

Finance and Administration Committee  
Meeting  
Thursday, December 2, 2021 2:30 PM

Hilton University of Houston Hotel, Conrad  
Hilton Ballroom, Second Floor  
4800 Calhoun Rd  
Houston, TX 77204

## **Agenda**

### I. **Finance and Administration Committee**

*Presenter: Chair John McCall, Jr.*

#### I.A. Call to Order

*Presenter: Chair John McCall, Jr.*

#### I.B. Approval of Minutes

- May 20, 2021, Finance and Administration Committee Meeting
- August 26, 2021, Finance and Administration Committee Meeting

**Action:** Approval

*Presenter: Chair John McCall, Jr.*

#### I.C. Update Report on the Impact, Planning, and Actions Regarding COVID-19 for the University of Houston System - University of Houston System

**Action:** Information

*Presenter: Raymond Bartlett, Senior Vice Chancellor for Administration and Finance*

#### I.D. Approval is requested to delegate authority to the Chancellor to negotiate and execute contracts exceeding \$1 million for the purchase of goods or services, excluding construction contracts, at the University of Houston System - University of Houston System

**Action:** Approval

*Presenter: Raymond Bartlett, Senior Vice Chancellor for Administration and Finance*

#### I.E. Approval is requested to delegate authority to the Chancellor to negotiate and execute construction contracts exceeding \$1 million for projects at the University of Houston System - University of Houston System

**Action:** Approval

*Presenter: Raymond Bartlett, Senior Vice Chancellor for Administration and Finance*

I.F. Re-Approval is requested to delegate authority to the Chancellor to negotiate and execute contracts for design and construction for the Auxiliary Retail Center (The Hub) located in the Central District at the University of Houston - University of Houston

**Action:** Approval

*Presenter: Raymond Bartlett, Senior Vice Chancellor for Administration and Finance*

I.G. Approval is requested to delegate authority to the Chancellor to negotiate and execute contracts for design and construction for the Science, Engineering, & Research Center HVAC repairs and roof replacement at the University of Houston - University of Houston

**Action:** Approval

*Presenter: Raymond Bartlett, Senior Vice Chancellor for Administration and Finance*

I.H. Approval is requested to delegate authority to the Chancellor to negotiate and execute contracts for the design and construction of a new Academic Building 2 at the University of Houston Sugar Land location - University of Houston

**Action:** Approval

*Presenter: Raymond Bartlett, Senior Vice Chancellor for Administration and Finance*

I.I. Approval is requested to delegate authority to the Chancellor to negotiate and execute contracts for the sale of land - University of Houston System

**Action:** Approval

*Presenter: Raymond Bartlett, Senior Vice Chancellor for Administration and Finance*

I.J. Approval is requested to modify banking resolutions and investment resolutions for the University of Houston System - University of Houston System

**Action:** Approval

*Presenter: Raymond Bartlett, Senior Vice Chancellor for Administration and Finance*

I.K. Approval is requested to delegate authority to the Chancellor to request approval pursuant to state law for financing alternate Capital Construction Assistance Projects than those approved in Texas Education Code §55.1793, Texas Legislature Session 87(3) - University of Houston System

**Action:** Approval

*Presenter: Raymond Bartlett, Senior Vice Chancellor for Administration and Finance*

- I.L. Approval is requested for the annual review of the University of Houston System Board of Regents Finance and Administration Committee Charter - University of Houston System

**Action:** Approval

*Presenter: Raymond Bartlett, Senior Vice Chancellor for Administration and Finance*

- I.M. Presentation of the Fiscal Year 2021 University of Houston System Annual Financial Report - University of Houston System

**Action:** Information

*Presenter: Raymond Bartlett, Senior Vice Chancellor for Administration and Finance*

II. **Executive Session**

*Presenter: Chair John McCall, Jr.*

- II.A. 1. Consultation with System Attorney Regarding Legal Matters, and/or Contemplated Litigation or Settlement Offers.  
Texas Gov't Code Section 551.071
2. Deliberations regarding the Purchase, Exchange, Sale or Value of Real Property.  
Texas Gov't Code Section 551.072
3. Deliberation Regarding a Prospective Gift.  
Texas Gov't Code Section 551.073
4. Personnel Matters Relating to appointment, Employment, Evaluation, Assignment, Duties, Discipline, or Dismissal of Officers or Employees including but not limited to the Chancellor, Presidents, Vice Chancellors, in the Division of Athletics and members of the Board of Regents.  
Texas Gov't Code Section 551.074

III. **Report and Action from Executive Session**

*Presenter: Chair John McCall, Jr.*

IV. **Adjourn**

**UNIVERSITY OF HOUSTON SYSTEM  
BOARD OF REGENTS AGENDA**

**COMMITTEE:** Finance & Administration

**ITEM:** Update Report on the Impact, Planning, and Actions Regarding COVID-19 for the University of Houston System.

**DATE PREVIOUSLY SUBMITTED:** N/A

**SUMMARY:**

Mr. Raymond Bartlett, Senior Vice Chancellor/Vice President for Administration & Finance, will present to the Committee an update report on the impact, planning and actions regarding COVID-19 for the University of Houston System.

**SUPPORTING DOCUMENTATION:** Presentation

**FISCAL NOTE:** N/A

**RECOMMENDATION/  
ACTION REQUESTED:** Information

**COMPONENT:** University of Houston System

  
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**SENIOR VICE CHANCELLOR** Raymond S. Bartlett

  
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**DATE**

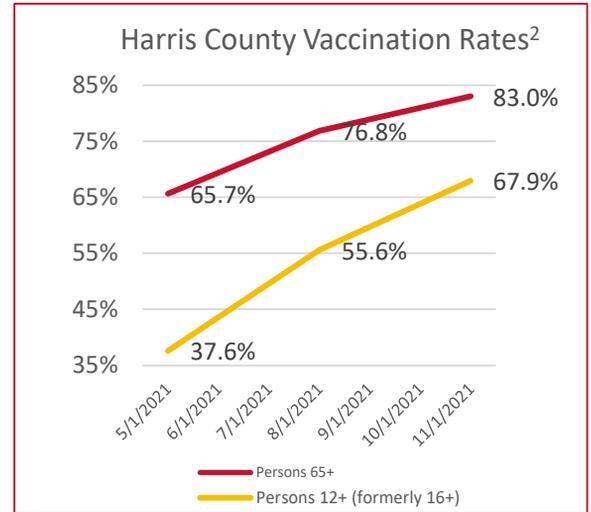
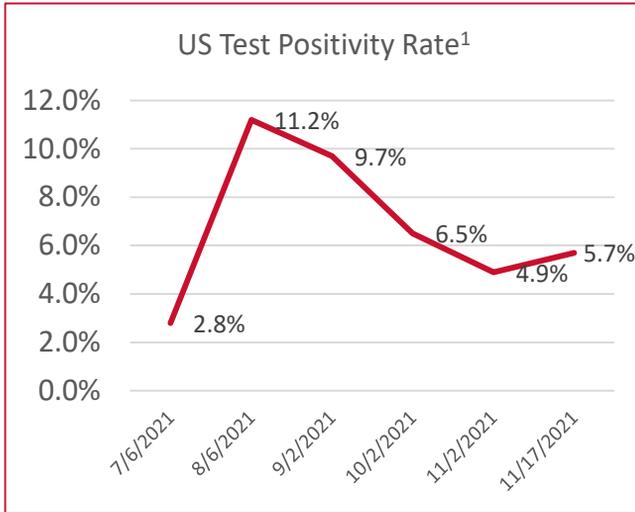
  
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**CHANCELLOR** Renu Khator

11/24/2021  
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**DATE**

# COVID-19 Update

UH System Board of Regents  
Administration and Finance Committee  
December 2, 2021

# Vaccine Update



<sup>(1)</sup> Source: Mayo Clinic

<sup>(2)</sup> Source: Texas Department of State Health Services

# Health and Safety at UHS

- UH System universities continue to provide a safe learning and working environment on campus.
  - Masking campaign to strong encourage the wearing of a face covering indoors
  - Vaccine campaign to encourage vaccinations
  - Vaccine and testing incentive programs (includes free testing on campus)
  - Offering vaccines via student health centers and partnerships with corporate entities
  - High touch point cleaning and fogging where applicable and contact tracing
  - Air filtration, sanitization stations, event screening, and meeting flexibility
  - Student housing rooms available to quarantine students who test positive for the coronavirus

# Federal Stimulus Funds Update

## University of Houston System

Student Support	Student Support	Institutional Support	Total
Awarded	\$137,902,580	\$196,845,680	\$334,748,260
Spent/Allocated	78,521,736	148,794,246	227,315,982
Balance	59,380,844	48,051,434	107,432,278

Funds generally have to be expended by the late spring to late summer of 2022.

