/A

**SUMMARY:**

Dr. Loren Blanchard, President, will introduce the new University of Houston Downtown Vice President for Student Success Ms. Lisa Joyner.

**SUPPORTING DOCUMENTATION:** Ms. Lisa Joyner Bio

**FISCAL NOTE:** None

**RECOMMENDATION/  
ACTION REQUESTED:** Information

**COMPONENT:** University of Houston System

*Renu Khator*

\_\_\_\_\_  
CHANCELLOR

Renu Khator

*11/08/2023*  
\_\_\_\_\_  
DATE



**Lisa Joyner**

**Vice President of Student Success and Student Life  
University of Houston-Downtown**

Lisa Joyner joined the University of Houston-Downtown as the inaugural Vice President of Student Success and Student Life on Monday, August 4, 2023.

Ms. Joyner previously served as Dean of Students at Arizona State University and Senior Leader for ASU-Downtown. Before ASU, she served as Chief Well-Being Officer, Interim Assistant Vice

Chancellor for Student Wellness, and Director of Health Promotion Services at the University of California San Diego. Other past leadership positions include Director of the Wellness Resource Center for Virginia Commonwealth University, Director of the Wellness Center Program at Santa Clara University, and Assistant Director of Health Education at Southern Methodist University. Her experience in higher education, totaling seventeen years, runs across public and private universities and is characterized by a focus on the holistic development of the campus community through emphasis on health and wellness, engagement, student success, retention, and affinity.

Experienced in change management, crisis management, policy development and implementation, Ms. Joyner is an active member of the National Association of Student Personnel Administrators (NASPA) and the American College Health Association (ACHA). She holds two degrees from Sam Houston State University, including a Master of Arts in Community Health and a Bachelor of Science in Health Education. Ms. Joyner is currently a doctoral candidate at the University of Southern California, where her research centers on predictive analysis and early intervention. She is slated to earn her doctoral degree during this upcoming December 2023 commencement exercise at USC.

It is my pleasure to present to you VP Lisa Joyner.

**UNIVERSITY OF HOUSTON SYSTEM  
BOARD OF REGENTS AGENDA**

**ITEM:** Approval is requested of proposed update(s) to the University of Houston System Board of Regents Policy 03 – Equal Opportunity

**DATE PREVIOUSLY SUBMITTED:**

**SUMMARY:**

Approval is requested for proposed revisions to BOR Policy 03 Faculty – Equal Opportunity, which align with similar changes being made to SAM 01.D.05 (Equal Opportunity and Non-Discrimination Statement) and SAM 01.D.07 (Anti-Discrimination).

**SUPPORTING DOCUMENTATION:** Redline Copy of proposed updated Board of Regents Policy 03  
Clean Copy of proposed updated Board of Regents Policy 03

**FISCAL NOTE:** None

**RECOMMENDATION/  
ACTION REQUESTED:** Approval

**COMPONENT:** University of Houston System

*Renu Khator*

\_\_\_\_\_  
CHANCELLOR

Renu Khator

*11/08/2023*

\_\_\_\_\_  
DATE

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### 03 EQUAL OPPORTUNITY

Deleted: EDUCATIONAL

The University of Houston System is committed to maintaining and strengthening an educational, working, and living environment where students, faculty, staff, visitors, and applicants for admission or employment are free from Discrimination and Harassment of any kind. Discrimination and Harassment are antithetical to the standards and ideals of the University of Houston System. Each university will take appropriate action in an effort to eliminate Discrimination and Harassment from occurring, prevent their recurrence and address their effects.

No person shall be denied admission to a University or be excluded from participation in, denied the benefits of, or be subject to discrimination under any program or activity sponsored or conducted by the System or a university on any basis prohibited by applicable law, including race, color, national origin, [ethnicity](#), religion, [genetic information](#), sex ([including gender and pregnancy](#)), sexual orientation, gender identity or status, gender expression, disability, age, or [military](#) status.

Deleted: veteran

(Policy last updated \_\_\_\_\_)

Deleted: 8/24/2023

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#### Related Statutes, Policies, or Requirements

[Title VI of the Civil Rights Act of 1964, 42 U.S.C. § 2000d et seq.](#)

[Title VII of the Civil Rights Act of 1964, 42 U.S.C. § 2000e et seq.](#)

[Title IX of the Education Amendments of 1972, 20 U.S.C. §§ 1681-1688](#)

[Texas Education Code § 51.803 – Automatic Admission: All Institutions](#)

[Texas Education Code § 51.805 – Other Admissions](#)

[Texas Education Code § 51.807 – Rulemaking](#)

[Texas Education Code § 51.808 – Application of Admission Criteria to Other Programs](#)

[Texas Education Code § 51.809 – Scholarship and Fellowship Awards](#)

[Texas Education Code § 51.842 – Admission and Scholarship Factors for Graduate and Professional Programs](#)

[UH System Board of Regents Policy 23.01 – Admissions](#)

System Administrative Memoranda (SAMs)

[01.D.05 – Equal Opportunity and Non-Discrimination Statement](#)

[01.D.07 – Anti-Discrimination](#)

Deleted: Policy

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### 03 EQUAL OPPORTUNITY

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No person shall be denied admission to a University or be excluded from participation in, denied the benefits of, or be subject to discrimination under any program or activity sponsored or conducted by the System or a university on any basis prohibited by applicable law, including race, color, national origin, ethnicity, religion, genetic information, sex (including gender and pregnancy), sexual orientation, gender identity or status, gender expression, disability, age, or military status.

