ALAMO COLLEGES DISTRICT

REGULAR BOARD MEETING OF THE BOARD OF TRUSTEES

TUESDAY, MAY 19, 2026
REVISED

Alamo Colleges District
Dr. Bruce H. Leslie Boardroom
2222 N. Alamo St.
San Antonio, TX 78215

NOTICE IS HEREBY GIVEN THAT THE REGULAR BOARD MEETING OF THE BOARD OF TRUSTEES OF THE ALAMO COMMUNITY COLLEGE DISTRICT WILL BE HELD AT THE PHYSICAL LOCATION REFERENCED ABOVE ON TUESDAY, MAY 19, 2026. ONE OR MORE TRUSTEES MAY ATTEND REMOTELY BY VIDEOCONFERENCE PROVIDED THAT A QUORUM OF TRUSTEES ATTEND BY PHYSICAL PRESENCE AS AUTHORIZED BY TEXAS GOVERNMENT CODE SECTION 551.127. THE REGULAR BOARD MEETING OF THE BOARD WILL CONVENE IN OPEN SESSION AT REVISED.

This Regular Board Meeting of the Board of Trustees, being held for the reasons listed below, is authorized in accordance with the Texas Government Code, §§ 551.001 - 551.146. Verification of Notice of Meeting and Agenda are on file in the Office of the Chancellor. Executive Session, if required, is authorized by Chapter 551 and will be conducted prior to the conclusion of the meeting. If it is decided during the course of the meeting that discussion of any item listed on the agenda should be held in Executive Session, the Board will convene in Executive Session in accordance with Tex. Govt. Code §§ 551.071 - 551.094. In order to vote on items discussed in Executive Session, the Board of Trustees must take action in the open portion of the meeting on items discussed in the Executive Session. The Board will consider, discuss, and take appropriate action regarding the following items:

AGENDA

1. **CALL TO ORDER**
2. **CERTIFICATION AND POSTING**
3. **ROLL CALL**
4. **PLEDGE OF ALLEGIANCE**
5. **INVOCATION** - *Dr. Victoria G. Rivas,* Assistant Professor of Mathematics, Northeast Lakeview College
6. **MEMORIALS**
7. **RECOGNITIONS**
   - 7.A. AlamoPROMISE Student of the Month May 2026, *Alejandra Hernandez,* Northeast Lakeview College
     Presenter: Dr. Veronica Garcia
   - 7.B. Alamo Colleges District Staff Member of the Month May 2026, *Miranda Robbins,* Northeast Lakeview College

Presenter: Dr. Veronica Garcia

7.C. Alamo Colleges District Faculty Member of the Month May 2026, *Dr. Victoria G. Rivas,* Northeast Lakeview College
Presenter: Dr. Veronica Garcia

8. **CITIZENS TO BE HEARD**
   8.A. Registration: 5:00 PM - 5:55 PM
9. **CHAIR'S REPORT**, *Dr. Clint Kingsbery*
   9.A. Community Outreach; Northeast Lakeview College Spring 2026 Commencement Ceremony
10. **CHANCELLOR'S REPORT,** *Dr. Mike Flores*
   10.A. Faculty Senate Update
   Presenter: Dr. Christina Flores
   10.B. Academic Leadership Model
   Presenter: Dr. Veronica Garcia and Linda Boyer-Owens
   10.C. FY27 Budget: Landscape Analysis and Second Look
   Presenter: Priscilla Camacho and Shayne West
11. **STUDENT SUCCESS COMMITTEE**, *Dr. Lorraine Pulido, Chair*
   11.A. Discussion and Possible Action on Interlocal Agreement with the City of San Antonio for AlamoPROMISE
   Presenter: Stephanie Vasquez
12. **AUDIT, BUDGET AND FINANCE COMMITTEE,** *Gerald Lopez, Chair*
   12.A. Discussion and Possible Action on the Annual Debt Management Plan for FY 2027
   Presenter: Sean Mullen
   12.B. Discussion and Possible Action on Approval of Policy C.3.1 Debt Management
   Presenter: Sean Mullen
   12.C. Discussion and Possible Action by the Board of Trustees for consideration and approval of a Resolution authorizing the issuance of Limited Tax bonds in one or more series (as designated by purpose and series); levying a continuing direct annual ad valorem tax, within the limitations prescribed by law, for the payment of the bonds; prescribing the form, terms, conditions, and resolving other matters incident and related to the issuance, sale, and delivery of the bonds pursuant to a delegated sale
   Presenter: Sean Mullen
   12.D. Discussion and Possible Action by the Board of Trustees for consideration and approval of a Resolution authorizing the issuance of Revenue Financing System Senior Lien Revenue Refunding Bonds, Series 2026; providing for the payment of the bonds by a lien on and pledge of the pledged revenues to secure the payment of the principal of and interest on the bonds equally and ratably with certain currently outstanding obligations; prescribing the form, terms, conditions, and resolving other matters incident and related to the issuance, sale, and delivery of the bonds, including the approval and distribution of an official statement pertaining thereto; authorizing the execution of a paying agent/registrar agreement, an escrow agreement, and a purchase contract; complying with the requirements of the depository trust company's letter of representations; delegating the authority to certain members of the Board of Trustees and District staff to execute certain documents relating to the sale of the bonds; and providing an effective date
   Presenter: Sean Mullen
   12.E. Discussion and Possible Action by the Board of Trustees for consideration and approval of a Resolution authorizing the issuance of Revenue Financing System Variable Rate Senior Lien Revenue Refunding Bonds, Series 2026; providing for the payment of the bonds by a lien on and pledge of the pledged revenues to secure the payment of the principal of and interest on the bonds equally and ratably with certain currently outstanding obligations; prescribing the form, terms, conditions, and resolving other matters incident and related to the issuance, sale, and delivery of the bonds, including the approval and

distribution of an official statement pertaining thereto; authorizing the execution of a paying agent/registrar agreement, escrow agreement, remarketing agreement, purchase contract, and tender agent agreement; complying with the requirements of the depository trust company's letter of representations; delegating the authority to certain members of the Board of Trustees and District staff to execute certain documents relating to the sale of the bonds; and providing an effective date
Presenter: Sean Mullen

12.F. Discussion and Possible Action on the Purchase of Network Storage, Infrastructure and Curriculum Upgrade for the St. Philip's College Cybersecurity Range
Presenter: Edith Orozco and Dr. Raymond Chacon

13. **WORKFORCE DEVELOPMENT COMMITTEE**, *Dr. Gene Sprague, Chair*

13.A. Discussion and Possible Action on Approval of Northeast Lakeview College Associate of Applied Science in Electrical Engineering Technology
Presenter: Will Fanning and Keith Collins

13.B. Discussion and Possible Action on Approval of St. Philip's College Associate of Applied Science in Uncrewed Aerial Systems
Presenter: Chris Beardsall and Don Fernandez

14. **PERSONNEL**

14.A. Discussion and Possible Action on Appointment of Full-Time Faculty
Presenter: Linda Boyer-Owens

14.B. Discussion and Possible Action on Renewal of Certain Administrative Contracts Including but not Limited to Presidents and Vice Chancellors
Presenter: Linda Boyer-Owens

15. **CONSENT AGENDA**

15.A. Discussion and Possible Action on Consent Agenda Items

15.A.1) Approval of Board Meeting Minutes

15.A.1)a. Discussion and Possible Action on Approval of Minutes of the Meeting of the Board of Trustees - Meeting as a Committee of the Whole on April 14, 2026

15.A.1)b. Discussion and Possible Action on Minutes of the Regular Board Meeting on April 21, 2026

15.A.1)c. Discussion and Possible Action on Minutes of the Special Board Meeting on April 28, 2026

15.A.2) Internal Audit Department Monthly Activity Report

15.A.3) Discussion and Possible Action on Acceptance of Private Gifts to the Alamo Colleges Foundation and Alamo Colleges District

15.A.4) Department of Public Safety Monthly Clery Act Activity Report

15.A.5) Fiscal Services Reports

15.A.5)a. Discussion and Possible Action on Monthly Contracts Report

15.A.5)b. Discussion and Possible Action on Monthly Grants and Contracts Report

15.A.5)c. Discussion and Possible Action on Approval of Construction Reports

15.A.5)d. Discussion and Possible Action on Approval of Financial Reports

15.A.5)e. Discussion and Possible Action on Approval of Monthly Reports on Cooperative Purchases in Excess of $200,000

15.B. Discussion and Possible Action on Adoption of Resolution Authorizing Participation in Texas CLASS Investment Pools and Designating Authorized Representatives

15.C. Discussion and Possible Action on Award of Guaranteed Maximum Price to Upgrade the Electrical Plant Switchgear at St. Philip's College

15.D. Discussion and Possible Action on Granting a Pipeline Easement at Northwest Vista College

15.E. Discussion and Possible Action on Policy A.1.3.C College Mission Statement: Palo Alto College

15.F. Discussion and Possible Action on Ratification of Graduation Services Agreement with

the City of San Antonio - Alamodome

16. **EXECUTIVE SESSION**

16.A. The Board may go into Executive Session to deliberate on any item referenced in this agenda for open session or executive session based on the following potential exceptions under the Act.

16.B. Pursuant to §551.071, Texas Government Code, the Board may consult with its attorney(s) to seek their advice on any matter(s) in which the duty of the attorney(s) to the governmental body under the Texas Disciplinary Rules of Professional Conduct of the State Bar of Texas clearly conflicts with this chapter.

16.C. Pursuant to §551.071, Texas Government Code, the Board may consult with its attorneys about pending and threatened Litigations, including, without limitation, the requirements of Texas Tax Code Chapter 6, subchapter A

16.D. Pursuant to §551.074, Texas Government Code, the Board may consult with its attorneys about pending EEOC charges.

16.E. Pursuant to §551.072, Texas Government Code, the Board may deliberate the purchase, exchange, lease or value of real property.

16.F. Pursuant to §551.073, Texas Government Code, the Board may deliberate regarding a negotiated contract for prospective gift or donation.

16.G. Pursuant to §551.074, Texas Government Code, the Board may deliberate the appointment, employment, evaluation, reassignment, duties, performance of duties, discipline, or dismissal of a public officer or employee(s), including, without limitation, the Chancellor and District Director of Internal Audit.

16.H. Pursuant to §551.076, Texas Government Code, the Committee of the Whole may deliberate the deployment, or specific occasions for implementation, of security personnel or devices, or a security audit, including, without limitation, an analysis of the recent Instructure breach

16.I. Any action on these matters will be taken in Open Session.

17. **RECONVENE OPEN MEETING**

17.A. Discussion and Possible Action on Items Discussed in Executive Session.

18. **SETTING OF NEXT MEETING DATE**

18.A. Regular Meeting of the Alamo Colleges Board of Trustees is scheduled for June 23, 2026.

19. **ADJOURNMENT**

POSTED AT THE
ALAMO COMMUNITY COLLEGE DISTRICT
2222 N. Alamo St.; San Antonio, TX 78215 at
POSTED AT 5:00 PM ON THIS 13TH DAY OF MAY 2026

This meeting site is wheelchair accessible. The accessible entrance is located at the side entrance of Dr. Bruce H. Leslie Boardroom. Accessible parking spaces are located in front of the Alamo Colleges Center for Excellence and Student Success, located in the parking lot that faces N. Alamo Street. Auxiliary aids and services are available upon request (interpreters for the hearing impaired must be requested twenty-four hours prior to the meeting) by contacting the Board of Trustees Office at dst-board@alamo.edu.

“The following notices apply to this meeting.

“Pursuant to Section 30.06, Penal Code, a person may not enter this property with a concealed handgun, whether or not that person is licensed under Subchapter H, Chapter 411, Government Code (handgun licensing law).”

Pursuant to Section 30.07, Penal Code, a person may not enter this property with a handgun that is carried openly, whether or not that person is licensed under Subchapter H, Chapter 411, Government Code (handgun licensing law).”

_____
Dr. Mike Flores
Chancellor

ALAMO COLLEGES DISTRICT

MEMORIALS

EMPLOYEE MEMORIALS

Susan Espinoza-Vargas

Process Functional Manager

ACCESS

Employed: 06/27/1994 to 11/30/2025

Departed: April 18, 2026

STUDENT MEMORIALS

Sabas Garza

St. Philip's College

Born: August 17, 2001

Departed: April 19, 2026

Ainsley Chevelle Egts

San Antonio College

Born: April 25, 2004

Departed: April 02, 2026

ALAMO COLLEGES DISTRICT

THANK YOU

Alamo Colleges District AlamoPROMISE Student of the Month

May 2026

Alejandra Hernandez

Northeast Lakeview College

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award Award Recipient 2024 2018

LEADER COLLEGE OF DISTINCTION

Great Place To Work. Certified MAR 2024-MAR 2025 USA

Alamo Colleges District
Staff Member of the Month
May 2026

Miranda Robbins
Director of Library Services
Northeast Lakeview College

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award Award Recipient 2024 2018

LEADER COLLEGE OF DISTINCTION

Great Place To Work. Certified MAR 2024-MAR 2025 USA

Alamo Colleges District
Faculty Member of the Month
May 2026

Dr. Victoria G. Rivas
Assistant Professor of Mathematics
Northeast Lakeview College

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award Recipient 2024 2018

LEADER COLLEGE OF DISTINCTION

Great Place To Work. Certified MAR 2024-MAR 2025 USA

TO BE READ BY BOA R D CHAIR BEFORE CTBH ITEM

Citizens To Be Heard Standard Statement

All individuals wishing to address the Board should have signed up to do so.

Comments relating to general matters shall be presented during the Citizens To Be Heard portion of the meeting. Comments relating to a specific item or items on the Board's agenda may be presented (a) during the Citizens To Be Heard portion of the meeting or (b) during consideration of the specific agenda item or items.

- No presentations shall exceed three (3) minutes.
- If ten (10) or more person sign up to comment on a specific item, each speaker may be limited to two (2) minutes by majority vote of the Board.
- Individuals needing a translator will have a six-minute time period.
- No individual is allowed to transfer his or her time to another individual.
- When the timer beeps, please finish your sentence so that we can allow others to have their voice heard.
- Please introduce yourself by name and state whether you represent yourself, an organization or an employer.

Please know that your right to speak may be withdrawn by the Board Chairman if you are discourteous, disrespectful, or are otherwise likely to impede, interfere with or otherwise obstruct this meeting.

State law limits Trustee response to public comments.

Regular Board Meeting
May 19, 2026

ALAMO COLLEGES DISTRICT

FACULTY SENATE UPDATE

Dr. Christina Flores
Presiding Officer

FACULTY SENATE OFFICERS

Dr. Christina Flores
Presiding Officer
Associate Professor
Palo Alto College

Margaret Richardson
Associate Presiding Officer
Assistant Professor
St. Philip's College

Benjamin Ochoa
Secretary
Associate Professor
St. Philip's College

FACULTY SENATE MEMBERS

Northeast Lakeview College

- Michael Chapman
- Angie Hager*
- Dr. Anthony Lack
- Gina Mealey
- Dr. Jennifer Quintero
- Dr. Victoria Rivas
- Robert Yowell

Northwest Vista College

- Anna Marie Evans
- Dr. Darcy Keene
- Dr. Chunnisee Jackson*
- Dr. John Milam
- Dr. C. Michael Mueller
- Lane Sifuentes
- Dr. Qiaoying "Joy" Zhou

Palo Alto College

- Terri Dutton
- Dr. Christina Flores*
- Dr. Jessica Ibarra
- Elizabeth Montgomery
- Dale Robinson
- Lina Rugova
- Dr. Lance Sandberg

San Antonio College

- Dr. Gina Alvarez
- Dr. Samuel Byndom
- Donna Duke-Koelfgen
- Dr. Jose Moreno*
- Dr. Jecoa Ross
- Terri Slonaker
- Dr. Mahmud Yusuf

St. Philip's College

- Beatrice Avila
- Dr. Mary Gentry
- Steven Gonzalez
- David Kisel
- Benjamin Ochoa
- Amy Quesenberry
- Margaret Richardson*

**Appointed Member*

FACULTY SENATE TIMELINE

- August 2025-The Alamo Colleges District Board of Trustees approved the creation of a single, districtwide Faculty Senate to align with new state legislation. This new structure, in alignment with SB 37, ensures that the faculty voice remains central in advising on matters that shape teaching and learning across our colleges.

- Fall 2025-Nominations/Elections

- January 2026-First Faculty Senate Meeting

- February 2026-Faculty Senate Officer Nominations and Appointment

FACULTY SENATE MEETING DATES

Spring 2026

- Friday, January 30, 2026
- Friday, February 27, 2026
- Friday, March 27, 2026
- Friday, April 17, 2026
- Friday, May 15, 2026

Fall 2026 (Tentative)

- August 2026-Convocation Week
- Friday, September 18, 2026
- Friday, October 16, 2026
- Friday, November 20, 2026

STATUS UPDATE

- Bylaws Committee actively working with a proposed adoption by early Fall 2026.
- Faculty Senate participated in surveys and discussions to identify priorities for the 2026–2027 academic year.
- Faculty Senate is working on the creation of committees to support priorities.
- Faculty Senators continue to work on cross-campus and inter-campus communication to support Faculty Senate initiatives and enhance faculty input.

ALAMO COLLEGES DISTRICT

THANK YOU

ALAMO COLLEGES DISTRICT

MEMORANDUM

To: Dr. Christina Flores, Presiding Officer, Alamo Colleges District Faculty Senate
Margaret Richardson, Associate Presiding Officer, Alamo Colleges District Faculty Senate
Benjamin Ochoa, Secretary, Alamo Colleges District Faculty Senate

From: Dr. Clint Kingsbery, ACD Board Chair
Dr. Mike Flores, Chancellor

CC: Dr. George Railey, Vice Chancellor for Academic Success
Dr. Amy Bosley, President, Northwest Vista College
Dr. Veronica Garcia, President, Northeast Lakeview College
Dr. Robert Garza, President, Palo Alto College
Dr. Adena Williams Loston, President, St. Philip's College
Dr. Francisco Solis, President, San Antonio College
Linda Boyer-Owens, Vice Chancellor for Talent, Organization, and Policy

Re: Request for Annual Priorities Effective 2026

Date: March 3, 2026

BACKGROUND

On August 12, 2025, the Alamo Colleges District Board of Trustees approved the creation of a single, districtwide Faculty Senate to align with new state legislation. As we adapt to the legislative changes required by Senate Bill 37, this new structure ensures that the faculty voice remains central in advising on matters that shape teaching and learning across our colleges.

As stated in Policy B.2.2 Faculty Senate Establishment and Governance, "the Faculty Senate serves exclusively as an advisory body and represents the collective faculty across all colleges within the District." Faculty at each college have elected six senators from the college faculty, and one faculty member from each college has been appointed to the new faculty senate.

We are grateful to everyone who participated in this process and to our new senators for stepping forward to serve during this important transition. Your leadership and collaboration will help ensure that faculty perspectives continue to guide our shared mission and support student success.

OFFICERS

The following individuals have been named as officers for the Faculty Senate, effective

Thursday, Feb. 26, 2026.

- Dr. Christina Flores (Palo Alto College), Presiding Officer
- Margaret Richardson (St. Philip's College), Associate Presiding Officer
- Benjamin Ochoa (St. Philip's College), Secretary

2026 PRIORITIES

With the appointment of officers for the Faculty Senate, the Board of Trustees and Strategic Leadership Team are requesting the Faculty Senate provide two (2) to three (3) priorities that will guide your collective work for 2026. Each priority should align with one of our four strategic directions within AlamoFORWARD – Learners, Talent, Community, and Performance Excellence.

Priorities should be presented during the next meeting of the Faculty Senate in March 2026 for discussion with plans to share with the Strategic Leadership Team in April 2026, followed by a formal presentation to the Board of Trustees in late Spring 2026.

CONSIDERATIONS

In 2024, the ACD assembled teams of staff and faculty to work alongside the Talent, Organization, and Strategic Innovation (TOSI) team and a third-party consultant to develop multi-year compensation priorities over the next five fiscal years. Several of those priorities – including increased lab loading, increased rank pay, increased adjunct AA/BA rates, and increased tuition assistance – were recommended to the Board of Trustees as part of the FY26 annual budget and approved in June 2025.

As you prepare priorities moving forward, we would like to offer some additional potential areas for exploration, subject to fiscal feasibility and institutional capacity, for consideration to support the recruitment and retention of full-time faculty.

- Sabbatical or mini-sabbatical opportunities, as well as
- Other discipline-related and teaching-related programs related to student success

Thank you for your leadership. Let us know if you have any questions.

Regular Board Meeting
May 19, 2026

ALAMO COLLEGES DISTRICT

REIMAGINING ACADEMIC LEADERSHIP

New models, schools, and centers

Dr. Veronica Garcia
President
Northeast Lakeview College

Dr. Francisco Solis
President
San Antonio College

Dr. Amy Bosley
President
Northwest Vista College

POLICY AT A GLANCE

Board Policies

D.2.2 Hiring Practices

D.2.5 Hiring Authority, Status, Assignment of Duties

Organizational Charges to the Chancellor

- 9. Institutional Excellence and Continuous Improvement
- 12. AlamoENGAGE and Employee Collaboration

AlamoFORWARD

- LEARNERS: Propelling our learners' success from connection through post-completion.

STRATEGIC VISION AND FUTURE OUTLOOK

Designing the academic structure today's students will inherit

BUILDING THEIR FUTURE

OBJECTIVE

Design a future ready academic leadership model by assessing current structures, aligning on a shared vision, and delivering a streamlined, scalable framework across Alamo's five colleges to enable greater agility, efficiency, and adaptability.

STRATEGIC PRIORITIES

- Align on future vision and assess the current state
- Benchmark and realign the operating model
- Design a future focused organizational structure

WHY NOW?

The case for redesigning academic leadership today

*"What got us **here**, won't get us **there**."*

Learner Growth

Overall growth in learner populations, including high school, online only, degree conferring, and workforce programs.

Facility Growth

New bond offering funds expansion across the colleges to support evolving programs, training centers, and learning equipment.

Digital Infrastructure Growth

Significant increase in online learners requires investment in digital learning methodologies and underlying infrastructure.

THE FOUNDATION

Operating Model and Organizational Structure

To support this growth, ACD must establish a forward-looking operating model for Academics, defining clear responsibilities and decision rights while establishing the roles needed to execute on the 2030 vision.

OUR MISSION

Why this organizational design work matters

THE MOONSHOT GOAL

To deliver on our moonshot goal of **ending poverty through education and training**, we must ensure that district and college leadership are structured to make timely, strategic decisions. This work aligns leadership roles, accountability, and decision making with our strategic priorities.

HOW THIS SUPPORTS ALAMOFORWARD

- Learners
- Talent
- Community
- Excellence

WHAT THIS WILL ENABLE

Strategic Agility

Faster, more coordinated decisions across district and college leadership.

Clear Accountability

Defined roles and decision rights aligned to strategic goals.

Collaborative Decision Making

Structures that support cross functional and cross college alignment.

Future Ready Leadership

A leadership model that enables growth and evolving education delivery.

MEET THE TEAM

Governance structure driving the academic leadership redesign

ROLES AND RESPONSIBILITIES

Core Team

Partnered closely with Korn Ferry in design sessions to shape the Enterprise Operating Model. Develop guiding principles, organizational design options, and overall engagement direction.

Participants: Dr. Boyer (NLC), Patrick Lee (PAC), Linda Boyer-Owens, Dr. Garcia

Steering Committee

Provided strategic oversight and direction. Reviewed key findings, design recommendations, and feedback from Korn Ferry. Approves major design decisions and ensures alignment with systemwide priorities.

Participants: Dr. Boyer (NLC), Patrick Lee (PAC), Dr. Garcia (NLC), Dr. Railey, Dr. Solis (SAC), Linda Boyer-Owens

Executive Leadership

Reviewed and endorsed final design decisions. Served as the final approval body for the new operating model, ensuring alignment with broader strategic, financial, and organizational goals.

Participants: Dr. Flores (Chancellor), Dr. Garza, Dr. Bosley, Dr. Garcia, Dr. Loston, Dr. Solis, Dr. Railey, Linda Boyer-Owens

Korn Ferry

External consultants engaged with Alamo Colleges District to build a future ready organization in collaboration with the Core Team, Steering Committee, and Executive Leadership.

Participants: Andrew Giger, Lakshmi Naganathan, Alex Goff, Avi Aggarwal

PROJECT PROGRESS UPDATE

Insights from interviews, focus groups, benchmarking, and Alamo data to shape a future focused operating model.

PROJECT PHASES TO DATE

NOV 2025
Current State Assessment, Visioning of the Model

FEB 2026
Organizational Accountabilities

MAR 2026
Academic Leadership Model

APR 2026
Academic Role Profiles and Decision Making

PROJECT INPUTS GATHERED

~40
Documents Reviewed

Strategy, job descriptions, org charts, and internal processes.

10
Senior Executive Interviews

Aligned with leaders to understand strategy, opportunities, and focus areas.

~43
Leaders in Focus Groups

Insights from Chairs, Deans, VPAS, Academic Program Directors, and Faculty/Workforce Leads.

FACULTY NON-INSTRUCTIONAL PAY

Systemwide framework for consistent, equitable, and transparent application across all colleges

FOUR PILLARS OF THE FRAMEWORK

Standardized, Transparent Decision Making

- Data informed rubric built on defined Workload Units (WLU)
- Consistent methodology applied across every college

Equitable Distribution of Compensation

- Common criteria: program scale, coordination, complexity
- Comparable application across disciplines and roles

Alignment with Workload Demands

- Pay tied to sustained responsibilities beyond baseline duties
- Reflects scope, impact, and operational complexity

Accountability and Continuous Calibration

- Multi level review and formal approval process
- Periodic reassessment to ensure ongoing alignment

RESTRUCTURING ACADEMIC LEADERSHIP

A Unified Associate Dean Model Across the Colleges

RATIONALE

This restructuring establishes permanent full time Academic Associate Deans in each college, reporting directly to the Academic Dean. The role is created by retooling existing chair positions, with no increase in administrative headcount, and resolves the long-standing conflict of chairs serving in both faculty and administrative capacities.

Dedicated Administrative Leadership

Establishes a permanent, full time Academic Associate Dean role reporting directly to the Academic Dean.

Clear Separation of Roles

Resolves the current conflict where chairs hold both administrative and faculty responsibilities.

Resource Neutral

Existing chair positions are retooled into the new role. No new administrative headcount.

Consistency Across Colleges

Uniform reporting lines, accountability, and leadership structure across all five colleges.

SCHOOLS AND CENTERS

A strategic framework for unified academic leadership across the five colleges

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award Award Recipient 2024 2018

LEADER COLLEGE OF DISTINCTION

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WHY DO WE NEED SCHOOLS?

The case for one integrator layer across the five colleges

THE CORE IDEA

Students and employers experience Alamo by pathway and sector, not by internal college boundaries. **A School gives them one front door while colleges retain delivery, identity, and accreditation responsibilities.**

VALUE TO KEY STAKEHOLDERS

WIN FOR STUDENTS

A more seamless pathway across colleges and programs

Students experience Alamo as one coherent academic system. Easier to find courses, move across pathways, and access offerings beyond their home college.

WIN FOR LOCAL EMPLOYERS

A unified point of engagement, not five separate colleges

Easier for employers to partner on talent pipelines, advisory boards, clinicals, internships, and workforce needs through a coordinated structure.

WIN FOR ALAMO

A coordinated model that reduces duplication

District wide consistency while preserving local college identity. Clearer ownership for scheduling, pathways, program standards, and employer facing work.

HOW SCHOOLS ENABLE STUDENT SUCCESS

A consistent, high quality Alamo student experience across all colleges

WHY THIS MATTERS

Schools allow ACD to meet demand for key credentials: Business and Entrepreneurship, Emerging Technology, Engineering, Health Professions, and Nursing.

Aligned Pathways

- Move from independent programs to end to end pathways with consistent student experience and enhanced mobility.
- Enable a seamless learner journey from entry, to credential, to career.

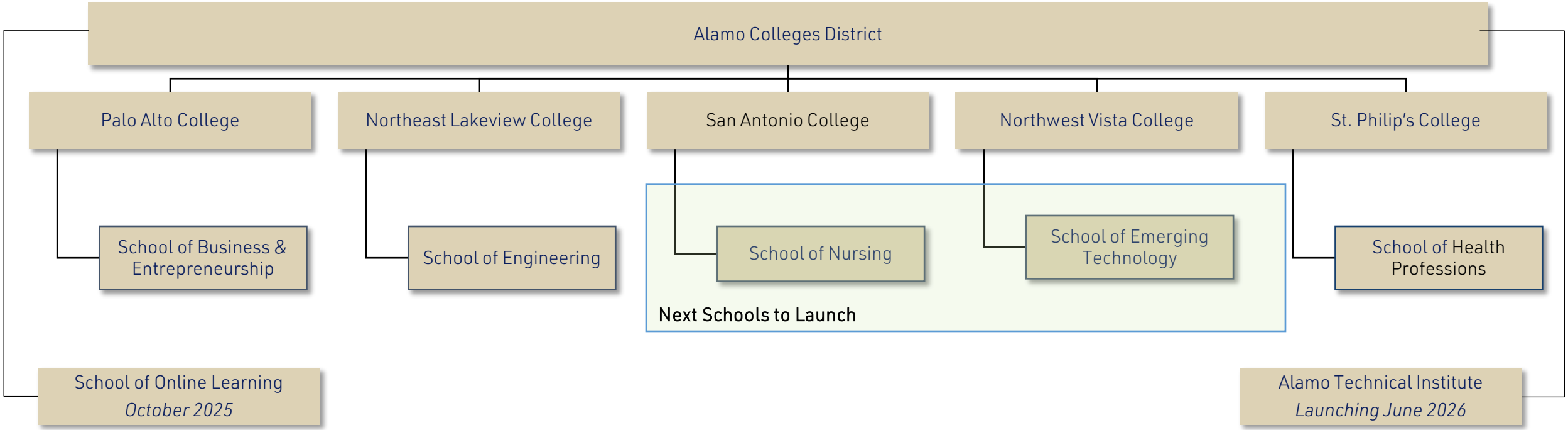
District Wide Scale

- Rapidly scale high demand programs where demand is highest.
- Coordinate capacity (faculty, scheduling) and share assets effectively.
- Reduce duplication and optimize high-cost investments.

Simplicity for Students

- Set consistent expectations with clear entry points and progression.
- Enable easier transfer across colleges (e.g., pre-nursing into a B.S.N.).
- Standardize where it improves quality and access.

ALIGNING SCHOOLS ACROSS ACD



Centers to come after implementation of Schools

SCHOOLS AND CENTERS ROLLOUT

Progress to date and the road ahead

PHASED IMPLEMENTATION MILESTONES

April 2026

COMPLETE

Initial Alignment

Aligned on introducing Schools within Alamo Colleges.

May 2026

CURRENT

Board Update

Briefing on alignment and rationale for stakeholders.

June 2026

UPCOMING

Organization Review

Review organizational structures for two new schools

Fall 2027

LAUNCH

Schools Launch

Launch the School of Nursing and Emerging Technology

ALAMO COLLEGES DISTRICT

THANK YOU

MEETINGS CADENCE

Sessions	Date	Duration	Attendee List	Location	Status
Kick Off	2nd Week of Nov	45 Minutes	• Dr. Garcia, Laura Boyer (NLC), Patrick Lee (PAC), Linda Boyer-Owens, Dr. Railey, President Solis	Virtual	Confirmed
1:1 Meetings x 8	Nov 10th – 18th	60 Minutes	1. Dr. Mike Flores, Chancellor of Alamo 2. Dr. Garcia (President NLC) 3. Dr. Railey (VC Academic Success) 4. Linda Boyer-Owens (VC People, Org, Policy) 5. Dr. Garza (President PAC) 6. Dr. Solis (President SAC) 7. Dr. Adena Loston (President SPC) 8. Dr. Amy Bosley (President NVC) 9. Deborah Gaitan (Student Success)	Virtual	Confirmed
Focus Groups x 5	Nov 17th – Jan 10th	90 Minutes Each	1. 5 VPs of Academic Success x 2 2. Group of Chairs of Workforce 3. Group of Chairs for Traditional Academics 4. Group of Deans for Traditional Academics 5. Program Directors – Allied Health 6. Faculty leads	Virtual	Confirmed
Core Working Team (Weekly)	Starting Week of Nov 10th	30 Minutes each	• Dr. Garcia, Laura Boyer (NLC), Patrick Lee (PAC), Linda Boyer-Owens	Virtual	Confirmed
Core Team Working Session x 6	Starting Week of Dec 10th	90 Minutes Each	• Dr. Garcia, Laura Boyer (NLC), Patrick Lee (PAC), Linda Boyer-Owens	Virtual	Confirmed
Steering Committee	Starting Week of Jan 5th	60 Minutes each	• Dr. Garcia • Dr. Railey • Linda Boyer-Owens • Laura Boyer (VPAS, NLC) • Patrick Lee (VPAS, PAC) • Franc Solis (President of SAC)	Virtual	Confirmed

Regular Board Meeting
May 19, 2026

ALAMO COLLEGES DISTRICT

FY27 BUDGET: Landscape Analysis of Revenue Sources for the Alamo Colleges District

Priscilla Camacho
Chief Legislative, Industry, and External Relations Officer

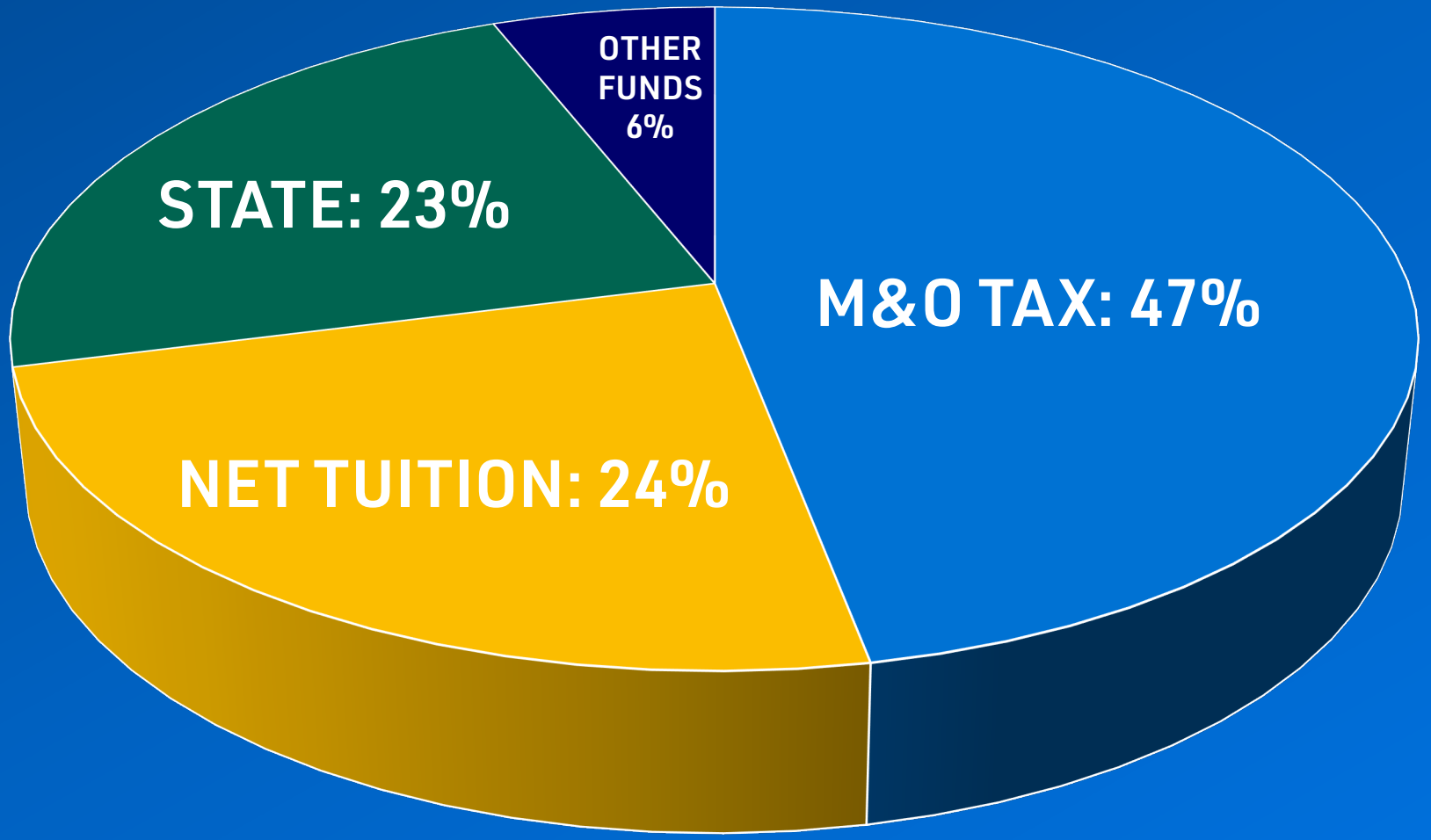
REVENUE SOURCES

- Property Taxes
  - Property Valuations
  - State Legislative Changes
- State Appropriations
  - THECB Changes to the Community College Funding Formula for FY27
- Tuition & Fees
  - Governor's Order and Budget Legislation

POSITIVE MOVEMENT

- Educational Attainment Growth
- Reduction in Poverty
- Record Enrollment Growth
- Increased Credential of Value Production

REVENUE SOURCE BREAKDOWN



PROPERTY TAXES

'The worst year for property tax revenue that we've seen': Bexar County barrels toward shortfall

by Andrea Drusch
April 30, 2026 5 minute read

BEXAR COUNTY COURTHOUSE

Declining property tax revenue torpedoes San Antonio city budget forecast

Texas Public Radio | By Joey Palacios
Published May 6, 2026 at 7:00 PM CDT

- Stagnation in Property Values
  - Senate Bill 2 passed during the 88th Legislative Session
  - Bexar Central Appraisal District (BCAD) adopted new policy in 2025
- Sluggish Residential Sales
  - Almost 60% of homes on the market stay on the market for more that 60 days and selling below the listing price

PROPERTY TAXES

State Legislation Added New & Increased Property Tax Exemptions

- Several bills passed last legislative session adding exemptions including House Bill 9 which added a new exemption for business personal property taxes
- Bexar County has reported more than 50,000 properties with new exemptions (residential and business)
- There is an estimated $10 billion in new exemptions impacting Bexar County properties

STATE APPROPRIATIONS

- Community College Finance Formula
  - New funding model adopted after the 88th Texas Legislative Session
  - Community Colleges now receive funding based on outcomes in the following areas:
    - **Credentials of Value** with Additional Weight for Credentials in High Demand Fields
    - **Transfers with 15 SCHs** to a Texas Public or Private Institution of Higher Education
    - Student Achievement of **15 SCH in Dual Credit**
  - **Additional Weights** added for each outcome based on student profile:
    - Academically Disadvantaged Students (.25)
    - Economically Disadvantaged Students (.25)
    - Adult Learners (.50)

STATE APPROPRIATIONS

- *NEW* Changes to the Community College Finance Formula for FY27
  - Outcomes greatly exceeded the projections resulting in THECB proposing changes to the formula for FY27

Reduction of All Weights Proportionally

CURRENT	CURRENT	CURRENT
0.50	0.25	0.25
Adult Learner Weight	Economically Disadvantaged	Academically Disadvantaged

PROPOSED	PROPOSED	PROPOSED
0.40	0.20	0.20
Adult Learner Weight	Economically Disadvantaged	Academically Disadvantaged

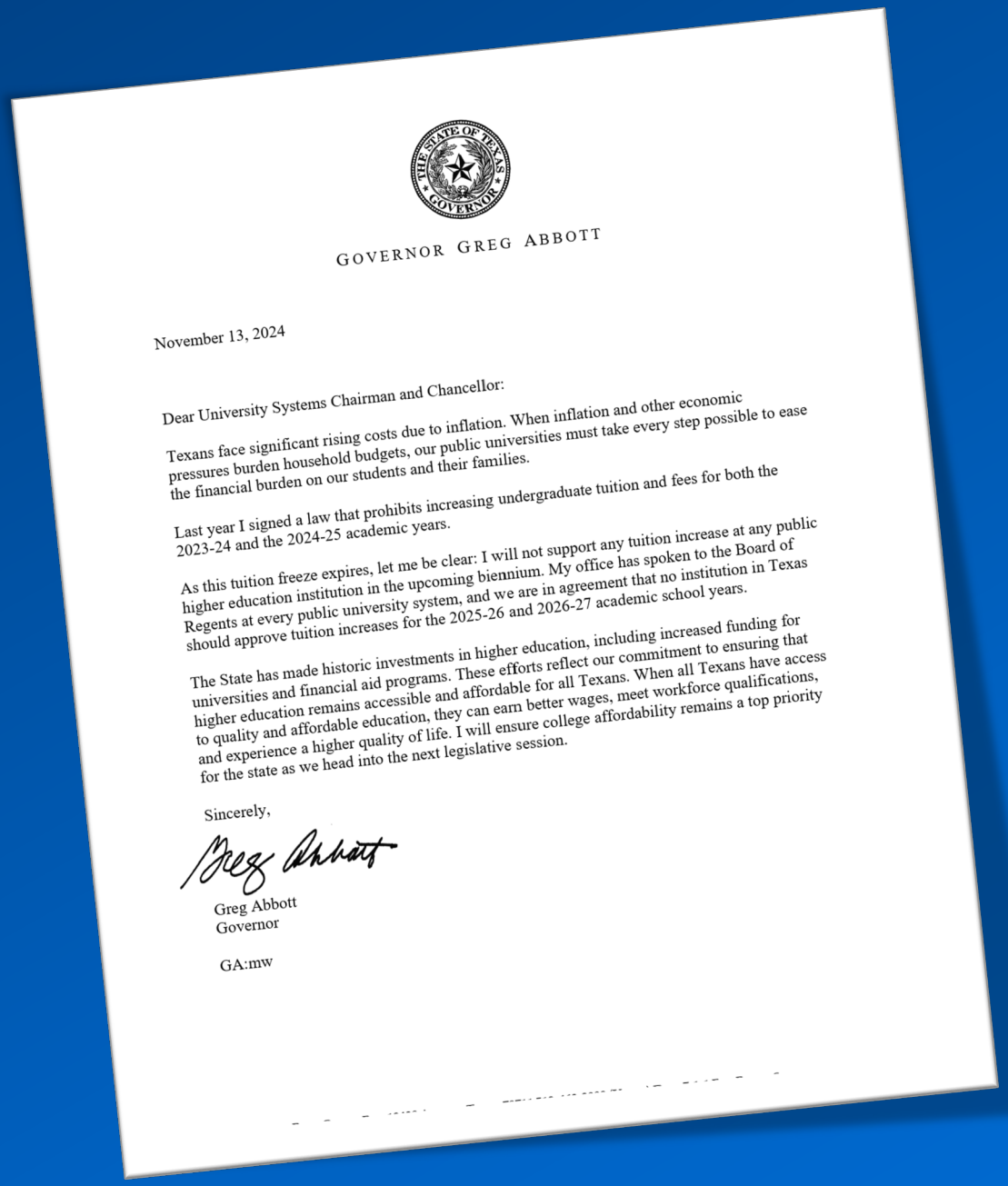
STATE APPROPRIATIONS

Cap on Fundable Credentials Per Student

1	Bachelor's Degree
1	Associate Degree
1	Level II Certificate
2	Level I Certificate
1	OSA or ICLC
1	Advanced Technical Certificate (ATC)

Maximum 7 credentials per student | 5-year rolling window

TUITION & FEES



GOVERNOR GREG ABBOTT

November 13, 2024

Dear University Systems Chairman and Chancellor:

Texans face significant rising costs due to inflation. When inflation and other economic pressures burden household budgets, our public universities must take every step possible to ease the financial burden on our students and their families.

Last year I signed a law that prohibits increasing undergraduate tuition and fees for both the 2023-24 and the 2024-25 academic years.

As this tuition freeze expires, let me be clear: I will not support any tuition increase at any public higher education institution in the upcoming biennium. My office has spoken to the Board of Regents at every public university system, and we are in agreement that no institution in Texas should approve tuition increases for the 2025-26 and 2026-27 academic school years.

The State has made historic investments in higher education, including increased funding for universities and financial aid programs. These efforts reflect our commitment to ensuring that higher education remains accessible and affordable for all Texans. When all Texans have access to quality and affordable education, they can earn better wages, meet workforce qualifications, and experience a higher quality of life. I will ensure college affordability remains a top priority for the state as we head into the next legislative session.

Sincerely,

Greg Abbott
Governor

GA:mw

- 88th and 89th Texas Legislative Sessions
  - Initially part of negotiations with universities for increased funding
  - Added again in the budget bill for the '26 – '27 biennium
- Governor's Directive
  - November 2024 – Governor Abbott sent a letter to all colleges & universities reminding of tuition & fee freeze
- Increased costs for delivery of programs especially those in high-demand occupations

OTHER ECONOMIC FACTORS

Geopolitical Tensions

Iran War & Tariffs

Gas Prices

Current: $4.50

Pre-Iran War: $2.98

Moderate growth but level of uncertainty

U.S. Economic Growth slowed to .5%

Inflation Rate

3.8% - April 2026

COALITION BUILDING

- TACC and CCATT Joint Legislative Committee
  - Joint committee working on joint sector messaging for the 90th Texas Legislative Session
- Local Governmental Entities
  - Communicating with each other on plans for the next session and how to coordinate messaging for the region
- Evaluation of Budget Impact
  - Fiscal and Finance team is evaluating impact of potential legislation
- Next steps will include communicating with state elected officials & chambers of commerce

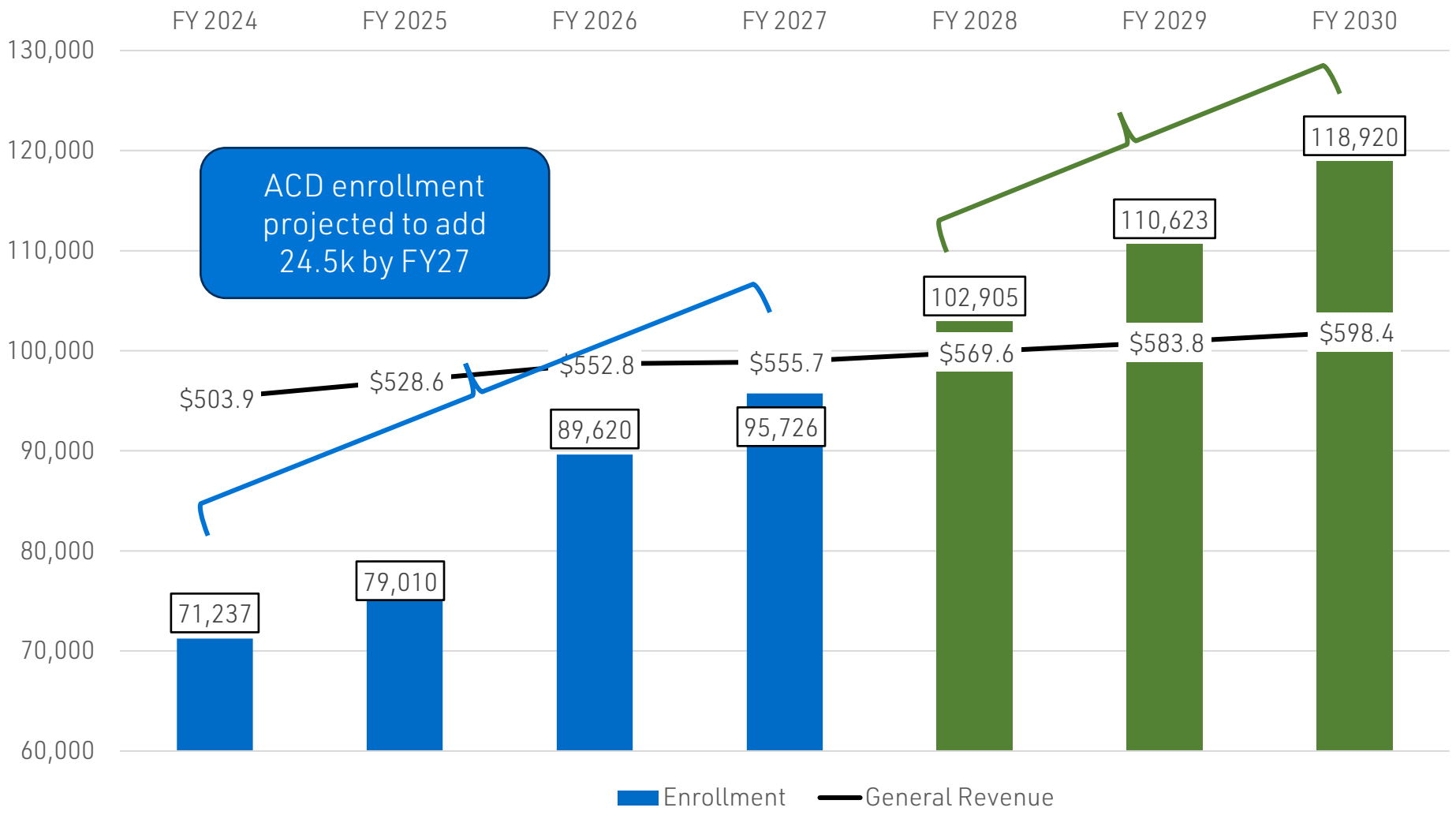
Regular Board Meeting
May 19, 2026

ALAMO COLLEGES DISTRICT

FY27 BUDGET: Second Look

Shayne West
AVC for Financial Planning & Auxiliary Services

ENROLLMENT & REVENUE TRENDS



By 2030, enrollment growth outpaces revenue growth by 3.5X

ACD enrollment projected to add 23.2k by FY30

ALAMO COLLEGES DISTRICT

FLAGSHIP STUDENT-FOCUSED INVESTMENTS

- AlamoADVISE
- AlamoBOOKS+
- AlamoPROMISE
- Student Advocacy Centers

SETTING THE STAGE FOR FY27

ENROLLMENT GROWTH OUTPACING REVENUE GROWTH

Property Tax Rate

- Overall rate unchanged since FY13 at $0.149150 per $100 of valuation
- ACD Board approved a new Homestead Exemption & increased the Over 65 and Disabled Persons Exemptions effective FY24

HB8 Performance Funding

- ACD performance outcomes continue to grow
- State Funding is not keeping pace with our performance

Affordable Tuition

- General Tuition rate unchanged since FY19
- BOOKS+ $10 Instructional Material fee rolled into tuition in FY24

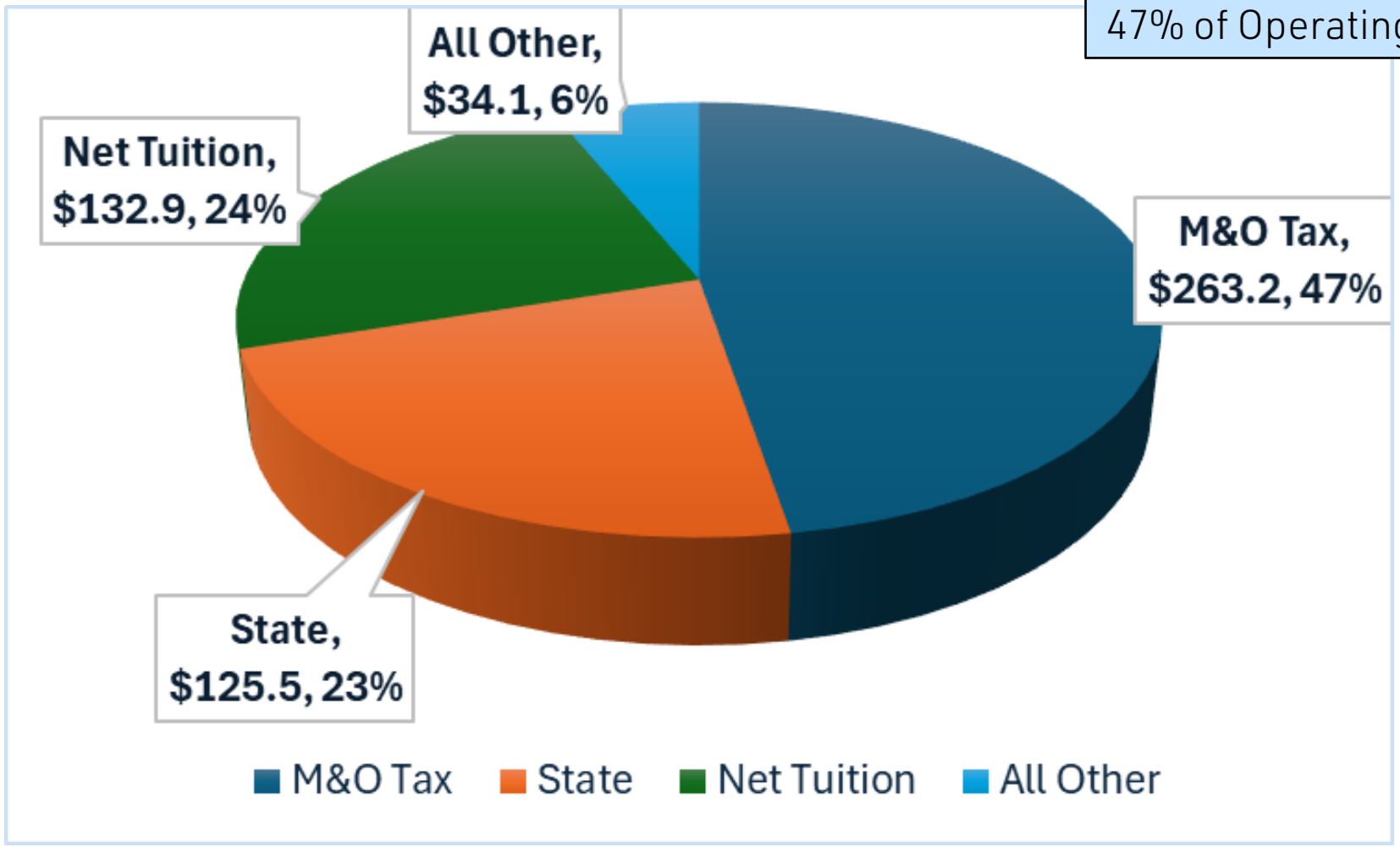
REVENUE SUMMARY

Revenue Sources *	FY26 Amended Budget	FY27 First Look	FY27 Second Look	Second Look Vs. FY26	Second Look Vs. First Look
M&O Property Tax Revenue	$268.9	$276.8	$263.2	-$5.7	-$13.6
State Appropriations	$125.3	$129.2	$125.5	$0.2	-$3.7
Tuition & Fees	$123.3	$132.9	$132.9	$9.7	$0.0
All Other Revenue	$35.2	$34.1	$34.1	-$1.1	$0.0
Total General Operating Revenues	**$552.8**	**$573.0**	**$555.7**	**$3.0**	**-$17.3**

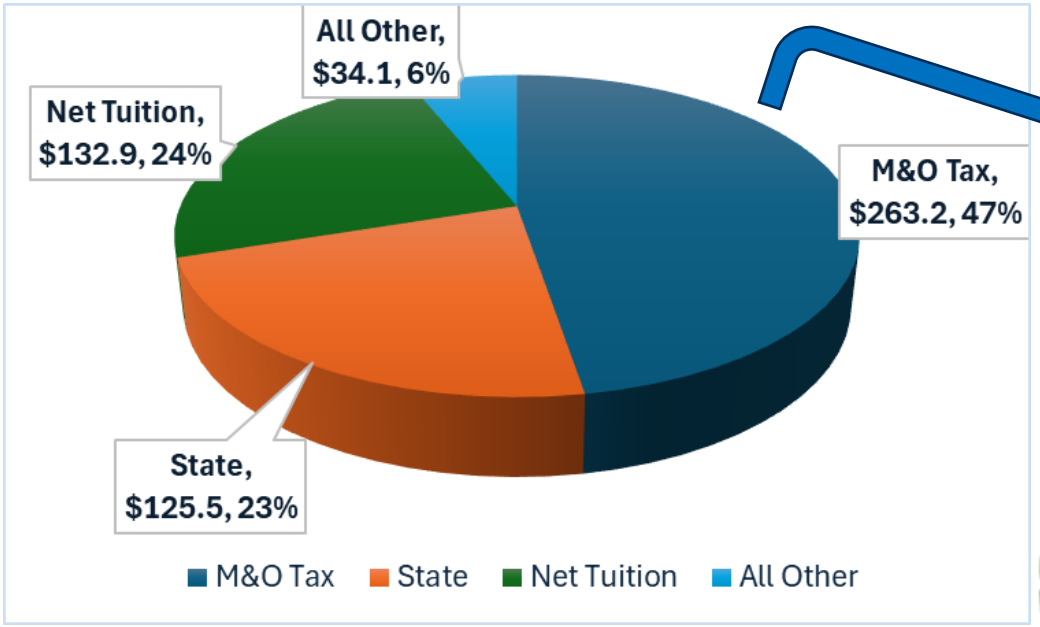
**** $ in Millions***

REVENUE OVERVIEW

M&O Property Tax
47% of Operating Budget

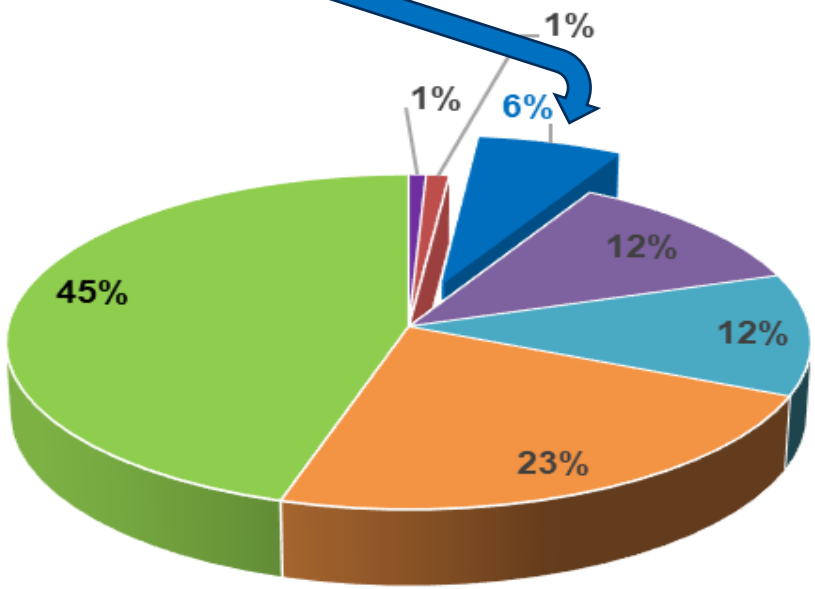


REVENUE OVERVIEW



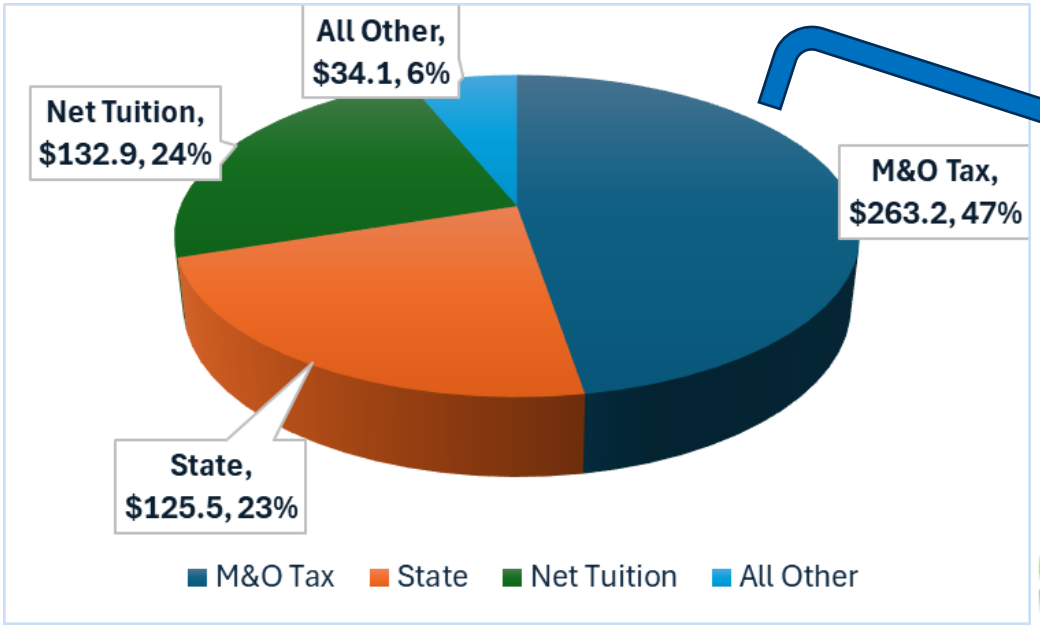
M&O Property Tax

Only 6% of average Bexar County taxpayer's bill
$0.0635 of every $1.00



- San Antonio River Authority
- Flood Fund
- **Alamo Colleges District**
- Hospital District
- Bexar County
- City/San Antonio
- Avg. School District

REVENUE OVERVIEW



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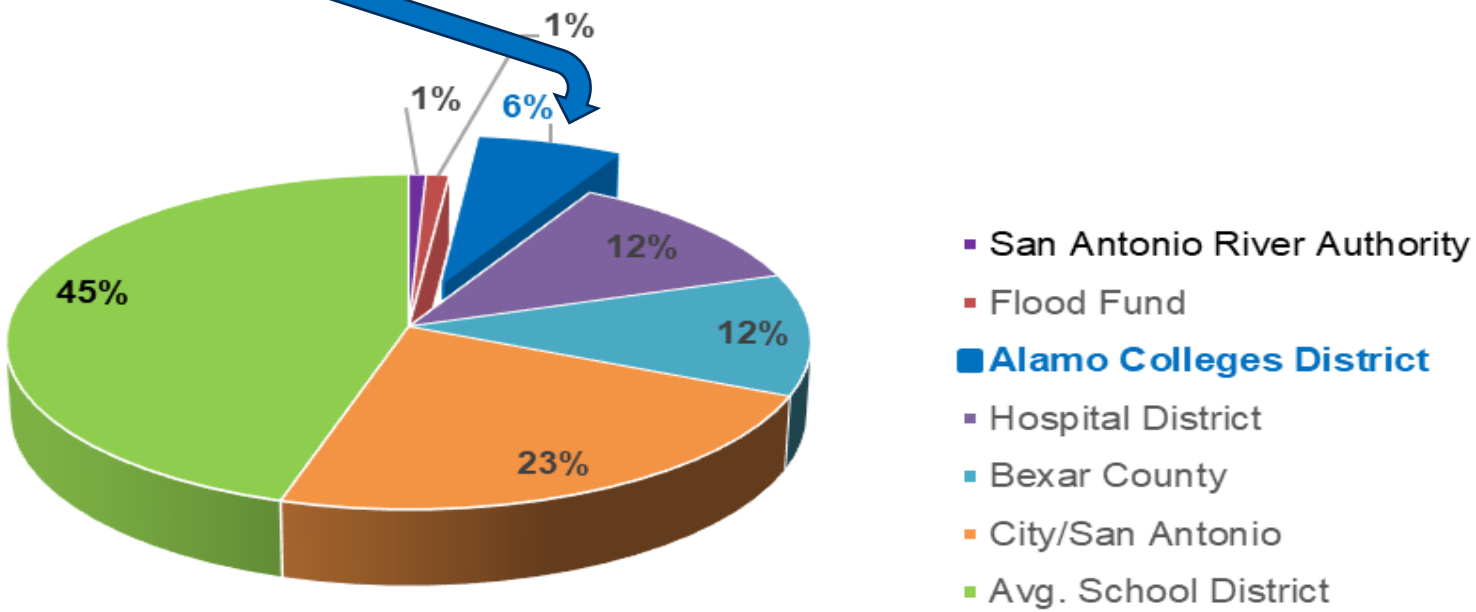


Breakout of $.0635:

- $0.0459 For Operations
- $0.0176 For Debt Service

FY27 REVENUE PRESSURES

Preliminary April Report	2023	2024	2025	2026
Overall Growth/Loss	13%	4%	2%	**-2%**
Existing Value Change	$ 23,513,042,142	$ 5,080,847,320	$ (210,143,611)	$ (7,285,519,305)
New Exemption Loss	$ (531,520,764)	$ (960,133,637)	$ (958,972,750)	$ (3,818,867,979)
New Values Added	$ 7,079,845,690	$ 5,666,716,776	$ 6,096,869,513	$ 5,279,218,193
Total Growth/Loss	$ 30,061,367,068	$ 9,787,430,459	$ 4,927,753,152	**$ (5,825,169,091)**
Prelminary Taxable Value	$ 262,506,752,175	$ 272,294,182,634	$ 277,221,935,786	$ 271,396,766,695
Final Taxable Value	$ 245,775,976,521	$ 259,520,393,679	$ 266,956,183,162	*$ 259,677,927,029*
Percentage Loss	-6.8%	-4.9%	-3.8%	*-4.5%*

Property Tax Impact

- ACD property tax rate has remained unchanged since 2013
- Preliminary values indicate a 2% overall decrease in value from FY26
- In total, ACD existing taxable property values in Bexar County declined $7.3B
- Impact of additional state-enacted exemptions for business -$2.0 of the -$3.8B in new exemption losses

FY27 SCENARIO

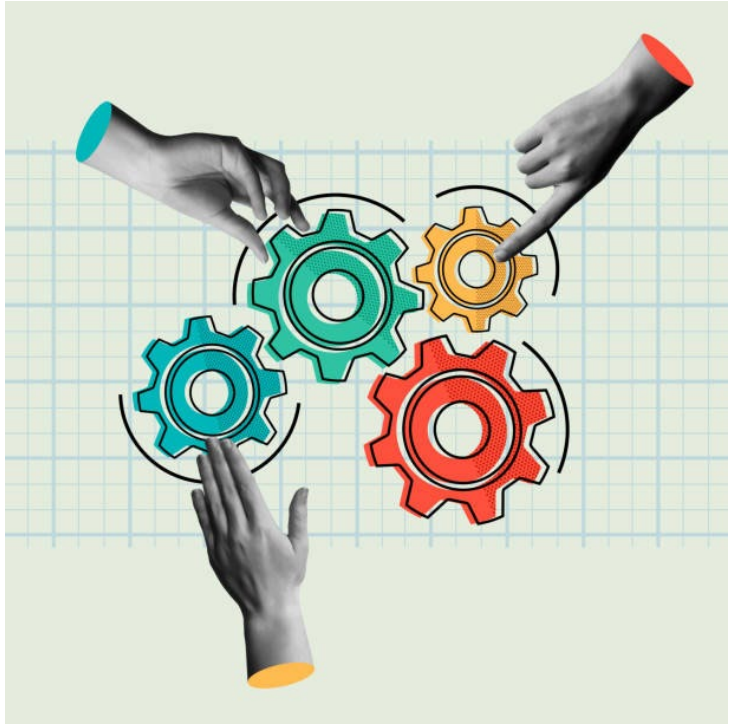
FY27 OPERATING BUDGET *	FY26	FY27	$ Δ	% Δ
TOTAL REVENUE	**$552.8**	**$555.7**	$3.0	0.5%
Operating Expenses				
Core	$507.5	$513.1	$5.6	1.1%
Prev Maint, Utilities, Expansion	$12.2	$28.5	$16.3	133.0%
Institutional Reserve (C.1.4.1)	$1.4	$1.4	$0.0	-0.5%
Flagship Student-Focused Investments				
AlamoPROMISE	$5.0	$7.5	$2.5	50.0%
AlamoBOOKS+	$24.6	$22.3	-$2.3	-9.2%
Student Success Fund	$2.0	$2.0	$0.0	0.0%
FY27 Considerations				
Talent Strategies	$0.0	$8.8		
TOTAL EXPENSE	**$552.8**	**$583.6**	**$30.9**	**5.6%**
SURPLUS / GAP	**$0.0**	**-$27.9**		

**** $ in Millions***

STRATEGIES TO CLOSE THE GAP:

Sustaining Growth & Maintaining Service Levels

- System-wide Contract Review & Renegotiation
- Enhancing Shared Services
- Optimizing Staffing
- Strategic Section Management



UPCOMING BOARD ACTIONS

June 13, 2026 - Special Board Meeting
Discussion & Possible Action on the FY27 All Funds Budget

August & September 2026
Discussion & Possible Action on setting and adopting the Ad Valorem Tax Rate

ALAMO COLLEGES DISTRICT

THANK YOU

Regular Board Meeting
May 19, 2026

DISCUSSION AND POSSIBLE ACTION ON INTERLOCAL AGREEMENT WITH THE CITY OF SAN ANTONIO FOR ALAMOPROMISE

ALAMO COLLEGES DISTRICT

Stephanie Vasquez
Chief Program Officer - AlamoPROMISE

REQUESTED BOARD ACTION

Authorize the Chancellor or his designee to negotiate and execute an Interlocal Agreement related to Year 7 of the AlamoPROMISE Program in the amount of $4,676,930, substantially in the form presented and on terms agreeable to District counsel.

ALAMO COLLEGES DISTRICT

THANK YOU

Discussion and Possible Action on Interlocal Agreement with the City of San Antonio for AlamoPROMISE.

Presented to the Board Acting as Committee of the Whole on May 12, 2026, and now presented to the Board for approval on May 19, 2026.

MINUTE ORDER
"The Board of Trustees authorizes the Chancellor or his designee to negotiate and execute an Interlocal Agreement related to Year 7 of the AlamoPROMISE Program in the amount of $4,676,930, substantially in the form presented and on terms agreeable to District counsel."

PURPOSE
To authorize an Interlocal Agreement between the City of San Antonio and the Alamo Colleges District for the continued collaboration on the AlamoPROMISE initiative ("Program") to financially support students in completing college and obtaining the necessary skills to enhance economic and social mobility.

BACKGROUND
Launched in FY 2020, AlamoPROMISE provides eligible graduating high school seniors in Bexar County with the opportunity to attend one of the Alamo Colleges tuition-free. AlamoPROMISE is open to high school seniors graduating from public, private, charter, and home school programs in Bexar County. Students must graduate from high schools in Bexar County and/or live in Bexar County and be eligible to complete a Free Application for Federal Student Aid (FAFSA) or Texas Application for State Financial Aid (TASFA) to become an AlamoPROMISE Scholar.

The City of San Antonio previously allocated funding for last-dollar scholarships for AlamoPROMISE:

Academic Term	Amount
Fall 2020-Spring 2021	$154,218
Fall 2021-Spring 2022	$1,141,593
Fall 2022-Spring 2023	$2,456,170
Fall 2023-Spring 2024	$2,565,173
Fall 2024-Spring 2025	$4,676,930
Fall 2025-Spring 2026	$4,676,930

This Interlocal Agreement authorizes last-dollar scholarships to support an estimated 2,237 scholars enrolling in Fall 2026/Spring 2027 in the amount of $4,676,930. The Alamo Colleges District is subject to performance and outcome reports to be submitted to the City's Workforce Development Office related to this program.

IMPLICATIONS

Financial:	$4,676,930 to be paid by the City of San Antonio to support last-dollar scholarships for AlamoPROMISE Scholars enrolling in Fall 2026/Spring 2027
Strategic Plan:	Goals 1 - Student Success.
Human Resources:	Not applicable.
Attachments:	Draft Interlocal Agreement Regarding AlamoPROMISE Program Between the City of San Antonio and the Alamo Colleges District

Dr. Mike Flores Date
Chancellor

Xavier Urrutia Date
Vice Chancellor for External Affairs
& Chief of Staff

INTERLOCAL AGREEMENT BETWEEN ALAMO COLLEGES DISTRICT AND CITY FOR THE ALAMOPROMISE PROGRAM

This Interlocal Agreement ("Agreement") is entered into by and between the City of San Antonio (hereinafter referred to as "**CITY**"), acting by and through its City Manager or designee, pursuant to Ordinance No. 2025-09-18-0626 passed and approved on September 18, 2025 and the Alamo Community College District, doing business as Alamo Colleges District (hereinafter referred to as "**ACD**") acting by and through the Chancellor or designee, pursuant to the minute order passed by the **ACD** Board of Trustees on May 19, 2026 (collectively, the "Parties).

I. PURPOSE

1.1 The Parties agree that the purpose of this Agreement is for the continued collaboration on the AlamoPROMISE initiative ("Program"), which began in FY2020 to financially support students in completing college and in obtaining the necessary skills to enhance economic and social mobility and to hold high-wage, high-demand jobs; to serve young adults between the ages of 16 and 24 who are disconnected from education, work, and major social institutions; and for any other lawful purpose in furtherance of **CITY'S** economic development and workforce development strategies; and agree that the same shall be administered and implemented as described below.

II. TERM

2.1 The Term of this Agreement shall begin upon execution by all Parties and end on the completion of all obligations of this Agreement.

2.2 If the funding for the entire term of this Agreement is not appropriated at the time this Agreement is entered, **CITY** retains the right to terminate this Agreement at the expiration of each of the **CITY'S** budget periods.

III. RESPONSIBILITIES OF ACD

3.1 By execution of this Agreement, **ACD** hereby accepts full responsibility for the administration of the Program, inclusive of all activities described in this Agreement, and accepts administrative and fiscal responsibility for the use and documentation of expenditures of **CITY** funds.

3.2 **ACD** shall provide all necessary funding for Year 7 of the Program beyond the **CITY'S** commitment of FOUR MILLION SIX HUNDRED SEVENTY-SIX THOUSAND NINE HUNDRED THIRTY DOLLARS AND ZERO CENTS ($4,676,930.00) and shall provide evidence to **CITY** that all additional funds necessary for Year 7 have been secured prior to the receipt of any funding under this Agreement. In the event the scope of the Program is adjusted downward, **CITY** shall have the option of adjusting its commitment downward accordingly.

3.3. **ACD** agrees to provide training, coaching and other support services as needed to at least 25 participants who are enrolled in the NXT Level Youth Opportunity Program operated by the

Department of Human Services. In the event that recruitment or enrollment does not reach this level at the Center, the Parties may adjust this target downward.

3.4 **ACD** shall submit to the **CITY**, through the Workforce Development Office, a quarterly Report as shown in Exhibit V, due October 30, 2026, January 30, 2027, April 30, 2027, and July 30, 2027. This report will detail the outcomes achieved against the projected recruitment performance measures in alignment with Program cohort enrollment and in accordance with the "AlamoPROMISE Program Goals & Budget" attached hereto as Exhibit I.

3.5 **ACD** shall submit to the **City**, through the Workforce Development Office, a semi-annual Report that includes the following program outcome data based on the academic calendar, except as noted below, for all AlamoPROMISE scholars receiving last-dollar scholarships (collectively, the "Outcome Data"):

a. AlamoPROMISE scholar names and addresses (annually) (student level);
b. Number and dollar amount of AlamoPROMISE scholarships provided (COSA funded and from all other funding sources) (annually) (aggregate level);
c. Demographic profile of AlamoPROMISE students (annually) (aggregate level)
d. Program of study chosen for AlamoPROMISE scholars (annually) (aggregate level);
e. List of graduates and graduation dates for AlamoPROMISE scholars (annually) (student level);
f. Transfer rates for AlamoPROMISE scholars (annually) (aggregate level); and
g. List of job placements, wages, and hire dates (annually, if and when the Texas Workforce Commission can provide to Alamo Colleges at scale the individual job placement information for students) (student level).

Privacy and Consent Compliance. **ACD** shall comply with all applicable privacy and data protection laws in collecting, using, and disclosing Outcome Data to **City**, including any personally identifiable information. **ACD** is solely responsible for obtaining and maintaining all legally required consents and/or authorizations from Program participants for the collection and disclosure of such data to **City** and shall provide evidence of such upon request. Without limiting the foregoing, to the extent Outcome Data includes education records, **ACD** shall comply with the Family Educational Rights and Privacy Act (FERPA) and shall ensure that any disclosure to **City** is permitted by FERPA, including through valid consent or an applicable exception. **ACD** represents that all data shared with **City** is lawfully collected and may be disclosed as contemplated by this Agreement. **ACD** shall limit its disclosure to **City** to de-identified or aggregated data where feasible and otherwise to the minimum necessary to fulfill the purposes of this Agreement. **ACD** shall implement reasonable safeguards to protect such data and, to the extent allowed by law, shall indemnify City for any claims arising from ACD's failure to comply with this provision or applicable law, and to the extent allowed by law shall indemnify **City** for any claims arising from **ACD**'s failure to comply with this provision or applicable law.

3.6 After the conclusion of each fall and spring semester, **ACD** shall provide **CITY,** through the Workforce Development Office, with an accounting of **CITY** funds expensed on last-dollar scholarships for AlamoPROMISE Scholars by March 31, 2027 and August 31, 2027. The City of San Antonio funding provided for Year 7 will support last-dollar funding for an estimated 2,237 AlamoPROMISE Scholars.

3.7 **CITY** is not responsible for any budget overruns unless agreed to in writing in accordance with this Agreement.

IV. FUNDING

4.1 **CITY** has committed and agrees to pay **ACD** no more than FOUR MILLION SIX HUNDRED SEVENTY-SIX THOUSAND NINE HUNDRED THIRTY DOLLARS AND ZERO CENTS ($ 4,676,930.00) for costs associated with Year 7 of the Program, including "last dollar" tuition and fee scholarships to AlamoPROMISE Scholars who reside within San Antonio. Funds shall be provided as follows:

a. **CITY** shall pay invoices within 30 days of receipt and approval by Director, provided that **ACD** has submitted proof of having secured matching funds as required by Section 3.2 and met 80% the targets outline in Exhibit II.
b. **ACD** shall submit invoices electronically directly to the Accounts Payable section of the Finance Department to the following e-mail address: accounts.payable@sanantonio.gov. **ACD** shall submit a copy of the invoice to the City of San Antonio, Workforce Development Office to ensure the invoice is processed: workforce@sanantonio.gov.
c. For any sum of funds paid by **CITY** not spent in accordance with the agreed-upon Cohort Participant Targets and Disbursement Schedule, found in Exhibit I and II, respectively, or remaining at the end of the Spring semester, **CITY** reserves the right to request return of said funds, which shall be returned within ten (10) working days, or, at its discretion, proportionately withhold such amount from future disbursement or disbursements.

4.2 **ACD** understands and agrees that any use of funds granted under this Article for activities not associated with AlamoPROMISE last-dollar scholarships may result in recapture of said funds at any time.

4.3 **ACD** acknowledges that City is providing funding under this Agreement from current revenues available to City, in part through a 1/8th cent sales tax collected in accordance with the voter-approved sales tax initiative for workforce training and tuition reimbursement. City may terminate a contract at any time if funds are restricted, withdrawn, not approved or service is unsatisfactory. **ACD further** acknowledges that any future **CITY** funding for the Program will be subject to City Council approval and that payment of funds under this section shall be subject to, and made solely from, an annual appropriation of the **CITY** in the budget year in which they are to be paid. In the event that **CITY** does not appropriate funds necessary to pay the grant in any budget year, as reflected in the **CITY'S** adopted budget for such year, **CITY** shall not be liable to **ACD** for such payments or expenditures unless and until such appropriate of funds is made provided.

V. FISCAL MANAGEMENT

5.1 **ACD** shall establish and use generally accepted accounting principles and administrative controls to preclude theft, embezzlement, improper inducement, obstruction of investigation or other criminal action, and to prevent frauds and program abuse.

VI. RECORD RETENTION

6.1 **ACD** shall retain all records, documents and accounting records created or pertaining, directly or indirectly, to this Agreement, throughout the Term of this Agreement, and for the longer of that period which **CITY** or **ACD** is required to retain such documents, as established by the Texas State Library and Archives Commission. Upon conclusion of such period, **ACD** agrees to make copies, electronic copies permissible, at the **CITY's** request, of all such records, documents and accounting records for **CITY** or its designated representative, that have not been furnished previously pursuant to this Agreement, as required by law and if applicable, at no additional cost to **CITY**.

VII. AUDIT OF RECORDS

7.1 In the event a dispute arises between **CITY** and **ACD** regarding the utilization and expenditure of funds, **ACD** shall procure the services of an independent, third party Certified Public Accountant to audit all records maintained in connection with this Agreement. Such audit shall commence no later than thirty (30) days from the date of notice of said dispute.

7.2 The cost of the audit(s) required by Subsection 7.1 may be paid with the funds established through Section 4.1 of the Agreement.

7.3 **ACD** shall maintain all records, documents and accounting records generated directly or indirectly as a result of this Agreement and shall make such records, documents and accounting records available to **CITY**, during **ACD's** regular business hours, as often as **CITY** deems necessary, for purposes of auditing, inspecting or making copies of same by **CITY** or its designated representative(s), subject to a student's consent, as required by law.

XIII. AMENDMENT

8.1 No amendment, modification, or alteration of the terms of this Agreement shall be binding unless the same be in writing, dated subsequent to the date hereof, duly executed by the Parties and authorized by the Parties' respective governing body.

IX. TERMINATION

9.1 This Agreement may be terminated by either party for any reason, with or without cause, upon thirty (30) days written notice, in accordance with Article X Notice.

9.2 In the event that **ACD** terminates this Agreement prior to the expiration of the Term, all funds and interest earnings under this Agreement remaining unused by **ACD** shall be remitted to **CITY**, in cash, upon written notice by **CITY** to **ACD**.

X. NOTICE

10.1 Unless specifically provided for otherwise, any notice required or permitted to be given under this Agreement shall be given in writing and sent certified mail, return receipt requested, postage prepaid to **CITY** or to **ACD** at the addresses set forth below, or to any other address of which written notice of change is given:

CITY OF SAN ANTONIO

Workforce Development Office
Attn: Michael Ramsey
P.O. Box 839966
San Antonio, Texas 78283-3966

Office of the City Attorney
Attn: Andrew Segovia
P.O. Box 839966
San Antonio, Texas 78283-3966

ALAMO COLLEGES DISTRICT

Chancellor
Attn: Dr. Mike Flores
2222 N. Alamo Street
San Antonio, Texas 78215

XI. VENUE AND GOVERNING LAW

11.1 The parties agree that all disputes that arise out of this Agreement are governed by the laws of the State of Texas and that venue is proper and lies exclusively in Bexar County, Texas**.**

XII. ASSIGNABILITY

12.1 Neither party shall transfer, pledge, or otherwise assign this Agreement, any interest in and to same, or any claim arising thereunder, without first procuring the written approval of the other party.

XIII. INSURANCE

13.1 ACD and the **CITY** acknowledge they are political subdivisions of the State of Texas and are subject to the applicable provisions of the Texas Tort Claims Act, as set out in the Civil Practices and Remedies Code, §101.001 et seq. and its remedies regarding claims or causes of action that may be asserted by third parties for accident, injury or death.

13.2 ACD and the **CITY** shall each maintain a commercial insurance or a self-insurance fund for liability claims and causes of action to meet their statutory obligations for their employees' acts, negligence and/or malpractice.

XIV. INCORPORATION OF EXHIBITS

14.1 All exhibits referred to herein and attached hereto are intended to be, and hereby are, specifically made a part of this Agreement. The exhibits are as follows:

Program Goals & Budget	Exhibit I
AlamoPROMISE Disbursement Schedule	Exhibit II
CITY'S Authorizing Ordinance	Exhibit III
ACD'S Authorizing Minute Order	Exhibit IV
Reporting Template	Exhibit V

XV. SEVERABILITY

15.1 If any clause or provision of this Agreement is held invalid, illegal, or unenforceable under present or future laws then, and in that event, it is the intention of the Parties hereto that the remainder of this Agreement shall not be affected thereby and that the remainder of this Agreement shall be construed as if such invalid, illegal or unenforceable clause or provision had not been contained herein. In lieu of such clause or provision in this Agreement that is invalid, illegal, or unenforceable, the Parties intend that there be added as a part of the Agreement a clause or provision as similar in terms to such invalid, illegal or unenforceable clause or provision as may be possible, legal, valid and enforceable.

XVI. CAPTIONS

16.1 The captions contained in this Agreement are for convenience of reference only, and in no way limit or enlarge the terms and/or conditions of this Agreement.

XVII. NO THIRD-PARTY BENEFICIARIES

17.1 This Agreement is not intended to create and does not create any rights in or benefits to any third party.

XVIII. NO JOINT VENTURE

18.1 This Agreement is not intended to and shall not create a joint enterprise between **CITY** and **ACD**. The personnel of one Party shall not be considered employees, agents, partners, joint ventures, or servants of the other Party to this Agreement. The Parties are undertaking governmental functions or services under this Agreement and the purpose hereof is solely to further the public good, rather than any pecuniary purpose. The Party undertaking work under this Agreement shall have a superior right to control the direction and management of such work and the responsibility of day-to-day management and control of such work, except as may expressly be provided herein.

XIX. AUTHORIZATION

19.1 This Agreement is entered into by duly authorized officials of each respective party. Each person signing this Agreement hereby confirms for the benefit of the other party to this Agreement that any requisite approvals from the governing body of such party have been obtained, and all prerequisites to the execution, delivery and performance here have been obtained by or on behalf of that party.

19.2 The signer of this Agreement for **ACD** further represents, warrants, assures, and guarantees that he or she has full legal authority to execute this Agreement on behalf of **ACD** and to bind **ACD** to all terms, performances and provisions herein contained.