# Fiscal Impact

- FY 2022 projected losses
  - Expected auxiliary losses in FY22 are \$13M.
    - Housing occupancy rates are relatively stable, with System campuses estimating revenue losses of \$7.6M over non-pandemic academic years.
    - Other auxiliaries (parking, food service, etc.) expect \$5.5M loss
  - Losses will be offset with federal stimulus funding from rounds 2 and 3.

**UNIVERSITY OF HOUSTON SYSTEM  
BOARD OF REGENTS AGENDA**

**COMMITTEE:** Finance and Administration

**ITEM:** Approval is requested to delegate authority to the Chancellor to negotiate and execute contracts exceeding \$1 million for the purchase of goods or services, excluding construction contracts, at the University of Houston System.

**DATE PREVIOUSLY SUBMITTED:** N/A

**SUMMARY:**

Approval is requested for contracts that are expected to exceed \$1 million that are associated with the purchase of goods or services, excluding construction contracts, at the University of Houston System. Board of Regents policy 55.01.01 states that the board must approve any contract, including any amendment, extension, or renewal thereto, that results in the value of the contract exceeding \$1 million throughout the term of the contract.

**SUPPORTING DOCUMENTATION:** Summary of Contracts

**FISCAL NOTE:** See supporting documentation for value of each contract.

**RECOMMENDATION/  
ACTION REQUESTED:** Administration recommends approval of this item

**COMPONENT:** University of Houston System



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**SENIOR VICE CHANCELLOR**

Raymond S. Bartlett



\_\_\_\_\_  
**DATE**



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**CHANCELLOR**

Renu Khator

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11/24/2021

\_\_\_\_\_  
**DATE**

University of Houston System  
Summary of Goods and Services Contracts Greater than \$1 Million  
F&A Committee -December 2021

Component	Project	Procurement Method	Vendor	Purpose	Term	\$ Amount	Funding Source	HUB Goal	Comments
<b>Goods and Services Contracts Greater than \$1 Million</b>									
UH	Digital marketing for University of Houston Programs	Request for Proposal	VisionPoint Marketing	Increase the dollar threshold for the current contract for digital marketing for University of Houston programs to expand it for use for UH Extend.	Original Term: 1 year	Initial Term: \$500,397.50 1st Amendment: 31,206.75 2nd Amendment: \$91,075 3rd Amendment: \$23,625 Current Amendment: \$750,000	Designated Funds	26%	
UH	Laboratory Supplies and Equipment	UT System Supply Chain Alliance Consortium	Thermo Fisher Scientific	To obtain a five year master agreement for laboratory supplies and equipment that will provide UH departments with access to the full Thermo Fischer Scientific supply catalog at discounted prices, using a HUB reseller to ensure HUB credit for 100% of all purchases.	Initial Term: 3 years Optional Terms: 2 1-year options	Original Term: \$5,000,000 Optional Terms: \$3,000,000	Designated Funds	100%	All costs will use a HUB reseller
UH	Workers Compensation/Risk Management Services	Sole Source	State Office of Risk Management	State Office of Risk Management annual worker's compensation assessment.	Initial Term: 2 years	Initial Term: \$2,365,000	State Funds Designated Funds	N/A	
UH	Scanning Electron Microscope	Sole Source	Thermo Fisher Scientific	Build the Helios 5 Plasma Focused Ion Beam (PFIB) Workstation, which is the fifth generation fully digital, Extreme High Resolution (XHR) Field Emission Scanning Electron Microscope (FE SEM) equipped with an inductively coupled plasma (ICP) focused ion beam (PFIB). This equipment will allow large area sample preparation and high-resolution imaging, processing, and testing in materials science research.	Initial Term: 4 years	Initial Term: \$4,465,000	State Funds Designated Funds	21%	

University of Houston System  
Summary of Goods and Services Contracts Greater than \$1 Million  
F&A Committee -December 2021

Component	Project	Procurement Method	Vendor	Purpose	Term	\$ Amount	Funding Source	HUB Goal	Comments
UHS	Electricity Contract	RFP	TBD	To obtain electricity supply for the UH System campuses for ten years; the System's current contract ends on December 31, 2023.	Original Term: 10 years	Original Term: \$190,000,000	Designated Funds	N/A	
UHS	Natural Gas	RFP	TBD	To obtain natural gas supply for the UH System campuses for ten years; the System's current contract ends on December 31, 2023.	Original Term: 10 years	Original Term: \$20,000,000	Designated Funds	N/A	
UHS	Make Ready Assistance for Student Housing Residential Life	Request for Proposal	TBD	To obtain assistance for the quick and seasonal needs of Student Housing Residential Life for residential room turnover and repairs.	Initial Term: 3 years Optional Terms: 2 1-year options	Original Term: \$2,250,000 Optional Terms: \$1,500,000	Auxiliary Funds	32.9%	
UHS	Campus water systems chemistry, distribution and maintenance	Request for Proposal	TBD	To obtain a contract for water systems including equipment installation, equipment service and maintenance, and water chemistry.	Initial Term: 5 years	Original Term: \$2,250,000	State Funds	32.9%	
UH	Clinical Services Revenue Contract	Revenue Contract	The Harris Center of Mental Health and Intellectual Disabilities	Increase the dollar threshold for the final two years of the UH College of Medicine's contract to provide clinical services to the Harris Center.	Initial Term: 1 year Optional Terms: 4 1-year options	Original Term: \$635,000 Optional Terms: 1,115,000	Revenue	N/A	
<b>Real Property and Lease Contracts BOR 55.01.01</b>									
UHCL	UHCL Lease Agreement	Lease Agreement	Houston Community College	To obtain approximately 22,900 square feet of office space in the Texas Medical Center for the UHCL Healthcare Administration Program, Diplomacy Institute, and International Student Services Office.	Initial Term: 10 years and 7 months Optional Terms: 2 7-year options	Term: \$6,800,000 Optional Terms: \$11,900,000	Designated Funds	N/A	

**UNIVERSITY OF HOUSTON SYSTEM  
BOARD OF REGENTS AGENDA**

**COMMITTEE:** Finance and Administration

**ITEM:** Approval is requested to delegate authority to the Chancellor to negotiate and execute construction contracts exceeding \$1 million for projects at the University of Houston System.

**DATE PREVIOUSLY SUBMITTED:** N/A

**SUMMARY:**

Approval is requested for contracts that are expected to exceed \$1 million that are associated with construction projects at the University of Houston System as listed in the supporting documentation. Board of Regents policy 55.01.01 states that the board must approve any contract, including any amendment, extension, or renewal thereto, that results in the value of the contract exceeding \$1 million throughout the term of the contract.

**SUPPORTING DOCUMENTATION:** Summary of Construction Contracts

**FISCAL NOTE:** See supporting documentation for value of each contract.

**RECOMMENDATION/  
ACTION REQUESTED:** Administration recommends approval of this item

**COMPONENT:** University of Houston System



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**SENIOR VICE CHANCELLOR**

Raymond S. Bartlett



\_\_\_\_\_  
**DATE**



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**CHANCELLOR**

Renu Khator

11/24/2021

\_\_\_\_\_  
**DATE**

University of Houston System  
 Summary of Construction Contracts Greater than \$1 Million  
 F&A Committee December 2, 2021

Component	Project	Procurement Method	Vendor	Purpose	Amount	Funding Source	HUB Goal	Comments
UHS	Asbestos and Other Environmental Remediation	RFQ	TBD	Continuing Services Agreement. Contract for up to three vendors for asbestos and other environmental remediation consulting services to be performed on an as-needed basis. Contracts will be available to all campuses and will be issued for three (3) years with an optional two (2) year extension.	\$ 4,500,000	Multiple Sources	21.10%	Up to three awards at \$1.5M each.
UH	Campus Recreation and Wellness Center Interior Improvements	CMAR	TBD	Construction contract. Construction contract for interior improvements at the Campus Recreation and Wellness Center located at the University of Houston.	\$ 7,500,000	Student Fee Bonds	21.10%	
UHCL	Hunter Hall Emergency Generator	CSP	TBD	Construction contract. Construction contract for the construction and installation of the emergency generator for Hunter Hall located at the University of Houston Clear Lake.	\$ 1,400,000	Multiple Sources	21.10%	
UHCL	Energy Performance Savings Contract	Cooperative Contract (Texas TIPS)	Ameresco	Construction contract. Construction contract for building system improvements that reduce energy to increase operational efficiencies for the existing facilities located at the University of Houston Clear Lake.	\$ 3,350,000	Multiple Sources	21.10%	

**UNIVERSITY OF HOUSTON SYSTEM  
BOARD OF REGENTS AGENDA**

**COMMITTEE:** Finance and Administration

**ITEM:** Re-approval is requested to delegate authority to the Chancellor to negotiate and execute contracts for design and construction for the Auxiliary Retail Center (The Hub) located in the Central District at the University of Houston.