(Policy last updated 8.24.23)

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#### Related Statutes, Policies, or Requirements

[Title VI of the Civil Rights Act of 1964, 42 U.S.C. § 2000d \*et seq.\*](#)

[Title VII of the Civil Rights Act of 1964, 42 U.S.C. § 2000e \*et seq.\*](#)

[Title IX of the Education Amendments of 1972, 20 U.S.C. §§ 1681-1688](#)

[Texas Education Code § 51.803 – \*Automatic Admission: All Institutions\*](#)

[Texas Education Code § 51.805 – \*Other Admissions\*](#)

[Texas Education Code § 51.807 – \*Rulemaking\*](#)

[Texas Education Code § 51.808 – \*Application of Admission Criteria to Other Programs\*](#)

[Texas Education Code § 51.809 – \*Scholarship and Fellowship Awards\*](#)

[Texas Education Code § 51.842 – \*Admission and Scholarship Factors for Graduate and Professional Programs\*](#)

[UH System Board of Regents Policy 23.01 – \*Admissions\*](#)

System Administrative Memoranda (SAMs)

[01.D.05 – \*Equal Opportunity and Non-Discrimination Statement\*](#)

[01.D.07 – \*Anti-Discrimination\*](#)

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**UNIVERSITY OF HOUSTON SYSTEM  
BOARD OF REGENTS AGENDA**

**ITEM:** Approval of update to Calendar of Dates for the FY2023-FY2024 and FY2024-FY2025 University of Houston System Board of Regents Committee/Board Meetings

**DATE PREVIOUSLY SUBMITTED:** November 2022 & August 2023

**SUMMARY:**

Board approval is requested for the update to calendar of dates for the University of Houston System Board of Regents committee/board meetings for the FY2023-FY2024 and FY2024-FY2025 academic years.

The proposed calendar has the following committees scheduled to meet on Wednesday and/or Thursday, followed by the Board of Regents meeting later that day as follows:

- (a) Academic and Student Success Committee
- (b) Audit and Compliance Committee
- (c) Endowment Management Committee
- (d) Facilities, Construction and Master Planning Committee
- (e) Finance and Administration Committee

The proposed committee/board meetings will be held in the months of November, February, May, and August; and a tentative Board Retreat will be scheduled. Special called committee/board meetings are scheduled as needed.

**SUPPORTING DOCUMENTATION:** Proposed Calendar of Committee/Board Meetings for FY2023-FY2024 and FY2024-FY2025

**FISCAL NOTE:** None

**RECOMMENDATION/  
ACTION REQUESTED:** Approval

**COMPONENT:** University of Houston System



CHANCELLOR

Renu Khator



DATE

**UNIVERSITY OF HOUSTON SYSTEM  
BOARD OF REGENTS FY2023-2024 CALENDAR**

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**LIST OF PROPOSED MEETING DATES**

**COMMITTEE MEETING DATES –November 16, 2023**

**Thursday, November 16, 2023 – Hilton UH Hotel, Conrad Hilton Ballroom**

- 9:00 a.m. – 10:00 a.m. – Endowment Management Committee
- 10:00 a.m. – 11:00 a.m. – Audit and Compliance Committee
- 11:00 a.m. – 11:45 p.m. – Academic and Student Success Committee
- 12:45 p.m. – 1:45 p.m. – Facilities, Construction and Master Planning Committee
- 1:45 p.m. – 2:45 p.m. – Finance and Administration Committee
  
- 3:00 p.m. – 5:00 p.m. – Board of Regents Meeting

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**COMMITTEE MEETING DATES – February 21, 2024**

**Wednesday, February 21, 2024 – Hilton UH Hotel, Conrad Hilton Ballroom**

- 9:00 a.m. – 10:00 a.m. – Endowment Management Committee
- 10:00 a.m. – 11:00 a.m. – Audit and Compliance Committee
- 11:00 a.m. – 11:45 p.m. – Academic and Student Success Committee
- 12:45 p.m. – 1:45 p.m. – Facilities, Construction and Master Planning Committee
- 1:45 p.m. – 2:45 p.m. – Finance and Administration Committee
  
- 3:00 p.m. – 5:00 p.m. – Board of Regents Meeting

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**COMMITTEE MEETING DATES – May 15, 2024**