---------- *Signature page to follow* ----------

XX. SIGNATURES

20.1 EXECUTED this _____ day of _____, 2026.

CITY
City of San Antonio

_____
Erik Walsh
City Manager

Approved as to form:

_____
Assistant City Attorney

ACD
Alamo Colleges District

_____
Dr. Mike Flores
Chancellor

Approved as to form:

_____
Attorney for Alamo Colleges District

EXHIBIT I
PROGRAM GOALS & BUDGET | AlamoPROMISE Estimates Update
Prepared by the Alamo Colleges District for the City of San Antonio
August 18, 2025

1. Number of Participants

Y1 – Y6: Executed Interlocal Agreements

Y1 – Actual Fall 20/Spr 21 Enrollment	Y2 – Actual Fall 21/Spr 22 Enrollment	Y3 – Actual Fall 22/Spr 23 Enrollment	Y4 – Actual Fall 23/Spr 24 Enrollment	Y5 – Actual Fall 24/Spr 25 Enrollment	Y6 – Revised Projected Fall 25/Spr 26 Enrollment	Y7 – Projected Fall 26/Spr 27 Enrollment
Phase 1|Cohort 1|Year 1 (2,815)	Phase 1|Cohort 1|Year 2 (1,599) Phase 1|Cohort 2|Year 1 (2,547)	Phase 1|Cohort 1|Year 3 (1,004) Phase 1|Cohort 2|Year 2 (1,584) Phase 1|Cohort 3|Year 1 (2,813) Phase 2A|Cohort 1|Year 1 (1,082) Phase 2A ECHS|Cohort 1|Year 1 (40) Phase 2A AA|Cohort 1|Year 1 (30)	Phase 1|Cohort 2|Year 3 (765) Phase 1|Cohort 3|Year 2 (1,342) Phase 1|Cohort 4|Year 1 (3,031) Phase 2A|Cohort 1|Year 2 (577) Phase 2A|Cohort 2|Year 1 (1,109) Phase 2A ECHS|Cohort 2|Year 1 (49) Phase 2A AA|Cohort 2|Year 1 (13) Phase 2B|Cohort 1| Year 1 (2,408)	3rd Year Students (Cohort22)→1,050 2nd Year Students (Cohort23)→3,397 1st Year Students (Cohort24)→7,598	3rd Year Students (Cohort23)→1,872 2nd Year Students (Cohort24)→3,989 1st Year Students (Cohort25)→6,941	3rd Year Students (Cohort24)→2,114 2nd Year Students (Cohort25)→3,678 1st Year Students (Cohort26)→7,150
2,815 Students	**4,146 Students**	**6,553 Students**	**9,294 Students**	**12,045 Students**	**12,802 Students**	**12,942 Students**

2. Funding Requirements (Last-Dollar)

Y1 – Actual	Y2 – Actual	Y3 – Actual	Y4 – Preliminary Actuals	Y5 – Actual	Y6 – Revised Projected	Y7 – Projected
Phase 1|Cohort 1|Year 1→$1,821,514	Phase 1|Cohort 1|Year 2→$1,209,639 Phase 1|Cohort 2|Year 1→$1,408,627	Phase 1|Cohort 1|Year 3 Phase 1|Cohort 2|Year 2 Phase 1|Cohort 3|Year 1 Phase 2A|Cohort 1|Year 1 Phase 2A ECHS|Cohort 1|Year 1 Phase 2A AA|Cohort 1|Year 1	Phase 1|Cohort 2|Year 3 Phase 1|Cohort 3|Year 2 Phase 1|Cohort 4|Year 1 Phase 2A|Cohort 1|Year 2 Phase 2A|Cohort 2|Year 1 Phase 2A ECHS|Cohort 2|Year 1 Phase 2A AA|Cohort 2|Year 1 Phase 2B|Cohort 1| Year 1	3rd Year Students (Cohort22)→$434,723 2nd Year Students (Cohort23)→$2,699,185 1st Year Students (Cohort24)→$5,672,126	3rd Year Students (Cohort23)→$966,551 2nd Year Students (Cohort24)→$3,185,456 1st Year Students (Cohort25)→$5,542,805	3rd Year Students (Cohort24)→$1,091,500 2nd Year Students (Cohort25)→$2,937,104 1st Year Students (Cohort26)→$5,709,704
$1,821,514	**$2,618,266**	**$4,366,586**	**$7,535,989**	**$8,806,034**	**$9,694,812**	**$9,738,308**

3. Funding Request

Y1 – Actual	Y2 – Actual	Y3 – Actual	Y4 – Actual	Y5 – Approved	Year 6 – Approved	Year 7 – Requested
City: $154,218	City: $1,141,593	City: $2,456,170	City: $2,565,173	City: $4,676,930	City: $4,676,930	City: $4,676,930

4. City Funding Secured

The City contributed $154,218 to Year 1; $1,141,593 to Year 2; $2,456,170 to Year 3; $2,565,173 to Year 4; $4,676,930 to Year 5 ($2,111,757 sales tax funds and $2,565,173 general fund); $4,676,930 to Year 6 ($2,111,757 sales tax funds and $2,565,173 general fund).

5. Additional Funding Raised

The ACD Foundation has raised a total of $25,075,971.71in additional funding to date.

	Total	2019	2020	2021	2022	2023	2024	2025	2026
Endowment	**$13,698,598.46**	$103,025.00	$2,662,050.12	$2,224,000.01	$237,246.75	$376,074.43	$415,771.71	$7,680,430.44	
Program	**$2,557,138.00**	$345,000.00	$734,220.00	$195,000.00	$460,010.00	$802,908.00	$20,000.00		
Scholarship	**$8,820,235.25**	$263,800.00	2,472,929.28	$948,430.99	$1,103,013.10	$1,638,658.61	$1,516,228.17	$852,175.10	$25,000.00
TOTAL	**$25,075,971.71**	**$711,825.00**	**$5,869,199.40**	**$3,367,431.00**	**$1,800,269.85**	**$2,817,641.04**	**$1,951,999.88**	**$8,532,605.54**	**$25,000.00**

1

The total number of students reflected in Exhibit I Section 1, constitutes the aggregate count of all AlamoPROMISE students, of which 2,237 scholars are funded by COSA (see Section 3.6 of the agreement).

EXHIBIT II
AlamoPROMISE DISBURSEMENT SCHEDULE

Fund Disbursement Schedule

Invoice Date	September 15, 2026	January 31, 2027
Invoice Amount	$2,338,465.00	$2,338,465.00
Outcomes Verified	ACD has met fund match requirements for Year 7 described in Section 3.2, ACD has met 80% of Year 6 Targets as shown in Exhibit I Program Goals & Budget and all reports listed in Section 3 are submitted to COSA.	ACD has met at least 80% of Year 7 fall semester Targets as shown in Exhibit I Program Goals & Budget, and all reports listed in Section 3 are submitted to COSA.

EXHIBIT III
CITY'S AUTHORIZING ORDINANCE

EXHIBIT IV
ACD'S AUTHORIZING MINUTE ORDER

EXHIBIT V
QUARTERLY REPORTING TEMPLATE

Month, Year

	Contract Year Target 7	Quarterly Progress	Contract Year Final Report
3rd Year Students	2,114		
2nd Year Students	3,678		
1st Year Students	7,150		
NXT Level	25		
Number of Students Served for Last-Dollar Scholarships	2237		

4

Committee of the Whole
May 12, 2026

ALAMO COLLEGES DISTRICT

AlamoPROMISE

City of San Antonio Interlocal Agreement for Program Year 7

Stephanie Vasquez
Chief Program Officer, AlamoPROMISE

POLICY AT A GLANCE

Board Policies

A.1.3 College District Vision, Mission, Values & Goals: Student Success, Principle-Centered Leadership, Performance Excellence

F.6.1 Student Success

Organizational Charges to the Chancellor

- 6. College Access and Completion
- 7. High School Partnerships and College Readiness

AlamoFORWARD

- LEARNERS: Propelling our learners' success from connection through post-completion
- COMMUNITY: Strengthening our community through collaboration and service

PROPOSED ACTION

Execution of an Interlocal Agreement with the City of San Antonio for AlamoPROMISE

- Continues support of AlamoPROMISE
- Provides Year 7 funding of $4,676,930
- Supports an estimated 2,237 students enrolling in Fall 2026/Spring 2027

INTERLOCAL AGREEMENT BACKGROUND

Since program launch in 2019, City has provided last-dollar tuition and fee scholarships to AlamoPROMISE Scholars residing in San Antonio

Includes funding for opportunity youth from NXT Level to be AlamoPROMISE Scholars

Through ACD FY26, City has allocated AlamoPROMISE total funding of $15,671,014

City funds have supported 4,837 AlamoPROMISE Scholars with last-dollar scholarships*

**Number of scholars for ACD FY26 (Fall 2025/Spring 2026) is in progress and not reflected in total*

AlamoPROMISE 2025 HIGHLIGHTS

ACD Record Enrollment

89,759 Students

Largest Promise Incoming Class

Promise incoming class of 7,824 nearly half of ACD freshmen enrollment of 16,006

30,000+
Enrolled Over Six Years

64%
Bexar County College-Going

**Most recent data available, Class of 2024, postsecondary enrollment (in-state/out-of-state) National Student Clearinghouse, UP Partnership, April 2025*

ALAMO COLLEGES DISTRICT

Malcolm Baldrige National Quality Award Award Recipient 2024 2018

LEADER COLLEGE OF DISTINCTION

Great Place To Work. Certified

REQUESTED BOARD ACTION

Approval of Minute Order to execute an Interlocal Agreement with the City of San Antonio for continued support of the AlamoPROMISE program.

- Provides Year 7 funding of $4,676,930
- Supports an estimated 2,237 students enrolling in Fall 2026/Spring 2027

ALAMO COLLEGES DISTRICT

THANK YOU

Regular Board Meeting
May 19, 2026

ALAMO COLLEGES DISTRICT

DISCUSSION AND POSSIBLE ACTION ON THE ANNUAL DEBT MANAGEMENT PLAN FOR FY 2027

Sean Mullen, CTP, CFP®
Treasurer

REQUESTED BOARD ACTION

Approve the recommendations as presented in the FY 2027 Debt Management Plan. The Chancellor or his designee is directed to authorize the District's outside consultants to prepare any documents that may be necessary for Board approval.

ALAMO COLLEGES DISTRICT

THANK YOU

Discussion and Possible Action on the Annual Debt Management Plan for FY 2027

Presented to the Board acting as Committee of the Whole on May 12, 2026 and now recommended for approval to the ALAMO COLLEGES DISTRICT BOARD OF TRUSTEES on May 19, 2026.

MINUTE ORDER
"The Alamo Colleges District Board of Trustees hereby approves the recommendations as presented in the FY 2027 Debt Management Plan. The Chancellor or his designee is directed to authorize the District's outside consultants to prepare any documents that may be necessary for Board approval."

PURPOSE
The purpose of this action is to obtain Board direction for the Chancellor or his designee on the Debt Management Plan for FY 2027.

BACKGROUND
A Debt Management plan is presented to the Board of Trustees annually for recommendations for the following fiscal year. Through active and responsible Debt Management, Alamo Colleges District:

- Issues debt wisely to fund facilities renovations and growth.
- Manages within existing tax rate to meet needs, as possible.
- Ensures strong Financial Statements, resulting in superior Aaa/AAA Bond ratings.

The FY 2027 recommendations are outlined in the attached presentation.

IMPLICATIONS
Financial: None
Strategic Plan: AlamoFORWARD: Performance Excellence
Human Resources: None

ATTACHMENT: FY 2027 Debt Management Plan presentation

Patrick F. Vrba, Jr., CPA Date
Interim Associate Vice Chancellor
for Finance & Fiscal Services

Lisa L. Mazure, MSA, CPA Date
Interim Vice Chancellor
for Finance & Auxiliary
Services

Dr. Mike Flores Date
Chancellor

ALAMO COLLEGES DISTRICT

Committee of the Whole
May 12, 2026

ALAMO COLLEGES DISTRICT

FY27 DEBT MANAGEMENT PLAN

Sean Mullen, CTP, CFP®
Treasurer

POLICY AT A GLANCE

Board Policies

C.3.1. Debt Management:

To ensure prudent debt management practices

Organizational Charges to the Chancellor

1. AlamoFUTURE and 2025 Bond
9. Institutional Excellence and Continuous Improvement

AlamoFORWARD

- PERFORMANCE EXCELLENCE: Delivering efficient and effective instruction, services, and operations.

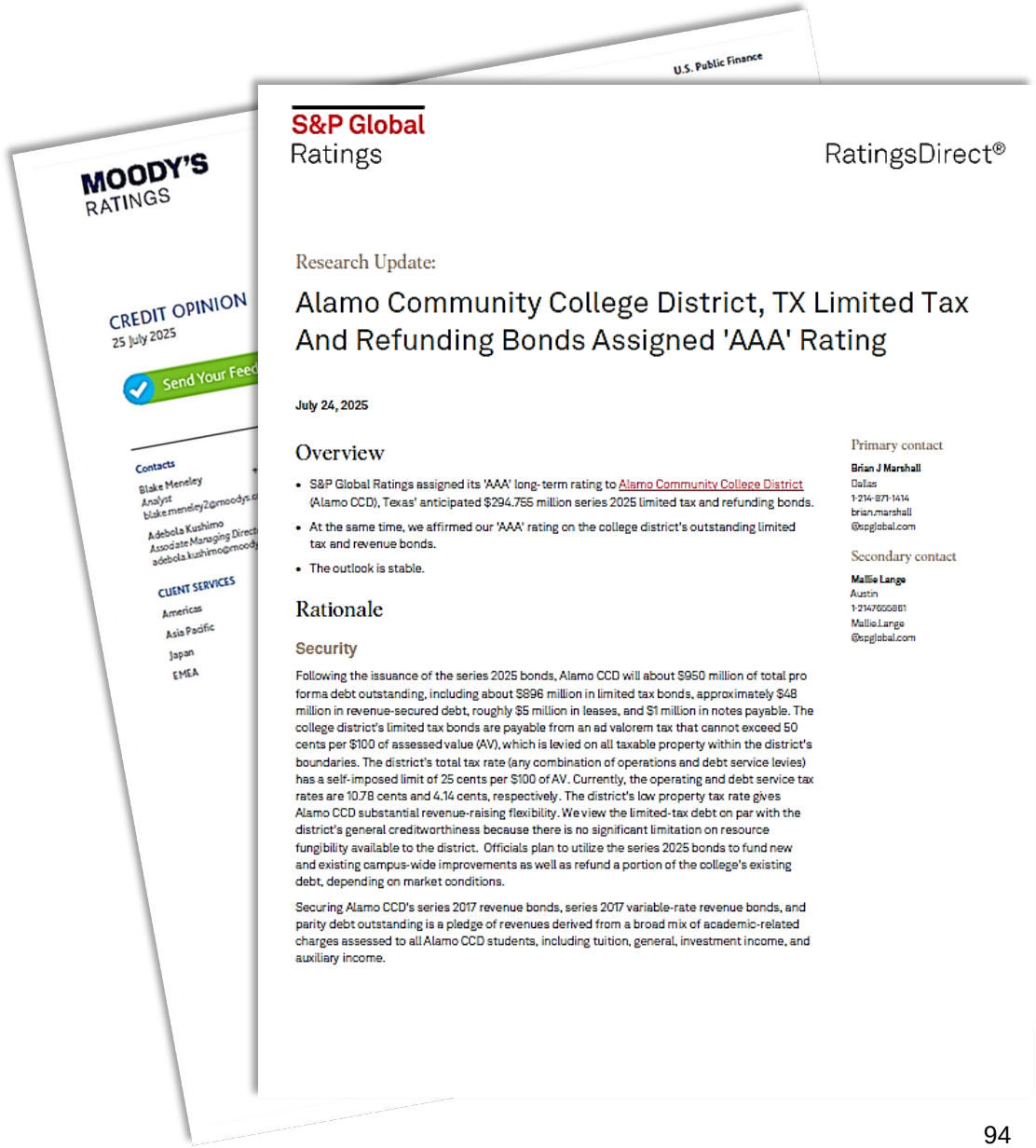
IN THIS PRESENTATION

- Overview of District's Debt Portfolio & Tax Rate
- Review of the District's Debt Management Goals
- Recommended FY 2027 Debt Management Plan
- Requested Board Actions

PREPARING FOR GROWTH WITH TOP-TIER STRENGTH

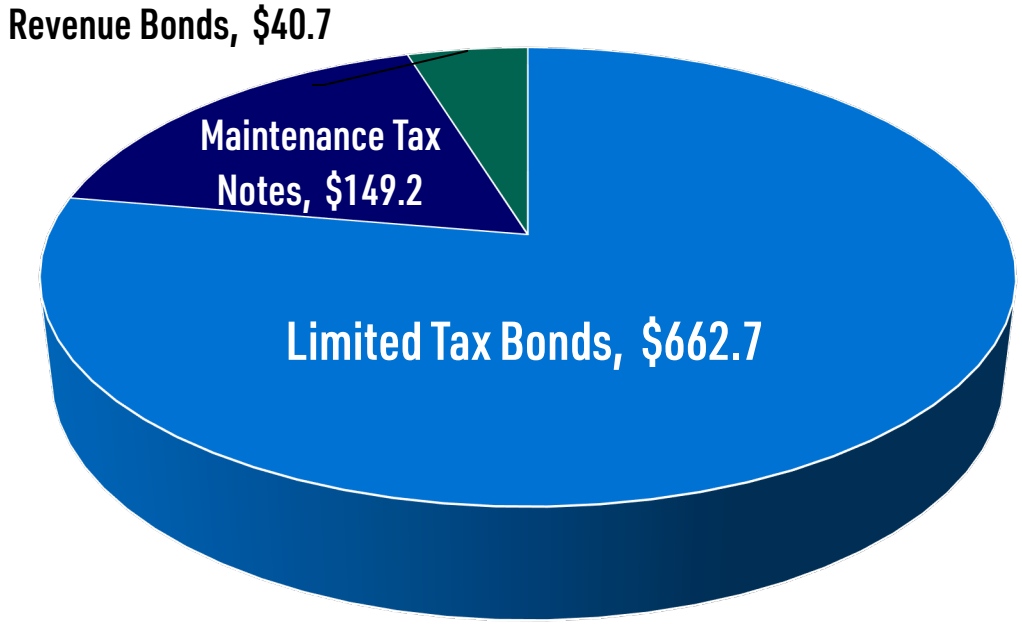
Alamo Colleges District is one of only 3 Community College Districts in Texas and 10 nationally with AAA/Aaa ratings from both S&P Global and Moody's Ratings.

Alamo Colleges District is uniquely positioned to serve a rapidly growing San Antonio community with high-quality, career-aligned education.



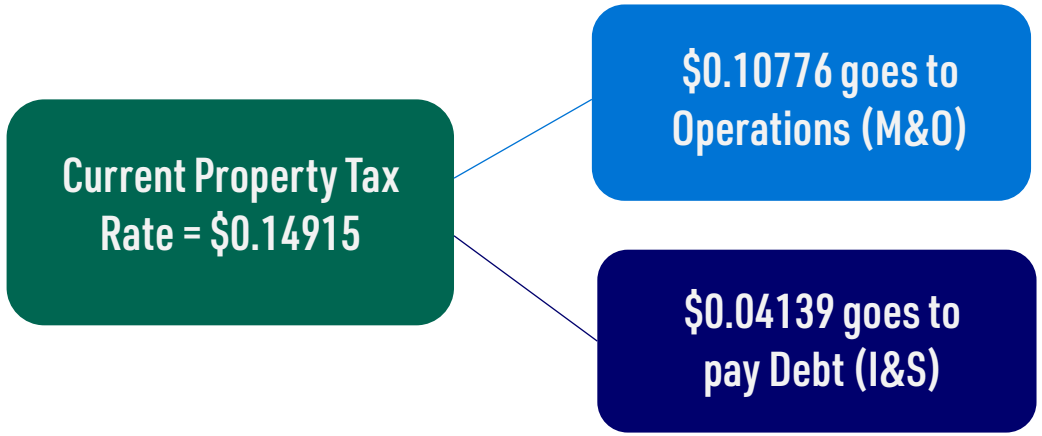
ACD'S DEBT PORTFOLIO & TAX RATE

Bonds Outstanding ($ in millions)



Total Outstanding Debt: $852.6M

Current Tax Rate
Fiscal Year 2026; Tax Year 2025



There has been **no change** to the District's **total tax rate** since FY 2013.

Detailed information presented in: Annual Budget Book & Annual Comprehensive Financial Report

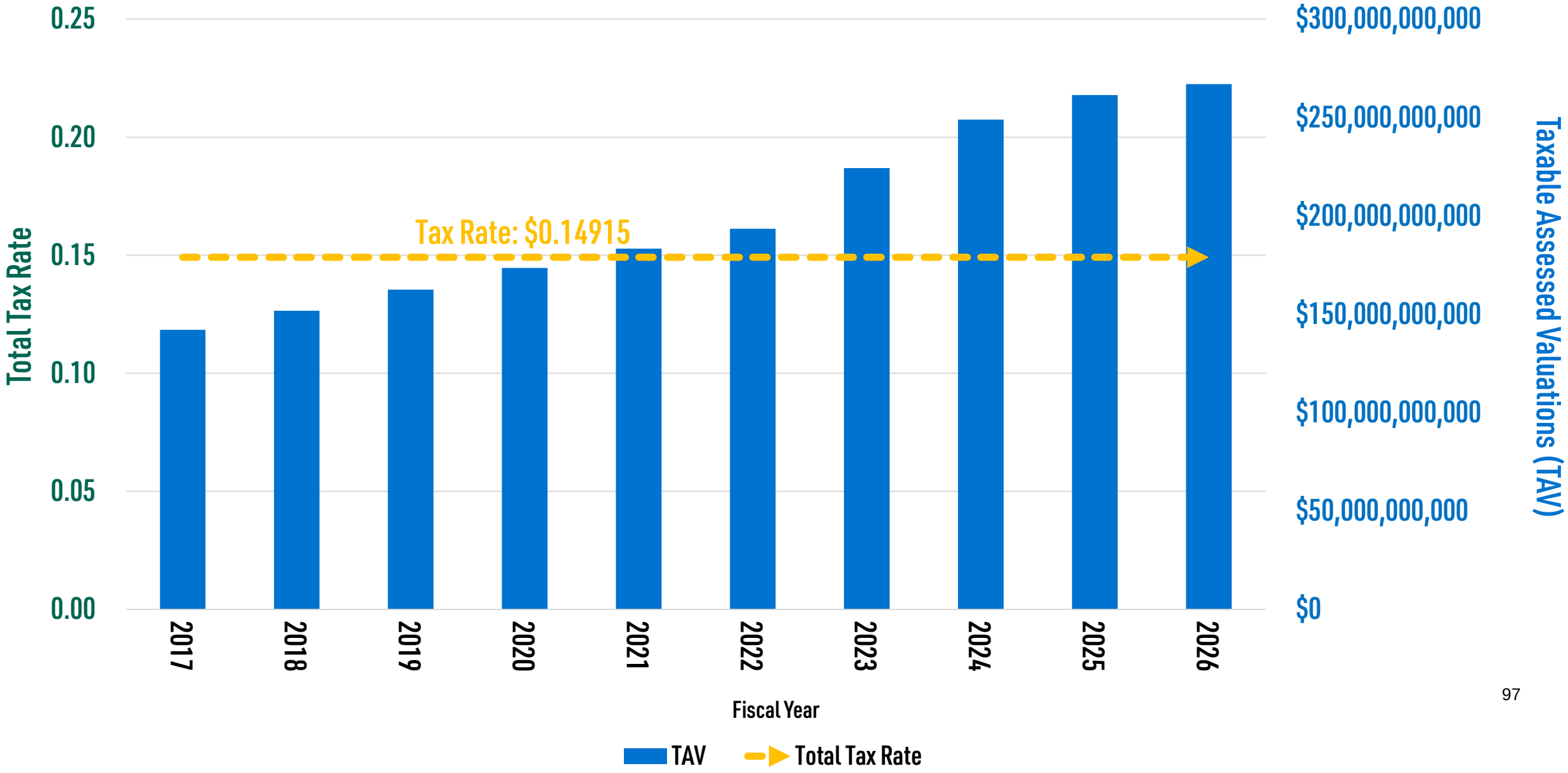
DEBT MANAGEMENT GOALS

1. Maintain Stable I&S (Debt) Tax Rate through:
   - Strategic Issuances
   - Refinancing our debt for better rates (Refunding)

2. Maintaining our AAA/Aaa bond ratings through strong governance, oversight, and disciplined fiscal management.

3. Manage capacity to allow for future needed debt issuances.

PROPERTY VALUE GROWTH: NO CHANGE IN TAX RATE



RECOMMENDATIONS FOR FY 2027 DEBT MGMT. PLAN

1. **NO CHANGE to the District's I&S (Debt) Tax Rate $0.04139**
2. **Issue 2nd Tranche of Limited Tax Bonds for 2025 CIP**
   - District will issue the 2nd of five planned tranches by August 2026 to include the new debt service in FY 2027.
3. **Refund Revenue Bonds for Savings in Operating Budget**
   - $39.9M in Revenue Bonds (Series 2012A & Series 2017) in various maturities can potentially be refunded (refinanced) to reduce interest costs and strengthen the District's Operating Budget.
   - We will work with our Municipal Advisor to determine which series & maturities to refund at the time of issuance based on market conditions to maximize savings and meet the minimum 3% net present value savings requirement.
4. **Establish New Local Gov't Investment Pool for New Bond Proceeds**
   - To enhance investment diversification and reduce operational risk.

IN SUPPORT OF THE FY 2027 DEBT MGMT. PLAN

Recommended Investment Pool:

Texas Cooperative Liquid Assets Security System Trust (Texas CLASS)

- AAAm Credit Rating , the highest assigned to stable value gov't investment pools.
- Compliant with the Texas Public Funds Investment Act (PFIA) & District policies.
- Currently serves over 1,200 governmental entities across the state of Texas.
- Approx. $29B in public funds under management.

Reaffirmation of Debt Management Policy C.3.1

- *"This Policy will be reviewed annually by the Board of Trustees as part of the Debt Management Plan and updated as needed."*
- No changes to the policy are recommended.

REQUESTED BOARD ACTIONS

1. Approval of FY 2027 Debt Management Plan

2. Approval of 3 Parameter Orders:
   To issue Ltd. Tax Bonds for 2025 CIP & refunding of existing Revenue Bonds.

3. Approval of Resolution to Participate in Texas CLASS:
   Texas Cooperative Liquid Assets Securities System

4. Reaffirmation of the Debt Management Policy C.3.1:
   Required annual approval. No changes are recommended.

ALAMO COLLEGES DISTRICT

THANK YOU

DEBT MANAGEMENT TEAM

ALAMO COLLEGES DISTRICT STAFF

Lisa L. Mazure, MSA, CPA
Patrick F. Vrba, Jr., CPA
Ross Laughead, JD
Sean Mullen, CTP, CFP

HILLTOP SECURITIES - MUNICIPAL ADVISOR

Michelle Aragon, Managing Director

NORTON ROSE FULBRIGHT US LLP - BOND COUNSEL

Stephanie Leibe, Partner
Matt Lee, Sr. Associate

Status of FY 2026 Debt Mgmt. Plan

- **Maintain stable tax rate**
  - ✓ **Completed**: There was no rate change for FY 2026 (Tax Year 2025).
- **Issue 1st Tranche of Limited Tax Bonds for 2025 CIP, $223M**
  - ✓ **Completed**: The Bonds were issued & delivered on August 28th, 2025.
    - All-In True Interest Cost = 4.473%
- **Refund Callable Bonds for Taxpayer Savings**
  - ✓ **Completed**: The District refunded $81.235M of existing Limited Tax Bonds and achieved a Net Present Value Savings of $4.29M.

Debt Management Policy C.3.1

The Board of Trustees adopted a Debt Management Policy in 2011.

- This is not a required policy, but is considered a "best practice", and it is viewed favorably by Rating Agencies.
- The Policy is to be reviewed and approved in conjunction with the annual Debt Mgmt. Plan.
- In coordination with the Legal department and the Municipal Advisor, the Finance department makes updates as needed for clarity and/or changes to applicable federal and state laws.

This Policy (the "Policy") establishes conditions for the use of debt and creates procedures and policies designed to manage the Alamo Community College District's (the "College District") obligations within available resources, minimize the debt service and issuance costs, achieve the highest credit ratings, maintain full, complete, and accurate financial disclosure and reporting, and to comply with appropriate and applicable laws of the State of Texas (the "State") and federal law.

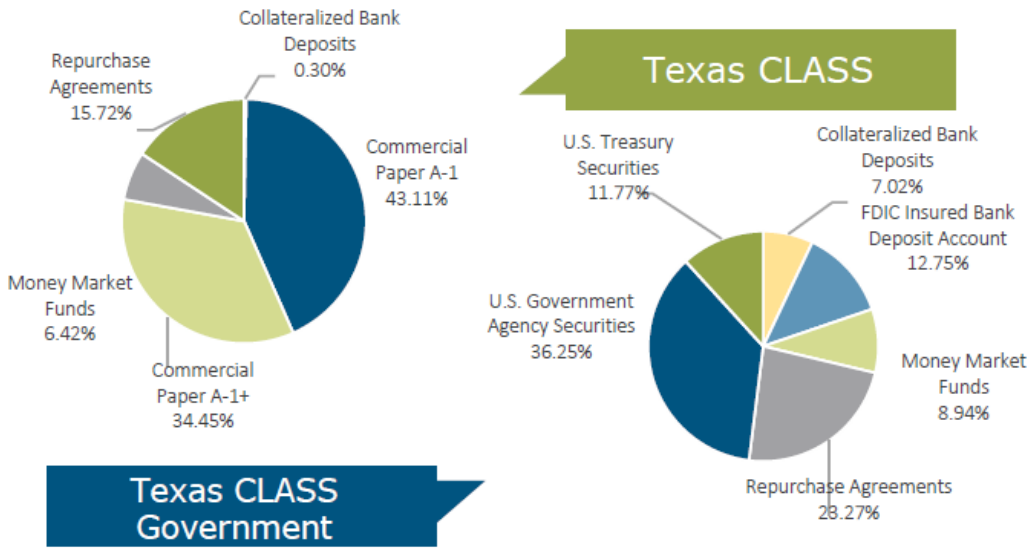
<u>Recommended Policy Changes:</u> None

Texas CLASS: Quick Facts

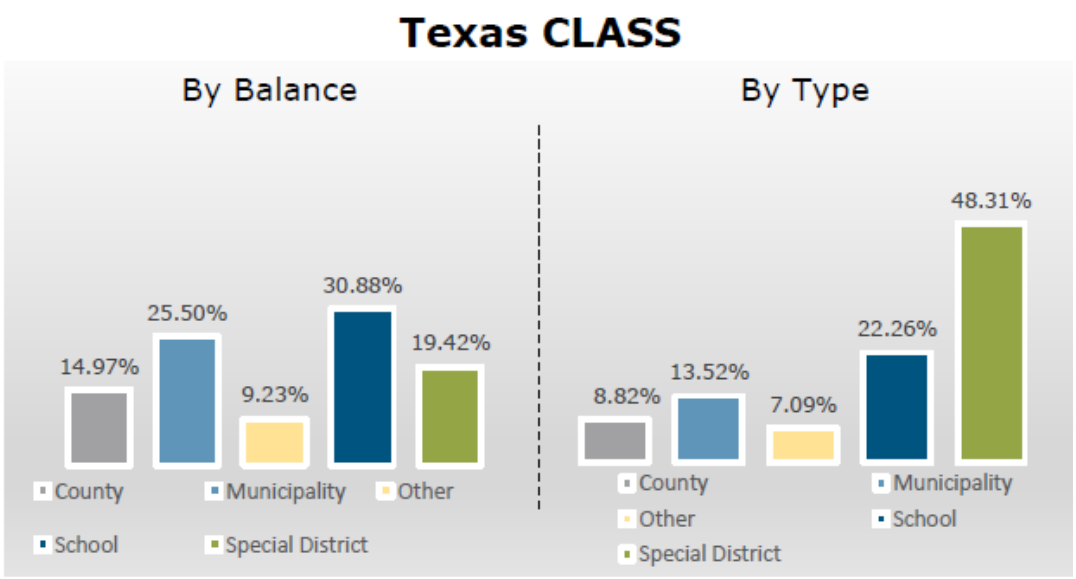
Texas CLASS is a local government investment pool that allows local governments to pool funds together to collectively earn dividends on investments. Their goal is to provide competitive yields while adhering to all objectives of safety and liquidity. Both Texas CLASS Government and Texas CLASS carry a 'AAAm' rating from S&P Global Ratings.

The Texas CLASS portfolio investment strategies prioritize minimizing market risk and enhancing safety via diversified investments. Funds of the Participants are invested in prime or high grade, short-term fixed income instruments as illustrated.

Portfolio Allocation



Participant Breakdown



Data as of 12/31/2025. Data unaudited. Charts and/or values presented may not add up precisely to absolute figures due to rounding.

AAA/Aaa-Rated Community College Districts

By S&P Global & Moody's

Name of Issuer/District	State	S&P Global	Moody's Ratings
Alamo Community College District	**TX**	**AAA**	**Aaa**
Collin County Community College District	**TX**	**AAA**	**Aaa**
Dallas County Community College District	**TX**	**AAA**	**Aaa**
Foothill-De Anza Community College District Financing Corp.	CA	AAA	Aaa
Johnson County Community College	KS	AAA	Aa1
Lone Star College System	TX	AAA	--
Madison Area Technical College District	WI	AAA	Aaa
Maricopa County Community College District	AZ	AAA	Aaa
Marin Community College District	CA	AAA	Aaa
MiraCosta Community College District	CA	AAA	Aaa
San Diego Community College District	CA	AAA	Aa1
San Mateo County Community College District	CA	AAA	Aaa
Tarrant County College District	TX	AAA	--
West Valley Mission Community College District	CA	AAA	Aaa

Regular Board Meeting
May 19, 2026

ALAMO COLLEGES DISTRICT

DISCUSSION AND POSSIBLE ACTION ON APPROVAL OF POLICY C.3.1

Sean Mullen, CTP, CFP®
Treasurer

REQUESTED BOARD ACTION

Review the Alamo Colleges District Debt Management Policy C.3.1.

ALAMO COLLEGES DISTRICT

THANK YOU

Discussion and Possible Action on Approval of Policy C.3.1

Presented to the Board acting as Committee of the Whole on May 12, 2026 and now recommended for approval to the ALAMO COLLEGES DISTRICT BOARD OF TRUSTEES on May 19, 2026.

MINUTE ORDER
"The Board has reviewed the Alamo Colleges District Debt Management Policy C.3.1."

PURPOSE
Review for annual approval.

BACKGROUND
The Board of Trustees of Alamo Colleges District adopted a Debt Management Policy in 2011. This is not a required policy, but is considered a "best practice", and it is viewed favorably by Rating Agencies. The Policy is to be reviewed and approved in conjunction with the annual Debt Management Plan.

There are no changes to the policy being recommended.

IMPLICATIONS

Financial: None
Strategic Plan: AlamoFORWARD: Performance Excellence
Human Resources: None

ATTACHMENT
Attachment 1: Debt Management Policy C.3.1

Patrick F. Vrba, Jr., CPA Interim Associate Vice Chancellor for Finance & Fiscal Services	Date
Lisa L. Mazure, MSA, CPA Interim Vice Chancellor for Finance & Auxiliary Services	Date
Dr. Mike Flores Chancellor	Date

ALAMO COLLEGES DISTRICT

C.3.1 (Policy) Debt Management
Responsible Department: Vice Chancellor for Finance and Administration
Board Adoption: 5-17-11
Last Board Action: 5-16-23, 5-21-24, 6-14-25, 5-19-26

General

This Policy (the "Policy") establishes conditions for the use of debt and creates procedures and policies designed to manage the Alamo Community College District's (the "College District") obligations within available resources, minimize the debt service and issuance costs, achieve the highest credit ratings, maintain full, complete, and accurate financial disclosure and reporting, and to comply with appropriate and applicable laws of the State of Texas (the "State") and federal law.

Scope

Within the applicable laws of the State, the College District may enter into debt obligations to finance the construction or acquisition of buildings and infrastructure and other assets, to finance maintenance of existing facilities, to purchase land and personal property, to refinance or restructure existing debt. Unless recommended otherwise by the Vice Chancellor for Finance and Administration, whose recommendation must be approved by the Board of Trustees, all debt will be incurred at the College District level or through a Public Facility Corporation created by the College District. This Policy applies to all debt issued regardless of the purpose for which issued or the funding source for repayment. The Vice Chancellor for Finance and Administration is responsible for the debt management for the College District. Responsibility for the operational activity related to management of debt may be delegated to the Associate Vice Chancellor of Finance and Fiscal Services (AVC), or Treasurer.

Objectives

The objective of the Policy is to ensure prudent debt management practices that include:

- Minimize or avoid year-to-year fluctuations in the tax rate
- Minimize borrowing costs
- Structure the earliest possible maturity of the debt
- Preserve or enhance the College District's credit ratings
- Assure complete, and accurate financial disclosure and reporting compliance
- Comply with State and federal laws

Available Borrowing Methods

General Obligation Bonds - These bonds are issued for the acquisition of land, building construction costs, and the furnishing and equipping of buildings. The College District secures these bonds through levying, assessing and collecting ad valorem taxes sufficient to pay the principal and interest when due provided that the annual bond tax rate will never exceed the State

statutory limit or the limits established by the College District's qualified voters. The College District's statutory maximum tax rate is established pursuant to Section 130.122, as amended, Texas Education Code at $1.00 per $100 of taxable assessed value (of which a maximum of $0.50 may be utilized for debt service purposes). However, the College District's qualified voters limited the total tax rates - maintenance and operations ("M&O") and debt service- to a combined amount not to exceed $0.25 per $100 of taxable assessed value at an election held on September 30, 1952. General Obligation bonds require voter authorization.

Maintenance Tax Notes - The College District may issue notes that are secured by and payable from the College District's maintenance and operations tax, but may be paid from any lawfully available funds of the College District. Repayment may be made through either ad-valorem tax revenues or non-tax revenues. These Notes will be used for furnishing and equipping existing buildings, and for making renovations and repairs to existing facilities. Maintenance Tax Notes do not require voter authorization.

Revenue Bonds - The College District may issue revenue bonds for the acquisition of land, buildings, building construction costs, and the furnishing and equipping of buildings. These bonds are payable from and are secured by pledged revenues, such as tuition and other fees, a reserve fund, or other resources. Voter approval is not required. Debt service coverage ratios or other bond provisions contained in existing revenue bond covenants must be considered when issuing new revenue debt.

Lease Revenue Bonds - Under Chapter 303 of the Texas Local Government Code, the College District is authorized to establish a Public Facility Corporation ("PFC"). This corporation has the authority to issue bonds to construct facilities for the College District without an election. The College District would lease these facilities from the PFC and the PFC would use those lease revenues to pay the debt service on the bonds issued by the PFC. These bonds are payable based upon an annual appropriation from lawfully available funds, including from M&O tax revenues. The funds may be used for construction, furnishing, and equipping the new facilities. Public notice must be given prior to entering into a contract for the use or purchase or other acquisition of the improvements, which permits a petition process to require an election.

Refunding Bonds- All or any part of the College District's outstanding bond issues may be refunded or refinanced.

Other- From time to time, other financing options may be considered, including:

> Contract Revenue Bonds- Capital improvements may be financed through Contract Revenue Bonds, which requires the College District to enter into a contract with a third-party entity. These bonds are payable from either taxes, revenues, or both. Voter approval is not required.

Taxable Debt- Taxable debt may be used for all or part of a debt issue and to comply with limitations imposed by the Internal Revenue Code of 1986, as amended (the "Code"). Taxable debt may also be issued for refunding if the net present value as a percentage of the par amount of the refunded bonds is at least 5% and the refunded tax-exempt issue cannot be advance refunded on a tax-exempt basis per the Code.

Private Placements- Private placements are sold directly to investors. They can be short or medium term, fixed or floating rate, and the term will not exceed the useful life of the financed assets. Private placements may be used for financing specific assets or programs when it provides more advantageous terms than the capital markets, has a favorable structure, and financing is needed more quickly than what may be obtained through a public offering.

Alternative Structures

The College District will not use alternative financial management products such as interest rate swaps, derivative products, etc. in connection with any outstanding and newly issued bonds without the express authorization from the Board of Trustees.

Debt Management Plan

Annually, a Debt Management Plan (the "Plan") will be presented to the Board of Trustees by the Vice Chancellor of Finance and Administration or the Associate Vice Chancellor of Finance and Fiscal Services. Developed in conjunction with the College District's Municipal Advisor, this Plan will include information on the current debt outstanding; any previously approved but not settled financing activities, and borrowing capacity. It will include anticipated financings needs related to the Capital Improvement Program ("CIP") or other funding needs.

When the CIP requires a debt issuance for which a market opportunity is realized, a Parameter Order with reference to a specific debt issuance will be submitted for approval, allowing the President- Board of Trustees, the Secretary- Board of Trustees, Chancellor, Vice Chancellor for Finance and Administration, or Associate Vice Chancellor of Finance and Fiscal Services to commit to certain financing decisions. The Parameter Order allows the execution of a pricing certificate evidencing final sale terms of a debt financing. The Parameter Order provides flexibility for the College District's Administration to react when market conditions warrant. Parameter Orders will be limited as to size and scope to comply with State law and per direction by the Board of Trustees.

Conditions for New Money Debt Issuance

The timing of borrowing will be structured to meet the needs of the College District and to minimize the effect of negative arbitrage. When the investment earnings on borrowed proceeds are below the cost of borrowing, borrowed capital may have to be increased to provide sufficient funds to pay project expenses. Since this practice increases the cost and limits the productivity of borrowed capital, the College District will seek to minimize negative arbitrage where practical.

Any external borrowing will be coordinated to the extent possible so that multiple project needs can be accommodated in a single borrowing. Under a Parameter Order for a specific new money debt, the President- Board of Trustees, Secretary- Board of Trustees, Chancellor, Vice Chancellor for Finance and Administration, or Associate Vice Chancellor of Finance and Fiscal Services may proceed with a new money debt issuance if the appropriate conditions are met as set for in the Parameter Order.

Conditions for Debt Refunding

Periodic reviews of outstanding debt will be undertaken to determine refunding opportunities. Refunding will be considered based on economic benefit, or as needed to alter covenants, restructure debt, or stabilize the tax rate. Current refundings require at least a 3% net present value savings as a percentage of the par amount of the refunded bonds to be considered. Other factors should be considered, such as reinvestment rates and impact on the structure of the escrow. The 3% threshold rate may be disregarded under a refunding done solely for business reasons, such as for restructuring purposes. The term of the refunding bonds should not exceed the term of the bonds being refunded unless the debt is being restructured. Under a Parameter Order for a refunding bond, the President- Board of Trustees, Secretary- Board of Trustees, Chancellor, Vice Chancellor for Finance and Administration, or Associate Vice Chancellor of Finance and Fiscal Services may proceed with a debt refunding if the appropriate conditions are met as set forth in the Parameter Order.

Conditions for Debt Defeasance

Debt defeasance with funds on hand or excess tax collections will be undertaken only after careful consideration of the College District's cash flow. This may be considered as part of an overall plan to manage the College District's tax rate.

Parameters for Debt Issuance

The term of debt will typically be for 20 years or less and will not generally exceed 30 years. Debt will be issued either on a fixed or variable rate basis. The College District will normally seek to avoid the use of capitalized interest.

In general, debt should be issued with the earliest optional redemption date that is determined to be cost-effective. Typically, debt with a final maturity beyond ten years will be structured with an optional redemption in nine or ten years at par. Debt may be structured with serial or term bonds or any combination thereof.

Method of Sale

The District may sell bond/notes through either a negotiated or a competitive sale. If a negotiated sale is done, the firms in the selling syndicate will be selected from an approved underwriting pool.

Selection of Consultants

The College District will select its municipal advisor, investment banking firms, disclosure and arbitrage rebate compliance specialists through the issuance of Request For Qualifications (RFQ). It is preferable that the services for disclosure and arbitrage rebate compliance be within the scope of the municipal advisor. Bond counsel will be selected pursuant to a Request for Qualifications process as set forth in Section 1201. 027, Texas Government Code. Investment banking firms will be retained in an "underwriting pool" for a period of five years (one year plus four annual renewals) prior to a new RFQ being issued. The underwriting syndicate for each open market negotiated bond issuance will be chosen from this pool. The selection of the Senior Manager and each syndicate member will be based upon:

- Initiation and implementation of innovative financing ideas and structures in compliance with state laws
- The expertise of bankers and underwriters required for the transaction
- The underwriting capabilities as determined by excess net capital and distribution networks relative to the size of the transaction
- Performance of each syndicate member in past transactions

Each syndicate will be balanced by capitalization. The number of firms in the syndicate will be based on the size of the issue.

Compliance Reporting/Procedures

Continuing Disclosure - The College District will comply with SEC Rule 15c2-12 by filing directly or through a third-party dissemination agent with the Municipal Securities Rulemaking Board using its Electronic Municipal Market Access system annual financial statements and certain

required financial and operating data, and material event notices.

Arbitrage Rebate Compliance - Adequate recordkeeping will be maintained to meet arbitrage rebate compliance requirements. This includes careful tracking of investment earnings on debt proceeds and remitting any excess earnings to the federal government in a timely manner. An outside compliance specialist will be retained to calculate rebate payments and ensure that the College District maintains compliance with arbitrage rules. Post Issuance Procedures are outlined in C.3.1.1 and C.3.1.2.

Rating Agencies

The Associate Vice Chancellor of Finance and Fiscal Services is responsible for maintaining the primary relationship and communicating with the national rating agencies. This communications effort includes providing periodic updates on the College District's general financial condition along with coordinating meetings and presentations in conjunction with debt issuances.

The College District will request a rating from at least two major rating agencies prior to the issuance of open market transactions.

Investment of Bond Proceeds

Investment of debt proceeds will comply with the Board of Trustees approved Investment Policy, State laws, and, as appropriate, the Code.

Policy Review

This Policy will be reviewed annually by the Board of Trustees as part of the Debt Management Plan and updated as needed.

References:
Texas Education Code Section 130 (130.121130.130), Section 45.108
Chapters 1201, 1207, and 1371, Texas Government Code
Local Government Code, Chapter 303

SEC Rule 15c2-12 (as amended)
SEC Rule 15Ba1-1(d) (3) (vi).
Internal Revenue Code of 1986
Treasury Regulation section 1.141-12

Regular Board Meeting
May 19, 2026

ALAMO COLLEGES DISTRICT

RESOLUTION AUTHORIZING THE ISSUANCE OF LIMITED TAX BONDS

Sean Mullen, CTP, CFP®
Treasurer

REQUESTED BOARD ACTION

Adopt the attached Resolution authorizing the issuance of "Alamo Community College District Limited Tax Bonds, Series 2026"; levying a continuing direct annual ad valorem tax, within the limitations prescribed by law, for the payment of the bonds; prescribing the form, terms, conditions, and resolving other matters incident and related to the issuance, sale, and delivery of the bonds, including, without limitation, the approval and distribution of an official statement pertaining thereto; authorizing the execution of a paying agent/registrar agreement and sale documentation; complying with the letter of representations on file with the depository trust company; delegating the authority to certain members of the Board of Trustees and District staff to execute certain documents relating to the sale of the bonds; and providing an effective date.

ALAMO COLLEGES DISTRICT

THANK YOU

Discussion and Possible Action by the Board of Trustees for consideration and approval of a Resolution authorizing the issuance of Limited Tax bonds in one or more series (as designated by purpose and series); levying a continuing direct annual ad valorem tax, within the limitations prescribed by law, for the payment of the bonds; prescribing the form, terms, conditions, and resolving other matters incident and related to the issuance, sale, and delivery of the bonds pursuant to a delegated sale.

Presented to the Board acting as Committee of the Whole on May 12, 2026, and now recommended for approval to the ALAMO COLLEGES DISTRICT BOARD OF TRUSTEES on May 19, 2026.

MINUTE ORDER

"The Alamo Colleges Board of Trustees hereby adopts the attached Resolution authorizing the issuance of "Alamo Community College District Limited Tax Bonds, Series 2026"; levying a continuing direct annual ad valorem tax, within the limitations prescribed by law, for the payment of the bonds; prescribing the form, terms, conditions, and resolving other matters incident and related to the issuance, sale, and delivery of the bonds, including, without limitation, the approval and distribution of an official statement pertaining thereto; authorizing the execution of a paying agent/registrar agreement and sale documentation; complying with the letter of representations on file with the depository trust company; delegating the authority to certain members of the Board of Trustees and District staff to execute certain documents relating to the sale of the bonds; and providing an effective date."

PURPOSE

The purpose of this action is to obtain Board approval for authorizing the issuance of Limited Tax Bonds.

BACKGROUND

The FY 2027 Debt Management Plan is expected to be approved by the Board of Trustees in conjunction with this Minute Order on May 19, 2026. The plan includes the recommendation to issue up to $250 million in new Limited Tax Bonds with a 25-year maturity. Proceeds from the sale of the bonds will be utilized to design, construct, renovate, improve, acquire, and equip new and existing facilities in the District, and pay the costs of issuance of the Bonds. It is planned that these Bonds would be issued by August 2026.

IMPLICATIONS

Financial: Issue new Limited Tax Bonds in principal amount up to $250 million
Strategic Plan: AlamoFORWARD: Performance Excellence
Human Resources: None

ATTACHMENTS: Exhibit A: Resolution
Exhibit B: Motion Language

Patrick F. Vrba, Jr., CPA Date
Interim Associate Vice Chancellor
for Finance & Fiscal Services

Lisa L. Mazure, MSA, CPA Date
Interim Vice Chancellor
for Finance & Auxiliary Services

Dr. Mike Flores Date
Chancellor

A RESOLUTION BY THE BOARD OF TRUSTEES OF THE ALAMO COMMUNITY COLLEGE DISTRICT AUTHORIZING THE ISSUANCE OF "ALAMO COMMUNITY COLLEGE DISTRICT LIMITED TAX BONDS, SERIES 2026"; LEVYING A CONTINUING DIRECT ANNUAL AD VALOREM TAX, WITHIN THE LIMITATIONS PRESCRIBED BY LAW, FOR THE PAYMENT OF THE BONDS; PRESCRIBING THE FORM, TERMS, CONDITIONS, AND RESOLVING OTHER MATTERS INCIDENT AND RELATED TO THE ISSUANCE, SALE, AND DELIVERY OF THE BONDS, INCLUDING THE APPROVAL AND DISTRIBUTION OF AN OFFICIAL STATEMENT PERTAINING THERETO; AUTHORIZING THE EXECUTION OF A PAYING AGENT/REGISTRAR AGREEMENT AND SALE DOCUMENTATION; COMPLYING WITH THE LETTER OF REPRESENTATIONS ON FILE WITH THE DEPOSITORY TRUST COMPANY; DELEGATING THE AUTHORITY TO CERTAIN MEMBERS OF THE BOARD OF TRUSTEES AND DISTRICT STAFF TO EXECUTE CERTAIN DOCUMENTS RELATING TO THE SALE OF THE BONDS; AND PROVIDING AN EFFECTIVE DATE

WHEREAS, the Board of Trustees (the *Board* or *Governing Body*) of the Alamo Community College District (the *District* or the *Issuer*) hereby finds and determines that limited tax bonds in the total principal amount of $_____ being the second installment or series of limited tax bonds approved and authorized to be issued at an election held on May 3, 2025 (the *Election*) should be issued and sold at this time (being the principal amount of $___,___,___ and a portion of the premium of $_____); the respective authorized purposes and amounts authorized to be issued therefor, amounts previously issued, amounts being issued pursuant to this Resolution, and amounts remaining to be issued from such voted authorizations subsequent to the date hereof being as follows:

Authorized Purpose: Designing, constructing, renovating, improving, acquiring, upgrading updating, and equipping new and existing facilities in the District and the purchase of the necessary sites for facilities in the District.

Amount Originally Authorized	Amounts Heretofore Issued	Amounts Being Issued	Premium Allocated to Voted Authorization	Amounts Remaining
$987,000,000	$223,000,000	$, ,	$	$

WHEREAS, pursuant to Section 130.122, Texas Education Code, as amended (*Section 130.122* or *Chapter 130*), Chapter 1371, Texas Government Code, as amended (*Chapter 1371*), and the Election, the District may issue limited tax bonds as direct and general obligations, payable

from a continuing ad valorem tax, within the limits prescribed by law, on all taxable property located in the District; and

WHEREAS, the Board hereby finds and determines that, pursuant to applicable Texas law, the delegation to the Authorized Officials with the authority to execute the Approval Certificate (a form of which is attached hereto as Schedule I) to approve the final terms of the Bonds as set forth in the Approval Certificate is in the best interest of the District; and

WHEREAS, the Governing Body hereby finds and determines that the issuance of the Bonds is in the best interests of the residents of the District; now, therefore,

BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE ALAMO COMMUNITY COLLEGE DISTRICT THAT:

SECTION 1: Authorization - Designation - Principal Amount - Purpose – Bond Date. The Bonds of the Issuer shall be and are hereby authorized to be issued in the aggregate principal amount of $___,___,___ to be designated and bear the title "ALAMO COMMUNITY COLLEGE DISTRICT LIMITED TAX BONDS, SERIES 2026" (the *Bonds*), for the purpose of providing funds for (i) designing, constructing, renovating, improving, acquiring, upgrading, updating and equipping new and existing facilities in the District and the purchase of the necessary sites for facilities in the District, and (ii) paying the costs and expenses of issuance of the Bonds pursuant to the authority conferred by and in conformity with the laws of the State of Texas, including the Election, Section 130.122, and Chapter 1371, as amended, Texas Government Code. The Bonds shall be dated _____, 2026 (the *Bond Date*) and interest shall accrue as provided in Section 2 hereof.

As authorized by Chapter 1371, the Chair of the Board, the Secretary of the Board, the Chancellor, and/or the Vice Chancellor for Financial and Auxiliary Services (which shall include any person serving in the foregoing capacity on an interim or non-permanent basis) (each of the foregoing, individually, an *Authorized Official*) are hereby authorized, appointed, and designated as the officials of the District authorized to individually act on behalf of the District in selling and delivering the Bonds authorized herein and carrying out the procedures specified in this Resolution, including approval of the aggregate principal amount of each maturity of the Bonds, the redemption provisions therefor, the rate of interest to be borne on the principal amount of each such maturity, identifying the Bond Date, the selection of the bond insurance company, if any, the selection of the Paying Agent/Registrar, and selection of the Purchasers (defined herein). Each Authorized Official, acting for and on behalf of the District, is authorized to execute the Approval Certificate attached hereto as Schedule I. The Bonds shall be issued in the principal amount not to exceed $250,000,000; the maximum maturity of the Bonds will be August 15, 2051; and the federal arbitrage yield shall not exceed a rate greater than 6.50% per annum calculated in a manner consistent with the provisions of Chapter 1204, as amended, Texas Government Code. The execution of the Approval Certificate shall evidence the sale date of the Bonds by the District to the Purchasers in accordance with the provisions of Chapter 1371. It is further provided, however, that notwithstanding the foregoing provisions, no Bonds shall be delivered unless prior to delivery, the particular series of Bonds shall have been rated by a nationally recognized rating agency for municipal securities in one of the four highest rating categories for long term obligations, as

required by Chapter 1371. Upon execution of the Approval Certificate, Bond Counsel is authorized to complete this Resolution to reflect such final terms applicable to the Bonds.

SECTION 2: Fully Registered Obligations - Authorized Denominations - Stated Maturities - Interest Rates. The Bonds shall be issued as fully registered obligations, without coupons, and shall be issued in denominations of $5,000 or any integral multiple thereof (within a Stated Maturity or prior redemption), shall be lettered "R" and numbered consecutively from One (1) upward and principal shall become due and payable on _____ in each of the years as described below (the *Stated Maturities*) and in amounts and bear interest at the rates per annum in accordance with the following schedule:

Years of Stated Maturity	Principal Amounts ($)	Interest Rates (%)

The Bonds shall bear interest on the unpaid principal amounts from the [Bond Date / Closing Date (anticipated to occur on or about _____, 2026)], or from the most recent Interest Payment Date to which interest has been paid or duly provided for to Stated Maturity or prior redemption, while Outstanding, at the rates per annum shown in the above schedule (calculated on the basis of a 360-day year of twelve 30-day months). Interest on the Bonds shall be payable on

[February 15 and August 15] in each year, commencing on _____, 20__ (the *Interest Payment Date*).

SECTION 3: Payment of Bonds - Paying Agent/Registrar. The principal of, premium, if any, and the interest on the Bonds due and payable by reason of Stated Maturity, redemption, or otherwise shall be payable, without exchange or collection charges to the registered owners of the Bonds (the *Holder* or *Holders*), appearing on the Security Register (hereinafter defined) maintained by the Paying Agent/Registrar (hereinafter defined), in any coin or currency of the United States of America which at the time of payment is legal tender for the payment of public and private debts.

The selection and appointment of _____, _____, _____ (the *Paying Agent/Registrar*) to serve as the initial Paying Agent/Registrar for the Bonds is hereby approved and confirmed, and the District agrees and covenants to cause to be kept and maintained at the corporate trust office of the Paying Agent/Registrar books and records (the *Security Register*) for the registration, payment, and transfer of the Bonds, all as provided herein, in accordance with the terms and provisions of a Paying Agent/Registrar Agreement, attached hereto, in substantially final form, as Exhibit A, and such reasonable rules and regulations as the Paying Agent/Registrar and the District may prescribe. The District covenants to maintain and provide a Paying Agent/Registrar at all times until the Bonds are paid and discharged, and any successor Paying Agent/Registrar shall be (i) a national or state banking institution, (ii) an association or a corporation organized and doing business under the laws of the United States or any state, authorized under such laws to exercise trust powers. The Paying Agent/Registrar shall be subject to supervision or examination by federal or state authority and shall be authorized by law to serve as a Paying Agent/Registrar.

The District reserves the right to appoint a successor Paying Agent/Registrar upon providing the previous Paying Agent/Registrar with a certified copy of a resolution or order terminating such agency. Additionally, the District agrees to promptly cause a written notice of this substitution to be sent to each Holder by United States mail, first-class postage prepaid, which notice shall also give the address of the corporate trust office of the successor Paying Agent/Registrar.

Principal of, premium, if any, and interest on the Bonds, due and payable by reason of Stated Maturity, redemption, or otherwise, shall be payable only to the Holder whose name appears on the Security Register (i) on the Record Date (hereinafter defined) for purposes of paying interest on the Bonds, and (ii) on the date of surrender of the Bonds for purposes of receiving payment of principal thereof and redemption premium thereon, if any, upon redemption of the Bonds or at the Bonds' Stated Maturity. The District and the Paying Agent/Registrar, and any agent of either, shall treat the Holder as the owner of a Bond for purposes of receiving payment and all other purposes whatsoever, and neither the District nor the Paying Agent/Registrar, or any agent of either, shall be affected by notice to the contrary.

Principal of and premium, if any, on the Bonds shall be payable only upon presentation and surrender of the Bonds to the Paying Agent/Registrar at its corporate trust office. Interest on the Bonds shall be paid to the Holder whose name appears in the Security Register at the close of business on the Record Date (the last business day of the month next preceding each Interest

Payment Date for the Bonds) and shall be paid (i) by check sent by United States mail, first-class postage prepaid, by the Paying Agent/Registrar, to the address of the Holder appearing in the Security Register or (ii) by such other method, acceptable to the Paying Agent/Registrar, requested in writing by the Holder at the Holder's risk and expense.

If the date for the payment of the principal of, premium, if any, or interest on the Bonds shall be a Saturday, Sunday, a legal holiday, or a day on which banking institutions in the city where the corporate trust office of the Paying Agent/Registrar is located are authorized by law or executive order to close, then the date for such payment shall be the next succeeding day which is not such a day. The payment on such date shall have the same force and effect as if made on the original date any such payment on the Bonds was due.

In the event of a nonpayment of interest on a scheduled payment date, and for thirty (30) days thereafter, a new record date for such interest payment (a *Special Record Date*) will be established by the Paying Agent/Registrar, if and when funds for the payment of such interest have been received. Notice of the Special Record Date and of the scheduled payment date of the past due interest (which shall be fifteen (15) days after the Special Record Date) shall be sent at least five (5) business days prior to the Special Record Date by United States mail, first-class postage prepaid, to the address of each Holder of a Bond appearing on the Security Register at the close of business on the last business day next preceding the date of mailing of such notice.

SECTION 4: Redemption.

A. Mandatory Redemption. The Bonds stated to mature on _____, 20__ and _____, 20__ are referred to herein as the "Term Bonds". The Term Bonds are subject to mandatory sinking fund redemption prior to their stated maturity from money required to be deposited in the Bond Fund for such purpose and shall be redeemed in part, by lot or other customary method, at the principal amount thereof plus accrued interest to the date of redemption in the following principal amounts on _____ in each of the years as set forth below:

Term Bonds Stated to Mature on _____, 20__		Term Bonds Stated to Mature on _____, 20__	
Year	Principal Amount ($)	Year	Principal Amount ($)

*Payable at Stated Maturity

The principal amount of a Term Bond required to be redeemed pursuant to the operation of such mandatory redemption provisions shall be reduced, at the option of the District, by the principal amount of any Term Bonds of such Stated Maturity which, at least 50 days prior to the mandatory redemption date (1) shall have been defeased or acquired by the District and delivered to the Paying Agent/Registrar for cancellation, (2) shall have been purchased and canceled by the Paying Agent/Registrar at the request of the District with money in the Bond Fund, or (3) shall have been redeemed pursuant to the optional redemption provisions set forth below and not theretofore credited against a mandatory redemption requirement.

B. Optional Redemption of Bonds. The Bonds having Stated Maturities on and after _____, 20__ shall be subject to redemption prior to Stated Maturity, at the option of the District, on _____, 20__ or on any date thereafter, in whole or in part, in principal amounts of $5,000 or any integral multiple thereof (and if within a Stated Maturity selected at random and by lot by the Paying Agent/Registrar) at the redemption price of par plus accrued interest to the date of redemption.

C. Exercise of Redemption Option. At least forty-five (45) days prior to a date set for the redemption of the Bonds (unless a shorter notification period shall be satisfactory to the Paying Agent/Registrar), the District shall notify the Paying Agent/Registrar of its decision to exercise the right to redeem the Bonds, the principal amount of each Stated Maturity to be redeemed, and the date set for the redemption thereof. The decision of the District to exercise the right to redeem the Bonds shall be entered in the minutes of the governing body of the District.

D. Selection of Bonds for Redemption. If less than all Outstanding Bonds of the same Stated Maturity are to be redeemed on a redemption date, the Paying Agent/Registrar shall select at random and by lot the Bonds to be redeemed, provided that if less than the entire principal amount of a Bond is to be redeemed, the Paying Agent/Registrar shall treat such Bond then subject to redemption as representing the number of Bonds Outstanding which is obtained by dividing the principal amount of such Bond by $5,000.

E. Notice of Redemption. Not less than thirty (30) days prior to the redemption date for the Bonds, the Paying Agent/Registrar shall cause a notice of redemption to be sent by United States Mail, first-class postage prepaid, in the name of the District and at the District's expense, by the Paying Agent/Registrar to each Holder of a Bond to be redeemed in whole or in part at the address of the Holder appearing on the Security Register at the time such notice of redemption is mailed, and any notice of redemption so mailed shall be conclusively presumed to have been duly given irrespective of whether received by the Holder. This notice may also be published once in a financial publication, journal, or reporter of general circulation among securities dealers in the City of New York, New York (including, but not limited to, *The Bond Buyer* and *The Wall Street Journal*), or in the State of Texas (including, but not limited to, *The Texas Bond Reporter*).

All notices of redemption shall (i) specify the date of redemption for the Bonds, (ii) identify the Bonds to be redeemed and, in the case of a portion of the principal amount to be redeemed, the principal amount thereof to be redeemed, (iii) state the redemption price, (iv) state that the Bonds, or the portion of the principal amount thereof to be redeemed, shall become due and payable on the redemption date specified, and the interest thereon, or on the portion of the principal amount thereof to be redeemed, shall cease to accrue from and after the redemption date, and (v) specify that payment of the redemption price for the Bonds, or the principal amount thereof to be redeemed, shall be made at the corporate trust office of the Paying Agent/Registrar only upon presentation and surrender thereof by the Holder.

If a Bond is subject by its terms to redemption and has been called for redemption and notice of redemption thereof has been duly given as hereinabove provided, such Bond (or the principal amount thereof to be redeemed) so called for redemption shall become due and payable, and if money sufficient for the payment of such Bonds (or of the principal amount thereof to be redeemed) at the then applicable redemption price is held for the purpose of such payment by the Paying Agent/Registrar, then on the redemption date designated in such notice, interest on the Bond (or the principal amount thereof to be redeemed) called for redemption shall cease to accrue and such Bonds shall not be deemed to be Outstanding.

F. Transfer/Exchange of Bonds. Neither the District nor the Paying Agent/Registrar shall be required to transfer or exchange any Bonds called for redemption, in whole or in part, during a period beginning forty-five (45) days prior to the redemption date; provided, however such limitation shall not be applicable to an exchange by the Holder of the unredeemed balance of a Bond which is subject to partial redemption.

SECTION 5: Registration - Transfer - Exchange of Bonds - Predecessor Bonds. The Paying Agent/Registrar shall obtain, record, and maintain in the Security Register the name and address of every owner of the Bonds or, if appropriate, the nominee thereof. Any Bond may, in accordance with its terms and the terms hereof, be transferred or exchanged for Bonds of other authorized denominations upon the Security Register by the Holder, in person or by his duly authorized agent, upon surrender of such Bond to the Paying Agent/Registrar for cancellation, accompanied by a written instrument of transfer or request for exchange duly executed by the Holder or by his duly authorized agent, in form satisfactory to the Paying Agent/Registrar.

Upon surrender for transfer of any Bond at the corporate trust office of the Paying Agent/Registrar, the Paying Agent/Registrar shall register and deliver, in the name of the designated transferee or transferees, one or more new Bonds executed on behalf of, and furnished by, the District of authorized denomination and having the same Stated Maturity and of a like aggregate principal amount and interest rate as the Bond or Bonds surrendered for transfer.

At the option of the Holder, Bonds may be exchanged for other Bonds of authorized denominations and having the same Stated Maturity, bearing the same rate of interest, and of like aggregate principal amount as the Bonds surrendered for exchange, upon surrender of the Bonds to be exchanged at the corporate trust office of the Paying Agent/Registrar. Whenever any Bonds are so surrendered for exchange, the Paying Agent/Registrar shall register and deliver new Bonds executed on behalf of, and furnished by, the District to the Holder requesting the exchange.

All Bonds issued upon any transfer or exchange of Bonds shall be delivered at the corporate trust office of the Paying Agent/Registrar, or sent by United States registered mail to the Holder at his request, risk, and expense, and upon the delivery thereof, the same shall be the valid obligations of the District, evidencing the same obligation to pay, and entitled to the same benefits under this Resolution, as the Bonds surrendered in such transfer or exchange.

All transfers or exchanges of Bonds pursuant to this Section shall be made without expense or service charge to the Holder, except as otherwise herein provided, and except that the Paying Agent/Registrar shall require payment by the Holder requesting such transfer or exchange of any tax or other governmental charges required to be paid with respect to such transfer or exchange.

Bonds canceled by reason of an exchange or transfer pursuant to the provisions hereof are hereby defined to be Predecessor Bonds, evidencing all or a portion, as the case may be, of the same debt evidenced by the new Bond or Bonds registered and delivered in the exchange or transfer therefor. Additionally, the term Predecessor Bonds shall include any Bond registered and delivered pursuant to Section 15 of this Resolution in lieu of a mutilated, lost, destroyed, or stolen Bond which shall be deemed to evidence the same obligation as the mutilated, lost, destroyed, or stolen Bond.

SECTION 6: Execution - Registration. The Bonds shall be executed on behalf of the District by the Chair of the Governing Body under its seal reproduced or impressed thereon and attested by the Secretary of the Governing Body. The signature of said officers on the Bonds may be manual or facsimile. Bonds bearing the manual or facsimile signatures of individuals who are or were the proper officers of the District on the Bond Date shall be deemed to be duly executed on behalf of the District, notwithstanding that such individuals or either of them shall cease to hold such offices at the time of delivery of the Bonds to the Purchasers and with respect to Bonds delivered in subsequent exchanges and transfers, all as authorized and provided in Chapter 1201, as amended, Texas Government Code.

No Bond shall be entitled to any right or benefit under this Resolution, or be valid or obligatory for any purpose, unless there appears on such Bond either a certificate of registration substantially in the form provided in Section 8C, executed by the Comptroller of Public Accounts of the State of Texas or his duly authorized agent by manual signature, or a certificate of

registration substantially in the form provided in Section 8D, executed by the Paying Agent/Registrar by manual signature. Either of these certificates upon any Bond shall be conclusive evidence, and the only evidence required, that such Bond has been duly certified or registered and delivered.

SECTION 7: Initial Bonds. The Bonds herein authorized shall be initially issued as a single fully registered Bond in the aggregate principal amount of $___,___,___ with principal installments to become due and payable as provided in Section 2 hereof and numbered T-1 (the *Initial Bonds*), and the Initial Bonds shall be registered in the name of the Purchasers or the designee thereof, as further described in Section 16 hereof. The Initial Bonds shall be the Bonds submitted to the Office of the Attorney General of the State of Texas for approval, certified and registered by the Office of the Comptroller of Public Accounts of the State of Texas and delivered to the Purchasers. Any time after the delivery of the Initial Bonds, the Paying Agent/Registrar, pursuant to written instructions from the Purchasers, or the designee thereof, shall cancel the Initial Bonds delivered hereunder and exchange therefor definitive Bonds of like kind and of authorized denominations, Stated Maturities, principal amounts and bearing applicable interest rates for transfer and delivery to the Holders named at the addresses identified therefor; all pursuant to and in accordance with such written instructions from the Purchasers, or the designee thereof, and such other information and documentation as the Paying Agent/Registrar may reasonably require.

SECTION 8: Forms.

A. Forms Generally. The Bonds, the Registration Certificate of the Comptroller of Public Accounts of the State of Texas, the Registration Certificate of Paying Agent/Registrar, and the form of Assignment to be printed on each of the Bonds shall be substantially in the forms set forth in this Section with such appropriate insertions, omissions, substitutions, and other variations as are permitted or required by this Resolution and may have such letters, numbers, or other marks of identification (including identifying numbers and letters of the Committee on Uniform Securities Identification Procedures of the American Bankers Association) and such legends and endorsements (including the insurance legends in the event the Bonds, or any Stated Maturities thereof, are insured, and any reproduction of an opinion of Bond Counsel (as hereinafter referenced)) thereon as may, consistent herewith, be established by the District or determined by the officers executing such Bonds as evidenced by their execution thereof. Any portion of the text of any Bond may be set forth on the reverse thereof, with an appropriate reference thereto on the face of the Bond.

The definitive Bonds shall be printed, lithographed, or engraved or produced in any other similar manner, all as determined by the officers executing the Bonds as evidenced by their execution thereof, but the Initial Bonds submitted to the Attorney General of Texas may be typewritten or photocopied or otherwise reproduced.

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B. Form of Definitive Bonds.

REGISTERED PRINCIPAL AMOUNT

REGISTERED
NO. R-___

$_____

United States of America
State of Texas
County of Bexar
ALAMO COMMUNITY COLLEGE DISTRICT
LIMITED TAX BONDS, SERIES 2026

Bond Date:	Stated Maturity:	Interest Rate:	CUSIP No.
_____, 2026			

REGISTERED OWNER: _____

PRINCIPAL AMOUNT: _____ DOLLARS

The Alamo Community College District (the *District*), a body corporate and political subdivision in the County of Bexar, State of Texas, for value received, acknowledges itself indebted to and hereby promises to pay to the order of the Registered Owner named above (the *Holder*), or the registered assigns thereof, the Principal Amount specified above on the Stated Maturity date specified above (or so much as shall not have been paid upon prior redemption) and to pay interest on the unpaid principal amount hereof from the [Bond Date / Closing Date (anticipated to occur on or about _____, 2026)], or from the most recent Interest Payment Date (hereinafter defined) to which interest has been paid or duly provided for, to the earlier of redemption or to Stated Maturity, at the per annum rate of interest specified above computed on the basis of a 360-day year of twelve 30-day months; such interest being payable on [February 15 and August 15] in each year (the *Interest Payment Date*), commencing on _____, 20__.

Principal and premium, if any, of this Bond shall be payable to the Holder hereof, upon presentation and surrender, at the corporate trust office of the Paying Agent/Registrar executing the registration certificate appearing hereon, or its successor. Interest shall be payable to the Holder of this Bond (or one or more Predecessor Bonds, as defined in the Resolution hereinafter referenced) whose name appears on the Security Register maintained by the Paying Agent/Registrar at the close of business on the Record Date, which is the last business day of the month next preceding each Interest Payment Date. All payments of principal of, premium, if any, and interest on this Bond shall be in any coin or currency of the United States of America which at the time of payment is legal tender for the payment of public and private debts. Interest shall be paid by the Paying Agent/Registrar by check sent on or before the appropriate date of payment, by United States mail, first-class postage prepaid, to the Holder hereof at the address appearing in the Security Register or by such other method, acceptable to the Paying Agent/Registrar, requested by, and at the risk and expense of, the Holder hereof.

This Bond is one of the series specified in its title issued in the aggregate principal amount of $___,___,___ (the *Bonds*) pursuant to a resolution adopted by the Board of Trustees of the District (the *Resolution*) for the purpose of providing funds for (i) designing, constructing, renovating, improving, acquiring, upgrading, updating and equipping new and existing facilities in the District and the purchase of the necessary sites for facilities in the District, and (ii) paying the costs and expenses of issuance of the Bonds, pursuant to the authority conferred by the Election held in the District on May 3, 2025, and under and in strict conformity with the laws of the State of Texas, the Election, Section 130.122, and Chapter 1371, as amended, Texas Government Code.

The Bonds are payable from the proceeds of an ad valorem tax levied, within the limitations prescribed by law, upon all taxable property within the District.

As specified in the Resolution, the Bonds stated to mature on _____, 20__ and _____, 20__ are referred to herein as the "Term Bonds". The Term Bonds are subject to mandatory sinking fund redemption prior to their stated maturity from money required to be deposited in the Bond Fund for such purpose and shall be redeemed in part, by lot or other customary method, at the principal amount thereof plus accrued interest to the date of redemption in the following principal amounts on _____ in each of the years as set forth below:

Term Bonds Stated to Mature on _____, 20__		Term Bonds Stated to Mature on _____, 20__	
Year	Principal Amount ($)	Year	Principal Amount ($)

*Payable at Stated Maturity

The principal amount of a Term Bond required to be redeemed pursuant to the operation of such mandatory redemption provisions shall be reduced, at the option of the District, by the principal amount of any Term Bonds of such Stated Maturity which, at least 50 days prior to the mandatory redemption date (1) shall have been defeased or acquired by the District and delivered to the Paying Agent/Registrar for cancellation, (2) shall have been purchased and canceled by the Paying Agent/Registrar at the request of the District with money in the Bond Fund, or (3) shall have been redeemed pursuant to the optional redemption provisions set forth below and not theretofore credited against a mandatory redemption requirement.

As specified in the Resolution, the Bonds stated to mature on and after _____, 20__ may be redeemed prior to their Stated Maturities, at the option of the District, on _____, 20__ or on any date thereafter, in whole or in part, in principal amounts of $5,000 or any integral multiple thereof (and if within a Stated Maturity selected at random and by lot by the Paying Agent/Registrar) at the redemption price of par, together with accrued interest to the date of redemption, and upon thirty (30) days prior written notice being given by the Paying Agent/Registrar and subject to the terms and provisions relating thereto contained in the Resolution. If this Bond is subject to prior redemption and is of a denomination in excess of $5,000, portions of the principal sum hereof in installments of $5,000 or any integral multiple thereof may be redeemed, and, if less than all of the principal sum hereof is to be redeemed, upon the surrender of this Bond to the Paying Agent/Registrar at its corporate trust office there shall be issued to the Holder hereof, without charge therefor, for the then unredeemed balance of the principal sum hereof, a new Bond or Bonds of like Stated Maturity and interest rate in any authorized denominations provided by the Resolution.

If this Bond (or any portion of the principal sum hereof) shall have been duly called for redemption and notice of such redemption duly given, then upon such redemption date this Bond (or the portion of the principal sum hereof to be redeemed) shall become due and payable, and, if money for the payment of the redemption price and the interest accrued on the principal amount to be redeemed to the date of redemption is held for the purpose of such payment by the Paying Agent/Registrar, interest shall cease to accrue and be payable thereon from and after the redemption date on the principal amount scheduled to be redeemed. If this Bond is called for redemption, in whole or in part, the District or the Paying Agent/Registrar shall not be required to issue, transfer, or exchange this Bond, within forty-five (45) days from the date fixed for redemption; provided, however, such limitation of transfer shall not be applicable to an exchange by the Holder of the unredeemed balance of a Bond that is redeemed in part.

Reference is hereby made to the Resolution, a copy of which is on file in the corporate trust office of the Paying Agent/Registrar, and to all of the provisions of which the Holder by his acceptance hereof hereby assents, for definitions of terms; the description of and the nature and extent of the tax levied for the payment of the Bonds; the terms and conditions relating to the transfer or exchange of this Bond; the conditions upon which the Resolution may be amended or supplemented with or without the consent of the Holders; the rights, duties, and obligations of the District and the Paying Agent/Registrar; the terms and provisions upon which this Bond may be redeemed or discharged at or prior to its Stated Maturity and deemed to be no longer Outstanding thereunder; and for the other terms and provisions thereof. Capitalized terms used herein have the meanings assigned to them in the Resolution.

This Bond, subject to certain limitations contained in the Resolution, may be transferred only upon its presentation and surrender at the corporate trust office of the Paying Agent/Registrar, with the Assignment hereon duly endorsed by, or accompanied by a written instrument of transfer in form satisfactory to the Paying Agent/Registrar duly executed by, the Holder hereof, or his duly authorized agent, and such transfer is noted on the Security Register by the Paying Agent/Registrar. When a transfer occurs, one or more new fully registered Bonds of the same Stated Maturity, of authorized denominations, bearing the same rate of interest, and of the same aggregate of remaining principal amount will be issued to the designated transferee or transferees.

The District and the Paying Agent/Registrar, and any agent of either, shall treat the Holder whose name appears on the Security Register (i) on the Record Date as the owner entitled to payment of interest hereon, (ii) on the date of surrender of this Bond as the owner entitled to payment of principal hereof at its Stated Maturity, or redemption, in whole or in part, and (iii) on any date as the owner for all other purposes, and neither the District nor the Paying Agent/Registrar, or any agent of either, shall be affected by notice to the contrary. In the event of nonpayment of interest on a scheduled payment date and for thirty (30) days thereafter, a new record date for such interest payment (a *Special Record Date*) will be established by the Paying Agent/Registrar, if and when funds for the payment of such interest have been received from the District. Notice of the Special Record Date and of the scheduled payment date of the past due interest (the *Special Payment Date*--which shall be fifteen (15) days after the Special Record Date) shall be sent at least five (5) business days prior to the Special Record Date by United States mail, first-class postage prepaid, to the address of each Holder appearing on the Security Register at the close of business on the last business day next preceding the date of mailing of such notice.

It is hereby certified, recited, represented, and declared that the District is a duly organized and legally existing governmental agency under and by virtue of the laws of the State of Texas; that the issuance of the Bonds is duly authorized by law; that all acts, conditions, and things required to exist and be done precedent to and in the issuance of the Bonds to render the same lawful and valid obligations of the District have been properly done, have happened, and have been performed in regular and due time, form and manner as required by the laws of the State of Texas and the Resolution; that the Bonds do not exceed any Constitutional or statutory limitations; and that due provision has been made for the payment of the principal of and interest on the Bonds by the levy of a tax as aforestated. In case any provision in this Bond or application thereof shall be invalid, illegal, or unenforceable, the validity, legality, and enforceability of the remaining provisions and applications of this Bond shall not in any way be affected or impaired thereby. The terms and provisions of this Bond and the Resolution shall be construed in accordance with and shall be governed by the laws of the State of Texas.

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IN WITNESS WHEREOF, the Board of Trustees of the District has caused this Bond to be duly executed under its official seal.

ALAMO COMMUNITY COLLEGE DISTRICT

_____
Chair, Board of Trustees

ATTEST:

_____
Secretary, Board of Trustees

(DISTRICT SEAL)

[The remainder of this page intentionally left blank.]

C. *Form of Registration Certificate of Comptroller of Public Accounts to appear on Initial Bonds only.

REGISTRATION CERTIFICATE OF
COMPTROLLER OF PUBLIC ACCOUNTS

OFFICE OF THE COMPTROLLER OF PUBLIC ACCOUNTS	§	
	§	
	§	REGISTER NO. _____
THE STATE OF TEXAS	§	

I HEREBY CERTIFY that this Bond has been examined, certified as to validity and approved by the Attorney General of the State of Texas, and duly registered by the Comptroller of Public Accounts of the State of Texas.

WITNESS my signature and seal of office this _____.

_____
Acting Comptroller of Public Accounts
of the State of Texas

(SEAL)

*NOTE TO PRINTER: Do Not Print on Definitive Bonds.

D. *Form of Registration Certificate of Paying Agent/Registrar to appear on Definitive Bonds only.

REGISTRATION CERTIFICATE OF PAYING AGENT/REGISTRAR

This Bond has been duly issued under the provisions of the within-mentioned Resolution; the Bond or Bonds of the above entitled and designated series originally delivered having been approved by the Attorney General of the State of Texas and registered by the Comptroller of Public Accounts, as shown by the records of the Paying Agent/Registrar.

Registered this date:

_____, _____, _____ as Paying Agent/Registrar

_____

By: _____
Authorized Signature

*NOTE TO PRINTER: Print on Definitive Bonds.

E. Form of Assignment.

ASSIGNMENT

FOR VALUE RECEIVED the undersigned hereby sells, assigns, and transfers unto (Print or typewrite name, address, and zip code of transferee): _____

_____

(Social Security or other identifying number): _____

the within Bond and all rights thereunder, and hereby irrevocably constitutes and appoints _____attorney to transfer the within Bond on the books kept for registration thereof, with full power of substitution in the premises.

DATED: _____

_____

NOTICE: The signature on this assignment must correspond with the name of the registered owner as it appears on the face of the within Bond in every particular.

Signature guaranteed:

_____

[The remainder of this page intentionally left blank.]

F. The Initial Bonds shall be in the form set forth in paragraph B of this Section, except as follows:

[Form of Initial Bond]

Heading and first two paragraphs shall be amended to read as follows:

REGISTERED
NO. T-1

REGISTERED PRINCIPAL
AMOUNT
$_____

United States of America
State of Texas
County of Bexar
ALAMO COMMUNITY COLLEGE DISTRICT
LIMITED TAX BONDS, SERIES 2026

Bond Date:	Stated Maturity	Interest Rate:	CUSIP No.
_____, 2026	As Shown Below	As Shown Below	

REGISTERED OWNER: _____

PRINCIPAL AMOUNT: _____ DOLLARS

The Alamo Community College District (the *District*), a body corporate and political subdivision in the County of Bexar, State of Texas, for value received, acknowledges itself indebted to and hereby promises to pay to the order of the Registered Owner named above (the *Holder*), or the registered assigns thereof, the Principal Amount specified above on the _____ day of _____ in each of the years and in the Principal Amounts and bearing interest at the per annum rates in accordance with the following schedule:

Years of Stated Maturity	Principal Amounts ($)	Interest Rates (%)

(Information to be inserted from schedule in Section 2 hereof).

(or so much thereof as shall not have been paid upon prior redemption) and to pay interest on the unpaid Principal Amount hereof from the [Bond Date / Closing Date (anticipated to occur on or about _____, 2026)], or from the most recent Interest Payment Date (hereinafter defined) to which interest has been paid or duly provided for, to Stated Maturity or prior redemption, while Outstanding, at the per annum rates of interest specified above computed on the basis of a 360-day year of twelve 30-day months; such interest being payable on [February 15 and August 15] of each year (the *Interest Payment Date*), commencing on _____, 20__.

Principal and premium, if any, of this Bond shall be payable at its Stated Maturity or prior redemption, while Outstanding, to the Holder hereof, upon its presentation and surrender, at the corporate trust office of _____, _____, _____ (the *Paying Agent/Registrar*). Interest shall be

payable to the Holder of this Bond whose name appears on the Security Register maintained by the Paying Agent/Registrar at the close of business on the Record Date, which is the last business day of the month next preceding each Interest Payment Date. All payments of principal of, premium, if any, and interest on this Bond shall be in any coin or currency of the United States of America which at the time of payment is legal tender for the payment of public and private debts. Interest shall be paid by the Paying Agent/Registrar by check sent on or prior to the appropriate date of payment by United States mail, first-class postage prepaid, to the Holder hereof at the address appearing in the Security Register or by such other method, acceptable to the Paying Agent/Registrar, requested by, and at the risk and expense of, the Holder hereof.

G. Insurance Legends. If bond insurance is obtained by the Purchasers, the Definitive Bonds and the Initial Bonds shall bear an appropriate legend as provided by the bond insurer to appear under the following header:

[BOND INSURANCE] or [STATEMENT OF INSURANCE]

SECTION 9: Definitions. For all purposes of this Resolution (as defined below), except as otherwise expressly provided or unless the context otherwise requires: (i) the terms defined in this Section have the meanings assigned to them in this Section, and certain terms used in Sections 17 and 35 of this Resolution have the meanings assigned to them in Sections 17 and 35 of this Resolution, and all such terms, include the plural as well as the singular; (ii) all references in this Resolution to designated "Sections" and other subdivisions are to the designated Sections and other subdivisions of this Resolution as originally adopted; and (iii) the words "herein", "hereof", and "hereunder" and other words of similar import refer to this Resolution as a whole and not to any particular Section or other subdivision.

A. The term *Authorized Officials* shall mean the Chair of the Board, the Secretary of the Board, the Chancellor, and/or the Vice Chancellor for Financial and Auxiliary Services (which shall include any person serving in the foregoing capacity on an interim or non-permanent basis).

B. The term *Closing Date* shall mean the date of physical delivery of the Initial Bonds in exchange for the payment of the agreed purchase price for the Bonds.