**DATE PREVIOUSLY SUBMITTED:** November 2019

**SUMMARY:**

Re-approval is requested to delegate authority to the Chancellor to negotiate and execute contracts for an amount not to exceed \$39.9 million for the Auxiliary Retail Center Project (The Hub) located at the University of Houston. The new Auxiliary Retail Center (The Hub) will be built at the existing Satellite Student Center site. The existing Satellite Student Center will be demolished and the site will be filled so the new building can be constructed. The building will include a food hall with several different food concepts, cafe seating, convenience retail areas and support spaces. At this time we are seeking approval of an increased project cost to include additional scope for remediation of the site conditions and to relocate critical infrastructure.

**SUPPORTING DOCUMENTATION:** Campus Map, Schedule, Budget & Summary of Contracts

**FISCAL NOTE:** Not to exceed \$39.9 million total project cost

**RECOMMENDATION/  
ACTION REQUESTED:** Administration recommends approval of this item

**COMPONENT:** University of Houston



11/24/2021

**PRESIDENT**

Renu Khator

**DATE**



11/15/2021

**SENIOR VICE CHANCELLOR**

Raymond S. Bartlett

**DATE**



11/24/2021

**CHANCELLOR**

Renu Khator

**DATE**

**UNIVERSITY OF HOUSTON  
AUXILIARY RETAIL CENTER (THE HUB)  
SUPPORTING DOCUMENTATION**

**REVISED PROJECT BUDGET**

Construction Cost (including contingencies, FF&E & AV)	\$34,005,000
A/E Fees	\$3,000,000
Professional Service & Testing Fees	\$2,575,000
Miscellaneous	\$320,000
<b>TOTAL PROJECT COST</b>	<b><u>\$39,900,000</u></b>

**ORIGINAL PROJECT BUDGET**

Construction Cost (including contingencies, FF&E & AV)	\$30,625,000
A/E Fees	\$2,300,000
Professional Service & Testing Fees	\$1,755,000
Miscellaneous	\$320,000
<b>TOTAL PROJECT COST</b>	<b><u>\$35,000,000</u></b>

**UNIVERSITY OF HOUSTON  
AUXILIARY RETAIL CENTER (THE HUB)  
SUPPORTING DOCUMENTATION**

**REVISED PROJECT SCHEDULE**

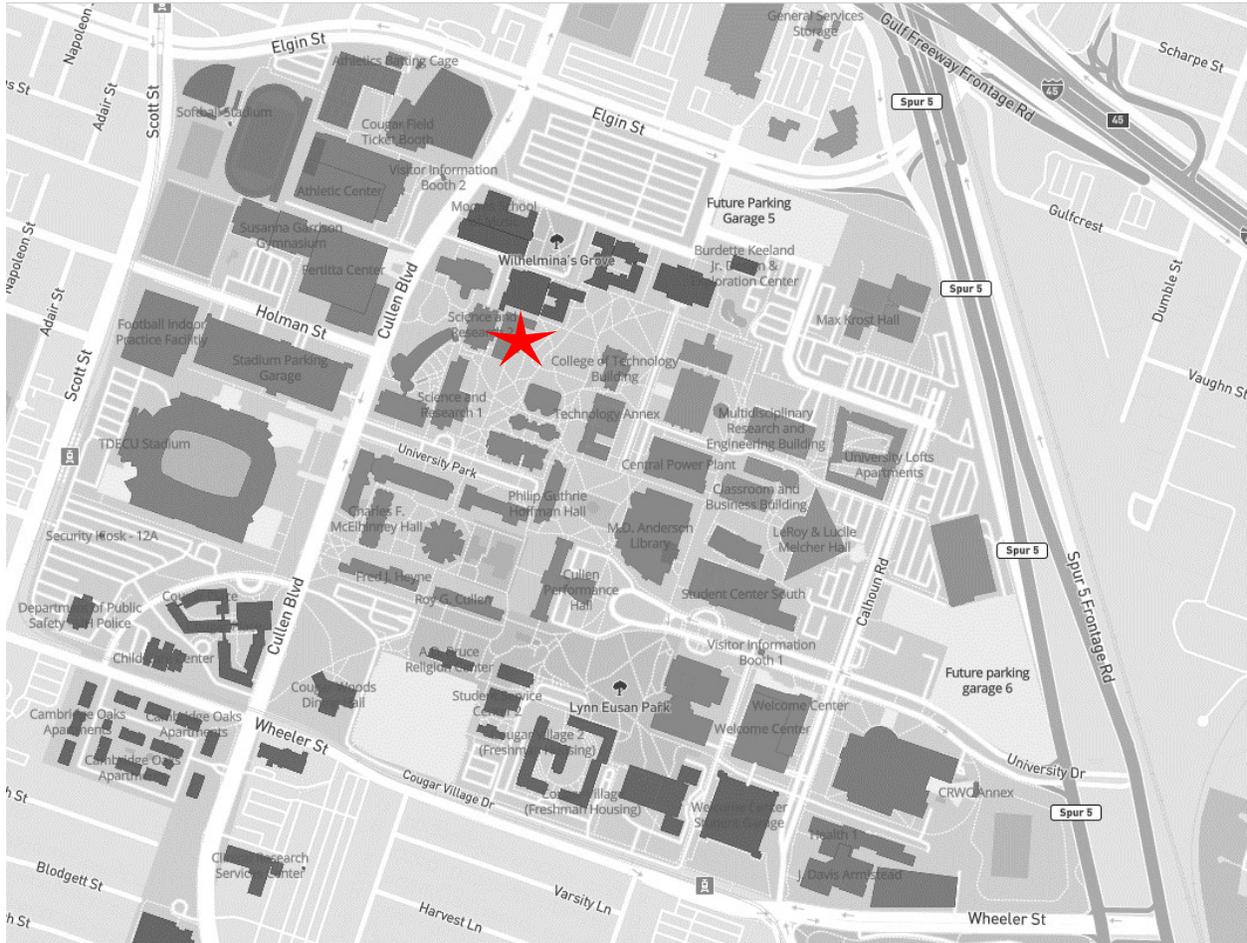
BOR Review and Approval	November 2019
Design Completion	Fall 2020
Construction Starts	Spring 2022
Completion	Summer 2023

**ORIGINAL PROJECT SCHEDULE**

BOR Review and Approval	November 2019
Design Completion	Fall 2020
Construction Starts	Summer 2020
Completion	Summer 2022

**UNIVERSITY OF HOUSTON  
AUXILIARY RETAIL CENTER (THE HUB)  
SUPPORTING DOCUMENTATION**

**SITE MAP**



University of Houston  
 Summary of Construction Contracts Greater than \$1 Million - Auxiliary Retail Center (The Hub)  
 F&A Committee - December 2, 2021

Component	Project	Procurement Method	Vendor	Purpose	Amount	Funding Source	HUB Goal	Comments
UH	Auxiliary Retail Center	RFQ	Perkins & Will	services for the new Auxiliary Retail Center (The	\$ 3,000,000	State Funds, HEAF	23.70%	Previously approved for \$2.3M in Novemeber 2019.
UH	Auxiliary Retail Center	CMAR	Turner Construction	<b>Construction contract.</b> Construction of the New Auxiliary Retail Center (The Hub) at the University of Houston.	\$ 34,005,000	Auxiliary Funds, State Funds, HEAF	21.10%	Previously approved for \$30.67M in November 2019.

**UNIVERSITY OF HOUSTON SYSTEM  
BOARD OF REGENTS AGENDA**

**COMMITTEE:** Finance and Administration

**ITEM:** Approval is requested to delegate authority to the Chancellor to negotiate and execute contracts for design and construction for the Science, Engineering, & Research Center HVAC repairs and roof replacement at the University of Houston.

**DATE PREVIOUSLY SUBMITTED:** August 2020

**SUMMARY:**

Approval is requested to delegate authority to the Chancellor to negotiate and execute contracts for design and construction for the Science, Engineering, & Research Center HVAC repairs and roof replacement at the University of Houston. At this time we are seeking approval for an increased project budget as a result of market conditions and to minimize operational impacts by extensive phasing of the work.