**Wednesday, May 15, 2024 – Hilton UH Hotel, Conrad Hilton Ballroom**

- 9:00 a.m. – 10:00 a.m. – Endowment Management Committee
- 10:00 a.m. – 11:00 a.m. – Audit and Compliance Committee
- 11:00 a.m. – 11:45 p.m. – Academic and Student Success Committee
- 12:45 p.m. – 1:45 p.m. – Facilities, Construction and Master Planning Committee
- 1:45 p.m. – 2:45 p.m. – Finance and Administration Committee
  
- 3:00 p.m. – 5:00 p.m. – Board of Regents Meeting

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**COMMITTEE MEETING DATES – August 22, 2024**

**Thursday, August 22, 2024 – Hilton UH Hotel, Conrad Hilton Ballroom**

- 9:00 a.m. – 10:00 a.m. – Endowment Management Committee
- 10:00 a.m. – 11:00 a.m. – Audit and Compliance Committee
- 11:00 a.m. – 11:45 p.m. – Academic and Student Success Committee
- 12:45 p.m. – 1:45 p.m. – Facilities, Construction and Master Planning Committee
- 1:45 p.m. – 2:45 p.m. – Finance and Administration Committee
  
- 3:00 p.m. – 5:00 p.m. – Board of Regents Meeting

**\*\*DATES AND TIMES ARE SUBJECT TO CHANGE\*\***

**UNIVERSITY OF HOUSTON SYSTEM  
BOARD OF REGENTS FY2024-2025 CALENDAR**

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**LIST OF PROPOSED MEETING DATES**

**COMMITTEE MEETING DATES –November 21, 2024**

**Thursday, November 21, 2024 – Hilton UH Hotel, Conrad Hilton Ballroom**

- 9:00 a.m. – 10:00 a.m. – Endowment Management Committee
- 10:00 a.m. – 11:00 a.m. – Audit and Compliance Committee
- 11:00 a.m. – 11:45 p.m. – Academic and Student Success Committee
- 12:45 p.m. – 1:45 p.m. – Facilities, Construction and Master Planning Committee
- 1:45 p.m. – 2:45 p.m. – Finance and Administration Committee
  
- 3:00 p.m. – 5:00 p.m. – Board of Regents Meeting

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**COMMITTEE MEETING DATES – February 19, 2025**

**Wednesday, February 19, 2025 – Hilton UH Hotel, Conrad Hilton Ballroom**

- 9:00 a.m. – 10:00 a.m. – Endowment Management Committee
- 10:00 a.m. – 11:00 a.m. – Audit and Compliance Committee
- 11:00 a.m. – 11:45 p.m. – Academic and Student Success Committee
- 12:45 p.m. – 1:45 p.m. – Facilities, Construction and Master Planning Committee
- 1:45 p.m. – 2:45 p.m. – Finance and Administration Committee
  
- 3:00 p.m. – 5:00 p.m. – Board of Regents Meeting

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**COMMITTEE MEETING DATES – May 14, 2025**

**Wednesday, May 14, 2025 – Hilton UH Hotel, Conrad Hilton Ballroom**

- 9:00 a.m. – 10:00 a.m. – Endowment Management Committee
- 10:00 a.m. – 11:00 a.m. – Audit and Compliance Committee
- 11:00 a.m. – 11:45 p.m. – Academic and Student Success Committee
- 12:45 p.m. – 1:45 p.m. – Facilities, Construction and Master Planning Committee
- 1:45 p.m. – 2:45 p.m. – Finance and Administration Committee
  
- 3:00 p.m. – 5:00 p.m. – Board of Regents Meeting

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**COMMITTEE MEETING DATES – August 21, 2025**

**Thursday, August 21, 2025 – Hilton UH Hotel, Conrad Hilton Ballroom**

- 9:00 a.m. – 10:00 a.m. – Endowment Management Committee
- 10:00 a.m. – 11:00 a.m. – Audit and Compliance Committee
- 11:00 a.m. – 11:45 p.m. – Academic and Student Success Committee
- 12:45 p.m. – 1:45 p.m. – Facilities, Construction and Master Planning Committee
- 1:45 p.m. – 2:45 p.m. – Finance and Administration Committee
  
- 3:00 p.m. – 5:00 p.m. – Board of Regents Meeting

**\*\*DATES, TIMES, AND LOCATIONS ARE SUBJECT TO CHANGE\*\***

**UNIVERSITY OF HOUSTON SYSTEM  
BOARD OF REGENTS AGENDA**

**ITEM:** Resolution in Honor of Doug H. Brooks' service to the Board of Regents –  
University of Houston System

**DATE PREVIOUSLY SUBMITTED:**

**SUMMARY:**

Approval is requested for a Resolution in Honor of Doug Brooks' service to the University of Houston System Board of Regents

**SUPPORTING DOCUMENTATION:** Resolution in Honor of Doug Brooks

**FISCAL NOTE:** None

**RECOMMENDATION/  
ACTION REQUESTED:** Approval

**COMPONENT:** University of Houston System

  
\_\_\_\_\_  
**CHANCELLOR**

Renu Khator

  
\_\_\_\_\_  
**DATE**