C. The term *Government Securities* shall mean (i) direct noncallable obligations of the United States, including obligations that are unconditionally guaranteed by, the United States of America; (ii) noncallable obligations of an agency or instrumentality of the United States, including obligations that are unconditionally guaranteed or insured by the agency or instrumentality and that, on the date the governing body of the issuer adopts or approves the proceedings authorizing the issuance of refunding bonds, are rated as to investment quality by a nationally recognized investment rating firm not less than AAA or its equivalent; (iii) noncallable obligations of a state or an agency or a county, municipality, or other political subdivision of a state that have been refunded and that, on the date the governing body of the issuer adopts or approves the proceedings authorizing the issuance of refunding bonds, are rated as to investment quality by a nationally recognized investment rating firm not less than AAA or its equivalent; or (iv) any additional securities and obligations hereafter authorized by the laws of the State of Texas as eligible for use to accomplish the discharge of obligations such as the Bonds.

D. The term *Holder* or *Holders* shall mean the registered owner or owners of the Bonds appearing on the Security Register maintained by the Paying Agent/Registrar.

E. The term *Interest Payment Date* shall mean the date interest is payable on the Bonds, being [February 15 and August 15] in each year, commencing on _____, 20__, while any of the Bonds remain Outstanding.

F. The term *Outstanding* shall mean, as of the date of determination, all Bonds issued and delivered under this Resolution, except:

(1) those Bonds canceled by the Paying Agent/Registrar or delivered to the Paying Agent/Registrar for cancellation;

(2) those Bonds for which payment has been duly provided by the District in accordance with the provisions of Section 19 of this Resolution; and

(3) those Bonds that have been mutilated, destroyed, lost, or stolen and replacement Bonds have been registered and delivered in lieu thereof as provided in Section 15 of this Resolution.

G. The term *Purchasers* shall mean the initial purchasers of the Bonds named in Section 16 of this Resolution.

H. The term *Resolution* shall mean this resolution adopted by the Governing Body on the date hereof.

I. The term *Stated Maturity* shall mean the annual principal payments of the Bonds payable on _____ of each year as set forth in Section 2 of this Resolution.

SECTION 10: Bond Fund — Investments. For the purpose of paying the principal of and interest on the Bonds, at the earlier of redemption or Stated Maturity, there shall be and is hereby created a special Fund to be designated "SERIES 2026 ALAMO COMMUNITY COLLEGE DISTRICT LIMITED TAX BONDS INTEREST AND SINKING FUND" (the *Bond Fund*), which Fund shall be kept and maintained at the District's depository bank, and money deposited in such Fund shall be used for no other purpose and shall be maintained as provided in Section 17. Authorized Officials of the District are hereby authorized and directed to make withdrawals from the Bond Fund sufficient to pay the principal of and interest on the Bonds as the same become due and payable or the purchase price thereof, and shall cause to be transferred to the Paying Agent/Registrar from money on deposit in the Bond Fund an amount sufficient to pay the purchase price or the amount of principal, premium, if any, and/or interest stated to mature on the Bonds, such transfer of funds to the Paying Agent/Registrar to be made in such manner as will cause immediately available funds to be deposited with the Paying Agent/Registrar on or before the last business day next preceding each interest and principal payment date for the Bonds.

Pending the transfer of funds to the Paying Agent/Registrar, money in any fund created and established pursuant to the provisions of this Resolution may, at the option of the District, be placed in time deposits, certificates of deposit, guaranteed investment contracts, or similar

contractual agreements, as permitted by the provisions of the Public Funds Investment Act, as amended, Chapter 2256, Texas Government Code, secured (to the extent not insured by the Federal Deposit Insurance Corporation) by obligations of the type hereinafter described, or be invested, as authorized by any law, including investments held in book-entry form, in securities including, but not limited to, direct obligations of the United States of America, obligations guaranteed or insured by the United States of America, which, in the opinion of the Attorney General of the United States, are backed by its full faith and credit or represent its general obligations, or invested in indirect obligations of the United States of America, including, but not limited to, evidences of indebtedness issued, insured or guaranteed by such governmental agencies as the Federal Land Banks, Federal Intermediate Credit Banks, Banks for Cooperatives, Federal Home Loan Banks, Government National Mortgage Association, Farmers Home Administration, Federal Home Loan Mortgage Association, Small Business Administration, or Federal Housing Association; provided that all such deposits and investments shall be made in such a manner that the money required to be expended from the Bond Fund will be available at the proper time or times. All interest and income derived from deposits and investments in any funds created pursuant to the provisions of this Resolution shall be credited to, and any losses debited to, such fund. All such investments shall be sold promptly when necessary to prevent any default in connection with the Bonds.

SECTION 11: Levy of Taxes — Surplus Bond Proceeds. To provide for the payment of Bonds, there is hereby levied, and there shall be annually assessed and collected in due time, form, and manner, an ad valorem tax on all taxable property in the District, within the limitations prescribed by law, sufficient to pay the principal of, premium, if any, and interest on the Bonds as the same becomes due and payable; and such tax hereby levied on each one hundred dollars valuation of taxable property in the District for the payment of the Bonds shall be at a rate from year to year as will be ample and sufficient to provide funds each year to pay the principal of, premium, if any, and interest on the Bonds, while any Bond remains Outstanding; full allowance being made for delinquencies and costs of collection. The taxes levied, assessed, and collected for and on account of the Bonds shall be accounted for separate and apart from all other funds of the District and shall be deposited into the Bond Fund; and such tax hereby levied, and to be assessed and collected annually, is hereby pledged to the payment of the Bonds.

Accrued interest on the Bonds, if any, received from the Purchasers of the Bonds, shall be deposited into the Bond Fund. In addition, any surplus proceeds from the sale of the Bonds, including investment income therefrom, not expended for authorized purposes shall be deposited into the Bond Fund, and such amounts so deposited shall reduce the sum otherwise required to be deposited in the Bond Fund from ad valorem taxes.

SECTION 12: Security of Funds. All money on deposit in the fund for which this Resolution makes provision (except any portion thereof as may be at any time properly invested as provided herein) shall be secured in the manner and to the fullest extent required by the laws of Texas for the security of public funds, and money on deposit in such fund shall be used only for the purposes permitted by this Resolution.

SECTION 13: Notices to Holders-Waiver. Wherever this Resolution provides for notice to Holders of any event, such notice shall be sufficiently given (unless otherwise herein expressly

provided) if in writing and sent by United States mail, first-class postage prepaid, to the address of each Holder as it appears in the Security Register.

In any case where notice to Holders is given by mail, neither the failure to mail such notice to any particular Holders, nor any defect in any notice so mailed, shall affect the sufficiency of such notice with respect to all other Bonds. Where this Resolution provides for notice in any manner, such notice may be waived in writing by the Holder entitled to receive such notice, either before or after the event with respect to which such notice is given, and such waiver shall be the equivalent of such notice. Waivers of notice by Holders shall be filed with the Paying Agent/Registrar, but such filing shall not be a condition precedent to the validity of any action taken in reliance upon such waiver.

SECTION 14: Cancellation. All Bonds surrendered for payment, redemption, transfer, exchange, or replacement, if surrendered to the Paying Agent/Registrar, shall be promptly canceled by it and, if surrendered to the District, shall be delivered to the Paying Agent/Registrar and, if not already canceled, shall be promptly canceled by the Paying Agent/Registrar. The District may at any time deliver to the Paying Agent/Registrar for cancellation any Bonds previously certified or registered and delivered which the District may have acquired in any manner whatsoever, and all Bonds so delivered shall be promptly canceled by the Paying Agent/Registrar. All canceled Bonds held by the Paying Agent/Registrar shall be destroyed as directed by the District.

SECTION 15: Mutilated - Destroyed - Lost and Stolen Bonds. If (1) any mutilated Bond is surrendered to the Paying Agent/Registrar, or the District and the Paying Agent/Registrar receive evidence to their satisfaction of the destruction, loss, or theft of any Bond, and (2) there is delivered to the District and the Paying Agent/Registrar such security or indemnity as may be required to save each of them harmless, then, in the absence of notice to the District or the Paying Agent/Registrar that such Bond has been acquired by a bona fide purchaser, the District shall execute and, upon its request, the Paying Agent/Registrar shall register and deliver, in exchange for or in lieu of any such mutilated, destroyed, lost, or stolen Bond, a new Bond of the same Stated Maturity, interest rate, and of like tenor and principal amount, bearing a number not contemporaneously outstanding.

In case any such mutilated, destroyed, lost, or stolen Bond has become or is about to become due and payable, the District in its discretion may, instead of issuing a new Bond, pay such Bond.

Upon the issuance of any new Bond, or payment in lieu thereof, under this Section, the District may require payment by the Holder of a sum sufficient to cover any tax or other governmental charge imposed in relation thereto and any other expenses or charges (including attorney's fees and the fees and expenses of the Paying Agent/Registrar) connected therewith.

Every new Bond issued pursuant to this Section in lieu of any mutilated, destroyed, lost, or stolen Bond shall constitute a replacement of the prior obligation of the District, whether or not the mutilated, destroyed, lost, or stolen Bond shall be at any time enforceable by anyone, and shall be entitled to all the benefits of this Resolution equally and ratably with all other Outstanding Bonds.

The provisions of this Section are exclusive and shall preclude (to the extent lawful) all other rights and remedies with respect to the replacement and payment of mutilated, destroyed, lost, or stolen Bonds.

SECTION 16: Sale of Bonds — Approval of Purchase Contract — Official Statement Approval. The Bonds authorized by this Resolution are hereby sold by the District to _____, _____, _____, as the authorized representative of a group of underwriters (the *Purchasers*, having all the rights, benefits, and obligations of a Holder), in accordance with the provisions of a Purchase Contract (the *Purchase Contract*), dated _____, 2026, attached hereto as Exhibit B and incorporated herein by reference as a part of this Resolution for all purposes. The Initial Bonds shall be registered in the name of _____. The pricing and terms of the sale of the Bonds are hereby found and determined to be the most advantageous reasonably obtainable by the Governing Body. Any Authorized Official is hereby authorized and directed to execute the Purchase Contract for and on behalf of the District and as the act and deed of this Governing Body, and in regard to the approval and execution of the Purchase Contract, the Governing Body hereby finds, determines and declares that the representations, warranties, and agreements of the District contained in the Purchase Contract are true and correct in all material respects and shall be honored and performed by the District. Delivery of the Bonds to the Purchasers shall occur as soon as practicable after the adoption of this Resolution, upon payment therefor in accordance with the terms of the Purchase Contract.

Furthermore, the District hereby ratifies, confirms, and approves in all respects (i) the District's prior determination that the Preliminary Official Statement was, as of its date, "deemed final" in accordance with the Rule (hereinafter defined) and (ii) the use and distribution of the Preliminary Official Statement by the Purchasers in connection with the public offering and sale of the Bonds is hereby ratified, confirmed and approved in all respects. The final Official Statement, being a modification and amendment of the Preliminary Official Statement to reflect the terms of sale, attached as Exhibit A to the Purchase Contract (together with such changes approved by any Authorized Official, any one or more of said officials), shall be and is hereby in all respects approved and the Purchasers are hereby authorized to use and distribute the final Official Statement, dated _____, 2026, in the reoffering, sale and delivery of the Bonds to the public. The Chair and Secretary of the Governing Body are further authorized and directed to manually execute and deliver for and on behalf of the District copies of the Official Statement in final form as may be required by the Purchasers, and such final Official Statement in the form and content manually executed by said officials shall be deemed to be approved by the Governing Body and constitute the Official Statement authorized for distribution and use by the Purchasers. The proper officials of the District are hereby authorized to execute and deliver a certificate pertaining to such Official Statement as prescribed therein, dated as of the date of payment for and delivery of the Bonds.

Proceeds from the sale of the Bonds shall be applied as follows:

A. Accrued interest on the Bonds, if any, received from the Purchasers shall be deposited into the Bond Fund.

B. The District received a [net] reoffering premium from the sale of the Bonds of $_____, which is hereby allocated by the District in the following manner: (1) $_____ to pay the Purchasers' compensation, (2) $_____ to pay certain costs of issuance, (3) $_____ as the contingency amount, and (4) $_____ shall be counted against the voted authorization and deposited into the construction fund as described in paragraph C below.

C. The amount of $_____ (being principal of the Bonds in the amount of $___,___,___.00 and a portion of the premium in the amount of $_____ being allocated against the voted authorization) derived from the sale of the Bonds shall be deposited into the special construction account or accounts created for the projects to be constructed with the Bond proceeds. This special construction account shall be established and maintained at the District's depository bank and shall be invested in accordance with the provisions of Section 10 of this Resolution. Interest earned on the proceeds of the Bonds pending completion of the projects financed with such proceeds shall be accounted for, maintained, deposited, and expended as permitted by the provisions of Chapter 1201, as amended, Texas Government Code, or as required by any other applicable law. Thereafter, such amounts shall be expended in accordance with Section 11.

SECTION 17: Covenants to Maintain Tax-Exempt Status.

A. Definitions. When used in this Section, the following terms have the following meanings:

Closing Date means the date of the initial delivery of and payment for the Bonds.

Code means the Internal Revenue Code of 1986, as amended by all legislation, if any, effective on or before the Closing Date.

Computation Date has the meaning set forth in Section 1.148-1(b) of the Regulations.

Gross Proceeds means any proceeds as defined in Section 1.148-1(b) of the Regulations, and any replacement proceeds as defined in Section 1.148-1(c) of the Regulations, of the Bonds.

Investment has the meaning set forth in Section 1.148-1(b) of the Regulations.

Nonpurpose Investment means any investment property, as defined in section 148(b) of the Code, in which Gross Proceeds of the Bonds are invested and which is not acquired to carry out the governmental purposes of the Bonds.

Rebate Amount has the meaning set forth in Section 1.148-1(b) of the Regulations.

Regulations means any proposed, temporary, or final Income Tax Regulations issued pursuant to sections 103 and 141 through 150 of the Code, and 103 of the Internal Revenue Code of 1954, which are applicable to the Bonds. Any reference to any specific

Regulation shall also mean, as appropriate, any proposed, temporary or final Income Tax Regulation designed to supplement, amend or replace the specific Regulation referenced.

Yield of

(1) any Investment has the meaning set forth in Section 1.148-5 of the Regulations; and

(2) the Bonds has the meaning set forth in Section 1.148-4 of the Regulations.

B. Not to Cause Interest to Become Taxable. The District shall not use, permit the use of, or omit to use Gross Proceeds or any other amounts (or any property the acquisition, construction or improvement of which is to be financed or refinanced directly or indirectly with Gross Proceeds) in a manner which if made or omitted, respectively, would cause the interest on any Bond to become includable in the gross income, as defined in section 61 of the Code, of the owner thereof for federal income tax purposes. Without limiting the generality of the foregoing, unless and until the District receives a written opinion of counsel nationally recognized in the field of municipal bond law to the effect that failure to comply with such covenant will not adversely affect the exemption from federal income tax of the interest on any Bond, the District shall comply with each of the specific covenants in this Section.

C. No Private Use or Private Payments. Except to the extent that it will not cause the Bonds to become "private activity bonds" within the meaning of section 141 of the Code and the Regulations and rulings thereunder, the District shall at all times prior to the last Stated Maturity of Bonds:

(1) exclusively own, operate and possess all property the acquisition, construction or improvement of which is to be financed or refinanced directly or indirectly with Gross Proceeds of the Bonds, and not use or permit the use of such Gross Proceeds (including all contractual arrangements with terms different than those applicable to the general public) or any property acquired, constructed or improved with such Gross Proceeds in any activity carried on by any person or entity (including the United States or any agency, department and instrumentality thereof) other than a state or local government, unless such use is solely as a member of the general public; and

(2) not directly or indirectly impose or accept any charge or other payment by any person or entity who is treated as using Gross Proceeds of the Bonds or any property the acquisition, construction or improvement of which is to be financed or refinanced directly or indirectly with such Gross Proceeds, other than taxes of general application within the District or interest earned on investments acquired with such Gross Proceeds pending application for their intended purposes.

D. No Private Loan. Except to the extent that it will not cause the Bonds to become "private activity bonds" within the meaning of section 141 of the Code and the Regulations and rulings thereunder, the District shall not use Gross Proceeds of the Bonds to make or finance loans to any person or entity other than a state or local government. For purposes of the foregoing covenant, such Gross Proceeds are considered to be "loaned" to a person or entity if: (1) property

acquired, constructed or improved with such Gross Proceeds is sold or leased to such person or entity in a transaction which creates a debt for federal income tax purposes; (2) capacity in or service from such property is committed to such person or entity under a take-or-pay, output or similar contract or arrangement; or (3) indirect benefits, or burdens and benefits of ownership, of such Gross Proceeds or any property acquired, constructed or improved with such Gross Proceeds are otherwise transferred in a transaction which is the economic equivalent of a loan.

E. Not to Invest at Higher Yield. Except to the extent that it will not cause the Bonds to become "private activity bonds" within the meaning of section 148 of the Code and the Regulations and rulings thereunder, the District shall not at any time prior to the final Stated Maturity of the Bonds directly or indirectly invest Gross Proceeds in any Investment, if as a result of such investment the Yield of any Investment acquired with Gross Proceeds, whether then held or previously disposed of, materially exceeds the Yield of the Bonds.

F. Not Federally Guaranteed. Except to the extent permitted by section 149(b) of the Code and the Regulations and rulings thereunder, the District shall not take or omit to take any action which would cause the Bonds to be federally guaranteed within the meaning of section 149(b) of the Code and the Regulations and rulings thereunder.

G. Information Report. The District shall timely file the information required by section 149(e) of the Code with the Secretary of the Treasury on Form 8038-G or such other form and in such place as the Secretary may prescribe.

H. Rebate of Arbitrage Profits. Except to the extent otherwise provided in section 148(f) of the Code and the Regulations and rulings thereunder:

(1) The District shall account for all Gross Proceeds (including all receipts, expenditures and investments thereof) on its books of account separately and apart from all other funds (and receipts, expenditures and investments thereof) and shall retain all records of accounting for at least six years after the day on which the last Outstanding Bond is discharged. However, to the extent permitted by law, the District may commingle Gross Proceeds of the Bonds with other money of the District, provided that the District separately accounts for each receipt and expenditure of Gross Proceeds and the obligations acquired therewith.

(2) Not less frequently than each Computation Date, the District shall calculate the Rebate Amount in accordance with rules set forth in section 148(f) of the Code and the Regulations and rulings thereunder. The District shall maintain such calculations with its official transcript of proceedings relating to the issuance of the Bonds until six years after the final Computation Date.

(3) As additional consideration for the purchase of the Bonds by the Purchasers and the loan of the money represented thereby and in order to induce such purchase by measures designed to insure the excludability of the interest thereon from the gross income of the owners thereof for federal income tax purposes, the District shall pay to the United States out of the Bond Fund or its general fund, as permitted by applicable Texas statute,

regulation or opinion of the Attorney General of the State of Texas, the amount that when added to the future value of previous rebate payments made for the Bonds equals (i) in the case of a Final Computation Date as defined in Section 1.148-3(e)(2) of the Regulations, one hundred percent (100%) of the Rebate Amount on such date; and (ii) in the case of any other Computation Date, ninety percent (90%) of the Rebate Amount on such date. In all cases, the rebate payments shall be made at the times, in the installments, to the place and in the manner as is or may be required by section 148(f) of the Code and the Regulations and rulings thereunder, and shall be accompanied by Form 8038-T or such other forms and information as is or may be required by section 148(f) of the Code and the Regulations and rulings thereunder.

(4) The District shall exercise reasonable diligence to assure that no errors are made in the calculations and payments required by paragraphs (2) and (3), and if an error is made, to discover and promptly correct such error within a reasonable amount of time thereafter (and in all events within one hundred eighty (180) days after discovery of the error), including payment to the United States of any additional Rebate Amount owed to it, interest thereon, and any penalty imposed under Section 1.148-3(h) of the Regulations.

I. Not to Divert Arbitrage Profits. Except to the extent permitted by section 148 of the Code and the Regulations and rulings thereunder, the District shall not, at any time prior to the earlier of the Stated Maturity or final payment of the Bonds, enter into any transaction that reduces the amount required to be paid to the United States pursuant to Subsection H of this Section because such transaction results in a smaller profit or a larger loss than would have resulted if the transaction had been at arm's length and had the Yield of the Bonds not been relevant to either party.

J. Bonds Not Hedge Bonds.

(1) The Issuer reasonably expects to spend at least 85% of the spendable proceeds of the Bonds within three years after such Bonds are issued.

(2) Not more than 50% of the proceeds of the Bonds will be invested in Nonpurpose Investments having a substantially guaranteed Yield for a period of four years or more.

K. Elections. The District hereby directs and authorizes any Authorized Official, either or any combination of them, to make elections permitted or required pursuant to the provisions of the Code or the Regulations, as they deem necessary or appropriate in connection with the Bonds, in the Certificate as to Tax Exemption or similar or other appropriate certificate, form or document. Such elections shall be deemed to be made on the Closing Date.

SECTION 18: Control and Custody of Bonds. The Chair of the Governing Body shall be and is hereby authorized to take and have charge of all necessary orders and records pending investigation by the Attorney General of the State of Texas, including the printing and supply of definitive Bonds, and shall take and have charge and control of the Initial Bonds pending approval

by the Attorney General, the registration thereof by the Comptroller of Public Accounts, and the delivery thereof to the Purchasers.

Furthermore, each Authorized Official is hereby authorized and directed to furnish and execute such documents relating to the District and its financial affairs as may be necessary for the issuance of the Bonds, the approval of the Attorney General and their registration by the Comptroller of Public Accounts and, together with the District's Financial Advisor, Bond Counsel, and the Paying Agent/Registrar, make the necessary arrangements for the delivery of the Initial Bonds to the Purchasers and the initial exchange thereof for definitive Bonds.

SECTION 19: Satisfaction of Obligation of District. If the District shall pay or cause to be paid, or there shall otherwise be paid to the Holders, the principal of, premium, if any, and interest on the Bonds, at the times and in the manner stipulated in this Resolution, then the pledge of taxes levied under this Resolution and all covenants, agreements, and other obligations of the District to the Holders shall thereupon cease, terminate, and be discharged and satisfied.

Bonds, or any principal amounts thereof, shall be deemed to have been paid within the meaning and with the effect expressed above in this Section when (i) money sufficient to pay in full such Bonds or the principal amounts thereof at Stated Maturity, or the redemption date therefor, together with all interest due thereon, shall have been irrevocably deposited with and held in trust by the Paying Agent/Registrar, or an authorized escrow agent, and/or (ii) Government Securities shall have been irrevocably deposited in trust with the Paying Agent/Registrar, or an authorized escrow agent, which Government Securities will mature as to principal and interest in such amounts and at such times as will insure the availability, without reinvestment, of sufficient money, together with any money deposited therewith, if any, to pay when due the principal of and interest on such Bonds, or the principal amounts thereof, on and prior to the Stated Maturity thereof or (if notice of redemption has been duly given or waived or if irrevocable arrangements therefor acceptable to the Paying Agent/Registrar have been made) the redemption date thereof for the Bonds. In the event of a defeasance of the Bonds, the District shall deliver a certificate from its financial advisor, an independent accounting firm, the Paying Agent/Registrar, or another qualified third party concerning the deposit of cash and/or Government Securities to pay, when due, the principal of, redemption premium (if any), and interest due on any defeased Bonds. As and to the extent applicable, if at all, the District covenants that no deposit of money or Government Securities will be made under this Section and no use made of any such deposit which would cause the Bonds to be treated as arbitrage bonds within the meaning of section 148 of the Code (as defined in Section 17).

Any money so deposited with the Paying Agent/Registrar, and all income from Government Securities held in trust by the Paying Agent/Registrar, or an authorized escrow agent, pursuant to this Section which is not required for the payment of the Bonds, or any principal amounts thereof, or interest thereon with respect to which such money has been so deposited shall be remitted to the District or deposited as directed by the District. Furthermore, any money held by the Paying Agent/Registrar for the payment of the principal of and interest on the Bonds and remaining unclaimed for a period of three (3) years after the Stated Maturity or applicable redemption date of the Bonds such money was deposited and is held in trust to pay shall, upon the

request of the District, be remitted to the District against a written receipt therefor, subject to the unclaimed property laws of the State of Texas.

Notwithstanding any other provision of this Resolution to the contrary, it is hereby provided that any determination not to redeem defeased Bonds that is made in conjunction with the payment arrangements specified in subsection (i) or (ii) above shall not be irrevocable, provided that: (1) in the proceedings providing for such defeasance, the District expressly reserves the right to call the defeased Bonds for redemption; (2) gives notice of the reservation of that right to the owners of the defeased Bonds immediately following the defeasance; (3) directs that notice of the reservation be included in any redemption notices that it authorizes; and (4) at the time of the redemption, satisfies the conditions of (i) or (ii) above with respect to such defeased debt as though it was being defeased at the time of the exercise of the option to redeem the defeased Bonds, after taking the redemption into account in determining the sufficiency of the provisions made for the payment of the defeased Bonds.

SECTION 20: Resolution a Contract - Amendments - Outstanding Bonds. The District acknowledges that the covenants and obligations of the District herein contained are a material inducement to the purchase of the Bonds. This Resolution shall constitute a contract with the Holders from time to time, shall be binding on the District, and shall not be amended or repealed by the District so long as any Bond remains Outstanding except as permitted in this Section. The District, may, without the consent of or notice to any Holders, from time to time and at any time, amend this Resolution in any manner not detrimental to the interests of the Holders, including the curing of any ambiguity, inconsistency, or formal defect or omission herein. In addition, the District may, with the written consent of Holders holding a majority in aggregate principal amount of the Bonds then Outstanding affected thereby, amend, add to, or rescind any of the provisions of this Resolution; provided that, without the consent of all Holders of Outstanding Bonds, no such amendment, addition, or rescission shall (1) extend the time or times of payment of the principal of, premium, if any, and interest on the Bonds, reduce the principal amount thereof, the redemption price therefor, or the rate of interest thereon, or in any other way modify the terms of payment of the principal of, premium, if any, or interest on the Bonds, (2) give any preference to any Bond over any other Bond, or (3) reduce the aggregate principal amount of Bonds required for consent to any such amendment, addition, or rescission.

SECTION 21: Remedies in Event of Default. In addition to all the rights and remedies provided by the laws of the State of Texas, the District covenants and agrees particularly that in the event the District (a) defaults in the payments to be made to the Bond Fund, or (b) defaults in the observance or performance of any other of the covenants, conditions, or obligations set forth in this Resolution, the Holders of any of the Bonds shall be entitled to a writ of mandamus issued by a court of proper jurisdiction compelling and requiring the Governing Body and other officers of the District to observe and perform any covenant, condition, or obligation prescribed in this Resolution.

No delay or omission to exercise any right or power accruing upon any default shall impair any such right or power or shall be construed to be a waiver of any such default or acquiescence therein, and every such right and power may be exercised from time to time and as often as may

be deemed expedient. The specific remedies herein provided shall be cumulative of all other existing remedies and the specification of such remedies shall not be deemed to be exclusive.

SECTION 22: Printed Opinion. The Purchasers' obligation to accept delivery of the Bonds is subject to its being furnished a final opinion of Norton Rose Fulbright US LLP, San Antonio, Texas, as Bond Counsel, approving certain legal matters as to the Bonds, this opinion to be dated and delivered as of the date of initial delivery and payment for such Bonds. Printing of a true and correct copy of this opinion on the reverse side of each of the Bonds, with an appropriate certificate pertaining thereto executed by the facsimile signature of the Secretary of the Governing Body, is hereby approved and authorized.

SECTION 23: CUSIP Numbers. CUSIP numbers may be printed on the Bonds. It is expressly provided, however, that the presence or absence of CUSIP numbers on the Bonds shall be of no significance or effect as regards the legality thereof and neither the District nor Bond Counsel are to be held responsible for CUSIP numbers incorrectly printed on the Bonds.

SECTION 24: Effect of Headings. The Section headings herein are for convenience only and shall not affect the construction hereof.

SECTION 25: Benefits of Resolution. Nothing in this Resolution, expressed or implied, is intended or shall be construed to confer upon any person other than the District, the Paying Agent/Registrar, Bond Counsel, Financial Advisors, Purchasers, and the Holders, any right, remedy, or claim, legal or equitable, under or by reason of this Resolution or any provision hereof, this Resolution and all its provisions being intended to be and being for the sole and exclusive benefit of the District, the Paying Agent/Registrar, Bond Counsel, Financial Advisors, Purchasers, and the Holders.

SECTION 26: Inconsistent Provisions. All orders, or parts thereof, which are in conflict or inconsistent with any provision of this Resolution are hereby repealed to the extent of such conflict, and the provisions of this Resolution shall be and remain controlling as to the matters herein provided.

SECTION 27: Construction of Terms. If appropriate in the context of this Resolution, words of the singular number shall be considered to include the plural, words of the plural number shall be considered to include the singular, and words of the masculine, feminine or neuter gender shall be considered to include the other genders.

SECTION 28: Governing Law. This Resolution shall be construed and enforced in accordance with the laws of the State of Texas and the United States of America.

SECTION 29: Severability. If any provision of this Resolution or the application thereof to any person or circumstance shall be held to be invalid, the remainder of this Resolution and the application thereof to other persons or circumstances shall nevertheless be valid, and the Governing Body hereby declares that this Resolution would have been enacted without such invalid provision.

SECTION 30: Public Meeting. It is officially found, determined, and declared that the meeting at which this Resolution is adopted was open to the public and public notice of the time, place, and subject matter of the public business to be considered at such meeting, including this Resolution, was given, all as required by Chapter 551, as amended, Texas Government Code.

SECTION 31: Authorization of Paying Agent/Registrar Agreement. The Governing Body hereby finds and determines that it is in the best interest of the District to authorize the execution of a Paying Agent/Registrar Agreement pertaining to the registration, transferability, exchange, and payment of the Bonds. A copy of the Paying Agent/Registrar Agreement is attached hereto, in substantially final form, as Exhibit A and is incorporated herein by reference as fully as if recopied in its entirety in this Resolution.

SECTION 32: Incorporation of Preamble Recitals. The recitals contained in the preamble to this Resolution are hereby found to be true, and such recitals are hereby made a part of this Resolution for all purposes and are adopted as a part of the judgment and findings of the Governing Body.

SECTION 33: Unavailability of Authorized Publication. If, because of the temporary or permanent suspension of any newspaper, journal, or other publication, or, for any reason, publication of notice cannot be made meeting any requirements herein established, any notice required to be published by the provisions of this Resolution shall be given in such other manner and at such time or times as in the judgment of the District or of the Paying Agent/Registrar shall most effectively approximate such required publication and the giving of such notice in such manner shall for all purposes of this Resolution be deemed to be in compliance with the requirements for publication thereof.

SECTION 34: No Recourse Against District Officials. No recourse shall be had for the payment of principal of, premium, if any, or interest on any Bond or for any claim based thereon or on this Resolution against any official of the District or any person executing any Bond.

SECTION 35: Continuing Disclosure Undertaking.

A. Definitions.

As used in this Section, the following terms have the meanings ascribed to such terms below:

EMMA means the MSRB's Electronic Municipal Market Access system, accessible by the general public, without charge, on the internet through the uniform resource locator (URL) http://www.emma.msrb.org.

Financial Obligation means a (a) debt obligation; (b) derivative instrument entered into in connection with, or pledged as security or a source of payment for, an existing or planned debt obligation; or (c) guarantee of a debt obligation or any such derivative instrument; provided that "financial obligation" shall not include municipal securities (as defined in the Securities Exchange Act of 1934, as amended) as to which a final official statement (as defined in the Rule) has been provided to the MSRB consistent with the Rule.

MSRB means the Municipal Securities Rulemaking Board.

Rule means SEC Rule 15c2-12, as amended from time to time.

SEC means the United States Securities and Exchange Commission.

Undertaking means the Issuer's continuing disclosure undertaking, described in Paragraphs B through F below, hereunder accepted and entered into by the Issuer for the purpose of compliance with the Rule.

B. Annual Reports.

The District shall file annually with the MSRB, (1) within six months after the end of each fiscal year ending in or after 2026, financial information and operating data with respect to the District of the general type included in the final Official Statement authorized by Section 16 of this Resolution, being the information described in Exhibit C hereto, and (2) if not provided as part such financial information and operating data, audited financial statements of the District, when and if available. Any financial statements so to be provided shall be (i) prepared in accordance with the accounting principles described in Exhibit C hereto, or such other accounting principles as the District may be required to employ from time to time pursuant to state law or regulation, and (ii) audited, if the District commissions an audit of such financial statements and the audit is completed within the period during which they must be provided. If the audit of such financial statements is not complete within such period, then the District shall file unaudited financial statements within such period and audited financial statements for the applicable fiscal year to the MSRB, when and if the audit report on such financial statements becomes available. Under current Texas law, including, but not limited to, Chapter 44, as amended, Texas Education Code, the District must keep its fiscal records in accordance with generally accepted accounting principles, must have its financial accounts and records audited by a certified or permitted public accountant and must file each audit report with the Texas Higher Coordinating Board within 150 days after the close of the District's fiscal year. Copies of each audit report must also be filed in the office of the District and with the Secretary, Board of Trustees. The District's fiscal records and audit reports are available for public inspection during the regular business hours of the Chancellor. Additionally, upon the filing of these financial statements and the annual audit, these documents are subject to the Texas Open Records Act, as amended, Texas Government Code, Chapter 552. Thereafter, any person may obtain copies of these documents upon submission of a written request to the Chancellor at Alamo Community College District at 2222 North Alamo Street, San Antonio, Texas 78215, and upon paying the reasonable copying, handling, and delivery charges for providing this information.

If the District changes its fiscal year, it will file notice of such change (and of the date of the new fiscal year end) with the MSRB prior to the next date by which the District otherwise would be required to provide financial information and operating data pursuant to this Section.

C. Notice of Certain Events.

The District shall file notice of any of the following events with respect to the Bonds to the MSRB in a timely manner and not more than 10 business days after occurrence of the event:

(1) Principal and interest payment delinquencies;

(2) Non-payment related defaults, if material;

(3) Unscheduled draws on debt service reserves reflecting financial difficulties;

(4) Unscheduled draws on credit enhancements reflecting financial difficulties;

(5) Substitution of credit or liquidity providers, or their failure to perform;

(6) Adverse tax opinions, the issuance by the Internal Revenue Service of proposed or final determinations of taxability, Notices of Proposed Issue (IRS Form 5701-TEB), or other material notices or determinations with respect to the tax status of the Bonds, or other material events affecting the tax status of the Bonds;

(7) Modifications to rights of holders of the Bonds, if material;

(8) Bond calls, if material, and tender offers;

(9) Defeasances;

(10) Release, substitution, or sale of property securing repayment of the Bonds, if material;

(11) Rating changes;

(12) Bankruptcy, insolvency, receivership, or similar event of the District, which shall occur as described below;

(13) The consummation of a merger, consolidation, or acquisition involving the District or the sale of all or substantially all of its assets, other than in the ordinary course of business, the entry into of a definitive agreement to undertake such an action or the termination of a definitive agreement relating to any such actions, other than pursuant to its terms, if material;

(14) Appointment of a successor or additional paying agent/registrar or the change of name of a paying agent/registrar, if material;

(15) Incurrence of a Financial Obligation of the District, if material, or agreement to covenants, events of default, remedies, priority rights, or other similar terms of a Financial Obligation of the District, any of which affect security holders, if material; and

(16) Default, event of acceleration, termination event, modification of terms, or other similar events under the terms of a Financial Obligation of the District, any of which reflect financial difficulties.

For these purposes, (a) any event described in the immediately preceding paragraph (12) is considered to occur when any of the following occur: the appointment of a receiver, fiscal agent, or similar officer for the District in a proceeding under the United States Bankruptcy Code or in any other proceeding under state or federal law in which a court or governmental authority has assumed jurisdiction over substantially all of the assets or business of the District, or if such jurisdiction has been assumed by leaving the existing governing body and officials or officers in possession but subject to the supervision and orders of a court or governmental authority, or the entry of an order confirming a plan of reorganization, arrangement, or liquidation by a court or governmental authority having supervision or jurisdiction over substantially all of the assets or business of the District, and (b) the District intends the words used in the immediately preceding paragraphs (15) and (16) and the definition of Financial Obligation in this Section to have the same meanings as when they are used in the Rule, as evidenced by SEC Release No. 34-83885, dated August 20, 2018.

The District shall notify the MSRB, in a timely manner, of any failure by the District to provide financial information or operating data in accordance with this Section by the time required by this Section.

D. Limitations, Disclaimers, and Amendments.

The District shall be obligated to observe and perform the covenants specified in this Section for so long as, but only for so long as, the District remains an "obligated person" with respect to the Bonds within the meaning of the Rule, except that the District in any event will give notice of any deposit that causes the Bonds to be no longer Outstanding.

The provisions of this Section are for the sole benefit of the Holders and beneficial owners of the Bonds, and nothing in this Section, express or implied, shall give any benefit or any legal or equitable right, remedy, or claim hereunder to any other person. The District undertakes to provide only the financial information, operating data, financial statements, and notices which it has expressly agreed to provide pursuant to this Section and does not hereby undertake to provide any other information that may be relevant or material to a complete presentation of the District's financial results, condition, or prospects or hereby undertake to update any information provided in accordance with this Section or otherwise, except as expressly provided herein. The District does not make any representation or warranty concerning such information or its usefulness to a decision to invest in or sell Bonds at any future date.

UNDER NO CIRCUMSTANCES SHALL THE DISTRICT BE LIABLE TO THE HOLDER OR BENEFICIAL OWNER OF ANY BOND OR ANY OTHER PERSON, IN CONTRACT OR TORT, FOR DAMAGES RESULTING IN WHOLE OR IN PART FROM ANY BREACH BY THE DISTRICT, WHETHER NEGLIGENT OR WITH OR WITHOUT FAULT ON ITS PART, OF ANY COVENANT SPECIFIED IN THIS SECTION, BUT EVERY RIGHT AND REMEDY OF ANY SUCH PERSON, IN CONTRACT OR TORT, FOR OR ON ACCOUNT OF ANY SUCH BREACH SHALL BE LIMITED TO AN ACTION FOR *MANDAMUS* OR SPECIFIC PERFORMANCE.

No default by the District in observing or performing its obligations under this Section shall constitute a breach of or default under this Resolution for purposes of any other provision of this Resolution.

Nothing in this Section is intended or shall act to disclaim, waive, or otherwise limit the duties of the District under federal and state securities laws.

The provisions of this Section may be amended by the District from time to time to adapt to changed circumstances that arise from a change in legal requirements, a change in law, or a change in the identity, nature, status, or type of operations of the District, but only if (1) the provisions of this Section, as so amended, would have permitted an underwriter to purchase or sell Bonds in the primary offering of the Bonds in compliance with the Rule, taking into account any amendments or interpretations of the Rule to the date of such amendment, as well as such changed circumstances, and (2) either (a) the Holders of a majority in aggregate principal amount (or any greater amount required by any other provision of this Resolution that authorizes such an amendment) of the Outstanding Bonds consent to such amendment or (b) a person that is unaffiliated with the District (such as nationally recognized bond counsel) determines that such amendment will not materially impair the interests of the Holders and beneficial owners of the Bonds. The District may also repeal or amend the provisions of this Section if the SEC amends or repeals the applicable provisions of the Rule or any court of final jurisdiction enters judgment that such provisions of the Rule are invalid, and the District also may amend the provisions of this Section in its discretion in any other manner or circumstance, but in either case only if and to the extent that the provisions of this sentence would not have prevented an underwriter from lawfully purchasing or selling Bonds in the primary offering of the Bonds, giving effect to (a) such provisions as so amended and (b) any amendments or interpretations of the Rule. If the District so amends the provisions of this Section, the District shall include with any amended financial information or operating data next provided in accordance with this Section an explanation, in narrative form, of the reasons for the amendment and of the impact of any change in the type of financial information or operating data so provided.

E. Information Format – Incorporation by Reference.

The District information required under this Section shall be filed with the MSRB through EMMA in such format and accompanied by such identifying information as may be specified from time to time thereby. Under the current rules of the MSRB, continuing disclosure documents submitted to EMMA must be in word-searchable portable document format (PDF) files that permit the document to be saved, viewed, printed, and retransmitted by electronic means and the series of obligations to which such continuing disclosure documents relate must be identified by CUSIP number or numbers.

Financial information and operating data to be provided pursuant to this Section may be set forth in full in one or more documents or may be included by specific reference to any document (including an official statement or other offering document) available to the public through EMMA or filed with the SEC.

F. General Policies and Procedures Concerning Compliance with Federal Securities Laws.

Because the issuance of the Bonds is subject to the provisions of the Rule and because the potential "underwriters" in a negotiated sale of the Bonds or the initial purchasers in a competitive sale of the Bonds may be subject to MSRB rules and regulations with respect to such sale (including certain due diligence and suitability requirements, among others), the District hereby adopts the General Policies and Procedures Concerning Compliance with the Rule (the *Policies and Procedures*), attached hereto as Exhibit E, with which the District shall follow to assure compliance with the Undertaking. The District has developed these Policies and Procedures for the purpose of meeting its requirements of the Undertaking and, in connection therewith, has sought the guidance from its internal staff charged with administering the District's financial affairs, its municipal or financial advisors, its legal counsel (including its Bond Counsel), and its independent accountants (to the extent determined to be necessary or advisable). The Policies and Procedures can be amended at the sole discretion of the District and any such amendment will not be deemed to be an amendment to the Undertaking. Each Authorized Official is hereby authorized to amend the Policies and Procedures as a result of a change in law, a future issuance of indebtedness subject to the Rule, or another purpose determined by the Authorized Official to be necessary or desirable for or with respect to future compliance with the Undertaking.

SECTION 36: Book-Entry Only System.

The Bonds initially shall be registered so as to participate in a securities depository system (the *DTC System*) with the Depository Trust Company, New York, New York or any successor entity thereto (*DTC*), as set forth herein. Each Stated Maturity of the Bonds shall be issued (following cancellation of the Initial Bonds described in Section 7) in the form of a separate single definitive Bond. Upon issuance, the ownership of each such Bond shall be registered in the name of Cede & Co., as the nominee of DTC, and all of the Outstanding Bonds shall be registered in the name of Cede & Co., as the nominee of DTC. The District and the Paying Agent/Registrar are authorized to execute, deliver, and take the actions set forth in such letters to or agreements with DTC as shall be necessary to effectuate the DTC System, including the Letter of Representations attached hereto as Exhibit D (the *Representation Letter*).

With respect to the Bonds registered in the name of Cede & Co., as nominee of DTC, the District and the Paying Agent/Registrar shall have no responsibility or obligation to any broker-dealer, bank, or other financial institution for which DTC holds the Bonds from time to time as securities depository (a *Depository Participant*) or to any person on behalf of whom such a Depository Participant holds an interest in the Bonds (an *Indirect Participant*). Without limiting the immediately preceding sentence, the District and the Paying Agent/Registrar shall have no responsibility or obligation with respect to (i) the accuracy of the records of DTC, Cede & Co., or any Depository Participant with respect to any ownership interest in the Bonds, (ii) the delivery to any Depository Participant or any other person, other than a registered owner of the Bonds, as shown on the Security Register, of any notice with respect to the Bonds, including any notice of redemption, or (iii) the delivery to any Depository Participant or any Indirect Participant or any other Person, other than a Holder of a Bond, of any amount with respect to principal of, premium, if any, or interest on the Bonds. While in the DTC System, no person other than Cede & Co., or

any successor thereto, as nominee for DTC, shall receive a bond certificate evidencing the obligation of the District to make payments of principal, premium, if any, and interest pursuant to this Resolution. Upon delivery by DTC to the Paying Agent/Registrar of written notice to the effect that DTC has determined to substitute a new nominee in place of Cede & Co., and subject to the provisions in this Resolution with respect to interest checks or drafts being mailed to the Holder, the word "Cede & Co." in this Resolution shall refer to such new nominee of DTC.

In the event that (a) the District determines that DTC is incapable of discharging its responsibilities described herein and in the Representation Letter, (b) the Representation Letter shall be terminated for any reason, or (c) DTC or the District determines that it is in the best interest of the beneficial owners of the Bonds that they be able to obtain certificated Bonds, the District shall notify the Paying Agent/Registrar, DTC, and DTC Participants of the availability within a reasonable period of time through DTC of Bond certificates, and the Bonds shall no longer be restricted to being registered in the name of Cede & Co., as nominee of DTC. At that time, the District may determine that the Bonds shall be registered in the name of and deposited with a successor depository operating a securities depository system, as may be acceptable to the District, or such depository's agent or designee, and if the District and the Paying Agent/Registrar do not select such alternate securities depository system then the Bonds may be registered in whatever name or names the Holders of Bonds transferring or exchanging the Bonds shall designate, in accordance with the provisions hereof.

Notwithstanding any other provision of this Resolution to the contrary, so long as any Bond is registered in the name of Cede & Co., as nominee of DTC, all payments with respect to principal of, premium, if any, and interest on such Bond and all notices with respect to such Bond shall be made and given, respectively, in the manner provided in the Representation Letter.

SECTION 37: Further Procedures. The officers and employees of the District are hereby authorized, empowered and directed from time to time and at any time to do and perform all such acts and things and to execute, acknowledge and deliver in the name and under the corporate seal and on behalf of the District all such instruments, whether or not herein mentioned, as may be necessary or desirable in order to carry out the terms and provisions of this Resolution, the initial sale and delivery of the Bonds, the Paying Agent/Registrar Agreement, the Purchase Contract, and the Official Statement. In addition, prior to the initial delivery of the Bonds, any Authorized Official and Bond Counsel are hereby authorized and directed to approve any technical changes or corrections to this Resolution or to any of the instruments authorized and approved by this Resolution necessary in order to (i) correct any ambiguity or mistake or properly or more completely document the transactions contemplated and approved by this Resolution and as described in the Official Statement, (ii) obtain a rating from any of the national bond rating agencies, or (iii) obtain the approval of the Bonds by the Texas Attorney General's Office. In case any officer of the District whose signature shall appear on any certificate shall cease to be such officer before the delivery of such certificate, such signature shall nevertheless be valid and sufficient for all purposes the same as if such officer had remained in office until such delivery.

SECTION 38: District's Consent to Provide Information and Documentation to the Texas MAC. The Municipal Advisory Council of Texas (the *Texas MAC*), a non-profit membership corporation organized exclusively for non-profit purposes described in section 501(c)(6) of the

Internal Revenue Code and which serves as a comprehensive financial information repository regarding municipal debt issuers in Texas, requires provision of written documentation regarding the issuance of municipal debt by the issuers thereof. In support of the purpose of the Texas MAC and in compliance with applicable law, the District hereby consents to and authorizes any Authorized Official, Bond Counsel to the District, and/or Financial Advisor to the District to provide to the Texas MAC information and documentation requested by the Texas MAC relating to the Bonds; provided, however, that no such information and documentation shall be provided prior to the Closing Date. This consent and authorization relates only to information and documentation that is a part of the public record concerning the issuance of the Bonds.

SECTION 39: Delegation Authorization Pursuant to HB 1295. Though such parties may be identified, and the entry into a particular form of contract may be authorized herein, the Governing Body, pursuant to Chapter 1371, and other applicable law, hereby delegates to the Chair of the Board, the Secretary of the Board, the Chancellor, and/or the Vice Chancellor for Financial and Auxiliary Services the authority to independently select the counterparty to any agreement with any paying agent/registrar, rating agency, securities depository, or any other contract that is determined by the Chair of the Board, the Secretary of the Board, the Chancellor, and/or the Vice Chancellor for Financial and Auxiliary Services, the District's financial advisor, or the District's bond counsel to be necessary or incidental to the issuance of the Bonds as long as each of such contracts has a value of less than the amount referenced in Section 2252.908 of the Texas Government Code (collectively, the *Ancillary Bond Contracts*) and, as necessary, to execute the Ancillary Bond Contracts on behalf and as the act and deed of the District. The Governing Body has not participated in the selection of any of the business entities which are counterparties to the Ancillary Bond Contracts.

SECTION 40: Effective Date. This Resolution shall be in force and effect from and after its passage on the date shown below.

[The remainder of this page intentionally left blank.]

PASSED AND ADOPTED, this 19th day of May, 2026.

ALAMO COMMUNITY COLLEGE DISTRICT

_____
Chair, Board of Trustees

ATTEST:

_____
Secretary, Board of Trustees

(DISTRICT SEAL)

INDEX TO SCHEDULES AND EXHIBITS

Schedule I	Approval Certificate
Exhibit A	Paying Agent/Registrar Agreement
Exhibit B	Purchase Contract
Exhibit C	Description of Annual Financial Information
Exhibit D	DTC Letter of Representations
Exhibit E	General Policies and Procedures Concerning Compliance with the Rule

SCHEDULE I

Approval Certificate

See Tab No. __

EXHIBIT A

Paying Agent/Registrar Agreement

See Tab No. __

EXHIBIT B

Purchase Contract

See Tab No. __

EXHIBIT C

Description of Annual Financial Information

The following information is referred to in Section 35 of this Resolution.

Annual Financial Statements and Operating Data

The financial information and operating data with respect to the District to be provided annually in accordance with such Section are as specified (and included in the Appendix or under the headings of the Official Statement referred to) below:

1. The District's audited financial statements for the most recently concluded fiscal year or to the extent these audited financial statements are not available, the portions of the unaudited financial statements of the District appended to the Official Statement as [Appendix B], but for the most recently concluded fiscal year.

2. [Tables 1 through 6 and 8 through 13] of the Official Statement.

Accounting Principles

The accounting principles referred to in such Section are generally accepted accounting principles for governmental units as prescribed by the Government Accounting Standards Board from time to time.

EXHIBIT D

DTC Letter of Representations

See Tab No. __

EXHIBIT E

General Policies and Procedures Concerning Compliance with the Rule

I. Capitalized terms used in this Exhibit have the meanings ascribed thereto in Section 35A of the Resolution. "Bonds" refers to the Bonds that are the subject of the Resolution to which this Exhibit is attached

II. As a capital markets participant, the District is aware of its continuing disclosure requirements and obligations existing under the Rule prior to February 27, 2019, the effective date of the most recent amendment to the Rule (the *Effective Date*), and has implemented and maintained internal policies, processes, and procedures to ensure compliance therewith. Adherence to these internal policies, processes, and procedures has enabled underwriters in non-exempt negotiated sales and initial purchasers in non-exempt competitive sales to comply with their obligations arising under various MSRB rules and regulations concerning due diligence and findings of suitability, among other matters, regarding the District's compliance with the Rule.

III. The District is aware that the Rule was amended as of the Effective Date (the *Rule Amendment*) and has accommodated this amendment by adding subparagraphs (15) and (16) to Section 35C of the Resolution, which provisions are a part of the Undertaking.

IV. The District is aware that "participating underwriters" (as such term is defined in the Rule) of the Bonds must make inquiry and reasonably believe that the District is likely to comply with the Undertaking and that the standards for determining compliance have increased over time as a result of, among others, the United States Securities and Exchange Commission's Municipalities Continuing Disclosure Cooperation Initiative and regulatory commentary relating to the effectiveness of the Rule Amendment.

V. The District now establishes the following general policies and procedures (the *Policies and Procedures*) for satisfying its obligations pursuant to the Undertaking, which policies and procedures have been developed based on the District's informal policies, procedures, and processes utilized prior to the Effective Date for compliance with the District's obligations under the Rule, the advice from and discussions with the District's internal senior staff (including staff charged with administering the District's financial affairs), its municipal or financial advisors, its legal counsel (including Bond Counsel), and its independent accountants, to the extent determined to be necessary or advisable (collectively, the *Compliance Team*):

1. the Chancellor (the *Compliance Officer*) shall be responsible for satisfying the District's obligations pursuant to the Undertaking through adherence to these Policies and Procedures;

2. the Compliance Officer shall establish reminder or "tickler" systems to identify and timely report to the MSRB, in the format thereby prescribed from time to time, the District's information of the type described in Section 35B of the Resolution;

3. the Compliance Officer shall promptly determine the occurrence of any of the events described in Section 35C of the Resolution;

4. the Compliance Officer shall work with external consultants of the District, as and to the extent necessary, to timely prepare and file with the MSRB the annual information of the District and notice of the occurrence of any of the events referenced in Clauses 2 and 3 above, respectively, the foregoing being required to satisfy the terms of the Undertaking;

5. the Compliance Officer shall establish a system for identifying and monitoring any Financial Obligations, whether now existing or hereafter entered into by the District, and (upon identification) determining if such Financial Obligation has the potential to materially impact the security or source of repayment of the Bonds;

6. upon identification of any Financial Obligation meeting the materiality standard identified in Clause 5 above, the Compliance Officer shall establish a process for identifying and monitoring any District agreement to covenants, events of default, remedies, priority rights, or other similar terms under such Financial Obligation;

7. the Compliance Officer shall establish a process for identifying the occurrence of any default, event of acceleration, termination event, modification of terms, or other similar events under the terms of any Financial Obligation, the occurrence of any of which reflect financial difficulties of the District; and

8. the Compliance Officer shall annually review these Policies and Procedures with the remainder of the Compliance Team, make any modifications on an internal document retained by the Compliance Officer and available to any "participating underwriter" (as defined in the Rule), if requested, and on the basis of this annual review (to the extent determined to be necessary or desirable), seek additional training for herself or himself, as well as other members of the District's internal staff identified by the Compliance Officer to assist with the District's satisfaction of the terms and provisions of the Undertaking.

EXHIBIT A

CONSIDERATION AND APPROVAL OF A RESOLUTION BY THE BOARD OF TRUSTEES OF THE ALAMO COMMUNITY COLLEGE DISTRICT AUTHORIZING THE ISSUANCE OF "ALAMO COMMUNITY COLLEGE DISTRICT LIMITED TAX BONDS, SERIES 2026"; LEVYING A CONTINUING DIRECT ANNUAL AD VALOREM TAX, WITHIN THE LIMITATIONS PRESCRIBED BY LAW, FOR THE PAYMENT OF THE BONDS; DELEGATING THE AUTHORITY TO CERTAIN MEMBERS OF THE BOARD OF TRUSTEES AND DISTRICT STAFF TO EXECUTE CERTAIN DOCUMENTS RELATING TO THE SALE OF THE BONDS

EXHIBIT B

I MOVE THAT THE BOARD OF TRUSTEES APPROVE A RESOLUTION AUTHORIZING THE ISSUANCE OF “ALAMO COMMUNITY COLLEGE DISTRICT LIMITED TAX BONDS, SERIES 2026” PURSUANT TO A DELEGATED SALE

Regular Board Meeting
May 19, 2026

RESOLUTION AUTHORIZING THE ISSUANCE OF REVENUE FINANCING SYSTEM SENIOR LIEN REVENUE REFUNDING BONDS, SERIES 2026

ALAMO COLLEGES DISTRICT

Sean Mullen, CTP, CFP®
Treasurer

REQUESTED BOARD ACTION

Adopt the attached Resolution authorizing the issuance of "Alamo Community College District Revenue Financing System Senior Lien Revenue Refunding Bonds, Series 2026"; providing for the payment of the bonds by a lien on and pledge of the pledged revenues to secure the payment of the principal of and interest on the bonds equally and ratably with certain currently outstanding obligations; prescribing the form, terms, conditions, and resolving other matters incident and related to the issuance, sale, and delivery of the bonds, including the approval and distribution of an official statement pertaining thereto; authorizing the execution of a paying agent/registrar agreement, an escrow agreement, and a purchase contract; complying with the requirements of the depository trust company's letter of representations; delegating the authority to certain members of the Board of Trustees and District staff to execute certain documents relating to the sale of the bonds; and providing an effective date.

ALAMO COLLEGES DISTRICT

THANK YOU

Discussion and Possible Action by the Board of Trustees for consideration and approval of a Resolution authorizing the issuance of Revenue Financing System Senior Lien Revenue Refunding Bonds, Series 2026; providing for the payment of the bonds by a lien on and pledge of the pledged revenues to secure the payment of the principal of and interest on the bonds equally and ratably with certain currently outstanding obligations; prescribing the form, terms, conditions, and resolving other matters incident and related to the issuance, sale, and delivery of the bonds, including the approval and distribution of an official statement pertaining thereto; authorizing the execution of a paying agent/registrar agreement, an escrow agreement, and a purchase contract; complying with the requirements of the depository trust company's letter of representations; delegating the authority to certain members of the Board of Trustees and District staff to execute certain documents relating to the sale of the bonds; and providing an effective date.

Presented to the Board Acting as Committee of the Whole on May 12, 2026, and now recommended for approval to the ALAMO COLLEGES DISTRICT BOARD OF TRUSTEES on May 19, 2026.

MINUTE ORDER
"The Alamo Colleges Board of Trustees hereby adopts the attached Resolution authorizing the issuance of "Alamo Community College District Revenue Financing System Senior Lien Revenue Refunding Bonds, Series 2026"; providing for the payment of the bonds by a lien on and pledge of the pledged revenues to secure the payment of the principal of and interest on the bonds equally and ratably with certain currently outstanding obligations; prescribing the form, terms, conditions, and resolving other matters incident and related to the issuance, sale, and delivery of the bonds, including the approval and distribution of an official statement pertaining thereto; authorizing the execution of a paying agent/registrar agreement, an escrow agreement, and a purchase contract; complying with the requirements of the depository trust company's letter of representations; delegating the authority to certain members of the Board of Trustees and District staff to execute certain documents relating to the sale of the bonds; and providing an effective date."

PURPOSE
The purpose of this action is to obtain Board authorization of the Resolution authorizing issuance of "Alamo Community College District Revenue Financing System Senior Lien Revenue Refunding Bonds, Series 2026".

BACKGROUND
The FY 2027 Debt Management Plan is expected to be approved by the Board of Trustees in conjunction with this Minute Order on May 19, 2026. The plan includes the recommendation to refund certain maturities of the District's currently outstanding indebtedness for debt service savings of a minimum net present value of 3%, and pay the costs of issuance of the Bonds. It is planned that these Bonds would be issued by August 2026.

IMPLICATIONS
Financial: Issue Senior Lien Revenue Refunding Bonds in amount TBD for net savings TBD
Strategic Plan: AlamoFORWARD: Performance Excellence
Human Resources: None

ATTACHMENTS: Exhibit A: Resolution
Exhibit B: Motion Language

Patrick F. Vrba, Jr., CPA — Date
Interim Associate Vice Chancellor
for Finance & Fiscal Services

Lisa L. Mazure, MSA, CPA — Date
Interim Vice Chancellor
for Finance & Auxiliary Services

Dr. Mike Flores — Date
Chancellor

A RESOLUTION BY THE BOARD OF TRUSTEES OF THE ALAMO COMMUNITY COLLEGE DISTRICT AUTHORIZING THE ISSUANCE OF "ALAMO COMMUNITY COLLEGE DISTRICT REVENUE FINANCING SYSTEM SENIOR LIEN REVENUE REFUNDING BONDS, SERIES 2026"; PROVIDING FOR THE PAYMENT OF THE BONDS BY A LIEN ON AND PLEDGE OF THE PLEDGED REVENUES TO THE PAYMENT OF THE PRINCIPAL OF AND INTEREST ON THE BONDS; PRESCRIBING THE FORM, TERMS, CONDITIONS, AND RESOLVING OTHER MATTERS INCIDENT AND RELATED TO THE ISSUANCE, SALE, AND DELIVERY OF THE BONDS, INCLUDING THE APPROVAL AND DISTRIBUTION OF AN OFFICIAL STATEMENT PERTAINING THERETO; AUTHORIZING THE EXECUTION OF THE PAYING AGENT/REGISTRAR AGREEMENTS, AN ESCROW AND TRUST AGREEMENT, AND A PURCHASE CONTRACT; COMPLYING WITH THE REQUIREMENTS OF THE DEPOSITORY TRUST COMPANY'S LETTER OF REPRESENTATION; DELEGATING THE AUTHORITY TO CERTAIN MEMBERS OF THE BOARD OF TRUSTEES AND DISTRICT STAFF TO EXECUTE CERTAIN DOCUMENTS RELATING TO THE SALE OF THE BONDS; AND PROVIDING AN EFFECTIVE DATE

WHEREAS, the Board of Trustees (the *Board*) of the Alamo Community College District (the *Issuer* or *District*) has heretofore issued, sold, and delivered, and there are currently outstanding, obligations in the aggregate principal amount of $_____, being the obligations set forth on Schedule I hereto which is incorporated by reference for all purposes to this resolution (the *Refunded Obligations*); and

WHEREAS, pursuant to the provisions of Chapter 1207, as amended, Texas Government Code (the *Chapter 1207*), the Board is authorized to issue revenue refunding bonds and deposit the proceeds of sale under an escrow agreement to provide for the payment of the Refunded Obligations, and such deposit, when made in accordance with the Chapter 1207, shall constitute the making of firm banking and financial arrangements for the discharge and final payment of the Refunded Obligations; and

WHEREAS, Chapter 1207 requires that the deposit of the proceeds from the sale of the revenue refunding bonds be deposited directly with any place of payment for the Refunded Obligations or a designated escrow agent that is not a depository bank of the Issuer; and

WHEREAS, BOKF, NA, Houston, Texas currently serves as the paying agent for the Refunded Obligations; and

WHEREAS, _____, _____, _____, which is not a depository of the Issuer, is appointed and will serve as the Paying Agent/Registrar (hereinafter defined) and Escrow Agent (hereinafter defined) for the revenue refunding bonds; and

WHEREAS, the Board also hereby finds and determines that the Refunded Obligations are scheduled to mature or are subject to being redeemed, not more than twenty (20) years from the date of the revenue refunding bonds herein authorized, and are being issued to realize certain debt service savings, and such refunding will result in an "overall" present value savings of approximately $_____ and an "overall" gross savings of $_____, including the Issuer's contribution of $_____; and

WHEREAS, Section 130.123(f), as amended, Texas Education Code (*Section 130.123(f)*), provides for the refunding of revenue bonds issued pursuant to Section 130.123(a), as amended, Texas Education Code and provides that all provisions of Section 130.123, as amended, Texas Education Code shall apply to such refunding bonds; and

WHEREAS, the Board hereby finds and determines that a series of revenue refunding bonds (the *Bonds*) should be issued pursuant to, as applicable, Chapter 1207, Section 130.123(a), Section 130.123(f), as amended, and Chapter 1371, as amended, Texas Government Code (*Chapter 1371*), to refund the Refunded Obligations and for the other purposes specified herein; and

WHEREAS, the Board hereby finds and determines that the issuance of the Bonds is in the best interests of the citizens of the Issuer, now, therefore,

BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE ALAMO COMMUNITY COLLEGE DISTRICT THAT:

SECTION 1. Authorization - Designation - Principal Amount - Purpose.

A. Revenue refunding bonds of the Issuer shall be and are hereby authorized to be issued in the aggregate principal amount of _____ AND NO/100 DOLLARS ($__,___,___), to be designated and bear the title of "ALAMO COMMUNITY COLLEGE DISTRICT REVENUE FINANCING SYSTEM SENIOR LIEN REVENUE REFUNDING BONDS, SERIES 2026" (the *Bonds*), for the purpose of providing funds for (i) the discharge and final payment of certain obligations of the Issuer (such refunded obligations, being included in the group of obligations identified in the preamble hereof and referred to as the Refunded Obligations, the *Refunded Obligations*), to realize debt service savings, and (ii) paying the costs and expenses of issuance of the Bonds, all in conformity with the laws of the State of Texas, particularly Chapter 1207, Section 130.123(a), Section 130.123(f), and Chapter 1371, and a resolution adopted by the Board on the date hereof.

B. As authorized by Chapter 1207 and Chapter 1371, each Authorized Official is hereby authorized, appointed, and designated as an officer of the Issuer authorized to individually act on behalf of the Issuer in selling and delivering the Bonds authorized herein and carrying out the procedures specified in this Resolution, including approval of the aggregate principal amount of each maturity of the Bonds, the redemption provisions therefor, the Dated Date thereof, and the rate of interest to be borne on the principal amount of each such maturity. Each Authorized Official, acting for and on behalf of the Issuer, is authorized to execute the Approval Certificate attached hereto as Schedule II. The Bonds, when combined with the principal amount of the Series 2026 Variable Rate Bonds, shall be issued in the principal amount not to exceed $41,320,000; the

maximum maturity of the Bonds will be November 1, 2046 and the net effective per annum interest rate on the Bonds shall not exceed a rate greater than 6.50% per annum, calculated in a manner consistent with the provisions of Chapter 1204, as amended, Texas Government Code. The refunding of the Refunded Obligations shall result in a net present value savings of at least 3% (taking into account any District Contribution and applicable costs of issuance). Lastly, each Authorized Official is authorized to select the bond insurer and surety bond provider, if any, with respect to the Bonds. The execution of the Approval Certificate shall evidence the sale date of the Bonds by the Issuer to the Purchasers (hereinafter defined) in accordance with the provisions of the Chapter 1207 and Chapter 1371. It is further provided, however, that notwithstanding the foregoing provisions, the Bonds shall not be delivered unless prior to delivery, the Bonds have been rated by a nationally recognized rating agency for municipal securities in one of the four highest rating categories for long term obligations, as required by Chapter 1371. Upon execution of the Approval Certificate, Bond Counsel is authorized to complete this Resolution to reflect such final terms.

SECTION 2. Fully Registered Obligations – Authorized Denominations – Stated Maturities – Interest Rates – Bond Date. The Bonds shall be issued as fully registered obligations, without coupons, shall be dated _____, 2026 (the *Bond Date*) and shall be in denominations of $5,000 or any integral multiple (within a Stated Maturity) thereof, shall be lettered "R- " and numbered consecutively from One (1) upward and principal shall become due and payable on November 1 in each of the years and in amounts (the *Stated Maturities*) to the earlier of redemption or Stated Maturity, at the per annum rates, while Outstanding, and bear interest at the rates per annum in accordance with the following schedule:

Years of Stated Maturity	Principal Amounts ($)	Interest Rates (%)

Years of Stated Maturity	Principal Amounts ($)	Interest Rates (%)

The Bonds shall bear interest on the unpaid principal amounts from the Closing Date (anticipated to occur on or about _____, 2026), or from the most recent Interest Payment Date to which interest has been paid or duly provided for, to the Stated Maturity, at the rates per annum shown in the above schedule (calculated on the basis of a 360-day year of twelve 30-day months). Interest on the Bonds shall be payable on [May 1 and November 1] in each year, commencing _____ 1, 20__ (the *Interest Payment Dates*).

SECTION 3. Payment of Bonds - Paying Agent/Registrar. The principal of, premium, if any, and the interest on the Bonds, due and payable by reason of Stated Maturity, redemption, or otherwise, shall be payable in any coin or currency of the United States of America which at the time of payment is legal tender for the payment of public and private debts, and such payment of principal of, premium, if any, and interest on the Bonds shall be without exchange or collection charges to the Holder (as hereinafter defined) of the Bonds.

The selection and appointment of _____, _____, _____, to serve as the initial Paying Agent/Registrar (the *Paying Agent/Registrar*) for the Bonds is hereby approved and confirmed, and the Issuer agrees and covenants to cause to be kept and maintained at the corporate trust office of the Paying Agent/Registrar books and records (the *Security Register*) for the registration, payment, and transfer of the Bonds, all as provided herein, in accordance with the terms and provisions of the Paying Agent/Registrar Agreements, attached, in substantially final form, as Exhibit A hereto, and such reasonable rules and regulations as the Paying Agent/Registrar and the Issuer may prescribe. The Issuer covenants to maintain and provide a Paying Agent/Registrar at all times while the Bonds are Outstanding, and any successor Paying Agent/Registrar shall be (i)

a national or state banking institution or (ii) an association or a corporation organized and doing business under the laws of the United States of America or of any state, authorized under such laws to exercise trust powers. Such Paying Agent/Registrar shall be subject to supervision or examination by federal or state authority and authorized by law to serve as a Paying Agent/Registrar.

The Issuer reserves the right to appoint a successor Paying Agent/Registrar upon providing the previous Paying Agent/Registrar with a certified copy of a resolution or order terminating such agency. Additionally, the Issuer agrees to promptly cause a written notice of this substitution to be sent to each Holder of the Bonds by United States mail, first-class postage prepaid, which notice shall also give the address of the new Paying Agent/Registrar.

Principal of, premium, if any, and interest on the Bonds, due and payable by reason of Stated Maturity, redemption, or otherwise, shall be payable only to the registered owner of the Bonds appearing on the Security Register (the *Holder* or *Holders*) maintained on behalf of the Issuer by the Paying Agent/Registrar as hereinafter provided (i) on the Record Date (hereinafter defined) for purposes of payment of interest on the Bonds, (ii) on the date of surrender of the Bonds for purposes of receiving payment of principal thereof and premium, if any, thereof upon redemption of the Bonds or at the Bonds' Stated Maturity, and (iii) on any date for any other purpose. The Issuer and the Paying Agent/Registrar, and any agent of either, shall treat the Holder as the owner of a Bond for purposes of receiving payment and all other purposes whatsoever, and neither the Issuer nor the Paying Agent/Registrar, or any agent of either, shall be affected by notice to the contrary.

Principal of and premium, if any, on the Bonds shall be payable only upon presentation and surrender of the Bonds to the Paying Agent/Registrar at its corporate trust office. Interest on the Bonds shall be paid to the Holder whose name appears in the Security Register at the close of business on the fifteenth day of the month next preceding an Interest Payment Date for the Bonds (the *Record Date*) and shall be paid (i) by check sent by United States mail, first-class postage prepaid, by the Paying Agent/Registrar, to the address of the Holder appearing in the Security Register or (ii) by such other method, acceptable to the Paying Agent/Registrar, requested in writing by the Holder at the Holder's risk and expense.

If the date for the payment of the principal of, premium, if any, or interest on the Bonds shall be a Saturday, a Sunday, a legal holiday, or a day on which banking institutions in the city where the Paying Agent/Registrar is located are authorized by law or executive order to close, then the date for such payment shall be the next succeeding day which is not such a day. The payment on such date shall have the same force and effect as if made on the original date any such payment on the Bonds was due.

In the event of a non-payment of interest on a scheduled payment date, and for thirty (30) days thereafter, a new record date for such interest payment (a *Special Record Date*) will be established by the Paying Agent/Registrar, if and when funds for the payment of such interest have been received from the Issuer. Notice of the Special Record Date and of the scheduled payment date of the past due interest (the *Special Payment Date* - which shall be fifteen (15) days after the Special Record Date) shall be sent at least five (5) business days prior to the Special Record Date by United States mail, first-class postage prepaid, to the address of each Holder of a Bond

appearing on the Security Register at the close of business on the last business day next preceding the date of mailing of such notice.

SECTION 4. Redemption.

A. Mandatory Redemption. The Bonds stated to mature on November 1, 20__ and November 1, 20__ are referred to herein as the "Term Bonds". The Term Bonds are subject to mandatory sinking fund redemption prior to their stated maturities from money required to be deposited in the Bond Fund for such purpose and shall be redeemed in part, by lot or other customary method, at the principal amount thereof plus accrued interest to the date of redemption in the following principal amounts on November 1 in each of the years as set forth below:

Term Bonds Stated to Mature on November 1, 20__		Term Bonds Stated to Mature on November 1, 20__	
Year	Principal Amount ($)	Year	Principal Amount ($)

*Payable at Stated Maturity

The principal amount of a Term Bond required to be redeemed pursuant to the operation of such mandatory redemption provisions shall be reduced, at the option of the District, by the principal amount of any Term Bonds of such Stated Maturity which, at least fifty (50) days prior to the mandatory redemption date (1) shall have been defeased or acquired by the District and delivered to the Paying Agent/Registrar for cancellation (2) shall have been purchased and canceled by the Paying Agent/Registrar at the request of the District with money in the Bond Fund, or (3) shall have been redeemed pursuant to the optional redemption provisions set forth below and not theretofore credited against a mandatory redemption requirement.

B. Optional Redemption. The Bonds having Stated Maturities on and after November 1, 20__ shall be subject to redemption prior to Stated Maturity, at the option of the Issuer, on November 1, 20__, or on any date thereafter, as a whole or in part, in principal amounts of $5,000 or any integral multiple thereof (and if within a Stated Maturity selected at random and by lot by the Paying Agent/Registrar), at the redemption price of par plus accrued interest to the date of redemption.

C. Exercise of Redemption Option. At least forty-five (45) days prior to a date set for the redemption of Bonds (unless a shorter notification period shall be satisfactory to the Paying Agent/Registrar), the Issuer shall notify the Paying Agent/Registrar of its decision to exercise the right to redeem Bonds, the principal amount of each Stated Maturity to be redeemed, and the date set for the redemption thereof. The decision of the Issuer to exercise the right to redeem Bonds shall be entered in the minutes of the governing body of the Issuer.

D. Selection of Bonds for Redemption. If less than all Outstanding Bonds of the same Stated Maturity are to be redeemed on a redemption date, the Paying Agent/Registrar shall select at random and by lot the Bonds to be redeemed, provided that if less than the entire principal amount of a Bond is to be redeemed, the Paying Agent/Registrar shall treat such Bond then subject to redemption as representing the number of Bonds Outstanding which is obtained by dividing the principal amount of such Bond by $5,000.

E. Notice of Redemption. Not less than thirty (30) days prior to a redemption date for the Bonds, a notice of redemption shall be sent by United States mail, first-class postage prepaid, in the name of the Issuer and at the Issuer's expense, by the Paying Agent/Registrar to each Holder of a Bond to be redeemed, in whole or in part, at the address of the Holder appearing on the Security Register at the close of business on the business day next preceding the date of mailing such notice, and any notice of redemption so mailed shall be conclusively presumed to have been duly given irrespective of whether received by the Holder.

All notices of redemption shall (i) specify the date of redemption for the Bonds, (ii) identify the Bonds to be redeemed and, in the case of a portion of the principal amount to be redeemed, the principal amount thereof to be redeemed, (iii) state the redemption price, (iv) state that the Bonds, or the portion of the principal amount thereof to be redeemed, shall become due and payable on the redemption date specified, and the interest thereon, or on the portion of the principal amount thereof to be redeemed, shall cease to accrue from and after the redemption date, and (v) specify that payment of the redemption price for the Bonds, or the principal amount thereof to be redeemed, shall be made at the corporate trust office of the Paying Agent/Registrar only upon presentation and surrender thereof by the Holder. This notice may also be published once in a financial publication, journal, or reporter of general circulation among securities dealers in the City of New York, New York (including, but not limited to, *The Bond Buyer* and *The Wall Street Journal*), or in the State of Texas (including, but not limited to, *The Texas Bond Reporter*).

If a Bond is subject by its terms to redemption and has been called for redemption and notice of redemption thereof has been duly given or waived as herein provided, such Bond (or the principal amount thereof to be redeemed) so called for redemption shall become due and payable, and if money sufficient for the payment of such Bonds (or of the principal amount thereof to be redeemed) at the then applicable redemption price is held for the purpose of such payment by the Paying Agent/Registrar, then on the redemption date designated in such notice, interest on said Bonds (or the principal amount thereof to be redeemed) called for redemption shall cease to accrue and such Bonds shall not be deemed to be Outstanding in accordance with the provisions of this Resolution.

F. Transfer/Exchange of Bonds. Neither the Issuer nor the Paying Agent/Registrar shall be required (1) to transfer or exchange any Bond during a period beginning forty-five (45) days prior to the date fixed for redemption of the Bonds or (2) to transfer or exchange any Bond selected for redemption, provided, however, such limitation of transfer shall not be applicable to an exchange by the Holder of the unredeemed balance of a Bond which is subject to redemption in part.

SECTION 5. Execution - Registration. The Bonds shall be executed on behalf of the Issuer by the Chairman of the Board under the seal of the Issuer reproduced or impressed thereon

and attested by the Secretary of the Board. The signature of any of said officers on the Bonds may be manual or facsimile. Bonds bearing the manual or facsimile signatures of individuals who were, at the time of the Bond Date, the proper officers of the Issuer shall bind the Issuer, notwithstanding that such individuals or either of them shall cease to hold such offices prior to the delivery of the Bonds to the Purchasers (defined herein), all as authorized and provided in Chapter 1201, as amended, Texas Government Code.

No Bond shall be entitled to any right or benefit under this Resolution, or be valid or obligatory for any purpose, unless there appears on such Bond either a certificate of registration substantially in the form provided in Section 8C, executed by the Comptroller of Public Accounts of the State of Texas or his duly authorized agent by manual signature, or a certificate of registration substantially in the form provided in Section 8D, executed by the Paying Agent/Registrar by manual signature, and either such certificate upon any Bond shall be conclusive evidence, and the only evidence, that such Bond has been duly certified or registered and delivered.

SECTION 6. Registration - Transfer - Exchange of Bonds - Predecessor Bonds. The Paying Agent/Registrar shall obtain, record, and maintain in the Security Register the name and address of every owner of the Bonds, or, if appropriate, the nominee thereof. Any Bond may, in accordance with its terms and the terms hereof, be transferred or exchanged for Bonds of other authorized denominations upon the Security Register by the Holder, in person or by his duly authorized agent, upon surrender of such Bond to the Paying Agent/Registrar for cancellation, accompanied by a written instrument of transfer or request for exchange duly executed by the Holder or by his duly authorized agent, in form satisfactory to the Paying Agent/Registrar.

Upon surrender for transfer of any Bond at the corporate trust office of the Paying Agent/Registrar, the Issuer shall execute and the Paying Agent/Registrar shall register and deliver, in the name of the designated transferee or transferees, one or more new Bonds of authorized denomination and having the same Stated Maturity and of a like interest rate and aggregate principal amount as the Bond or Bonds surrendered for transfer.

At the option of the Holder, Bonds may be exchanged for other Bonds of authorized denominations and having the same Stated Maturity, bearing the same rate of interest and of like aggregate principal amount as the Bonds surrendered for exchange upon surrender of the Bonds to be exchanged at the corporate trust office of the Paying Agent/Registrar. Whenever any Bonds are so surrendered for exchange, the Issuer shall execute, and the Paying Agent/Registrar shall register and deliver, the Bonds to the Holder requesting the exchange.

All Bonds issued upon any transfer or exchange of Bonds shall be delivered at the corporate trust office of the Paying Agent/Registrar, or be sent by registered mail to the Holder at his request, risk, and expense, and upon the delivery thereof, the same shall be the valid and binding obligations of the Issuer, evidencing the same obligation to pay, and entitled to the same benefits under this Resolution, as the Bonds surrendered upon such transfer or exchange.

All transfers or exchanges of Bonds pursuant to this Section shall be made without expense or service charge to the Holder, except as otherwise herein provided, and except that the Paying Agent/Registrar shall require payment by the Holder requesting such transfer or exchange of any tax or other governmental charges required to be paid with respect to such transfer or exchange.

Bonds canceled by reason of an exchange or transfer pursuant to the provisions hereof are hereby defined to be Predecessor Bonds, evidencing all or a portion, as the case may be, of the same debt evidenced by the new Bond or Bonds registered and delivered in the exchange or transfer therefor. Additionally, the term Predecessor Bonds shall include any Bond registered and delivered pursuant to Section 27 in lieu of a mutilated, lost, destroyed, or stolen Bond which shall be deemed to evidence the same obligation as the mutilated, lost, destroyed, or stolen Bond.

SECTION 7. Initial Bond.

The Bonds herein authorized shall be initially issued as a single fully registered Bond in the aggregate principal amount of $__,___,___ with principal installments to become due and payable as provided in Section 2 hereof and numbered T-1 (the *Initial Bond*), and the Initial Bond shall be registered in the name of the Purchasers or the designee thereof. The Initial Bond shall be the Bonds submitted to the Office of the Attorney General of the State of Texas for approval, certified and registered by the Office of the Comptroller of Public Accounts of the State of Texas and delivered to the Purchasers. Any time after the delivery of the Initial Bond, the Paying Agent/Registrar, pursuant to written instructions from the Purchasers, or the designee thereof, shall cancel the Initial Bond delivered hereunder and exchange therefor definitive Bonds of like kind and of authorized denominations, Stated Maturities, principal amounts and bearing applicable interest rates for transfer and delivery to the Holders named at the addresses identified therefor; all pursuant to and in accordance with such written instructions from the Purchasers, or the designee thereof, and such other information and documentation as the Paying Agent/Registrar may reasonably require.

SECTION 8. Forms.

A. Forms Generally. The Bonds, the Registration Certificate of the Comptroller of Public Accounts of the State of Texas, the Registration Certificate of Paying Agent/Registrar, and the form of Assignment to be printed on each of the Bonds shall be substantially in the forms set forth in this Section with such appropriate insertions, omissions, substitutions, and other variations as are permitted or required by this Resolution and may have such letters, numbers, or other marks of identification (including insurance legends in the event the Bonds, or any Stated Maturities thereof, are insured and identifying numbers and letters of the Committee on Uniform Securities Identification Procedures of the American Bankers Association) and such legends and endorsements (including any reproduction of an opinion of counsel) thereon as may, consistent herewith, be established by the Issuer or determined by the officers executing the Bonds as evidenced by their execution thereof. Any portion of the text of any Bond may be set forth on the reverse thereof, with an appropriate reference thereto on the face of the Bond.

The definitive Bonds shall be printed, lithographed, or engraved, produced by any combination of these methods, or produced in any other similar manner, all as determined by the officers executing the Bonds as evidenced by their execution thereof, but the Initial Bond(s) submitted to the Attorney General of Texas may be typewritten or photocopied or otherwise reproduced.

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B. Form of Definitive Bond.

REGISTERED
NO. _____

REGISTERED
PRINCIPAL AMOUNT
$_____

United States of America
State of Texas
County of Bexar
ALAMO COMMUNITY COLLEGE DISTRICT
REVENUE FINANCING SYSTEM SENIOR LIEN REVENUE REFUNDING BOND,
SERIES 2026

Bond Date:	Interest Rate:	Stated Maturity:	CUSIP NO:
_____, 2026			

REGISTERED OWNER: _____

PRINCIPAL AMOUNT: _____ DOLLARS

The Alamo Community College District (the *Issuer*), a political subdivision located in the County of Bexar, State of Texas, for value received, hereby promises to pay to the order of the Registered Owner specified above, or the registered assigns thereof, on the Stated Maturity date specified above, the Principal Amount specified above (or so much thereof as shall not have been paid upon prior redemption) and to pay interest on the unpaid Principal Amount hereof from the Closing Date (anticipated to occur on or about _____, 2026), or from the most recent interest payment date to which interest has been paid or duly provided for until such Principal Amount has become due and payment thereof has been made or duly provided for, to the earlier of redemption or Stated Maturity, at the per annum rate of interest specified above, computed on the basis of a 360-day year of twelve 30-day months; such interest being payable on [May 1 and November 1] of each year commencing _____ 1, 20__.

Principal of and premium, if any, on this Bond shall be payable to the registered owner hereof (the *Holder*), upon presentation and surrender, at the corporate trust office of the Paying Agent/Registrar executing the registration certificate appearing hereon or a successor thereof. Interest shall be payable to the Holder of this Bond (or one or more Predecessor Bonds, as defined in the Resolution hereinafter referenced) whose name appears on the Security Register maintained by the Paying Agent/Registrar at the close of business on the Record Date, which is the fifteenth day of the month next preceding each interest payment date. All payments of principal of, premium, if any, and interest on this Bond shall be in any coin or currency of the United States of America which at the time of payment is legal tender for the payment of public and private debts. Interest shall be paid by the Paying Agent/Registrar by check sent on or prior to the appropriate date of payment by United States mail, first-class postage prepaid, to the Holder hereof at the address appearing in the Security Register or by such other method, acceptable to the Paying Agent/Registrar, requested by the Holder hereof at the Holder's risk and expense.

The Bonds stated to mature on November 1, 20__ and November 1, 20__ are referred to herein as the "Term Bonds". The Term Bonds are subject to mandatory sinking fund redemption prior to their stated maturities from money required to be deposited in the Bond Fund for such purpose and shall be redeemed in part, by lot or other customary method, at the principal amount thereof plus accrued interest to the date of redemption in the following principal amounts on November 1 in each of the years as set forth below:

Term Bonds Stated to Mature on November 1, 20__		Term Bonds Stated to Mature on November 1, 20__	
Year	Principal Amount ($)	Year	Principal Amount ($)

*Payable at Stated Maturity

The principal amount of a Term Bond required to be redeemed pursuant to the operation of such mandatory redemption provisions shall be reduced, at the option of the District, by the principal amount of any Term Bonds of such Stated Maturity which, at least fifty (50) days prior to the mandatory redemption date (1) shall have been defeased or acquired by the District and delivered to the Paying Agent/Registrar for cancellation (2) shall have been purchased and canceled by the Paying Agent/Registrar at the request of the District with money in the Bond Fund, or (3) shall have been redeemed pursuant to the optional redemption provisions set forth below and not theretofore credited against a mandatory redemption requirement.

The Bonds stated to mature on and after November 1, 20__ may be redeemed prior to their Stated Maturities, at the option of the Issuer, on November 1, 20__, or on any date thereafter, in whole or in part, in principal amounts of $5,000 or any integral multiple thereof (and if within a Stated Maturity selected at random and by lot by the Paying Agent/Registrar) at the redemption price of par plus accrued interest to the date of redemption; provided, however, that at least thirty (30) days prior written notice shall be sent to the Holder of the Bonds to be redeemed by United States mail, first-class postage prepaid, and subject to the terms and provisions relating thereto contained in the Resolution. If this Bond is subject to redemption prior to Stated Maturity and is in a denomination in excess of $5,000, portions of the principal sum hereof in installments of $5,000 or any integral multiple thereof may be redeemed, and, if less than all of the principal sum hereof is to be redeemed, there shall be issued, without charge therefor, to the Holder hereof, upon the surrender of this Bond to the Paying Agent/Registrar at its corporate trust office, a new Bond or Bonds of like Stated Maturity and interest rate in any authorized denominations provided in the Resolution for the then unredeemed balance of the principal sum hereof.