**SUPPORTING DOCUMENTATION:** Campus Map, Schedule, Budget, Summary of Contracts

**FISCAL NOTE:** Not to exceed \$15.23 million total project cost.

**RECOMMENDATION/  
ACTION REQUESTED:** Administration recommends approval of this item

**COMPONENT:** University of Houston

 _____ <b>PRESIDENT</b>	Renu Khator	11/24/2021 _____ <b>DATE</b>
 _____ <b>SENIOR VICE CHANCELLOR</b>	Raymond S. Bartlett	11/15/2021 _____ <b>DATE</b>
 _____ <b>CHANCELLOR</b>	Renu Khator	11/24/2021 _____ <b>DATE</b>

**UNIVERSITY OF HOUSTON**  
**SERC HVAC REPAIRS AND ROOF REPLACEMENT**  
**DECEMBER 2021**

**REVISED PROJECT BUDGET**

Construction Cost (w/ contingencies)	\$13,500,000
A/E Fees	\$1,100,000
Professional Service & Testing Fees/Admin	\$570,000
Furniture and Moveable Equipment	\$0
Miscellaneous	\$60,000
<b>TOTAL PROJECT COST</b>	<b>\$15,230,000</b>

**PREVIOUSLY APPROVED PROJECT BUDGET**

Construction Cost (w/ contingencies)	\$10,600,000
A/E Fees	\$1,100,000
Professional Service & Testing Fees/Admin	\$570,000
Furniture and Moveable Equipment	\$0
Miscellaneous	\$60,000
<b>TOTAL PROJECT COST</b>	<b>\$12,330,000</b>

**UNIVERSITY OF HOUSTON**  
**SERC HVAC REPAIRS AND ROOF REPLACEMENT**  
**DECEMBER 2021**

**REVISED PROJECT SCHEDULE**

BOR Review and Approval	December 2021
Design Starts	July 2019
Construction Starts	November 2022
Occupancy	March 2024

**PREVIOUSLY APPROVED PROJECT SCHEDULE**

BOR Review and Approval	August 2020
Design Starts	July 2019
Construction Starts	January 2021
Occupancy	January 2022



University of Houston System  
 Summary of Construction Contracts Greater than \$1 Million  
 F&A Committee December 2, 2021

Component	Project	Procurement Method	Vendor	Purpose	Amount	Funding Source	HUB Goal	Comments
UH	Science, Engineering, & Research HVAC Upgrades & Roof Replacement	CSP	Vaughn	<b>Construction contract.</b> Construction contract for the SERC HVAC repairs and roof replacement located at the University of Houston.	\$ 13,500,000	HEAF, Federal	21.10%	The SERC HVAC repairs (Core Project) was approved by the Board on August 2020 for \$12.3M. At this time the project budget is increasing as a result of market conditions and to minimize operational impacts.

**UNIVERSITY OF HOUSTON SYSTEM  
BOARD OF REGENTS AGENDA**

**COMMITTEE:** Finance and Administration

**ITEM:** Approval is requested to delegate authority to the Chancellor to negotiate and execute contracts for the design and construction of the new Academic Building 2 at the University of Houston at Sugar Land location.

**DATE PREVIOUSLY SUBMITTED:**

**SUMMARY:**

Approval is requested to delegate authority to the Chancellor to negotiate and execute contracts for the new Academic Building 2 located at the University of Houston at Sugar Land location. The building will be approximately 80,000 GSF to support the complete relocation of the College of Technology to the University of Houston at Sugar Land location. The building program will include classrooms, research facilities, innovation space, administrative space, and other space types required to support the College of Technology. The project may include parking and building amenities if required.

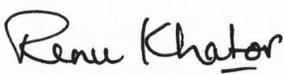
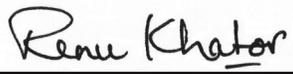
**SUPPORTING**

**DOCUMENTATION:** Budget, Project Schedule and Site Map

**FISCAL NOTE:** \$53.4 Total Project Cost. \$52.4 million financed with Capital Construction Assistance Project Funding authorized by the 87<sup>th</sup> Legislature and \$1M of auxiliary funding.

**RECOMMENDATION/  
ACTION REQUESTED:** Administration recommends approval of this item

**COMPONENT:** University of Houston

	11/24/2021
<b>PRESIDENT</b>	<b>DATE</b>
	11/15/2021
<b>SENIOR VICE CHANCELLOR</b>	<b>DATE</b>
	11/24/2021
<b>CHANCELLOR</b>	<b>DATE</b>

**UNIVERSITY OF HOUSTON  
SUGAR LAND ACADEMIC BUILDING 2  
SUPPORTING DOCUMENTATION**

**ORIGINAL PROJECT BUDGET**

Construction Cost (including contingencies & AV)	\$ 44,100,000
A/E Fees	\$ 4,400,000
Professional Service & Testing Fees	\$ 2,730,000
Miscellaneous	\$ 570,000
Furniture	\$ 1,600,000
<b>TOTAL PROJECT COST</b>	<b><u>\$53,400,000</u></b>

**PROPOSED PROJECT SCHEDULE**

BOR Review and Approval	December 2021
Design Completion	Spring 2023
Construction Starts	Summer 2023
Completion	Spring 2025

**UNIVERSITY OF HOUSTON  
SUGAR LAND ACADEMIC BUILDING 2  
SUPPORTING DOCUMENTATION**

**SITE MAP**

Master Plan Map (red = existing buildings; white = future buildings)



SITE

University of Houston System  
 Summary of Construction Contracts Greater than \$1 Million  
 F&A Committee December 2, 2021

Component	Project	Procurement Method	Vendor	Purpose	Amount	Funding Source	HUB Goal	Comments
UH @ Sugar Land	Academic Building 2	RFQ	TBD	<b>Construction contract.</b> Construction contract for the construction of the Academic Building 2 located at the University of Houston Sugar Land .	\$ 44,100,000	Capital Construction Assistance (TRB)	21.10%	
UH @ Sugar Land	Academic Building 2	RFQ	TBD	<b>Design contract.</b> Design contract for design services for the Academic Building 2 located at the University of Houston Sugar Land.	\$ 4,400,000	Capital Construction Assistance (TRB)	23.70%	
UH @ Sugar Land	Academic Building 2	ITB	TBD	<b>Furnishings Contract.</b> Purchase and installation of the furnishings for the Academic Building 2 located at the University of Houston Sugar Land.	\$ 1,600,000	Capital Construction Assistance (TRB)	21.10%	

**UNIVERSITY OF HOUSTON SYSTEM  
BOARD OF REGENTS AGENDA**

**COMMITTEE:** Finance and Administration

**ITEM:** Approval is requested to delegate authority to the Chancellor to negotiate and execute contracts for the sale of land.

**DATE PREVIOUSLY SUBMITTED:** N/A

**SUMMARY:**

Approval is requested to delegate authority to the Chancellor to negotiate and execute contracts for the sale of a house and .43 acres of land at a market rate. This land is located at 1489 Harris Whisnant Road, Morganton, North Carolina and was bequeathed to the University of Houston's College of Optometry.