If this Bond (or any portion of the principal sum hereof) shall have been duly called for redemption and notice of such redemption duly given, then upon such redemption date this Bond (or the portion of the principal sum hereof to be redeemed) shall become due and payable, and, if

the money for the payment of the redemption price and the interest accrued on the principal amount to be redeemed to the date of redemption is held for the purpose of such payment by the Paying Agent/Registrar, interest shall cease to accrue and be payable hereon from and after the redemption date on the principal amount hereof to be redeemed. If this Bond is called for redemption, in whole or in part, the Issuer or the Paying Agent/Registrar shall not be required to issue, transfer, or exchange this Bond within forty-five (45) days of the date fixed for redemption; provided, however, such limitation of transfer shall not be applicable to an exchange by the Holder of the unredeemed balance hereof in the event of its redemption in part.

This Bond is one of the series specified in its title issued in the aggregate principal amount of $__,___,___ (the *Bonds*) pursuant to a resolution adopted by the governing body of the Issuer (the *Resolution*) for the purpose of (i) the discharge and final payment of certain obligations of the Issuer (such refunded obligations, being included in the group of obligations identified in the preamble hereof and referred to as the Refunded Obligations, the *Refunded Obligations*), to realize debt service savings, and (ii) paying the costs and expenses of issuance of the Bonds, all in conformity with the laws of the State of Texas, including Chapter 1207, as amended, Texas Government Code, Section 130.123(a), as amended, Texas Education Code, Section 130.123(f), as amended, Texas Education Code, Chapter 1371, as amended, Texas Government Code, and the Resolution.

The Bonds are special obligations of the Issuer payable from and equally and ratably secured solely by a first and prior lien on and pledge of the Pledged Revenues (as defined in the Resolution). The Bonds do not constitute a legal or equitable pledge, charge, lien or encumbrance upon any property of the Issuer, except with respect to the Pledged Revenues. The holder hereof shall never have the right to demand payment of this obligation out of any funds raised or to be raised by taxation.

The Issuer has reserved the right, subject to satisfying the terms and conditions prescribed in the Resolution, to issue Additional Senior Lien Obligations payable from and equally and ratably secured solely by a parity lien on and pledge of the Pledged Revenues. In the Resolution, the Issuer also reserves and retains the right to issue Subordinate Lien Obligations and Inferior Lien Obligations without limitation as to principal amount but subject to any terms, conditions, or restrictions set forth in the Resolution or as may be applicable thereto under law or otherwise.

Reference is hereby made to the Resolution, a copy of which is on file in the corporate trust office of the Paying Agent/Registrar, and to all of the provisions of which the Holder by his acceptance hereof hereby assents, for definitions of terms; the description of and the nature and extent of the Pledged Revenues pledged for the payment of the Bonds; the terms and conditions under which the Issuer may issue Additional Senior Lien Obligations, Subordinate Lien Obligations, and Inferior Lien Obligations terms and conditions relating to the transfer or exchange of this Bond; the conditions upon which the Resolution may be amended or supplemented with or without the consent of the Holder; the rights, duties, and obligations of the Issuer and the Paying Agent/Registrar; the terms and provisions upon which this Bond may be redeemed or discharged at or prior to the Stated Maturity thereof, and deemed to be no longer Outstanding thereunder; and for the other terms and provisions thereof. Capitalized terms used herein have the same meanings assigned in the Resolution.

This Bond, subject to certain limitations contained in the Resolution, may be transferred on the Security Register upon presentation and surrender at the corporate trust office of the Paying Agent/Registrar, duly endorsed by, or accompanied by a written instrument of transfer in form satisfactory to the Paying Agent/Registrar duly executed by the Holder hereof, or his duly authorized agent, and thereupon one or more new fully registered Bonds of the same Stated Maturity, of authorized denominations, bearing the same rate of interest, and of the same aggregate principal amount will be issued to the designated transferee or transferees.

The Issuer and the Paying Agent/Registrar, and any agent of either, shall treat the Holder hereof whose name appears on the Security Register (i) on the Record Date as the owner hereof for purposes of receiving payment of interest hereon, (ii) on the date of surrender of this Bond as the owner hereof for purposes of receiving payment of principal hereof at its Stated Maturity or its redemption, in whole or in part, and (iii) on any date as the owner hereof for all other purposes, and neither the Issuer nor the Paying Agent/Registrar, or any such agent of either, shall be affected by notice to the contrary. In the event of a non-payment of interest on a scheduled payment date, and for thirty (30) days thereafter, a new record date for such interest payment (a *Special Record Date*) will be established by the Paying Agent/Registrar, if and when funds for the payment of such interest have been received from the Issuer. Notice of the Special Record Date and of the scheduled payment date of the past due interest (the *Special Payment Date* – which shall be fifteen (15) days after the Special Record Date) shall be sent at least five (5) business days prior to the Special Record Date by United States mail, first-class postage prepaid, to the address of each Holder appearing on the Security Register at the close of business on the last business day next preceding the date of mailing of such notice.

It is hereby certified, covenanted, and represented that all acts, conditions, and things required to be performed, exist, and be done precedent to the issuance of this Bond in order to render the same a legal, valid, and binding special obligation of the Issuer have been performed, exist, and have been done, in regular and due time, form, and manner, as required by law, and that issuance of the Bonds does not exceed any constitutional or statutory limitation; that due provision has been made for the payment of the principal of, premium if any, and interest on the Bonds by a first and prior lien on and pledge of the Pledged Revenues as aforestated. In case any provision in this Bond or any application thereof shall be deemed invalid, illegal, or unenforceable, the validity, legality, and enforceability of the remaining provisions and applications shall not in any way be affected or impaired thereby. The terms and provisions of this Bond and the Resolution shall be construed in accordance with and shall be governed by the laws of the State of Texas.

[The remainder of this page intentionally left blank.]

IN WITNESS WHEREOF, the Issuer has caused this Bond to be duly executed under its official seal.

ALAMO COMMUNITY COLLEGE DISTRICT

By _____
Chairman, Board of Trustees

ATTEST:

_____
Secretary, Board of Trustees

(ISSUER SEAL)

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C. Form of Registration Certificate of Comptroller of Public Accounts to Appear on Initial Bond Only.

REGISTRATION CERTIFICATE OF
COMPTROLLER OF PUBLIC ACCOUNTS

OFFICE OF THE COMPTROLLER OF	§	
PUBLIC ACCOUNTS	§	
	§	REGISTER NO. _____
THE STATE OF TEXAS	§	

I HEREBY CERTIFY that this Bond has been examined, certified as to validity and approved by the Attorney General of the State of Texas, and duly registered by the Comptroller of Public Accounts of the State of Texas.

WITNESS my signature and seal of office this _____

_____
Acting Comptroller of Public Accounts
of the State of Texas

(SEAL)

*NOTE TO PRINTER: Not to appear on printed Bonds.

D. Form of Certificate of Paying Agent/Registrar to Appear on Definitive Bonds Only.

REGISTRATION CERTIFICATE OF PAYING AGENT/REGISTRAR

This Bond has been duly issued under the provisions of the within-mentioned Resolution; the Bond or Bonds of the above-entitled and designated series originally delivered having been approved by the Attorney General of the State of Texas and registered by the Comptroller of Public Accounts, as shown by the records of the Paying Agent/Registrar.

Registered this date: _____, _____, _____, as Paying Agent/Registrar

_____ By: _____
Authorized Signature

*NOTE TO PRINTER: Print on Definitive Bond.

E. Form of Assignment.

ASSIGNMENT

FOR VALUE RECEIVED the undersigned hereby sells, assigns, and transfers unto (Print or typewrite name, address, and zip code of transferee): _____

_____

(Social Security or other identifying number): _____

the within Bond and all rights thereunder, and hereby irrevocably constitutes and appoints _____attorney to transfer the within Bond on the books kept for registration thereof, with full power of substitution in the premises.

DATED: _____

_____

NOTICE: The signature on this assignment must correspond with the name of the registered owner as it appears on the face of the within Bond in every particular.

Signature guaranteed:

_____

F. The Initial Bond shall be in the form set forth in paragraph B of this Section, except that the form of a single fully registered Initial Bond shall be modified as follows:

(i) immediately under the name of the Bond(s) the headings "Interest Rate _____" and "Stated Maturity ____" shall both be completed "as shown below";

(ii) the first two paragraphs shall read as follows:

Registered Owner: _____

Principal Amount: _____

The Alamo Community College District, a political subdivision located in the County of Bexar, State of Texas, for value received, hereby promises to pay to the order of the registered owner named above, or the registered assigns thereof, the Principal Amount specified above on the first day of November in each of the years and in principal amounts and bearing interest at per annum rates in accordance with the following schedule:

Bond Date:	Interest Rate:	Stated Maturity:	CUSIP NO.:
_____, 2026			

(Information to be inserted
from schedule in Section 2 hereof)

(or so much thereof as shall not have been paid upon prior redemption) and to pay interest on the unpaid Principal Amount hereof from the Closing Date (anticipated to occur on or about _____, 2026), or from the most recent interest payment date to which interest has been paid or duly provided for until the Principal Amount has become due and payment thereof has been made or duly provided for, to the earlier of redemption or Stated Maturity, at the per annum rates of interest specified above computed on the basis of a 360-day year of twelve 30-day months; such interest being payable on [May 1 and November 1] of each year, commencing _____ 1, 20__.

Principal of this Bond shall be payable to the Registered Owner hereof (the *Holder*), upon its presentation and surrender, at the corporate trust office of _____, _____, _____ (the *Paying Agent/Registrar*). Interest shall be payable to the Holder of this Bond whose name appears on the Security Register maintained by the Paying Agent/Registrar at the close of business on the Record Date, which is the fifteenth day of the month next preceding each interest payment date. All payments of principal of and interest on this Bond shall be in any coin or currency of the United States of America which at the time of payment is legal tender for the payment of public and private debts. Interest shall be paid by the Paying Agent/Registrar by check sent on or prior to the appropriate date of payment by United States mail, first-class postage prepaid, to the Holder hereof at the address appearing in the Security Register or by such other method, acceptable to the Paying Agent/Registrar, requested by, and at the risk and expense of, the Holder hereof.

G. Insurance Legends. If bond insurance is obtained by the Purchasers, the Definitive Bonds and the Initial Bonds shall bear an appropriate legend as provided by the bond insurer to appear under the following header:

[BOND INSURANCE] or [STATEMENT OF INSURANCE]

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SECTION 9. Definitions. For all purposes of this Resolution (as defined below), except as otherwise expressly provided or unless the context otherwise requires: (i) the terms defined in this Section have the meanings assigned to them in this Section, and certain terms used in Sections 34 and 50 of this Resolution have the meanings assigned to them in such Sections, and all such terms include the plural as well as the singular; (ii) all references in this Resolution to designated "Sections" and other subdivisions are to the designated Sections and other subdivisions of this Resolution as originally adopted; and (iii) the words "herein", "hereof", and "hereunder" and other words of similar import refer to this Resolution as a whole and not to any particular Section or other subdivision.

A. The term *Additional Senior Lien Obligations* shall mean the additional parity revenue bonds the Issuer reserves the right to issue in accordance with the terms and conditions prescribed in Section 19 of this Resolution and which obligations are equally and ratably secured by a first and prior lien on and pledge of the Pledged Revenues on a parity with the then-Outstanding Senior Lien Obligations.

B. The term *Annual Debt Service* shall mean, as of a particular date of computation and with respect to a particular Fiscal Year and to any Outstanding Senior Lien Obligations, an amount of money equal to the aggregate of all interest payable during such Fiscal Year on all bonds of said series Outstanding on said date, plus all principal installments payable during such Fiscal Year with respect to all bonds of said series Outstanding on said date of computation, and less the portion of such principal and/or interest that the Issuer expects will be paid from the proceeds of Debt or such other lawfully available funds of the Issuer to be utilized for such purpose, all calculated on the assumption that the bonds of said series will cease to be Outstanding by reason of the payment when due of principal installments payable at or after said date of computation with respect to the bonds of said series in accordance with this Resolution or the resolution or resolutions authorizing any series of Additional Senior Lien Obligations.

C. The term *Authorized Officials* shall mean the Chairman of the Board, the Secretary of the Board, the Chancellor, and/or the Vice Chancellor for Financial and Auxiliary Services (which shall include any person serving in the foregoing capacity on an interim or non-permanent basis).

D. The term *Average Annual Debt Service Requirements* shall mean, as of any particular date of computation, the aggregate of the Annual Debt Service of the Senior Lien Obligations divided by the number of years from the date of computation to the date of which the last outstanding Senior Lien Obligations matures. For purposes of this computation, a fraction of a year will be considered a full year.

E. The term *Board* shall mean the Board of Trustees of the Alamo Community College District.

F. The term *Bonds* shall mean the obligations of the Issuer authorized by this Resolution designated as "ALAMO COMMUNITY COLLEGE DISTRICT REVENUE FINANCING SYSTEM SENIOR LIEN REVENUE REFUNDING BONDS, SERIES 2026, dated _____, 2026, in the original principal amount of $__,___,___.

G. The term *Bond Fund* shall mean the special Fund created and established by the provisions of Section 13 of this Resolution.

H. The term *Closing Date* shall mean the date of physical delivery of the Initial Bond in exchange for the payment in full by the Purchasers.

I. The term *Colleges* shall mean San Antonio College, St. Philip's College, Palo Alto College, Northwest Vista College, Northeast Lakeview College, and other junior college campuses in Bexar County, Texas, or elsewhere as permitted by law, being junior colleges now or hereafter owned and operated by the Alamo Community College District and its Board, including all campuses, buildings, facilities and services thereof.

J. *Concurrently Adopted Resolution* shall mean the resolution of the Board adopted on the date of and concurrently with this Resolution pursuant to which the Series 2026 Variable Rate Bonds, from time to time and in one or more series, are authorized to be issued.

K. The term *Credit Agreement* shall mean a loan agreement, revolving credit agreement, agreement establishing a line of credit, letter of credit, reimbursement agreement, insurance contract, commitments to purchase Debt, purchase or sale agreements, interest rate swap agreements, or commitments or other contracts or agreements authorized, recognized, and approved by the Issuer as a Credit Agreement in connection with the authorization, issuance, security, or payment of any Debt.

L. The term *Debt* shall mean:

(1) all indebtedness payable from Pledged Revenues incurred or assumed by the Issuer for borrowed money (including indebtedness payable from Pledged Revenues arising under Credit Agreements) and all other financing obligations of the Issuer payable from Pledged Revenues that, in accordance with generally accepted accounting principles, are shown on the liability side of a balance sheet; and

(2) all other indebtedness payable from Pledged Revenues (other than indebtedness otherwise treated as Debt hereunder) for borrowed money or for the acquisition, construction, or improvement of property or capitalized lease obligations of the Issuer that are guaranteed, directly or indirectly, in any manner by the Issuer, or that is in effect guaranteed, directly or indirectly, by the Issuer through an agreement, contingent or otherwise, to purchase any such indebtedness or to advance or supply funds for the payment or purchase of any such indebtedness or to purchase property or services primarily for the purpose of enabling the debtor or seller to make payment of such indebtedness, or to assure the owner of the indebtedness against loss, or to supply funds to or in any other manner invest in the debtor (including any agreement to pay for property or services irrespective of whether or not such property is delivered or such services are rendered), or otherwise.

For the purpose of determining *Debt*, there shall be excluded any particular Debt if, upon or prior to the Stated Maturity thereof, there shall have been deposited with the proper depository (a) in trust the necessary funds (or investments that will provide sufficient funds, if permitted by the instrument creating such Debt) for the payment, redemption, or satisfaction of such Debt or (b) evidence of such Debt deposited for cancellation; and thereafter it shall not be considered Debt.

No item shall be considered Debt unless such item constitutes indebtedness under generally accepted accounting principles applied on a basis consistent with the financial statements of the Issuer in prior Fiscal Years.

M. The term *Depository* shall mean an official depository bank of the Issuer.

N. The term *Fiscal Year* shall mean the 12-month operational period of the Issuer ending on August 31 of each year or any other twelve month period established by the Board.

O. The term *General Fund* shall mean that portion of the operating budget approved by the Board. It includes State appropriated funds, certain receipts of federal funds and grants, ad valorem taxes, and pursuant to current State law, the Issuer's student services fee to be segregated and separately accounted for in accordance with State law.

P. The term *Government Securities*, as used herein, shall mean (i) direct noncallable obligations of the United States, including obligations that are unconditionally guaranteed by, the United States of America; (ii) noncallable obligations of an agency or instrumentality of the United States, including obligations that are unconditionally guaranteed or insured by the agency or instrumentality and that, on the date the governing body of the issuer adopts or approves the proceedings authorizing the issuance of refunding bonds, are rated as to investment quality by a nationally recognized investment rating firm not less than AAA or its equivalent; (iii) noncallable obligations of a state or an agency or a county, municipality, or other political subdivision of a state that have been refunded and that, on the date the governing body of the issuer adopts or approves the proceedings authorizing the issuance of refunding bonds, are rated as to investment quality by a nationally recognized investment rating firm not less than AAA or its equivalent; or (iv) any additional securities and obligations hereafter authorized by the laws of the State of Texas as eligible for use to accomplish the discharge of obligations such as the Bonds.

Q. The term *Holder* or *Holders* shall mean the registered owner, whose name appears in the Security Register, for any Bond.

R. The term *Inferior Lien Obligations* shall mean (i) any bonds, notes, warrants, certificates of obligation, or other Debt hereafter issued by the Issuer that are payable from and equally and ratably secured by a lien on and pledge of the Pledged Revenues that is inferior to the pledge thereof securing payment of the Bonds, the Series 2026 Variable Rate Bonds, or any Additional Senior Lien Obligations or Subordinate Lien Obligations hereafter issued by the Issuer, (ii) any obligations that are issued subject to the limitations in Sections 130.123 or 130.125, as amended, Texas Education Code, and (iii) obligations hereafter issued to refund any of the foregoing if issued in a manner that provides that the refunding bonds are payable from and equally and ratably secured, in whole or in part, by an inferior lien on and pledge of the Pledged Revenues as determined by the Board in accordance with applicable law.

S. The term *Interest Payment Date* shall mean the date semiannual interest is payable on the Bonds, being [May 1 and November 1] of each year, commencing _____ 1, 20__, while any of the Bonds remain Outstanding.

T. The term *Issuer* shall mean the Alamo Community College District.

U. The term *Outstanding* when used in this Resolution with respect to the Bonds, means as of the date of determination all Bonds theretofore issued and delivered under this Resolution, except:

(1) those Bonds theretofore canceled by the Paying Agent/Registrar or delivered to the Paying Agent/Registrar for cancellation;

(2) those Bonds for which payment has been duly provided by the Board in accordance with the provisions of Section 28 hereof by the irrevocable deposit with the Paying Agent/Registrar, or an authorized escrow agent, of money or government securities, or both, in the amount necessary to fully pay the principal of, premium, if any, and interest thereon to maturity or redemption, as the case may be, provided that, if such Bonds are to be redeemed, notice of redemption thereof shall have been duly given pursuant to this Resolution or irrevocably provided to be given to the satisfaction of the Paying Agent/Registrar, or waived; and

(3) those Bonds that have been mutilated, destroyed, lost or stolen and replacement Bonds have been registered and delivered in lieu thereof as provided in Section 27 hereof.

V. The term *Pledged Revenues* shall mean (i) all Revenues, to the extent the same may be pledged as security for Debt obligations of the Issuer (including the Senior Lien Obligations) pursuant to applicable State law (including Chapters 54 and 130, as amended, Texas Education Code), as such applicable law may be amended from time to time and (ii) any additional revenues, incoming receipts or other resources including without limitation, any grants, donations or income received or to be received from the United States Government or any other public or private source whether pursuant to an agreement or otherwise, which hereafter may be pledged to the payment of the Senior Lien Obligations.

W. The term *Purchasers* shall mean the initial purchasers of the Bonds named in Section 30 of this Resolution.

X. The term *Resolution* shall mean this resolution adopted by the Board of Trustees of the Issuer on the date hereof.

Y. The term *Revenues* shall mean all revenue of the Issuer derived from the imposition and collection of (i) tuition to be fixed, charged and collected from all students enrolled at the Colleges as part of the regular general tuition at the Colleges and (ii) rentals, rates, charges, and/or fees, including student union fees, from students and others for the occupancy, use, and/or availability of all or any of the Issuer's property, buildings, structures, activities, operations, or facilities, of any nature (but excluding the Issuer's student services or similar fee whose use is specifically limited by State law), in such amounts and in such manner as may be determined from time to time by the Board pursuant to applicable law; provided, however, with respect to the imposition, charge, and collection of any of the foregoing, excepting any category of student now exempt from paying tuition by Chapter 54 of the Texas Education Code, as amended.

Z. The term *Senior Lien Obligations* shall mean the Bonds, the Series 2026 Variable Rate Bonds, and any Additional Senior Lien Obligations hereafter issued by the Issuer or bonds

issued to refund any of the foregoing (as determined within the sole discretion of the Board in accordance with applicable law) if issued in a manner that provides that the refunding bonds are payable from and equally and ratably secured by a first and prior lien on and pledge of the Pledged Revenues identified as follows:

(1) "Alamo Community College District Revenue Financing System Senior Lien Revenue and Refunding Bonds, Series 2012A", dated March 1, 2012, in the original principal amount of $55,800,000;

(2) "Alamo Community College District Revenue Financing System Senior Lien Revenue Bonds", dated January 15, 2017, in the original principal amount of $34,880,000; and

(3) Upon issuance, the Bonds.

AA. *Series 2026 Variable Rate Bonds* shall mean the series of revenue bonds known as "Alamo Community College District Revenue Financing System Variable Rate Senior Lien Revenue Refunding Bonds, Series 2026" authorized and issued pursuant to the Concurrently Adopted Resolution.

BB. The term *State* shall mean the State of Texas.

CC. The term *Stated Maturity* shall mean the annual principal payments of the Bonds payable on November 1 of each year, as set forth in Section 2 of this Resolution.

DD. The term *Subordinate Lien Obligations* means (i) any bonds, notes, warrants, certificates of obligation, or other Debt hereafter issued by the Issuer that are payable from and equally and ratably secured by a lien on and pledge of the Pledged Revenues that is junior and/or subordinate and inferior to the pledge thereof securing payment of the Bonds, the Series 2026 Variable Rate Bonds, or any Additional Senior Lien Obligations hereafter issued by the Issuer, (ii) any obligations that are issued subject to the limitations in Sections 130.123 or 130.125, as amended, Texas Education Code, and (iii) obligations hereafter issued to refund any of the foregoing if issued in a manner that provides that the refunding bonds are payable from and equally and ratably secured, in whole or in part, by a junior and/or subordinate and inferior lien on and pledge of the Pledged Revenues as determined by the Board in accordance with applicable law.

EE. The term *Surety Policy* shall mean a surety bond, insurance policy, letter of credit, or other agreement or instrument whereby the Issuer is obligated to provide funds up to and including the maximum amount and under the conditions specified in such agreement or instrument.

FF. The term *Surety Provider* shall mean any entity now or hereafter authorized under applicable Texas law to provide a Surety Policy.

SECTION 10. Pledge of Pledged Revenues. A. The Issuer hereby covenants and agrees that the Pledged Revenues are hereby irrevocably pledged to the payment and security of the Senior Lien Obligations including the establishment and maintenance of the special funds created and established for the payment and security thereof, all as hereinafter provided; and it is hereby

resolved that the Senior Lien Obligations, and the interest thereon, shall constitute a lien on and pledge of the Pledged Revenues and be valid and binding without any physical delivery thereof or further act by the Issuer, and the lien created hereby on the Pledged Revenues for the payment and security of the Senior Lien Obligations shall be superior to the lien on and pledge of the Pledged Revenues securing payment of any Subordinate Lien Obligations or Inferior Lien Obligations hereafter issued by the Issuer.

B. Chapter 1208, as amended, Texas Government Code, applies to the issuance of the Senior Lien Obligations and the pledge of the Pledged Revenues granted by the Issuer under this section, and such pledge is therefore valid, effective and perfected. If Texas law is amended at any time while the Senior Lien Obligations are Outstanding such that the pledge of the Pledged Revenues granted by the Issuer under this section is to be subject to the filing requirements of Chapter 9, Business & Commerce Code, then in order to preserve to the registered owners of the Senior Lien Obligations the perfection of the security interest in said pledge, the Issuer agrees to take such measures as it determines are reasonable and necessary under Texas law to comply with the applicable provisions of Chapter 9, Business & Commerce Code and enable a filing to perfect the security interest in said pledge to occur.

SECTION 11. Fees and Charges. For the benefit of the Holders of the Senior Lien Obligations and in addition to all applicable State law provisions and the other covenants in this Resolution, the Issuer hereby expressly stipulates and agrees, while any of the Senior Lien Obligations are Outstanding, to establish, maintain, charge, impose, and collect tuition and other fees that are reasonably expected, on the basis of available information and experience and with due allowance for contingencies, to produce Revenues in each Fiscal Year sufficient:

A. to produce Pledged Revenues sufficient to pay (1) 1.25 times the Annual Debt Service Requirements for such Fiscal Year on the Senior Lien Obligations and (2) the amounts required to be deposited in any reserve or contingency fund created for the payment and security of the Senior Lien Obligations and any other obligations or evidences of indebtedness issued or incurred that are payable from and equally and ratably secured solely by a first and prior lien on and pledge of the Pledged Revenues;

B. to produce Pledged Revenues which are, together with any other lawfully available funds (including the proceeds of Debt which the Issuer expects will be utilized to pay all or part of the principal of and/or interest on any obligations described in this subsection B), sufficient to pay (1) the principal of and interest on any Subordinate Lien Obligations hereafter issued by the Issuer and the amounts required to be deposited in any reserve or contingency fund created for the payment and security of any Subordinate Lien Obligations hereafter issued by the Issuer and any other obligations or evidences of indebtedness issued or incurred that are payable from and equally and ratably secured, in whole or in part, by a subordinate lien on and pledge of the Pledged Revenues; (2) the principal of and interest on any Inferior Lien Obligations hereafter issued by the Issuer as the same become due and payable and to deposit the amounts required to be deposited in any special fund created and established for the payment and security of any Inferior Lien Obligations hereafter issued by the Issuer;

C. to pay, to the extent not paid by other sources of revenues legally available to the Issuer, all of the maintenance and operating expenses of the Issuer by transfer and deposit into the General Fund; and

D. to pay any other Debt payable from the Revenues and/or secured by a lien on any property of the Issuer.

E. Should the annual audit report required by Section 23 hereof reflect that the Pledged Revenues for the Fiscal Year covered thereby were less than necessary to meet the requirements of subsection B of this Section, the Board will, within thirty (30) days after receipt of such annual audit report, review the Issuer's operations and the fees and charges imposed and collected for services provided, and the Board will make the necessary adjustments or revisions, if any, in order that the Pledged Revenues for the next succeeding Fiscal Year will be sufficient to satisfy the foregoing coverage requirement specified in subsection A and/or B above.

SECTION 12. Revenue Fund. The Pledged Revenues are and shall continue to be kept separate and apart from all other income and revenues of the Issuer. To accomplish the separation of the Pledged Revenues, there is hereby created and established and there shall be maintained with the Depository a special fund to be known as "ALAMO COMMUNITY COLLEGE DISTRICT SPECIAL REVENUE BOND FUND" (hereinafter called the "Revenue Fund"). All Pledged Revenues shall be deposited into the Revenue Fund as the same are received. All Pledged Revenues deposited in the Revenue Fund shall be appropriated and expended in the order of priority as follows:

FIRST: to the Bond Fund created for the payment of debt service on the Senior Lien Obligations as the same becomes due and payable;

SECOND: to the Reserve Fund created and established to maintain the amounts required to be deposited in accordance with the provisions of this Resolution or the resolutions relating to the issuance of any Additional Senior Lien Obligations;

THIRD: to the payment of the amounts required to be deposited into the interest and sinking, reserve, or contingency fund to be created and established for the payment, security, and benefit of any Subordinate Lien Obligations hereafter issued by the Issuer (or any Credit Agreements relating thereto) as the same become due and payable;

FOURTH: to the payment of the amounts required to be deposited into the interest and sinking, reserve, or contingency fund to be created and established for the payment, security, and benefit of any Inferior Lien Obligations hereafter issued by the Issuer (or any Credit Agreements relating thereto) as the same become due and payable; and

FIFTH: for any lawful purpose.

SECTION 13. Bond Fund; Excess Bond Proceeds. For the purpose of paying the principal of and interest on Senior Lien Obligations as the same become due, there is hereby created and

established and there shall be maintained with a Depository a special account to be known as the "Alamo Community College District Senior Lien Obligations Interest and Sinking Fund" (hereinafter referred to as the *Bond Fund*). The Issuer covenants that it shall deposit into the Bond Fund prior to each principal and interest payment date from the available Pledged Revenues an amount equal to one hundred percent (100%) of the amount required to fully pay the interest on and the principal of the Senior Lien Obligations then falling due and becoming payable, such deposits to pay maturing principal of and accrued interest on the Senior Lien Obligations to be made by the Board in substantially equal monthly installments on or before the business day before the first day of each month, beginning on or before the business day before the first day of the month next following the delivery of the Bonds to the Purchasers. If the Pledged Revenues in any month are insufficient to make the required deposits into the Bond Fund, then the amount of any deficiency in such payment shall be added to the amount otherwise required to be paid into the Bond Fund in the next month.

The required monthly deposits to the Bond Fund for the payment of principal of and interest on the Senior Lien Obligations shall continue to be made as hereinabove provided until such time as (i) the total amount on deposit in the Bond Fund and the Reserve Fund is equal to the amount required to fully pay and discharge all Outstanding Senior Lien Obligations (principal, premium, if any, and interest) or (ii) the Senior Lien Obligations are no longer Outstanding.

Accrued interest, if any, and capitalized interest, if any, received from the initial purchasers of any Senior Lien Obligation shall be taken into consideration and reduce the amount of the monthly deposits hereinabove required to be deposited into the Bond Fund. Additionally, any proceeds of any Senior Lien Obligations not expended for the authorized purposes shall be deposited into the Bond Fund and shall be taken into consideration and reduce the amount of monthly deposits required to be deposited into the Bond Fund from the Pledged Revenues.

SECTION 14. Reserve Fund. To accumulate and maintain a reserve for the payment of the Senior Lien Obligations equal to [___]% of the Average Annual Debt Service Requirements or such lesser amount as restricted by the Code (calculated by the Board at the beginning of each Fiscal Year and as of the date of issuance of the Bonds and each series of Additional Senior Lien Obligations) for the Senior Lien Obligations (the *Required Reserve Amount*), the Issuer hereby creates and establishes, and shall maintain at a Depository a separate and special fund known as the "Alamo Community College District Senior Lien Obligations Reserve Fund" (the *Reserve Fund*). Earnings and income derived from the investment of amounts held for the credit of the Reserve Fund shall be retained in the Reserve Fund until the Reserve Fund contains the Required Reserve Amount; thereafter, such earnings and income shall be deposited to the credit of the Revenue Fund. All funds deposited into the Reserve Fund shall be used solely for the payment of the principal of and interest on the Senior Lien Obligations, when and to the extent other funds available for such purposes are insufficient, and, in addition, may be used to retire the last Stated Maturity or Stated Maturities of or interest on the Senior Lien Obligations.

The Issuer may acquire a Surety Policy or Policies issued by a Surety Provider in amounts equal to all or part of the Required Reserve Amount for the Senior Lien Obligations in lieu of depositing cash into the Reserve Fund; provided, however, that no such Surety Policy may be so substituted unless the substitution of the Surety Policy will not, in and of itself, cause any ratings then assigned to the Senior Lien Obligations by any Rating Agency to be lowered and the

resolution authorizing the substitution of the Surety Policy for all or part of the Required Reserve Amount for the Senior Lien Obligations contains (i) a finding that such substitution is cost effective and (ii) a provision that the interest due on any repayment obligation of the Issuer by reason of payments made under such Surety Policy does not exceed the highest lawful rate of interest which may be paid by the Issuer at the time of the delivery of the Surety Policy. The Issuer reserves the right to use Revenues to fund the payment of (1) periodic premiums on the Surety Policy as a part of the payment of the Issuer's maintenance and operating expenses, and (2) any repayment obligation incurred by the Issuer (including interest) to the Surety Provider, the payment of which will result in the reinstatement of such Surety Policy, prior to making payments required to be made to the Reserve Fund pursuant to the provisions of this Section to restore the balance in such fund the Required Reserve Amount for the Senior Lien Obligations.

Until the issuance of any Additional Senior Lien Obligations (or as from time to time recalculated by the Board as provided in the first paragraph of this Section), the Required Reserve Amount is $_____. This amount shall be deposited to the Reserve Fund at such time as may be required pursuant to the provisions of this section from Revenues, paid from the Revenue Fund at such level of priority as specified in Section 12, by the deposit of monthly installments, made on or before the business day before the first day of each month following the month in which such obligation to fund the Reserve Fund arises, of not less than 1/60th of the amount to be maintained in the Reserve Fund.

As and when Additional Senior Lien Obligations are delivered or incurred, the Required Reserve Amount shall be increased, if required, to an amount calculated in the manner provided in the first paragraph of this Section. Any additional amount required to be maintained in the Reserve Fund shall be so accumulated by the deposit of all or a portion of the necessary amount from the proceeds of the issue or other lawfully available funds in the Reserve Fund immediately after the delivery of the then proposed Additional Senior Lien Obligations, or, at the option of the Issuer, by the deposit of monthly installments, made on or before the business day before the first day of each month following the month of delivery of the then proposed Additional Senior Lien Obligations, of not less than 1/60th of the additional amount to be maintained in the Reserve Fund by reason of the issuance of the Additional Senior Lien Obligations then being issued (or 1/60th of the balance of the additional amount not deposited immediately in cash) (such deposits, the *Required Reserve Fund Deposits*), thereby ensuring the accumulation in the Reserve Fund of the appropriate Required Reserve Amount.

When and for so long as the cash and investments in the Reserve Fund equal the Required Reserve Amount, no deposits need be made to the credit of the Reserve Fund; but, if and when the Reserve Fund at any time contains less than the Required Reserve Amount (other than as the result of the issuance of Additional Senior Lien Obligations as provided in the preceding paragraph), the Issuer covenants and agrees to cure the deficiency in the Required Reserve Amount by resuming the Required Reserve Fund Deposits to the Reserve Fund from the Pledged Revenues in monthly deposit amounts equal to not less than 1/60th of the Required Reserve Amount covenanted by the Issuer to be maintained in the Reserve Fund. Any such deficiency payments shall be made on or before the business day before the first day of each month until the Required Reserve Amount has been fully restored. The Issuer further covenants and agrees that, subject only to the prior payments to be made to the Bond Fund, the Pledged Revenues shall be applied and appropriated and used to establish and maintain the Required Reserve Amount and to cure any deficiency in

such amounts as required by the terms of this Resolution and any other resolution pertaining to the issuance of Additional Senior Lien Obligations.

During such time as the Reserve Fund contains the Required Reserve Amount, the Board may, at its option, withdraw all surplus funds in the Reserve Fund in excess of the Required Reserve Amount. Any such withdrawn surplus shall be deposited to the Bond Fund or used by the Issuer for any other lawful purpose; provided, however, to the extent that such excess amount represents Senior Lien Obligation proceeds, then such amount must be transferred to the Bond Fund or be otherwise used in accordance with then-applicable State law.

In the event a Surety Policy issued to satisfy all or a part of the Issuer's obligation with respect to the Reserve Fund causes the amount then on deposit in the Reserve Fund to exceed the Required Reserve Amount for the Senior Lien Obligations, the Board may transfer such excess amount to any fund or funds established for the payment of or security for the Senior Lien Obligations (including any escrow established for the final payment of any such obligations pursuant to the provisions of Chapter 1207, as amended, Texas Government Code), or be used for any lawful purposes; provided, however, to the extent that such excess amount represents Senior Lien Obligation proceeds, then such amount must be transferred to the Bond Fund or be otherwise used in accordance with then-applicable State law.

Notwithstanding anything to the contrary contained in this Section, the requirements set forth above to fund the Reserve Fund in the amount of the Required Reserve Amount shall be suspended for such time as the Pledged Revenues for each Fiscal Year are equal to at least [___]% of the Average Annual Debt Service Requirements. In the event that the Pledged Revenues for any Fiscal Year are less than [____]% of the Average Annual Debt Service Requirements, the Issuer will be required to commence making the deposits to the Reserve Fund, as provided above, and to continue making such deposits until the earlier of (i) such time as the Reserve Fund contains the Required Reserve Amount or (ii) the Pledged Revenues in each of two consecutive Fiscal Years have been equal to not less than [____]% of the Average Annual Debt Service Requirements.

SECTION 15. Payment into Funds; Investments; Earnings. A. Money in the Revenue Fund, the Bond Fund, and the Reserve Fund may, at the option of the Board, be invested in time deposits or certificates of deposit secured in the manner required by law for public funds, or be invested in direct obligations of, including obligations the principal of and interest on which are unconditionally guaranteed by, the United States of America, in obligations of any agencies or instrumentalities of the United States of America or as otherwise permitted by state law including, but not limited to, the Public Funds Investment Act, as amended, Chapter 2256, as amended, Texas Government Code, or any successor provision of law, as in effect from time to time; provided that all such deposits and investments shall be made in such manner (which may include repurchase agreements for such investments with any national bank) that the money required to be expended from any fund will be available at the proper time or times, and provided further that in no event shall such deposits or investments of money in the Reserve Fund mature later than the final maturity date of the Senior Lien Obligations. All such investments shall be valued in terms of current market value no less frequently than the last business day of the Board's Fiscal Year, except that any direct obligations of the United States of America - State and Local Government Series shall be continuously valued at their par value or principal face amount. Any obligation in which money is so invested shall be kept and held at a Depository, except as hereinafter provided. For

purposes of maximizing investment returns, money in such funds may be invested, together with money in other funds or with other money of the Board, in common investments of the kind described above, or in a common pool of such investment which shall be kept and held at a Depository, which shall not be deemed to be or constitute a commingling of such money or funds provided that safekeeping receipts or certificates of participation clearly evidencing the investment or investment pool in which such money is invested and the share thereof purchased with such money or owned by such fund are held by or on behalf of each such fund. If necessary, such investments shall be promptly sold to prevent any default.

B. All interest and income derived from such deposits and investments (other than interest and income derived from deposits to the Reserve Fund if the Reserve Fund does not contain the Required Reserve Amount) shall be credited to the Revenue Fund monthly and shall constitute Revenues.

SECTION 16. Deficiencies; Excess Pledged Revenues. A. If on any occasion there shall not be sufficient Pledged Revenues (after making all payments pertaining to the currently Outstanding Senior Lien Obligations) to make the required deposits into the Bond Fund and the Reserve Fund, then such deficiency shall be cured as soon as possible from the next available unallocated Pledged Revenues, or from any other sources available for such purpose, and such payments shall be in addition to the amounts required to be paid into these Funds during such month or months.

B. After making all deposits or transfers to the Bond Fund which are required to be made in the then current Fiscal Year and curing any deficiencies in the Bond Fund or Reserve Fund, any Pledged Revenues then remaining in the Revenue Fund (upon the order of the Board) may be (i) used for acquiring any outstanding Senior Lien Obligations for cancellation, (ii) used for the redemption of Senior Lien Obligations, (iii) used to pay, redeem, or defease any Debt, or (iv) transferred to the General Fund of the Issuer and used for any lawful purpose.

Nothing in this Section shall be construed as allowing or permitting the direct deposit of any Pledged Revenues into the General Fund of the Issuer, but all Pledged Revenues shall first be deposited into the Revenue Fund even though the Board may have the right to order the transfer of all or a portion thereof under the provisions of the preceding paragraph.

SECTION 17. Payment of Bonds. While any of the Bonds are Outstanding, the Authorized Officials of the Issuer are hereby authorized to transfer or cause to be transferred to the Paying Agent/Registrar therefor, from funds on deposit in the Bond Fund and, if necessary, in the Reserve Fund, amounts sufficient to fully pay and discharge promptly each installment of interest and principal of the Senior Lien Obligations as the same accrue or mature or come due by reason of redemption prior to Stated Maturity; such transfer of funds to be made in such manner as will cause immediately available funds to be deposited with the Paying Agent/Registrar for the Senior Lien Obligations on the close of the business day next preceding the date of payment for the Senior Lien Obligations is due.

SECTION 18. Security for Funds. All money on deposit in any of the Funds herein created shall be secured in the manner and to the fullest extent permitted by the laws of the State for the security of public funds.

SECTION 19. Issuance of Additional Senior Lien Obligations. In addition to the right to issue Subordinate Lien Obligations and Inferior Lien Obligations pursuant to Section 20 hereof and any laws of the State, the Board reserves the right hereafter to issue Additional Senior Lien Obligations. The Additional Senior Lien Obligations when issued shall be secured by and payable from the Pledged Revenues to the same extent as are the Bonds authorized by this Resolution, and the Bonds and the Additional Senior Lien Obligations shall be in all respects of equal dignity. The Additional Senior Lien Obligations may be issued in one or more installments; provided, however, that none shall be issued unless and until the following conditions have been met:

A. The Board is not in default as to any covenant, condition or obligation prescribed in a resolution authorizing the issuance of the Senior Lien Obligations then Outstanding or the issuance of the Additional Senior Lien Obligations cures any such default.

B. The Bond Fund and Reserve Fund contain the amount of money then required to be on deposit in each of said Funds.

C. The resolution authorizing the issuance of Additional Senior Lien Obligations makes provision for the amount to be on deposit in the Reserve Fund to be increased to an amount not less than the Average Annual Debt Service Requirements on all Senior Lien Obligations to be Outstanding after giving effect to the issuance of the proposed Additional Senior Lien Obligations and such amount is to be accumulated in not less than sixty (60) months from the date of such Additional Senior Lien Obligations (subject to the suspension of such obligation to fund the Reserve Fund as provided in Section 14).

D. The Additional Senior Lien Obligations are made to mature May 1 or November 1 in each of the years in which they are scheduled to mature.

E. An Authorized Official certifies in writing that the Pledged Revenues for the Fiscal Year immediately preceding the Fiscal Year in which the resolution authorizing the issuance of the Additional Senior Lien Obligations is adopted or for any 12 consecutive calendar month period out of the 18-month period ending not more than ninety (90) days preceding the month the resolution authorizing the issuance of the Additional Senior Lien Obligations is adopted are equal to at least [____]% times the Average Annual Debt Service Requirements of the Senior Lien Obligations after giving effect to the issuance of the proposed Additional Senior Lien Obligations. In making such a determination of the Pledged Revenues, the Authorized Official may take into consideration a change in the fees and charges for services provided by and use of the facilities of the Issuer that became effective not more than ninety (90) days prior to adoption of the resolution authorizing the issuance of the Additional Senior Lien Obligations and, for purposes of satisfying the Pledged Revenues coverage test, make a pro forma determination of the Pledged Revenues for the period of time covered by this representation based on such change in fees and charges being in effect for the entire period covered by the Authorized Official's representation.

SECTION 20. Issuance of Subordinate Lien Obligations and Inferior Lien Obligations. The Issuer hereby reserves the right to issue, at any time, obligations including, but not limited to, Subordinate Lien Obligations and Inferior Lien Obligations payable from and equally and ratably secured, in whole or in part, by a lien on and pledge of the Pledged Revenues, junior and/or subordinate and inferior in rank and dignity to the lien on and pledge of such Pledged Revenues

securing the payment of the currently Outstanding Senior Lien Obligations, as may be authorized by the laws of the State.

SECTION 21. Refunding Bonds. The Issuer reserves the right to issue refunding bonds to refund all or any part of the outstanding Senior Lien Obligations, pursuant to any law then available, upon such terms and conditions as the Board may deem to be in the best interest of the Issuer, and if less than all such outstanding Senior Lien Obligations are refunded, the conditions precedent prescribed for the issuance of Additional Senior Lien Obligations set forth in Section 19 of this Resolution shall be satisfied and the representations and certifications required in Section 19.E shall give effect to the Average Annual Debt Service Requirements of the proposed refunding bonds (but shall not give effect to the Average Annual Debt Service Requirements of the obligations being refunded following their cancellation or provision being made for their payment); provided, however, if as a result of such refunding the total debt service on all Senior Lien Obligations that will remain Outstanding subsequent to such refunding decreases as a result of the refunding, the Issuer shall not be required to satisfy the requirements of Section 19.E as a requirement for the issuance of such refunding bonds.

SECTION 22. Remedies in Event of Default. In addition to all the rights and remedies provided by the laws of the State, the Board covenants and agrees particularly that in the event the Board (a) defaults in payments to be made to the Bond Fund or Reserve Fund as required by this Resolution, or (b) defaults in observance or performance of any other of the covenants, conditions or obligations set forth in this Resolution, the holder or holders of any of the Bonds shall be entitled to a writ of mandamus issued by a court of proper jurisdiction compelling and requiring the Board and officers of the Issuer to observe and perform any covenant, condition or obligation prescribed in this Resolution.

No delay or omission to exercise any right or power accruing upon any default shall impair any such right or power, or shall be construed to be a waiver of any such default or acquiescence therein, and every such right or power may be exercised from time to time and as often as may be deemed expedient. The specific remedies herein provided shall be cumulative of all other existing remedies and the specification of such remedies shall not be deemed to be exclusive.

SECTION 23. Additional Covenants. The Board covenants and agrees that:

A. It will faithfully perform at all times any and all covenants, undertakings, stipulations and provisions contained in this Resolution and in each and every resolution authorizing the issuance of Senior Lien Obligations; that it will promptly pay or cause to be paid from the Pledged Revenues the principal of and interest on all Senior Lien Obligations, on the dates and in the places and manner prescribed in such Senior Lien Obligations, and that it will, at the times and in the manner prescribed herein, deposit or cause to be deposited, from the Pledged Revenues, the amounts of money specified herein.

B. It is duly authorized under the laws of the State to create and issue the Bonds; that all action on its part for the creation and issuance of the Bonds has been duly and effectively taken, and that the Bonds in the hands of the holders and owners thereof are and will be valid and enforceable special obligations of the Board in accordance with their terms.

C. It lawfully owns and is lawfully possessed of the lands upon which the existing campuses, buildings, and facilities constituting the Colleges are located, that it is lawfully qualified to pledge the Pledged Revenues to the payment of the Senior Lien Obligations in the manner prescribed herein, and has lawfully exercised such rights.

D. It will from time to time and before the same become delinquent, pay and discharge all taxes, assessments and governmental charges, if any, which shall be lawfully imposed upon it, or the campuses, buildings, and facilities of the Colleges, shall be required to be paid so long as the validity of the same shall be contested in good faith by the Board.

E. That it will continuously and efficiently operate and maintain, or cause to be operated and maintained, in good condition, and at a reasonable cost, the Colleges and the facilities and services thereof, so long as any Senior Lien Obligations are Outstanding.

F. That while the Senior Lien Obligations are Outstanding, the Board shall not sell, lease, convey or otherwise dispose of the Colleges or any substantial part thereof, unless such property has first been determined to be surplus or no longer necessary to the Issuer's operations to maintain compliance with operational covenants made herein; provided, however, that the Issuer may do any or all of the foregoing and use the proceeds thereof to (i) replace any such facilities so disposed of, (ii) redeem Senior Lien Obligations Outstanding at the next practicable date, or (iii) transfer said proceeds to the General Fund of the Issuer to be used for any lawful purpose if, as a condition precedent thereto, the estimated Pledged Revenues to be derived from such facilities after such disposition will equal or exceed the Pledged Revenues derived therefrom for the immediately preceding Fiscal Year prior to such disposition.

G. Proper books of record and account will be kept in which full, true, correct entries will be made of all dealings, activities, and transactions relating to the Pledged Revenues, and all books, documents, and vouchers relating thereto shall at all reasonable times be made available for inspection upon request to any bondholder.

H. That during each year which any of the Senior Lien Obligations are outstanding, the Issuer will prepare its consolidated annual financial report (the *Report*) of its books and accounts, including the Pledged Revenues, and the Report will be audited by an independent certified public accountant, such audit to be based on the Fiscal Year of the Issuer. The Report shall be made available to the Holders and their agents and representatives in the manner described in Section 50 hereof.

I. The Issuer will comply with all of the terms and conditions of any and all grant or subsidy agreements applicable to the Senior Lien Obligations entered into between the Board and any governmental agency in connection with any grant or debt service subsidy; and the Board will take all action necessary to enforce said terms and conditions.

J. The Board shall not additionally encumber the Pledged Revenues in any manner, except as permitted in this Resolution in connection with the issuance of Additional Senior Lien Obligations, Subordinate Lien Obligations, or Inferior Lien Obligations, unless said encumbrance is made junior and subordinate in all respects to the liens, pledges, covenants, and agreements of this Resolution.

K. So long as the Bonds are Outstanding, the Issuer agrees to maintain insurance on the Colleges of a kind, including but not limited to self-insurance to the extent and in the manner deemed advisable by the Issuer, and in an amount which usually would be carried by private companies engaged in a similar type of business, for the benefit of the Holders of the Bonds. The Report shall contain a section commenting on whether the Issuer has complied with the requirements of this Section with respect to the maintenance of insurance, and listing all policies carried, and whether or not all insurance premiums upon the insurance policies to which reference is hereinbefore made have been paid.

SECTION 24. Bonds are Special Obligations. The Bonds are special obligations payable from the Pledged Revenues and the holders thereof shall never have the right to demand payment thereof out of funds raised or to be raised by taxation by the Issuer.

SECTION 25. Notices to Holders-Waivers. Wherever this Resolution provides for notice to Holders of any event, such notice shall be sufficiently given (unless otherwise herein expressly provided) if in writing and sent by United States mail, first class postage prepaid, to the address of each bondholder appearing in the Security Register at the close of business on the business day next preceding the mailing of such notice.

In any case where notice to Holders is given by mail, neither the failure to mail such notice to any particular Holders, nor any defect in any notice so mailed, shall affect the sufficiency of such notice with respect to all other Bonds. Where this Resolution provides for notice in any manner, such notice may be waived in writing by the Holder entitled to receive such notice, either before or after the event with respect to which such notice is given, and such waiver shall be the equivalent of such notice. Waivers of notice by Holders shall be filed with the Paying Agent/Registrar, but such filing shall not be a condition precedent to the validity of any action taken in reliance upon such waiver.

SECTION 26. Cancellation. All Bonds surrendered for payment, redemption, transfer, exchange, or replacement, if surrendered to the Paying Agent/Registrar, shall be promptly canceled by it and, if surrendered to the Issuer, shall be delivered to the Paying Agent/Registrar and, if not already canceled, shall be promptly canceled by the Paying Agent/Registrar. The Issuer may at any time deliver to the Paying Agent/Registrar for cancellation any Bonds previously certified or registered and delivered which the Issuer may have acquired in any manner whatsoever, and all Bonds so delivered shall be promptly canceled by the Paying Agent/ Registrar. All canceled Bonds held by the Paying Agent/Registrar shall be returned to the Issuer.

SECTION 27. Mutilated - Destroyed - Lost and Stolen Bonds. If (1) any mutilated Bond is surrendered to the Paying Agent/Registrar, or the Issuer and the Paying Agent/Registrar receive evidence to their satisfaction of the destruction, loss, or theft of any Bond, and (2) there is delivered to the Issuer and the Paying Agent/Registrar such security or indemnity as may be required to save each of them harmless, then, in the absence of notice to the Issuer or the Paying Agent/Registrar that such Bond has been acquired by a bona fide purchaser, the Issuer shall execute and, upon its request, the Paying Agent/Registrar shall register and deliver, in exchange for or in lieu of any such mutilated, destroyed, lost, or stolen Bond, a new Bond of the same Stated Maturity and of like tenor and principal amount or payment at maturity, as the case may be, bearing a number not contemporaneously outstanding.

In case any such mutilated, destroyed, lost, or stolen Bond has become or is about to become due and payable, the Issuer in its discretion may, instead of issuing a new Bond, pay such Bond.

Upon the issuance of any new Bond under this Section, the Issuer may require payment by the Holder of a sum sufficient to cover any tax or other governmental charge imposed in relation thereto and any other expenses (including the fees and expenses of the Paying Agent/Registrar) connected therewith.

Every new Bond issued pursuant to this Section in lieu of any mutilated, destroyed, lost, or stolen Bond shall constitute a replacement of the prior obligation of the Issuer, whether or not the mutilated, destroyed, lost, or stolen Bond shall be at any time enforceable by anyone, and shall be entitled to all the benefits of this Resolution equally and ratably with all other Outstanding Bonds.

The provisions of this Section are exclusive and shall preclude (to the extent lawful) all other rights and remedies with respect to the replacement and payment of mutilated, destroyed, lost, or stolen Bonds.

SECTION 28. Satisfaction of Obligation of Issuer. If the Issuer shall pay or cause to be paid, or there shall otherwise be paid to the Holders, the principal of, premium, if any, and interest on the Bonds, at the times and in the manner stipulated in this Resolution, then the lien on and pledge of Pledged Revenues under this Resolution and all covenants, agreements, and other obligations of the Issuer to the Holders shall thereupon cease, terminate, and be discharged and satisfied.

Bonds, or any principal amounts thereof, shall be deemed to have been paid within the meaning and with the effect expressed above in this Section when (i) money sufficient to pay in full such Bonds or the principal amounts thereof at Stated Maturity, or the redemption date therefor, together with all interest due thereon, shall have been irrevocably deposited with and held in trust by the Paying Agent/Registrar, or an authorized escrow agent, and/or (ii) Government Securities shall have been irrevocably deposited in trust with the Paying Agent/Registrar, or an authorized escrow agent, which Government Securities will mature as to principal and interest in such amounts and at such times as will insure the availability, without reinvestment, of sufficient money, together with any money deposited therewith, if any, to pay when due the principal of and interest on such Bonds, or the principal amounts thereof, on and prior to the Stated Maturity thereof or (if notice of redemption has been duly given or waived or if irrevocable arrangements therefor acceptable to the Paying Agent/Registrar have been made) the redemption date thereof for the Bonds. In the event of a defeasance of the Bonds, the Issuer shall deliver a certificate from its financial advisor, an independent accounting firm, the Paying Agent/Registrar, or another qualified third party concerning the deposit of cash and/or Government Securities to pay, when due, the principal of, redemption premium (if any), and interest due on any defeased Bonds. As and to the extent applicable, if at all, the Issuer covenants that no deposit of money or Government Securities will be made under this Section and no use made of any such deposit which would cause the Bonds to be treated as arbitrage bonds within the meaning of section 148 of the Code (as defined in Section 34 hereof).

Any money so deposited with the Paying Agent/Registrar, and all income from Government Securities held in trust by the Paying Agent/Registrar, or an authorized escrow agent, pursuant to this Section which is not required for the payment of the Bonds, or any principal amounts thereof, or interest thereon with respect to which such money has been so deposited shall be remitted to the Issuer or deposited as directed by the Issuer. Furthermore, any money held by the Paying Agent/Registrar for the payment of the principal of and interest on the Bonds and remaining unclaimed for a period of three (3) years after the Stated Maturity or applicable redemption date of the Bonds such money was deposited and is held in trust to pay shall, upon the request of the Issuer, be remitted to the Issuer against a written receipt therefor, subject to the unclaimed property laws of the State of Texas.

Notwithstanding any other provision of this Resolution to the contrary, it is hereby provided that any determination not to redeem defeased Bonds that is made in conjunction with the payment arrangements specified in subsection (i) or (ii) above shall not be irrevocable, provided that: (1) in the proceedings providing for such defeasance, the Issuer expressly reserves the right to call the defeased Bonds for redemption; (2) gives notice of the reservation of that right to the owners of the defeased Bonds immediately following the defeasance; (3) directs that notice of the reservation be included in any redemption notices that it authorizes; and (4) at the time of the redemption, satisfies the conditions of (i) or (ii) above with respect to such defeased debt as though it was being defeased at the time of the exercise of the option to redeem the defeased Bonds, after taking the redemption into account in determining the sufficiency of the provisions made for the payment of the defeased Bonds.

SECTION 29. Resolution a Contract – Amendments – Outstanding Bonds. The Issuer acknowledges that the covenants and obligations of the Issuer herein contained are a material inducement to the purchase of the Bonds. This Resolution shall constitute a contract with the Holders from time to time, be binding on the Issuer, and shall not be amended or repealed by the Issuer so long as any Bond remains Outstanding except as permitted in this Section. The Issuer, may, without the consent of or notice to any Holders, from time to time and at any time, amend this Resolution in any manner not detrimental to the interests of the Holders, including the curing of any ambiguity, inconsistency, or formal defect or omission herein. In addition, the Issuer may, with the written consent of Holders holding a majority in aggregate principal amount of the Bonds then Outstanding affected thereby, amend, add to, or rescind any of the provisions of this Resolution; provided that, without the consent of all Holders of Outstanding Bonds, no such amendment, addition, or rescission shall (1) extend the time or times of payment of the principal of, premium, if any, and interest on the Bonds, reduce the principal amount thereof, the redemption price therefor, or the rate of interest thereon, or in any other way modify the terms of payment of the principal of, premium, if any, or interest on the Bonds, (2) give any preference to any Bond over any other Bond, or (3) reduce the aggregate principal amount of Bonds required for consent to any such amendment, addition, or rescission.

SECTION 30. Sale of Bonds – Authorization of Purchase Contract – Official Statement Approval. The Bonds authorized by this Resolution are hereby sold by the Issuer to _____, _____, _____, as the authorized representative of a group of underwriters (the *Purchasers*, having all the rights, benefits, and obligations of a Holder) in accordance with the provisions of a Purchase Contract, dated _____, 2026 (the *Purchase Contract)*, attached hereto as Exhibit B and incorporated herein by reference as a part of this Resolution for all purposes. The pricing and

terms of the sale of the Bonds are hereby found and determined to be the most advantageous reasonably obtainable by the District. The Initial Bond shall be registered in the name of _____. Each of the Authorized Officials is hereby authorized and directed to execute the Purchase Contract for and on behalf of the Issuer and as the act and deed of this Board, and in regard to the approval and execution of the Purchase Contract, the Board hereby finds, determines and declares that the representations, warranties, and agreements of the Issuer contained in the Purchase Contract are true and correct in all material respects and shall be honored and performed by the Issuer. Delivery of the Bonds to the Purchasers shall occur as soon as practicable after the adoption of this Resolution, upon payment therefor in accordance with the terms of the Purchase Contract.

Furthermore, the Issuer hereby ratifies, confirms, and approves in all respects (i) the Issuer's prior determination that the Preliminary Official Statement was, as of its date, "deemed final" in accordance with the Rule (hereinafter defined) and (ii) the use and distribution of the Preliminary Official Statement by the Purchaser in connection with the public offering and sale of the Bonds. The final Official Statement, being a modification and amendment of the Preliminary Official Statement to reflect the terms of sale, referenced in the Purchase Contract (together with such changes approved by any Authorized Official), shall be and is hereby in all respects approved and the Purchasers are hereby authorized to use and distribute the final Official Statement, dated _____, 2026, in the reoffering, sale and delivery of the Bonds to the public. The Chairman and Secretary of the Board are further authorized and directed to manually execute and deliver for and on behalf of the Issuer copies of the Official Statement in final form as may be required by the Purchasers, and such final Official Statement in the form and content manually executed by said officials shall be deemed to be approved by the Board and constitute the Official Statement authorized for distribution and use by the Purchasers. The proper officials of the Issuer are hereby authorized to execute and deliver a certificate pertaining to such Official Statement as prescribed therein, dated as of the date of payment for and delivery of the Bonds.

SECTION 31. Escrow Agreement Approval and Execution. The Escrow and Trust Agreement dated as of May 19, 2026 (the *Agreement*) between the Issuer and _____, _____, _____ (the *Escrow Agent*), attached hereto as Exhibit C and incorporated herein by reference as a part of this Resolution for all purposes, is hereby approved as to form and content, and such Agreement in substantially the form and substance attached hereto, together with such changes or revisions as may be necessary to accomplish the refunding or benefit the Issuer, is hereby authorized to be executed by the Chairman and Secretary of the Board for and on behalf of the Issuer and as the act and deed of this Board; and such Agreement as executed by said officials shall be deemed approved by the Board and constitute the Agreement herein approved.

Furthermore, the Chairman and Secretary of the Board, or the Chancellor, any one or more of said officials, and Bond Counsel in cooperation with the Escrow Agent are hereby authorized and directed to make the necessary arrangements for the purchase of the Federal Securities referenced in the Agreement and the delivery thereof to the Escrow Agent on the day of delivery of the Bonds to the Purchasers for deposit to the credit of the "ALAMO COMMUNITY COLLEGE DISTRICT REVENUE REFUNDING BOND ESCROW FUND" (the *Escrow Fund*), including the execution of the subscription forms for the purchase and issuance of the "United States Treasury Securities - State and Local Government Series" for deposit to the Escrow Fund; all as contemplated and provided by the provisions of the Chapter 1207, this Resolution, and the Agreement.

SECTION 32. Proceeds of Sale - Contribution from Issuer. Immediately following the delivery of the Bonds, certain proceeds of sale along with a cash contribution, if any, from the Issuer (less certain costs of issuance and accrued interest, if any, received from the Purchasers of the Bonds) shall be deposited with the Escrow Agent for application and disbursement in accordance with the provisions of the Agreement. The proceeds of sale of the Bonds not so deposited with the Escrow Agent for the refunding of the Refunded Obligations shall be disbursed for payment of costs of issuance, or deposited in the Bond Fund for the Bonds, all in accordance with written instructions from an Authorized Official.

SECTION 33. Redemption of Refunded Obligations. Certain of the Refunded Obligations described in Schedule I attached hereto are or will be subject to redemption prior to their stated maturity on the redemption dates at the price of par, premium, if any, and accrued interest to the dates of redemption. The Chairman and/or Secretary of the Board hereby gives written notice to the Escrow Agent that these Refunded Obligations have been called for redemption, and the Board orders that such obligations are called for redemption on the dates shown on Schedule I hereto, and such direction to redeem the Refunded Obligations on the dates herein specified shall be irrevocable upon the delivery of the Bonds. A copy of each of the notices of redemption pertaining to these Refunded Obligations are attached to this Resolution as Exhibit D and are incorporated herein by reference for all purposes.

SECTION 34. Covenants to Maintain Tax-Exempt Status For Bonds.

A. Definitions. When used in this Section, the following terms have the following meanings:

Closing Date means the date of the initial delivery of and payment for the Bonds.

Code means the Internal Revenue Code of 1986, as amended by all legislation, if any, effective on or before the Closing Date.

Computation Date has the meaning set forth in Section 1.148-1(b) of the Regulations.

Gross Proceeds means any proceeds as defined in Section 1.148-1(b) of the Regulations, and any replacement proceeds as defined in Section 1.148-1(c) of the Regulations, of the Bonds.

Investment has the meaning set forth in Section 1.148-1(b) of the Regulations.

Nonpurpose Investment means any investment property, as defined in section 148(b) of the Code, in which Gross Proceeds of the Bonds are invested and which is not acquired to carry out the governmental purposes of the Bonds.

Rebate Amount has the meaning set forth in Section 1.148-1(b) of the Regulations.

Regulations means any proposed, temporary, or final Income Tax Regulations issued pursuant to sections 103 and 141 through 150 of the Code, and 103 of the Internal Revenue Code of 1954, which are applicable to the Bonds. Any reference to any specific

Regulation shall also mean, as appropriate, any proposed, temporary or final Income Tax Regulation designed to supplement, amend or replace the specific Regulation referenced.

"Yield" of

1. any Investment has the meaning set forth in Section 1.148-5 of the Regulations; and

2. the Bonds and the Series 2026 Variable Rate Bonds, combined as a single issue, has the meaning set forth in Section 1.148-4 of the Regulations.

B. Not to Cause Interest to Become Taxable. The Issuer shall not use, permit the use of, or omit to use Gross Proceeds or any other amounts (or any property the acquisition, construction or improvement of which is to be financed or refinanced directly or indirectly with Gross Proceeds) in a manner which if made or omitted, respectively, would cause the interest on any Bond to become includable in the gross income, as defined in section 61 of the Code, of the owner thereof for federal income tax purposes. Without limiting the generality of the foregoing, unless and until the Issuer receives a written opinion of counsel nationally recognized in the field of municipal bond law to the effect that failure to comply with such covenant will not adversely affect the exemption from federal income tax of the interest on any Bond, the Issuer shall comply with each of the specific covenants in this Section.

C. No Private Use or Private Payments. Except to the extent that it will not cause the Bonds to become "private activity bonds" within the meaning of section 141 of the Code and the Regulations and rulings thereunder, the Issuer shall at all times prior to the last Stated Maturity of Bonds:

(1) exclusively own, operate and possess all property the acquisition, construction or improvement of which is to be financed or refinanced directly or indirectly with Gross Proceeds of the Bonds (including property financed with Gross Proceeds of the Refunded Obligations), and not use or permit the use of such Gross Proceeds (including all contractual arrangements with terms different than those applicable to the general public) or any property acquired, constructed or improved with such Gross Proceeds in any activity carried on by any person or entity (including the United States or any agency, department and instrumentality thereof) other than a state or local government, unless such use is solely as a member of the general public; and

(2) not directly or indirectly impose or accept any charge or other payment by any person or entity who is treated as using Gross Proceeds of the Bonds or any property the acquisition, construction or improvement of which is to be financed or refinanced directly or indirectly with such Gross Proceeds (including property financed with Gross Proceeds of the Refunded Obligations), other than taxes of general application within the Issuer or interest earned on investments acquired with such Gross Proceeds pending application for their intended purposes.

D. No Private Loan. Except to the extent that it will not cause the Bonds to become "private activity bonds" within the meaning of section 141 of the Code and the Regulations and rulings thereunder, the Issuer shall not use Gross Proceeds of the Bonds to make or finance loans

to any person or entity other than a state or local government. For purposes of the foregoing covenant, such Gross Proceeds are considered to be "loaned" to a person or entity if: (1) property acquired, constructed or improved with such Gross Proceeds is sold or leased to such person or entity in a transaction which creates a debt for federal income tax purposes; (2) capacity in or service from such property is committed to such person or entity under a take-or-pay, output or similar contract or arrangement; or (3) indirect benefits, or burdens and benefits of ownership, of such Gross Proceeds or any property acquired, constructed or improved with such Gross Proceeds are otherwise transferred in a transaction which is the economic equivalent of a loan.

E. Not to Invest at Higher Yield. Except to the extent that it will not cause the Bonds to become "private activity bonds" within the meaning of section 148 of the Code and the Regulations and rulings thereunder, the Issuer shall not at any time prior to the final Stated Maturity of the Bonds directly or indirectly invest Gross Proceeds in any Investment, if as a result of such investment the Yield of any Investment acquired with Gross Proceeds, whether then held or previously disposed of, materially exceeds the Yield of the Bonds.

F. Not Federally Guaranteed. Except to the extent permitted by section 149(b) of the Code and the Regulations and rulings thereunder, the Issuer shall not take or omit to take any action which would cause the Bonds to be federally guaranteed within the meaning of section 149(b) of the Code and the Regulations and rulings thereunder.

G. Information Report. The Issuer shall timely file the information required by section 149(e) of the Code with the Secretary of the Treasury on Form 8038-G or such other form and in such place as the Secretary may prescribe.

H. Rebate of Arbitrage Profits. Except to the extent otherwise provided in section 148(f) of the Code and the Regulations and rulings thereunder:

(1) The Issuer shall account for all Gross Proceeds (including all receipts, expenditures and investments thereof) on its books of account separately and apart from all other funds (and receipts, expenditures and investments thereof) and shall retain all records of accounting for at least six years after the day on which the last Outstanding Bond is discharged. However, to the extent permitted by law, the Issuer may commingle Gross Proceeds of the Bonds with other money of the Issuer, provided that the Issuer separately accounts for each receipt and expenditure of Gross Proceeds and the obligations acquired therewith.

(2) Not less frequently than each Computation Date, the Issuer shall calculate the Rebate Amount in accordance with rules set forth in section 148(f) of the Code and the Regulations and rulings thereunder. The Issuer shall maintain such calculations with its official transcript of proceedings relating to the issuance of the Bonds until six years after the final Computation Date.

(3) As additional consideration for the purchase of the Bonds by the Purchasers and the loan of the money represented thereby and in order to induce such purchase by measures designed to insure the excludability of the interest thereon from the gross income of the owners thereof for federal income tax purposes, the Issuer shall pay to the United

States out of the Bond Fund or its general fund, as permitted by applicable Texas statute, regulation or opinion of the Attorney General of the State of Texas, the amount that when added to the future value of previous rebate payments made for the Bonds equals (i) in the case of a Final Computation Date as defined in Section 1.148-3(e)(2) of the Regulations, one hundred percent (100%) of the Rebate Amount on such date; and (ii) in the case of any other Computation Date, ninety percent (90%) of the Rebate Amount on such date. In all cases, the rebate payments shall be made at the times, in the installments, to the place and in the manner as is or may be required by section 148(f) of the Code and the Regulations and rulings thereunder, and shall be accompanied by Form 8038-T or such other forms and information as is or may be required by section 148(f) of the Code and the Regulations and rulings thereunder.

(4) The Issuer shall exercise reasonable diligence to assure that no errors are made in the calculations and payments required by paragraphs (2) and (3), and if an error is made, to discover and promptly correct such error within a reasonable amount of time thereafter (and in all events within one hundred eighty (180) days after discovery of the error), including payment to the United States of any additional Rebate Amount owed to it, interest thereon, and any penalty imposed under Section 1.148-3(h) of the Regulations.

I. Not to Divert Arbitrage Profits. Except to the extent permitted by section 148 of the Code and the Regulations and rulings thereunder, the Issuer shall not, at any time prior to the earlier of the Stated Maturity or final payment of the Bonds, enter into any transaction that reduces the amount required to be paid to the United States pursuant to Subsection H of this Section because such transaction results in a smaller profit or a larger loss than would have resulted if the transaction had been at arm's length and had the Yield of the Bonds not been relevant to either party.

J. Bonds Not Hedge Bonds.

(1) At the time the original bonds refunded by the Refunded Obligations were issued, the Issuer reasonably expected to spend at least 85% of the spendable proceeds of such bonds within three years after such bonds were issued.

(2) Not more than 50% of the proceeds of the original bonds refunded by the Refunded Obligations were invested in Nonpurpose Investments having a substantially guaranteed Yield for a period of 4 years or more.

K. Current Refunding of Certain of the Refunded Obligations. The Bonds are issued, in part, to refund the Refunded Obligations, and the Bonds will be issued, and the proceeds thereof used, within 90 days after the Closing Date for the redemption of the Refunded Obligations. In the issuance of the Bonds, the Issuer has employed no "device" to obtain a material financial advantage (based on arbitrage), within the meaning of section 149(d)(4) of the Code, apart from savings attributable to lower interest rates. The Issuer has complied with the covenants, representations, and warranties contained in the documents executed in connection with the issuance of these Refunded Obligations.

L. Elections. The Issuer hereby directs and authorizes any Authorized Official, either or any combination of them, to make elections permitted or required pursuant to the provisions of the Code or the Regulations, as they deem necessary or appropriate in connection with the Bonds, in the Certificate as to Tax Exemption or similar or other appropriate certificate, form or document. Such elections shall be deemed to be made on the Closing Date.

SECTION 35. Reserved.

SECTION 36. Control and Custody of Bonds. The Chairman of the Board shall be and is hereby authorized to take and have charge of all necessary orders and records pending investigation by the Attorney General of the State of Texas and shall take and have charge and control of the Bonds pending their approval by the Attorney General, the registration thereof by the Comptroller of Public Accounts and the delivery of the Bonds to the Purchasers.

Furthermore, the Chairman and Secretary of the Board, the Chancellor, or the Vice Chancellor for Financial and Auxiliary Services, either or all, are hereby authorized and directed to furnish and execute such documents relating to the Issuer and its financial affairs as may be necessary for the issuance of the Bonds, the approval of the Attorney General and their registration by the Comptroller of Public Accounts and, together with the Issuer's financial advisors, Bond Counsel, and the Paying Agent/Registrar, make the necessary arrangements for the delivery of the Initial Bond to the Purchasers and the initial exchange thereof for definitive Bonds.

SECTION 37. Printed Opinion. The Purchasers' obligation to accept delivery of the Bonds is subject to its being furnished a final opinion of Norton Rose Fulbright US LLP, as Bond Counsel, said opinion to be dated and delivered as of the date of initial delivery and payment for such Bonds. Printing of a true and correct copy of said opinion on the reverse side of each of said Bonds, with an appropriate certificate pertaining thereto executed by facsimile signature of the Secretary of the Board is hereby approved and authorized.

SECTION 38. CUSIP Numbers. CUSIP numbers may be printed or typed on the definitive Bonds. It is expressly provided, however, that the presence or absence of CUSIP numbers on the definitive Bonds shall be of no significance or effect as regards the legality thereof, and neither the Issuer nor attorneys approving said Bonds as to legality are to be held responsible for CUSIP numbers incorrectly printed or typed on the definitive Bonds.

SECTION 39. Effect of Headings. The Section headings herein are for convenience only and shall not affect the construction hereof.

SECTION 40. Benefits of Resolution. Nothing in this Resolution, expressed or implied, is intended or shall be construed to confer upon any person other than the Issuer, Bond Counsel, Paying Agent/Registrar, and the Holders, any right, remedy, or claim, legal or equitable, under or by reason of this Resolution or any provision hereof, this Resolution and all its provisions being intended to be and being for the sole and exclusive benefit of the Issuer, Bond Counsel, the Paying Agent/Registrar, and the Holders.

SECTION 41. Inconsistent Provisions. All orders and resolutions, or parts thereof, which are in conflict or inconsistent with any provision of this Resolution are hereby repealed to the

extent of such conflict, and the provisions of this Resolution shall be and remain controlling as to the matters ordered herein.

SECTION 42. Construction of Terms. If appropriate in the context of this Resolution, words of the singular number shall be considered to include the plural, words of the plural number shall be considered to include the singular, and words of the masculine, feminine or neuter gender shall be considered to include the other genders.

SECTION 43. Governing Law. This Resolution shall be construed and enforced in accordance with the laws of the State and the United States of America.

SECTION 44. Severability. If any provision of this Resolution or the application thereof to any person or circumstance shall be held to be invalid, the remainder of this Resolution and the application of such provision to other persons and circumstances shall nevertheless be valid, and the Board hereby declares that this Resolution would have been enacted without such invalid provision.

SECTION 45. Incorporation of Preamble Recitals. The recitals contained in the preamble hereof are hereby found to be true, and such recitals are hereby made a part of this Resolution for all purposes and are adopted as a part of the judgment and findings of the Board.

SECTION 46. Authorization of Paying Agent/Registrar Agreements. The Board hereby finds and determines that it is in the best interest of the Issuer to authorize the execution of the Paying Agent/Registrar Agreements concerning the payment, exchange, and transferability of the Bonds. Copies of the Paying Agent/Registrar Agreements are attached hereto, in substantially final form, as Exhibit A and are incorporated by reference to the provisions of this Resolution.

SECTION 47. Public Meeting. It is officially found, determined, and declared that the meeting at which this Resolution is adopted was open to the public and public notice of the time, place, and subject matter of the public business to be considered at such meeting, including this Resolution, was given, all as required by Chapter 551, as amended, Texas Government Code.

SECTION 48. Unavailability of Authorized Publication. If, because of the temporary or permanent suspension of any newspaper, journal, or other publication, or, for any reason, publication of notice cannot be made meeting any requirements herein established, any notice required to be published by the provisions of this Resolution shall be given in such other manner and at such time or times as in the judgment of the Issuer or of the Paying Agent/Registrar shall most effectively approximate such required publication and the giving of such notice in such manner shall for all purposes of this Resolution be deemed to be in compliance with the requirements for publication thereof.

SECTION 49. No Recourse Against Officials of the Issuer. No recourse shall be had for the payment of principal of, premium, if any, or interest on any Bond or for any claim based thereon or on this Resolution against any official of the Issuer or any person executing any Bond.

SECTION 50. Continuing Disclosure Undertaking.

A. Definitions.

As used in this Section, the following terms have the meanings ascribed to such terms below:

EMMA means the MSRB's Electronic Municipal Market Access system, accessible by the general public, without charge, on the internet through the uniform resource locator (URL) http://www.emma.msrb.org.

Financial Obligation means a (a) debt obligation; (b) derivative instrument entered into in connection with, or pledged as security or a source of payment for, an existing or planned debt obligation; or (c) guarantee of a debt obligation or any such derivative instrument; provided that "financial obligation" shall not include municipal securities (as defined in the Securities Exchange Act of 1934, as amended) as to which a final official statement (as defined in the Rule) has been provided to the MSRB consistent with the Rule.

MSRB means the Municipal Securities Rulemaking Board.

Rule means SEC Rule 15c2-12, as amended from time to time.

SEC means the United States Securities and Exchange Commission.

Undertaking means the Issuer's continuing disclosure undertaking, described in Paragraphs B through F below, hereunder accepted and entered into by the Issuer for the purpose of compliance with the Rule.

B. Annual Reports.

The Issuer shall file annually with the MSRB, (1) within six months after the end of each fiscal year ending in or after 2026, financial information and operating data with respect to the Issuer of the general type included in the final Official Statement authorized by Section 30 of this Resolution, being the information described in Exhibit E hereto, and (2) if not provided as part of such financial information and operating data, audited financial statements of the Issuer, when and if available. Any financial statements so to be provided shall be (i) prepared in accordance with the accounting principles described in Exhibit E hereto, or such other accounting principles as the Issuer may be required to employ from time to time pursuant to state law or regulation, and (ii) audited, if the Issuer commissions an audit of such financial statements and the audit is completed within the period during which they must be provided. If the audit of such financial statements is not complete within such period, then the Issuer shall file unaudited financial statements within such period and audited financial statements for the applicable fiscal year to the MSRB, when and if the audit report on such financial statements becomes available. Under current Texas law, including, but not limited to, Chapter 44, as amended, Texas Education Code, the Issuer must keep its fiscal records in accordance with generally accepted accounting principles, must have its financial accounts and records audited by a certified or permitted public accountant and must file each audit report with the Texas Higher Coordinating Board within 150 days after the close of the Issuer's fiscal year. Copies of each audit report must also be filed in the office of the Issuer and with the Secretary, Board of Trustees. The Issuer's fiscal records and audit reports are available for public inspection during the regular business hours of the Chancellor. Additionally, upon the filing of these financial statements and the annual audit, these documents are subject to the Texas Open Records Act, as amended, Texas Government Code, Chapter 552. Thereafter, any

person may obtain copies of these documents upon submission of a written request to the Chancellor at Alamo Community College District at 2222 North Alamo Street, San Antonio, Texas 78215, and upon paying the reasonable copying, handling, and delivery charges for providing this information.

If the Issuer changes its fiscal year, it will file notice of such change (and of the date of the new fiscal year end) with the MSRB prior to the next date by which the Issuer otherwise would be required to provide financial information and operating data pursuant to this Section.

C. Notice of Certain Events.

The Issuer shall provide notice of any of the following events with respect to the Bonds to the MSRB in a timely manner and not more than 10 business days after occurrence of the event:

(1) Principal and interest payment delinquencies;

(2) Non-payment related defaults, if material;

(3) Unscheduled draws on debt service reserves reflecting financial difficulties;

(4) Unscheduled draws on credit enhancements reflecting financial difficulties;

(5) Substitution of credit or liquidity providers, or their failure to perform;

(6) Adverse tax opinions, the issuance by the Internal Revenue Service of proposed or final determinations of taxability, Notices of Proposed Issue (IRS Form 5701-TEB), or other material notices or determinations with respect to the tax status of the Bonds, or other material events affecting the tax status of the Bonds;

(7) Modifications to rights of holders of the Bonds, if material;

(8) Bond calls, if material, and tender offers;

(9) Defeasances;

(10) Release, substitution, or sale of property securing repayment of the Bonds, if material;

(11) Rating changes;

(12) Bankruptcy, insolvency, receivership, or similar event of the Issuer, which shall occur as described below;

(13) The consummation of a merger, consolidation, or acquisition involving the Issuer or the sale of all or substantially all of its assets, other than in the ordinary course of business, the entry into of a definitive agreement to undertake such an action or the termination of a definitive agreement relating to any such actions, other than pursuant to its terms, if material;

(14) Appointment of a successor or additional paying agent/registrar or the change of name of a paying agent/registrar, if material;

(15) Incurrence of a Financial Obligation of the Issuer, if material, or agreement to covenants, events of default, remedies, priority rights, or other similar terms of a Financial Obligation of the Issuer, any of which affect security holders, if material; and

(16) Default, event of acceleration, termination event, modification of terms, or other similar events under the terms of a Financial Obligation of the Issuer, any of which reflect financial difficulties.

For these purposes, (a) any event described in the immediately preceding paragraph (12) is considered to occur when any of the following occur: the appointment of a receiver, fiscal agent, or similar officer for the Issuer in a proceeding under the United States Bankruptcy Code or in any other proceeding under state or federal law in which a court or governmental authority has assumed jurisdiction over substantially all of the assets or business of the Issuer, or if such jurisdiction has been assumed by leaving the existing governing body and officials or officers in possession but subject to the supervision and orders of a court or governmental authority, or the entry of an order confirming a plan of reorganization, arrangement, or liquidation by a court or governmental authority having supervision or jurisdiction over substantially all of the assets or business of the Issuer, and (b) the Issuer intends the words used in the immediately preceding paragraphs (15) and (16) and the definition of Financial Obligation in this Section to have the same meanings as when they are used in the Rule, as evidenced by SEC Release No. 34-83885, dated August 20, 2018.

The Issuer shall notify the MSRB, in a timely manner, of any failure by the Issuer to provide financial information or operating data in accordance with this Section by the time required by this Section.

D. Limitations, Disclaimers, and Amendments.

The Issuer shall be obligated to observe and perform the covenants specified in this Section for so long as, but only for so long as, the Issuer remains an "obligated person" with respect to the Bonds within the meaning of the Rule, except that the Issuer in any event will give notice of any deposit that causes the Bonds to be no longer Outstanding.

The provisions of this Section are for the sole benefit of the Holders and beneficial owners of the Bonds, and nothing in this Section, express or implied, shall give any benefit or any legal or equitable right, remedy, or claim hereunder to any other person. The Issuer undertakes to provide only the financial information, operating data, financial statements, and notices which it has expressly agreed to provide pursuant to this Section and does not hereby undertake to provide any other information that may be relevant or material to a complete presentation of the Issuer's financial results, condition, or prospects or hereby undertake to update any information provided in accordance with this Section or otherwise, except as expressly provided herein. The Issuer does not make any representation or warranty concerning such information or its usefulness to a decision to invest in or sell Bonds at any future date.

UNDER NO CIRCUMSTANCES SHALL THE ISSUER BE LIABLE TO THE HOLDER OR BENEFICIAL OWNER OF ANY BOND OR ANY OTHER PERSON, IN CONTRACT OR

TORT, FOR DAMAGES RESULTING IN WHOLE OR IN PART FROM ANY BREACH BY THE ISSUER, WHETHER NEGLIGENT OR WITH OR WITHOUT FAULT ON ITS PART, OF ANY COVENANT SPECIFIED IN THIS SECTION, BUT EVERY RIGHT AND REMEDY OF ANY SUCH PERSON, IN CONTRACT OR TORT, FOR OR ON ACCOUNT OF ANY SUCH BREACH SHALL BE LIMITED TO AN ACTION FOR *MANDAMUS* OR SPECIFIC PERFORMANCE.

No default by the Issuer in observing or performing its obligations under this Section shall constitute a breach of or default under this Resolution for purposes of any other provision of this Resolution.

Nothing in this Section is intended or shall act to disclaim, waive, or otherwise limit the duties of the Issuer under federal and state securities laws.

The provisions of this Section may be amended by the Issuer from time to time to adapt to changed circumstances that arise from a change in legal requirements, a change in law, or a change in the identity, nature, status, or type of operations of the Issuer, but only if (1) the provisions of this Section, as so amended, would have permitted an underwriter to purchase or sell Bonds in the primary offering of the Bonds in compliance with the Rule, taking into account any amendments or interpretations of the Rule to the date of such amendment, as well as such changed circumstances, and (2) either (a) the Holders of a majority in aggregate principal amount (or any greater amount required by any other provision of this Resolution that authorizes such an amendment) of the Outstanding Bonds consent to such amendment or (b) a person that is unaffiliated with the Issuer (such as nationally recognized bond counsel) determines that such amendment will not materially impair the interests of the Holders and beneficial owners of the Bonds. The Issuer may also repeal or amend the provisions of this Section if the SEC amends or repeals the applicable provisions of the Rule or any court of final jurisdiction enters judgment that such provisions of the Rule are invalid, and the Issuer also may amend the provisions of this Section in its discretion in any other manner or circumstance, but in either case only if and to the extent that the provisions of this sentence would not have prevented an underwriter from lawfully purchasing or selling Bonds in the primary offering of the Bonds, giving effect to (a) such provisions as so amended and (b) any amendments or interpretations of the Rule. If the Issuer so amends the provisions of this Section, the Issuer shall include with any amended financial information or operating data next provided in accordance with this Section an explanation, in narrative form, of the reasons for the amendment and of the impact of any change in the type of financial information or operating data so provided.

E. Information Format – Incorporation by Reference.

The Issuer information required under this Section shall be filed with the MSRB through EMMA in such format and accompanied by such identifying information as may be specified from time to time thereby. Under the current rules of the MSRB, continuing disclosure documents submitted to EMMA must be in word-searchable portable document format (PDF) files that permit the document to be saved, viewed, printed, and retransmitted by electronic means and the series of obligations to which such continuing disclosure documents relate must be identified by CUSIP number or numbers.

Financial information and operating data to be provided pursuant to this Section may be set forth in full in one or more documents or may be included by specific reference to any document (including an official statement or other offering document) available to the public through EMMA or filed with the SEC.

F. General Policies and Procedures Concerning Compliance with Federal Securities Laws.

Because the issuance of the Bonds is subject to the provisions of the Rule and because the potential "underwriters" in a negotiated sale of the Bonds or the initial purchasers in a competitive sale of the Bonds may be subject to MSRB rules and regulations with respect to such sale (including certain due diligence and suitability requirements, among others), the Issuer hereby adopts the General Policies and Procedures Concerning Compliance with the Rule (the *Policies and Procedures*), attached hereto as Exhibit G, with which the Issuer shall follow to assure compliance with the Undertaking. The Issuer has developed these Policies and Procedures for the purpose of meeting its requirements of the Undertaking and, in connection therewith, has sought the guidance from its internal staff charged with administering the Issuer's financial affairs, its municipal or financial advisors, its legal counsel (including its Bond Counsel), and its independent accountants (to the extent determined to be necessary or advisable). The Policies and Procedures can be amended at the sole discretion of the Issuer and any such amendment will not be deemed to be an amendment to the Undertaking. Each Authorized Official is hereby authorized to amend the Policies and Procedures as a result of a change in law, a future issuance of indebtedness subject to the Rule, or another purpose determined by the Authorized Official to be necessary or desirable for or with respect to future compliance with the Undertaking.

SECTION 51. Book-Entry Only System.

It is intended that the Bonds initially be registered so as to participate in a securities depository system (the *DTC System*) with the Depository Trust Company, New York, New York, or any successor entity thereto (*DTC*), as set forth herein. Each Stated Maturity of the Bonds shall be issued (following cancellation of the Initial Bond described in Section 7) in the form of a separate single definitive Bond. Upon issuance, the ownership of each such Bond shall be registered in the name of Cede & Co., as the nominee of DTC, and all of the Outstanding Bonds shall be registered in the name of Cede & Co., as the nominee of DTC. The Issuer and the Paying Agent/Registrar are authorized to execute, deliver, and take the actions set forth in such letters to or agreements with DTC as shall be necessary to effectuate the DTC System, including the Letter of Representations attached hereto as Exhibit F (the *Representation Letter*).

With respect to the Bonds registered in the name of Cede & Co., as nominee of DTC, the Issuer and the Paying Agent/Registrar shall have no responsibility or obligation to any broker-dealer, bank, or other financial institution for which DTC holds the Bonds from time to time as securities depository (a *Depository Participant*) or to any person on behalf of whom such a Depository Participant holds an interest in the Bonds (an *Indirect Participant*). Without limiting the immediately preceding sentence, the Issuer and the Paying Agent/Registrar shall have no responsibility or obligation with respect to (i) the accuracy of the records of DTC, Cede & Co., or any Depository Participant with respect to any ownership interest in the Bonds, (ii) the delivery to any Depository Participant or any other person, other than a registered owner of the Bonds, as

shown on the Security Register, of any notice with respect to the Bonds, including any notice of redemption, or (iii) the delivery to any Depository Participant or any Indirect Participant or any other Person, other than a Holder of a Bond, of any amount with respect to principal of, premium, if any, or interest on the Bonds. While in the DTC System, no person other than Cede & Co., or any successor thereto, as nominee for DTC, shall receive a Bond evidencing the obligation of the Issuer to make payments of principal, premium, if any, and interest pursuant to this Resolution. Upon delivery by DTC to the Paying Agent/Registrar of written notice to the effect that DTC has determined to substitute a new nominee in place of Cede & Co., and subject to the provisions in this Resolution with respect to interest checks or drafts being mailed to the Holder, the word "Cede & Co." in this Resolution shall refer to such new nominee of DTC.

In the event that (a) the Issuer determines that DTC is incapable of discharging its responsibilities described herein and in the Representation Letter, (b) the Representation Letter shall be terminated for any reason, or (c) DTC or the Issuer determines that it is in the best interest of the beneficial owners of the Bonds that they be able to obtain certificated Bonds, the Issuer shall notify the Paying Agent/Registrar, DTC, and the Depository Participants of the availability within a reasonable period of time through DTC of bond certificates, and the Bonds shall no longer be restricted to being registered in the name of Cede & Co., as nominee of DTC. At that time, the Issuer may determine that the Bonds shall be registered in the name of and deposited with a successor depository operating a securities depository system, as may be acceptable to the Issuer, or such depository's agent or designee, and if the Issuer and the Paying Agent/Registrar do not select such alternate securities depository system then the Bonds may be registered in whatever name or names the Holders of Bonds transferring or exchanging the Bonds shall designate, in accordance with the provisions hereof.

Notwithstanding any other provision of this Resolution to the contrary, so long as any Bond is registered in the name of Cede & Co., as nominee of DTC, all payments with respect to principal of, premium, if any, and interest on such Bond and all notices with respect to such Bond shall be made and given, respectively, in the manner provided in the Representation Letter.

SECTION 52. Further Procedures. The officers and employees of the Issuer are hereby authorized, empowered and directed from time to time and at any time to do and perform all such acts and things and to execute, acknowledge and deliver in the name and under the corporate seal and on behalf of the Issuer all such instruments, whether or not herein mentioned, as may be necessary or desirable in order to carry out the terms and provisions of this Resolution, the initial sale and delivery of the Bonds, the Paying Agent/Registrar Agreements, the Agreement, the Purchase Contract, and the Official Statement. In addition, prior to the initial delivery of the Bonds, each Authorized Official, and Bond Counsel are hereby authorized and directed to approve any technical changes or corrections to this Resolution or to any of the instruments authorized and approved by this Resolution necessary in order to (i) correct any ambiguity or mistake or properly or more completely document the transactions contemplated and approved by this Resolution and as described in the Official Statement, (ii) obtain a rating from any of the national bond rating agencies, or (iii) obtain the approval of the Bonds by the Texas Attorney General's Office. In case any officer of the Issuer whose signature shall appear on any certificate shall cease to be such officer before the delivery of such certificate, such signature shall nevertheless be valid and sufficient for all purposes the same as if such officer had remained in office until such delivery.

SECTION 53. Delegation Authorization Pursuant to HB 1295. Though such parties may be identified, and the entry into a particular form of contract may be authorized herein, the Board, pursuant to Chapter 1371, and other applicable law, hereby delegates to the Chair of the Board, the Secretary of the Board, the Chancellor, and/or the Vice Chancellor for Financial and Auxiliary Services the authority to independently select the counterparty to any agreement with any paying agent/registrar, rating agency, securities depository, or any other contract that is determined by the Chair of the Board, the Secretary of the Board, the Chancellor, and/or the Vice Chancellor for Financial and Auxiliary Services, the District's financial advisor, or the District's bond counsel to be necessary or incidental to the issuance of the Bonds as long as each of such contracts has a value of less than the amount referenced in Section 2252.908 of the Texas Government Code (collectively, the *Ancillary Bond Contracts*) and, as necessary, to execute the Ancillary Bond Contracts on behalf and as the act and deed of the District. The Governing Body has not participated in the selection of any of the business entities which are counterparties to the Ancillary Bond Contracts.

SECTION 54. Effective Date. This Resolution shall be in force and effect from and after its final passage, and it is so resolved.

PASSED AND ADOPTED on the 19th day of May, 2026.

ALAMO COMMUNITY COLLEGE DISTRICT

By_____
Chairman, Board of Trustees

ATTEST:

_____
Secretary, Board of Trustees

(ISSUER SEAL)

Schedule I – Table of Refunded Obligations
Schedule II – Form of Approval Certificate
Exhibit A – Form of the Paying Agent/Registrar Agreements
Exhibit B – Form of Purchase Contract
Exhibit C – Form of Escrow and Trust Agreement
Exhibit D – Notices of Redemption
Exhibit E – Description of Annual Financial Information
Exhibit F – DTC Letter of Representations
Exhibit G – General Policies and Procedures Concerning Compliance with the Rule

Schedule I

Table of Refunded Obligations

1. Alamo Community College District Revenue Financing System Senior Lien Revenue and Refunding Bonds, Series 2012A, dated March 1, 2012, in the original principal amount of $11,600,000 and stated to mature on November 1 in each of the years 2026 through 2032 and November 1, 2036 in the aggregate principal amount of $11,600,000 (the *2012 Refunded Obligations*). The redemption date for the 2012 Refunded Obligations is _____, 2026.

2. Alamo Community College District Revenue Financing System Senior Lien Revenue Bonds, Series 2017, dated January 15, 2017, in the original principal amount of $34,880,000 and stated to mature on November 1 in each of the years 2027 through 2037, November 1, 2041 (4.00% coupon), November 1, 2041 (5.00% coupon) and November 1, 2046 in the aggregate principal amount of $28,295,000 (the *2017 Refunded Obligations*, and together with the 2012 Refunded Obligations, the *Refunded Obligations*). The redemption date for the 2017 Refunded Obligations is _____, 2026.

Schedule II

Approval Certificates

See Tab No. __

EXHIBIT A

Paying Agent/Registrar Agreements

See Tab No. __

EXHIBIT B

Purchase Contract

See Tab No. __

EXHIBIT C

Escrow and Trust Agreement

See Tab No. __

EXHIBIT D

Notices of Redemption

See Tab No. __

EXHIBIT E

Description of Annual Financial Information

The following information is referred to in Section 50 of this Resolution.

Annual Financial Statements and Operating Data

The financial information and operating data with respect to the Issuer to be provided annually in accordance with such Section are as specified (and included in the Appendix or under the headings of the Official Statement referred to) below:

1. The quantitative financial information and operating date of the Issuer of the general type included in [Tables 1 through 8] of the Official Statement.

2. The Issuer's audited financial statements for the most recently concluded fiscal year or to the extent these audited financial statements are not available, the portions of the unaudited financial statements of the Issuer appended to the Official Statement as [Appendix A], but for the most recently concluded fiscal year.

Accounting Principles

The accounting principles referred to in such Section are generally accepted accounting principles for governmental units as prescribed by the Government Accounting Standards Board from time to time.

EXHIBIT F

DTC Letter of Representations

See Tab No. __

EXHIBIT G

General Policies and Procedures Concerning Compliance with the Rule

I. Capitalized terms used in this Exhibit have the meanings ascribed thereto in Section 50A of the Resolution. "Bonds" refers to the Bonds that are the subject of the Resolution to which this Exhibit is attached

II. As a capital markets participant, the District is aware of its continuing disclosure requirements and obligations existing under the Rule prior to February 27, 2019, the effective date of the most recent amendment to the Rule (the *Effective Date*), and has implemented and maintained internal policies, processes, and procedures to ensure compliance therewith. Adherence to these internal policies, processes, and procedures has enabled underwriters in non-exempt negotiated sales and initial purchasers in non-exempt competitive sales to comply with their obligations arising under various MSRB rules and regulations concerning due diligence and findings of suitability, among other matters, regarding the District's compliance with the Rule.

III. The District is aware that the Rule was amended as of the Effective Date (the *Rule Amendment*) and has accommodated this amendment by adding subparagraphs (15) and (16) to Section 50C of the Resolution, which provisions are a part of the Undertaking.

IV. The District is aware that "participating underwriters" (as such term is defined in the Rule) of the Bonds must make inquiry and reasonably believe that the District is likely to comply with the Undertaking and that the standards for determining compliance have increased over time as a result of, among others, the United States Securities and Exchange Commission's Municipalities Continuing Disclosure Cooperation Initiative and regulatory commentary relating to the effectiveness of the Rule Amendment.

V. The District now establishes the following general policies and procedures (the *Policies and Procedures*) for satisfying its obligations pursuant to the Undertaking, which policies and procedures have been developed based on the District's informal policies, procedures, and processes utilized prior to the Effective Date for compliance with the District's obligations under the Rule, the advice from and discussions with the District's internal senior staff (including staff charged with administering the District's financial affairs), its municipal or financial advisors, its legal counsel (including Bond Counsel), and its independent accountants, to the extent determined to be necessary or advisable (collectively, the *Compliance Team*):

1. the Chancellor (the *Compliance Officer*) shall be responsible for satisfying the District's obligations pursuant to the Undertaking through adherence to these Policies and Procedures;

2. the Compliance Officer shall establish reminder or "tickler" systems to identify and timely report to the MSRB, in the format thereby prescribed from time to time, the District's information of the type described in Section 50B of the Resolution;

3. the Compliance Officer shall promptly determine the occurrence of any of the events described in Section 50C of the Resolution;

4. the Compliance Officer shall work with external consultants of the District, as and to the extent necessary, to timely prepare and file with the MSRB the annual information of the District and notice of the occurrence of any of the events referenced in Clauses 2 and 3 above, respectively, the foregoing being required to satisfy the terms of the Undertaking;

5. the Compliance Officer shall establish a system for identifying and monitoring any Financial Obligations, whether now existing or hereafter entered into by the District, and (upon identification) determining if such Financial Obligation has the potential to materially impact the security or source of repayment of the Bonds;

6. upon identification of any Financial Obligation meeting the materiality standard identified in Clause 5 above, the Compliance Officer shall establish a process for identifying and monitoring any District agreement to covenants, events of default, remedies, priority rights, or other similar terms under such Financial Obligation;

7. the Compliance Officer shall establish a process for identifying the occurrence of any default, event of acceleration, termination event, modification of terms, or other similar events under the terms of any Financial Obligation, the occurrence of any of which reflect financial difficulties of the District; and

8. the Compliance Officer shall annually review these Policies and Procedures with the remainder of the Compliance Team, make any modifications on an internal document retained by the Compliance Officer and available to any "participating underwriter" (as defined in the Rule), if requested, and on the basis of this annual review (to the extent determined to be necessary or desirable), seek additional training for herself or himself, as well as other members of the District's internal staff identified by the Compliance Officer to assist with the District's satisfaction of the terms and provisions of the Undertaking.

EXHIBIT A

CONSIDERATION AND APPROVAL OF A RESOLUTION BY THE BOARD OF TRUSTEES OF THE ALAMO COMMUNITY COLLEGE DISTRICT AUTHORIZING THE ISSUANCE OF "ALAMO COMMUNITY COLLEGE DISTRICT REVENUE FINANCING SYSTEM SENIOR LIEN REVENUE REFUNDING BONDS, SERIES 2026"; PROVIDING FOR THE PAYMENT OF THE BONDS BY A LIEN ON AND PLEDGE OF THE PLEDGED REVENUES TO THE PAYMENT OF THE PRINCIPAL OF AND INTEREST ON THE BONDS; DELEGATING THE AUTHORITY TO CERTAIN MEMBERS OF THE BOARD OF TRUSTEES AND DISTRICT STAFF TO EXECUTE CERTAIN DOCUMENTS RELATING TO THE SALE OF THE BONDS

EXHIBIT B

I MOVE THAT THE BOARD OF TRUSTEES APPROVE A RESOLUTION AUTHORIZING THE ISSUANCE OF “ALAMO COMMUNITY COLLEGE DISTRICT REVENUE FINANCING SYSTEM SENIOR LIEN REVENUE REFUNDING BONDS, SERIES 2026” PURSUANT TO A DELEGATED SALE

Regular Board Meeting
May 19, 2026

RESOLUTION AUTHORIZING THE ISSUANCE OF REVENUE FINANCING SYSTEM VARIABLE RATE SENIOR LIEN REVENUE REFUNDING BONDS, SERIES 2026

ALAMO COLLEGES DISTRICT

Sean Mullen, CTP, CFP®
Treasurer

REQUESTED BOARD ACTION

Adopt the attached Resolution authorizing the issuance of "Alamo Community College District Revenue Financing System Variable Rate Senior Lien Revenue Refunding Bonds, Series 2026"; providing for the payment of the bonds by a lien on and pledge of the pledged revenues to secure the payment of the principal of and interest on the bonds equally and ratably with certain currently outstanding obligations; prescribing the form, terms, conditions, and resolving other matters incident and related to the issuance, sale, and delivery of the bonds, including the approval and distribution of an official statement pertaining thereto; authorizing the execution of a paying agent/registrar agreement, escrow agreement, remarketing agreement, purchase contract, and tender agent agreement; complying with the requirements of the depository trust company's letter of representations; delegating the authority to certain members of the Board of Trustees and District staff to execute certain documents relating to the sale of the bonds; and providing an effective date.

ALAMO COLLEGES DISTRICT

THANK YOU

Discussion and Possible Action by the Board of Trustees for consideration and approval of a Resolution authorizing the issuance of Revenue Financing System Variable Rate Senior Lien Revenue Refunding Bonds, Series 2026; providing for the payment of the bonds by a lien on and pledge of the pledged revenues to secure the payment of the principal of and interest on the bonds equally and ratably with certain currently outstanding obligations; prescribing the form, terms, conditions, and resolving other matters incident and related to the issuance, sale, and delivery of the bonds, including the approval and distribution of an official statement pertaining thereto; authorizing the execution of a paying agent/registrar agreement, escrow agreement, remarketing agreement, purchase contract, and tender agent agreement; complying with the requirements of the depository trust company's letter of representations; delegating the authority to certain members of the Board of Trustees and District staff to execute certain documents relating to the sale of the bonds; and providing an effective date.

Presented to the Board Acting as Committee of the Whole on May 12, 2026, and now recommended for approval to the ALAMO COLLEGES DISTRICT BOARD OF TRUSTEES on May 19, 2026.

MINUTE ORDER
"The Alamo Colleges Board of Trustees hereby adopts the attached Resolution authorizing the issuance of "Alamo Community College District Revenue Financing System Variable Rate Senior Lien Revenue Refunding Bonds, Series 2026"; providing for the payment of the bonds by a lien on and pledge of the pledged revenues to secure the payment of the principal of and interest on the bonds equally and ratably with certain currently outstanding obligations; prescribing the form, terms, conditions, and resolving other matters incident and related to the issuance, sale, and delivery of the bonds, including the approval and distribution of an official statement pertaining thereto; authorizing the execution of a paying agent/registrar agreement, escrow agreement, remarketing agreement, purchase contract, and tender agent agreement; complying with the requirements of the depository trust company's letter of representations; delegating the authority to certain members of the Board of Trustees and District staff to execute certain documents relating to the sale of the bonds; and providing an effective date."

PURPOSE
The purpose of this action is to obtain Board authorization of the Resolution authorizing issuance of "Alamo Community College District Revenue Financing System Variable Rate Senior Lien Revenue Refunding Bonds, Series 2026".

BACKGROUND
The FY 2027 Debt Management Plan is expected to be approved by the Board of Trustees in conjunction with this Minute Order on May 19, 2026. The plan includes the recommendation to refund certain maturities of the District's currently outstanding indebtedness for debt service savings of a minimum net present value of 3%, and pay the costs of issuance of the Bonds. It is planned that these Bonds would be issued by August 2026.

IMPLICATIONS
Financial: Issue Senior Lien Revenue Refunding Bonds in amount TBD for net savings TBD
Strategic Plan: AlamoFORWARD: Performance Excellence
Human Resources: None

ATTACHMENTS: Exhibit A: Resolution
Exhibit B: Motion Language

Patrick F. Vrba, Jr., CPA Interim Associate Vice Chancellor for Finance & Fiscal Services	Date

Lisa L. Mazure, MSA, CPA Interim Vice Chancellor for Finance & Auxiliary Services	Date

Dr. Mike Flores Chancellor	Date

A RESOLUTION BY THE BOARD OF TRUSTEES OF THE ALAMO COMMUNITY COLLEGE DISTRICT AUTHORIZING THE ISSUANCE OF "ALAMO COMMUNITY COLLEGE DISTRICT REVENUE FINANCING SYSTEM VARIABLE RATE SENIOR LIEN REVENUE REFUNDING BONDS, SERIES 2026"; PROVIDING FOR A LIEN ON AND PLEDGE OF THE PLEDGED REVENUES TO SECURE THE PAYMENT OF THE PRINCIPAL OF AND INTEREST ON THE BONDS EQUALLY AND RATABLY WITH CERTAIN CURRENTLY OUTSTANDING OBLIGATIONS; PRESCRIBING THE FORM, TERMS, CONDITIONS, AND RESOLVING OTHER MATTERS INCIDENT AND RELATED TO THE ISSUANCE, SALE, AND DELIVERY OF THE BONDS, INCLUDING THE APPROVAL AND DISTRIBUTION OF AN OFFERING MEMORANDUM PERTAINING THERETO; AUTHORIZING THE EXECUTION OF A PAYING AGENT/REGISTRAR AGREEMENT, AN ESCROW AGREEMENT, A REMARKETING AGREEMENT, A PURCHASE CONTRACT, AND A TENDER AGENT AGREEMENT; COMPLYING WITH THE REQUIREMENTS OF THE DEPOSITORY TRUST COMPANY'S LETTER OF REPRESENTATIONS; DELEGATING THE AUTHORITY TO CERTAIN MEMBERS OF THE BOARD OF TRUSTEES AND DISTRICT STAFF TO EXECUTE CERTAIN DOCUMENTS RELATING TO THE SALE OF THE BONDS; AND PROVIDING AN EFFECTIVE DATE

WHEREAS, the Board of Trustees (the *Board*) of the Alamo Community College District (the *District* or the *Issuer*) has heretofore issued, sold, and delivered, and there are currently outstanding, obligations in the aggregate principal amount of $_____, being the obligations set forth on Schedule I hereto which is incorporated by reference for all purposes to this resolution (the *Refunded Obligations*); and

WHEREAS, pursuant to the provisions of Chapter 1207, as amended, Texas Government Code (the *Chapter 1207*), the Board is authorized to issue revenue refunding bonds and deposit the proceeds of sale under an escrow agreement to provide for the payment of the Refunded Obligations, and such deposit, when made in accordance with the Chapter 1207, shall constitute the making of firm banking and financial arrangements for the discharge and final payment of the Refunded Obligations; and

WHEREAS, Chapter 1207 requires that the deposit of the proceeds from the sale of the revenue refunding bonds be deposited directly with any place of payment for the Refunded Obligations or a designated escrow agent that is not a depository bank of the Issuer; and

WHEREAS, BOKF, NA, Houston, Texas currently serves as the paying agent for the Refunded Obligations; and

WHEREAS, _____, _____, _____, which is not a depository of the Issuer, is appointed and will serve as the Paying Agent/Registrar (hereinafter defined) and Escrow Agent (hereinafter defined) for the revenue refunding bonds; and

WHEREAS, the Board hereby finds and determines that the refunding of the Refunded Obligations will be refunded with long term, variable-rate obligations; accordingly, and as permitted by the provisions of Section 1207.008, as amended, Texas Government Code, it is not practicable to calculate the savings from the refunding of the Refunded Obligations with long term, variable rate obligations; and

WHEREAS, Section 130.123(f), as amended, Texas Education Code (*Section 130.123(f)*), provides for the refunding of revenue bonds issued pursuant to Section 130.123(a), as amended, Texas Education Code and provides that all provisions of Section 130.123, as amended, Texas Education Code shall apply to such refunding bonds; and

WHEREAS, the Board hereby finds and determines that a series of revenue refunding bonds (the *Bonds*) should be issued pursuant to, as applicable, Chapter 1207, Section 130.123(a), Section 130.123(f), as amended, and Chapter 1371, as amended, Texas Government Code (*Chapter 1371*), to refund the Refunded Obligations and for the other purposes specified herein; and

WHEREAS, the Board hereby finds and determines that the issuance of the Bonds is in the best interests of the residents of the Issuer, now, therefore,

BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE ALAMO COMMUNITY COLLEGE DISTRICT:

ARTICLE I
DEFINITIONS AND OTHER PRELIMINARY MATTERS

Section 1.01. Definitions. Unless otherwise expressly provided or unless the context clearly requires otherwise in this Resolution, the following terms shall have the meanings specified below:

Additional Senior Lien Obligations shall mean the additional parity revenue bonds the Issuer reserves the right to issue in accordance with the terms and conditions prescribed in Article V of this Resolution and which obligations are equally and ratably secured by a first and prior lien on and pledge of the Pledged Revenues on a parity with the then-Outstanding Senior Lien Obligations.

Annual Debt Service shall mean, as of a particular date of computation and with respect to a particular Fiscal Year and to any Outstanding Senior Lien Obligations, an amount of money equal to the aggregate of all interest payable during such Fiscal Year on all bonds of said series Outstanding on said date, plus all principal installments payable during such Fiscal Year with respect to all bonds of said series Outstanding on said date of computation, and less the portion of such principal and/or interest that the Issuer expects will be paid from the proceeds of Debt or such other lawfully available funds of the Issuer to be utilized for such purpose, all calculated on the

assumption that the bonds of said series will cease to be Outstanding by reason of the payment when due of principal installments payable at or after said date of computation with respect to the bonds of said series in accordance with this Resolution or the resolution or resolutions authorizing any series of Previously Issued Bonds or Additional Senior Lien Obligations.

Authorized Denominations shall mean $5,000 and any integral multiple thereof.

Authorized Official shall mean any of the Chairman of the Board, the Secretary of the Board, the Chancellor, or the Vice Chancellor for Financial and Auxiliary Services, and any successor thereto or person holding such position on an interim basis.

*Average Annual Debt Service Requirements s*hall mean, as of any particular date of computation, the aggregate of the Annual Debt Service of the Senior Lien Obligations divided by the number of years from the date of computation to the date of which the last outstanding Senior Lien Obligations matures. For purposes of this computation, a fraction of a year will be considered a full year.

Board or *Governing Body* shall mean the Board of Trustees of the District.

Bond Fund shall mean the special fund created and established by the provisions of Section 5.04 of this Resolution.

Bonds shall mean the $[_____] in original principal amount "Alamo Community College District Revenue Financing System Variable Rate Senior Lien Revenue Refunding Bonds, Series 2026" authorized for issuance pursuant to the terms of this Resolution.

Book-Entry-Only System shall mean the system maintained by the Securities Depository described in Section 2.07 and 2.09.

Business Day shall mean any day other than a Saturday, Sunday, legal holiday or any other day when banking institutions in New York, New York, or San Antonio, Texas are authorized or obligated by law or executive order to close or a day when the New York Stock Exchange is closed. Any payments required hereunder to be made on any day which is not a Business Day may be made instead on the next succeeding Business Day, and (except as to Purchased Bonds) no interest shall accrue on such payments in the interim.

Chapter 1371 shall mean Chapter 1371, as amended, Texas Government Code.

Closing Date shall mean the date of the initial delivery of and payment for the Bonds.

Colleges shall mean San Antonio College, St. Philip's College, Palo Alto College, Northwest Vista College, Northeast Lakeview College, and other junior college campuses in Bexar County, Texas, or elsewhere as permitted by law, being junior colleges now or hereafter owned and operated by the Alamo Community College District and its Board, including all campuses, buildings, facilities and services thereof.

Concurrently Adopted Resolution shall mean the resolution of the Governing Body adopted on the date of and concurrently with this Resolution pursuant to which the Series 2026 Fixed Rate Bonds, from time to time and in one or more series, are authorized to be issued.

Code shall mean the Internal Revenue Code of 1986, as amended by all legislation, if any, effective on or before the Closing Date, including applicable regulations, published rulings, and court decisions.

Conversion Date shall mean: (a) with respect to the Fixed Rate Period, the Fixed Rate Conversion Date and (b) with respect to the Term Rate Period, the Term Rate Conversion Date, as applicable.

Credit Agreement shall mean a loan agreement, revolving credit agreement, agreement establishing a line of credit, letter of credit, reimbursement agreement, insurance contract, commitments to purchase Debt, purchase or sale agreements, interest rate swap agreements, or commitments or other contracts or agreements authorized, recognized, and approved by the Issuer as a Credit Agreement in connection with the authorization, issuance, security, or payment of any Debt.

Dated Date shall mean [_____] [__], 2026.

Debt shall mean:

(1) all indebtedness payable from Pledged Revenues incurred or assumed by the Issuer for borrowed money (including indebtedness payable from Pledged Revenues arising under Credit Agreements) and all other financing obligations of the Issuer payable from Pledged Revenues that, in accordance with generally accepted accounting principles, are shown on the liability side of a balance sheet; and

(2) all other indebtedness payable from Pledged Revenues (other than indebtedness otherwise treated as Debt hereunder) for borrowed money or for the acquisition, construction, or improvement of property or capitalized lease obligations of the Issuer that are guaranteed, directly or indirectly, in any manner by the Issuer, or that is in effect guaranteed, directly or indirectly, by the Issuer through an agreement, contingent or otherwise, to purchase any such indebtedness or to advance or supply funds for the payment or purchase of any such indebtedness or to purchase property or services primarily for the purpose of enabling the debtor or seller to make payment of such indebtedness, or to assure the owner of the indebtedness against loss, or to supply funds to or in any other manner invest in the debtor (including any agreement to pay for property or services irrespective of whether or not such property is delivered or such services are rendered), or otherwise.

For the purpose of determining Debt, there shall be excluded any particular Debt if, upon or prior to the Stated Maturity thereof, there shall have been deposited with the proper depository (a) in trust the necessary funds (or investments that will provide sufficient funds, if permitted by the instrument creating such Debt) for the payment, redemption, or satisfaction of such Debt or (b) evidence of such Debt deposited for cancellation; and thereafter it shall not be considered Debt. No item shall be considered Debt unless such item constitutes indebtedness under generally

accepted accounting principles applied on a basis consistent with the financial statements of the Issuer in prior Fiscal Years.

Depository shall mean an official depository bank of the Issuer.

District shall mean the Alamo Community College District.

DTC shall mean The Depository Trust Company of New York, New York, or any successor securities depository.

DTC Participant shall mean brokers and dealers, banks, trust companies, clearing corporations and certain other organizations on whose behalf DTC was created to hold securities to facilitate the clearance and settlement of securities transactions among DTC Participants.

Event of Default shall mean any event of default as defined in Section 12.01 of this Resolution.

Fiscal Year shall mean the 12-month operational period of the Issuer ending on August 31 of each year or any other twelve month period established by the Board.

Fitch shall mean Fitch Ratings, Inc. and its successors and assigns.

Fixed Rate shall mean the per annum rate or rates of interest the Bonds shall bear during the Fixed Rate Period.

Fixed Rate Conversion Date shall mean the date on which the Bonds previously bearing interest at the Initial Rate or a Term Rate begin to bear interest at a Fixed Rate pursuant to Section 3.03, which Fixed Rate Conversion Date shall be an Interest Payment Date on which interest is payable for the Initial Rate Period or Term Rate Period from which the conversion is made.

Fixed Rate Period shall mean the period beginning on the Fixed Rate Conversion Date and ending at the stated maturity or maturities of the Bonds, during which the Bonds bear interest at one or more Fixed Rates.

General Fund shall mean that portion of the operating budget approved by the Board. It includes State appropriated funds, certain receipts of federal funds and grants, ad valorem taxes, and pursuant to current State law, the Issuer's student services fee to be segregated and separately accounted for in accordance with State law.

Government Securities shall mean (i) direct noncallable obligations of the United States, including obligations that are unconditionally guaranteed by, the United States of America; (ii) noncallable obligations of an agency or instrumentality of the United States, including obligations that are unconditionally guaranteed or insured by the agency or instrumentality and that, on the date the governing body of the issuer adopts or approves the proceedings authorizing the issuance of refunding bonds, are rated as to investment quality by a nationally recognized investment rating firm not less than AAA or its equivalent; (iii) noncallable obligations of a state or an agency or a county, municipality, or other political subdivision of a state that have been refunded and that, on

the date the governing body of the issuer adopts or approves the proceedings authorizing the issuance of refunding bonds, are rated as to investment quality by a nationally recognized investment rating firm not less than AAA or its equivalent; or (iv) any additional securities and obligations hereafter authorized by the laws of the State of Texas as eligible for use to accomplish the discharge of obligations such as the Bonds.

Highest Rate shall mean with respect to the Bonds, the lesser of (a) [7.00]% per annum or (b) the maximum net effective interest rate permitted by law to be paid thereon as provided by Texas Government Code, Section 1204.006, as amended, or the maximum net effective interest rate permitted by applicable law at the time of issuance of the Bonds.

Inferior Lien Obligations shall mean (i) any bonds, notes, warrants, or other Debt hereafter issued by the Issuer that are payable from and equally and ratably secured by a lien on and pledge of the Pledged Revenues that is inferior to the pledge thereof securing payment of the Previously Issued Bonds, the Bonds, the Series 2026 Fixed Rate Bonds, or any Additional Senior Lien Obligations or Subordinate Lien Obligations hereafter issued by the Issuer, (ii) any obligations that are issued subject to the limitations in Section 130.123, as amended, Texas Education Code, and (iii) obligations hereafter issued to refund any of the foregoing if issued in a manner that provides that the refunding bonds are payable from and equally and ratably secured, in whole or in part, by an inferior lien on and pledge of the Pledged Revenues as determined by the Board in accordance with applicable law.

Initial Bond shall mean the initial Bond authorized by Section 2.04(d) of this Resolution.

Initial Rate shall mean the initial interest rate or rates the Bonds shall bear for the Initial Rate Period.

Initial Rate Period shall mean the period commencing on the Closing Date and ending on [_____] [__], 20[__] during which period the Bonds bear interest at the single rate of interest set forth in Section 3.01 of this Resolution.

Interest Payment Date shall mean [May/November] [1], 20[__] and each [May/November] [1] and [May/November] [1] thereafter until stated maturity or prior redemption and each mandatory tender date during any Stepped Rate Period.

Interest Period shall mean (i) during the Initial Rate Period, the period from and including the Closing Date through [_____] [__], 20[__] and (ii) upon the expiration of the Initial Rate Period, the period from and including any Interest Payment Date to and including the day immediately preceding the next following Interest Payment Date.

Issuer shall mean the Alamo Community College District.

Moody's shall mean Moody's Investors Services, Inc., and its successors and assigns.

MSRB shall mean the Municipal Securities Rulemaking Board.

Opinion of Bond Counsel shall mean an opinion of nationally recognized bond counsel, to the effect that the conversion of the interest rate on the Bonds in accordance with the terms of this Resolution will not have an adverse effect on the exclusion from federal income tax of the interest on the Bonds and is in compliance with State law.

Outstanding shall mean when used to modify Bonds, Bonds issued, authenticated and delivered under this Resolution, excluding (i) Bonds which have been exchanged or replaced or otherwise surrendered for cancellation, (ii) Bonds which have been paid, (iii) Bonds which have become due and for the payment of which money has been duly provided, (iv) Bonds deemed tendered for purchase and not delivered to the Tender Agent on the applicable purchase date, provided sufficient funds for payment of the Purchase Price are on deposit with the Tender Agent, and (v) Bonds with respect to which this Resolution has been discharged pursuant to Article XII.

Owner or *Holder* or *Holders* shall mean the person who is the registered owner of a Bond or Bonds, as shown in the Register.

Paying Agent/Registrar shall mean, initially, [_____], [_____], [_____], or any successor thereto as provided in this Resolution.

Payment Fund shall mean the fund described in Section 4.02(d)(ii) hereof.

Pledged Revenues shall mean (i) all Revenues, to the extent the same may be pledged as security for Debt obligations of the Issuer (including the Senior Lien Obligations) pursuant to applicable State law (including Chapters 54 and 130, as amended, Texas Education Code), as such applicable law may be amended from time to time and (ii) any additional revenues, incoming receipts or other resources including without limitation, any grants, donations or income received or to be received from the United States Government or any other public or private source whether pursuant to an agreement or otherwise, which hereafter may be pledged to the payment of the Senior Lien Obligations.

Previously Issued Bonds shall mean (i) "Alamo Community College District Revenue Financing System Senior Lien Revenue and Refunding Bonds, Series 2012A", dated March 1, 2012, in the aggregate principal amount of $55,800,000, (ii) "Alamo Community College District Revenue Financing System Senior Lien Revenue Bonds, Series 2017", dated January 1, 2017, in the aggregate principal amount of $34,880,000, and (iii) obligations hereafter issued to refund any of the foregoing that are payable from and equally and ratably secured by a lien on and pledge of the Pledged Revenues as determined by the Board in accordance with any applicable law.

Purchase Price shall mean, with respect to each Bond (or any portion thereof) tendered for purchase pursuant to Article IV hereof, the par amount thereof, plus accrued but unpaid interest thereon to the date of purchase; provided, however, that in no event shall the amount of interest paid as part of the Purchase Price of any tendered Bond exceed an amount equal to the interest which would have accrued on such tendered Bond for a period of 187 days at the Highest Rate.

Purchaser shall mean the initial purchasers of the Bonds named in Section 9.01 of this Resolution.

Rate Determination Date shall mean the date when the Remarketing Agent determines the rate of interest to be borne by the Bonds pursuant to Section 3.02(b).

Rating Agency shall mean Moody's, S&P, or Fitch.

Record Date shall mean the [fifteenth] day of the month immediately preceding such Interest Payment Date.

Register shall mean the Register specified in Section 2.06(a) of this Resolution.

Related Documents shall mean and includes the Bonds, the Remarketing Agreement (if any), the Tender Agent Agreement, this Resolution and any and all other documents which the District has executed and delivered, or may hereafter execute and deliver, to evidence or secure the District's obligations thereunder.

Remarketing Agent shall mean the party selected from time to time by the District to serve as the remarketing agent for the Bonds while the Bonds are Outstanding in a Term Rate Period or Stepped Rate Period.

Remarketing Agreement shall mean any Remarketing Agreement between the District and the Remarketing Agent, pertaining to the Bonds.

Resolution shall mean this Resolution authorizing the issuance of the Bonds adopted by the Governing Body on May 19, 2026.

Revenues shall mean all revenue of the Issuer derived from the imposition and collection of (i) tuition to be fixed, charged and collected from all students enrolled at the Colleges as part of the regular general tuition at the Colleges and (ii) rentals, rates, charges, and/or fees, including student union fees, from students and others for the occupancy, use, and/or availability of all or any of the Issuer's property, buildings, structures, activities, operations, or facilities, of any nature (but excluding the Issuer's student services or similar fee whose use is specifically limited by State law), in such amounts and in such manner as may be determined from time to time by the Board pursuant to applicable law; provided, however, with respect to the imposition, charge, and collection of any of the foregoing, excepting any category of student now exempt from paying tuition by Chapter 54 of the Texas Education Code, as amended.

Rule shall mean SEC Rule 15c2–12, as amended from time to time.

S&P shall mean S&P Global Ratings, and its successors and assigns.

SEC shall mean the United States Securities and Exchange Commission.

Senior Lien Obligations shall mean the Previously Issued Bonds, the Bonds, the Series 2026 Fixed Rate Bonds, and any Additional Senior Lien Obligations hereafter issued by the Issuer or bonds issued to refund any of the foregoing (as determined within the sole discretion of the Board in accordance with applicable law) if issued in a manner that provides that the refunding

bonds are payable from and equally and ratably secured by a first and prior lien on and pledge of the Pledged Revenues.

Series 2026 Fixed Rate Bonds shall mean the series of revenue bonds known as "Alamo Community College District Revenue Financing System Senior Lien Revenue Refunding Bonds, Series 2026" authorized and issued pursuant to the Concurrently Adopted Resolution.

State shall mean the State of Texas.

Stepped Rate shall mean, initially, [_____]% per annum and thereafter, the interest rate applicable to the Bonds during a Stepped Rate Period as determined by the Remarketing Agent at the time of remarketing of the Bonds into the then-applicable Term Rate Period that will immediately precede the Stepped Rate Period (if any); provided, however, that the Stepped Rate shall never exceed the Highest Rate.

Stepped Rate Period shall mean the period of time commencing on the mandatory tender date described in Sections 4.02(e) and 4.04 and continuing through a subsequent remarketing or redemption of the Bonds.

Subordinate Lien Obligations means (i) any bonds, notes, warrants, certificates of obligation, or other Debt hereafter issued by the Issuer that are payable from and equally and ratably secured by a lien on and pledge of the Pledged Revenues that is junior and/or subordinate and inferior to the pledge thereof securing payment of the Previously Issued Bonds, the Bonds, the Series 2026 Fixed Rate Bonds, or any Additional Senior Lien Obligations hereafter issued by the Issuer, (ii) any obligations that are issued subject to the limitations in Section 130.123, as amended, Texas Education Code, and (iii) obligations hereafter issued to refund any of the foregoing if issued in a manner that provides that the refunding bonds are payable from and equally and ratably secured, in whole or in part, by a junior and/or subordinate and inferior lien on and pledge of the Pledged Revenues as determined by the Board in accordance with applicable law.

Surety Policy shall mean a surety bond, insurance policy, letter of credit, or other agreement or instrument whereby the issuer is obligated to provide funds up to and including the maximum amount and under the conditions specified in such agreement or instrument.

Surety Provider shall mean any entity now or hereafter authorized under applicable State law to provide a Surety Policy.

Tender Agent shall mean, initially, [_____], [_____], [____], or any successor thereto.

Tender Agent Agreement shall mean the Tender Agent Agreement, dated as of May 19, 2026, between the District and the Tender Agent, pertaining to the Bonds or any similar agreement entered into from time to time with any successor Tender Agent.

Term Rate shall mean the interest rate to be determined for the Bonds of a term of one or more years pursuant to Section 3.02(b).

Term Rate Conversion Date shall mean the day which is the first day of a calendar month and the day the Bonds first bear interest at a Term Rate pursuant to Section 3.02(b).

Term Rate Period shall mean each period during which the Bonds bear interest at a Term Rate.

Unclaimed Payments shall mean money deposited with the Paying Agent/Registrar for the payment of principal, redemption premium, if any, or interest on the Bonds as the same come due and payable or money set aside for the payment of Bonds duly called for redemption prior to maturity.

Undelivered Bonds shall mean Bonds which are required to be delivered to the Tender Agent pursuant to the terms of this Resolution and which are not in fact delivered.

Underwriters shall mean the initial purchasers of the Bonds identified in Section 9.01(a).

Section 1.02. Table of Contents Titles, and Headings. The table of contents, titles, and headings of the Articles and Sections of this Resolution have been inserted for convenience of reference only and are not to be considered a part hereof and shall not in any way modify or restrict any of the terms or provisions hereof and shall never be considered or given any effect in construing this Resolution or any provision hereof or in ascertaining intent, if any question of intent should arise.

Section 1.03. Interpretation. (a) Unless the context requires otherwise, words of the masculine gender shall be construed to include correlative words of the feminine and neuter genders and vice versa, and words of the singular number shall be construed to include correlative words of the plural number and vice versa.

(b) This Resolution and all the terms and provisions hereof shall be liberally construed to effectuate the purposes set forth herein.

ARTICLE II
AUTHORIZATION; GENERAL TERMS; TAX LAW; INTEREST AND SINKING FUND

Section 2.01. Authorization. The District's bonds, to be designated "Alamo Community College District Revenue Financing System Variable Rate Senior Lien Revenue Refunding Bonds, Series 2026" (the *Bonds*) are hereby authorized to be issued and delivered in accordance with the Constitution and laws of the State, including particularly Chapter 1207, Section 130.123(a), Section 130.123(f), Chapter 1371, and this Resolution. The Bonds shall be issued in the aggregate principal amount of $[_____] to provide funds for (i) the discharge and final payment of the Refunded Obligations, and (ii) paying the costs and expenses of issuance of the Bonds.

As authorized by Chapter 1207 and Chapter 1371, each Authorized Official is hereby authorized, appointed, and designated to individually act on behalf of the District in selling and delivering the Bonds authorized herein and carrying out the procedures specified in this Resolution, including further designation of the Bonds by series, approval of the aggregate

principal amount of each maturity of the Bonds, the redemption provisions therefor, the Dated Date thereof, the rate of interest to be borne on the principal amount of each such maturity, the selection of the Paying Agent/Registrar, the Tender Agent, and the Underwriters. Each Authorized Official, acting for and on behalf of the District, is authorized to execute the Approval Certificate attached hereto as Schedule II. The Bonds, when combined with the principal amount of the Series 2026 Fixed Rate Bonds, shall be issued in the principal amount not to exceed $41,320,000; the maximum maturity of the Bonds will be November 1, 2046; the interest rate or rates (i.e., coupon) and Stepped Rate, respectively, applicable to any series of Bonds during (or after, as the case may be) the Initial Rate Period shall not exceed the Highest Rate. Lastly, each Authorized Official is authorized to select the bond insurer and surety bond provider, if any, with respect to the Bonds. The execution of the Approval Certificate shall evidence the sale date of the Bonds by the District to the Underwriters in accordance with the provisions of Chapter 1207 and Chapter 1371. It is further provided, however, that notwithstanding the foregoing provisions, the Bonds shall not be delivered unless prior to their delivery, the Bonds have been rated by a nationally recognized rating agency for municipal securities in one of the four highest rating categories for long term obligations, as required by Chapter 1371. Upon execution of the Approval Certificate, Bond Counsel is authorized to complete this Resolution to reflect such final terms applicable to the Bonds.

Section 2.02. Date, Denomination Maturities, and Interest. (a) The Bonds shall be dated [_____] [__], 2026. The Bonds shall be in fully registered form, without coupons, in Authorized Denominations, the Initial Bond shall each be numbered T-1 and the definitive Bonds shall be numbered separately from R-1 upward in order of their authentication. The Bonds shall mature on [November 1, 2046], and accrued interest on the unpaid principal amount of the Bonds shall be payable on each Interest Payment Date.

(b) Interest shall accrue on each Bond respectively until its maturity or prior redemption from the later of the Closing Date (anticipated to occur on or about [_____] [__], 2026) or the most recent Interest Payment Date to which interest has been paid or duly provided for, at the rate or rates per annum all as specified in Article III. Interest on Bonds shall be calculated on the basis of a 360-day year composed of 12 months of 30 days each.

Section 2.03. Medium, Method, and Place of Payment. (a) The principal of, redemption premium, if any, and interest on the Bonds shall be paid in lawful money of the United States of America.

(b) Interest on the Bonds shall be payable to the Owners appearing in the Register at the close of business on the Record Date.

(c) Other than as provided in Section 2.08 with respect to Bonds held in the Book-Entry-Only System, principal and interest shall be paid by check, dated as of the Interest Payment Date, and sent by first–class mail, postage prepaid, by the Paying Agent/Registrar to each Owner at the address shown in the Register, or by such other customary banking arrangement acceptable to the Paying Agent/Registrar at the request of and at the risk and expense of the Owner.

(d) The principal of each Bond shall be paid to the Owners on the due date, whether at the maturity date or the date of prior redemption, only upon presentation and surrender of such Bond at the designated office of the Paying Agent/Registrar.

(e) If the date for the payment of the principal of or interest on the Bonds is not a Business Day, the date for such payment shall be the next succeeding Business Day and payment on such date shall for all purposes be deemed to have been made on the due date thereof.

(f) Unclaimed Payments that remain unclaimed by the Owners for ninety days after the applicable payment or redemption date shall be held in trust, uninvested by the Paying Agent/Registrar, for the account of the Owners of the Bonds to which the Unclaimed Payments pertain. Unclaimed Payments remaining unclaimed by the Owners entitled thereto for three years after the applicable payment or redemption date shall be reported and disposed of by the Paying Agent/Registrar in accordance with the applicable provisions of State law including, to the extent applicable, Title 6 of the Texas Property Code, as amended.

Section 2.04. Execution and Registration of Bonds. (a) The Bonds shall be executed on behalf of the District by the Chairman and Secretary of the Board, by their manual or facsimile signatures, and the official seal of the District shall be impressed or placed in facsimile thereon. Such facsimile signatures on the Bonds shall have the same effect as if each of the Bonds had been signed manually and in person by each of said officers, and such facsimile seal on the Bonds shall have the same effect as if the official seal of the District had been manually impressed upon each of the Bonds.

(b) If any officer of the District whose manual or facsimile signature appears on the Bonds ceases to be such officer before the authentication of such Bonds or before the delivery thereof, such manual or facsimile signature nevertheless shall be valid and sufficient for all purposes as if such officer had remained in such office.

(c) Except for the Initial Bond, which need not be authenticated, no Bond shall be valid or obligatory for any purpose or be entitled to any security or benefit of this Resolution unless there appears thereon the Certificate of Paying Agent/Registrar substantially in the form provided herein, duly authenticated by manual execution by an officer or duly authorized signatory of the Paying Agent/Registrar.

(d) On the Closing Date, one Initial Bond representing the entire principal amount of the Bonds, payable to the Underwriters, or their designee, executed by the manual or facsimile signature of the Chairman and Secretary of the Board, approved by the Attorney General of the State of Texas, and registered by the Comptroller of Public Accounts of the State of Texas by registration certificate attached or affixed thereto, will be delivered to the Underwriters or their designee. Upon payment for the Initial Bond, the Paying Agent/Registrar shall cancel the Initial Bond and deliver registered definitive Bonds through DTC in accordance with instructions received from the Underwriters or their designee. The District and the Paying Agent/Registrar are authorized to execute, deliver, and take the actions set forth in such letters to or agreements with DTC as shall be necessary to effectuate the DTC System, including the Letter of Representation attached hereto as Exhibit G (the *Representation Letter*). To the extent the Paying Agent/Registrar

is eligible to participate in DTC's FAST System, as evidenced by agreement between the Paying Agent/Registrar and DTC, the Paying Agent/Registrar shall hold the definitive Bonds in safekeeping for DTC.

Section 2.05. Ownership. (a) The District, the Paying Agent/Registrar, and any other person may treat the person whose name appears in the Register as the registered owner of any Bond as the absolute owner of such Bond for the purpose of making and receiving payment of the principal thereof and redemption premium, if any, thereon, for the further purpose of making and receiving payment of the interest thereon (except interest shall be paid to the person in whose name the Bond is registered on the *Record Date*), and for all other purposes, whether or not such Bond is overdue, and neither the District nor the Paying Agent/Registrar shall be bound by any notice or knowledge to the contrary.

(b) All payments made to the Owner of a Bond shall be valid and effectual and shall discharge the liability of the District and the Paying Agent/Registrar upon such Bond to the extent of the sums paid.

Section 2.06. Registration, Transfer, and Exchange. (a) While any Bonds remain Outstanding, the District shall cause the Paying Agent/Registrar to keep the Register, in which, subject to such reasonable regulations as it may prescribe, the Paying Agent/Registrar shall record the names and addresses of the Owners of the Bonds and information relating the payment and transfer of Bonds in accordance with this Resolution.

(b) The ownership of a Bond may be transferred only upon the presentation and surrender of the Bond at the designated trust office of the Paying Agent/Registrar with such endorsement or other evidence of transfer as is acceptable to the Paying Agent/Registrar. No transfer of any Bond shall be effective until entered in the Register.

(c) The Bonds shall be exchangeable upon the presentation and surrender thereof at the designated office of the Paying Agent/Registrar for a Bond or Bonds of the same maturity and interest rate and in any Authorized Denomination and in an aggregate principal amount equal to the unpaid principal amount of the Bonds presented for exchange. The Paying Agent/Registrar is hereby authorized to authenticate and deliver Bonds exchanged for other Bonds in accordance with this Section.

(d) Each exchange Bond delivered by the Paying Agent/Registrar in accordance with this Section shall be entitled to the benefits and security of this Resolution to the same extent as the Bond or Bonds in lieu of which such exchange Bond is delivered.

(e) No service charge shall be made to the Owner for the initial registration, any subsequent transfer, or exchange for a different denomination of any of the Bonds. The Paying Agent/Registrar, as applicable, however, may require the Owner to pay a sum sufficient to cover any tax or other governmental charge that is authorized to be imposed in connection with the registration, transfer, or exchange of a Bond.

(f) Following a Fixed Rate Conversion Date, neither the District nor the Paying Agent/Registrar shall be required to issue, transfer, or exchange any Bond called for redemption

prior to maturity, in whole or in part, within thirty (30) days prior to the date fixed for redemption; provided, however, such limitation shall not be applicable to an exchange by the Owner of the uncalled principal balance of a Bond.

Section 2.07. Book-Entry–Only. The definitive Bonds shall be initially issued in the form of a single fully registered Bond. Upon initial issuance, the ownership of such Bond shall be registered in the name of Cede & Co., as nominee of DTC, and except as provided in Section 2.08 hereof, all of the Outstanding Bonds shall be registered in the name of Cede & Co., as nominee of DTC. Upon delivery by DTC to the Paying Agent/Registrar of written notice to the effect that DTC has determined to substitute a new nominee in place of Cede & Co., and subject to the provisions in this Resolution with respect to interest checks being mailed to the Owner at the close of business on the Record Date, the word "Cede & Co." in this Resolution shall refer to such new nominee of DTC.

With respect to Bonds registered in the name of Cede & Co., as nominee of DTC, the District, the Tender Agent and the Paying Agent/Registrar shall have no responsibility or obligation to any DTC Participant or to any person on behalf of whom such DTC Participant holds an interest in the Bonds. Without limiting the immediately preceding sentence, the District, the Tender Agent and the Paying Agent/Registrar shall have no responsibility or obligation with respect to (a) the accuracy of the records of DTC, Cede & Co. or any DTC Participant with respect to any ownership interest in the Bonds, (b) the delivery to any DTC Participant or any other person, other than an Owner, as shown on the Register, of any notice with respect to the Bonds, including any notice of redemption, or (c) the payment to any DTC Participant or any other person, other than an Owner, as shown on the Register of any amount with respect to principal of Bonds, premium, if any, or interest on the Bonds.

Except as provided in Section 2.09 of this Resolution, the District, the Tender Agent and the Paying Agent/Registrar shall be entitled to treat and consider the person in whose name each Bond is registered in the Register as the absolute Owner of such Bond for the purpose of payment of principal of, premium, if any, and interest on the Bonds, for the purpose of giving notices of redemption and other matters with respect to such Bond, for the purpose of registering transfer with respect to such Bond, and for all other purposes whatsoever. The Paying Agent/Registrar shall pay all principal of Bonds, premium, if any, and interest on the Bonds only to or upon the order of the respective Owners, as shown in the Register as provided in this Resolution, or their respective attorneys duly authorized in writing, and all such payments shall be valid and effective to fully satisfy and discharge the District's obligations with respect to payments of principal, premium, if any, and interest on the Bonds to the extent of the sum or sums so paid. No person other than an Owner shall receive a Bond certificate evidencing the obligation of the District to make payments of amounts due pursuant to this Resolution.

Section 2.08. Payments and Notices to Cede & Co. Notwithstanding any other provision of this Resolution to the contrary, while any Bonds are registered in the name of Cede & Co., as nominee of DTC, all payments with respect to principal of, premium, if any, and interest on the Bonds, and all notices with respect to such Bonds, shall be made and given, respectively, in the manner provided in the Representation Letter of the District to DTC.

Section 2.09. Successor Securities Depository: Transfer Book-Entry–Only System. In the event that the District or the Paying Agent/Registrar determines that DTC is incapable of discharging its responsibilities described herein and in the Representation Letter of the District to DTC, and that it is in the best interest of the beneficial owners of the Bonds that they be able to obtain certificated Bonds, the District or the Paying Agent/Registrar shall (a) appoint a successor securities depository, qualified to act as such under Section 17(a) of the Securities and Exchange Act of 1934, as amended, notify DTC of the appointment of such successor securities depository and transfer one or more separate Bonds to such successor securities depository or (b) notify DTC of the availability through DTC of Bonds and transfer one or more separate Bonds to DTC Participants having Bonds credited to their DTC accounts. In such event, the Bonds shall no longer be restricted to being registered in the Register in the name of Cede & Co., as nominee of DTC, but may be registered in the name of the successor securities depository, or its nominee, or in whatever name or names Owners transferring or exchanging Bonds shall designate, in accordance with the provisions of this Resolution.

Section 2.10. Term Rate Bonds Held in Book–Entry–Only System. This Section 2.10 shall apply with respect to tenders and purchases of Term Rate Bonds held in the Book–Entry System. The Remarketing Agent will transfer proceeds from the remarketing of tendered Term Rate Bonds, whether at their initial remarketing or in conjunction with a subsequent remarketing, directly to DTC to be distributed in accordance with DTC's normal procedures. Evidence of beneficial ownership in Term Rate Bonds purchased with such remarketing proceeds shall be provided to the purchasers thereof according to DTC's normal procedures. To the extent the Remarketing Agent is unable to successfully remarket tendered Term Rate Bonds and such failure is of a type specified in Sections 4.02(e) or 4.04, no change in the beneficial owner of the Bonds shall occur. Pursuant to the Remarketing Agreement, the Remarketing Agent shall continue its attempts to remarket the Bonds that are the subject of a failed remarketing as described in Sections 4.02(e) or 4.04.

Section 2.11. Cancellation. All Bonds paid or redeemed before scheduled maturity in accordance with this Resolution, and all Bonds in lieu of which exchange Bonds or replacement Bonds are authenticated and delivered in accordance with this Resolution, shall be canceled and proper records made regarding such payment, redemption, exchange, or replacement. The Paying Agent/Registrar shall destroy such canceled Bonds and periodically furnish the District with certificates of destruction of such Bonds.

Section 2.12. Replacement Bonds. (a) Upon the presentation and surrender to the Paying Agent/Registrar of a mutilated Bond, the Paying Agent/Registrar shall authenticate and deliver in exchange therefor a replacement Bond of like tenor and principal amount, bearing a number not contemporaneously outstanding. The District or the Paying Agent/Registrar may require the Owner of such Bond to pay a sum sufficient to cover any tax or other governmental charge that is authorized to be imposed in connection therewith and any other expenses connected therewith.

(b) If any Bond is lost, apparently destroyed, or wrongfully taken, the District, pursuant to the applicable laws of the State and in the absence of notice or knowledge that such Bond has been acquired by a bona fide purchaser, shall authorize and the Paying Agent/Registrar shall

deliver a replacement Bond of like tenor and principal amount, bearing a number not contemporaneously outstanding, provided that the Owner first:

(i) furnishes to the Paying Agent/Registrar satisfactory evidence of his or her ownership of and the circumstances of the loss, destruction, or theft of such Bond;

(ii) furnishes such security or indemnity as may be required by the Paying Agent/Registrar and the District to save them harmless;

(iii) pays all expenses and charges in connection therewith, including, but not limited to, printing costs, legal fees, fees of the Paying Agent/Registrar and any tax or other governmental charge that is authorized to be imposed; and

(iv) satisfies any other reasonable requirements imposed by the District or the Paying Agent/Registrar.

(c) After the delivery of such replacement Bond, if a bona fide purchaser of the original Bond in lieu of which such replacement Bond was issued presents for payment such original Bond, the District and the Paying Agent/Registrar shall be entitled to recover such replacement Bond from the person to whom it was delivered or any person taking therefrom, except a bona fide purchaser, and shall be entitled to recover upon the security or indemnity provided therefor to the extent of any loss, damage, cost, or expense incurred by the District or the Paying Agent/Registrar in connection therewith.

(d) If any such mutilated, lost, apparently destroyed, or wrongfully taken Bond has become or is about to become due and payable, the District, in its discretion, instead of issuing a replacement Bond, may authorize the Paying Agent/Registrar to pay such Bond when it becomes due and payable.

(e) Each replacement Bond delivered in accordance with this Section shall be entitled to the benefits and security of this Resolution to the same extent as the Bond or Bonds in lieu of which such replacement Bond is delivered.

Section 2.13. Escrow Agreement Approval and Execution. The Escrow and Trust Agreement, dated as of May 19, 2026 (the *Agreement*), by and between the District and [_____], [_____], [_____] (the *Escrow Agent*), attached hereto as Exhibit I and incorporated herein by reference as a part of this Resolution for all purposes, is hereby approved as to form and content, and such Agreement in substantially the form and substance attached hereto, together with such changes or revisions as may be necessary to accomplish the refunding or benefit the District, is hereby authorized to be executed by an Authorized Official for and on behalf of the District and as the act and deed of this Board of Trustees; and such Agreement as executed by said officials shall be deemed approved by the Board and constitute the Agreement herein approved.

Furthermore, any Authorized Official and Bond Counsel in cooperation with the Escrow Agent are hereby authorized and directed to make the necessary arrangements for the purchase of the Escrowed Securities, if any, referenced in the Agreement and the delivery thereof to the Escrow

Agent on the day of delivery of the Bonds to the Underwriters for deposit to the credit of the "ALAMO COMMUNITY COLLEGE DISTRICT REVENUE FINANCING SYSTEM VARIABLE RATE SENIOR LIEN REVENUE REFUNDING BONDS, SERIES 2026 ESCROW FUND" (the *Escrow Fund*), including the execution of the subscription forms, if any, for the purchase and issuance of the "United States Treasury Securities - State and Local Government Series" for deposit to the Escrow Fund; all as contemplated and provided by the provisions of Chapter 1207, this Resolution, and the Agreement.

Section 2.14. Redemption of Refunded Obligations. The Refunded Obligations referenced in the preamble hereof become subject to redemption prior to their stated maturity at the price of par and accrued interest to the date of redemption. The District shall give written notice to the paying agent that the Refunded Obligations have been called for redemption, and the District orders that such obligations are called for redemption on the redemption date specified in each respective notice of redemption, and such order to redeem the Refunded Obligations on such date shall be irrevocable upon the delivery of the Bonds. A copy of each such notice of redemption pertaining to the applicable series of Refunded Obligations is attached to this Resolution as Exhibit H and such notices are incorporated herein by reference for all purposes. The paying agent is authorized and instructed to provide notice of redemption to the holders of the Refunded Obligations in the form and manner described in the resolutions authorizing the respective issuance of the applicable series of Refunded Obligations.

Additionally, on or immediately prior to the date of the initial delivery of the Bonds to the Underwriters, an Authorized Official shall cause to be transferred any necessary funds in immediately available funds to the Escrow Agent from money on deposit in the interest and sinking fund maintained for the payment of the Refunded Obligations certain funds to accomplish the refunding of the Refunded Obligations.

ARTICLE III
INTEREST RATES ON BONDS

Section 3.01. Initial Interest Rates; Subsequent Interest Rates. The Bonds shall bear interest at the Initial Rate for the Initial Rate Period, being [____]% per annum. At the end of the Initial Rate Period, the Bonds shall be subject to mandatory tender, without right of retention by the Owner; provided, however, that a failure of the Remarketing Agent to remarket the Bonds at the end of the Initial Rate Period, as further described in Section 4.04, shall result in the holders of the Bonds retaining such Bonds until the same are remarketed or redeemed pursuant to the applicable provisions of this Resolution. Thereafter, the Bonds shall bear interest at the Term Rate determined in accordance with the provisions of Section 3.02, except that the interest period applicable to the Bonds may be converted from the Initial Rate Period to a Term Rate Period of the same or different duration or to the Fixed Rate Period pursuant to Section 3.02 or 3.03, respectively. Notwithstanding the foregoing, if the Remarketing Agent fails to remarket the Bonds, resulting in the holders thereof retaining such Bonds subsequent to the end of the Initial Rate Period, those Bonds shall bear interest at the Stepped Rate for the duration of the Stepped Rate Period. No Opinion of Bond Counsel is required prior to or in conjunction with a conversion from the Initial Rate Period to a Term Rate Period (being the Term Rate Conversion Date).

Section 3.02. Term Rates; Conversions among Term Rate Periods. (a) Determination by Remarketing Agent. Subject to the further provisions of this Article III with respect to particular Term Rate or conversions between Term Rates, the Term Rate or Rates to be applicable to any Bonds during any Term Rate Period shall be determined by the Remarketing Agent. The Remarketing Agent shall determine the Term Rate in accordance with this section on the Rate Determination Date. The Term Rate so determined shall become effective on the first day of the next succeeding Term Rate Period.

(i) In each case, the Term Rate for the Term Rate Period in question shall be determined by the Remarketing Agent on the Rate Determination Date required pursuant to Section 3.02(b) below.

(ii) Each Term Rate determined by the Remarketing Agent shall be the lowest rate of interest which, in the judgment of the Remarketing Agent, in consultation with and as approved by the District, would cause the Bonds to have a market value not less than equal to the principal amount thereof, plus accrued interest, under prevailing market conditions as of the Rate Determination Date; provided, however, that any excess proceeds resultant from a pricing structure that produces a net reoffering premium shall (after applying a portion of such reoffering premium to the costs incurred by the District in connection with such reoffering and conversion, if so desired by the District) be used to reduce the principal amount of Bonds that are outstanding after the Term Rate conversion (with the redemption dates and prices determined pursuant to Article V hereof), and make the Term Rate available to the Paying Agent/Registrar; provided, further, however, that in no event shall any Bonds converted to a new Term Rate Period during which they bear interest at a Term Rate bear interest at a rate exceeding the Highest Rate.

(iii) All determinations of Term Rates pursuant to this Section shall be conclusive and binding, absent manifest error, upon the District, the Tender Agent, the Paying Agent/Registrar, and the Owners of the Bonds to which such rates are applicable. The District, the Tender Agent, the Paying Agent/Registrar and the Remarketing Agent shall not be liable to any Owners for failure to give any notice required above or for failure of any Owners to receive such notice.

(b) Manner of Term Rate Determination. A Term Rate shall be determined for each Term Rate Period as follows:

(i) Term Rate Periods shall (A) commence initially on the applicable Term Rate Conversion Date; and (B) end on the last day preceding either the commencement date of the following Term Rate Period or the Conversion Date on which a different Rate Period shall become effective.

(ii) The Term Rate for each Term Rate Period shall be effective from and including the commencement date of such Period and remain in effect through and including the last day thereof. Each such Term Rate shall be determined for each Term Rate Period not later than 12:00 p.m., New York City time on the Rate Determination Date, which date shall be a day not more than the 35th day immediately preceding the

commencement date of such Term Rate Period (as determined by the District and the Remarketing Agent), and each such Term Rate shall be made available to the Paying Agent/Registrar and the Tender Agent by the Remarketing Agent by the close of business on its Rate Determination Date.

(iii) Notice of each Term Rate shall be given by the Paying Agent/Registrar by first–class mail to each Owner promptly after such Term Rate is determined.

(iv) At the expiration of the Initial Rate Period and any Term Rate Period into which any Bonds have been remarketed thereafter, respectively, the District shall be obligated to remarket such Bonds pursuant to Section 3.02(c) hereof.

(v) If, at the expiration of the then-applicable Initial Rate Period or Term Rate Period, there occurs a failed remarketing of the type described in Section 4.02(e) hereto, such Bonds shall bear interest at the Stepped Rate for the duration of the Stepped Rate Period.

(c) Conversions between Term Rate Periods. At the option of the District, and pursuant to a resolution of the Board, the Bonds may be converted from the Initial Rate Period to a Term Rate Period or from one Term Rate Period to another. In addition, such resolution of the Board shall identify the Remarketing Agent that will accomplish the remarketing of the Bonds on the District's behalf at the time of such conversion. The District shall, in connection with the identification of the Remarketing Agent, authorize execution of a Remarketing Agreement therefor if no such agreement is then in place. To accomplish the proposed conversion, the District shall give written notice of the proposed conversion together with a copy of the Opinion of Bond Counsel to the Remarketing Agent on the date that notice is required to be given pursuant to Section 3.02(c)(ii). The conversion shall be accomplished as follows:

(i) The Conversion Date of a conversion to a new Term Rate Period shall be an Interest Payment Date on which interest is payable for the Initial Rate Period or Term Rate Period, as applicable, from which the conversion is to be made.

(ii) The District shall give written notice of any such conversion to the Paying Agent/Registrar, and the Tender Agent not less than forty-five (45) days prior to the proposed Conversion Date. Such notice shall specify the proposed Conversion Date.

(iii) Not less than thirty (30) days prior to the Conversion Date, the Paying Agent/Registrar shall mail (by first–class mail) a written notice of the conversion to the Owners. Such notice shall:

(A) contain the information set forth in the notice from the District pursuant to Section 3.02(c)(ii) above,

(B) set forth the date by which the Remarketing Agent will determine and the Paying Agent/Registrar will notify the Owners of the Term Rate for the Term Rate Period commencing on the Term Rate Conversion Date pursuant to Section 3.02(c)(iv) below, and

(C) set forth the matters required to be stated pursuant to Section 4.03 with respect to purchases of such Bonds governed by such Section.

(iv) The Term Rate for the Term Rate Period commencing on the Conversion Date shall be determined by the Remarketing Agent in the manner provided in Section 3.02(a) above on the date set forth in Section 3.02(b) above.

(v) Any conversion pursuant to this Section 3.02 shall be subject to the condition that on or before two (2) days prior to the date the Paying Agent/Registrar is required to give notice of the date of such conversion, the District shall have delivered to the Paying Agent/Registrar and the Remarketing Agent an Opinion of Bond Counsel, if such conversion results in a reissuance under the Code. If such Opinion of Bond Counsel is not delivered, the conversion shall not occur and the Bonds shall not be converted but shall remain in the same Initial Rate Period or Term Rate Period, as applicable; provided, however, that such Bonds shall be subject to mandatory tender as provided herein. For the avoidance of doubt, no opinion of Bond Counsel is required when a conversion of Bonds under this Section 3.02 does not result in a reissuance under the Code.

Section 3.03. Fixed Rate Conversion at Option of the District. At the option of the District, and pursuant to a resolution of the Board, Bonds bearing interest at the Initial Rate or at a Term Rate may be converted in whole or in part to a Fixed Rate to their maturity or prior redemption. A partial conversion to a Fixed Rate shall, with respect to Bonds so converted, be completed solely at the District's discretion and in the manner so provided by the Board. Any such conversion shall be made as follows:

(a) The Fixed Rate Conversion Date shall be an Interest Payment Date on which a new Term Rate Period would otherwise have commenced pursuant to Section 3.02(b) hereof.

(b) (i) The District shall give written notice of any such conversion to the Remarketing Agent, the Paying Agent/Registrar, and the Tender Agent not less than forty-five (45) days prior to the proposed Conversion Date. Such notice shall specify the Fixed Rate Conversion Date and the principal amount of Bonds to be converted.

Not less than thirty (30) days prior to the Fixed Rate Conversion Date, the Paying Agent/Registrar shall mail (by first–class mail) a written notice of the conversion to the Owner of all Bonds to be converted, specifying the Conversion Date and setting forth the matters required to be stated pursuant to Section 3.03(c).

(c) Notice of conversion shall be given by first–class mail by the Paying Agent/Registrar to Moody's, S&P, and Fitch and the Owners of all Bonds to be converted. Such notice shall inform the Owners of:

(i) the proposed Fixed Rate Conversion Date;

(ii) the date by which the Remarketing Agent will determine and the Paying Agent/Registrar will notify the Owners of the Fixed Rate pursuant to Section 3.03(d) below;

(iii) the conditions to the conversion pursuant to Section 3.03(e) below;

(iv) statement of whether such conversion is a partial conversion of Bonds or a conversion of all Bonds then Outstanding; and

(v) the matters required to be stated pursuant to Section 4.03 with respect to purchases of Bonds governed by such Section.

(d) Not later than 12:00 p.m., New York City time, on or before the seventh (7th) Business Day prior to the Fixed Rate Conversion Date the Remarketing Agent shall, in consultation with and subject to the approval of the District, determine the Fixed Rate or Rates for the Bonds being converted to a Fixed Rate Period which will cause such Bonds to have a market value equal to not less than the principal amount thereof, provided that any excess proceeds resultant from a pricing structure that produces a net reoffering premium shall (after applying a portion of such reoffering premium to the costs incurred by the District in connection with such reoffering and conversion, if so desired by the District) be used to reduce the principal amount of Bonds that are Outstanding after such conversion to a Fixed Rate conversion (with the redemption dates and prices determined pursuant to Section 5.02(c) hereof), and make the Fixed Rate or Rates available to the Paying Agent/Registrar; provided, however, in no event shall the Bonds converted to Fixed Rate bear interest at a rate exceeding the Highest Rate. Such determination shall be conclusive and binding upon the District, the Paying Agent/Registrar and the Owners of the Bond to which such Rate will be applicable. Promptly after the date of determination, the Paying Agent/Registrar shall give notice of such Fixed Rate or Rates by first–class mail to the Tender Agent.

(e) Any conversion to a Fixed Rate pursuant to this Section 3.03 shall be subject to the following conditions:

(i) on or before the Fixed Rate Conversion Date, the District shall have delivered to the Paying Agent/Registrar and the Remarketing Agent an Opinion of Bond Counsel; and

(ii) as of the Fixed Rate Conversion Date, sufficient funds shall be available to purchase Bonds which are then required to be purchased pursuant to Section 4.04.

If the foregoing conditions are not met for any reason, the conversion shall not be effective, the Bonds shall continue to bear interest at the last effective Term Rate or Stepped Rate, as applicable. The Paying Agent/Registrar shall promptly notify the Owners of such fact and shall give all additional notices and take all further actions required pursuant to Section 4.04 (to the extent applicable).

(f) At its option, the District also may determine the serial or term maturities, redemption provisions and other terms which shall be applicable to the pricing of the Bonds on and after the Fixed Rate Conversion Date; provided, however, that no such determination shall result in a greater amount of combined debt service on the Bonds in any year than is reflected in the Bonds' debt service schedule included in the final Offering Memorandum. Following the Fixed Rate Conversion Date, the Bonds shall be subject to optional and mandatory sinking fund

redemption, if at all, in whole or in part on such dates as shall be determined at the time of the conversion.

ARTICLE IV
TENDER AND PURCHASE OF BONDS

Section 4.01. No Optional Tender. The Bonds are not subject to optional tender by the Holders thereof.

Section 4.02. Mandatory Tender Upon Term Rate Conversion.

(a) Conversions to Term Rate Periods. While the District is obligated to remarket the Bonds pursuant to Section 3.02(b)(iv), on any Term Rate Conversion Date pursuant to Section 3.02(c), such Bonds shall be converted from the Initial Rate Period to another Term Rate Period are subject to mandatory tender for purchase on the Term Rate Conversion Date at the Purchase Price.

(b) Notice to Owners. Any notice of a Term Rate Conversion Date given to Owners pursuant to Section 3.02(c)(iii) shall, in addition to the requirements of such Section, state whether the Bonds to be converted will be subject to mandatory tender for purchase on the Term Rate Conversion Date and the time at which the Bonds are to be tendered for purchase.

(c) Remarketing. Unless the Remarketing Agreement then in effect specifies that such remarketing shall constitute a firm financial arrangement with the Remarketing Agent, the Remarketing Agent shall offer for sale and use its best efforts to find purchasers for such Bonds. The terms of any sale by the Remarketing Agent shall provide for the payment of the Purchase Price of tendered Bonds to the Remarketing Agent in immediately available funds at or before 9:30 a.m., New York City time, on the Term Rate Conversion Date.

(d) Purchase of Tendered Bonds.

(i) Notice. At or before 3:00 p.m., New York City time, on the Business Day immediately preceding the date fixed for purchase of tendered Bonds, the Remarketing Agent shall give notice by telephone, facsimile, electronic mail transmission, or other similar communication to the Tender Agent of the principal amount of tendered Bonds which were not remarketed. Not later than 4:00 p.m., New York City time, on the date of receipt of such notice the Tender Agent shall give notice by telephone, facsimile, electronic mail transmission, or other similar communication to an Authorized Official and the Paying Agent/Registrar specifying the principal amount of tendered Bonds as to which the Remarketing Agent has not found a purchaser. At or before 3:00 p.m., New York City time, on the Business Day prior to the purchase date, to the extent known to the Remarketing Agent, but in any event, no later than 10:30 a.m., New York City time, on the date fixed for purchase, the Remarketing Agent shall give notice to the Tender Agent by telephone (promptly confirmed in writing) of any change in the names, addresses, and taxpayer identification numbers of the purchaser and, if available, payment instructions for regularly scheduled interest payments.

(ii) Sources of Payment. At or before 10:30 a.m., New York City time, the Remarketing Agent shall cause to be paid to the Tender Agent for deposit in the "Alamo Community College District Remarketing Proceeds Payment Fund, Series 2026" (the *Series 2026 Payment Fund*) on the date fixed for purchase of the tendered Bonds, all amounts representing proceeds of the remarketing of such Bonds, such payments to be made in the manner and at the time specified in Section 4.02(d) above. If such amounts, plus all other amounts received by the Tender Agent for the purchase of tendered Bonds, are not sufficient to pay the Purchase Price, the Tender Agent shall immediately notify an Authorized Official of any deficiency no later than 11:00 a.m., New York City time, on such date; provided, however, in the event the date of purchase of the tendered Bonds is an Interest Payment Date, payment of the accrued interest portion of the Purchase Price for the tendered Bonds shall be the sole responsibility of the District. The District (if the District is obligated to pay the interest portion of the Purchase Price) shall deliver to the Tender Agent immediately available funds in an amount at least equal to its portion of the Purchase Price agreed to be paid on the tender date of such unremarketed tendered Bonds prior to 2:00 p.m., New York City time, on the date set for purchase of such tendered Bonds. All money received by the Tender Agent as remarketing proceeds and additional amounts, if any, received from the District to pay the Purchase Price of the tendered Bonds shall be deposited by the Tender Agent in the Series 2026 Payment Fund to be used solely for the payment of the Purchase Price of such tendered Bonds and shall not be commingled with other funds held by the Tender Agent and shall remain uninvested.

(iii) Payments by the Tender Agent. At or before 2:30 p.m., New York City time, on the date set for purchase of tendered Bonds and upon receipt by the Tender Agent of 100% of the aggregate Purchase Price of the tendered Bonds, the Tender Agent shall pay the Purchase Price of such Bonds to the Owners thereof at its designated office or by bank wire transfer. Such payments shall be made in immediately available funds. The Tender Agent shall apply in order (A) money paid to it by the Remarketing Agent as proceeds of the remarketing of such Bonds by the Remarketing Agent and (B) money, if any, paid by the District. If sufficient funds are not available for the purchase of all tendered Bonds, no purchase shall be consummated, in which case the provisions of Section 4.02(e) shall apply.

(iv) Registration and Delivery of Tendered or Purchased Bonds. On the purchase date, the Tender Agent shall register and deliver (or hold) or cancel all Bonds purchased or remarketed by the Remarketing Agent and shall deliver to the new registered owner(s) in accordance with the instructions of the Remarketing Agent by 2:00 p.m., New York City time.

Notwithstanding anything to the contrary in the foregoing paragraph, for so long as the Bonds are held in the Book-Entry-Only System of DTC in accordance with Section 2.07 hereof, any Bond remarketed by the Remarketing Agent shall be delivered to the new beneficial owner thereof by a transfer in the Book-Entry-Only System of DTC of such remarketed Bond to the applicable DTC Participant account for such beneficial owner.

(v) Delivery of Bonds; Effect of Failure to Surrender Bonds. All Bonds to be purchased on any date shall be required to be delivered to the office of the Tender Agent at or before 5:00 p.m., New York City time, on the Business Day next preceding the purchase date (12:00 noon New York City time on the tender date for Bonds held in book entry only system). If the Owner of any Bond (or portion thereof) that is subject to purchase pursuant to this Section fails to deliver such Bond to the Tender Agent for purchase on the purchase date, and if the Tender Agent is in receipt of the Purchase Price therefor, such Bond (or portion thereof) shall nevertheless be deemed purchased on the day fixed for purchase thereof and shall constitute an Undelivered Bond. Ownership of Undelivered Bonds (or portions thereof) shall be transferred to the purchaser thereof as provided in Section 4.02(d)(iv) above. Any Owner of Undelivered Bonds shall have no further right thereunder except the right to receive the Purchase Price thereof upon presentation and surrender of said Bond to the Tender Agent. The Tender Agent shall, as to any Undelivered Bonds, (A) promptly notify the Remarketing Agent of such nondelivery and (B) place a stop transfer against such Undelivered Bonds.

(e) Failure to Remarket Tendered Bonds. In the event that Bonds in the Initial Rate Period or any Term Rate Period are not converted and remarketed to new purchasers on the applicable Conversion Date, the District shall have no obligation to purchase the Bonds tendered on such date, the failed conversion and remarketing shall not constitute an Event of Default under this Resolution or the Bonds, the mandatory tender will be deemed to have been rescinded for that date with respect to the Bonds subject to such failed remarketing only, and such Bonds (i) will continue to be Outstanding, (ii) will be purchased upon the availability of funds to be received from the subsequent remarketing of such Bonds, (iii) will bear interest at the Stepped Rate during the Stepped Rate Period, (iv) will be subject to redemption and mandatory tender for purchase on any date during the Stepped Rate Period upon which a conversion occurs (which shall occur at the District's discretion upon delivery of at least one day's notice to the Holders thereof), and (v) will be deemed to continue in the Initial Rate Period or Term Rate Period for all other purposes of this Resolution, though bearing interest during such time at the Stepped Rate, calculated on the basis of twelve 30 day months and the number of days actually elapsed, until remarketed or redeemed in accordance with the terms of this Resolution. In the event of a failed conversion and remarketing as described above, the District will cause the Bonds to be converted and remarketed on the earliest reasonably practicable date on which they can be sold at no less than par, in such interest rate mode or modes as the District directs, bearing interest at a rate not exceeding the Highest Rate. All other provisions of Section 4.02 shall apply to and govern Bonds described in this Subsection (e) to the extent such terms are not in conflict with those included herein.

Section 4.03. Mandatory Tender Upon Fixed Rate Conversion. (a) Mandatory Tender Upon Conversion. Any Bonds to be converted to a Fixed Rate Period pursuant to Section 3.03 shall be subject to mandatory tender for purchase on the Fixed Rate Conversion Date at the Purchase Price. The Owners shall not have the right to elect to retain their Bonds.

(b) Notice to Owners. Any notice of conversion given to Owners pursuant to Section 3.03(c) shall, in addition to the requirements of such Section, state that Owners shall not have the right to waive mandatory tender and that Bonds not delivered to the Tender Agent for purchase on the date specified in the notice shall be deemed tendered on such date and that after such date

Owners will not be entitled to any payment (including interest to accrue subsequent to the required purchase date) other than the Purchase Price for such Undelivered Bonds and such Undelivered Bonds shall no longer be entitled to the benefits of this Resolution.

(c) Remarketing. Unless the Remarketing Agreement then in effect specifies that such remarketing shall constitute a firm financial arrangement with the Remarketing Agent, the Remarketing Agent shall offer for sale and use its best efforts to find purchasers for the Bonds. The terms of any sale by the Remarketing Agent shall provide for the payment of the Purchase Price to the Remarketing Agent of the tendered Bonds in immediately available funds at or before 9:30 a.m., New York City time on the Fixed Rate Conversion Date.

(d) Purchase of Tendered Bonds. The provisions of Section 4.02(e) shall apply to mandatory tenders pursuant to this Section 4.03.

Section 4.04. Mandatory Tender at End of Initial Rate Period. Notwithstanding any provisions of this Resolution to the contrary, the Bonds issued hereunder shall be subject to mandatory tender on the Conversion Date immediately following the end of the Initial Rate Period, without right of retention by the Owner, at the Purchase Price. Bonds tendered pursuant to this Section 4.04 shall be delivered to the Remarketing Agent against payment therefor in accordance with the provisions of Section 4.02(e). In the event that such Bonds are not converted and remarketed to new purchasers on the scheduled date of mandatory tender, the District shall have no obligation to purchase the Bonds tendered on such date, the failed conversion and remarketing shall not constitute an Event of Default under this Resolution or the Bonds, the mandatory tender will be deemed to have been rescinded for that date with respect to the Bonds subject to such failed remarketing only, and such Bonds (i) will continue to be Outstanding, (ii) will be purchased upon the availability of funds to be received from the subsequent remarketing of such Bonds, (iii) will bear interest at the Stepped Rate during the Stepped Rate Period, (iv) will be subject to redemption and mandatory tender for purchase on any date during the Stepped Rate Period upon which a conversion occurs (which shall occur at the District's discretion upon delivery of at least one day's notice to the Holders thereof), and (v) will be deemed to continue in an Initial Rate Period for all other purposes of this Resolution, though bearing interest during such time at the Stepped Rate, calculated on the basis of twelve 30 day months and the number of days actually elapsed, until remarketed or redeemed in accordance with the terms of this Resolution. In the event of a failed conversion and remarketing as described above, the District will cause the Bonds to be converted and remarketed on the earliest reasonably practicable date on which they can be sold at a price not less than par, in such interest rate mode or modes as the District directs, bearing interest at a rate not exceeding the Highest Rate.

ARTICLE V
SECURITY FOR THE BONDS; PERMITS AND ACCOUNTS; ISSUER COVENANTS; ADDITIONAL COVENANTS

Section 5.01. Pledge of Pledged Revenues. (a) The Issuer hereby covenants and agrees that the Pledged Revenues are hereby irrevocably pledged to the payment and security of the Senior Lien Obligations including the establishment and maintenance of the special funds created and established for the payment and security thereof, all as hereinafter provided; and it is hereby

resolved that the Senior Lien Obligations, and the interest thereon, shall constitute a lien on and pledge of the Pledged Revenues and be valid and binding without any physical delivery thereof or further act by the Issuer, and the lien created hereby on the Pledged Revenues for the payment and security of the Senior Lien Obligations shall be superior to the lien on and pledge of the Pledged Revenues securing payment of any Subordinate Lien Obligations or Inferior Lien Obligations hereafter issued by the Issuer.

(b) Chapter 1208, as amended, Texas Government Code, applies to the issuance of the Senior Lien Obligations and the pledge of the Pledged Revenues granted by the Issuer under this section, and such pledge is therefore valid, effective and perfected. If State law is amended at any time while the Senior Lien Obligations are Outstanding such that the pledge of the Pledged Revenues granted by the Issuer under this section is to be subject to the filing requirements of Chapter 9, Business & Commerce Code, then in order to preserve to the registered owners of the Senior Lien Obligations the perfection of the security interest in said pledge, the Issuer agrees to take such measures as it determines are reasonable and necessary under State law to comply with the applicable provisions of Chapter 9, Business & Commerce Code and enable a filing to perfect the security interest in said pledge to occur.