**SUPPORTING DOCUMENTATION:** Sale of Harris Whisnant Property

**FISCAL NOTE:** Approximately \$260,000

**RECOMMENDATION/  
ACTION REQUESTED:** Administration recommends approval of this item

**COMPONENT:** University of Houston System



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**SENIOR VICE CHANCELLOR**

Raymond S. Bartlett

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**DATE**



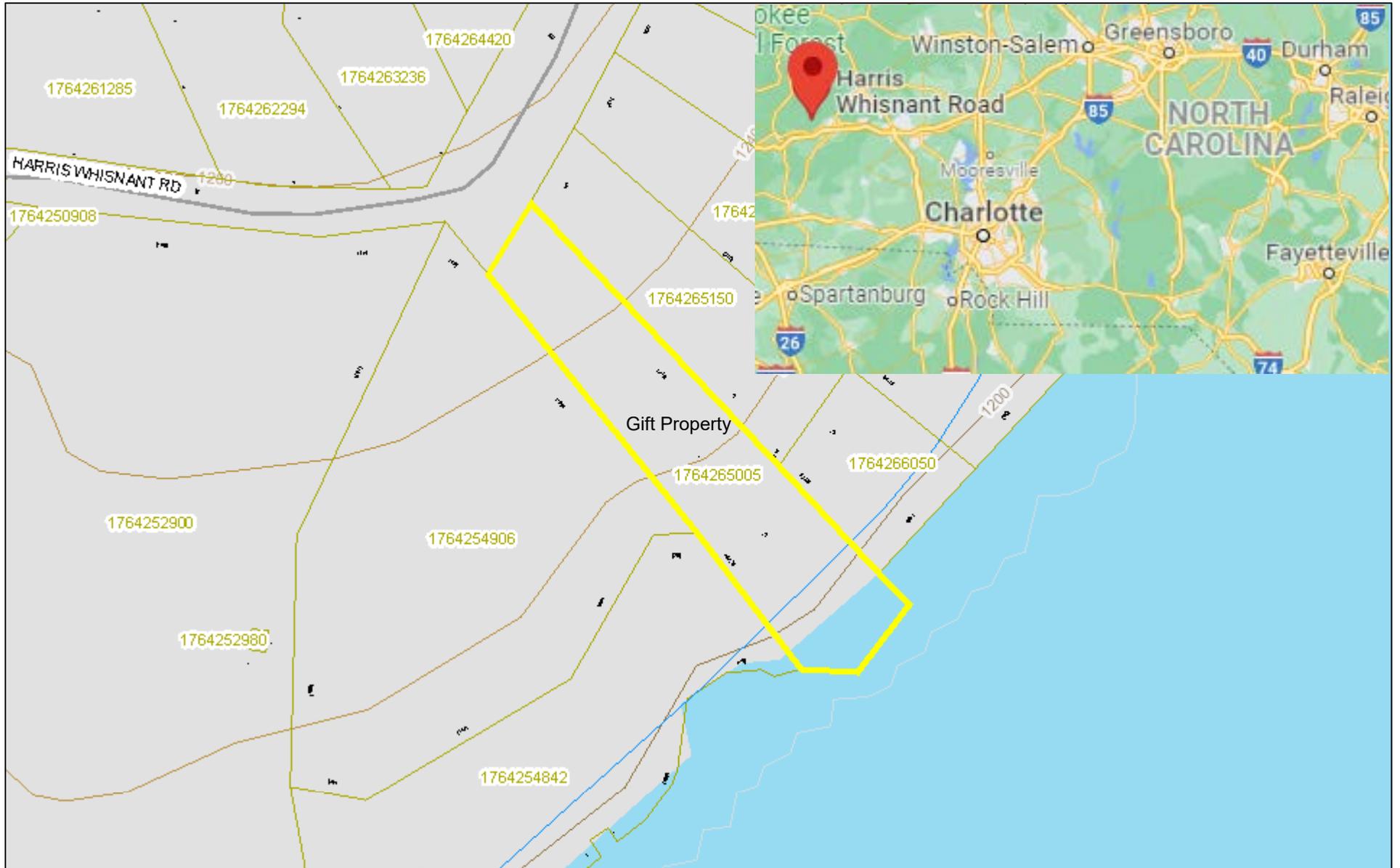
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**CHANCELLOR**

Renu Khator

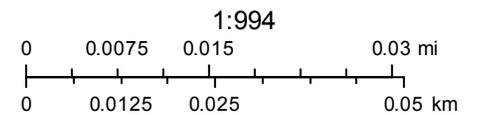
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**DATE**

11/24/2021

# Burke County, Morganton, NC



November 17, 2021



**UNIVERSITY OF HOUSTON SYSTEM  
BOARD OF REGENTS AGENDA**

**COMMITTEE:** Finance and Administration

**ITEM:** Approval is requested to modify banking and investment resolutions for the University of Houston System.

**DATE PREVIOUSLY SUBMITTED:** December 3, 2020

**SUMMARY:**

Approval is requested to delete Andy Startz, Usha Mathew, Bobby Kegresse, David Bradley, Christina Ordonez-Campos, and Lauren Bellenger from the authorized list of authorized persons who may conduct banking transactions for the System. We are adding Kevin Burns, Krista Buckminster, Martin Baylor, Theresa Meneley, and Krystal LeBlanc.

**SUPPORTING**

**DOCUMENTATION:** Summary of Authorized Persons by Account – final and redlined Banking Resolutions on file in the Board Office

**FISCAL NOTE:** None

**RECOMMENDATION/  
ACTION REQUESTED:** Administration recommends approval of this item

**COMPONENT:** University of Houston System



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**SENIOR VICE CHANCELLOR**

Raymond S. Bartlett



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**DATE**



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**CHANCELLOR**

Renu Khator

11/24/2021

\_\_\_\_\_  
**DATE**

University of Houston System  
 Authorized Staff with Bank Transaction Authority  
 As of December 2, 2021

UH System Component	Account Name	Primary Account Purpose	Signatory & Wire Authority	Title	Comments
University of Houston	Disbursement	Fund clearing of checks issued by the University of Houston main campus	Raymond Bartlett	Senior Vice Chancellor for Admin. and Finance	Existing authority
			Karin Livingston	Assoc. Vice Chancellor for Finance	Existing authority
			Roberta Puryear	Treasurer	Existing authority
			Dan Corcoran	Assistant Treasurer	Existing authority
			Fred Burnett	Manager, Treasury Operations	Existing authority
			Sheryl L. Smith	Manager, Cash & Bank Administration	Existing authority
	Credit Card Clearing	Receive credit card payments from merchant activity throughout UH campus	Raymond Bartlett	Senior Vice Chancellor for Admin. and Finance	Existing authority
			Karin Livingston	Assoc. Vice Chancellor for Finance	Existing authority
			Roberta Puryear	Treasurer	Existing authority
			Dan Corcoran	Assistant Treasurer	Existing authority
			Fred Burnett	Manager, Treasury Operations	Existing authority
			Sheryl L. Smith	Manager, Cash & Bank Administration	Existing authority
	Operating <sup>(1)</sup>	Primary depository account for checks, fed wire & ach transactions, etc. at UH	Raymond Bartlett	Senior Vice Chancellor for Admin. and Finance	Existing authority
			Karin Livingston	Assoc. Vice Chancellor for Finance	Existing authority
			Roberta Puryear	Treasurer	Existing authority
			Dan Corcoran	Assistant Treasurer	Existing authority
			Fred Burnett	Manager, Treasury Operations	Existing authority
			Sheryl L. Smith	Manager, Cash & Bank Administration	Existing authority
UH Clear Lake	Disbursement	Fund clearing of checks issued by UH Clear Lake	Raymond Bartlett	Senior Vice Chancellor for Admin. and Finance	Existing authority
			Karin Livingston	Assoc. Vice Chancellor for Finance	Existing authority
			Roberta Puryear	Treasurer	Existing authority
			Dan Corcoran	Assistant Treasurer	Existing authority
			Fred Burnett	Manager, Treasury Operations	Existing authority
			Sheryl L. Smith	Manager, Cash & Bank Administration	Existing authority
	Credit Card Clearing	Receive credit card payments from merchant activity at CL campus	Raymond Bartlett	Senior Vice Chancellor for Admin. and Finance	Existing authority
			Karin Livingston	Assoc. Vice Chancellor for Finance	Existing authority
			Roberta Puryear	Treasurer	Existing authority
			Dan Corcoran	Assistant Treasurer	Existing authority
			Fred Burnett	Manager, Treasury Operations	Existing authority
			Sheryl L. Smith	Manager, Cash & Bank Administration	Existing authority
	Operating <sup>(2)</sup>	Primary depository account for checks, fed wire & ach transactions, etc. at UHCL	Raymond Bartlett	Senior Vice Chancellor for Admin. and Finance	Existing authority
			Karin Livingston	Assoc. Vice Chancellor for Finance	Existing authority
			Roberta Puryear	Treasurer	Existing authority
			Dan Corcoran	Assistant Treasurer	Existing authority
			Fred Burnett	Manager, Treasury Operations	Existing authority
			Sheryl L. Smith	Manager, Cash & Bank Administration	Existing authority
UH Downtown	Disbursement	Fund clearing of checks issued by UH Downtown	Raymond Bartlett	Senior Vice Chancellor for Admin. and Finance	Existing authority
			Karin Livingston	Assoc. Vice Chancellor for Finance	Existing authority
			Roberta Puryear	Treasurer	Existing authority

University of Houston System  
 Authorized Staff with Bank Transaction Authority  
 As of December 2, 2021