Section 5.02. Fees and Charges. For the benefit of the Holders of the Senior Lien Obligations and in addition to all applicable State law provisions and the other covenants in this Resolution, the Issuer hereby expressly stipulates and agrees, while any of the Senior Lien Obligations are Outstanding, to establish, maintain, charge, impose, and collect tuition and other fees that are reasonably expected, on the basis of available information and experience and with due allowance for contingencies, to produce Revenues in each Fiscal Year sufficient:

(a) to produce Pledged Revenues sufficient to pay (1) [_____] times the Annual Debt Service Requirements for such Fiscal Year on the Senior Lien Obligations and (2) the amounts required to be deposited in any reserve or contingency fund created for the payment and security of the Senior Lien Obligations and any other obligations or evidences of indebtedness issued or incurred that are payable from and equally and ratably secured solely by a first and prior lien on and pledge of the Pledged Revenues;

(b) to produce Pledged Revenues which are, together with any other lawfully available funds (including the proceeds of Debt which the Issuer expects will be utilized to pay all or part of the principal of and/or interest on any obligations described in this subsection (b), sufficient to pay (1) the principal of and interest on any Subordinate Lien Obligations hereafter issued by the Issuer and the amounts required to be deposited in any reserve or contingency fund created for the payment and security of any Subordinate Lien Obligations hereafter issued by the Issuer and any other obligations or evidences of indebtedness issued or incurred that are payable from and equally and ratably secured, in whole or in part, by a subordinate lien on and pledge of the Pledged Revenues; (2) the principal of and interest on any Inferior Lien Obligations hereafter issued by the Issuer as the same become due and payable and to deposit the amounts required to be deposited in any special fund created and established for the payment and security of any Inferior Lien Obligations hereafter issued by the Issuer;

(c) to pay, to the extent not paid by other sources of revenues legally available to the Issuer, all of the maintenance and operating expenses of the Issuer by transfer and deposit into the General Fund; and

(d) to pay any other Debt payable from the Revenues and/or secured by a lien on any property of the Issuer.

(e) Should the annual audit report required by Section 14.02 hereof reflect that the Pledged Revenues for the Fiscal Year covered thereby were less than necessary to meet the requirements of subsection (b) of this Section, the Board will, within thirty (30) days after receipt of such annual audit report, review the Issuer's operations and the fees and charges imposed and collected for services provided, and the Board will make the necessary adjustments or revisions, if any, in order that the Pledged Revenues for the next succeeding Fiscal Year will be sufficient to satisfy the foregoing coverage requirement specified in subsection (a) and/or (b) above.

Section 5.03. Revenue Fund. The Pledged Revenues are and shall continue to be kept separate and apart from all other income and revenues of the Issuer. To accomplish the separation of the Pledged Revenues, the Board previously created and established and authorized to be maintained with the Depository a special fund to be known as "ALAMO COMMUNITY COLLEGE DISTRICT SPECIAL REVENUE BOND FUND" (hereinafter called the *Revenue Fund*). All Pledged Revenues shall be deposited into the Revenue Fund as the same are received. All Pledged Revenues deposited in the Revenue Fund shall be appropriated and expended in the order of priority as follows:

FIRST: to the Bond Fund created for the payment of debt service on the Senior Lien Obligations as the same becomes due and payable;

SECOND: to the Reserve Fund created and established to maintain the amounts required to be deposited in accordance with the provisions of this Resolution and the Concurrently Adopted Resolution or the resolutions relating to the issuance of the currently outstanding Previously Issued Bonds or any Additional Senior Lien Obligations hereafter issued by the Issuer;

THIRD: to the payment of the amounts required to be deposited into the interest and sinking, reserve, or contingency fund to be created and established for the payment, security, and benefit of any Subordinate Lien Obligations hereafter issued by the Issuer (or any Credit Agreements relating thereto) as the same become due and payable;

FOURTH: to the payment of the amounts required to be deposited into the interest and sinking, reserve, or contingency fund to be created and established for the payment, security, and benefit of any Inferior Lien Obligations hereafter issued by the Issuer (or any Credit Agreements relating thereto) as the same become due and payable; and

FIFTH: for any lawful purpose.

Section 5.04. Bond Fund; Excess Bond Proceeds. For the purpose of paying the principal of and interest on Senior Lien Obligations as the same become due, the Board previously created and established and authorized to be maintained with a Depository a special account to be known as the "Alamo Community College District Senior Lien Obligations Interest and Sinking Fund" (hereinafter referred to as the *Bond Fund*). The Issuer covenants that it shall deposit into the Bond Fund prior to each principal and interest payment date from the available Pledged Revenues an amount equal to one hundred percent (100%) of the amount required to fully pay the interest on and the principal of the Senior Lien Obligations then falling due and becoming payable, such deposits to pay maturing principal of and accrued interest on the Senior Lien Obligations to be made by the Board in substantially equal monthly installments on or before the business day before the first day of each month, beginning on or before the business day before the first day of the month next following the delivery of the Bonds to the Purchasers. If the Pledged Revenues in any month are insufficient to make the required deposits into the Bond Fund, then the amount of any deficiency in such payment shall be added to the amount otherwise required to be paid into the Bond Fund in the next month.

The required monthly deposits to the Bond Fund for the payment of principal of and interest on the Senior Lien Obligations shall continue to be made as hereinabove provided until such time as (i) the total amount on deposit in the Bond Fund and the Reserve Fund is equal to the amount required to fully pay and discharge all Outstanding Senior Lien Obligations (principal, premium, if any, and interest) or (ii) the Senior Lien Obligations are no longer Outstanding.

Accrued interest, if any, and capitalized interest, if any, received from the initial purchasers of any Senior Lien Obligation shall be taken into consideration and reduce the amount of the monthly deposits hereinabove required to be deposited into the Bond Fund. Additionally, any proceeds of any Senior Lien Obligations not expended for the authorized purposes shall be deposited into the Bond Fund and shall be taken into consideration and reduce the amount of monthly deposits required to be deposited into the Bond Fund from the Pledged Revenues.

Section 5.05. Reserve Fund. To accumulate and maintain a reserve for the payment of the Senior Lien Obligations equal to [____]% of the Average Annual Debt Service Requirements or such lesser amount as restricted by the Code (calculated by the Board at the beginning of each Fiscal Year and as of the date of issuance of the Previously Issued Bonds, the Bonds, and each series of Additional Senior Lien Obligations) for the Senior Lien Obligations (the *Required Reserve Amount*), the Issuer previously created and established, and authorized maintenance at a Depository a separate and special fund known as the "Alamo Community College District Senior Lien Obligations Reserve Fund" (the *Reserve Fund*). Earnings and income derived from the investment of amounts held for the credit of the Reserve Fund shall be retained in the Reserve Fund until the Reserve Fund contains the Required Reserve Amount; thereafter, such earnings and income shall be deposited to the credit of the Revenue Fund. All funds deposited into the Reserve Fund shall be used solely for the payment of the principal of and interest on the Senior Lien Obligations, when and to the extent other funds available for such purposes are insufficient, and, in addition, may be used to retire the last Stated Maturity or Stated Maturities of or interest on the Senior Lien Obligations.

The Issuer may acquire a Surety Policy or Policies issued by a Surety Provider in amounts equal to all or part of the Required Reserve Amount for the Senior Lien Obligations in lieu of depositing cash into the Reserve Fund; provided, however, that no such Surety Policy may be so substituted unless the substitution of the Surety Policy will not, in and of itself, cause any ratings then assigned to the Senior Lien Obligations by any Rating Agency to be lowered and the resolution authorizing the substitution of the Surety Policy for all or part of the Required Reserve Amount for the Senior Lien Obligations contains (i) a finding that such substitution is cost effective and (ii) a provision that the interest due on any repayment obligation of the Issuer by reason of payments made under such Surety Policy does not exceed the highest lawful rate of interest which may be paid by the Issuer at the time of the delivery of the Surety Policy. The Issuer reserves the right to use Revenues to fund the payment of (1) periodic premiums on the Surety Policy as a part of the payment of the Issuer's maintenance and operating expenses, and (2) any repayment obligation incurred by the Issuer (including interest) to the Surety Provider, the payment of which will result in the reinstatement of such Surety Policy, prior to making payments required to be made to the Reserve Fund pursuant to the provisions of this Section to restore the balance in such fund the Required Reserve Amount for the Senior Lien Obligations.

From time to time recalculated by the Board (as provided in the first paragraph of this Section), the Required Reserve Amount is $[_____]. This amount shall be deposited to the Reserve Fund at such time as may be required pursuant to the provisions of this section from Revenues, paid from the Revenue Fund at such level of priority as specified in Section 5.03, by the deposit of monthly installments, made on or before the business day before the first day of each month following the month in which such obligation to fund the Reserve Fund arises, of not less than 1/60th of the amount to be maintained in the Reserve Fund.

The Required Reserve Amount shall be increased, if required, to an amount calculated in the manner provided in the first paragraph of this Section. Any additional amount required to be maintained in the Reserve Fund shall be so accumulated by the deposit of all or a portion of the necessary amount from the proceeds of the issue or other lawfully available funds in the Reserve Fund immediately after the delivery of the then proposed Additional Senior Lien Obligations, or, at the option of the Issuer, by the deposit of monthly installments, made on or before the business day before the first day of each month following the month of delivery of the then proposed Additional Senior Lien Obligations, of not less than 1/60th of the additional amount to be maintained in the Reserve Fund by reason of the issuance of the Additional Senior Lien Obligations then being issued (or 1/60th of the balance of the additional amount not deposited immediately in cash) (such deposits, the *Required Reserve Fund Deposits*), thereby ensuring the accumulation in the Reserve Fund of the appropriate Required Reserve Amount.

When and for so long as the cash and investments in the Reserve Fund equal the Required Reserve Amount, no deposits need be made to the credit of the Reserve Fund; but, if and when the Reserve Fund at any time contains less than the Required Reserve Amount (other than as the result of the issuance of Additional Senior Lien Obligations as provided in the preceding paragraph), the Issuer covenants and agrees to cure the deficiency in the Required Reserve Amount by resuming the Required Reserve Fund Deposits to the Reserve Fund from the Pledged Revenues in monthly deposit amounts equal to not less than 1/60th of the Required Reserve Amount covenanted by the Issuer to be maintained in the Reserve Fund. Any such deficiency payments shall be made on or

before the business day before the first day of each month until the Required Reserve Amount has been fully restored. The Issuer further covenants and agrees that, subject only to the prior payments to be made to the Bond Fund, the Pledged Revenues shall be applied and appropriated and used to establish and maintain the Required Reserve Amount and to cure any deficiency in such amounts as required by the terms of the resolution authorizing the Previously Issued Bonds, this Resolution, the Concurrently Adopted Resolution, and any other resolution pertaining to the issuance of Additional Senior Lien Obligations.

During such time as the Reserve Fund contains the Required Reserve Amount, the Board may, at its option, withdraw all surplus funds in the Reserve Fund in excess of the Required Reserve Amount. Any such withdrawn surplus shall be deposited to the Bond Fund or used by the Issuer for any other lawful purpose; provided, however, to the extent that such excess amount represents Senior Lien Obligation proceeds, then such amount must be transferred to the Bond Fund or be otherwise used in accordance with then-applicable State law.

In the event a Surety Policy issued to satisfy all or a part of the Issuer's obligation with respect to the Reserve Fund causes the amount then on deposit in the Reserve Fund to exceed the Required Reserve Amount for the Senior Lien Obligations, the Board may transfer such excess amount to any fund or funds established for the payment of or security for the Senior Lien Obligations (including any escrow established for the final payment of any such obligations pursuant to the provisions of Chapter 1207, as amended, Texas Government Code), or be used for any lawful purposes; provided, however, to the extent that such excess amount represents Senior Lien Obligation proceeds, then such amount must be transferred to the Bond Fund or be otherwise used in accordance with then-applicable State law.

Notwithstanding anything to the contrary contained in this Section, the requirements set forth above to fund the Reserve Fund in the amount of the Required Reserve Amount shall be suspended for such time as the Pledged Revenues for each Fiscal Year are equal to at least [____]% of the Average Annual Debt Service Requirements. In the event that the Pledged Revenues for any Fiscal Year are less than [____]% of the Average Annual Debt Service Requirements, the Issuer will be required to commence making the deposits to the Reserve Fund, as provided above, and to continue making such deposits until the earlier of (i) such time as the Reserve Fund contains the Required Reserve Amount or (ii) the Pledged Revenues in each of two consecutive Fiscal Years have been equal to not less than [____]% of the Average Annual Debt Service Requirements.

Section 5.06. Payment into Funds; Investments; Earnings.

(a) Money in the Revenue Fund, the Bond Fund, and the Reserve Fund may, at the option of the Board, be invested in time deposits or certificates of deposit secured in the manner required by law for public funds, or be invested in direct obligations of, including obligations the principal of and interest on which are unconditionally guaranteed by, the United States of America, in obligations of any agencies or instrumentalities of the United States of America or as otherwise permitted by state law including, but not limited to, the Public Funds Investment Act, as amended, Chapter 2256, as amended, Texas Government Code, or any successor provision of law, as in effect from time to time; provided that all such deposits and investments shall be made in such manner (which may include repurchase agreements for such investments with any national bank)

that the money required to be expended from any fund will be available at the proper time or times, and provided further that in no event shall such deposits or investments of money in the Reserve Fund mature later than the final maturity date of the Senior Lien Obligations. All such investments shall be valued in terms of current market value no less frequently than the last business day of the Board's Fiscal Year, except that any direct obligations of the United States of America - State and Local Government Series shall be continuously valued at their par value or principal face amount. Any obligation in which money is so invested shall be kept and held at a Depository, except as hereinafter provided. For purposes of maximizing investment returns, money in such funds may be invested, together with money in other funds or with other money of the Board, in common investments of the kind described above, or in a common pool of such investment which shall be kept and held at a Depository, which shall not be deemed to be or constitute a commingling of such money or funds provided that safekeeping receipts or certificates of participation clearly evidencing the investment or investment pool in which such money is invested and the share thereof purchased with such money or owned by such fund are held by or on behalf of each such fund. If necessary, such investments shall be promptly sold to prevent any default.

(b) All interest and income derived from such deposits and investments (other than interest and income derived from deposits to the Reserve Fund if the Reserve Fund does not contain the Required Reserve Amount) shall be credited to the Revenue Fund monthly and shall constitute Revenues.

Section 5.07. Deficiencies; Excess Pledged Revenues.

(a) If on any occasion there shall not be sufficient Pledged Revenues (after making all payments pertaining to the currently Outstanding Senior Lien Obligations) to make the required deposits into the Bond Fund and the Reserve Fund, then such deficiency shall be cured as soon as possible from the next available unallocated Pledged Revenues, or from any other sources available for such purpose, and such payments shall be in addition to the amounts required to be paid into these Funds during such month or months.

(b) After making all deposits or transfers to the Bond Fund which are required to be made in the then current Fiscal Year and curing any deficiencies in the Bond Fund or Reserve Fund, any Pledged Revenues then remaining in the Revenue Fund (upon the order of the Board) may be (i) used for acquiring any outstanding Senior Lien Obligations for cancellation, (ii) used for the redemption of Senior Lien Obligations, (iii) used to pay, redeem, or defease any Debt, or (iv) transferred to the General Fund of the Issuer and used for any lawful purpose.

Nothing in this Section shall be construed as allowing or permitting the direct deposit of any Pledged Revenues into the General Fund of the Issuer, but all Pledged Revenues shall first be deposited into the Revenue Fund even though the Board may have the right to order the transfer of all or a portion thereof under the provisions of the preceding paragraph.

Section 5.08. Payment of Bonds. While any of the Bonds are Outstanding, the Authorized Officials of the Issuer are hereby authorized to transfer or cause to be transferred to the Paying Agent/Registrar therefor, from funds on deposit in the Bond Fund and, if necessary, in the Reserve Fund, amounts sufficient to fully pay and discharge promptly each installment of interest and

principal of the Senior Lien Obligations as the same accrue or mature or come due by reason of redemption prior to Stated Maturity; such transfer of funds to be made in such manner as will cause immediately available funds to be deposited with the Paying Agent/Registrar for the Senior Lien Obligations on the close of the business day next preceding the date of payment for the Senior Lien Obligations is due.

Section 5.09. Security for Funds. All money on deposit in any of the Funds herein created shall be secured in the manner and to the fullest extent permitted by the laws of the State for the security of public funds.

Section 5.10. Issuance of Additional Senior Lien Obligations. In addition to the right to issue Subordinate Lien Obligations and Inferior Lien Obligations pursuant to Section 5.11 hereof and any laws of the State, the Board reserves the right hereafter to issue Additional Senior Lien Obligations. The Additional Senior Lien Obligations when issued shall be secured by and payable from the Pledged Revenues to the same extent as are the Bonds authorized by this Resolution and the Concurrently Adopted Resolution, and the Previously Issued Bonds, the Bonds, the Series 2026 Fixed Rate Bonds, and the Additional Senior Lien Obligations shall be in all respects of equal dignity. The Additional Senior Lien Obligations may be issued in one or more installments; provided, however, that none shall be issued unless and until the following conditions have been met:

(a) The Board is not in default as to any covenant, condition or obligation prescribed in a resolution authorizing the issuance of the Senior Lien Obligations then Outstanding or the issuance of the Additional Senior Lien Obligations cures any such default.

(b) The Bond Fund and Reserve Fund contain the amount of money then required to be on deposit in each of said Funds.

(c) The resolution authorizing the issuance of Additional Senior Lien Obligations makes provision for the amount to be on deposit in the Reserve Fund to be increased to an amount not less than the Average Annual Debt Service Requirements on all Senior Lien Obligations to be Outstanding after giving effect to the issuance of the proposed Additional Senior Lien Obligations and such amount is to be accumulated in not less than sixty (60) months from the date of such Additional Senior Lien Obligations (subject to the suspension of such obligation to fund the Reserve Fund as provided in Section 5.05).

(d) The Additional Senior Lien Obligations are made to mature [May 1] or [November 1] in each of the years in which they are scheduled to mature.

(e) An Authorized Official certifies in writing that the Pledged Revenues for the Fiscal Year immediately preceding the Fiscal Year in which the resolution authorizing the issuance of the Additional Senior Lien Obligations is adopted or for any 12 consecutive calendar month period out of the 18-month period ending not more than ninety (90) days preceding the month the resolution authorizing the issuance of the Additional Senior Lien Obligations is adopted are equal to at least [____]% times the Average Annual Debt Service Requirements of the Senior Lien Obligations after giving effect to the issuance of the proposed Additional Senior Lien Obligations.

In making such a determination of the Pledged Revenues, the Authorized Official may take into consideration a change in the fees and charges for services provided by and use of the facilities of the Issuer that became effective not more than ninety (90) days prior to adoption of the resolution authorizing the issuance of the Additional Senior Lien Obligations and, for purposes of satisfying the Pledged Revenues coverage test, make a pro forma determination of the Pledged Revenues for the period of time covered by this representation based on such change in fees and charges being in effect for the entire period covered by the Authorized Official's representation.

Section 5.11. Issuance of Subordinate Lien Obligations and Inferior Lien Obligations. The Issuer hereby reserves the right to issue, at any time, obligations including, but not limited to, Subordinate Lien Obligations and Inferior Lien Obligations payable from and equally and ratably secured, in whole or in part, by a lien on and pledge of the Pledged Revenues, junior and/or subordinate and inferior in rank and dignity to the lien on and pledge of such Pledged Revenues securing the payment of the currently Outstanding Senior Lien Obligations, as may be authorized by the laws of the State.

Section 5.12. Refunding Bonds. The Issuer reserves the right to issue refunding bonds to refund all or any part of the outstanding Senior Lien Obligations, pursuant to any law then available, upon such terms and conditions as the Board may deem to be in the best interest of the Issuer, and if less than all such outstanding Senior Lien Obligations are refunded, the conditions precedent prescribed for the issuance of Additional Senior Lien Obligations set forth in Section 5.10 of this Resolution shall be satisfied and the representations and certifications required in Section 5.10(e) shall give effect to the Average Annual Debt Service Requirements of the proposed refunding bonds (but shall not give effect to the Average Annual Debt Service Requirements of the obligations being refunded following their cancellation or provision being made for their payment); provided, however, if as a result of such refunding the total debt service on all Senior Lien Obligations that will remain Outstanding subsequent to such refunding decreases as a result of the refunding, the Issuer shall not be required to satisfy the requirements of Section 5.10(e) as a requirement for the issuance of such refunding bonds.

Section 5.13. Remedies in Event of Default. In addition to all the rights and remedies provided by the laws of the State, the Board covenants and agrees particularly that in the event the Board (a) defaults in payments to be made to the Bond Fund or Reserve Fund as required by this Resolution, or (b) defaults in observance or performance of any other of the covenants, conditions or obligations set forth in this Resolution, the holder or holders of any of the Bonds shall be entitled to a writ of mandamus issued by a court of proper jurisdiction compelling and requiring the Board and officers of the Issuer to observe and perform any covenant, condition or obligation prescribed in this Resolution.

No delay or omission to exercise any right or power accruing upon any default shall impair any such right or power, or shall be construed to be a waiver of any such default or acquiescence therein, and every such right or power may be exercised from time to time and as often as may be deemed expedient. The specific remedies herein provided shall be cumulative of all other existing remedies and the specification of such remedies shall not be deemed to be exclusive.

Section 5.14. Additional Covenants. The Board covenants and agrees that:

(a) It will faithfully perform at all times any and all covenants, undertakings, stipulations and provisions contained in this Resolution and in each and every resolution authorizing the issuance of Senior Lien Obligations; that it will promptly pay or cause to be paid from the Pledged Revenues the principal of and interest on all Senior Lien Obligations, on the dates and in the places and manner prescribed in such Senior Lien Obligations, and that it will, at the times and in the manner prescribed herein, deposit or cause to be deposited, from the Pledged Revenues, the amounts of money specified herein.

(b) It is duly authorized under the laws of the State to create and issue the Bonds; that all action on its part for the creation and issuance of the Bonds has been duly and effectively taken, and that the Bonds in the hands of the holders and owners thereof are and will be valid and enforceable special obligations of the Board in accordance with their terms.

(c) It lawfully owns and is lawfully possessed of the lands upon which the existing campuses, buildings, and facilities constituting the Colleges are located, that it is lawfully qualified to pledge the Pledged Revenues to the payment of the Senior Lien Obligations in the manner prescribed herein, and has lawfully exercised such rights.

(d) It will from time to time and before the same become delinquent, pay and discharge all taxes, assessments and governmental charges, if any, which shall be lawfully imposed upon it, or the campuses, buildings, and facilities of the Colleges, shall be required to be paid so long as the validity of the same shall be contested in good faith by the Board.

(e) That it will continuously and efficiently operate and maintain, or cause to be operated and maintained, in good condition, and at a reasonable cost, the Colleges and the facilities and services thereof, so long as any Senior Lien Obligations are Outstanding.

(f) That while the Senior Lien Obligations are Outstanding, the Board shall not sell, lease, convey or otherwise dispose of the Colleges or any substantial part thereof, unless such property has first been determined to be surplus or no longer necessary to the Issuer's operations to maintain compliance with operational covenants made herein; provided, however, that the Issuer may do any or all of the foregoing and use the proceeds thereof to (i) replace any such facilities so disposed of, (ii) redeem Senior Lien Obligations Outstanding at the next practicable date, or (iii) transfer said proceeds to the General Fund of the Issuer to be used for any lawful purpose if, as a condition precedent thereto, the estimated Pledged Revenues to be derived from such facilities after such disposition will equal or exceed the Pledged Revenues derived therefrom for the immediately preceding Fiscal Year prior to such disposition.

(g) Proper books of record and account will be kept in which full, true, correct entries will be made of all dealings, activities, and transactions relating to the Pledged Revenues, and all books, documents, and vouchers relating thereto shall at all reasonable times be made available for inspection upon request to any bondholder.

(h) That during each year which any of the Senior Lien Obligations are outstanding, the Issuer will prepare its consolidated annual financial report (the *Report*) of its books and accounts, including the Pledged Revenues, and the Report will be audited by an independent

certified public accountant, such audit to be based on the Fiscal Year of the Issuer. The Report shall be made available to the Holders and their agents and representatives in the manner described in Article XIV hereof.

(i) The Issuer will comply with all of the terms and conditions of any and all grant or subsidy agreements applicable to the Senior Lien Obligations entered into between the Board and any governmental agency in connection with any grant or debt service subsidy; and the Board will take all action necessary to enforce said terms and conditions.

(j) The Board shall not additionally encumber the Pledged Revenues in any manner, except as permitted in this Resolution and the Concurrently Adopted Resolution, in connection with the issuance of any Additional Senior Lien Obligations, Subordinate Lien Obligations, or Inferior Lien Obligations, or contravention to the resolution authorizing the Previously Issued Bonds, unless said encumbrance is made junior and subordinate in all respects to the liens, pledges, covenants, and agreements of this Resolution and the Concurrently Adopted Resolution.

(k) So long as the Bonds are Outstanding, the Issuer agrees to maintain insurance on the Colleges of a kind, including but not limited to self-insurance to the extent and in the manner deemed advisable by the Issuer, and in an amount which usually would be carried by private companies engaged in a similar type of business, for the benefit of the Holders of the Bonds. The Report shall contain a section commenting on whether the Issuer has complied with the requirements of this Section with respect to the maintenance of insurance, and listing all policies carried, and whether or not all insurance premiums upon the insurance policies to which reference is hereinbefore made have been paid.

Section 5.15. Bonds are Special Obligations. The Bonds are special obligations payable from the Pledged Revenues and the holders thereof shall never have the right to demand payment thereof out of funds raised or to be raised by taxation by the Issuer.

ARTICLE VI
REDEMPTION OF BONDS BEFORE MATURITY

Section 6.01. Limitation on Redemption. The Bonds shall be subject to redemption before scheduled maturity only as provided in this Article VI.

Section 6.02. Optional Redemption. (a) Except as hereafter specified, Bonds bearing interest at the Initial Rate are not, during the Initial Rate Period, subject to redemption at the option of the District.

(b) Prior to the Fixed Rate Conversion Date, Bonds bearing interest at a Term Rate during a Term Rate Period are subject to redemption, if at all, at the times, at the prices, and in the manner determined by the District on a Term Rate Conversion Date (and as evidenced in an Approval Certificate). Upon conversion, Bonds bearing interest at Fixed Rates during a Fixed Rate Period are subject to redemption, if at all, at the option of the District, in whole or in part, on the dates and at the prices determined and established by the District on the Fixed Rate Conversion Date (and as evidenced in an Approval Certificate).

(c) All Bonds are callable, at the option of the District, in whole or in part, at a redemption price equal to the principal amount thereof plus interest accrued thereon to the redemption date, on any Conversion Date.

(d) Bonds bearing interest at the Stepped Rate during the Stepped Rate Period are subject to redemption, in whole or in part, at the option of the District, at a redemption price equal to the principal amount thereof plus interest accrued thereon at the Stepped Rate to the redemption date, on any date.

(e) The District shall deliver notice to the Paying Agent/Registrar of its intention to redeem Bonds, which notice shall specify the principal amount of the Bonds to be redeemed (i) with respect to Bonds bearing interest at a Stepped Rate, at least two (2) days prior to the redemption date and (ii) with respect to Bonds bearing interest at a Term Rate or at Fixed Rates, at least thirty (30) days prior to the redemption date.

(f) On or prior to the date established for optional redemption of any Bonds, the District shall have deposited an amount sufficient to pay the redemption price of the Bonds to be redeemed with the Paying Agent/Registrar. Such money shall be invested, if at all, in Government Securities.

Section 6.03. Mandatory Redemption. The Bonds are subject to mandatory redemption from money on deposit in the Bond Fund at a price of par plus accrued interest to the date fixed for redemption, on [November 1] in each of the years and in the amounts set out below.

Year	Amount ($)

Year	Amount ($)

*Payable at Stated Maturity

The principal amount of Bonds required to be redeemed pursuant to the operation of such mandatory redemption provisions shall be reduced, at the option of the District, by the principal amount of any Bonds which, at least 50 days prior to the mandatory redemption date (1) shall have been defeased or acquired by the District and delivered to the Paying Agent/Registrar for cancellation, (2) shall have been purchased and canceled by the Paying Agent/Registrar at the request of the District, or (3) shall have been redeemed pursuant to the optional redemption provisions set forth above and not theretofor credited against a mandatory redemption requirement.

Section 6.04. Partial Redemption. (a) Except for Bonds redeemed on a Conversion Date and that are, on such date, subject to mandatory tender, Bonds redeemed in part shall be selected for redemption at random and by lot.

(b) A portion of a single Bond of a denomination greater than an Authorized Denomination may be redeemed but only in a principal amount equal to a minimum Authorized Denomination or any integral multiple thereof. The Paying Agent/Registrar shall treat each minimum Authorized Denomination of such Bond as though it were a single Bond for purposes of selection for redemption.

(c) Upon surrender of any Bond for redemption in part, the Paying Agent/Registrar shall authenticate and deliver an exchange Bond or Bonds in an aggregate principal amount equal to the unredeemed portion of the Bond so surrendered.

Section 6.05. Notice of Redemption. (a) The Paying Agent/Registrar shall cause notice of redemption of any Bond to be redeemed in whole or in part to be mailed first–class mail to the Owner thereof at the address of the Owner appearing in the Register (i) with respect to a Bond bearing interest at a Stepped Rate, at least one (1) day prior to the redemption date and (ii) with respect to a Bond bearing interest at the Initial Interest Rate, a Term Rate, or a Fixed Rate, at least thirty (30) days prior to the redemption date.

(b) The notice of redemption shall identify the Bonds to be redeemed, and shall specify the numbers thereof, the redemption date and the redemption price. The notice shall state that (i) on the redemption date the Bonds called for redemption will be payable at the designated office of the Paying Agent/Registrar, and (ii) on and after the redemption date interest will cease to accrue.

(c) Any notice given as provided in this Section shall be conclusively presumed to have been duly given, whether or not the Owner receives such notice.

(d) Notwithstanding the foregoing, a notice of mandatory tender delivered in accordance with Section 4.02(b) hereof shall serve as notice of redemption of Bonds, if any such redemption is to occur, at the option of the District, on a Conversion Date.

Section 6.06. Payment Upon Redemption. (a) By each redemption date, the District shall deposit (or cause to be deposited) with the Paying Agent/Registrar money sufficient to pay all amounts due on the redemption date.

(b) Upon presentation and surrender of any Bond called for redemption at the designated office of the Paying Agent/Registrar on or after the date fixed for redemption, the Paying Agent/Registrar shall pay the principal of and accrued interest on such Bond to the date of redemption from the money provided for that purpose.

Section 6.07. Effect of Redemption. (a) Notice of redemption having been given, and due provision having been made for payment, the Bonds or portions thereof called for redemption shall become due and payable on the date fixed for redemption; thereafter, such Bonds or portions thereof shall cease to bear interest from the date fixed for redemption, whether or not such Bonds are presented and surrendered for payment on such date.

(b) If the District shall fail to make provision for the payment of all sums due on a redemption date, then any Bond or portion thereof called for redemption shall continue to bear interest until due provision is made for the payment of same by the District.

ARTICLE VII
PAYING AGENT/REGISTRAR; REMARKETING AGENT; TENDER AGENT

Section 7.01. Appointment of Initial Paying Agent/Registrar. [_____], [_____], [_____] is hereby appointed as the initial Paying Agent/Registrar for the Bonds, and the Paying Agent/Registrar Agreement, attached hereto, in substantially final form, as Exhibit B, is hereby approved and authorized to be executed by an Authorized Official for and on behalf of the District and the Board. Such Agreement, as executed by an Authorized Official, shall be deemed to be the Paying Agent/Registrar Agreement herein approved and authorized to be executed and delivered for and on behalf of the District and the Board.

Section 7.02. Qualifications. Each Paying Agent/Registrar shall be a commercial bank or trust company organized under the laws of the United States or any state, or other entity duly qualified and legally authorized to serve as and perform the duties and services of paying agent and registrar for the Bonds.

Section 7.03. Maintaining Paying Agent/Registrar. (a) At all times while any Bonds are outstanding, the District will maintain a Paying Agent/Registrar that is qualified under Section 7.02 of this Resolution. Each Authorized Official is hereby authorized and directed to execute an agreement with the Paying Agent/Registrar specifying the duties and responsibilities of the District and the Paying Agent/Registrar.

(b) If the Paying Agent/Registrar resigns or otherwise ceases to serve as such, the District will promptly appoint a replacement.

Section 7.04. Termination. The District, upon not less than forty-five (45) days' notice, reserves the right to terminate the appointment of any Paying Agent/Registrar by delivering written notice of such termination.

Section 7.05. Notice of Change to Owners. Promptly upon each change in the entity serving as Paying Agent/Registrar, the District will cause notice of the change to be sent to each Owner by first–class United States mail, postage prepaid, at the address shown in the Register, stating the effective date of the change and the name and mailing address of the replacement Paying Agent/Registrar.

Section 7.06. Agreement to Perform Duties and Functions. By accepting the appointment as Paying Agent/Registrar and executing a paying agent/registrar agreement with the District, the Paying Agent/Registrar is deemed to have agreed to the provisions of this Resolution and that it will perform the duties and functions of Paying Agent/Registrar prescribed thereby.

Section 7.07. Delivery of Records to Successor. If a Paying Agent/Registrar is replaced, such Paying Agent/Registrar, promptly upon the appointment of the successor, will deliver the Register (or a copy thereof) and all other pertinent books and records relating to the Bonds to the successor Paying Agent/Registrar.

Section 7.08. Appointment of Initial Remarketing Agent. The District hereby authorizes each Authorized Official to identify and select the Remarketing Agent for the Bonds while they are in the Initial Rate Period, if determined thereby to be necessary or beneficial (subject to the requirement to select a Remarketing Agent as provided in Section 7.10 below). The Remarketing Agent shall signify its acceptance of the duties and obligations imposed on it hereunder by its execution of the Remarketing Agreement, the execution of which is hereby approved. Additionally, each Authorized Official is hereby authorized and directed to execute and deliver the Remarketing Agreement, attached hereto, in substantially final form, as Exhibit C, for and on behalf of the District and this Board, and such Remarketing Agreement as executed by an Authorized Official shall be deemed to be the Remarketing Agreement herein approved and authorized to be executed and delivered for and on behalf of the District and this Board.

Section 7.09. Appointment of Initial Tender Agent. The District hereby appoints [_____], [_____], [_____], as initial Tender Agent for the Bonds. The Tender Agent shall signify its acceptance of the duties and obligations imposed on it hereunder by its execution of the Tender Agent Agreement, the execution of which is hereby approved. Additionally, each Authorized Official is hereby authorized and directed to execute and deliver the Tender Agent

Agreement, attached hereto, in substantially final form, as Exhibit D, for and on behalf of the District and this Board, and such Tender Agent Agreement, as executed by an Authorized Official shall be deemed to be the Tender Agent Agreement herein approved and authorized to be executed and delivered for and on behalf of the District and this Board.

Each Tender Agent shall be a commercial bank or trust company organized under the laws of the United States or any state, or other entity duly qualified and legally authorized to serve as and perform the duties and services of tender agent for the Bonds.

Section 7.10. Maintaining Remarketing Agent and Tender Agent. (a) The District need not maintain a Remarketing Agreement for the Bonds during the Initial Rate Period or any Term Rate Period so long as the Board, in the resolution required under Section 3.02(c), identifies and names therein the party to serve as Remarketing Agent in connection with the conversion in such resolution contemplated and at such time executes a Remarketing Agreement evidencing the Remarketing Agent's agreement to serve in such capacity in addition to the terms governing such agreement. No resignation or removal of the Remarketing Agent (if required to be maintained) or Tender Agent shall become effective until a successor has been appointed and accepted such appointment. Any successor Tender Agent shall have capital of not less than $50,000,000.

(b) Promptly upon each change in the entity serving as Remarketing Agent or Tender Agent, the District will cause notice of such change to be sent to each Owner by first–class mail.

ARTICLE VIII
FORM OF THE BONDS

Section 8.01. Form Generally. (a) The Bonds, including the Registration Certificate of the Comptroller of Public Accounts of the State of Texas, the Certificate of the Paying Agent/Registrar, and the Assignment form to appear on each of the Bonds, (i) shall be substantially in the form set forth in this Article, with such appropriate insertions, omissions, substitutions, and other variations as are permitted or required by this Resolution, and (ii) may have such letters, numbers, or other marks of identification (including identifying numbers and letters of the Committee on Uniform Securities Identification Procedures of the American Bankers Association) and such legends and endorsements (including insurance legends in the event the Bonds (or any Stated Maturities thereof) are insured, and any reproduction of an opinion of bond counsel) thereon as, consistently herewith, may be determined by the District or by the officers executing such Bonds, as evidenced by their execution.

(b) Any portion of the text of any Bonds may be set forth on the reverse side thereof, with an appropriate reference thereto on the face of the Bonds.

(c) The definitive Bonds may be typewritten, photocopied, printed, lithographed, or engraved, and may be produced by any combination of these methods or produced in any other similar manner, all as determined by the officers executing such Bonds, as evidenced by their execution.

(d) The Initial Bond submitted to the Attorney General of the State of Texas may be typewritten and photocopied or otherwise reproduced with the series as designated in the form and the headings "Interest Rate" and "CUSIP No." shall both be omitted.

(e) If bond insurance is obtained by the Underwriters, the definitive Bonds and the Initial Bond shall bear an appropriate legend as provided by the Insurer to appear under the following header:

[BOND INSURANCE]

Section 8.02. Form of the Bonds. The form of the Bonds, including the form of the Registration Certificate of the Comptroller of Public Accounts of the State of Texas, the form of Certificate of the Paying Agent/Registrar, and the form of Assignment appearing on the Bonds, shall be substantially as set forth in Exhibit A attached hereto.

Section 8.03. CUSIP Registration. The District may secure identification numbers through the CUSIP Global Services, managed by S&P Global Market Intelligence, and may authorize the printing of such numbers on the face of the Bonds. It is expressly provided, however, that the presence or absence of CUSIP numbers on the Bonds shall be of no significance or effect as regards the legality thereof and neither the District nor the attorneys approving said Bonds as to legality are to be held responsible for CUSIP numbers incorrectly printed on the Bonds.

Section 8.04. Legal Opinion. The obligation of the Underwriters to accept delivery of the Bonds is subject to being furnished a final opinion of Norton Rose Fulbright US LLP, San Antonio, Texas (*Bond Counsel*), approving such Bonds as to their validity, said opinion to be dated and delivered as of the date of delivery and payment for such Bonds. A true and correct reproduction of said opinion or an executed counterpart thereof is hereby authorized to be either printed on definitive printed obligations or deposited with DTC along with the global certificates for the implementation and use of the Book–Entry System used in the settlement and transfer of the Bonds.

ARTICLE IX
SALE AND DELIVERY OF BONDS; DEPOSIT OF PROCEEDS

Section 9.01. Sale of Bonds; Offering Memorandum. (a) The Bonds authorized by this Resolution are hereby sold by the District to [_____], [_____], [_____] (the *Underwriters*) in accordance with the provisions of the Purchase Contract (the *Purchase Contract*) attached hereto as Exhibit F. The Initial Bond shall be registered in the name of [_____].

(b) Any Authorized Official is hereby authorized and directed to execute the Purchase Contract for and on behalf of the District and as the act and deed of the Board, and in regard to the approval and execution of the Purchase Contract, the Board hereby finds, determines and declares that the representations, warranties, and agreements of the District contained in the Purchase Contract are true and correct in all material respects and shall be honored and performed by the District. Delivery of the Bonds to the Underwriters shall occur as soon as practicable after the adoption of this Resolution, upon payment therefor in accordance with the terms of the Purchase Contract.

(c) The form and substance of the Offering Memorandum, and any addenda, supplement or amendment thereto (the *Offering Memorandum*) presented to and considered at this meeting, are hereby in all respects approved and adopted, and is hereby deemed final as of its date (except for the omission of pricing and related information) within the meaning and for the purposes of paragraph (b)(l) of the Rule and the Chairman and Secretary of the Board are hereby authorized and directed to execute the same and deliver appropriate numbers of executed copies thereof to the Underwriters. The Offering Memorandum as thus approved, executed and delivered, with such appropriate variations as shall be approved by an Authorized Official and the Underwriters, may be used by the Underwriters in the public offering and sale thereof.

(d) All officers of the District are authorized and directed to execute such documents, certificates and receipts as they may deem appropriate to consummate the delivery of the Bonds.

(e) The obligation of the Underwriters to accept delivery of the Bonds is subject to such Underwriters being furnished with the final, approving opinions of the Attorney General of the State of Texas and of Norton Rose Fulbright US LLP, Bond Counsel for the District.

(f) The Bonds were sold at par [plus a [net] reoffering premium of $[_____]] and no accrued interest. Proceeds from the sale of the Bonds (after deducting the Underwriters' discount of $[_____], other costs of issuance of $[_____], and the rounding amount of $[_____]), along with a cash contribution, if any, shall be deposited with the Escrow Agent for application and disbursement in accordance with the provisions of the Agreement. The proceeds of sale of the Bonds not so deposited with the Escrow Agent for the refunding of the Refunded Obligations shall be disbursed for payment of costs of issuance, or deposited in the Bond Fund for the Bonds, all in accordance with written instructions from an Authorized Official.

Section 9.02. Control and Delivery of Bonds. (a) The Chairman of the Board is hereby authorized to have control of the Initial Bond and all necessary records and proceedings pertaining thereto pending investigation, examination, and approval of the Attorney General of the State of Texas, registration by the Comptroller of Public Accounts of the State of Texas, and registration with, and initial exchange or transfer by, the Paying Agent/Registrar.

(b) After registration by the Comptroller of Public Accounts, delivery of the Bonds shall be made to the Underwriters against receipt by the District of all amounts due to the District under the terms of sale.

ARTICLE X
INVESTMENTS

Section 10.01. Investments. (a) Money in the Bond Fund created by this Resolution, at the option of the District, may be invested in such securities or obligations as permitted under applicable law, and pending the disbursement of the proceeds of sale of the Bonds for authorized purposes, such proceeds of sale may be invested in authorized investments in accordance with the Public Funds Investment Act, Chapter 2256, as amended, Texas Government Code, or other applicable law.

(b) Any securities or obligations in which money is so invested shall be kept and held in trust for the benefit of the Owners and shall be sold and the proceeds of sale shall be timely applied to the making of all payments required to be made from the Bond Fund.

Section 10.02. Investment Income. (a) Interest and income derived from investment of the Bond Fund shall be credited to such fund.

(b) Interest and income derived from investment of the proceeds of sale of the Bonds and the payment of the costs of issuance shall be credited to the fund or account where deposited and shall be used for such purposes, with any funds remaining after the accomplishment of such purposes to be transferred to the Bond Fund as received.

ARTICLE XI
PARTICULAR REPRESENTATIONS AND COVENANTS

Section 11.01. Payment of the Bonds. On or before each Interest Payment Date for the Bonds, there shall be made available to the Paying Agent/Registrar, out of the Bond Fund, money sufficient to pay such principal, redemption premium, if any, and interest on the Bonds as will accrue or mature on the applicable Interest Payment Date or date of prior redemption.

Section 11.02. Other Representations and Covenants. (a) The District will faithfully perform at all times any and all covenants, undertakings, stipulations, and provisions contained in this Resolution and in each Bond; the District will promptly pay or cause to be paid the principal, redemption premium, if any, and interest on each Bond on the dates and at the places and manner prescribed in such Bond; and the District will, at the times and in the manner prescribed by this Resolution, deposit or cause to be deposited the amounts of money specified by this Resolution.

(b) The District is duly authorized under the laws of the State to issue the Bonds; all action on its part for the creation and issuance of the Bonds has been duly and effectively taken; and the Bonds in the hands of the Owners thereof are and will be valid and enforceable obligations of the District in accordance with their terms.

Section 11.03. Covenants to Maintain Tax-Exempt Status. (a) Definitions. When used in this Section 11.03, the following terms have the following meanings:

Computation Date has the meaning set forth in Section 1.148-1(b) of the Regulations.

Gross Proceeds means any proceeds as defined in Section 1.148-1(b) of the Regulations, and any replacement proceeds as defined in Section 1.148-1(c) of the Regulations, of the Bonds.

Investment has the meaning set forth in Section 1.148-1(b) of the Regulations.

Nonpurpose Investment means any investment property, as defined in section 148(b) of the Code, in which Gross Proceeds of the Bonds are invested and which is not acquired to carry out the governmental purposes of the Bonds.

Rebate Amount has the meaning set forth in Section 1.148-1(b) of the Regulations.

Regulations means any proposed, temporary, or final Income Tax Regulations issued pursuant to sections 103 and 141 through 150 of the Code, and 103 of the Internal Revenue Code of 1954, which are applicable to the Bonds. Any reference to any specific Regulation shall also mean, as appropriate, any proposed, temporary or final Income Tax Regulation designed to supplement, amend or replace the specific Regulation referenced.

Yield of (1) any Investment has the meaning set forth in Section 1.148-5 of the Regulations and (2) the Bonds and the Series 2026 Fixed Rate Bonds, combined as a single issue, has the meaning set forth in Section 1.148-4 of the Regulations.

(b) Not to Cause Interest to Become Taxable. The District shall not use, permit the use of, or omit to use Gross Proceeds or any other amounts (or any property the acquisition, construction or improvement of which is to be financed or refinanced directly or indirectly with Gross Proceeds) in a manner which if made or omitted, respectively, would cause the interest on any Bond to become includable in the gross income, as defined in section 61 of the Code, of the owner thereof for federal income tax purposes. Without limiting the generality of the foregoing, unless and until the District receives a written opinion of counsel nationally recognized in the field of municipal bond law to the effect that failure to comply with such covenant will not adversely affect the exemption from federal income tax of the interest on any Bond, the District shall comply with each of the specific covenants in this Section.

(c) No Private Use or Private Payments. Except to the extent it will not cause the Bonds to become "private activity bonds" within the meaning of section 141 of the Code and the Regulations and rulings thereunder, the District shall at all times prior to the last Stated Maturity of Bonds:

(1) exclusively own, operate and possess all property the acquisition, construction or improvement of which is to be financed or refinanced directly or indirectly with Gross Proceeds of the Bonds (including property financed with Gross Proceeds of the Refunded Obligations), and not use or permit the use of such Gross Proceeds (including all contractual arrangements with terms different than those applicable to the general public) or any property acquired, constructed or improved with such Gross Proceeds in any activity carried on by any person or entity (including the United States or any agency, department and instrumentality thereof) other than a state or local government, unless such use is solely as a member of the general public; and

(2) not directly or indirectly impose or accept any charge or other payment by any person or entity who is treated as using Gross Proceeds of the Bonds or any property the acquisition, construction or improvement of which is to be financed or refinanced directly or indirectly with such Gross Proceeds (including property financed with Gross Proceeds of the Refunded Obligations), other than taxes of general application within the District or interest earned on investments acquired with such Gross Proceeds pending application for their intended purposes.

(d) No Private Loan. Except to the extent it will not cause the Bonds to become "private activity bonds" within the meaning of section 141 of the Code and the Regulations and rulings thereunder, the District shall not use Gross Proceeds of the Bonds to make or finance loans to any person or entity other than a state or local government. For purposes of the foregoing covenant, such Gross Proceeds are considered to be "loaned" to a person or entity if: (1) property acquired, constructed or improved with such Gross Proceeds is sold or leased to such person or entity in a transaction which creates a debt for federal income tax purposes; (2) capacity in or service from such property is committed to such person or entity under a take-or-pay, output or similar contract or arrangement; or (3) indirect benefits, or burdens and benefits of ownership, of such Gross Proceeds or any property acquired, constructed or improved with such Gross Proceeds are otherwise transferred in a transaction which is the economic equivalent of a loan.

(e) Not to Invest at Higher Yield. Except to the extent it will not cause the Bonds to become "arbitrage bonds" within the meaning of section 148 of the Code and the Regulations and rulings thereunder, the District shall not at any time prior to the final Stated Maturity of the Bonds directly or indirectly invest Gross Proceeds in any Investment (or use Gross Proceeds to replace money so invested), if as a result of such investment the Yield from the Issue Date (as defined in the Regulations) of all Investments acquired with Gross Proceeds (or with money replaced thereby), whether then held or previously disposed of, exceeds the Yield of the Bonds.

(f) Not Federally Guaranteed. Except to the extent permitted by section 149(b) of the Code and the Regulations and rulings thereunder, the District shall not take or omit to take any action which would cause the Bonds to be federally guaranteed within the meaning of section 149(b) of the Code and the Regulations and rulings thereunder.

(g) Information Report. The District shall timely file the information required by section 149(e) of the Code with the Secretary of the Treasury on Form 8038-G or such other form and in such place as the Secretary may prescribe.

(h) Rebate of Arbitrage Profits. Except to the extent otherwise provided in section 148(f) of the Code and the Regulations and rulings thereunder:

(1) The District shall account for all Gross Proceeds (including all receipts, expenditures and investments thereof) on its books of account separately and apart from all other funds (and receipts, expenditures and investments thereof) and shall retain all records of accounting for at least six years after the day on which the last Outstanding Bond is discharged. However, to the extent permitted by law, the District may commingle Gross Proceeds of the Bonds with other money of the District, provided that the District separately accounts for each receipt and expenditure of Gross Proceeds and the obligations acquired therewith.

(2) Not less frequently than each Computation Date, the District shall calculate the Rebate Amount in accordance with rules set forth in section 148(f) of the Code and the Regulations and rulings thereunder. The District shall maintain such calculations with its official transcript of proceedings relating to the issuance of the Bonds until six years after the final Computation Date.

(3) As additional consideration for the purchase of the Bonds by the Underwriter and the loan of the money represented thereby and in order to induce such purchase by measures designed to insure the excludability of the interest thereon from the gross income of the owners thereof for federal income tax purposes, the District shall pay to the United States out of the Bond Fund or its general fund, as permitted by applicable State statute, regulation or opinion of the Attorney General of the State of Texas, the amount that when added to the future value of previous rebate payments made for the Bonds equals (i) in the case of a Final Computation Date as defined in Section 1.148-3(e)(2) of the Regulations, one hundred percent (100%) of the Rebate Amount on such date; and (ii) in the case of any other Computation Date, ninety percent (90%) of the Rebate Amount on such date. In all cases, the rebate payments shall be made at the times, in the installments, to the place and in the manner as is or may be required by section 148(f) of the Code and the Regulations and rulings thereunder, and shall be accompanied by Form 8038-T or such other forms and information as is or may be required by section 148(f) of the Code and the Regulations and rulings thereunder.

(4) The District shall exercise reasonable diligence to assure that no errors are made in the calculations and payments required by paragraphs (2) and (3), and if an error is made, to discover and promptly correct such error within a reasonable amount of time thereafter (and in all events within one hundred eighty (180) days after discovery of the error), including payment to the United States of any additional Rebate Amount owed to it, interest thereon, and any penalty imposed under Section 1.148-3(h) of the Regulations.

(i) Not to Divert Arbitrage Profits. Except to the extent permitted by section 148 of the Code and the Regulations and rulings thereunder, the District shall not, at any time prior to the earlier of the Stated Maturity or final payment of the Bonds, enter into any transaction that reduces the amount required to be paid to the United States pursuant to Subsection H of this Section because such transaction results in a smaller profit or a larger loss than would have resulted if the transaction had been at arm's length and had the Yield of the Bonds not been relevant to either party.

(j) Current Refunding of the Refunded Obligations. The Bonds are issued, in part, to refund the Refunded Obligations, and the Bonds will be issued, and certain proceeds thereof used, within 90 days after the Closing Date for the redemption of the Refunded Obligations. In the issuance of the Bonds, the District has employed no "device" to obtain a material financial advantage (based on arbitrage), within the meaning of section 149(d)(4) of the Code, apart from savings attributable to lower interest rates. The District has complied with the covenants, representations, and warranties contained in the documents executed in connection with the issuance of the Refunded Obligations. Accordingly, the District expects to invest the Bond proceeds to be used to refund the Refunded Obligations without regard to Yield restrictions.

(k) Elections. The District hereby directs and authorizes any Authorized Official, individually or jointly, to make elections permitted or required pursuant to the provisions of the Code or the Regulations, as they deem necessary or appropriate in connection with the Bonds, in the Certificate as to Tax Exemption or similar or other appropriate certificate, form or document.

Section 11.04. Continuing Obligation. Notwithstanding any other provision of this Resolution, the District's obligations under the covenants and provisions of this Article XI shall survive the defeasance and discharge of the Bonds.

ARTICLE XII
DEFAULT AND REMEDIES

Section 12.01. Events of Default. Each of the following occurrences or events for the purpose of this Resolution, specifically to exclude events described in Section 4.02(e) and 4.04, respectively, is hereby declared to be an Event of Default:

(i) the failure to make payment of the principal of, redemption premium, if any, or interest on any of the Bonds when the same becomes due and payable; or

(ii) default in the performance or observance of any other covenant, agreement, or obligation of the District, which default materially and adversely affects the rights of the Owners, including but not limited to their prospect or ability to be repaid in accordance with this Resolution, and the continuation thereof for a period of sixty (60) days after notice of such default is given by any Owner to the District.

Section 12.02. Remedies for Default. (a) Upon the happening of any Event of Default, then any Owner or an Authorized Official thereof, including but not limited to a trustee or trustees therefor, may proceed against the District for the purpose of protecting and enforcing the rights of the Owners under this Resolution by mandamus or other suit, action, or special proceeding in equity or at law in any court of competent jurisdiction for any relief permitted by law, including the specific performance of any covenant or agreement contained herein, or thereby to enjoin any act or thing that may be unlawful or in violation of any right of the Owners hereunder or any combination of such remedies.

(b) All such proceedings shall be instituted and maintained for the equal benefit of all Owners of Bonds then outstanding.

Section 12.03. Remedies Not Exclusive. (a) No remedy herein conferred or reserved is intended to be exclusive of any other available remedy or remedies, but each and every such remedy shall be cumulative and shall be in addition to every other remedy given hereunder or under the Bonds or now or hereafter existing at law or in equity; provided, however, that the right to accelerate the debt evidenced by the Bonds shall not be available as a remedy under this Resolution.

(b) The exercise of any remedy herein conferred or reserved shall not be deemed a waiver of any other available remedy.

ARTICLE XIII
DISCHARGE

Section 13.01. General Provisions. If the District shall pay or cause to be paid, or there shall otherwise be paid to the Holders, the principal of, premium, if any, and interest on the Bonds,

at the times and in the manner stipulated in this Resolution, then the pledge of Pledged Revenues levied under this Resolution and all covenants, agreements, and other obligations of the District to the Holders shall thereupon cease, terminate, and be discharged and satisfied.

Section 13.02. Discharge by Payment. When all Bonds have been paid in full as to principal, interest, and redemption premium, if any, or when all Bonds have become due and payable, whether at maturity or by prior redemption or otherwise, and the District shall have provided for the payment of the whole amount due or to become due on all of such Bonds then Outstanding, including all interest that has accrued thereon or that may accrue to the date of maturity or prior redemption, and any premium due or that may become due at maturity or prior redemption, by depositing with the Paying Agent/Registrar, for payment of the principal of such Outstanding Bonds and the interest accrued thereon and any redemption premium due thereon, the entire amount due or to become due thereon, and the District shall also have paid or caused to be paid all sums payable under this Resolution by the District, including the compensation due or to become due the Paying Agent/Registrar, then the Paying Agent/Registrar, upon receipt of a letter of instructions from the District requesting the same, shall discharge and release the lien of this Resolution and execute and deliver to the District such releases or other instruments as shall be requisite to release the lien hereof.

Section 13.03. Discharge by Deposit. Bonds or any principal amount(s) thereof shall be deemed to have been paid within the meaning and with the effect expressed above in this Article when (i) money sufficient to pay in full such Bonds or the principal amount thereof at Stated Maturity or the redemption date therefor, together with all interest due thereon, shall have been irrevocably deposited with and held in trust by the Paying Agent/Registrar, or an authorized escrow agent, and/or (ii) Government Securities shall have been irrevocably deposited in trust with the Paying Agent/Registrar, or an authorized escrow agent, which Government Securities will mature as to principal and interest in such amounts and at such times as will insure the availability, without reinvestment, of sufficient money, together with any money deposited therewith, if any, to pay when due the principal of and interest on such Bonds, or the principal amount thereof, on and prior to the Stated Maturity thereof or (if notice of redemption has been duly given or waived or if irrevocable arrangements therefor acceptable to the Paying Agent/Registrar have been made) the redemption date thereof for the Bonds. In the event of a defeasance of the Bonds, the District shall deliver a certificate from its financial advisor, the Paying Agent/Registrar, an independent firm of certified public accountants, or another qualified third party concerning the sufficiency of the deposit of cash and/or Government Securities to pay, when due, the principal of, redemption premium (if any), and interest due on any defeased Bonds. As and to the extent applicable, if at all, the District covenants that no deposit of money or Government Securities will be made under this Section and no use made of any such deposit which would cause the Bonds to be treated as "arbitrage bonds" within the meaning of section 148 of the Internal Revenue Code of 1986, as amended, or regulations adopted pursuant thereto.

Any money so deposited with the Paying Agent/Registrar, and all income from Government Securities held in trust by the Paying Agent/Registrar, or an authorized escrow agent, pursuant to this Section which is not required for the payment of the Bonds, or any principal amounts thereof, or interest thereon with respect to which such money has been so deposited shall be remitted to the District or deposited as directed by the District. Furthermore, any money held

by the Paying Agent/Registrar for the payment of the principal of and interest on the Bonds and remaining unclaimed for a period of three (3) years after the Stated Maturity or applicable redemption date of the Bonds such money was deposited and is held in trust to pay shall, upon the request of the District, be remitted to the District against a written receipt therefor, subject to the unclaimed property laws of the State.

Notwithstanding any other provision of this Resolution to the contrary, it is hereby provided that any determination not to redeem defeased Bonds that is made in conjunction with the payment arrangements specified in subsection (i) or (ii) above shall not be irrevocable, provided that: (1) in the proceedings providing for such defeasance, the District expressly reserves the right to call the defeased Bonds for redemption; (2) gives notice of the reservation of that right to the owners of the defeased Bonds immediately following the defeasance; (3) directs that notice of the reservation be included in any redemption notices that it authorizes; and (4) at the time of the redemption, satisfies the conditions of (i) or (ii) above with respect to such defeased debt as though it was being defeased at the time of the exercise of the option to redeem the defeased Bonds, after taking the redemption into account in determining the sufficiency of the provisions made for the payment of the defeased Bonds.

ARTICLE XIV
CONTINUING DISCLOSURE UNDERTAKING

Section 14.01. Definitions. As used in this Section, the following terms have the meanings ascribed to such terms below*:*

EMMA means the MSRB's Electronic Municipal Market Access system, accessible by the general public, without charge, on the internet through the uniform resource locator (URL) http://www.emma.msrb.org.

Financial Obligation means a (a) debt obligation; (b) derivative instrument entered into in connection with, or pledged as security or a source of payment for, an existing or planned debt obligation; or (c) guarantee of a debt obligation or any such derivative instrument; provided that "financial obligation" shall not include municipal securities (as defined in the Securities Exchange Act of 1934, as amended) as to which a final official statement (as defined in the Rule) has been provided to the MSRB consistent with the Rule.

MSRB means the Municipal Securities Rulemaking Board.

Rule means SEC Rule 15c2-12, as amended from time to time.

SEC means the United States Securities and Exchange Commission.

Undertaking means the District's continuing disclosure undertaking, described in Sections 14.02 through 14.06 below, hereunder accepted and entered into by the District for the purpose of compliance with the Rule.

Section 14.02. Annual Reports.

The District shall file annually with the MSRB, (1) within six months after the end of each fiscal year ending in or after 2026 financial information and operating data with respect to the District of the general type included in the final Offering Memorandum authorized by Section 9.01 of this Resolution, being the information described in Exhibit E hereto, and (2) if not provided as part of such financial information and operating data, audited financial statements of the District, when and if available. Any financial statements so to be provided shall be (i) prepared in accordance with the accounting principles described in Exhibit E hereto, or such other accounting principles as the District may be required to employ from time to time pursuant to state law or regulation, and (ii) audited, if the District commissions an audit of such financial statements and the audit is completed within the period during which they must be provided. If the audit of such financial statements is not complete within such period, then the District shall file unaudited financial statements within such period and audited financial statements for the applicable fiscal year to the MSRB, when and if the audit report on such financial statements becomes available. Under current Texas law, including, but not limited to, Chapter 51, as amended, Texas Education Code, the District must keep its fiscal records in accordance with generally accepted accounting principles, must have its financial accounts and records audited by a certified or permitted public accountant and must file each audit report with the Texas Higher Education Coordinating Board within 150 days after the close of the District's Fiscal Year. Copies of each audit report must also be filed in the office of the District and with the Secretary, Board of Trustees. The District's fiscal records and audit reports are available for public inspection during the regular business hours of the Chancellor. Additionally, upon the filing of these financial statements and the annual audit, these documents are subject to the Texas Open Records Act, as amended, Texas Government Code, Chapter 552.

If the District changes its fiscal year, it will file notice of such change (and of the date of the new fiscal year end) with the MSRB prior to the next date by which the District otherwise would be required to provide financial information and operating data pursuant to this Section.

Section 14.03. Notice of Certain Events.

The District shall file notice of any of the following events with respect to the Bonds to the MSRB in a timely manner and not more than 10 business days after occurrence of the event:

(1) Principal and interest payment delinquencies;

(2) Non-payment related defaults, if material;

(3) Unscheduled draws on debt service reserves reflecting financial difficulties;

(4) Unscheduled draws on credit enhancements reflecting financial difficulties;

(5) Substitution of credit or liquidity providers, or their failure to perform;

(6) Adverse tax opinions, the issuance by the Internal Revenue Service of proposed or final determinations of taxability, Notices of Proposed Issue (IRS Form 5701-

TEB), or other material notices or determinations with respect to the tax status of the Bonds, or other material events affecting the tax status of the Bonds;

(7) Modifications to rights of holders of the Bonds, if material;

(8) Bond calls, if material, and tender offers;

(9) Defeasances;

(10) Release, substitution, or sale of property securing repayment of the Bonds, if material;

(11) Rating changes;

(12) Bankruptcy, insolvency, receivership, or similar event of the District, which shall occur as described below;

(13) The consummation of a merger, consolidation, or acquisition involving the District or the sale of all or substantially all of its assets, other than in the ordinary course of business, the entry into of a definitive agreement to undertake such an action or the termination of a definitive agreement relating to any such actions, other than pursuant to its terms, if material;

(14) Appointment of a successor or additional paying agent/registrar or the change of name of a paying agent/registrar, if material;

(15) Incurrence of a Financial Obligation of the District, if material, or agreement to covenants, events of default, remedies, priority rights, or other similar terms of a Financial Obligation of the District, any of which affect security holders, if material; and

(16) Default, event of acceleration, termination event, modification of terms, or other similar events under the terms of a Financial Obligation of the District, any of which reflect financial difficulties.

For these purposes, (a) any event described in the immediately preceding paragraph (12) is considered to occur when any of the following occur: the appointment of a receiver, fiscal agent, or similar officer for the District in a proceeding under the United States Bankruptcy Code or in any other proceeding under state or federal law in which a court or governmental authority has assumed jurisdiction over substantially all of the assets or business of the District, or if such jurisdiction has been assumed by leaving the existing governing body and officials or officers in possession but subject to the supervision and orders of a court or governmental authority, or the entry of an order confirming a plan of reorganization, arrangement, or liquidation by a court or governmental authority having supervision or jurisdiction over substantially all of the assets or business of the District, and (b) the District intends the words used in the immediately preceding paragraphs (15) and (16) and the definition of Financial Obligation in this Section to have the same

meanings as when they are used in the Rule, as evidenced by SEC Release No. 34-83885, dated August 20, 2018.

The District shall notify the MSRB, in a timely manner, of any failure by the District to provide financial information or operating data in accordance with this Section by the time required by this Section.

Section 14.04. Limitations, Disclaimers, and Amendments.

The District shall be obligated to observe and perform the covenants specified in this Section for so long as, but only for so long as, the District remains an "Obligated Person" with respect to the Bonds within the meaning of the Rule, except that the District in any event will give notice of any deposit that causes the Bonds to be no longer Outstanding.

The provisions of this Section are for the sole benefit of the Holders and beneficial owners of the Bonds, and nothing in this Section, express or implied, shall give any benefit or any legal or equitable right, remedy, or claim hereunder to any other person. The District undertakes to provide only the financial information, operating data, financial statements, and notices which it has expressly agreed to provide pursuant to this Section and does not hereby undertake to provide any other information that may be relevant or material to a complete presentation of the District's financial results, condition, or prospects or hereby undertake to update any information provided in accordance with this Section or otherwise, except as expressly provided herein. The District does not make any representation or warranty concerning such information or its usefulness to a decision to invest in or sell Bonds at any future date.

UNDER NO CIRCUMSTANCES SHALL THE DISTRICT BE LIABLE TO THE HOLDER OR BENEFICIAL OWNER OF ANY BOND OR ANY OTHER PERSON, IN CONTRACT OR TORT, FOR DAMAGES RESULTING IN WHOLE OR IN PART FROM ANY BREACH BY THE DISTRICT, WHETHER NEGLIGENT OR WITH OR WITHOUT FAULT ON ITS PART, OF ANY COVENANT SPECIFIED IN THIS SECTION, BUT EVERY RIGHT AND REMEDY OF ANY SUCH PERSON, IN CONTRACT OR TORT, FOR OR ON ACCOUNT OF ANY SUCH BREACH SHALL BE LIMITED TO AN ACTION FOR *MANDAMUS* OR SPECIFIC PERFORMANCE.

No default by the District in observing or performing its obligations under this Section shall constitute a breach of or default under this Resolution for purposes of any other provision of this Resolution.

Nothing in this Section is intended or shall act to disclaim, waive, or otherwise limit the duties of the District under federal and state securities laws.

The provisions of this Section may be amended by the District from time to time to adapt to changed circumstances that arise from a change in legal requirements, a change in law, or a change in the identity, nature, status, or type of operations of the District, but only if (1) the provisions of this Section, as so amended, would have permitted an underwriter to purchase or sell Bonds in the primary offering of the Bonds in compliance with the Rule, taking into account any amendments or interpretations of the Rule to the date of such amendment, as well as such changed

circumstances, and (2) either (a) the Holders of a majority in aggregate principal amount (or any greater amount required by any other provision of this Resolution that authorizes such an amendment) of the Outstanding Bonds consent to such amendment or (b) a person that is unaffiliated with the District (such as nationally recognized bond counsel) determines that such amendment will not materially impair the interests of the Holders and beneficial owners of the Bonds. The District may also repeal or amend the provisions of this Section if the SEC amends or repeals the applicable provisions of the Rule or any court of final jurisdiction enters judgment that such provisions of the Rule are invalid, and the District also may amend the provisions of this Section in its discretion in any other manner or circumstance, but in either case only if and to the extent that the provisions of this sentence would not have prevented an underwriter from lawfully purchasing or selling Bonds in the primary offering of the Bonds, giving effect to (a) such provisions as so amended and (b) any amendments or interpretations of the Rule. If the District so amends the provisions of this Section, the District shall include with any amended financial information or operating data next provided in accordance with this Section an explanation, in narrative form, of the reasons for the amendment and of the impact of any change in the type of financial information or operating data so provided.

Section 14.05. Information Format – Incorporation by Reference.

The District information required under this Section shall be filed with the MSRB through EMMA in such format and accompanied by such identifying information as may be specified from time to time thereby. Under the current rules of the MSRB, continuing disclosure documents submitted to EMMA must be in word-searchable portable document format (PDF) files that permit the document to be saved, viewed, printed, and retransmitted by electronic means and the series of obligations to which such continuing disclosure documents relate must be identified by CUSIP number or numbers.

Financial information and operating data to be provided pursuant to this Section may be set forth in full in one or more documents or may be included by specific reference to any document (including an official statement or other offering document) available to the public through EMMA or filed with the SEC.

Section 14.06. General Policies and Procedures Concerning Compliance with Federal Securities Laws.

Because the issuance of the Bonds is subject to the provisions of the Rule and because the potential "underwriters" in a negotiated sale of the Bonds or the initial purchasers in a competitive sale of the Bonds may be subject to MSRB rules and regulations with respect to such sale (including certain due diligence and suitability requirements, among others), the District hereby adopts, as a supplement (and not as a substitution or in replacement of) to the District's existing policies and procedures pertaining to compliance with the Rule, the General Policies and Procedures Concerning Compliance with the Rule (the *Policies and Procedures*), attached hereto as Exhibit J, with which the District shall follow to assure compliance with the Undertaking. The District has developed these Policies and Procedures for the purpose of meeting its requirements of the Undertaking and, in connection therewith, has sought the guidance from its internal staff charged with administering the District's financial affairs, its municipal or financial advisors, its

legal counsel (including its Bond Counsel), and its independent accountants (to the extent determined to be necessary or advisable).The Policies and Procedures can be amended at the sole discretion of the District and any such amendment will not be deemed to be an amendment to the Undertaking. Each Authorized Official is hereby authorized to amend the Policies and Procedures as a result of a change in law, a future issuance of indebtedness subject to the Rule, or another purpose determined by the Authorized Official to be necessary or desirable for or with respect to future compliance with the Undertaking.

ARTICLE XV

ADDITIONAL COVENANTS

ARTICLE XVI
AMENDMENTS AND SUPPLEMENTS TO RESOLUTION

Section 16.01. Without Consent of Owners. Without notice to or the consent of any Owner, the District may, at any time, amend this Resolution to cure any ambiguity or cure, correct or supplement any defective or inconsistent provision contained in this Resolution or make any other change that does not, in the opinion of bond counsel for the District, in any respect, materially and adversely affect the interests of the Owners. Without limiting the foregoing, the District may amend or supplement this Resolution without notice to or the consent of any Owner:

(a) to modify this Resolution or the Bonds to permit qualification under the Trust Indenture Act of 1939, as amended, or any similar federal statute at the time in effect, or to permit the qualification of the Bonds for sale under the securities laws of any state of the United States;

(b) to authorize different authorized denominations of the Bonds and to make correlative amendments and modifications to this Resolution regarding exchangeability of Bonds of different authorized denominations, redemptions of portions of Bonds of particular authorized denominations and similar amendments and modifications of a technical nature;

(c) to increase or decrease the number of days specified for the giving of notices in Article III and to make corresponding changes to the period for notice of redemption of the Bonds provided that no decreases in any such number of days shall become effective except while the Bonds bear interest at a Term Rate and until 30 days after the Paying Agent/Registrar has given notice to the Owners of the Bonds;

(d) to provide for an uncertificated system of registering the Bonds or to provide for the change to or from a Book-Entry-Only System for the Bonds;

(e) to make any change to this Resolution when (i) all Bonds have been tendered to the Remarketing Agent pursuant to the terms of this Resolution, but have not been remarketed following such tender; provided, however, that the Remarketing Agent has received notice of such amendment or supplement; or

(f) effective upon any Conversion Date to a new Term Rate Period or Fixed Rate Period to make any amendment affecting only the Bonds being converted.

Section 16.02. With Consent of Owners. If an amendment of or supplement to this Resolution or the Bonds without any consent of Owners is not permitted by the preceding Section, the District may enter into such amendment or supplement without prior notice to any Owners but with the consent of Owners of at least a majority in principal amount of the Bonds then Outstanding. However, nothing herein contained shall permit or be construed to permit the amendment, without the consent of each Owner affected thereby, of or supplement to the terms and conditions in this Resolution, so as to:

(a) change the sinking fund requirements, if any, interest payment dates, rights to tender or the maturity or maturities of the Outstanding Bonds;

(b) reduce the rate of interest borne by any of the Outstanding Bonds;

(c) reduce the amount of the principal or purchase price of or premium, if any, payable on the Outstanding Bonds;

(d) modify the terms of payment of principal or purchase price of, premium, if any, or interest on the Outstanding Bonds, or impose any conditions with respect to such payments;

(e) affect the rights of the Owners of fewer than all of the Outstanding Bonds; or

(f) decrease the minimum percentage of the principal amount of Outstanding Bonds necessary for consent to any such amendment.

In addition, if money or investments have been deposited or set aside with the Paying Agent/Registrar pursuant to Article XIII for the payment of Bonds and those Bonds shall not have in fact been actually paid in full, no amendment to the provisions of that Article shall be made without the consent of the Owner of each of those Bonds affected.

Section 16.03. Effect of Consents. Any consent received pursuant to Section 16.02 will bind each Owner delivering such consent and each subsequent Owner of a Bond or portion of a Bond evidencing the same debt as the consenting Owner's Bond.

Section 16.04. Notation on or Exchange of Bonds. If an amendment or supplement changes the terms of a Bond, the Paying Agent/Registrar may require the Owner to deliver it to the Paying Agent/Registrar. The Paying Agent/Registrar may place an appropriate notation on the Bond about the changed terms and return it to the Owner. Alternatively, if the Paying Agent/Registrar and the District determine, the District in exchange for the Bond will issue and the Paying Agent/Registrar will authenticate a new Bond that reflects the changed terms.

Section 16.05. Notice to Owners. Upon receipt of notice of an amendment or change to the Resolution, the Paying Agent/Registrar shall cause notice of the execution of each supplement or amendment to this Resolution to be mailed to the Owners. The notice will, at the option of the Paying Agent/Registrar, either (i) briefly state the nature of the amendment or supplement and that

copies of it are on file with the Paying Agent/Registrar for inspection by Owners or (ii) enclose a copy of such amendment or supplement.

ARTICLE XVII
MISCELLANEOUS

Section 17.01. Notice. Any notice, demand, direction, request or other instrument authorized or required by this Resolution to be given to or filed with the District, the Tender Agent, the Remarketing Agent or the Paying Agent/Registrar shall be deemed to have been given only upon receipt in written or electronic form. Any notice shall be sent by first–class mail, postage prepaid, to the address specified below or, to such other address as may be designated in writing by the parties:

DISTRICT:

Alamo Community College District
222 N. Alamo
San Antonio, Texas 78215
Attention: Associate Vice Chancellor for Finance
and Fiscal Services

PAYING AGENT/REGISTRAR:

[_____]
[_____]
[_____]
Attention: [_____]

TENDER AGENT:

[_____]
[_____]
[_____]
Attention: [_____]

REMARKETING AGENT:

As specified in the Remarketing Agreement

Section 17.02. Notice to Rating Agencies. At any time during which the Bonds are rated by Moody's, S&P, or Fitch, the Paying Agent/Registrar shall notify Moody's, S&P, and Fitch promptly of (i) any change in the Paying Agent/Registrar, Tender Agent, or Remarketing Agent, (ii) the expiration, termination, extension or any other material change to this Resolution or the Remarketing Agreement, and (iii) the redemption, defeasance or payment of all of the Bonds or conversion of the Bonds to a Fixed Rate. Any such notice shall be sent by first–class mail, postage prepaid, to: Moody's Investors Service, Inc., 7 World Trade Center, 250 Greenwich Street, New

York, New York 10007, Attention: Public Finance Group—Texas Local Ratings; Standard & Poor's, 55 Water Street, 38th Floor, New York, New York 10004, Attention: Municipal Structured Finance, email pubfin_structured@standardandpoors.com; and Fitch Ratings, One State Street Plaza, New York, New York, 10004, Attention: Municipal Structured Finance.

Section 17.03. Effect of Headings. The Section headings herein are for convenience only and shall not affect the construction hereof.

Section 17.04. Benefits of Resolution. Nothing in this Resolution, expressed or implied, is intended or shall be construed to confer upon any person other than the District, the Paying Agent/Registrar, Bond Counsel, Financial Advisors, the Underwriters, and the Holders, any right, remedy, or claim, legal or equitable, under or by reason of this Resolution or any provision hereof, this Resolution and all its provisions being intended to be and being for the sole and exclusive benefit of the District, the Paying Agent/Registrar, Bond Counsel, Financial Advisors, the Underwriters, and the Holders.

Section 17.05. Inconsistent Provisions. All resolutions, or parts thereof, which are in conflict or inconsistent with any provision of this Resolution are hereby repealed to the extent of such conflict, and the provisions of this Resolution shall be and remain controlling as to the matters herein provided.

Section 17.06. Construction of Terms. If appropriate in the context of this Resolution, words of the singular number shall be considered to include the plural, words of the plural number shall be considered to include the singular, and words of the masculine, feminine or neuter gender shall be considered to include the other genders.

Section 17.07. Governing Law. This Resolution shall be construed and enforced in accordance with the laws of the State and the United States of America.

Section 17.08. Severability. If any provision of this Resolution or the application thereof to any person or circumstance shall be held to be invalid, the remainder of this Resolution and the application thereof to other persons or circumstances shall nevertheless be valid, and the Board hereby declares that this Resolution would have been enacted without such invalid provision.

Section 17.09. Public Meeting. It is officially found, determined, and declared that the meeting at which this Resolution is adopted was open to the public and public notice of the time, place, and subject matter of the public business to be considered at such meeting, including this Resolution, was given, all as required by Chapter 551, as amended, Texas Government Code.

Section 17.10. Incorporation of Preamble Recitals. The recitals contained in the preamble to this Resolution are hereby found to be true, and such recitals are hereby made a part of this Resolution for all purposes and are adopted as a part of the judgment and findings of the Board.

Section 17.11. Unavailability of Authorized Publication. If, because of the temporary or permanent suspension of any newspaper, journal, or other publication, or, for any reason, publication of notice cannot be made meeting any requirements herein established, any notice required to be published by the provisions of this Resolution shall be given in such other manner

and at such time or times as in the judgment of the District or of the Paying Agent/Registrar shall most effectively approximate such required publication and the giving of such notice in such manner shall for all purposes of this Resolution be deemed to be in compliance with the requirements for publication thereof.

Section 17.12. No Recourse Against District Officials. No recourse shall be had for the payment of principal of, premium, if any, and interest on any Bond or for any claim based thereon or on this Resolution against any official of the District or any person executing any Bond.

Section 17.13. Further Procedures. The officers and employees of the District are hereby authorized, empowered and directed from time to time and at any time to do and perform all such acts and things and to execute, acknowledge and deliver in the name and under the corporate seal and on behalf of the District all such instruments, whether or not herein mentioned, as may be necessary or desirable in order to carry out the terms and provisions of this Resolution, the initial sale and delivery of the Bonds, the Paying Agent/Registrar Agreement, the Agreement, Purchase Contract, the Remarketing Agreement, the Tender Agent Agreement, and the Offering Memorandum. In addition, prior to the initial delivery of the Bonds, any Authorized Official and Bond Counsel are hereby authorized and directed to approve any technical changes or corrections to this Resolution or to any of the instruments authorized and approved by this Resolution necessary in order to (i) correct any ambiguity or mistake or properly or more completely document the transactions contemplated and approved by this Resolution and as described in the Offering Memorandum, (ii) obtain a rating from any of the national bond rating agencies, or (iii) obtain the approval of the Bonds by the Texas Attorney General's office. In case any officer of the District whose signature shall appear on any certificate shall cease to be such officer before the delivery of such certificate, such signature shall nevertheless be valid and sufficient for all purposes the same as if such officer had remained in office until such delivery.

Section 17.14. Issuer's Consent to Provide Information and Documentation to the Texas MAC. The Municipal Advisory Council of Texas (the *Texas MAC*), a non-profit membership corporation organized exclusively for non-profit purposes described in section 501(c)(6) of the Internal Revenue Code and which serves as a comprehensive financial information repository regarding municipal debt issuers in the State, requires provision of written documentation regarding the issuance of municipal debt by the issuers thereof. In support of the purpose of the Texas MAC and in compliance with applicable law, the Issuer hereby consents to and authorizes any Authorized Official, Bond Counsel to the Issuer, and/or Financial Advisor to the Issuer to provide to the Texas MAC information and documentation requested by the Texas MAC relating to the Bonds; provided, however, that no such information and documentation shall be provided prior to the Closing Date. This consent and authorization relates only to information and documentation that is a part of the public record concerning the issuance of the Bonds.

Section 17.15. Delegation Authorization Pursuant to HB 1295. Though such parties may be identified, and the entry into a particular form of contract may be authorized herein, the Board, pursuant to Chapter 1371 and other applicable law, hereby delegates to the Chancellor, Vice Chancellor for Finance and Administration, and/or the Associate Vice Chancellor for Finance and Fiscal Services the authority to independently select the counterparty to any agreement with paying agent/registrar, escrow agent, tender agent, any rating agency, securities depository, or any other

contract that is determined by the Chancellor, Vice Chancellor for Finance and Administration, and/or the Associate Vice Chancellor for Finance and Fiscal Services, the District's financial advisor, or the District's bond counsel to be necessary or incidental to the issuance of the Bonds as long as each of such contracts has a value of less than the amount referenced in Section 2252.908 of the Texas Government Code (collectively, the *Ancillary Bond Contracts*) and, as necessary, to execute the Ancillary Bond Contracts on behalf and as the act and deed of the District. The Board has not participated in the selection of any of the business entities which are counterparties to the Ancillary Bond Contracts.

Section 17.16. Effective Date. This Resolution shall be in full force and effect from and upon its adoption.

[The remainder of this page intentionally left blank.]

FINALLY PASSED, APPROVED AND EFFECTIVE the 19th day of May, 2026.

_____
Chairman, Board of Trustees
Alamo Community College District

ATTEST:

_____
Secretary, Board of Trustees
Alamo Community College District

(SEAL)

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SCHEDULE I

Refunded Obligations

1. Alamo Community College District Revenue Financing System Senior Lien Revenue and Refunding Bonds, Series 2012A, dated March 1, 2012, in the original principal amount of $11,600,000 and stated to mature on November 1 in each of the years 2026 through 2032 and November 1, 2036 in the aggregate principal amount of $11,600,000 (the *2012 Refunded Obligations*). The redemption date for the 2012 Refunded Obligations is _____, 2026.

2. Alamo Community College District Revenue Financing System Senior Lien Revenue Bonds, Series 2017, dated January 15, 2017, in the original principal amount of $34,880,000 and stated to mature on November 1 in each of the years 2027 through 2037, November 1, 2041 (4.00% coupon), November 1, 2041 (5.00% coupon) and November 1, 2046 in the aggregate principal amount of $28,295,000 (the *2017 Refunded Obligations*, and together with the 2012 Refunded Obligations, the *Refunded Obligations*). The redemption date for the 2017 Refunded Obligations is _____, 2026.

Schedule II

Approval Certificate

See Tab No. [__]

EXHIBIT A

I.

FORM OF SERIES 2026 BOND

REGISTERED NO. _____ REGISTERED AMOUNT $_____

UNITED STATES OF AMERICA
STATE OF TEXAS
COUNTY OF BEXAR
ALAMO COMMUNITY COLLEGE DISTRICT
REVENUE FINANCING SYSTEM VARIABLE RATE SENIOR LIEN REVENUE REFUNDING BOND,
SERIES 2026

Dated Date:	Interest Rate:	Maturity Date:	CUSIP No.
[_____] [__], 2026	Variable (Term Rate of ____%)	[November] [1], 20__	

REGISTERED OWNER: _____

PRINCIPAL AMOUNT: _____

The Alamo Community College District (hereinafter referred to as the *District*), a body corporate and political subdivision in the County of Bexar, State of Texas, for value received, acknowledges itself indebted to and hereby promises to pay to the Registered Owner named above, or the registered assigns thereof, on the Stated Maturity date specified above the Principal Amount hereinabove stated (or so much thereof as shall not have been paid upon prior redemption) and to pay interest on the unpaid principal amount hereof from the later of the Closing Date (anticipated to occur on or about [_____] [__], 2026) shown above or the most recent Interest Payment Date to which interest has been paid or provided for. The date of this Bond is [_____] [__], 2026, but interest shall accrue from the Closing Date.

Capitalized terms used herein and not otherwise defined shall have the meanings assigned thereto in the Resolution pursuant to which the Bonds are issued.

Interest on this Bond is payable to the registered owner hereof by check, dated as of the Interest Payment Date, and sent by first–class mail, postage prepaid, by the Paying Agent/Registrar to each Owner at the address shown on the Register or by such other customary banking arrangement acceptable to the Paying Agent/Registrar requested by, and at the risk and expense of the Owner. The principal hereof is payable upon presentation and surrender of this Bond at the designated office of [_____], [_____], [_____], as Paying Agent/Registrar, or any successor Paying Agent/Registrar.

For the purpose of the payment of interest on this Bond, the registered owner shall be the person in whose name this Bond is registered on the *Record Date*, which shall be the close of business on the [fifteenth] day of the month immediately preceding such Interest Payment Date.

As used herein, *Interest Payment Date* shall mean [May/November] [1], 20[__] and each [May/November] [1] and [May/November] [1] thereafter until stated maturity or prior redemption and each mandatory tender date during any Stepped Rate Period.

Any payments required to be made hereunder on any day which is not a Business Day (as defined below) shall be made instead on the next succeeding Business Day and no interest shall accrue on such payments in the interim. A *Business Day* shall mean any day (i) other than a Saturday or Sunday or other day on which banks located in New York, New York or San Antonio, Texas are authorized or required by law to remain closed and (ii) on which the New York Stock Exchange is not closed.

This Bond is one of a series of fully registered bonds specified in the title hereof issued in the aggregate principal amount of $[_____] (herein referred to as the *Bonds*), issued pursuant to a resolution adopted by the Board of Trustees of the District on May 19, 2026 (the *Resolution*) for the purpose of providing funds for (i) the discharge and final payment of the Refunded Obligations, and (ii) paying the costs and expenses of issuance of the Bonds.

This Bond shall not be valid or obligatory for any purpose unless it is registered by the Comptroller of Public Accounts of Texas by certificate affixed or attached hereto or authenticated by the Paying Agent/Registrar by due execution of the Authentication Certificate provided herein.

Even though initially issued and from time to time Outstanding in a Variable Rate (defined herein) mode, the Bonds are not benefited by a third-party liquidity and are not subject to optional tender by the Holders thereof.

INTEREST PROVISIONS

This Bond bears interest at an Initial Rate or a Term Rate (each a *Variable Rate*) or a Fixed Rate.

This Bond initially shall bear interest at the Initial Rate per annum from the Closing Date stated above through [_____] [____], 20[__] (the *Initial Rate Period*). The Bonds shall be subject to mandatory tender, without right of retention by the owners thereof, on [November] [1], 20[__] and shall be tendered to the Remarketing Agent against payment therefor. Thereafter, this Bond shall bear interest at a Term Rate until converted to a Fixed Rate Period during which it shall bear interest at a Fixed Rate.