UH System Component	Account Name	Primary Account Purpose	Signatory & Wire Authority	Title	Comments
			Dan Corcoran	Assistant Treasurer	Existing authority
			Fred Burnett	Manager, Treasury Operations	Existing authority
			Sheryl L. Smith	Manager, Cash & Bank Administration	Existing authority
	Credit Card Clearing	Receive credit card payments from merchant activity throughout UHD campus	Raymond Bartlett	Senior Vice Chancellor for Admin. and Finance	Existing authority
			Karin Livingston	Assoc. Vice Chancellor for Finance	Existing authority
			Roberta Puryear	Treasurer	Existing authority
			Dan Corcoran	Assistant Treasurer	Existing authority
			Fred Burnett	Manager, Treasury Operations	Existing authority
			Sheryl L. Smith	Manager, Cash & Bank Administration	Existing authority
	Operating <sup>(3)</sup>	Primary depository account for checks, fed wire & ach transactions, etc. at UHD	Raymond Bartlett	Senior Vice Chancellor for Admin. and Finance	Existing authority
			Karin Livingston	Assoc. Vice Chancellor for Finance	Existing authority
			Roberta Puryear	Treasurer	Existing authority
			Dan Corcoran	Assistant Treasurer	Existing authority
			Fred Burnett	Manager, Treasury Operations	Existing authority
			Sheryl L. Smith	Manager, Cash & Bank Administration	Existing authority
UH Victoria	Disbursement	Fund clearing of checks issued by UH Victoria	Raymond Bartlett	Senior Vice Chancellor for Admin. and Finance	Existing authority
			Karin Livingston	Assoc. Vice Chancellor for Finance	Existing authority
			Roberta Puryear	Treasurer	Existing authority
			Dan Corcoran	Assistant Treasurer	Existing authority
			Fred Burnett	Manager, Treasury Operations	Existing authority
			Sheryl L. Smith	Manager, Cash & Bank Administration	Existing authority
	Operating <sup>(4)</sup>	Primary depository account for checks, fed wire & ach transactions, etc. at UHV	Raymond Bartlett	Senior Vice Chancellor for Admin. and Finance	Existing authority
			Karin Livingston	Assoc. Vice Chancellor for Finance	Existing authority
			Roberta Puryear	Treasurer	Existing authority
			Dan Corcoran	Assistant Treasurer	Existing authority
			Fred Burnett	Manager, Treasury Operations	Existing authority
			Sheryl L. Smith	Manager, Cash & Bank Administration	Existing authority
System Administration	Operating	Primary depository account for checks, fed wire & ach transactions, etc. at System Administration	Raymond Bartlett	Senior Vice Chancellor for Admin. and Finance	Existing authority
			Karin Livingston	Assoc. Vice Chancellor for Finance	Existing authority
			Roberta Puryear	Treasurer	Existing authority
			Dan Corcoran	Assistant Treasurer	Existing authority
			Fred Burnett	Manager, Treasury Operations	Existing authority
			Sheryl L. Smith	Manager, Cash & Bank Administration	Existing authority
	Disbursement	Fund clearing of checks issued by UH System Administration	Raymond Bartlett	Senior Vice Chancellor for Admin. and Finance	Existing authority
			Karin Livingston	Assoc. Vice Chancellor for Finance	Existing authority
			Roberta Puryear	Treasurer	Existing authority
			Dan Corcoran	Assistant Treasurer	Existing authority
			Fred Burnett	Manager, Treasury Operations	Existing authority
			Sheryl L. Smith	Manager, Cash & Bank Administration	Existing authority

University of Houston System  
 Authorized Staff with Bank Transaction Authority  
 As of December 2, 2021

UH System Component	Account Name	Primary Account Purpose	Signatory & Wire Authority	Title	Comments
	Payroll Clearing	Fund the issuance of payroll checks for all UH System components	Raymond Bartlett	Senior Vice Chancellor for Admin. and Finance	Existing authority
			Karin Livingston	Assoc. Vice Chancellor for Finance	Existing authority
			Roberta Puryear	Treasurer	Existing authority
			Dan Corcoran	Assistant Treasurer	Existing authority
			Fred Burnett	Manager, Treasury Operations	Existing authority
			Sheryl L. Smith	Manager, Cash & Bank Administration	Existing authority
	Payroll Direct Deposit	Fund the issuance of direct deposit payroll for all UH System components	Raymond Bartlett	Senior Vice Chancellor for Admin. and Finance	Existing authority
			Karin Livingston	Assoc. Vice Chancellor for Finance	Existing authority
			Roberta Puryear	Treasurer	Existing authority
			Dan Corcoran	Assistant Treasurer	Existing authority
			Fred Burnett	Manager, Treasury Operations	Existing authority
			Sheryl L. Smith	Manager, Cash & Bank Administration	Existing authority
	Master Concentration	Fund payroll accounts and act as the clearing account for all excess or deficit funds movement from/to UH System operating accounts and the sweep account	Raymond Bartlett	Senior Vice Chancellor for Admin. and Finance	Existing authority
			Karin Livingston	Assoc. Vice Chancellor for Finance	Existing authority
			Roberta Puryear	Treasurer	Existing authority
			Dan Corcoran	Assistant Treasurer	Existing authority
			Fred Burnett	Manager, Treasury Operations	Existing authority
			Sheryl L. Smith	Manager, Cash & Bank Administration	Existing authority
	Student Loan Repayment	Receipt of federal student loan repayment proceeds for UHS	Raymond Bartlett	Senior Vice Chancellor for Admin. and Finance	Existing authority
			Karin Livingston	Assoc. Vice Chancellor for Finance	Existing authority
			Roberta Puryear	Treasurer	Existing authority
			Dan Corcoran	Assistant Treasurer	Existing authority
			Fred Burnett	Manager, Treasury Operations	Existing authority
			Sheryl L. Smith	Manager, Cash & Bank Administration	Existing authority

- (1) In addition to the persons listed above, **Kevin Burns** and Nancy Tran have authority to endorse checks, drafts and/or payments to UH .
- (2) In addition to the persons listed above, Mark Denney and **Krista Buckminster** have authority to endorse checks, drafts and/or payments to UH Clear Lake.
- (3) In addition to the persons listed above, **Marty Baylor, Theresa Meneley,** and **Krystal LeBlanc** have authority to endorse checks, drafts and/or payments to UH Downtown.
- (4) In addition to the persons listed above, Wayne Beran, Erin Goodwin, and Tim Michalski have authority to endorse checks, drafts and/or payments to UH Victoria.

**UNIVERSITY OF HOUSTON SYSTEM  
BOARD OF REGENTS AGENDA**

**COMMITTEE:** Finance and Administration

**ITEM:** Approval is requested to delegate authority to the Chancellor to request approval pursuant to state law for financing alternate Capital Construction Assistance Projects than those approved in Texas Education Code § 55.1793, Texas Legislature Session 87(3).

**DATE PREVIOUSLY SUBMITTED:** N/A

**SUMMARY:**

Approval is requested to finance alternate Capital Construction Assistance Projects for the University of Houston Downtown and the University of Houston Victoria. The University of Houston Downtown will finance two alternate projects: the reconfiguration of their One Main Building and the build-out of the fourth floor of the Girard Street Building at a total cost of \$44.9M. The University of Houston Victoria will finance one alternate project: the addition of education and general space to their Health and Wellness Center at a total cost of \$7.7M.

**SUPPORTING DOCUMENTATION:** Summary of CCAP and alternative projects

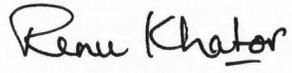
**FISCAL NOTE:** None

**RECOMMENDATION/  
ACTION REQUESTED:** Administration recommends approval of this item

**COMPONENT:** University of Houston System

  
\_\_\_\_\_  
**SENIOR VICE CHANCELLOR** Raymond S. Bartlett

  
\_\_\_\_\_  
**DATE**

  
\_\_\_\_\_  
**CHANCELLOR** Renu Khator

11/29/2021  
\_\_\_\_\_  
**DATE**

**UNIVERSITY OF HOUSTON SYSTEM  
BOARD OF REGENTS AGENDA**

**COMMITTEE:** Finance and Administration

**ITEM:** Approval is requested for the annual review of the University of Houston System Board of Regents Finance and Administration Committee Charter.

**DATE PREVIOUSLY SUBMITTED:** December 3, 2020

**SUMMARY:**

In accordance with the UH System Board of Regents Bylaws, the Finance and Administration Committee shall review this charter at least once a year. There are no recommended changes to the charter during this review period.