Subsequent to the Initial Rate Period, the rate of interest applicable to any Bond shall be determined in accordance with the applicable provisions of the Resolution and, with respect to Term Rate Periods or Fixed Rate Periods, pursuant to the terms of the Remarketing Agreement between the District and the Remarketing Agent named by the District from time to time under the Resolution (the *Remarketing Agent*).

Interest on Bonds shall be computed on the basis of a 360-day year of twelve 30-day months.

In addition to the Initial Rate, Bonds will bear interest from time to time, at Term Rates or Fixed Rates established in accordance with the Resolution. While the Bonds bear interest at a Term Rate, the interest rate determined will remain in effect for a term of one year or any whole multiple of one year selected in accordance with the Resolution. At the option of the District, the Bonds bearing interest at a Variable Rate may be converted in whole or in part to bear interest at a Fixed Rate or Fixed Rates to the Maturity Date.

An interest rate mode will remain in effect until changed. During each Term Rate Period, and unless otherwise established by the District, the rate of interest on the Bonds shall be that rate which, in the determination of the Remarketing Agent, if borne by the Bonds on the date of such determination under prevailing market conditions, would result in the market value of the Bonds being equal to not less than 100% of the principal amount thereof. If the Remarketing Agent is unable, or fails, to determine the Term Rate, the Term Rate shall remain that in effect for the then current Term Rate Period. The provisions of this Bond, including, but not limited to this paragraph, are limited in all respects to those provisions of this Resolution which limit the interest rate on the Bonds to the lesser of (a) [7.00]% per annum or (b) the maximum net effective interest rate permitted by law to be paid thereon as provided by Texas Government Code, Section 1204.006, as amended, or the maximum net effective interest rate permitted by applicable law at the time of issuance of the Bonds.

Bonds will be issued in denominations of $5,000 and integral multiples thereof.

WRITTEN NOTICE OF RATE MODE CHANGE

While the Bonds bear interest at a Variable Rate, the Paying Agent/Registrar shall give notice to the registered owners of the conversion from one interest rate mode to another at the times described in the Resolution. ANY REGISTERED OWNER OF BONDS WHO MAY BE UNABLE TO TAKE TIMELY ACTION ON ANY NOTICE SHOULD CONSIDER WHETHER TO MAKE ARRANGEMENTS FOR ANOTHER PERSON TO ACT IN HIS OR HER STEAD. If a new interest rate mode for the Bonds is not selected in a timely fashion in accordance with the Resolution, the interest rate mode then in effect will continue until changed by timely notice.

MANDATORY TENDER

While this Bond bears interest at a Variable Rate, this Bond is subject to mandatory tender for purchase by the Tender Agent at a Purchase Price equal to the principal amount hereof plus accrued interest hereon to the date of purchase, on the effective date of a change from one interest rate mode to a different interest rate mode.

The Bonds are subject to mandatory tender for purchase, without the right of Owners to retain Bonds, on the date specified in a notice to Owners, (i) on [November] [1], 20[__], which is the interest payment date after the end of the Initial Rate Period ending on [October] [31], 20[__], and (ii) on each subsequent Conversion Date.

FAILED REMARKETING

Initial Rate Period. In the event that this Bond bears interest at an Initial Rate and it is not converted and remarketed to new purchasers on the scheduled date of mandatory tender, the District shall have no obligation to purchase this Bond tendered on such date, the failed conversion and remarketing shall not constitute an Event of Default under the Resolution or this Bond, the mandatory tender will be deemed to have been rescinded for that date with respect to this Bond, and this Bond (i) will continue to be Outstanding, (ii) will be purchased upon the availability of funds to be received from the subsequent remarketing of this Bond, (iii) will bear interest at the Stepped Rate during the Stepped Rate Period, (iv) will be subject to redemption and mandatory tender for purchase on any date during the Stepped Rate Period upon which a conversion occurs (which shall occur at the District's discretion upon delivery of at least one day's notice to the holder hereof), and (v) will be deemed to continue in an Initial Rate Period for all other purposes of the Resolution, though bearing interest during such time at the Stepped Rate, until remarketed or redeemed in accordance with the terms of the Resolution. In the event of a failed conversion and remarketing as described above, the District will cause this Bond to be converted and remarketed on the earliest reasonably practical date on which it can be sold at par, in such interest rate mode or modes as the District directs, at a rate not exceeding the Highest Rate.

Term Rate Periods. If this Bond is subject to mandatory tender on the Term Rate Conversion Date because of conversion to a new Term Rate Period from an existing Term Rate Period, and this Bond is not converted and remarketed to new purchasers on the scheduled date of mandatory tender because of a failed remarketing, then the District shall have no obligation to purchase this Bond tendered on such date, the failed conversion and remarketing shall not constitute an Event of Default under the Resolution or this Bond, the mandatory tender will be deemed to have been rescinded for that date with respect to this Bond, and this Bond (i) will continue to be Outstanding, (ii) will be purchased upon the availability of funds to be received from the subsequent remarketing of this Bond, (iii) will bear interest at the Stepped Rate during the Stepped Rate Period, (iv) will be subject to redemption and mandatory tender for purchase on any date during the Stepped Rate Period upon which a conversion occurs (which shall occur at the District's discretion upon delivery of at least one day's notice to the holders thereof), and (v) will be deemed to continue in a Term Rate Period for all other purposes of this Resolution, though bearing interest during such time at the Stepped Rate until remarketed or redeemed in accordance with the terms of this Resolution. In the event of a failed conversion and remarketing as described above, the District will cause this Bond to be converted and remarketed on the earliest reasonably practical date on which it can be sold at par, in such interest rate mode or modes as the District directs, at a rate not exceeding the Highest Rate.

UNDELIVERED BONDS

Bonds which are required to be tendered by the Owners thereof for purchase by the Tender Agent but which are not in fact delivered for purchase on the date and at the time required and for which there has been deposited an amount sufficient to pay the Purchase Price thereof, shall cease to accrue interest on the tender date, and the Owner thereof shall not be entitled to any payment other than the Purchase Price for such Bond. Such Bond shall no longer be outstanding and entitled to the benefits of the Resolution, except for the payment of the Purchase Price from money held

by the Tender Agent for such payment. On the tender date, the Tender Agent shall authenticate and deliver substitute Bonds in lieu of such Undelivered Bonds.

REDEMPTION PROVISIONS

Optional Redemption. Prior to the Fixed Rate Conversion Date, Bonds bearing interest at the Initial Rate during the Initial Rate Period and at a Term Rate during a Term Rate Period are subject to redemption, if at all, at the times, at the prices, and in the manner determined by the District at the time of initial delivery or on a Term Rate Conversion Date (and as evidenced in an Approval Certificate); provided, however, that the Bonds are callable, at the option of the District, in whole or in part, at a redemption price equal to the principal amount thereof plus interest accrued thereon to the redemption date, on any Conversion Date. While the Bonds bear interest at the Initial Rate during the Initial Rate Period, the Bonds are not subject to redemption at the option of the District.

Bonds bearing interest at a Stepped Rate are subject to redemption, in whole or in part, at the option of the District, on any date at redemption prices equal to the principal amount thereof plus interest accrued thereon at the Stepped Rate to the redemption date.

Bonds bearing interest at a Fixed Rate or Fixed Rates are subject to redemption on the dates and at the prices determined by the District on the Fixed Rate Conversion Date.

Mandatory Redemption. The Bonds are subject to mandatory redemption, at a price equal to the principal amount thereof plus interest accrued thereon, on [November] [1] of each year in the following minimum principal amounts:

Year	Amount ($)

Year	Amount ($)

*Payable at Stated Maturity

The principal amount of Bonds required to be redeemed pursuant to the operation of such mandatory redemption provisions shall be reduced, at the option of the District, by the principal amount of any Bonds which, at least 50 days prior to the mandatory redemption date (1) shall have been defeased or acquired by the District and delivered to the Paying Agent/Registrar for cancellation, (2) shall have been purchased and canceled by the Paying Agent/Registrar at the request of the District, or (3) shall have been redeemed pursuant to the optional redemption provisions set forth above and not theretofor credited against a mandatory redemption requirement.

Bonds to be redeemed in any year by mandatory redemption shall be redeemed at par, plus accrued interest to the date of redemption, and shall be selected by lot (provided that redemption of Bonds on a Conversion Date where there exists no Holder optional right to retain shall be effective solely at the option of the District). The District, at its option, may credit against any mandatory redemption requirement, Bonds which have been purchased by the District, using funds other than remarketing proceeds, if any, at a price not exceeding the principal amount of such Bonds plus accrued interest to the date of purchase and canceled by or on behalf of the District, or have been redeemed and not theretofore applied as a credit against any mandatory redemption requirement.

Notice of optional and scheduled mandatory redemption shall be given by first–class mail, postage prepaid, (i) with respect to Bonds bearing interest at a Stepped Rate, at least 1 day prior to the redemption date and (ii) with respect to Bonds bearing interest at a Term Rate or Fixed Rate, at least 30 days before the date fixed for redemption, to the Owner of each Bond to be redeemed in whole or in part. Notice having been so given, the Bonds or portions thereof designated for redemption shall become due and payable on the redemption date specified in such notice; from and after such date, notwithstanding that any of the Bonds or portions thereof so called for redemption shall not have been surrendered for payment, interest on such Bonds or portions thereof shall cease to accrue.

Notwithstanding the foregoing, a notice of mandatory tender delivered in accordance with the Resolution shall serve as notice of redemption of Bonds, if any such redemption is to occur at the option of the District, on the Interest Payment Date occurring immediately after the conclusion of such applicable Interest Period.

GENERAL PROVISIONS

As provided in the Resolution, and subject to certain limitations therein set forth, this Bond is transferable upon surrender of this Bond for transfer at the designated office of the Paying Agent/Registrar with such endorsement or other evidence of transfer as is acceptable to the Paying Agent/Registrar; thereupon, one or more new fully registered Bonds of the same stated maturity and interest rate mode, of authorized denominations, bearing the same rate of interest, and for the same aggregate principal amount will be issued to the designated transferee or transferees.

DELIVERY OF NOTICES AND BONDS

Any Bonds required to be delivered to the Tender Agent for purchase, and any notices required to be delivered to the Tender Agent hereunder shall be delivered to: [_____], [_____], [_____].

Bonds required to be tendered for purchase shall be delivered to the Tender Agent prior to 5:00 p.m. on the Business Day next preceding the date of purchase.

The District will identify the Remarketing Agent for the Bonds in the resolution authorizing the conversion upon apportion of the Initial Rate Period.

PLEDGE OF PLEDGED REVENUES

The Bonds are special obligations of the Board payable from and equally and ratably secured solely by a first and prior lien on and pledge of the Pledged Revenues (as defined in the Resolution), on a parity with the currently outstanding Previously Issued Bonds. The Bonds do not constitute a legal or equitable pledge, charge, lien or encumbrance upon any property of the Issuer, except with respect to the Pledged Revenues. The holder hereof shall never have the right to demand payment of this obligation out of any funds raised or to be raised by taxation.

The Issuer has reserved the right, subject to satisfying the terms and conditions prescribed in the Resolution, to issue Additional Senior Lien Obligations, payable from and equally and ratably secured solely by a parity lien on and pledge of the Pledged Revenues. In the Resolution, the Issuer also reserves and retains the right to issue Subordinate Lien Obligations and Inferior Lien Obligations without limitation as to principal amount but subject to any terms, conditions, or restrictions set forth in the Resolution or as may be applicable thereto under law or otherwise.

Reference is hereby made to the Resolution, a copy of which is on file in the corporate trust office of the Paying Agent/Registrar, and to all of the provisions of which the Holder by his acceptance hereof hereby assents, for definitions of terms; the description of and the nature and extent of the Pledged Revenues pledged for the payment of the Bonds; the terms and conditions under which the Issuer may issue Additional Senior Lien Obligations, Subordinate Lien

Obligations, and Inferior Lien Obligations; the terms and conditions relating to the transfer or exchange of this Bond; the conditions upon which the Resolution may be amended or supplemented with or without the consent of the Holder; the rights, duties, and obligations of the Issuer and the Paying Agent/Registrar; the terms and provisions upon which this Bond may be redeemed or discharged at or prior to the Stated Maturity thereof, and deemed to be no longer Outstanding thereunder; and for the other terms and provisions thereof. Capitalized terms used herein have the meanings assigned to them in the Resolution.

[The remainder of this page intentionally left blank.]

IN WITNESS WHEREOF; the District has caused this Bond to be executed by the manual or facsimile signature of the Chairman of the Board of Trustees of the District and countersigned by the manual or facsimile signature of the Secretary of the Board of Trustees of the District, and the official seal of the District has been duly impressed or placed in facsimile on this Bond.

_____
Chairman, Board of Trustees
Alamo Community College District

_____
Secretary, Board of Trustees
Alamo Community College District

[SEAL]

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III.

Form of Comptroller's Registration to Appear on Initial Bond only

OFFICE OF THE COMPTROLLER OF PUBLIC ACCOUNTS	§	
	§	REGISTER NO. _____
THE STATE OF TEXAS	§	

I hereby certify that there is on file and of record in my office a certificate of the Attorney General of the State of Texas to the effect that this Bond has been examined by him as required by law, that he finds that it has been issued in conformity with the Constitution and laws of the State of Texas, and that it is a valid and binding obligation of the Alamo Community College District, and that this Bond has this day been registered by me.

WITNESS my signature and seal of office at Austin, Texas.

_____
Acting Comptroller of Public Accounts
of the State of Texas

(SEAL)

IV.

Form of Authentication Certificate to Appear on Definitive Bonds only

CERTIFICATE OF PAYING AGENT/REGISTRAR

This is to certify that this is one of the Bonds referred to in the within-mentioned Resolution.

Registered this date: [_____], [_____], [_____], as Paying Agent/Registrar

_____ By: _____
Authorized Signature

IV.

ASSIGNMENT

FOR VALUE RECEIVED the undersigned hereby sells, assigns, and transfers unto (Print or typewrite name, address, and zip code of transferee): _____

_____

(Social Security or other identifying number): _____

the within Bond and all rights thereunder, and hereby irrevocably constitutes and appoints _____attorney to transfer the within Bond on the books kept for registration thereof, with full power of substitution in the premises.

DATED: _____

_____

NOTICE: The signature on this assignment must correspond with the name of the registered owner as it appears on the face of the within Bond in every particular and must be guaranteed by an officer of a federal or state bank or a member of the National Association of Securities Dealers.

Signature guaranteed:

_____

V.

INSURANCE LEGEND

If bond insurance is obtained by the Underwriters, the definitive Bonds and the Initial Bond shall bear an appropriate legend as provided by the insurer.

EXHIBIT B

Paying Agent/Registrar Agreement

See Tab No. [__]

EXHIBIT C

Remarketing Agreement

[_____]

EXHIBIT D

Tender Agent Agreement

See Tab No. [__]

EXHIBIT E

Description of Annual Financial Information

The following information is referred to in Section 14.02 of this Resolution.

Annual Financial Statements and Operating Data

The financial information and operating data with respect to the District to be provided annually in accordance with such Section are as specified (and included in the Appendix referred to) below:

1. The District's audited financial statements for the most recently concluded fiscal year or to the extent these audited financial statements are not available, the portions of the unaudited financial statements of the District appended to the Offering Memorandum as Appendix [A], but for the most recently concluded fiscal year.

2. [Tables 1 through 8 of the Offering Memorandum.]

Accounting Principles

The accounting principles referred to in such Section are generally accepted accounting principles for governmental units as prescribed by the Government Accounting Standards Board from time to time.

EXHIBIT F

Purchase Contract

See Tab No. [__]

EXHIBIT G

DTC Letter of Representations

See Tab No. [__]

EXHIBIT H

Notices of Redemption

See Tab No. [__]

EXHIBIT I

Escrow Agreement

See Tab No. [__]

EXHIBIT J

General Policies and Procedures Concerning Compliance with the Rule

I. Capitalized terms used in this Exhibit have the meanings ascribed thereto in Article XIV of the Resolution. "Bonds" refers to the Bonds that are the subject of the Resolution to which this Exhibit is attached

II. As a capital markets participant, the District is aware of its continuing disclosure requirements and obligations existing under the Rule prior to February 27, 2019, the effective date of the most recent amendment to the Rule (the *Effective Date*), and has implemented and maintained internal policies, processes, and procedures to ensure compliance therewith. Adherence to these internal policies, processes, and procedures has enabled underwriters in non-exempt negotiated sales and initial purchasers in non-exempt competitive sales to comply with their obligations arising under various MSRB rules and regulations concerning due diligence and findings of suitability, among other matters, regarding the District's compliance with the Rule.

III. The District is aware that the Rule was amended as of the Effective Date (the *Rule Amendment*) and has accommodated this amendment by adding subparagraphs (15) and (16) to Article XIV of the Resolution, which provisions are a part of the Undertaking.

IV. The District is aware that "participating underwriters" (as such term is defined in the Rule) of the Bonds must make inquiry and reasonably believe that the District is likely to comply with the Undertaking and that the standards for determining compliance have increased over time as a result of, among others, the United States Securities and Exchange Commission's Municipalities Continuing Disclosure Cooperation Initiative and regulatory commentary relating to the effectiveness of the Rule Amendment.

V. The District now establishes the following general policies and procedures (the *Policies and Procedures*) for satisfying its obligations pursuant to the Undertaking, which policies and procedures have been developed based on the District's informal policies, procedures, and processes utilized prior to the Effective Date for compliance with the District's obligations under the Rule, the advice from and discussions with the District's internal senior staff (including staff charged with administering the District's financial affairs), its municipal or financial advisors, its legal counsel (including Bond Counsel), and its independent accountants, to the extent determined to be necessary or advisable (collectively, the *Compliance Team*):

1. the Chancellor (the *Compliance Officer*) shall be responsible for satisfying the District's obligations pursuant to the Undertaking through adherence to these Policies and Procedures;

2. the Compliance Officer shall establish reminder or "tickler" systems to identify and timely report to the MSRB, in the format thereby prescribed from time to time, the District's information of the type described in Article XIV of the Resolution;

3. the Compliance Officer shall promptly determine the occurrence of any of the events described in Article XIV of the Resolution;

4. the Compliance Officer shall work with external consultants of the District, as and to the extent necessary, to timely prepare and file with the MSRB the annual information of the District and notice of the occurrence of any of the events referenced in Clauses 2 and 3 above, respectively, the foregoing being required to satisfy the terms of the Undertaking;

5. the Compliance Officer shall establish a system for identifying and monitoring any Financial Obligations, whether now existing or hereafter entered into by the District, and (upon identification) determining if such Financial Obligation has the potential to materially impact the security or source of repayment of the Bonds;

6. upon identification of any Financial Obligation meeting the materiality standard identified in Clause 5 above, the Compliance Officer shall establish a process for identifying and monitoring any District agreement to covenants, events of default, remedies, priority rights, or other similar terms under such Financial Obligation;

7. the Compliance Officer shall establish a process for identifying the occurrence of any default, event of acceleration, termination event, modification of terms, or other similar events under the terms of any Financial Obligation, the occurrence of any of which reflect financial difficulties of the District; and

8. the Compliance Officer shall annually review these Policies and Procedures with the remainder of the Compliance Team, make any modifications on an internal document retained by the Compliance Officer and available to any "participating underwriter" (as defined in the Rule), if requested, and on the basis of this annual review (to the extent determined to be necessary or desirable), seek additional training for herself or himself, as well as other members of the District's internal staff identified by the Compliance Officer to assist with the District's satisfaction of the terms and provisions of the Undertaking.

EXHIBIT A

CONSIDERATION AND APPROVAL OF A RESOLUTION BY THE BOARD OF TRUSTEES OF THE ALAMO COMMUNITY COLLEGE DISTRICT AUTHORIZING THE ISSUANCE OF "ALAMO COMMUNITY COLLEGE DISTRICT REVENUE FINANCING SYSTEM VARIABLE RATE SENIOR LIEN REVENUE REFUNDING BONDS, SERIES 2026"; PROVIDING FOR THE PAYMENT OF THE BONDS BY A LIEN ON AND PLEDGE OF THE PLEDGED REVENUES TO THE PAYMENT OF THE PRINCIPAL OF AND INTEREST ON THE BONDS; DELEGATING THE AUTHORITY TO CERTAIN MEMBERS OF THE BOARD OF TRUSTEES AND DISTRICT STAFF TO EXECUTE CERTAIN DOCUMENTS RELATING TO THE SALE OF THE BONDS

EXHIBIT B

I MOVE THAT THE BOARD OF TRUSTEES APPROVE A RESOLUTION AUTHORIZING THE ISSUANCE OF “ALAMO COMMUNITY COLLEGE DISTRICT REVENUE FINANCING SYSTEM VARIABLE RATE SENIOR LIEN REVENUE REFUNDING BONDS, SERIES 2026” PURSUANT TO A DELEGATED SALE

Regular Board Meeting
May 19, 2026

PURCHASE OF NETWORK STORAGE, INFRASTRUCTURE, AND CURRICULUM UPGRADE FOR THE ST. PHILIP'S COLLEGE CYBERSECURITY RANGE

ALAMO COLLEGES DISTRICT

Edith Orozco
Dean for Academic Success

Dr. Raymond Chacon
Chair, Cybersecurity and Information Technology

REQUESTED BOARD ACTION

Award a contract to RedKnight, LLC providing for the purchase of network storage and infrastructure upgrades to the Cybersecurity Range in the amount of $811,205.78

ALAMO COLLEGES DISTRICT

THANK YOU

Discussion and Possible Action on the Purchase of Network Storage, Infrastructure, and Curriculum Upgrade for the St. Philip's College Cybersecurity Range

Presented to the Committee of the Whole on May 12, 2026, and presented to the Board of Trustees for approval on May 19, 2026.

MINUTE ORDER

"The Board of Trustees hereby awards a contract to RedKnight, LLC providing for the purchase of network storage and infrastructure upgrades to the Cybersecurity Range in the amount of $811,205.78 as requested by the Office of the President at St. Philip's College."

RedKnight, LLC will provide the network storage and critical infrastructure upgrades for the Cybersecurity Range, as requested by the Office of the President at St. Philip's College. These enhancements will significantly improve system performance, expand capacity, and modernize the learning environment. This initiative is made possible through a generous donation from Valero, covering the full amount of $811,205.78.

PURPOSE

The Cyber Range 2.0 enables students to build actual corporate networks of varying sizes and complexities that are then actively exploited in a controlled environment. Unlike basic simulation platforms, the Range supports full-spectrum cybersecurity training across cyber awareness, cyber defense, and cyber assurance. This purchase of additional equipment and materials will expand the Cyber Range training facility to include enterprise-grade hardware, system configuration, firewall setup, installation support, and curriculum expansion into Artificial Intelligence (AI).

The Cyber Range 2.0 at St. Philip's College builds on the foundation already established, expanding every aspect of the facility to provide even more advanced, hands-on cybersecurity training. The upgrades will enhance network complexity, enterprise-grade hardware, system configurations, and firewall deployments, while integrating Artificial Intelligence (AI) into the curriculum to better prepare students for emerging technologies and real-world cybersecurity challenges. This expansion ensures the Cyber Range remains a cutting-edge environment for comprehensive training across cyber awareness, defense, and assurance.

BACKGROUND

On April 20, 2021, the Board of Trustees approved the addition of the Cyber Range scope of work to be funded with Coronavirus Response and Relief Supplemental Appropriations Act, CRRSAA funds.

In August 2021, the Board approved amending the Guaranteed Maximum Price by $1,615,722 to $12,422,223 under the contract with Construction Manager-at-Risk Skanska USA Building, Inc. for the construction cost to add a Cyber Range to the Alamo Colleges District – St. Philip's College (SPC) Bowden Replacement Building Capital Improvement Project (CIP). At that time, the total project budget was presented at $16,638,120 which included estimated costs of related furniture, fixtures, and equipment to be purchased directly from suppliers, but installation managed by Skanska.

In October 2021, the Board authorized the purchase of Cybersecurity Range Training Curriculum and Equipment in the amount of $1,702,116 to increase the training capacity of the Cyber Range. This was funded using Higher Education Emergency Relief (HEERF) HBCU funds.

In December 2023, the Board authorized the purchase of a Cybersecurity Range Training Curriculum and Equipment in the amount of $4,500,000 to increase the training capacity of the current Cyber Range. This was funded using Higher Education Emergency Relief (HEERF) HBCU funds.

The action herein now authorizes the purchase of additional equipment, materials, and curriculum to further expand the Cyber Range 2.0, aligning with its purpose of providing advanced, hands-on cybersecurity training. This expansion will enhance enterprise-grade hardware, system configuration, firewall deployment, installation support, and integrate Artificial Intelligence (AI) into the curriculum, enabling students to gain experience with emerging technologies and real-world cybersecurity challenges. The recommended contractor, RedKnight LLC, specializes in these services and maintains rights to the intellectual property involved. Therefore, this purchase is being made on a sole-source, copyrighted materials basis, exempt from competitive bidding under TX ED 44.031. Additionally, the contract awarded to RedKnight LLC will support the Alamo Colleges District Small Business Enterprise (SBE) Program Aspiration Goal.

IMPLICATIONS
Financial: $811,205.78

Strategic Plan: AlamoFORWARD: Learners

- Goal 2: Our learners receive quality instruction and career preparation, with the support needed to persist along their educational journey.

Employee Services: None

Attachments: Presentation

Jody Eastland, MBA, FAHRMM, CMRP Director of Purchasing & Contract Administration	Dr. Adena Loston President, St. Philip's College
Lisa Mazure, MSA CPA, CGFM Interim Vice Chancellor for Finance & Auxiliary Services	Dr. Mike Flores Chancellor

Committee of the Whole
May 12, 2026

PURCHASE OF STORAGE, INFRASTRUCTURE, AND CURRICULUM UPGRADE FOR ST. PHILIP'S COLLEGE CYBERSECURITY RANGE

ALAMO COLLEGES DISTRICT

Edith Orozco
Dean for Academic Success

Dr. Raymond Chacon
Chair, Cybersecurity and Information Technology

POLICY AT A GLANCE

Board Policies

- F.6.1 Student Success

Organizational Charges to the Chancellor

- 2. Learner Success

AlamoFORWARD

- LEARNERS: Propelling our learners' success from connection through post-completion.

HARDWARE UPGRADE TO EXISTING CYBERSECURITY RANGE

- Program Milestones
  - Bachelor of Applied Technologies (BAT) in Cybersecurity launched Fall 2024
  - 14 BAT graduates – December 2025
- Spring 2026 Declared Cybersecurity Majors:
  - AAS: 572 students
  - BAT: 277 students
- National Distinction
  - National Center of Academic Excellence in Cyber Defense
  - Cybersecurity Academy

HARDWARE UPGRADE TO EXISTING CYBERSECURITY RANGE

- Increase Network Storage
- Enhance Infrastructure
- Integration of AI Tools on Servers
- Increase Access Capability
- Expand Capability of Cybersecurity & Scenarios

HARDWARE UPGRADE TO EXISTING CYBERSECURITY RANGE

Program Benefits

- Increased Scalability
- Greater Adaptability
- AI-Driven Efficiency

Student Benefits

- Enhanced Workforce Skills
- Improved Collaboration
- Increased Career Readiness

Funding supported by Valero: $1,000,000

REQUESTED BOARD ACTION

Award a contract to RedKnight, LLC providing for the purchase of network storage and infrastructure upgrades to the St. Philip's College Cybersecurity Range in the amount of $811,205.78

ALAMO COLLEGES DISTRICT

THANK YOU

Regular Board Meeting
May 19, 2026

APPROVAL OF NORTHEAST LAKEVIEW COLLEGE ASSOCIATE OF APPLIED SCIENCE DEGREE IN ELECTRICIAN ENGINEERING TECHNOLOGY

ALAMO COLLEGES DISTRICT

Will Fanning
Dean for Academic Success

Dr. Keith Collins
Chair, Workforce Programs

REQUESTED BOARD ACTION

Approve the submission to the Texas Higher Education Coordinating Board and SACSCOC of a new workforce education program of study leading to an Electrical Engineering Technology Associate Applied Science degree.

ALAMO COLLEGES DISTRICT

THANK YOU

Discussion and Possible Action on the Approval of Northeast Lakeview College Associate of Applied Science Degree in Electrician Engineering Technology

Presented to the Board Acting as a Committee of the Whole on May 12, 2026 and now presented to the Board for approval on May 19, 2026

MINUTE ORDER

"The Alamo Colleges District Board of Trustees hereby approves the submission to the Texas Higher Education Coordinating Board and SACSCOC of a new workforce education program of study leading to an Electrical Engineering Technology Associate Applied Science degree."

PURPOSE

The purpose of this Minute Order is to authorize the President of Northeast Lakeview College or her designee to submit to the Texas Higher Education Coordinating Board a program of studies of 60 semester credit hours for the college to deliver an Electrical Engineering Technology Associate of Applied Science Degree.

BACKGROUND

The Associate of Applied Science in Electrical Engineering Technology prepares students for entry-level careers in the electrical and electronics industries. The program provides a solid foundation in electrical theory, circuit design, and hands-on skills in testing, troubleshooting, and maintaining electrical systems. These skills are essential for supporting modern infrastructure, manufacturing processes, and technological innovation. Emphasis is placed on practical applications of AC/DC circuits, analog and digital systems, and electrical safety. Career paths may vary across industries such as energy, automation, and telecommunications.

Start-up equipment will be funded through a partnership with New Braunfels Economic Development Corporation. Electrician positions have a projected growth of 15% between 2022-32 with 2,200 annual job openings across the state of Texas. The entry level wage is $35,000-$50,000 a year. Enrollment projections are for 40 new students annually.

IMPLICATIONS

Financial:	**Five Year Projection:** 5- year positive net income of $573,545
Strategic Plan:	Learner Success
Human Resources:	Faculty and Adjunct Faculty
Attachments:	Exhibit 1, Business Plan Summary Exhibit 2, Program Curriculum - Degree Plan Exhibit 3, Pre-application

_____

Dr. Veronica Garcia
President, Northeast Lakeview College

_____

Dr. George Railey, Jr.
Vice Chancellor for Academic Success

_____

Dr. Michael Flores
Chancellor

ALAMO COLLEGES DISTRICT

Committee of the Whole
May 12, 2026

ALAMO COLLEGES DISTRICT

NORTHEAST LAKEVIEW COLLEGE

ASSOCIATE OF APPLIED SCIENCE: ELECTRICAL ENGINEERING TECHNOLOGY

Will Fanning
Dean of Academic Success

Dr. Keith Collins
Chair, Workforce Programs

POLICY AT A GLANCE

Board Policies

E.1.3: Core Curriculum and Degrees

E.1.6: Program and Course Offerings

Organizational Charges to the Chancellor

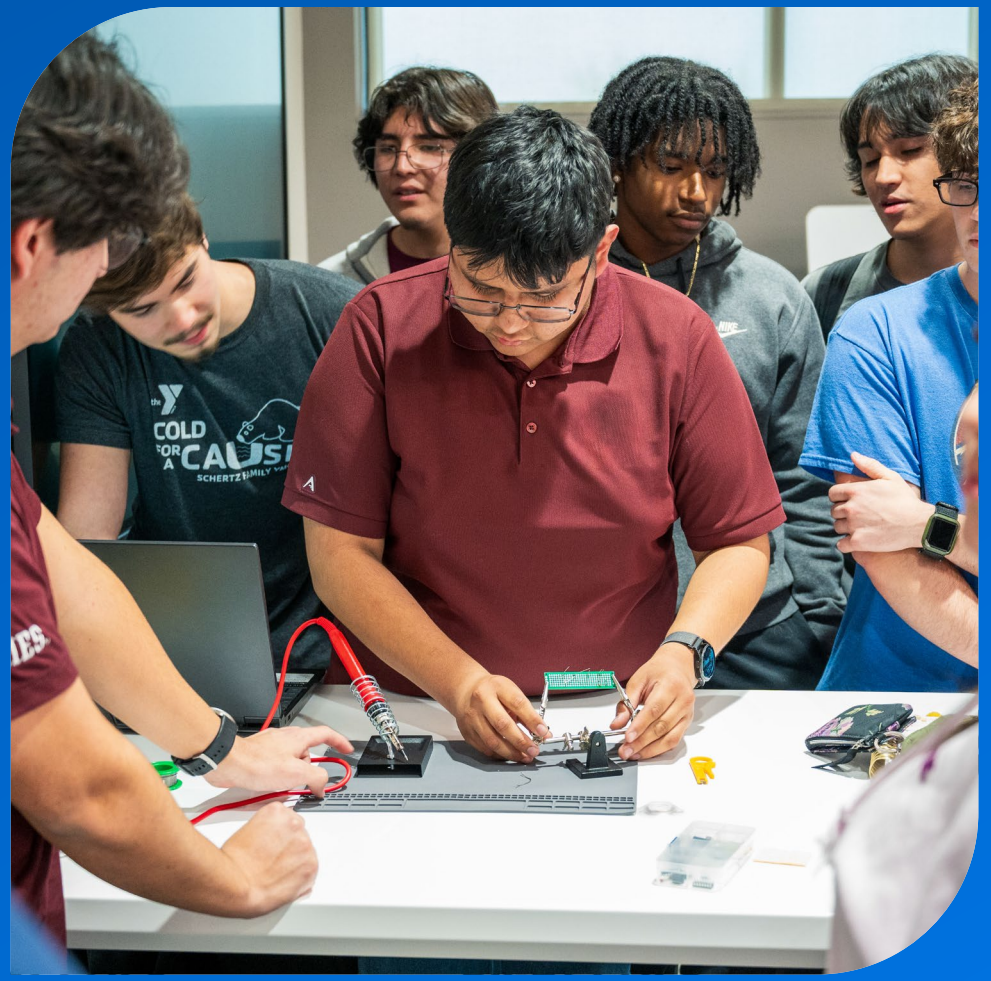
- 3. Credentials of Value and Program Alignment

AlamoFORWARD

- LEARNERS: Propelling our learners' success from connection through post-completion.

BACHELOR'S DEGREE AT NLC

- Aligns with the ACD work around "Unlocking Opportunities"
- Is the foundational piece of a Bachelor's degree in Engineering Technology for NLC
- Collaborate with sister colleges to collocate program across the district



ELECTRICAL ENGINEERING WORKFORCE IN HIGH DEMAND

- 15% growth in Electrical Engineering Tech jobs (2022-2032) in the Alamo Region and across the State of Texas

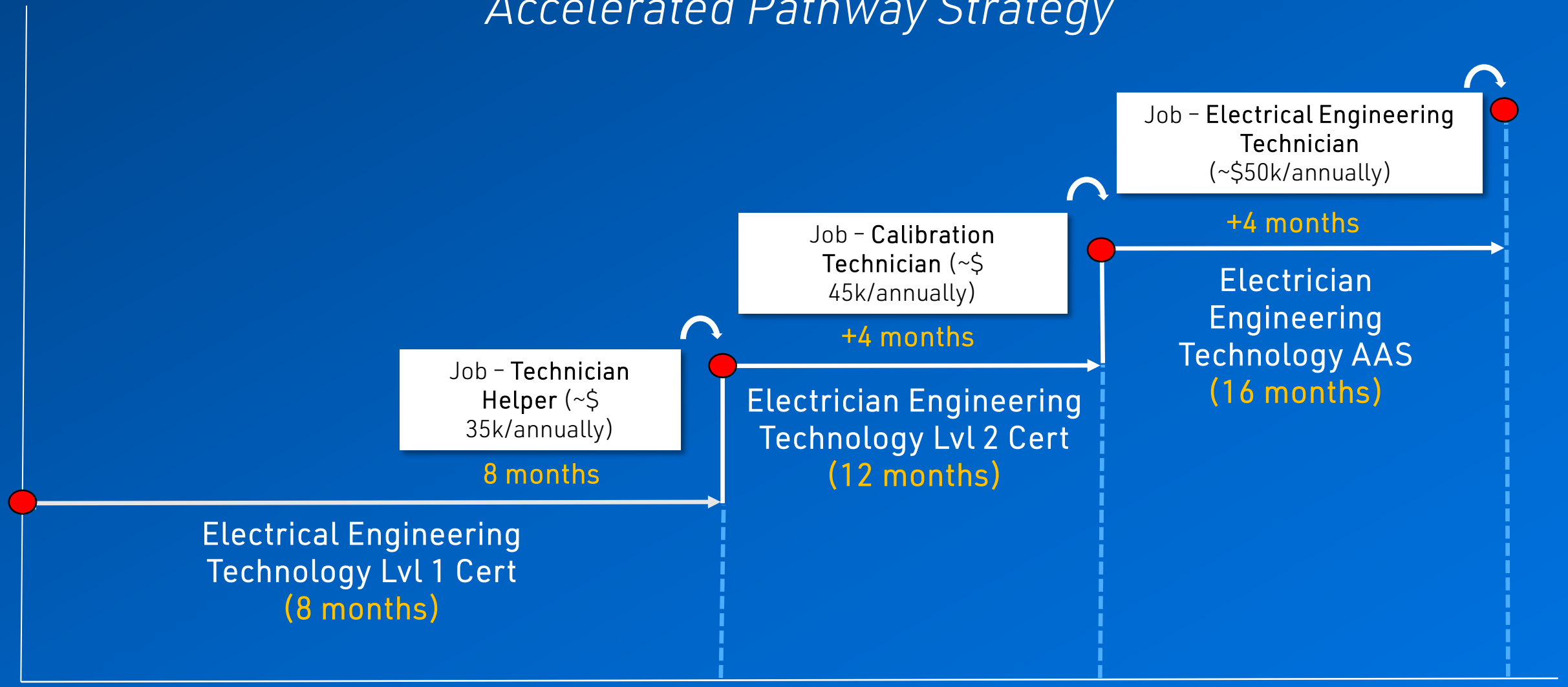
- Over 2,200 job openings a year across Texas

ELECTRICIAN ENGINEERING TECHNOLOGY A.A.S.

- The program will be offered in an 8-week (flex) format and the full A.A.S. will be designed for completion within 16 months
- Program will be housed at the new NLC at New Braunfels facility
- Program expected to add 125 annual completers to the workforce in the first five years

ELECTRICAL ENGINEERING TECHNOLOGY [0 – 16 MONTHS]

Accelerated Pathway Strategy



INDUSTRY ADVISORY COMMITTEE

- George Adams – SWRI
- Ricardo Rodriguez – SWRI
- Douglas To – SWRI
- Danny Zimmermann – Cleary Zimmermann Engineers
- Continuing to Recruit other Partners

EXPENSE AND REVENUE

- Demonstrated ROI for Enrollment Projections:
  40 Students Annually
- Estimated 5-Year Revenue:
  $1,325,604
- Estimated 5-Year Expense:
  $743,302
- Estimated 5-Year Net Income:
  $573,545

- Faculty:
  1 new FT Faculty and Adjunct Support
- Equipment:
  Partnership with New Braunfels Economic Development Corporation
- Facilities:
  New Remodeled Space in New Braunfels

REQUESTED BOARD ACTION

Approve the submission to the Texas Higher Education Coordinating Board and SACSCOC of a new workforce education program of study leading to an Electrician Engineering Technology Associate of Applied Science degree

ALAMO COLLEGES DISTRICT

THANK YOU

ALAMO COLLEGES
NORTHEAST LAKEVIEW COLLEGE

FROM: William Fanning, Dean for Academic Success: STEM

Subject: Business Plan – New Workforce Program: Electrical Engineering Technology

TO: SLT

1. **Program Name:** Electrical Engineering Technology, A.A.S.

2. **Program Purpose:**

The Associate of Applied Science in Electrical Engineering Technology prepares students for entry-level careers in the electrical and electronics industries. The program provides a solid foundation in electrical theory, circuit design, and hands-on skills in testing, troubleshooting, and maintaining electrical systems. These skills are essential for supporting modern infrastructure, manufacturing processes, and technological innovation. Emphasis is placed on practical applications of AC/DC circuits, analog and digital systems, and electrical safety. Career paths may vary across industries such as energy, automation, and telecommunications.

3. **Program Outcomes:**
   - Use structured programming methods to develop and execute high-level language programs which solve technical problems.
   - Construct and troubleshoot circuits containing linear integrated circuits; and analyze operational amplifiers, active filters, and oscillators.
   - Create programs to interface a micro-processor/ micro-controller to monitor and control an industrial application.
   - Develop problem solving techniques for the analysis and repair of multistage amplifiers.
   - Build a project using the principles of the electrical/electronic design process; write an operations procedure of an electrical/electronic project; and demonstrate the operation or function of an electrical/electronic project.
4. **Five-Year Costs/Investment:**

   - Equipment: Existing
   - Faculty: $473,302
   - Facility Impacts: Existing
   - Other Costs: $270,000
     Total Five-Year Expenses: $743,302

5. **Five–Year Revenue Generated:**

- Projected Enrollment:
    - 200 students over five years
    - 125 students completing the program over a five-year period
- Regular Tuition and Fees: $830,580
- Student Outcome Funding: $423,500
  Total Five-Year Revenue: $1,325,604

6. **Job/Employer Demand:** 174 per year

7. **Five-Year Projected Job Placement:** 29 per year

8. **Projected Program Milestones:**

- Year 1: 40 Declared Majors
- Year 2: 80 Cumulative Declared Majors 22 program completers 90% job placement
- Year 3: 120 Cumulative Declared Majors 44 program graduates 90% job placement
- Year 4: 160 Cumulative Declared Majors 66 program completers 90% job placement
- Year 5: 200 Cumulative Declared Majors 88 program completers 90% job placement

9. **Other Pertinent Information:**

- Proposing AAS (60 hrs.)

New AAS or Certificate
Degree Plan Form

College: NLC

Degree Plan Title: Electrical Engineering Technology

Effective Term: Fall 2026

Major Code:

ApplyTexas:

(assigned by CSI)

(assigned by CSI)

Degree Plan Description:

The Associate of Applied Science in Electrical Engineering Technology prepares students for entry-level careers in the electrical and electronics industries. The program provides a solid foundation in electrical theory, circuit design, and hands-on skills in testing, troubleshooting, and maintaining electrical systems. These skills are essential for supporting modern infrastructure, manufacturing processes, and technological innovation. Emphasis is placed on practical applications of AC/DC circuits, analog and digital systems, and electrical safety. Career paths may vary across industries such as energy, automation, and telecommunications.

Degree CIP: 15.0303

Dept to assign program to: Electrical Engineering Technology

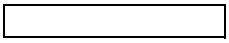
Is this an addition of an award to an existing CIP? no

	Lecture Hours	Lab Hours	External Hours (Practicum, Internship)	Contact Hours	Credit Hours
Semester I (Fall)					
TECM 1341 Technical Algebra	3	0		48	3
CETT 1409 DC-AC Circuits	4	1		80	4
CETT 1425 Digital Fundamental	4	1		80	4
PHIL 2303 - Introduction to Logic	3	0		48	3
	14	**2**		**256**	**14**
Semester 2 (Spring)					
CETT 1431 Programming for Discrete Electronic Devices	4	1		80	4
CETT 1441 Solid State Circuits	4	1		80	4
TECM 1317 Technical Trigonometry	3	0		48	3
ENGL 1301- Composition I	3	0		48	3
	14	**2**	**0**	**256**	**14**
Semester 3 (Summer)					
Select 1 course from the Social and Behavioral Sciences (80) Core	3	0		48	3
Select 1 course from the Mathematics (20) Core	3	0		48	3
	6	**0**	**0**	**96**	**6**
Semester 4 (Fall)					
TECM 1491 Special Topics in Applied Math	4	0		64	4
CETT 2371 Advanced Programming for Controls and Electrical Circuits	3	1		64	3
CETT 1457 Linear Integrated Circuits	4	1		80	4
SPCH 1321 - Business and Professional Communication	3	0		48	3
	14	**2**	**0**	**256**	**14**
Semester 5 (Spring)					
CETT 2339 Amplifier Analysis	3	1		64	3
CETT 2477 Microcomputer Control	4	1		80	4
CETT 2579 Research and Project Design	5	3		128	5
	12	**5**	**0**	**272**	**12**
Total Degree Plan	**60**	**11**	**0**	**1,136**	**60**
					Total Degree Plan hours *(above)*

Note: Consider pre-requisites when sequencing courses

Do other colleges offer this program?

NLC	NVC	PAC	SAC	SPC
	N	N	N	N



REVENUES		
Tuition & Fees	$	830,580
Dual Credit Exemption	$	-
Summer Momentum	$	(100,716)
Performance Funding (Reimbursement on 2 Yr Lag)	$	423,500
Special Program Tuition Per Sem Credit Hour	$	172,240
Other Revenue*	$	-
TOTAL REVENUE	**$**	**1,325,604**

EXPENSES		
FT Faculty Salaries		352,637
HWHD Stipend		74,403
Adjunct Lab Faculty per Section		46,261
Supplies - Per Term		225,000
Staff Development		22,500
Program expenses		13,500
Staff Travel		9,000
TOTAL DIRECT COSTS	**$**	**743,302**
Indirect costs (per Finance Factor)	$	8,757
TOTAL EXPENSE	**$**	**752,059**
NET INCOME / (LOSS)		**573,545**

Alamo Colleges
Return on Investment Calculation
Electrical Engineering Technology

NLC	#Students / Cohort - Program		20	20	20	20	20	20	20	20	20
			Cohort 1 Begins	Cohort 2 Begins	Cohort 3 Begins	Cohort 4 Begins	Cohort 5 Begins	Cohort 6 Begins	Cohort 7 Begins	Cohort 8 Begins	Cohort 9 Begins
Average Class size		20									
Retention Rate	total program	60.0%									
Retention Rate	by Semester	90.0%									

	Fall26	Spring27	Summer27	Fall27	Spring28	Summer28
Per Degree Plan tab:	Semester 1	Semester 2	Semester 3	Semester 4	Semester 5	Semester 6
SCH / Program	60.00					
Semester Credit Hours / Term (Cohorts beginning Fall	14.00	14.00	6.00	14.00	12.00	-
#Classes	4.00	4.00	2.00	4.00	3.00	

	Semester 1	Semester 2	Semester 3	Semester 4	Semester 5	Semester 6
Semester Credit Hours / Term (Cohorts beginning Spring) Summer = Semester 3	*14.00*	*6.00*	*14.00*	*14.00*	-	*12.00*
#Classes	4	2	4	4		3

		Yr1			Yr2			Yr3			Yr4			Yr5			
	Start Up Costs	Fall26	Spring27	Summer27	Fall27	Spring28	Summer28	Fall28	Spring29	Summer29	Fall29	Spring30	Summer30	Fall30	Spring31	Summer31	Total
Cohorts:																	
Cohort		-	-	-	-	-	-										-
Cohort 1			20.0	18.0	16.0	14.0	13.0	12.0									93.0
Cohort 2					20.0	18.0	16.0	14.0	13.0								81.0
Cohort 3						20.0	18.0	16.0	14.0	13.0	12.0						93.0
Cohort 4								20.0	18.0	16.0	14.0	13.0					81.0
Cohort 5									20.0	18.0	16.0	14.0	13.0	12.0			93.0
Cohort 6											20.0	18.0	16.0	14.0	13.0		81.0
Cohort 7												20.0	18.0	16.0	14.0	13.0	81.0
Cohort 8														20.0	18.0	16.0	54.0
Cohort 9															20.0	18.0	38.0
Total Students		**-**	**20.0**	**18.0**	**36.0**	**52.0**	**47.0**	**62.0**	**65.0**	**47.0**	**62.0**	**65.0**	**47.0**	**62.0**	**65.0**	**47.0**	**695.0**
Cohort Semester Hours:																	
Cohort Semester Hrs		-	-	-	-	-	-										-
Cohort 1 Semester Hrs			280.0	108.0	224.0	196.0	-	144.0									952.0
Cohort 2 Semester Hrs					280.0	252.0	96.0	196.0	156.0	-							980.0
Cohort 3 Semester Hrs						280.0	108.0	224.0	196.0	-	144.0						952.0
Cohort 4 Semester Hrs								280.0	252.0	96.0	196.0	156.0	-				980.0
Cohort 5 Semester Hrs									280.0	108.0	224.0	196.0	-	144.0			952.0
Cohort 6 Semester Hrs											280.0	252.0	96.0	196.0	156.0	-	980.0
Cohort 7 Semester Hrs												280.0	108.0	224.0	196.0	-	808.0
Cohort 8 Semester Hrs														280.0	252.0	96.0	628.0
Cohort 9 Semester Hrs															280.0	108.0	388.0
Total Semester Credit Hours		**-**	**280.0**	**108.0**	**504.0**	**728.0**	**204.0**	**844.0**	**884.0**	**204.0**	**844.0**	**884.0**	**204.0**	**844.0**	**884.0**	**204.0**	**7,620.0**

Alamo Colleges
Return on Investment Calculation
Electrical Engineering Technology

NLC	#Students / Cohort - Program	20	20	20	20	20	20

Revenue & Expenses

Revenue Input:	Dual Credit for Exemption	Fall	Spring	Summer *
Tuition per SCH	0%	$ 109	$ 109	$ 109
Assumes In-District at 12 SCH; Fast Completion Incentive Plan noted below				
Special Program Tuition (CostYR1/(Total Rubric Hours/Yea	$ 40.00			
Other Fees				

	Fall26	Spring27	Summer27	Fall27	Spring28	Summer28	Fall28	Spring29	Summer29	Fall29	Spring30	Summer30	Fall30	Spring31	Summer31	Total
Student Outcome State Funding																
																-
# Students Completing Metric - Cohort 1		20	18	16	14	13	12									93
Student Outcomes - Cohort 1		-	63,000.00	-	-	-	52,080.00									*115,080.0*
# Students Completing Metric - Cohort 2				20	18	16	14	13								
Student Outcomes - Cohort 2				-	63,000.00	-	-	56,420.00	-							*119,420.0*
# Students Completing Metric - Cohort 3					20	18	16	14	13	12						
Student Outcomes - Cohort 3					-	63,000.00	-	-	-	52,080.00						*115,080.0*
# Students Completing Metric - Cohort 4							20	18	16	14	13					
Student Outcomes - Cohort 4							-	63,000.00	-	-	56,420.00	-				*119,420.0*
# Students Completing Metric - Cohort 5								20	18	16	14	13	12			
Student Outcomes - Cohort 5								-	63,000.00	-	-	-	52,080.00			*115,080.0*
# Students Completing Metric - Cohort 6										20	18	16	14	13		
Student Outcomes - Cohort 6										-	63,000.00	-	-	56,420.00	-	*119,420.0*
# Students Completing Metric - Cohort 7											20.00	18.00	16.00	14.00	13.00	
Student Outcomes - Cohort 7											-	63,000.00	-	-	-	*63,000.0*
# Students Completing Metric - Cohort 8													20	18	16	
Student Outcomes - Cohort 8													-	63,000.00	-	*63,000.0*
# Students Completing Metric - Cohort 9														20	18	
Student Outcomes - Cohort 9														-	63,000.00	*63,000.0*
Total Student Outcomes Funding ($)	-	-	63,000	-	63,000	63,000	52,080	119,420	63,000	52,080	119,420	63,000	52,080	119,420	63,000	892,500

Expense Input:
FT Faculty & Adjunct Salary:
FT Fac load per Year (Fall & Spring) 10 5 per term

FT Faculty Rate
FT Fac Annual Salary (*without benefits*) 59,223 $ 59,223 $ 59,223
FT Fac Annual Salary Including Benefits 32.320% $ 78,364 $ 78,364
$/ Load (Class)

** rates are for full-time & temporary faculty beginning the week faculty return to campus and working 15 workload units. FY26 FT New Hire Pay Rates MA+24, 4 years*

	Fall26	Spring27	Summer27	Fall27	Spring28	Summer28	Fall28	Spring29	Summer29	Fall29	Spring30	Summer30	Fall30	Spring31	Summer31	Total
Cost of 1 FT Faculty by Term	$ 39,182	$ 39,182	$ 7,257	$ 39,182	$ 39,182	$ 7,257	$ 39,182	$ 39,182	$ 7,257	$ 39,182	$ 39,182	$ 7,257	$ 39,182	$ 39,182	$ 7,257	
# of FT Faculty per Term - ASSUMPTION		1.0		1.0	1.0		1.0	1.0		1.0	1.0		1.0	1.0		
	-	39,182	-	39,182	39,182	-	39,182	39,182	-	39,182	39,182	-	39,182	39,182	-	352,637
	without Benefits	with Benefits (8.6%)														
Adjunct $ / Section - MA24 (per 3 Hour Class)	$ 5,140	5,582														
		-														
# of Adjunct Faculty 3 hr loads- ASSUMPTION $ 5,140		1.0		1.0	1.0		1.0	1.0		1.0	1.0		1.0	1.0		
per 3 hour course	-	5,140	-	5,140	5,140	-	5,140	5,140	-	5,140	5,140	-	5,140	5,140	-	46,261
# of Lab Tech-																
Lab Tech - oversee lab, no students	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Faculty HWHD $ 16,534		1.0		1.0	1.0		1.0	1.0		1.0	1.0		1.0	1.0		
	-	8,267	-	8,267	8,267	-	8,267	8,267	-	8,267	8,267	-	8,267	8,267	-	74,403
															Total Staff	*473,302*

Other Expense Input Items:

	Annual Cost															
Equipment - Startup															$ -	
Supplies - annual including maintenance	$ 50,000	25,000		25,000	25,000		25,000	25,000		25,000	25,000		25,000	25,000	$ -	$ 225,000
Staff Development	5,000	2,500		2,500	2,500		2,500	2,500		2,500	2,500		2,500	2,500		22,500
Staff Travel	$ 2,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,000		$ 9,000
Program expenses	3000	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,500		$ 13,500
		Yr1		Yr2			Yr3			Yr4			Yr5			$ 270,000

	Start Up Costs	Fall26	Spring27	Summer27	Fall27	Spring28	Summer28	Fall28	Spring29	Summer29	Fall29	Spring30	Summer30	Fall30	Spring31	Summer31	Total
REVENUES																	
Tuition & Fees		$ -	$ 30,520	$ 11,772	$ 54,936	$ 79,352	$ 22,236	$ 91,996	$ 96,356	$ 22,236	$ 91,996	$ 96,356	$ 22,236	$ 91,996	$ 96,356	$ 22,236	$ 830,580
Dual Credit Exemption		$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Summer Momentum				$ (11,772)	$ -	$ -	$ (22,236)	$ -	$ -	$ (22,236)	$ -	$ -	$ (22,236)	$ -	$ -	$ (22,236)	$ (100,716)
Performance Funding (Reimbursement on 2 Yr Log)								$ -	$ -	$ 63,000	$ -	$ -	$ 63,000	$ 52,080	$ 119,420	$ 63,000	$ 423,500
Special Program Tuition		$ -	$ 6,400	$ -	$ 11,520	$ 16,080	$ 6,240	$ 15,440	$ 22,320	$ 6,240	$ 15,440	$ 22,320	$ 6,240	$ 15,440	$ 22,320	$ 6,240	$ 172,240
Other Revenue*																$ -	-
TOTAL REVENUE	$ -	$ -	$ 36,920	$ -	$ 66,456	$ 95,432	$ 6,240	$ 107,436	$ 118,676	$ 69,240	$ 107,436	$ 181,676	$ 69,240	$ 159,516	$ 238,096	$ 69,240	$ 1,325,604

* Note: Exclude any revenues that are "pass-through" to a testing or other 3rd party. Needs to be apples to apples with Alamo Colleges expenses listed and incurred.

EXPENSES																
FT Faculty Salaries	-	39,182	-	39,182	39,182	-	39,182	39,182	-	39,182	39,182	-	39,182	39,182	-	352,637
High Wage High Demand	-	8,267	-	8,267	8,267	-	8,267	8,267	-	8,267	8,267	-	8,267	8,267	-	74,403
Adjunct Faculty per Section	-	5,140	-	5,140	5,140	-	5,140	5,140	-	5,140	5,140	-	5,140	5,140	-	46,261
Supplies - Per Term	-	25,000	-	25,000	25,000	-	25,000	25,000	-	25,000	25,000	-	25,000	25,000	-	225,000
Staff Development	-	2,500	-	2,500	2,500	-	2,500	2,500	-	2,500	2,500	-	2,500	2,500	-	22,500
Program expenses	-	1,500	-	1,500	1,500	-	1,500	1,500	-	1,500	1,500	-	1,500	1,500	-	13,500
Staff Travel	-	1,000	-	1,000	1,000	-	1,000	1,000	-	1,000	1,000	-	1,000	1,000	-	9,000
TOTAL DIRECT COSTS	$ -	$ 82,589	$ -	$ 82,589	$ 82,589	$ -	$ 82,589	$ 82,589	$ -	$ 82,589	$ 82,589	$ -	$ 82,589	$ 82,589	$ -	$ 743,302
Indirect costs (per Finance Factor)	$ -	$ 252	$ 227	$ 454	$ 655	$ 592	$ 781	$ 819	$ 592	$ 781	$ 819	$ 592	$ 781	$ 819	$ 592	$ 8,757
Depreciation - on Current equipment															$ -	-
TOTAL EXPENSE	$ -	$ 82,841	$ 227	$ 83,043	$ 83,244	$ 592	$ 83,370	$ 83,408	$ 592	$ 83,370	$ 83,408	$ 592	$ 83,370	$ 83,408	$ 592	$ 752,059
NET INCOME / (LOSS)	$ -	$ (45,921)	$ (227)	$ (16,587)	$ 12,188	$ 5,648	$ 24,066	$ 35,268	$ 68,648	$ 24,066	$ 98,268	$ 68,648	$ 76,146	$ 154,688	$ 68,648	$ 573,312
CUMULATIVE NET INCOME/(LOSS)		$ -	$ (45,921)	$ (46,148)	$ (62,735)	$ (50,547)	$ (44,899)	$ (20,833)	$ 14,435	$ 83,082	$ 107,148	$ 205,416	$ 274,064	$ 350,210	$ 504,898	$ 573,545	

Summer Momentum Calculation	Summer	Summer	Summer	Summer	Summer	
# SCH Taken						-
Cohort 1	14	6	14	14	- 12	60
Cohort 2			14	14	6 14 12	60

Alamo Colleges

Return on Investment Calculation

Electrical Engineering Technology

NLC	#Students / Cohort - Program																					
		20			20		20			20			20			20			20			
Cohort 3							14	6	14	14	-	12										60
Cohort 4									14	14	6	14	12									60
Cohort 5										14	6	14	14	-	12							60
Cohort 6												14	14	6	14	12	-					60
Cohort 7													14	6	14	14	-					48
Cohort 8															14	14	6					34
Cohort 9																14	6					20
Cohort 10																						-
# SCH Free- SMP																						
Cohort 1		6																				6
Cohort 2								6														6
Cohort 3								6														6
Cohort 4											6											6
Cohort 5											6											6
Cohort 6														6								6
Cohort 7														6								6
Cohort 8																			6			6
Cohort 9																			6			6
Cohort 10																						-
Total Free SCH SMP		108			204			204			204								204			
Total Free SMP @ $109/SCH		(11,772)	-	-	(22,236)	-	-	(22,236)	-	-	(22,236)	-	-	(22,236)	-	-	(22,236)	-	-	(22,236)	-	-	(100,716)

ESMP (FY26 BB Tuition Schedule appendix)

9 Free Credit Hours for Fall 2025 students who enroll full-time (12+ credits) in Spring 2026*

Updated for 88th Leg. 2023-2024

		FALL Start	Semester 1	Semester 2	Semester 3	Semester 4	Semester 5	Semester 6					Total
15 SCH Dual Credit	$ 1,700.00			1,700.0									1,700.0
General Acad Inst Transfer/Co-Enrollment with 15 SCH	$ 3,500.00			3,500.0									3,500.0
	Standard Value	**High Demand Critical Field**											
Licensure/Certification (no credential)	$ 1,000.00	$ 1,250.00											-
Institutional Credential leading to Licensure	$ 1,000.00	$ 1,250.00											-
Occupational Skills Award	$ 750.00	$ 1,000.00											-
Certificate I or II	$ 1,750.00	$ 3,500.00											-
Advanced Technical Certificate	$ 1,750.00	$ 3,500.00											-
Associate Degree	$ 3,500.00	$ 4,500.00					3,500.0						3,500.0
Bachelor's Degree	$ 3,500.00	$ 4,500.00											-
		Total	-	-	-	-	3,500.00	-	-	-	-	-	8,700.00
		Total Funding	$ -	$ 252,000	$ -	$ -	$ 169,260	$ -	$ -	$ -	$ -	$ -	$ 421,260

	Additional Weights	**% Students**	
Academic Disadvantage (Not TSI ready in any area)	25%	17%	*delete % for A10-A12 Credentials*
Economic Disadvantage (Pell receipients)	25%	27%	*delete % for A10-A12 Credentials*
Adult Learner (25 yrs & older)	50%	26%	*delete % for A10-A12 Credentials*
Dual Credit		0%	
Non-Dual Credit-		100%	

Fall & Spring St

DRAFT

New AAS or Certificate
Degree Plan Form

College: NLC

Degree Plan Title: **Electrical Engineering Technology**

Effective Term: Fall 2026

Major Code: TBD

ApplyTexas:

(assigned by CSI)

(assigned by CSI)

Degree Plan Description:

The Associate of Applied Science in Electrical Engineering Technology prepares students for entry-level careers in the electrical and electronics industries. The program provides a solid foundation in electrical theory, circuit design, and hands-on skills in testing, troubleshooting, and maintaining electrical systems. These skills are essential for supporting modern infrastructure, manufacturing processes, and technological innovation. Emphasis is placed on practical applications of AC/DC circuits, analog and digital systems, and electrical safety. Career paths may vary across industries such as energy, automation, and telecommunications.

Degree CIP: 15.0303

Is this an addition of an award to an existing CIP? No

Dept to assign program to: Electrical Engineering Technology

	Lecture Hours	Lab Hours	External Hours (Practicum, Internship)	Contact Hours	Credit Hours
Semester I (Fall)					
TECM 1341 Technical Algebra	3	0		48	3
CETT 1409 DC-AC Circuits	4	1		80	4
CETT 1425 Digital Fundamental	4	1		80	4
PHIL 2303 - Introduction to Logic	3	0		48	3
	14	**2**		**256**	**14**
Semester 2 (Spring)					
CETT 1431 Programming for Discrete Electronic Devices	4	1		80	4
CETT 1441 Solid State Circuits	4	1		80	4
TECM 1317 Technical Trigonometry	3	0		48	3
ENGL 1301- Composition I	3	0		48	3
	14	**2**	**0**	**256**	**14**
Semester 3 (Summer)					
Select 1 course from the Social and Behavioral Sciences (80) Core	3	0		48	3
Select 1 course from the Mathematics (20) Core	3	0		48	3
	6	**0**	**0**	**96**	**6**
Semester 4 (Fall)					
TECM 1491 Special Topics in Applied Math	4	0		64	4
CETT 2371 Advanced Programming for Controls and Electrical	3	1		64	3
CETT 1457 Linear Integrated Circuits	4	1		80	4
SPCH 1321 - Business and Professional Communication	3	0		48	3
	14	**2**	**0**	**256**	**14**
Semester 5 (Spring)					
CETT 2339 Amplifier Analysis	3	1		64	3
CETT 2437 Microcomputer Control	4	1		80	4
CETT 2579 Research and Project Design	5	3		128	5
	12	**5**	**0**	**272**	**12**
Semester 6 (Summer)					
	0	**0**	**0**	**0**	**0**
Total Degree Plan	**60**	**11**	**0**	**1136**	**60**
					Total Degree Plan hours *(above)*

Note: Consider pre-requisites when sequencing courses

	NLC	NVC	PAC	SAC	SPC
Do other colleges offer this program?		N	N	N	N

Student, Rev, Exp Input

Degree Plan Title:	Electrical Engineering Technology AAS
Effective Term (Projected term/year to start)	Spring 2027
Degree Plan Description:	The Asscoiates of Applied Science in Electrical Technology prepares students for entry-level careers in the electrical and electronics industries. The program provides a solid foundation in electrical theory, circuit design, and hands-on skills in testing, troubleshooting, and maintaining electrical systems. These skills are essential for supporting modern infrastructure, manufacturing processes, and technological innovation. Emphasis is placed oon practical applications of AC/DC circuits, ananlog and digital systems, and electrical safety. Careers may vary across industries such as energy, automation, and telecommunications.
Degree CIP:	15.0303
Is this an addition of an award to an existing CIP? (yes/no)	No
Average Class Size per Year (defaults to 25)	20
Average Lab Size per Year - *if different than Average Class Size*	
Retention Rate per Semester (defaults to 85%)	90%

Student Information:	
Cohort Begins (Fall/Spring/Summer)	Spring 2027
New Cohorts begin (Every Fall/Every Fall & Spring/Other)	Every Fall & Spring
# Students per Cohort (beginning #) (Please give # per cohort if increasing)	20
Semester Credit Hours per Term (per degree plan)	See Degree Plan
Additional Weights for Outcome Based Funding Formula	
% Students- Academic Disadvantage (Not TSI ready in any area) *(Default 17%)*	17
% Students- Economic Disadvantage (Pell recipients) *(Default 27%)*	27
% Students- Adult Learner (25 yrs & older) *(Default 26%)*	26
% students-Dual Credit *(Default 20%)*	0

Faculty/Staff Information	**Class** (i.e. PhD, MA, MA+36, etc)	**Salary**
# of Full Time Faculty required per Semester/Year (Please indicate if increasing with cohort additions)	MA	$59,778.00
# of Adjunct Faculty per Semester/Year (Please indicate if increasing with cohort additions)	As needed	
Please list other staff, including salary, required that are specific to degree (Admin Assistant, Lab Tech, etc)		

	$ Amount	**Per Term or Per Year**
Other Expenses:		
Staff Development (Continuing Education, Conferences, Memberships)	$5,000.00	y
Staff Travel	$2,000.00	y
Equipment - Startup (1 Time Initial Expense)	Existing	
Supplies, Equipment Maintenance - $ Per Term/ Per Year	$ 50,000	Y
Other Expense - please describe below	$3,000.00	y

	Date (Month/Year)
Proposed Month/Year for Board Presentation	

Program Questionnaire

5/5/2026

	INPUT
Name of program	Electrical Engineering Technology AAS
Department Chair Contact Information	Keith Collins/kcolliins65@alamo.edu/210 486-5267
Org id	
Discipline/Program	Electrical, Electronic, and Communications Engineering Technology/Technician
Equipment higher than $5K annual depreciation	
Student/Cohort Information:	Spring 2027 Start
Maximum cohort size	20
Maximum average class size - lab	20
Retention rate	90
How many students are in the program?	N/A
How many students are in the program, duplicated count?	N/A
How many students are in the program, unduplicated count?	N/A
How many students are in the program, declared majors?	N/A
What is the starting salary for individuals coming out of this program?	
Are you at capacity?	no
Are you at capacity due to faculty availability?	
Are you at capacity due to facility limitations?	
Enrollment in program over last five years	
Rubric for program	
Dedicated faculty to program:	1
Dedicated full-time faculty to the program	1
Dedicated adjunct faculty to the program	as needed
Does the equipment you have prepare the students for today's labor market?	yes
How long is your program?	2-years
Are you requesting special program tuition? ***Yes/No***	Yes
What is the demand? Are there students waiting for this program?	Yes
Are there jobs in this field waiting on graduates?	Yes
How much do you think the student would pay?	$42,240.00 per year
Which course(s) would you attach this tuition to?	

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Other student information (please describe)	
Does program require specialized faculty?	Yes
Does program require specialized equipment?	Yes
An itemized list of equipment including quantity and costs must be submitted with ROI	Paid through grant
Does program require specialized facilities?	Yes
All Proposed Plans to Renovation/Upgrade Facilities and Buildings must be approved by Facilities. Approved Proposal must be submitted with ROI	Space will be remodeled at the new NLCNB location
Does program require consumables?	Yes

ALAMO COMMUNITY COLLEGES

NEW PROGRAM DEVELOPMENT
PRE-APPLICATION CHECKLIST
for Northeast Lakeview College (NLC)

Program Title: Electrical Engineering Technology, A.A.S.

CIP: 15.0303

A. Program Objectives:

The Associate of Applied Science in Electrical Engineering Technology prepares students for entry-level careers in the electrical and electronics industries. The program provides a solid foundation in electrical theory, circuit design, and hands-on skills in testing, troubleshooting, and maintaining electrical systems. These skills are essential for supporting modern infrastructure, manufacturing processes, and technological innovation. Emphasis is placed on practical applications of AC/DC circuits, analog and digital systems, and electrical safety. Career paths may vary across industries such as energy, automation, and telecommunications.

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Program Student Learning Outcomes:

1. Use structured programming methods to develop and execute high-level language programs which solve technical problems.
2. Construct and troubleshoot circuits containing linear integrated circuits; and analyze operational amplifiers, active filters, and oscillators.
3. Create programs to interface a micro-processor/ micro-controller to monitor and control an industrial application.
4. Develop problem solving techniques for the analysis and repair of multistage amplifiers.
5. Build a project using the principles of the electrical/electronic design process; write an operations procedure of an electrical/electronic project; and demonstrate the operation or function of an electrical/electronic project.

B. Existing program information for initiating college:

There are currently no Electrical Engineering Technology programs within the Alamo Colleges District.

C. Occupational Need:

1. Is the number of employment opportunities in this job growing? Yes **X** No_

Supporting evidence: Overall employment of database administrators and architects is projected to grow 8 percent from 2022 to 2032, faster than the average for all occupations.

(Bureau of Labor Statistics, U.S. Department of Labor, Occupational Outlook Handbook, Database Administrators and Architects, at https://www.bls.gov/ooh/computer-and-information-technology/database-administrators.htm (visited September 26, 2023).

2. Will the need for trained personnel be sustained over the next five years?
Yes **X** No_ *Supporting evidence: About 10,200 openings for database administrators and architects are projected each year, on average, over the decade. Many of those openings are expected to result from the need to replace workers who transfer to different occupations or exit the labor force, such as to retire.*

(Bureau of Labor Statistics, U.S. Department of Labor, Occupational Outlook Handbook, Database Administrators and Architects, at https://www.bls.gov/ooh/computer-and-information-technology/database-administrators.htm (visited September 26, 2023).

3. What information is available from local and/or state labor market sources concerning this occupational title?

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Alamo Local Labor Market Information

- Estimated Employment 2022: 1528
- Projected Employment 2032: 1761
- Change in Employment: 233
- Percent Change: 15.2%
- Annualized Percent Growth: 1.52
- Annual Openings: 174

Texas Labor Market Information

- Estimated Employment 2022: 19,192
- Projected Employment 2032: 22,211
- Change in Employment: 3,019
- Percent Change: 15.73%
- Annualized Percent Growth: 1.57
- Annual Openings: 2,206

Source: Texas Labor Market Information website – texaslmi.com SOC Code 15.245 NAICS Code 10 (Projections: View and generate a 10-year forecast for employment by industry and occupation for the state of Texas and each of the 28 workforce development areas.)

a. Is this occupational title on the Demand Occupations List? Yes _ No X
b. Indicate the entry-level salary for this occupational title (Database Administrator):

- $24.04 entry-level hourly wage
- Database Administrator entry-level salary is roughly $50,315 annually

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D. Assessment of Employer Support – ADVISORY BOARD COMMITTEE INPUT

1. How many companies will show preference to hiring completers of this program? 2

2. How many companies will provide employees incentive to complete this training by providing:
   a. Higher pay?__2__
   b. Opportunity for promotion?_2___
   c. Tuition or other financial support? __2__

E. Assessment of Training Capacity

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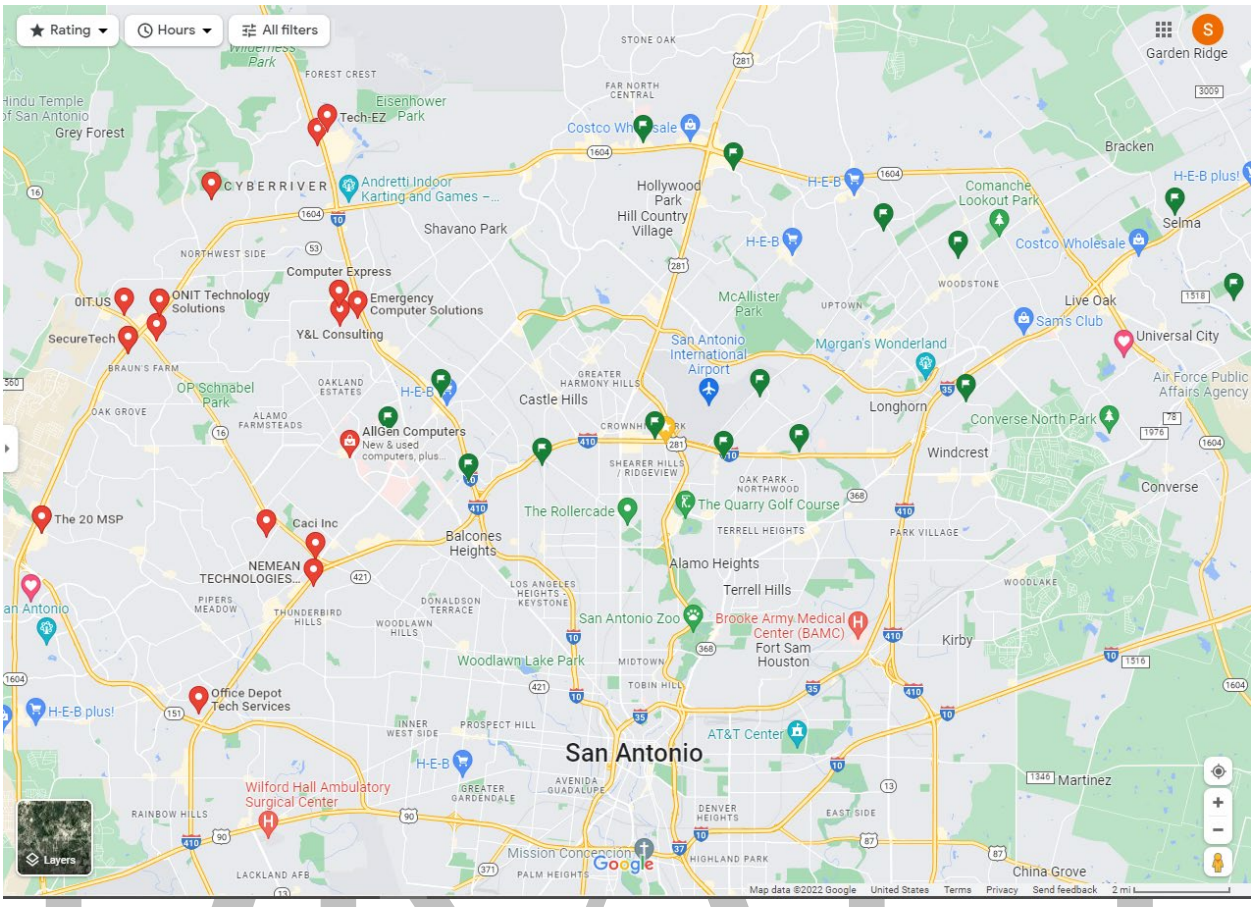
1. Geographic implications for program location

a. On a map, indicate the companies that would support and/or be served by the development of a new program for this occupational title.



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b. On the same map used in “item a” above, indicate locations of institutions with currently existing programs within a fifty-mile radius, if applicable. Please use a legend.

2. Suitability of campus resources to support this program

a. Does the college currently have the following resources to begin this program?

- Equipment Yes__ No X
- Facilities Yes _ No X
- Faculty Yes ___ No **X**
- Instructional resources Yes **X** No _
- First-year budget Yes ___ No **X**

If “No” to any of the above areas, describe the resource commitment needed.

- Qualified faculty
- Operating Expenses
- Facilities
- Equipment

b. Should this program be provided by more than one college? Yes **X** No _

F. College Commitment to Develop a New Program

Based on the above information and the attachments, the administration of this college is committed to the full development, implementation, and sustained operation of the program until the demand has been fully satisfied.

Signature_____
Date_____

Title_____

DRAFT

Regular Board Meeting
May 12, 2026

ALAMO COLLEGES DISTRICT

ST. PHILIP'S COLLEGE

ASSOCIATE OF APPLIED SCIENCE: UNCREWED AERIAL SYSTEMS

Chris Beardsall
Dean for Academic Success

Don Fernandez
Chair, Transportation and Manufacturing Technology

POLICY AT A GLANCE

Board Policies

- E.1.3: Core Curriculum and Degrees
- E.1.6: Program and Course Offerings

Organizational Charges to the Chancellor

- 3. Credentials of Value and Program Alignment
- 7. High School Partnerships and College Readiness

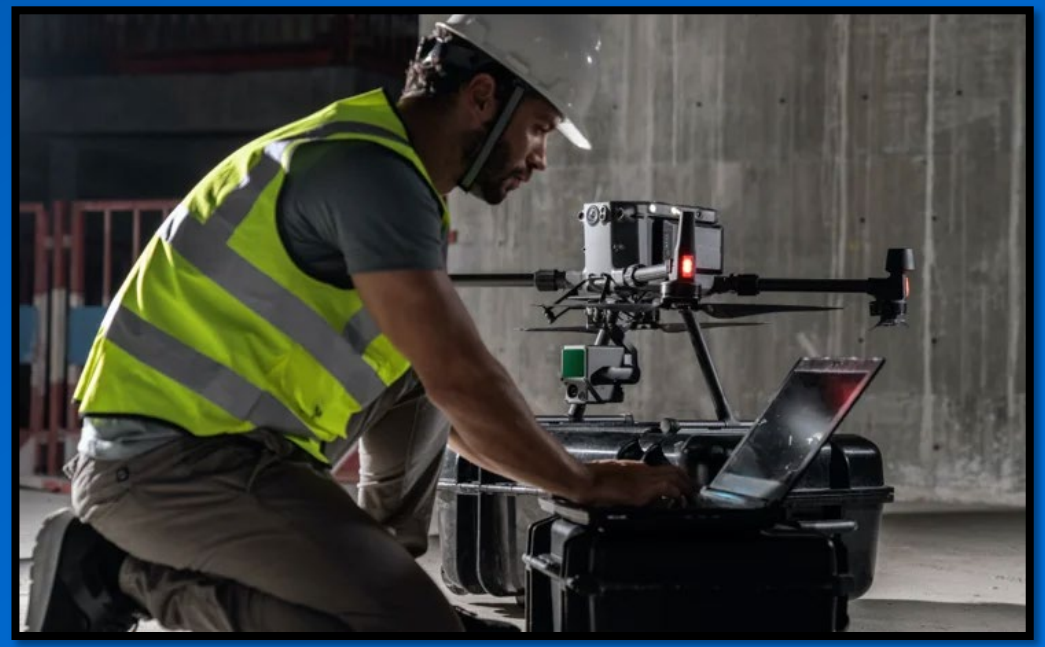
AlamoFORWARD

- LEARNERS: Propelling our learners' success from connection through post-completion.
- PERFORMANCE EXCELLENCE: Delivering efficient and effective instruction.

UNCREWED AERIAL SYSTEMS (UAS): CRITICAL NEED

- Aligns with the Alamo Colleges work around "Unlocking Opportunities"

- 22% growth in Small Commercial Drone jobs and a 13% growth in Large Uncrewed Aerial Systems projected between 2024 – 2029.



UNCREWED AERIAL SYSTEMS (UAS): CRITICAL NEED

Segment	Projected New Openings (TX. Annual Avg.)	2024-2030	Starting Salary Ranges
Small Commercial Drones	2,200 – 3,000 jobs/year	Strong Growth	$45,000 – 50,000
Large Uncrewed Aerial Systems	600-900 jobs/year	Moderate to Strong Growth	$60,000 – 70,000
Total UAS-Related Openings	2,800-3,900 jobs/year	Sustained Expansion	

THE RISE IN DEMAND BY INDUSTRY

- **Construction and Infrastructure**
- Transportation and Civil Infrastructure
- Energy and Utilities
- Logistics, Warehousing, and Emerging Delivery
- Public Safety and Emergency Response
- **Agriculture and Agribusiness**
- Real Estate and Marketing
- Media, Film, and Commercial Photography
- Defense and Aerospace

The commercial drone market is one of the fastest-growing technology sectors in the United States. ABI Research projected the global commercial drone market to reach $58 billion by 2026, with the US accounting for the largest regional share driven by defense, logistics, infrastructure inspection, and agricultural applications.

Source: 2026 Drone Industry Hiring Trends & Talent Strategy | Christian & Timbers

ASSOCIATE OF APPLIED SCIENCE IN UNCREWED AERIAL SYSTEMS (UAS)

- Offering: 8-week flex scheduling
- Housed in current facilities at St. Philip's College Southwest Campus
- Completion of AAS degree in 16 months
- Expected to add 180 annual completers to the workforce in the first five years

UNCREWED AERIAL SYSTEMS

Timeline

Fall 2026

- Planning & Recruitment (Sept. – Dec.'26)

Spring 2027

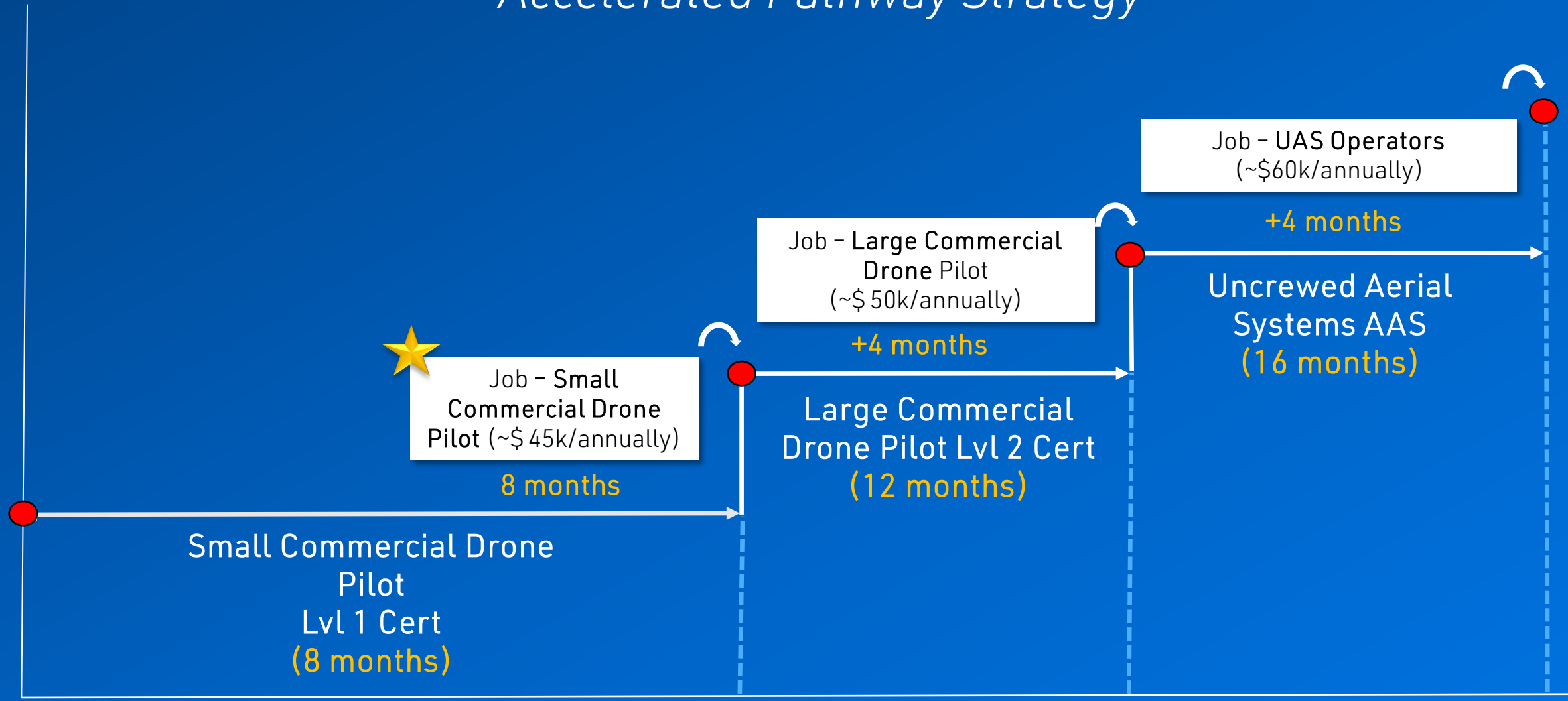
- Start 1st Cohort (Jan. '27)

Fall 2027

- Start 2nd Cohort (Sept. '27)
- 1st Cohort awarded Level 1 Certificate & FAA Part 107 Pilot Certification

UNCREWED AERIAL SYSTEMS [0 – 16 MONTHS]

Accelerated Pathway Strategy



UNCREWED AERIAL SYSTEMS

Cost Per Full-Time Student

Total Per-Semester Cost (In-District): $2,112.00

- Base Tuition: $109.00 per Semester Credit Hour
- Special Tuition Fee: $67.00 per Semester Credit Hour

INDUSTRY ADVISORY COMMITTEE

- Marcel Johnson, Sr. Vice President Talent & Technology Scouting & Identification – Port of San Antonio
- Justin Knight, Site Foreman, UAS Pilot - Geronimo Contractors
- Miguel A Basaldua, Manager, UAS Pilot - St. Mary's Police Dept
- Damian Owens, Manager, UAS Pilot - Noble Construction
- Mykel Andaloro, Peace officer, UAS Pilot – Comal County Sherriff
- Christopher Mammen, Executive Director – Dee Howard Foundation
- Monica Garcia, Associate Director – Alamo Area Academies
- Kara Hall, Director Strategic Projects – Port of San Antonio

EXPENSE AND REVENUE

- Demonstrated ROI for enrollment projections:
  40 Students Annually
- Estimated 5-Year Revenue:
  $2,939,406
- Estimated 5-Year Expense:
  $1,924,375
  ***Off-set by NSF grant award.**
- Estimated 5-Year Net Income:
  $1,015,031

- Staffing:
  2 new FT Faculty and adjunct support; 1 new Lab Technician
- Equipment:
  ***NSF grant award of $475,000 to fund all start up equipment**
- Facilities:
  Utilizing existing classrooms and facilities; new - offsite lab instruction for UAS flights

REQUESTED BOARD ACTION

Approve the submission to the Texas Higher Education Coordinating Board and SACSCOC of a new workforce education program of study leading to an Uncrewed Aerial Systems Associate of Applied Science degree

ALAMO COLLEGES DISTRICT

THANK YOU

Discussion and Possible Action on the Approval of St. Philip's College Associate of Applied Science Degree in Uncrewed Aerial Systems

Presented to the Board Acting as a Committee of the Whole on May 12, 2026 and now presented to the Board for approval on May 19, 2026.