**SUPPORTING  
DOCUMENTATION:**

Finance and Administration Committee Charter

**FISCAL NOTE:**

None

**RECOMMENDATION/  
ACTION REQUESTED:**

Administration recommends approval of this item

**COMPONENT:**

University of Houston System



\_\_\_\_\_  
SENIOR VICE CHANCELLOR

Raymond S. Bartlett



\_\_\_\_\_  
DATE



\_\_\_\_\_  
CHANCELLOR

Renu Khator

11/24/2021

\_\_\_\_\_  
DATE

## Finance and Administration Committee

**Charter:** The finance and administration committee has oversight of budget, finance, and business operations policy and performance, including reviewing the Chancellor's recommendations on annual budgets and tuition and fees.

More specifically, the committee shall:

- (a) review and recommend approval of fiscal policies and major financial plans including annual operating budgets;
- (b) review and recommend approval of tuition and fees;
- (c) review and recommend delegation of authority to the Chancellor for banking agreements;
- (d) review major financial and management reports;
- (e) review and recommend delegation of authority to the Chancellor for major financial contracts and expenditures (single procurements greater than \$1 million annually);
- (f) review and recommend delegation of authority to the Chancellor for land acquisition by purchase or gift;
- (g) review and recommend delegation of authority to the Chancellor for new construction or major repair and rehabilitation of building and facilities when the total cost is equal to or greater than the submittal threshold requiring Texas Higher Education Coordinating Board notification; and
- (h) review and recommend approval for bond issuance.

The committee is required to perform a review of the charter annually, as required by Board of Regent Bylaws.

**UNIVERSITY OF HOUSTON SYSTEM  
BOARD OF REGENTS AGENDA**

**COMMITTEE:** Finance and Administration

**ITEM:** Presentation of the Fiscal Year 2021 University of Houston System Annual Financial Report

**DATE PREVIOUSLY SUBMITTED:**

**SUMMARY:**

Ms. Usha Mathew, Assistant Vice President for Finance, will present a summary of the Fiscal Year 2021 University of Houston System Annual Financial Report.

**SUPPORTING DOCUMENTATION:** Presentation

**FISCAL NOTE:** N/A

**RECOMMENDATION/  
ACTION REQUESTED:** Information

**COMPONENT:** University of Houston System



SENIOR VICE CHANCELLOR

Raymond S. Bartlett



DATE



CHANCELLOR

Renu Khator

11/24/2021

DATE

# University of Houston System

## Overview of the Results of Operations

### Annual Financial Report

For FY 2021

December 2, 2021

\*To view an electronic version of UHS's **Annual Financial Reports**, visit  
[http://www.uh.edu/finance/pages/Annual\\_Fin\\_Reports.htm](http://www.uh.edu/finance/pages/Annual_Fin_Reports.htm)

# University of Houston System FY 2021 Annual Financial Report Timeline

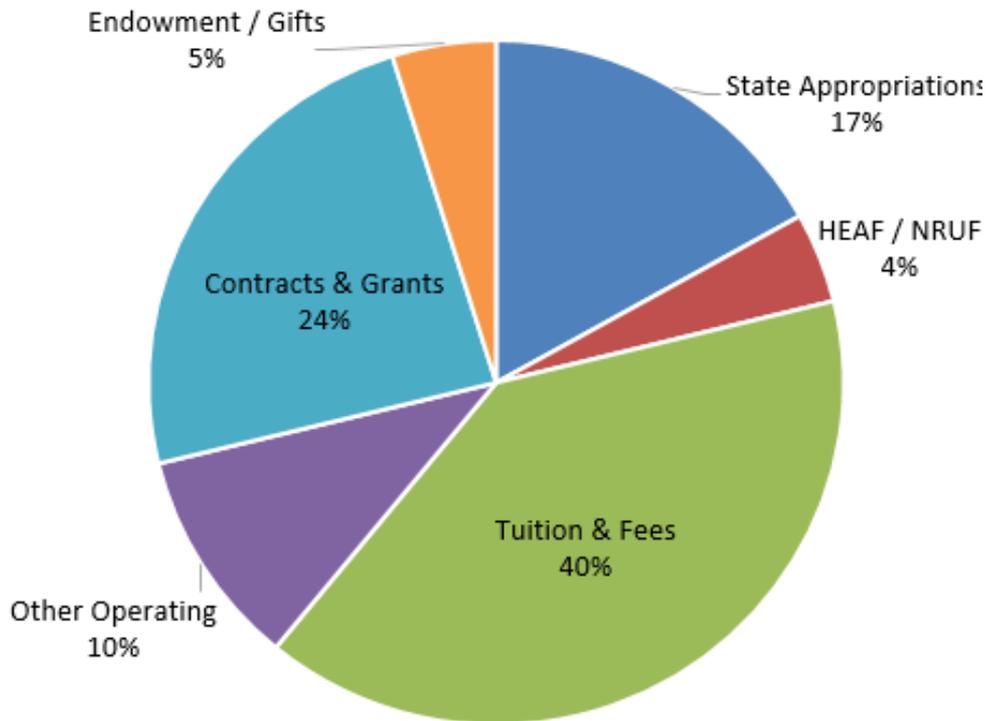
- **Aug 31** - Fiscal year end
- **Sep 16** - Departmental accounting activity completed
- **Oct 22** - Ledger closed and preliminary management review completed
- **Nov 4** - Mid-level management review completed
- **Nov 11**- Senior management review completed
- **Nov 20** - AFR submitted to State Comptroller & State Auditor
- **Dec 2** - Financial results for all UHS presented to Board of Regents
- **Feb 28**- Statewide comprehensive audit completed

# University of Houston System Methodology used for Data Analysis

- AFR prepared using Oracle (Hyperion) data warehouse
- Data analysis and review employed data warehouse tools
- Budget to Actual comparison of data
- Use categories consistent with those previously presented to Board

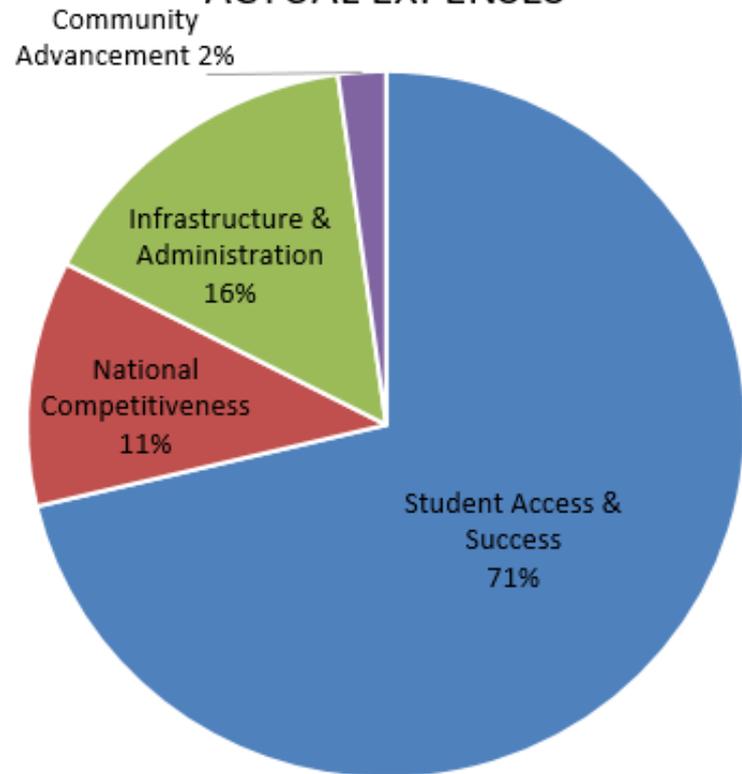
# University of Houston System Combined FY 2021 Results of Operations

## ACTUAL REVENUES



Actual Total \$1,951.6 M  
(Total Budget \$1,746.9)

## ACTUAL EXPENSES



ACTUAL TOTAL \$1,821.7 M  
(Total Budget \$1,779.8 M)

Note Expenses exclude construction spending

# University of Houston System Combined Analysis of Revenues

FY 2018 - 2021

( \$ Millions )

	History Years			AFR Year	FY Budget
	A 2018 Actual	B 2019 Actual	C 2020 Actual	D 2021 Actual	E 2021 Budget *
1 State Appropriations	\$ 323.9	\$ 326.8	\$ 390.9	\$ 330.1	\$ 330.8
2 HEAF / NRUF	84.4	84.6	85.0	83.0	84.7
3 Tuition & Fees	684.6	710.8	745.9	776.1	713.2
4 Other Operating	219.1	273.0	253.8	200.6	262.1
5 Contracts & Grants	267.9	302.5	382.6	467.6	285.1
6 Endowment / Gifts	99.1	103.8	99.4	94.4	70.9
7 Total	\$ 1,679.0	\$ 1,801.6	\$ 1,957.7	\$ 1,951.6	\$ 1,746.9

\* FY2021 Budget Plan as adopted on 8-20-2020

# University of Houston System Combined Analysis of Operating Expenses

FY 2018 - 2021

( \$ Millions )

	History Years			AFR Year	FY Budget
	A 2018 Actual	B 2019 Actual	C 2020 Actual	D 2021 Actual	E 2021 Budget *
1 Student Access & Success	\$ 1,082.1	\$ 1,146.4	\$ 1,198.8	\$ 1,298.8	\$ 1,172.3
2 National Competitiveness	193.0	210.5	198.6	204.5	229.3
3 Infrastructure & Administration	298.4	298.0	276.1	279.1	335.3
4 Community Advancement	46.8	46.9	46.0	39.3	42.9
5 Total	\$ 1,620.2	\$ 1,701.8	\$ 1,719.6	\$ 1,821.7	\$ 1,779.8

\* FY2021 Budget Plan as adopted on 8-20-2020

# University of Houston System Combined Analysis of Asset Balances

FY 2018 - 2021

On August 31 ( \$ Millions )

	A 2018 Actual	History Years B 2019 Actual	C 2020 Actual	AFR Year D 2021 Actual
<b>Assets</b>				
1 <b>Cash, Appropriations, &amp; Investments</b>	<b>\$ 1,922.0</b>	<b>\$ 1,760.9</b>	<b>\$ 2,107.4</b>	<b>\$ 2,367.6</b>
Consisting of:				
2      Cash & appropriation balances	251.7	275.5	307.8	271.6
3      Investments (includes Endowment)	1,670.3	1,485.4	1,799.6	2,095.9
4 <b>Capital Assets, net of depreciation</b>	<b>\$ 1,718.1</b>	<b>\$ 1,955.0</b>	<b>\$ 2,072.9</b>	<b>\$ 2,123.3</b>
Consisting of:				
5      Land	142.2	146.0	145.2	145.1
6      Construction in progress	301.3	326.4	348.3	201.9
7      Buildings, facilities, infrastructure	1,145.7	1,352.7	1,450.4	1,654.8
8      Equipment, art, software, books	129.0	129.9	129.0	121.6
9 <b>Other Assets</b>	<b>\$ 1,768.8</b>	<b>\$ 2,355.4</b>	<b>\$ 2,490.2</b>	<b>\$ 2,568.8</b>
Consisting of:				
10      Receivables (student, loans, & gifts)	310.7	335.0	352.8	410.8
11      Prepaid expenses	50.4	56.6	55.7	53.2
12      Assets held by other UHS components	1,323.1	1,172.7	1,417.0	1,597.2
13      Inventories, deferred charges	(0.2)	0.4	(2.2)	0.5
14      Def resources (TRS pensions/OPEB)	84.8	790.7	667.0	507.1
15 <b>Total Assets</b>	<b>\$ 5,408.9</b>	<b>\$ 6,071.2</b>	<b>\$ 6,670.5</b>	<b>\$ 7,059.7</b>

# University of Houston System Combined Analysis of Liability Balances & Equity Balances

FY 2018 - 2021

On August 31 ( \$ Millions )

	A	History Years	C	AFR Year
	2018	B	2020	D
	Actual	2019	Actual	2021
		Actual		Actual
<b>Liabilities</b>				
1 <b>Payables &amp; Accrued Liabilities</b>	<b>\$ 161.6</b>	<b>\$ 132.7</b>	<b>\$ 148.1</b>	<b>\$ 148.0</b>
Consisting of:				
2      Accounts payable & accruals	43.6	44.0	46.1	45.2
3      Payroll payable	117.9	88.7	102.0	102.8
4 <b>Bonds &amp; Long Term Obligations</b>	<b>\$ 1,541.7</b>	<b>\$ 1,478.3</b>	<b>\$ 1,713.9</b>	<b>\$ 1,615.5</b>
5 <b>Other Liabilities</b>	<b>\$ 1,993.5</b>	<b>\$ 2,758.8</b>	<b>\$ 3,017.8</b>	<b>\$ 3,197.3</b>
Consisting of:				
6      Deferred revenue	282.5	292.1	288.7	312.6
7      Deposits held for others	26.4	22.8	14.0	23.1
8      Assets held for UHS components	1,323.1	1,172.7	1,417.0	1,597.2
9      Other commitments & defer chg	19.2	23.2	23.6	22.4
10     Pension/OPEB liabilities (TRS)	342.2	1,248.0	1,274.4	1,241.9
11 <b>Total Liabilities</b>	<b>\$ 3,696.8</b>	<b>\$ 4,369.8</b>	<b>\$ 4,879.8</b>	<b>\$ 4,960.8</b>
12 <b>Total Equity Balance</b>	<b>\$ 1,712.1</b>	<b>\$ 1,701.5</b>	<b>\$ 1,790.7</b>	<b>\$ 2,098.9</b>

# University of Houston System Combined Revenues by UHS Component

FY 2021

( \$ Millions )

	State Appropriations	HEAF / NRUF	Tuition & Fees	Other Operating	Contracts & Grants	Endowment & Gifts	Actual 2021 Total
1 University of Houston	203.9	60.9	549.7	181.2	330.3	83.9	\$ 1,409.9
2 UH - Clear Lake	35.1	7.7	76.4	3.5	42.3	2.2	\$ 167.2
3 UH - Downtown	31.4	10.8	115.0	4.0	76.6	2.7	\$ 240.5
4 UH - Victoria	17.6	3.5	34.9	3.2	18.4	0.9	\$ 78.5
5 UH - System Admin	42.0	0.0	0.0	8.8	0.0	4.7	\$ 55.5
6 UH System Total	\$ 330.1	\$ 83.0	\$ 776.1	\$ 200.6	\$ 467.6	\$ 94.4	\$ 1,951.6

# University of Houston System Combined Expenses by UHS Component

FY 2021

( \$ Millions )

	Student Access & Success	National Competitiveness	Infrastructure & Administration	Community Advancement	Actual 2021 Total
1 University of Houston	914.9	199.3	153.8	35.7	\$ 1,303.7
2 UH - Clear Lake	131.9	2.1	30.6	0.1	\$ 164.7
3 UH - Downtown	184.1	2.2	34.2	2.7	\$ 223.1
4 UH - Victoria	66.6	0.5	9.5	0.9	\$ 77.4
5 UH - System Admin	1.3	0.5	51.0	0.0	\$ 52.8
6 UH System Total	\$ 1,298.8	\$ 204.5	\$ 279.1	\$ 39.3	\$ 1,821.7

# University of Houston System Combined Analysis of Asset, Liability, & Equity Balances by UHS Component

FY 2021

On August 31 ( \$ Millions )

	University of Houston	UH Clear Lake	UH Downtown	UH Victoria	UH System Admin	UH System 2021 Total
<b>Assets</b>						
1 Cash, Appropriations, & Investments	568.4	56.8	51.1	12.7	1,678.5	\$ 2,367.6
2 Capital Assets, net of depreciation	1,542.1	183.9	195.6	131.5	70.3	2,123.3
3 Other Assets	2,004.6	152.6	246.1	75.2	90.2	2,568.8
4 <b>Total Assets</b>	<b>\$ 4,115.1</b>	<b>\$ 393.4</b>	<b>\$ 492.8</b>	<b>\$ 219.4</b>	<b>\$ 1,838.9</b>	<b>\$ 7,059.7</b>
<b>Liabilities</b>						
5 Payables & Accrued Liabilities	(97.6)	(12.4)	(15.6)	(4.2)	(18.1)	\$ (148.0)
6 Bonds & Long Term Obligations	(1137.4)	(139.6)	(135.5)	(116.8)	(86.2)	(1615.5)
7 Other Liabilities	(1168.4)	(172.4)	(225.7)	(78.0)	(1552.8)	(3197.3)
8 <b>Total Liabilities</b>	<b>\$ (2,403.3)</b>	<b>\$ (324.4)</b>	<b>\$ (376.9)</b>	<b>\$ (199.1)</b>	<b>\$ (1,657.0)</b>	<b>\$ (4,960.8)</b>
9 <b>Total Equity Balance</b>	<b>\$ (1,711.8)</b>	<b>\$ (69.0)</b>	<b>\$ (115.9)</b>	<b>\$ (20.3)</b>	<b>\$ (181.9)</b>	<b>\$ (2,098.9)</b>

Note: Resources and obligations related to TRS pensions, as attributable to each component, have been included in the above display.