MINUTE ORDER

"The Alamo Colleges Board of Trustees hereby approves the submission to the Texas Higher Education Coordinating Board and SACSCOC of a new workforce education program of study leading to an Uncrewed Aerial Systems Associate of Applied Science degree."

PURPOSE

The purpose of this Minute Order is to authorize the President of St. Philip's College or her designee to submit to the Texas Higher Education Coordinating Board a program of studies of 60 semester credit hours for the college to deliver an Uncrewed Aerial Systems Associate of Applied Science Degree.

BACKGROUND

The Associate of Applied Science in Uncrewed Aerial Systems prepares students for The Uncrewed Aerial Systems (UAS) degree program prepares students for entry level positions in the UAS industry such as small commercial, large commercial, and uncrewed aerial systems, by providing foundational knowledge and skills in UAS mission planning, applications, maintenance, laws and regulations, data analytics, and project management using UAS platforms. Program content includes an introduction to UAS flight, history, avionics, sensors, communications systems and selectable paths including Data Analysis and applications such as First Responders, Geographic Information Systems, Precision Agriculture, and Entrepreneurship. Students will prepare for and conduct unmanned flights similar to those commonly performed in the industry observing Federal Aviation Administrations (FAA) regulations that govern UAS operations.

Start-up equipment will be funded through a National Science Foundation Grant, the amount awarded being $475,000. Small and large commercial drone position growth is projected at 22%, with entry level wages ranging between $45,000 - $50,000. Uncrewed aerial systems position growth is projected at 13% with entry level wages starting at $60,000 in Texas. Enrollment projections are for 20 new students per cohort totaling 40 new students annually.

IMPLICATIONS

Financial:	**Five Year Projection:** 5- year positive net income of $1,015,031
Strategic Plan:	Learner Success
Human Resources:	Faculty and Adjunct Faculty
Attachments:	Exhibit 1, Business Plan Summary Exhibit 2, Program Curriculum - Degree Plan Exhibit 3, Pre-application

_____

Dr. Adena Williams Loston
President, St. Philip's College

_____

Dr. George Railey, Jr.
Vice Chancellor for Academic Success

_____

Dr. Michael Flores
Chancellor

ALAMO COLLEGES DISTRICT

ALAMO COMMUNITY COLLEGES

NEW PROGRAM DEVELOPMENT
PRE-APPLICATION CHECKLIST
for St. Philip's College (SPC)

Program Title: Unmanned Aerial Systems Technology, A.A.S.

CIP: 49.0102

A. Program Objectives:

The Uncrewed Aerial Systems (UAS) degree program prepares students for entry-level roles in the UAS field by aligning coursework with established program objectives that build foundational knowledge in mission planning, operational applications, maintenance, laws and regulations, data analytics, and project management using UAS platforms. The curriculum introduces UAS flight, history, avionics, sensors, and communication systems, and offers selectable pathways—including Data Analysis, First Responder applications, Geographic Information Systems, Precision Agriculture, and Entrepreneurship—to support varied professional interests. Students gain hands-on experience by planning and conducting unmanned flights that reflect common industry practices while adhering to Federal Aviation Administration (FAA) regulations governing UAS operations. Because UAS technologies serve a wide range of sectors, career paths may vary across industries such as public safety, agriculture, environmental monitoring, infrastructure inspection, logistics, and emerging commercial applications.

DRAFT

Program Student Learning Outcomes:

1. Develop in-depth understanding of FAA regulations, operational limits, and safety standards.
2. Address environmental impacts and privacy concerns in drone operations.
3. Gain proficiency in UAS flight operations, including mission planning and execution.
4. Troubleshoot and maintain UAS hardware/software systems.
5. Apply aeronautical principles to ensure effective and safe operations.
6. Learn to design, construct, and integrate UAS components.
7. Practice material selection, fabrication techniques, and assembly procedures.
8. Operate advanced sensors: LiDAR, multispectral, hyperspectral, and infrared imaging.
9. Interpret and analyze geospatial data using GIS tools.
10. Process aerial imagery for applications in mapping, surveying, and monitoring.
11. Apply UAS technology in diverse fields:
    - Agriculture (crop monitoring, precision farming)
    - Urban planning (infrastructure assessment)
    - Environmental monitoring (wildlife tracking, pollution studies)
    - Construction (site surveys, progress tracking)
12. Use correct aviation terminology** and radio communication protocols.
13. Understand business, regulatory, and security issues tied to UAS operations.

B. Existing program information for initiating college:

There are currently no Uncrewed Arial Systems Technology programs within the Alamo Colleges District.

C. Occupational Need:

1. Is the number of employment opportunities in this job growing? Yes **X** No_

   Industry analyses show that demand for drone pilots continues to rise as organizations expand their use of unmanned aircraft systems (UAS) across agriculture, construction, filmmaking, and real estate. Current labor-market reporting highlights that more than 1.7 million drones were registered in the United States as of 2020, with continued growth expected as commercial applications broaden. Expanding use cases such as aerial photography, surveying, mapping, and infrastructure inspections are driving employer demand for certified pilots, while technological advancements in automation, artificial intelligence, and data analytics are increasing the value of skilled operators. Salary expectations vary widely, with average annual earnings around $83,000, entry-level pilots earning approximately $42,000, and experienced pilots earning close to $88,000. Industry-specific salaries also differ, with film and television pilots earning up to $100,000 annually and agriculture and construction pilots typically earning between $43,000 and $53,000. Geographic differences further shape the labor market, with average salaries of $78,000 in California and $68,000 in Texas.
   (Marino, T. (2025, October 21). Drone pilot job outlook and salary expectations 2026. Aerial Northwest. https://aerialnorthwest.com/oregon-aerial-drone-flight-blog/drone-pilot-job-outlook-and-salary-expectations-2024.html)

2. Will the need for trained personnel be sustained over the next five years? Yes **X** No_ *Supporting evidence The need for trained UAS personnel will be sustained and continue to grow over the next five years, as the FAA Aerospace Forecast (FY 2025–2045) shows strong expansion in every major indicator of UAS activity. The commercial small-drone fleet is projected to surpass one million units in 2025 and reach 1.118 million by 2029—a 22% increase over 2024—while Remote Pilot (Part 107) certifications are expected to rise from 427,598 in 2024 to 522,325 by 2029, creating nearly 95,000 additional certified pilots. Growth in commercial applications such as infrastructure inspection, package delivery, emergency response, environmental monitoring, and agricultural operations continues to widen the need for trained operators, mission planners, and data analysts. Large UAS operations are also expanding, with a 13% increase in exemptions in 2024 and an active fleet projected to reach 44,740 aircraft by 2029, requiring more specialized technical personnel. Emerging Advanced Air Mobility (AAM) operations further amplify workforce demand, with FAA projections showing 42,405 departures in Year 1, scaling to 600,000 by Year 3 and 2.8 million by Year 6. Together, these trends demonstrate a clear and sustained need for trained UAS professionals across the next half-decade.*

DRAFT

Federal Aviation Administration. (2025). FAA aerospace forecast: Fiscal years 2025–2045 [PDF]. U.S. Department of Transportation. *https://www.faa.gov/data_research/aviation/aerospace_forecasts/2025-uas-and-aam-summary.pdf*

3. What information is available from local and/or state labor market sources concerning this occupational title?

Currently State and local labor markets are not reporting on the needs of this new career path. The FAA is reporting the needs for Skilled commercial drone pilots. Many career paths as indicated above use commercial drones.

a. Is this occupational title on the Demand Occupations List? Yes _ No X
b. Indicate the entry-level salary for this occupational title (Drone Pilots):
   - $25-75 entry-level hourly wage depending on project type
   - Drone Pilot entry-level salary is roughly $56,000 annually

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D. Assessment of Employer Support – ADVISORY BOARD COMMITTEE INPUT

DRAFT

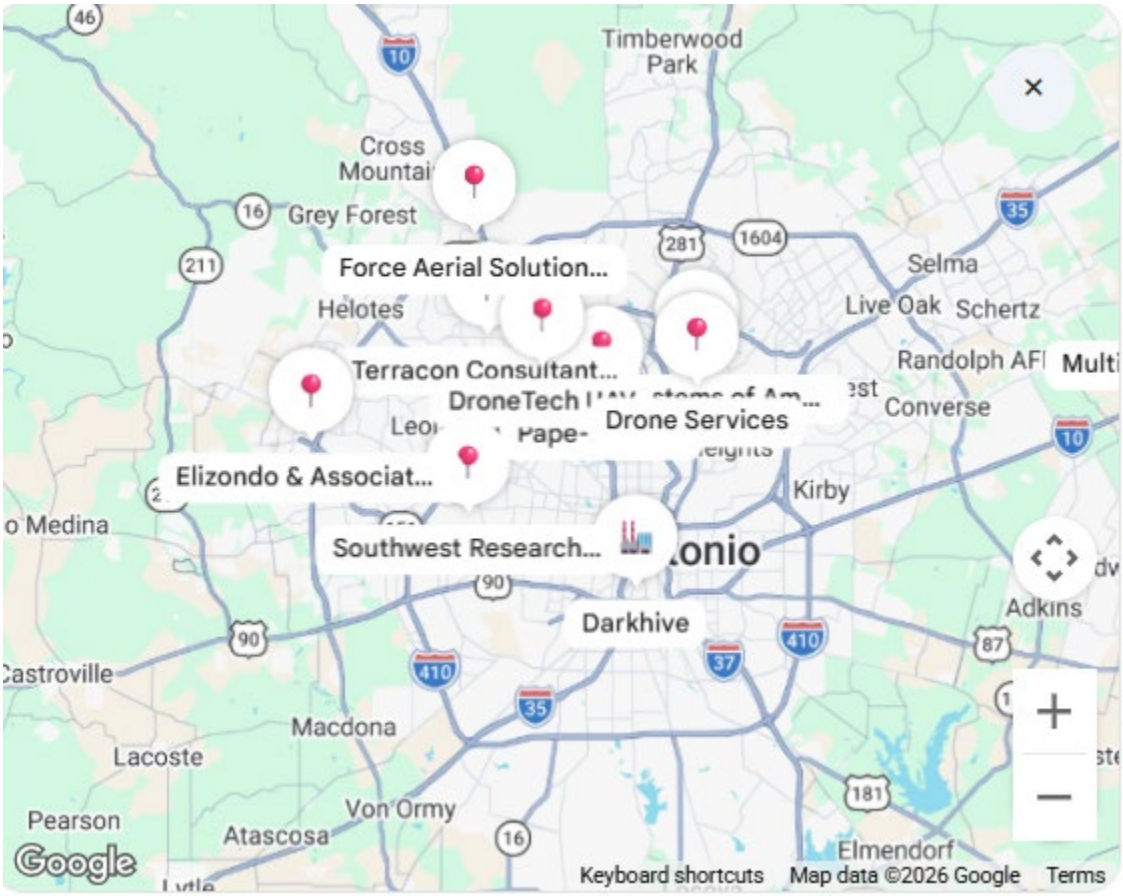
1. How many companies will show preference to hiring completers of this program? 4

2. How many companies will provide employees incentive to complete this training by providing:
   a. Higher pay?____ 4
   b. Opportunity for promotion?____4
   c. Tuition or other financial support? ____

E. Assessment of Training Capacity

1. Geographic implications for program location

a. On a map, indicate the companies that would support and/or be served by the development of a new program for this occupational title.



b. On the same map used in “item a” above, indicate locations of institutions with currently existing programs within a fifty-mile radius, if applicable. Please use a legend.

c. Drone Organizations Name,Sector,Address,Contact / Website
Southwest Research Institute (SwRI),R&D / Engineering,"6220 Culebra Rd, San Antonio, TX 78238",(210) 522-2230
"Darkhive, Inc.",Defense Tech / Autonomy,"2319 Blanton Drive, San Antonio, TX 78209",darkhive.ai
Pape-Dawson Engineers,Civil Engineering / GIS,"2000 NW Loop 410, San Antonio, TX 78213",(210) 375-9000
Force Aerial Solutions,Industrial Inspections,"17803 La Cantera Terrace, Ste 12201, San Antonio, TX 78256",(210) 563-1276
DroneTech UAV,UAS Technology,"9901 IH-10 West, Suite 800, San Antonio, TX 78230",(210) 201-1163
FLYIT Drone Services,Commercial UAS,"9033 Aero St, Suite 112, San Antonio, TX 78217",(210) 361-3591
Elbit Systems of America,Aerospace / Defense,"10823 NE Entrance Rd, San Antonio, TX 78216",(210) 824-9421
"Multi-Mission UAS, LLC",Field Operations,"210 Siena Woods, Marion, TX 78124",(830) 837-8618
SmartDrone,Mapping & LiDAR,"18911 Hardy Oak Blvd, Ste 254, San Antonio, TX 78258",smartdrone.us

DRAFT

Terracon Consultants,Engineering / Surveying,"6000 Northwest Pkwy #100, San Antonio, TX 78249",(210) 641-2112

2. Suitability of campus resources to support this program

a. Does the college currently have the following resources to begin this program?

- Equipment Yes_ No X
- Facilities Yes **X** No
- Faculty Yes _X_ No
- Instructional resources Yes **X** No _
- First-year budget Yes __ No **X**

If "No" to any of the above areas, describe the resource commitment needed.

- Equipment will be provided by the NSF grant
- First-Year Budget is needed for faculty and lab technicians

b. Should this program be provided by more than one college? Yes X No _

DRAFT

F. College Commitment to Develop a New Program

Based on the above information and the attachments, the administration of this college is committed to the full development, implementation, and sustained operation of the program until the demand has been fully satisfied.

Signature_____
Date_____

Title_____

Return on Investment Review

SPC - Uncrewed Aerial Systems

	REVENUES					
	Year 1	**Year 2**	**Year 3**	**Year 4**	**Year 5**	**Total**
Tuition & Fees	$ 232,824	$ 379,756	$ 417,361	$ 417,361	$ 417,361	$ 1,864,663
Dual Credit Exemption	(28,776)	(58,162)	(65,683)	(65,683)	(65,683)	(283,989)
Summer Momentum	(88,944)	(88,944)	(88,944)	(88,944)	(88,944)	(444,720)
Performance Funding (2 Yr Lag)	-	-	226,080	338,920	438,740	1,003,740
Special Program Tuition Per SCH	127,568	168,036	168,036	168,036	168,036	799,712
TOTAL REVENUE	**$ 242,672**	**$ 400,686**	**$ 656,850**	**$ 769,690**	**$ 869,510**	**$ 2,939,406**

	EXPENSES					
	Year 1	**Year 2**	**Year 3**	**Year 4**	**Year 5**	**Total**
FT Faculty Salaries	$ 219,548	$ 219,548	$ 219,548	$ 219,548	$ 219,548	$ 1,097,740
HWHD Stipend (Faculty)	44,090	44,090	44,090	44,090	44,090	220,450
HWHD Stipend (Adjunct)	6,612	6,612	6,612	6,612	6,612	33,060
Adjunct Faculty per Section	15,148	15,148	15,148	15,148	15,148	75,738
Lab Technician	54,246	54,246	54,246	54,246	54,246	271,230
Supplies - Per Term	25,000	25,000	25,000	25,000	25,000	125,000
Staff Development	10,000	10,000	10,000	10,000	10,000	50,000
Staff Travel	5,000	5,000	5,000	5,000	5,000	25,000
TOTAL DIRECT COSTS	**$ 379,644**	**$ 379,644**	**$ 379,644**	**$ 379,644**	**$ 379,644**	**$ 1,898,218**
Indirect costs (per Finance Factor)	3,091	5,477	5,863	5,863	5,863	26,158
TOTAL EXPENSE	**$ 382,735**	**$ 385,120**	**$ 385,507**	**$ 385,507**	**$ 385,507**	**$ 1,924,375**
NET INCOME / (LOSS)	**$ (140,063)**	**$ 15,565**	**$ 271,343**	**$ 384,183**	**$ 484,003**	**$ 1,015,031**

Alamo Colleges

Return on Investment Calculation

Uncrewed Arial Systems

		Yr1			Yr2			Yr3			Yr4			Yr5		
		Fall 26	Spring 27	Summer27	Fall27	Spring28	Summer28	Fall28	Spring29	Summer29	Fall29	Spring30	Summer30	**Fall30**	**Spring31**	**Summer31**
SPC	**#Students / Cohort - Program**	40	40		40	40		40	40		40	40		40	40	
		Cohort 1 Begins	**Cohort 2 Begins**		**Cohort 3 Begins**	**Cohort 4 Begins**		**Cohort 5 Begins**	**Cohort 6 Begins**		**Cohort 7 Begins**	**Cohort 8 Begins**		**Cohort 9 Begins**	**Cohort 10 Begins**	

Average Class size		15
Retention Rate	total program	65.0%
Retention Rate	by Semester	90.0%

	Fall26	Spring27	Summer27	Fall27	Spring28	Summer28
Per Degree Plan tab:	**Semester 1**	**Semester 2**	**Semester 3**	**Semester 4**	**Semester 5**	
SCH / Program	**60.00**					
Semester Credit Hours / Term (Cohorts beginning Fall	12.00	10.00	12.00	11.00	15.00	
#Classes	4.00	4.00	2.00	4.00	5.00	

	Semester 1	Semester 2	Semester 3	Semester 4	Semester 5	Semester 6
Semester Credit Hours / Term (Cohorts beginning Spring) Summer = Semester 3	*12.00*	*12.00*	*10.00*	*11.00*	-	*15.00*
#Classes	4	2	4	4		5

Term	Fall	Spring	Summer	Fall	Spring	Summer	Fall	Spring	Summer	Fall	Spring	Summer	Fall	Spring	Summer

		Yr1			Yr2			Yr3			Yr4			Yr5			
	Start Up Costs	**Fall26**	**Spring27**	**Summer27**	**Fall27**	**Spring28**	**Summer28**	**Fall28**	**Spring29**	**Summer29**	**Fall29**	**Spring30**	**Summer30**	**Fall30**	**Spring31**	**Summer31**	**Total**
Cohorts:																	
Cohort 1		40.0	36.0	32.0	29.0	26.0											163.0
Cohort 2			40.0	36.0	32.0	29.0	26.0	23.0									186.0
Cohort 3					40.0	36.0	32.0	29.0	26.0								163.0
Cohort 4						40.0	36.0	32.0	29.0	26.0	23.0						186.0
Cohort 5								40.0	36.0	32.0	29.0	26.0					163.0
Cohort 6									40.0	36.0	32.0	29.0	26.0	23.0			186.0
Cohort 7											40.0	36.0	32.0	29.0	26.0		163.0
Cohort 8												40.0	36.0	32.0	29.0	26.0	163.0
Cohort 9														40.0	36.0	32.0	108.0
Cohort 10															40.0	36.0	76.0
Total Students		**40.0**	**76.0**	**68.0**	**101.0**	**131.0**	**94.0**	**124.0**	**131.0**	**94.0**	**124.0**	**131.0**	**94.0**	**124.0**	**131.0**	**94.0**	**1,557.0**
Cohort Semester Hours:																	
Cohort 1 Semester Hrs		480.0	360.0	384.0	319.0	390.0											1,933.0
Cohort 2 Semester Hrs			480.0	432.0	320.0	319.0	-	345.0									1,896.0
Cohort 3 Semester Hrs					480.0	360.0	384.0	319.0	390.0								1,933.0
Cohort 4 Semester Hrs						480.0	432.0	320.0	319.0	-	345.0						1,896.0
Cohort 5 Semester Hrs								480.0	360.0	384.0	319.0	390.0	-				1,933.0
Cohort 6 Semester Hrs									480.0	432.0	320.0	319.0	-	345.0			1,896.0
Cohort 7 Semester Hrs											480.0	360.0	384.0	319.0	390.0	-	1,933.0
Cohort 8 Semester Hrs												480.0	432.0	320.0	319.0	-	1,551.0
Cohort 9 Semester Hrs														480.0	360.0	384.0	1,224.0
Cohort 10 Semester Hrs															480.0	432.0	912.0
Total Semester Credit Hours		**480.0**	**840.0**	**816.0**	**1,119.0**	**1,549.0**	**816.0**	**1,464.0**	**1,549.0**	**816.0**	**1,464.0**	**1,549.0**	**816.0**	**1,464.0**	**1,549.0**	**816.0**	**17,107.0**

Alamo Colleges

Return on Investment Calculation

Uncrewed Arial Systems

		Yr1			Yr2			Yr3			Yr4			Yr5		
		Fall 26	Spring 27	Summer27	Fall27	Spring28	Summer28	Fall28	Spring29	Summer29	Fall29	Spring30	Summer30	Fall30	Spring31	Summer31
SPC	#Students / Cohort - Program	40	40		40	40		40	40		40	40		40	40	

Revenue & Expenses

Revenue Input:	**Dual Credit for Exemption**	*Fall*	*Spring*	*Summer**												
Tuition per SCH	20%	$ 109	$ 109	$ 109												
Assumes In-District at 12 SCH; Fast Completion Incentive Plan noted below																
Special Program Tuition (CostYR1/(Total Rubric Hours/Yea	$ 67.00															$ 67

Student Outcome State Funding															
Student Outcomes - Cohort 1	-	113,040.00	-	-	112,840.00	-									***225,880.0***
# Students Completing Metric - Cohort 1	40	36	32	29	26	-									
Student Outcomes - Cohort 2		-	113,040.00	-	-	-	99,820.00	-							***212,860.0***
# Students Completing Metric - Cohort 2		40	36	32	29	26	23	-							
Student Outcomes - Cohort 3				-	113,040.00	-	-	112,840.00	-						***225,880.0***
# Students Completing Metric - Cohort 3				40	36	32	29	26	-						
Student Outcomes - Cohort 4					-	113,040.00	-	-	-	99,820.00					***212,860.0***
# Students Completing Metric - Cohort 4					40	36	32	29	26	23					
Student Outcomes - Cohort 5							-	113,040.00	-	-	112,840.00	-			***225,880.0***
# Students Completing Metric - Cohort 5							40	36	32	29	26	-			
Student Outcomes - Cohort 6								-	113,040.00	-	-	-	99,820.00		***212,860.0***
# Students Completing Metric - Cohort 6								40	36	32	29	26	23		
Student Outcomes - Cohort 7										-	113,040.00	-	-	112,840.00	- ***225,880.0***
# Students Completing Metric - Cohort 7										40.00	36.00	32.00	29.00	26.00	-
Student Outcomes - Cohort 8											-	113,040.00	-	-	- ***113,040.0***
# Students Completing Metric - Cohort 8											40	36	32	29	26
Student Outcomes - Cohort 9													-	113,040.00	- ***113,040.0***
# Students Completing Metric - Cohort 9													40	36	32
Student Outcomess - Cohort 10														-	113,040.00 ***113,040.0***
# Students Completing Metric - Cohort 10														40	36
Total Student Outcomes Funding ($)	-	113,040	113,040	-	225,880	113,040	99,820	225,880	113,040	99,820	225,880	113,040	99,820	225,880	113,040 **1,881,220**

Expense Input:																		
FT Faculty & Adjunct Salary:																		
FT Fac load per Year (Fall & Spring)		10				5 per term												
		FT Faculty Rate																
FT Fac Annual Salary (***without benefits***)	82,961	$ 82,961	$ 82,961															
FT Fac Annual Salary Including Benefits	32.320%	$ 109,774	$ 109,774															
$ / Load (Class)																		
		Fall26	**Spring27**	**Summer27**	**Fall27**	**Spring28**	**Summer28**	**Fall28**	**Spring29**	**Summer29**	**Fall29**	**Spring30**	**Summer30**	**Fall30**	**Spring31**	**Summer31**	**Total**
Cost of 1 FT Faculty by Term		$ 54,887	$ 54,887	$ 4,923	$ 54,887	$ 54,887	$ 4,923	$ 54,887	$ 54,887	$ 4,923	$ 54,887	$ 54,887	$ 4,923	$ 54,887	$ 54,887	$ 4,923	
# of FT Faculty per Term - ASSUMPTION		**2.0**	**2.0**		**2.0**	**2.0**		**2.0**	**2.0**		**2.0**	**2.0**		**2.0**	**2.0**		
		109,774	109,774	-	109,774	109,774	-	109,774	109,774	-	109,774	109,774	-	109,774	109,774		1,097,740
		without Benefits	with Benefits (8.6%)														
Adjunct $ / Section - MA24 (per 3 Hour Class)		$ 3,487	3,787	*FY26 rates HR website effective 8-16-25													
# of Adjunct Faculty 3 hr loads- ASSUMPTION	$ 3,787	**2.0**	**2.0**		**2.0**	**2.0**		**2.0**	**2.0**		**2.0**	**2.0**		**2.0**	**2.0**		
per 3 hour course		7,574	7,574	-	7,574	7,574	-	7,574	7,574	-	7,574	7,574	-	7,574	7,574		75,738
# of Lab Tech (509)-	$ 54,245	**1.0**	**1.0**		**1.0**	**1.0**		**1.0**	**1.0**		**1.0**	**1.0**		**1.0**	**1.0**		
Lab Tech - oversee lab, no students		27,123	27,123	-	27,123	27,123	-	27,123	27,123	-	27,123	27,123	-	27,123	27,123	-	271,230
Faculty HWHD	$ 22,045	**2.0**	**2.0**		**2.0**	**2.0**		**2.0**	**2.0**		**2.0**	**2.0**		**2.0**	**2.0**		
		22,045	22,045	-	22,045	22,045	-	22,045	22,045	-	22,045	22,045	-	22,045	22,045	-	220,450
																Total Staff	***1,665,158***

Other Expense Input Items:																		
	Annual Cost																$ -	
Equipment - Startup -Paid through Grant	**475,000**																$ -	
Supplies - annual including maintenance	$ 25,000	12,500	12,500		12,500	12,500		12,500	12,500		12,500	12,500		12,500	12,500		$ 125,000	
Staff Development	10,000	5,000	5,000		5,000	5,000		5,000	5,000		5,000	5,000		5,000	5,000		50,000	
Staff Travel	$ 5,000	$ 2,500	$ 2,500		$ 2,500	$ 2,500		$ 2,500	$ 2,500		$ 2,500	$ 2,500		$ 2,500	$ 2,500		$ 25,000	
Other Expense Input Items:		$ -	$ -		$ -	$ -		$ -	$ -		$ -	$ -		$ -	$ -		$ -	
		Yr1			**Yr2**			**Yr3**			**Yr4**			**Yr5**			$ 200,000	
	Start Up Costs	**Fall26**	**Spring27**	**Summer27**	**Fall27**	**Spring28**	**Summer28**	**Fall28**	**Spring29**	**Summer29**	**Fall29**	**Spring30**	**Summer30**	**Fall30**	**Spring31**	**Summer31**	**Total**
REVENUES																	
Tuition & Fees		$ 52,320	$ 91,560	$ 88,944	$ 121,971	$ 168,841	$ 88,944	$ 159,576	$ 168,841	$ 88,944	$ 159,576	$ 168,841	$ 88,944	$ 159,576	$ 168,841	$ 88,944	$ 1,864,663
Dual Credit Exemption		$ (10,464)	$ (18,312)	$ -	$ (24,394)	$ (33,768)	$ -	$ (31,915)	$ (33,768)	$ -	$ (31,915)	$ (33,768)	$ -	$ (31,915)	$ (33,768)	$ -	$ (283,989)
Summer Momentum				$ (88,944)	$ -	$ -	$ (88,944)	$ -	$ -	$ (88,944)	$ -	$ -	$ (88,944)	$ -	$ -	$ (88,944)	$ (444,720)
Performance Funding (Reimbursement on 2 Yr Lag)								$ -	$ 113,040	$ 113,040	$ -	$ 225,880	$ 113,040	$ 99,820	$ 225,880	$ 113,040	$ 1,003,740
Special Program Tuition*		$ 26,800	$ 46,096	$ 54,672	$ 55,610	$ 57,754	$ 54,672	$ 55,610	$ 57,754	$ 54,672	$ 55,610	$ 57,754	$ 54,672	$ 55,610	$ 57,754	$ 54,672	$ 799,712
Other Revenue*																	$ -
TOTAL REVENUE	$ -	$ 68,656	$ 119,344	$ 54,672	$ 153,187	$ 192,827	$ 54,672	$ 183,271	$ 305,867	$ 167,712	$ 183,271	$ 418,707	$ 167,712	$ 283,091	$ 418,707	$ 167,712	$ 2,939,406

* Note: Exclude any revenues that are "pass-through" to a testing or other 3rd party. Needs to be apples to apples with Alamo Colleges expenses listed and incurred.

EXPENSES																
FT Faculty Salaries	109,774	109,774	-	109,774	109,774	-	109,774	109,774	-	109,774	109,774	-	109,774	109,774	-	1,097,740
High Wage High Demand (Faculty)	22,045	22,045	-	22,045	22,045	-	22,045	22,045	-	22,045	22,045	-	22,045	22,045	-	220,450
High Wage High Demand (Adjunct)	3,306	3,306	-	3,306	3,306	-	3,306	3,306	-	3,306	3,306	-	3,306	3,306	-	33,060
Adjunct Faculty per Section	7,574	7,574	-	7,574	7,574	-	7,574	7,574	-	7,574	7,574	-	7,574	7,574	-	75,738
Lab Tech	27,123	27,123	-	27,123	27,123	-	27,123	27,123	-	27,123	27,123	-	27,123	27,123	-	271,230
Supplies - Per Term	12,500	12,500	-	12,500	12,500	-	12,500	12,500	-	12,500	12,500	-	12,500	12,500	-	125,000
Staff Development	5,000	5,000	-	5,000	5,000	-	5,000	5,000	-	5,000	5,000	-	5,000	5,000	-	50,000
Other Expense Input Items:	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Staff Travel	2,500	2,500	-	2,500	2,500	-	2,500	2,500	-	2,500	2,500	-	2,500	2,500	-	25,000
TOTAL DIRECT COSTS	$ -	$ 189,822	$ 189,822	$ -	$ 189,822	$ 189,822	$ -	$ 189,822	$ 189,822	$ -	$ 189,822	$ 189,822	$ -	$ 189,822	$ 189,822	$ -	$ 1,898,218
Indirect costs (per Finance Factor)		$ 672	$ 1,277	$ 1,142	$ 1,697	$ 2,201	$ 1,579	$ 2,083	$ 2,201	$ 1,579	$ 2,083	$ 2,201	$ 1,579	$ 2,083	$ 2,201	$ 1,579	$ 26,158
Depreciation - on Current equipment																	$ -
TOTAL EXPENSE	$ -	$ 190,494	$ 191,099	$ 1,142	$ 191,519	$ 192,023	$ 1,579	$ 191,905	$ 192,023	$ 1,579	$ 191,905	$ 192,023	$ 1,579	$ 191,905	$ 192,023	$ 1,579	$ 1,924,375
NET INCOME / (LOSS)	$ -	$ (121,838)	$ (71,755)	$ 53,530	$ (38,332)	$ 804	$ 53,093	$ (8,634)	$ 113,844	$ 166,133	$ (8,634)	$ 226,684	$ 166,133	$ 91,186	$ 226,684	$ 166,133	$ 1,015,031
CUMULATIVE NET INCOME/(LOSS)		$ (121,838)	$ (193,592)	$ (140,063)	$ (178,394)	$ (177,590)	$ (124,497)	$ (133,132)	$ (19,287)	$ 146,845	$ 138,211	$ 364,896	$ 531,028	$ 622,214	$ 848,898	$ 1,015,031	

Summer Momentum Calculation		Summer		Summer		Summer		Summer	
# SCH Taken									-
Cohort 1	12	10	12	11	15				60

Alamo Colleges

Return on Investment Calculation		**Yr1**			**Yr2**			**Yr3**			**Yr4**			**Yr5**			
Uncrewed Arial Systems		Fall 26	Spring 27	Summer27	Fall27	Spring28	Summer28	Fall28	Spring29	Summer29	Fall29	Spring30	Summer30	**Fall30**	**Spring31**	**Summer31**	
SPC	**#Students / Cohort - Program**	40	40		40	40		40	40		40	40		40	40		
Cohort 2			**12**	**12**	**10**	**11**	-	**15**									**60**
Cohort 3					**12**	**10**	**12**	**11**	**15**								**60**
Cohort 4						**12**	**12**	**10**	**11**	-	**15**						**60**
Cohort 5								**12**	**10**	**12**	**11**	**15**					**60**
Cohort 6									**12**	**12**	**10**	**11**	-	**15**			**60**
Cohort 7											**12**	**10**	**12**	**11**	**15**		**60**
Cohort 8												**12**	**12**	**10**	**11**	-	**45**
Cohort 9														**12**	**10**	**12**	**34**
Cohort 10															**12**	**12**	**24**
# SCH Free- SMP																	
Cohort 1				12													**12**
Cohort 2				12													**12**
Cohort 3							12										**12**
Cohort 4							12										**12**
Cohort 5										12							**12**
Cohort 6										12							**12**
Cohort 7													12				**12**
Cohort 8													12				**12**
Cohort 9																12	**12**
Cohort 10																12	**12**
Total Free SCH SMP				**816**			**816**			**816**			**816**			**816**	
Total Free SMP @ $109/SCH				**(88,944)**	-	-	**(88,944)**	-	-	**(88,944)**	-	-	**(88,944)**	-	-	**(88,944)**	**(444,720)**

ESMP (FY23 BB Tuition Schedule appendix)

9 Free Credit Hours for Alamo Colleges students enrolled full-time in Spring 2023 who also took classes at the Alamo Colleges in Fall 2022

Updated for 88th Leg. 2024-2025

FALL Start

			Semester 1	Semester 2	Semester 3	Semester 4	Semester 5	Semester 6					Total
15 SCH Dual Credit	$ 1,700.00			1,700.0									1,700.0
General Acad Inst Transfer/Co-Enrollment with 15 SCH	$ 3,500.00			3,500.0									3,500.0
	Standard Value	**High Demand Critical Field**											
Licensure/Certification (no credential)	$ 1,000.00	$ 1,250.00											-
Institutional Credential leading to Licensure	$ 1,000.00	$ 1,250.00											-
Occupational Skills Award	$ 750.00	$ 1,000.00											-
Certificate I or II	$ 1,750.00	$ 3,500.00											-
Advanced Technical Certificate	$ 1,750.00	$ 3,500.00											-
Associate Degree	$ 3,500.00	$ 4,500.00					3,500.0						3,500.0
Bachelor's Degree	$ 3,500.00	$ 4,500.00											-
		Total	-	-	-	-	3,500.00	-	-	-	-	-	8,700.00
		Total Funding	$ -	$ 565,200	$ -	$ -	$ 451,360	$ -	$ -	$ -	$ -	$ -	$ 1,016,560

	Additional Weights	**% Students**	
Academic Disadvantage (Not TSI ready in any area)	25%	17%	*delete % for A10-A12 Credentials*
Economic Disadvantage (Pell receipients)	25%	27%	*delete % for A10-A12 Credentials*
Adult Learner (25 yrs & older)	50%	26%	*delete % for A10-A12 Credentials*
Dual Credit		20%	
Non-Dual Credit		80%	

Fall & Spring St

DRAFT

New AAS or Certificate
Degree Plan Form

College: SPC

Degree Plan Title: Uncrewed Arial Systems

Effective Term: Fall 2027

Major Code:

ApplyTexas:

(assigned by CSI)

(assigned by CSI)

Degree Plan Description:

The Uncrewed Aerial Systems (UAS) degree program prepares students for entry level positions in the UAS industry by providing foundational knowledge and skills in UAS mission planning, applications, maintenance, laws and regulations, and data analytics, and project management using UAS platforms. Program content includes an introduction to UAS flight, history, avionics, sensors, communications systems and selectable paths including Data Analysis and applications such as First Responders, Geographic Information Systems, Precision Agriculture, and Entrepreneurship. Students will prepare for and conduct unmanned flights similar to those

Degree CIP: 49.0102

Is this an addition of an award to an existing CIP? No

Dept to assign program to: Transportation Manufacturing Technologies

	Lecture Hours	Lab Hours	External Hours (Practicum, Internship)	Contact Hours	Credit Hours
Semester I (Fall)					
AIRP 1413 Intro to Aviaition	4	0	0	64	4
AIRP 1305 Aircraft Science	3	0	0	48	3
AERM 1208 Federal Aviation Regulations	2	1	0	48	2
AIRP 1307 Aviation Meterology	3	0	0	48	3
	12	**1**		**208**	**12**
Semester 2 (Spring)					
AERM 1205 Weight and Balance	1	2	0	48	2
AIRP 1347 Human Factors in Aviation	3	0	0	48	3
AIRP 1401 Air Navigation	3	2	0	64	4
AIRP 1108 Drone Pilot Test preparation	1	2	0	32	1
	8	**6**	**0**	**192**	**10**
Semester 3 (Summer)					
AIRP 1445 Aviation Safety	3	2	0	80	4
AIRP 2431 Advanced Meteorology	3	2	0	80	4
AIRP 1417 Private Pilot Ground School	3	3	0	96	4
	9	**7**	**0**	**256**	**12**
Semester 4 (Fall)					
AIRP 1351 Instrument Ground School	2	2	0	64	3
AERO 1291 ST IN AERONAUTICAL AND AEROSPACE	1	2	0	48	2
ITSY 1342 INFORMATION TECHNOLOGY SECURITY	2	2	0	64	3
RBTC 1341 Vision Systems	2	2	0	64	3
	7	**8**	**0**	**240**	**11**
Semester 5 (Spring)					
ENGL 1301 Comp I	3	3	0	64	3
MATH 1332 Contemporary Mathematics (Quantitative Reasoning)	3	3	0	64	3
ECON 1301 Introduction to Economics	3	3	0	48	3
PHYS 1305 Introductory Physics I Lecture	3	3	0	48	3
PHIL 2306 Introduction to Ethics	3	3	0	48	3
	15	**15**	**0**	**272**	**15**
Total Degree Plan	**51**	**37**	**0**	**1168**	**60**
					Total Degree Plan hours *(above)*

Note: Consider pre-requisites when sequencing courses

	NLC	NVC	PAC	SAC	SPC
Do other colleges offer this program?		N	N	N	N

Degree Plan Title:

Effective Term (Projected term/year to start)

Degree Plan Description:

Degree CIP:
Is this an addition of an award to an existing CIP? (yes/no)

Average Class Size per Year (defaults to 25)
Average Lab Size per Year - *if different than Average Class Size*
Retention Rate per Semester (defaults to 85%)

Student Information:

Cohort Begins (Fall/Spring/Summer)

New Cohorts begin (Every Fall/Every Fall & Spring/Other)

Students per Cohort (beginning #) (Please give # per cohort if increasing)

Semester Credit Hours per Term (per degree plan)

Additional Weights for Outcome Based Funding Formula
% Students- Academic Disadvantage (Not TSI ready in any area) *(Default 17%)*
% Students- Economic Disadvantage (Pell recipients) *(Default 27%)*
% Students- Adult Learner (25 yrs & older) *(Default 26%)*
% students-Dual Credit *(Default 20%)*

Faculty/Staff Information

# of Full Time Faculty required per Semester/Year (Please indicate if increasing with cohort additions)

# of Adjunct Faculty per Semester/Year (Please indicate if increasing with cohort additions)

Please list other staff, including salary, required that are specific to degree (Admin Assistant, Lab Tech, etc)

Other Expenses:

Staff Development (Continuing Education, Conferences, Memberships)

Staff Travel

Equipment - Startup (1 Time Initial Expense)

Supplies, Equipment Maintenance - $ Per Term/ Per Year

Other Expense - please describe below

Proposed Month/Year for Board Presentation

Uncrewed Aerial Sysytems AAS

Fall 2027

The Uncrewed Aerial Systems (UAS) degree program prepares students for entry level positions in the UAS industry by providing foundational knowledge and skills in UAS mission planning, applications, maintenance, laws and regulations, and data analytics, and project management using UAS platforms. Program content includes an introduction to UAS flight, history, avionics, sensors,

Yes

20
20
85%

Fall and Spring

20

60

17%
27%
26%
20%

Class (i.e. PhD, MA, MA+36, etc)	**Salary**
2 AAS	
1 AAS	

1 lab tech

$ Amount	Per Term or Per Year	
$10,000	$5,000	
$5,000	$2,500	
$475,000	$100,000	Grant Funded
$ 25,000	12,500	

None

Date (Month/Year)
Dec-26

Name of program

Department Chair Contact Information

Org id

Discipline/Program

Equipment higher than $5K annual depreciation

Student/Cohort Information:

Maximum cohort size

Maximum average class size - lab

Retention rate

How many students are in the program?

How many students are in the program, duplicated count?

How many students are in the program, unduplicated count?

How many students are in the program, declared majors?

What is the starting salary for individuals coming out of this program?

Are you at capacity?

Are you at capacity due to faculty availability?

Are you at capacity due to facility limitations?

Enrollment in program over last five years

Rubric for program

Dedicated faculty to program:

Dedicated full-time faculty to the program

Dedicated adjunct faculty to the program

Does the equipment you have prepare the students for today's labor market?

How long is your program?

Are you requesting special program tuition? ***Yes/No***

What is the demand? Are there students waiting for this program?

Are there jobs in this field waiting on graduates?

How much do you think the student would pay?

Which course(s) would you attach this tuition to?

Other student information (please describe)

Does program require specialized faculty?

Does program require specialized equipment?

An itemized list of equipment including quantity and costs must be submitted with ROI
Does program require specialized facilities?
All Proposed Plans to Renovation/Upgrade Facilities and Buildings must be approved by Facilities. Approved Proposal must be submitted with ROI
Does program require consumables?

INPUT
Unmanned Aerial Sysytems Program
Donald Fernandez dfernandez84@alamo.edu 830-357-6380
828541
AERM Aircraft Technician Program Current FAA approved program
AIRP Drone Pilot
24
15
new program
new program
$50,000 per year
2
2
1
yes
Yes
Yes
Yes
$12,000.00 per year
AIRP RBTC AERM courses to be developed
Yes currently we have 3 Drone FAA certified pilots going through training
Yes

No just space to fly from. The college will work out an offisite location for flight times.
No

From: Don Fernandez Chair Transportation Manufacturing Technologies
St Philip's College

Subject: Business Plan: New Workforce: Uncrewed Aerial Systems

To: SLT

1. **Project Name**: Uncrewed Aerial Systems AAS

2. **Program Purpose:**

   The Associate of Applied Science in Uncrewed Aerial Systems (UAS) degree program prepares students for entry level positions in the UAS industry by providing foundational knowledge and skills in UAS mission planning, applications, maintenance, laws and regulations, and data analytics, and project management using UAS platforms. Program content includes an introduction to UAS flight, history, avionics, sensors, communications systems and selectable paths including Data Analysis and applications such as First Responders, Geographic Information Systems, Precision Agriculture, and Entrepreneurship. Students will prepare for and conduct unmanned flights like those commonly performed in the industry observing Federal Aviation Administrations (FAA) regulations that govern UAS operations. Students who complete this course of study will be awarded the FAA 107 and the 108 Certifications.

3. **Program Outcomes:**
   - Develop in-depth understanding of FAA regulations, operational limits, and safety standards.
   - Address environmental impacts and privacy concerns in drone operations.
   - Gain proficiency in UAS flight operations, including mission planning and execution.
   - Troubleshoot and maintain UAS hardware/software systems.
   - Apply aeronautical principles to ensure effective and safe operations.
   - Learn to design, construct, and integrate UAS components.
   - Practice material selection, fabrication techniques, and assembly procedures.
   - Operate advanced sensors: LiDAR, multispectral, hyperspectral, and infrared imaging.
   - Interpret and analyze geospatial data using GIS tools.
   - Process aerial imagery for applications in mapping, surveying, and monitoring.

- Apply UAS technology in diverse fields:
- Agriculture (crop monitoring, precision farming)
- Urban planning (infrastructure assessment)
- Environmental monitoring (wildlife tracking, pollution studies)
- Construction (site surveys, progress tracking)
- Use correct aviation terminology** and radio communication protocols.
- Understand business, regulatory, and security issues tied to UAS operations.

4. **Five-Year Cost: $184,151**

5. **Five-Year Revenue Generated: $352,601.60**

6. **Job/Employer Demand: 180-190 active jobs in Texas**

7. **Five-Year Projected Job Placement: 10 per year**

8. **Projected Milestones:**
   - Year 1: 20 Declared Majors
   - Year 2: 40 Cumulative Declared Majors 22 program completers 90% job placement
   - Year 3: 80 Cumulative Declared Majors 44 program graduates 90% job placement
   - Year 4: 120 Cumulative Declared Majors 66 program completers 90% job placement
   - Year 5: 240 Cumulative Declared Majors 88 program completers 90% job placement

9. **Other Pertinent Information:**

   - Must use approved FAA drones.
   - Proposing ASS (60 hrs)
   - Proposing a level I Certificate (18 hrs)
   - Proposing a level II Certificate (42 hrs)

Advisory Board Meeting — SPC UAS Prograr

Program/Department:	SPC UAS Program
Date:	2/27/2026
Location / Meeting Link:	Virtual
Meeting Facilitator:	Adam Knight

	Name	Organization	Role (Industry/Education)
1	Justin Knight	Geronimo Contractors	Site Forman - UAS Pilot
2	Miguel A. Basaldua	St. Mary's Police Dept.	Peace Officer - UAS Pilot
3	Damian Owens	Noble Construction	Manager - UAS Pilot
4	Mykel Andaloro	Comal County Sherriff	Peace Officer - UAS Pilot
5	Larry Canion	Alamo Colleges	Aviation Instructor

n

Email	Phone	Signature
jknight823@yahoo.com	210-429-5966	Justin Knight
mbasaldua95@gmail.com	210-837-9086	Miguel A. Basaldua
damian.owens@nobletx.com	210-990-7808	Damian Owens
soamda@co.comal.tx.us	210-365-1384	Mykel Andalora
lcanion@alamo.edu	936-443-4969	Larry Canion

New AAS or Certificate
Degree Plan Form

College:

Degree Plan Title: Uncrewed Arial Systems
Effective Term:

Major Code:
(assigned by CSI)
ApplyTexas:
(assigned by CSI)

Degree Plan Description:

The Uncrewed Aerial Systems (UAS) degree program prepares students for entry level positions in the UAS industry by providing foundational knowledge and skills in UAS mission planning, applications, maintenance, laws and regulations, and data analytics, and project management using UAS platforms. Program content includes an introduction to UAS flight, history, avionics, sensors, communications systems and selectable paths including Data Analysis and applications such as First Responders, Geographic Information Systems, Precision Agriculture, and Entrepreneurship. Students will prepare for and conduct unmanned flights similar to those commonly performed in the industry observing Federal Aviation Administrations (FAA) regulations that govern UAS operations.

Degree CIP: 49.0102
Dept to assign program to: Transportation Manufacturing Technologies
Is this an addition of an award to an existing CIP? No

	Lecture Hours	Lab Hours	External Hours (Practicum, Internship)	Contact Hours	Credit Hours
Semester I (Fall)					
AIRP 1413 Intro to Aviaition	4	0	0	64	4
AIRP 1305 Aircraft Science	3	0	0	48	3
AERM 1208 Federal Aviation Regulations	2	1	0	48	2
AIRP 1307 Aviation Meterology	3	0	0	48	3
	12	**1**	**0**	**208**	**12**
Semester 2 (Spring)					
AERM 1205 Weight and Balance	1	2	0	48	2
AIRP 1347 Human Factors in Aviation	3	0	0	48	3
AIRP 1401 Air Navigation	3	2	0	64	4
AIRP 1108 Drone Pilot Test preparation	1	2	0	32	1
	8	**6**	**0**	**192**	**10**
Semester 3 (Summer)					
AIRP 1445 Aviation Safety	3	2	0	80	4
AIRP 2431 Advanced Meteorology	3	2	0	80	4
AIRP 1417 Private Pilot Ground School	3	3	0	96	4
	9	**7**	**0**	**256**	**12**
Semester 4 (Fall)					
AIRP 1351 Instrument Ground School	2	2	0	64	3
AERO 1291 ST IN AERONAUTICAL AND AEROSPACE ENGINEERING	1	2	0	48	2
ITSY 1342 INFORMATION TECHNOLOGY SECURITY	2	2	0	64	3
RBTC 1341 Vision Systems	2	2	0	64	3
	7	**8**	**0**	**240**	**11**
Semester 5 (Spring)					
ENGL 1301 Comp I	3	3	0	64	3
MATH 1332 Contemporary Mathematics (Quantitative Reasoning)	3	3	0	64	3
ECON 1301 Introduction to Economics	3	3	0	48	3
PHYS 1305 Introductory Physics I Lecture	3	3	0	48	3
PHIL 2306 Introduction to Ethics	3	3	0	48	3
	15	**15**	**0**	**272**	**15**
Total Degree Plan	**51**	**37**	**0**	**1,168**	**60**
					Total Degree Plan hours *(above)*

Note: Consider pre-requisites when sequencing courses

Do other colleges offer this program?

NLC	NVC	PAC	SAC	SPC
NO	NO	NO	NO	NO

Degree Plan Title:

Effective Term (Projected term/year to start)

Degree Plan Description:

Degree CIP:
Is this an addition of an award to an existing CIP? (yes/no)

Average Class Size per Year (defaults to 25)
Average Lab Size per Year - *if different than Average Class Size*
Retention Rate per Semester (defaults to 85%)

Student Information:

Cohort Begins (Fall/Spring/Summer)

New Cohorts begin (Every Fall/Every Fall & Spring/Other)

Students per Cohort (beginning #) (Please give # per cohort if increasing)

Semester Credit Hours per Term (per degree plan)

Additional Weights for Outcome Based Funding Formula
% Students- Academic Disadvantage (Not TSI ready in any area) *(Default 17%)*
% Students- Economic Disadvantage (Pell recipients) *(Default 27%)*
% Students- Adult Learner (25 yrs & older) *(Default 26%)*
% students-Dual Credit *(Default 20%)*

Faculty/Staff Information

# of Full Time Faculty required per Semester/Year (Please indicate if increasing with cohort additions)

# of Adjunct Faculty per Semester/Year (Please indicate if increasing with cohort additions)

Please list other staff, including salary, required that are specific to degree (Admin Assistant, Lab Tech, etc)

Other Expenses:

Staff Development (Continuing Education, Conferences, Memberships)

Staff Travel

Equipment - Startup (1 Time Initial Expense)

Supplies, Equipment Maintenance - $ Per Term/ Per Year

Other Expense - please describe below

Proposed Month/Year for Board Presentation

Uncrewed Aerial Sysytems AAS

Fall 2027

The Uncrewed Aerial Systems (UAS) degree program prepares students for entry level positions in the UAS industry by providing foundational knowledge and skills in UAS mission planning, applications, maintenance, laws and regulations, and data analytics, and project management using UAS platforms. Program content includes an introduction to UAS flight, history, avionics, sensors,

Yes

15
15
85%

Fall and Spring

15

60

60%
92%
26%
20%

Class (i.e. PhD, MA, MA+36, etc)	**Salary**
2 AAS	
1 AAS	

1

$ Amount	Per Term or Per Year	
$10,000	$5,000	
$5,000	$2,500	
$475,000	$100,000	Grant Funded
$ 25,000	12,500	

None

Date (Month/Year)
Dec-26

Name of program

Department Chair Contact Information

Org id

Discipline/Program

Equipment higher than $5K annual depreciation

Student/Cohort Information:

Maximum cohort size

Maximum average class size - lab

Retention rate

How many students are in the program?

How many students are in the program, duplicated count?

How many students are in the program, unduplicated count?

How many students are in the program, declared majors?

What is the starting salary for individuals coming out of this program?

Are you at capacity?

Are you at capacity due to faculty availability?

Are you at capacity due to facility limitations?

Enrollment in program over last five years

Rubric for program

Dedicated faculty to program:

Dedicated full-time faculty to the program

Dedicated adjunct faculty to the program

Does the equipment you have prepare the students for today's labor market?

How long is your program?

Are you requesting special program tuition? ***Yes/No***

What is the demand? Are there students waiting for this program?

Are there jobs in this field waiting on graduates?

How much do you think the student would pay?

Which course(s) would you attach this tuition to?

Other student information (please describe)

Does program require specialized faculty?

Does program require specialized equipment?

An itemized list of equipment including quantity and costs must be submitted with ROI
Does program require specialized facilities?
All Proposed Plans to Renovation/Upgrade Facilities and Buildings must be approved by Facilities. Approved Proposal must be submitted with ROI
Does program require consumables?

INPUT
Unmanned Aerial Sysytems Program
Donald Fernandez dfernandez84@alamo.edu 830-357-6380
828541
AERM Aircraft Technician Program Current FAA approved program
AIRP Drone Pilot
24
15
new program
new program
$50,000 per year
2
2
1
yes
Yes
Yes
Yes
$12,000.00 per year
AIRP RBTC AERM courses to be developed
Yes currently we have 3 Drone FAA certified pilots going through training
Yes

No just space to fly from. The college will work out an offisite location for flight times.
No

Regular Board Meeting
May 19, 2026

ALAMO COLLEGES DISTRICT

APPOINTMENT OF FACULTY

Linda Boyer-Owens, SPHR, SHRM-SCP
Vice Chancellor for Talent, Organization, & Policy

POLICY AT A GLANCE

Board Policies

D.2.2 Hiring Practices

D.2.5 (Policy) Hiring Authority, Status, Assignments and Duties

Organizational Charges to the Chancellor

- 9. Institutional Excellence and Continuous Improvement
- 12. AlamoENGAGE and Employee Collaboration

AlamoFORWARD

- TALENT: Nurturing a mission-driven workplace that enhances performance, collaboration and leadership among our employees.

DISCUSSION AND POSSIBLE ACTION ON APPOINTMENT OF FULL-TIME FACULTY

The following full-time faculty, submitted by the College Presidents for the 2025-2026 and 2026-2027 academic years, are recommended to the Alamo Colleges District Board of Trustees for appointment.

Comfort Akuh
Accounting
Northeast Lakeview College

Alexis Alvarez
English
Northwest Vista College

Debra Freeland
English
Northeast Lakeview College

DISCUSSION AND POSSIBLE ACTION ON APPOINTMENT OF FULL-TIME FACULTY

The following full-time faculty, submitted by the College Presidents for the 2025-2026 and 2026-2027 academic years, are recommended to the Alamo Colleges District Board of Trustees for appointment.

Brett Beuning
Physical Therapy
St. Philip's College

Michael Sessions
Aviation
St. Philip's College

Israel De Leon
Information Technology
St. Philip's College

REQUESTED BOARD ACTION

Approve the appointment of Full Time Faculty submitted by the College Presidents and recommended by the Chancellor for the 2025-2026 and 2026-2027 academic years.

ALAMO COLLEGES DISTRICT

THANK YOU

Discussion and Possible Action on Appointment of Full Time Faculty

Presented for recommended approval to the ALAMO COLLEGES BOARD OF TRUSTEES on May 19, 2026.

MINUTE ORDER
"The Board of Trustees hereby approves the appointment of Full Time Faculty submitted by the College Presidents and recommended by the Chancellor for the 2025-2026 and 2026-2027 academic years. Further Board action will not be required for these persons to teach in the indicated disciplines."

PURPOSE
To approve the appointment of Full Time Faculty submitted by the College Presidents and recommended by the Chancellor for the 2026-2027 Academic Year unless an earlier date is specified in Attachment A.

BACKGROUND
In serving learner needs and In accordance with Board Policy D.2.2 and D.2.5, each College maintains and selects the best and brightest faculty to provide for learner success. All appointments are contingent on satisfactory completion of the employment process.

IMPLICATIONS

Financial:	Budgeted Funds
Strategic Priority:	Priority II - Talent
Talent Goal:	Goal 2-1 - We attract, recruit and retain exceptional talent to serve our learners and community.

ATTACHMENTS: Attachment A.: Appointment of Faculty

Linda Boyer-Owens Digitally signed by Linda Boyer-Owens
Date: 2026.05.12 14:27:47 -05'00'

Linda Boyer-Owens, SPHR, SHRM-SCP Date
Vice Chancellor for Talent, Organization, & Policy

Dr. Mike Flores Date
Chancellor

ALAMO COLLEGES DISTRICT

ATTACHMENT A.

ALAMO COLLEGES DISTRICT

Appointment of Faculty

May 2026

	Recommended	Department	College	Effective Date
1.	Akuh, Comfort	Accounting	NLC	August 2026
2.	Freeland, Debra	English	NLC	August 2026
3.	Alvarez, Alexis	English	NVC	August 2026
4.	Beuning, Brett	Physical Therapy	SPC	May 2026
5.	De Leon, Israel	Information Technology	SPC	August 2026
6.	Sessions, Michael	Aviation	SPC	August 2026

Regular Board Meeting
May 19, 2026

ALAMO COLLEGES DISTRICT

DISCUSSION AND POSSIBLE ACTION ON RENEWAL OF CERTAIN ADMINISTRATIVE CONTRACTS INCLUDING BUT NOT LIMITED TO PRESIDENTS AND VICE CHANCELLORS

Linda Boyer-Owens, SPHR, SHRM-SCP
Vice Chancellor for Talent, Organization, and Policy

POLICY AT A GLANCE

Board Policies

B.5.1 Board Responsibilities

D.2.2 Hiring Practices

D.2.5 Hiring Authority, Status, Assignments and Duties

Organizational Charges to the Chancellor

9. Institutional Excellence and Continuous Improvement

AlamoFORWARD

TALENT: Nurturing a mission-driven workplace that enhances performance, collaboration and leadership among our employees.

RENEWAL OF CERTAIN ADMINISTRATIVE CONTRACTS INCLUDING BUT NOT LIMITED TO PRESIDENTS AND VICE CHANCELLORS

- In accordance with the Alamo Colleges District procedures, administrators shall be hired using contracts of one-year or two-year terms.
- Contracts of president, vice chancellors and other administrators are renewed annually.
- Contract renewals are not presented for current administrators who have already submitted notice of resignation or retirement that will occur on or before August 31, 2026.
- Contract salary amounts will be developed separately to reflect any salary adjustments approved by the Board of Trustees during the FY27 budget process.

REQUESTED BOARD ACTION

Approve the recommendation of Renewal of Certain Administrative Contracts Including but not Limited to Presidents and Vice Chancellors as listed.

ALAMO COLLEGES DISTRICT

THANK YOU

Discussion and Possible Action on Renewal of Certain Administrative Contracts Including but not Limited to Presidents and Vice Chancellors

Presented for approval to the ALAMO COLLEGES BOARD OF TRUSTEES on May 19, 2026.

MINUTE ORDER

"The Board of Trustees of the Alamo Colleges, in accordance with Policy D.2.5 adopted by the Board of Trustees, hereby authorizes the Chancellor or his designee to issue employment agreements for the administrative positions listed on Attachment A. to meet the operational needs of the College District and instructional needs of students."

All salaries are subject to the availability of funds. Approval of administrators on the attached lists does not preclude reassignment if the need for such assignment provides benefit for operations or the instructional needs of students of the College District."

PURPOSE

To approve senior administrative position appointments for achievement of strategic Alamo Colleges objectives.

BACKGROUND

This is the annual renewal of administrator contracts. FY27 salary amounts will be developed separately. In accordance with the Alamo Colleges procedures, administrators shall be hired using contracts of one-year or two-year terms. Contract renewals are not presented for current administrators who have already elected to resign or retire by August 31, 2026.

IMPLICATIONS

Financial:	Budgeted funds
Strategic Plan:	AlamoFORWARD Talent Priority
Human Resources:	Nurturing a mission-driven workplace that enhances performance, collaboration, and leadership among all our employees

ATTACHMENTS: Attachment A – Administrative Contracts for FY27

Linda Boyer-Owens

Linda Boyer-Owens, SPHR, SHRM-SCP Date
Vice Chancellor for Talent, Organization, and Policy

Dr. Mike Flores Date
Chancellor

ALAMO COLLEGES DISTRICT

ATTACHMENT A.

ALAMO COLLEGES DISTRICT

ADMINISTRATIVE CONTRACTS
For Academic Year 2026-2027

Northeast Lakeview College

Dr. Veronica Garcia	President of the College*
Dr. Laura Boyer	Vice President for Academic Success
Dr. Thomas Walker	Vice President for College Services
Dr. Tangila Dove	Vice President for Student Success
Dr. Crystal Saulsberry	Executive Director AAS Nursing Program
Dr. Tammy Perez	Dean for Academic Success
Julie Kirkland-Poirier	Dean for Academic Success
Georgia Flores	Dean for Student Success

Northwest Vista College

Dr. Amy Bosley	President of the College*
Dr. Sara Lozano	Vice President for Academic Success
Dr. George Gittinger	Interim Vice President for College Svcs/Dean for Performance Excellence
Dr. Sanjuanita Scott	Vice President Student Success
Teresa Dimas	Dean for Academic Success
Dr. Henry Griffith	Dean for Academic Success
Ashlee Stevenson	Dean for Academic Success
Joshua Austin	Dean for Student Success
Jennifer Comedy-Holmes	Dean of Student Success

Palo Alto College

Dr. Robert Garza	President of the College*
Patrick Lee	Vice President for Academic Success
Lisa Juarez	Vice President for College Services
Delilah Marquez	Vice President for Student Success
Donna Wallis	Executive Director of AAS Nursing Program
Diane Wilson	Executive Director of Dental Hygiene
Jennifer Scheidt	Dean for Academic Success
Esteban Sosa	Dean for Academic Support Services
Luis Fernandez	Dean for Workforce and Professional Programs
Tyler Archer	Dean for Student Success
Jennifer Flores	Dean for Student Success
Caroline Haring	Dean of Performance Excellence
Rosalinda Ortiz	Chair

San Antonio College

Francisco Solis	President of the College*
Dr. Cassandra Rincones	Vice President for Academic Success
Dr. Stella Lovato	Vice President for College Services
Dr. Gourjoine Wade	Vice President for Student Success
Tonya Maunsell	Executive Director of Nursing, AAS Program
Eve Rodriguez	Executive Director of Nursing, RN-BSN Program
Dr. Jonathan Lee	Dean for Academic Success
Dr. Sitakanta Mohanty	Dean for Academic Success
Clare Iannelli	Dean for Academic Support Services
Tracy Floyd	Dean for Student Success
Christina Horton	Dean for Student Success
Amy Chaye Peña	Dean of Student Success
Dr. Gilbert Castillo	Dean of Performance Excellence
Erik Hillskemper	Chair
Leonard Lira	Chair

St. Philip's College

Dr. Adena Loston	President of the College*
Randall Dawson	Vice President for Academic Success
George Johnson	Vice President College Services
Dr. Malikah Pitts Harvey	Vice President for Student Success
Christopher Beardsall	Dean for Academic Success
Edith Orozco	Dean for Academic Success
Dr. Kimberly Irving-Conaway	Dean for Academic Success
Dr. Christopher Metsgar	Dean for Academic Success
Dr. Narayan Thapa	Dean for Academic Success
Andres Arredondo	Dean for Student Success
Adriael Simien-Falduto	Dean for Student Success
Marsha Hall	Dean of Performance Excellence
Joseph Kulhanek	Chair

Vice Chancellor for Academic Success

Dr. George Railey	Vice Chancellor for Academic Success*
Ruth Dalrymple	Associate Vice Chancellor Academic Partnerships and Initiatives
Sarah Mann	Chief High School Programs Officer

Vice Chancellor for External Affairs and Chief of Staff

Xavier Urrutia	Vice Chancellor for External Affairs and Chief of Staff*
Dr. Eric Castillo	Associate Vice Chancellor Arts, Culture & Community Impact
Priscilla Camacho	Chief Legislative, Industry & External Relations Officer
Michelle Lugalia-Hollan	Chief Strategy Officer
Stephanie Vasquez	Chief Program Officer AlamoPROMISE
Alejandra Bueno	Chief Program Officer for Global Engagement & Learning

Vice Chancellor for Facilities and Facility Services

Dr. Sean Maika	Interim Vice Chancellor for Facilities and Facility Service*
Gregory McClure	Associate Vice Chancellor of Facilities & Construction Management
Lacy Hampton	Associate Vice Chancellor General Obligation Bond, Capital Improvement Program

Vice Chancellor for Financial & Auxiliary Services

Lisa Mazure	Interim Vice Chancellor for Financial & Auxiliary Services/Associate Vice Chancellor for Finance & Fiscal Services
Shayne West	Associate Vice Chancellor Financial Planning & Auxiliary Services
Joey Eastland	District Director of Purchasing
Patrick Vrba	Interim Associate Vice Chancellor for Finance & Fiscal Services /Controller
Mary Villarreal	Interim Controller

Vice Chancellor for Planning, Performance, Accreditation, and Information Systems

Dr. Thomas Cleary	Vice Chancellor for Planning, Performance, Accreditation and Information Systems, and Interim Vice Chancellor Finance and Administration*
Phong Banh	District Director Information Technology Services
Kara Larkan-Skinner	District Director of Institutional Research and Effectiveness Services
Hector Salas	Chief of Police

Vice Chancellor for Student Success

Debi Gaitan	Vice Chancellor for Student Success*
Esmeralda Sweeney	Associate Vice Chancellor for Stud Advocacy, Retention and Completion
Heidi Granger	Associate Vice Chancellor Student Financial Aid and Services
Dr. Jose Cantu	Chief of Strategic Enrollment
Leonard Bass	Associate Vice Chancellor for Student Career Development, Engagement, Employment, & Leadership

Chancellor

Barton Simpson	President of the Alamo Colleges Foundation*
Dr. Lucas Dowden	Vice Chancellor for Digital Learning and Transformation *
Dr. Sammi Morrill	Vice Chancellor for Economic Mobility and Workforce Development*
Kristi Wyatt	Vice Chancellor for Strategic Communications, Marketing, and Brand Experience*
Linda Boyer-Owens	Vice Chancellor for Talent, Organization, & Policy*
George Laughead	General Counsel*

* *Two-year contract*

Discussion and Possible Action on Approval of the Consent Agenda Items of the Regular Board Meeting held on May 19, 2026

Recommended for Approval to the ALAMO COLLEGES DISTRICT BOARD OF TRUSTEES on May 19, 2026

MINUTE ORDER:

"The Consent Agenda for the Regular Board Meeting of the Alamo Community College District Board of Trustees held on May 19, 2026 is hereby approved."

PURPOSE: To approve the Consent Agenda of the Regular Board Meeting on May 19, 2026

Agenda Items #15
A.1) Approval of Minutes (a-c)
A.2) Internal Audit Department Monthly Activity Report
A.3) Private Gifts to the Alamo Colleges Foundation and Alamo Colleges District
A.4) Discussion and Possible Action on Annual Employees Campaign Gifts to Alamo Colleges Foundation and United Way
A.5) Public Safety Monthly Clery Act Activity Report
A.6) Fiscal Service Reports (a-e)
B - F Consent Items

BACKGROUND: N/A

IMPLICATIONS:

Financial:	N/A
Strategic Objective:	N/A
Employee Services:	N/A

ATTACHMENT: N/A

_____
Dr. Mike Flores, Chancellor

ALAMO COLLEGES DISTRICT

Discussion and Possible Action on Minutes of the Meeting of the Board of Trustees - Meeting as a Committee of the Whole on April 14, 2026

Presented and recommended for approval to the ALAMO COLLEGES BOARD OF TRUSTEES **on May 19, 2026.**

MINUTE ORDER
"The minutes of the Meeting of the Board of Trustees - Meeting as a Committee of the Whole held on April 14, 2026 are hereby approved."

PURPOSE
To officially approve the minutes of the Meeting of the Board of Trustees - Meeting as a Committee of the Whole held on **April 14, 2026**

BACKGROUND

IMPLICATIONS

Financial: None

Strategic Objective III: Performance Excellence

Human Resources: None

ATTACHMENTS: Minutes of April 14, 2026

_____
Dr. Mike Flores, Chancellor

ALAMO COLLEGES DISTRICT

Minutes
Committee of the Whole Meeting
Alamo Colleges District
Dr. Bruce H. Leslie Boardroom
2222 N. Alamo St., San Antonio, TX 78215
Tuesday, April 14, 2026

1. **CALL TO ORDER**
Chair Dr. Clint Kingsbery called the meeting to order at 6:06p.m.

2. **CERTIFICATION AND POSTING OF NOTICE**
Chair Dr. Clint Kingsbery announced that the notice of the Committee of the Whole meeting was posted in accordance with the Texas Open Meeting Act, Texas Government Code, Chapter 551.

3. **ROLL CALL**
District 1: Joe Alderete., Vice Chair
District 2: Gloria Ray, Asst. Secretary
District 3: Anna U. Bustamante, Secretary
District 4: Dr. Lorraine Pulido
District 5: Gerlad Lopez
District 6: Dr. Gene Sprague,
District 7: Dr. Yvonne Katz
District 8: Dr. Clint Kingsbery, Chair
Student Trustee: Josiah Rodriguez

Presiding Administrator: Dr. Mike Flores

Chair Clint Kingsbery announced that a quorum of board members was present.

The following trustee was not present.
District 9: Leslie Sachanowicz

4. **PLEDGE OF ALLEGIANCE**
The pledge was recited.

5. **NEW BUSINESS**
5.A. Discussion and Possible Action to Approve an Order Approving Early Voting and Election Day Voting Sites and Other Matters in Conjunction with the May 2, 2026 Trustee District Nine Election
Roxella Cavazos, Associate General Counsel, presented Discussion and Possible Action to Approve an Order Approving Early Voting and Election Day Voting Sites and Other Matters in Connection with the May 2, 2026, Trustee District Nine Election.

The following minute order was forwarded to the Board of Trustees for approval on April 21, 2026.

"The Board hereby approves the attached Order approving early voting and election day voting sites and other matters in connection with the May 2, 2026 Trustee District 9 election."

6. **CITIZENS TO BE HEARD**

6.A. Registration: 5:00 PM - 5:55 PM

There were no citizens to be heard.

7. **CHAIR'S REPORT,** *Dr. Clint Kingsbery*

7.A. Community Outreach; SA to DC; Civics in the South; Greater San Antonio After-School All-Stars Luncheon; Make It Your Mission Gala.

8. **CHANCELLOR'S REPORT,** *Dr. Mike Flores*

8.A. MOSAICO 2026

Barton Simpson, President of Alamo Colleges Foundation, presented MOSAICO 2026. This presentation included the MOSAICO gala highlights.

8.B. Student Trustee Update

Josiah Rodriguez, Student Trustee, presented the Student Trustee Update. This presentation included information on the Fall & Spring Term, Supporting Student Success, and the Importance of Students.

8.C. Student District Council Update

Mia Smith, Chairperson of Student District Council, presented the Student District Council Update. This presentation included information on Priority Review, the Impact, Survey Results, Student Voices, and Looking Ahead.

8.D. Introduction of Interim Vice Chancellor of Facilities and Facility Services

Dr. Mike Flores, Chancellor, introduced Dr. Sean Maika as the new Interim Vice Chancellor of Facilities and Facility Services.

9. **STUDENT SUCCESS COMMITTEE,** *Dr. Lorraine Pulido, Chair*

9.A. AlamoADVISE Update

Debi Gaitan, Vice Chancellor of Student Success, Esmeralda Sweeney, Associate Vice Chancellor for Advising, Advocacy & Completion, and Dr. Tangila Dove, Vice President for Student Success at Northeast Lakeview College, delivered the AlamoADVISE Students First by Design presentation. This presentation included information on the AlamoADVISE Nationally Recognized Model, Responding to the Voice of the Student, Responding to the Voice of the Advisor, Alamo Coordinated Care Network, Design Sprint Overview, Design Sprint Team Members, and Next Steps.

10. **AUDIT, BUDGET AND FINANCE COMMITTEE**, *Gerald Lopez, Chair*

10.A. Discussion and Possible Action on the Purchase of Architectural, Engineering, Master Planning, and Specialty Services

Lacy Hampton, Associate Vice Chancellor of G.O. Bond Construction Improvement Program, and Jody Eastland, District Director of Purchasing, presented Discussion and Possible Action on the Purchase of Architectural, Engineering, Master Planning, and Specialty Services. This presentation included information on ACD Outreach to Local

Businesses, 2025 CIP Program Execution, Results of the Request for Qualifications Process, 2025 CIP Execution, and Requested Board Action.

10.B. FY27 Budget: First Look

Shayne West, Associate Vice Chancellor for Financial Planning and Auxiliary Services, presented FY27 Budget: First Look. This presentation included information on Setting the Stage for FY27, Enrollment & Revenue Trends, Recap: FY26 Adopted All Funds Budget, Property Tax: Opportunities & Challenges, State Appropriations: Opportunities & Challenges, Tuition: Opportunities & Challenges, FY27 General Operating Revenues, and Next Steps: Upcoming Board Actions.

11. **WORKFORCE DEVELOPMENT COMMITTEE**, *Dr. Gene Sprague, Chair*

11.A. Workforce Development Committee Report

Xavier Urrutia, Vice Chancellor for External Affairs/Chief of Staff and Interim Vice Chancellor for Economic and Workforce Development, presented Workforce Development Committee Report. This presentation included information on Partner Updates, Economic and Workforce Development, SA Ready to Work, and SA Ready to Work Student of the Month for April 2026.

12. **CONSENT AGENDA REPORTS**

12.A. Discussion and Possible Action on Monthly Contracts Report

The following minute order was forwarded to the Board of Trustees for approval on April 21, 2026.

"The Alamo Colleges District Board of Trustees hereby approves this report on non-grant contracts (public) made to the Alamo Colleges District for the period of March 1 through March 31, 2026."

12.B. Discussion and Possible Action on Monthly Grants and Contracts Report

The following minute order was forwarded to the Board of Trustees for approval on April 21, 2026.

"The Alamo Colleges District Board of Trustees hereby approves this report on grants and contracts (public) and ratifies acceptance of the donations and grants made to the Alamo Colleges District."

12.C. Discussion and Possible Action on Approval of Construction Reports

The following minute order was forwarded to the Board of Trustees for approval on April 21, 2026

"The Alamo Colleges Board of Trustees hereby accepts the construction reports as presented."

12.D. Discussion and Possible Action on Approval of Financial Reports

The following minute order was forwarded to the Board of Trustees for approval on April 21, 2026

"The Alamo Colleges Board of Trustees hereby accepts the financial reports as presented."

12.E. Discussion and Possible Action on Approval of Monthly Report on Cooperative Purchases in Excess of $200,000

The following minute order was forwarded to the Board of Trustees for approval on April 21, 2026

"The Alamo Colleges District Board of Trustees hereby approves the monthly Cooperative Purchase Report as presented."

12.F. Discussion and Possible Action to Approve Guaranteed Maximum Price (GMP) increases for Construction Manager at Risk Contracts for Alamo Colleges District, San Antonio College - Maintenance Tax Note 2022-Funded Projects

The following minute order was forwarded to the Board of Trustees for approval on April 21, 2026

"The Board of Trustees hereby amends the GMP for Construction Manager at Risk contract and budgeted contract amounts; and delegates authority to negotiate and award change orders exceeding policy limits within this approved budget amount, and to extend the project timeline, to Chancellor or delegate, subject to negotiation of documentation on terms acceptable to District counsel as requested by the Interim, Associate Vice Chancellor for Facilities Operations and Construction Management.

- *San Antonio College Contract Package 1 Full Facility Renovation – GMP Amendment for contract awarded to Turner Construction, in the amount of $355,000, amending the GMP from $35,005,248.00 to $35,360,248.*

- *San Antonio College Contract Package 2 Full Facility Renovation – GMP Amendment for contract awarded to Gilbane Building Company, in the amount of $780,662.00, amending the GMP from $18,617,916 to $19,398,578."*

12.G. Discussion and Possible Action on Engagement of Independent Audit Firm for FY2026 Audit and Review Services

The following minute order was forwarded to the Board of Trustees for approval on April 21, 2026

"The Board of Trustees authorizes execution of a one-year engagement letter, which is the fourth year engagement under a five-year contract with Cl i f ton Larson Allen , LLP. , providing for the purchase of independent financial audit services for the Alamo Colleges District for Fiscal Year 2026 in an amount not to exceed $328,431 ($160,083 or 49% covers required Federal and State Single Audits); and the Board authorizes execution of a one-year engagement letter with Cl i f ton Larson Allen, LLP. to provide independent financial review services for San Antonio College, St. Philip's College, Palo Alto College, Northwest Vista College and Northeast Lakeview College for Fiscal Year 2026 in an amount not to exceed $60,845 as requested by the office of the Associate Vice Chancellor for Finance and Fiscal Services."

12.H. Discussion and Possible Action on Acceptance of the FY 2025-2026 Fund Balance & Budget Amendment No. 5

The following minute order was forwarded to the Board of Trustees for approval on April 21, 2026

"The Alamo Colleges Board of Trustees hereby accepts the FY 2025-2026 Fund Balance & Budget Amendment No. 5 as presented."

13. **EXECUTIVE SESSION**

13.A. **Entered Executive Session** at 8:01p.m pursuant to Section 551.071 of the Texas Open Meetings Act to consult with its attorneys to seek their advice on matter(s) in which the duty of the attorney(s) to the governmental body under the Texas Disciplinary Rules of Professional Conduct of the State Bar of Texas clearly conflicts with this chapter, including, without limitation, the implication of the March 26, 2026 Federal Executive Order "Addressing DEI Discrimination by Federal Contractors.".

13.B. **RECONVENE OPEN MEETING** **Reconvened Open Meeting at 8:16p.m**

14. **ADJOURNMENT**

There being no further business, Chair Clint Kingsbery adjourned the meeting at 8:16p.m.

Andria Bernal

_____

Andria J. Bernal
District Projects Coordinator

Discussion and Possible Action on Minutes of the Regular Board Meeting on April 21, 2026

Presented and recommended for approval to the ALAMO COLLEGES DISTRICT BOARD OF TRUSTEES on May 19, 2026.

MINUTE ORDER

"The minutes of the Regular Board Meeting of the Board of Trustees of the Alamo Community College District held on April 21, 2026 are hereby approved."

PURPOSE

To officially approve the minutes of the Regular Board Meeting on April 21, 2026

IMPLICATIONS

Financial: None

Strategic Objective III: Performance Excellence

Human Resources: None

ATTACHMENT: Minutes of Regular Board Meeting on April 21, 2026

_____
Dr. Mike Flores, Chancellor

ALAMO COLLEGES DISTRICT

ALAMO COLLEGES DISTRICT

Minutes
Regular Board Meeting
Alamo Colleges District
Dr. Bruce H. Leslie Boardroom
2222 N. Alamo St., San Antonio, TX 78215
Tuesday, April 21, 2026

1. **CALL TO ORDER**
   Chair Dr. Clint Kingsbery called the meeting to order at 6:00p.m.

2. **CERTIFICATION AND POSTING**
   Chair Dr. Clint Kingsbery announced that the notice of the Regular Board Meeting was posted in accordance with the Texas Open Meeting Act, Texas Government Code, Chapter 551.

3. **ROLL CALL**
   District 1: Joe Alderete Jr., *Vice Chair, (departed meeting at 6:20p.m.(*
   District 2: Gloria Ray, *Asst. Secretary*
   District 3: Anna U. Bustamante, *Secretary, (arrived at 6:12p.m.)*
   District 4: Dr. Lorraine Pulido
   District 5: Gerald Lopez
   District 6: Dr. Gene Sprague
   District 7: Dr. Yvonne Katz
   District 8: Dr. Clint Kingsbery, *Chair*
   District 9: Leslie Sachanowicz
   Student Trustee: Josiah Rodriguez
   Presiding Administrator: Dr. Mike Flores, *Chancellor*

   Chair Clint Kingsbery announced that a quorum of Board members was present.

4. **PLEDGE OF ALLEGIANCE**
   The pledge was recited.

5. **INVOCATION -** *Natalia Trevino,* Professor of English, Northwest Vista College

6. **MEMORIALS**

Employee Memorials	
Matthew Hinojosa Enrollment Specialist ACCESS Employed: 10/07/2024 to 03/20/2026 Departed: March 20, 2026	Norma Jauregui Workforce Education Coordinator ACCESS Employed: 11/25/2019 to 03/03/2026 Departed: March 03, 2026

Student Memorials
Jerry Wayne Chrisner San Antonio College Born: January 03, 1960 Departed: January 20, 2026

7. **RECOGNITIONS**

7.A. AlamoPROMISE Student of the Month April 2026, *Alberto Llamas*, Northwest Vista College

Dr. Amy Bosley, President of Northwest Vista College, presented the AlamoPROMISE Student of the Month for April 2026 award to Alberto Llamas.

7.B. Alamo Colleges District Staff Member of the Month April 2026, *Mia Villegas*, Northwest Vista College

Dr. Amy Bosley, President of Northwest Vista College, presented the Alamo Colleges District Staff Member of the Month for April 2026 award to Mia Villegas.

7.C. Alamo Colleges District Faculty Member of the Month April 2026, *Chunnisee Jackson*, Northwest Vista College

Dr. Amy Bosley, President of Northwest Vista College, presented the Alamo Colleges District Faculty Member of the Month for April 2026 award to Chunnisee Jackson.

8. **NEW BUSINESS**

8.A. Discussion and Possible Action to Approve an Order Approving Early Voting and Election Day Voting Sites and Other Matters in Conjunction with the May 2, 2026 Trustee District Nine Election

Roxella Cavazos, Associate General Counsel, presented Discussion and Possible Action to Approve an Order Approving Early Voting and Election Day Voting Sites and Other Mattes in Conjunction with the May 2, 2026 Trustee District Nine Election.

On a motion by Trustee Dr. Yvonne Katz, seconded by Trustee Dr. Gene Sprague, and by unanimous vote of the Board of Trustees, the following minute order was approved.

"The Board hereby approves the attached Order approving early voting and election day voting sites and other matters in connection with the May 2, 2026 Trustee District 9 election.

8.B. Discussion and Possible Action on Naming ACCESS Student Welcome Center, as the Carlos Alvarez Family Welcome Center

Barton Simpson, President of Alamo Colleges Foundation, presented Discussion and Possible Action on the Renaming of Alamo Colleges District Property at ACCESS. This included information on Facility Naming's at ACD, Background, Naming Rights, and Requested Board Action.

On a motion by Trustee Dr. Lorraine Pulido, seconded by Trustee Dr. Yvonne Katz and by unanimous vote of the Board of Trustees, the following minute order was approved.

"The Board of Trustees hereby approves the naming of the ACCESS Student Welcome Center, as the Carlos Alvarez Family Welcome Center."

8.C. Discussion and Possible Action on Naming SAC Empowerment Center Dream Leadership Center in honor of the Woman's Club of San Antonio

Dr. Francisco Solis, President of San Antonio College, presented Discussion and Possible Action on the Renaming of the Property at San Antonio College. This included information

on Facility Naming's at ACD, Background, Naming Rights, and Requested Board Action.

On a motion by Trustee Dr. Lorraine Pulido, seconded by Trustee Dr. Yvonne Katz, and by unanimous vote of the Board of Trustees, the following minute order was approved.

"The Board of Trustees hereby approves the naming of the SAC Empowerment Center Dream Leadership Center in honor of the Woman's Club of San Antonio."

9. **CITIZENS TO BE HEARD**

9.A. Registration: 5:00 PM - 5:55 PM

Regular Board Meeting
April 21, 2026c
5:00 PM – 5:55 PM

Type your information below. Remarks are limited to 3 minutes

	Name	Agency/Organization Affiliation	Agenda Item #	Speaking when? Specific Item/General
1	Carlos Acosta	Private citizen	Citizens to be heard	N/A
2	Tony Villanueva	Private citizen	Citizens to be heard	n/a
3	Mariano Aguilar, Jr.	Private citizen	Citizens to be heard	general
4	Ivana Vukmirovic	Private citizen	Citizens to be heard	General
5	Lisa Ramos	Private citizen	Citizens to be heard	general
6	jecoa ross	Private citizen	Citizens to be heard	general
7	Chauncey James	Private Citizen	Citizens to be heard	Dual Credit Monopoly
8	Michael Mueller	Private Citizen	Citizens to be heard	general

10. **CHAIR'S REPORT,** *Dr. Clint Kingsbery*

10.A. Community Outreach; Alamo Colleges Foundation Scholarship Event; Texas Cavaliers River Parade

11. **CHANCELLOR'S REPORT,** *Dr. Mike Flores*

11.A. Baldrige Foundation Institute Trustee

Dr. Mike Flores, Chancellor, presented the Baldrige Foundation Institute Trustee award.

12. **STUDENT SUCCESS COMMITTEE**, *Dr. Lorraine Pulido, Chair*

12.A. 2026 Commencement Update

Debi Gaitan, Vice Chancellor for Student Success, presented the 2026 Commencement Update. This included information on Degrees and Certificates Awarded, Average Time to associate degree, and information on all 5 colleges graduation date, time and location.

13. **AUDIT, BUDGET AND FINANCE COMMITTEE,** *Gerald Lopez, Chair*

13.A. Discussion and Possible Action on the Purchase of Architectural, Engineering, Master Planning, and Specialty Services

Presenter: Lacy Hampton and Jody Eastland

On a motion by Trustee Gerald Lopez, seconded by Trustee Dr. Yvonne Katz, and by unanimous vote of the Board of Trustees, the following minute order was approved.

"The Board of Trustees hereby approves the award of contracts for the purchase of Architectural, Engineering (Civil, Planning and Programming), Master Planning, and Specialty Services shown below in Attachments 1-6 or to the next highest ranked awardees that negotiate fair and reasonable prices and terms acceptable to District counsel, as requested by the Office of the Chancellor for Finance and Auxiliary Services."

14. **LEGISLATIVE COMMITTEE**, *Joe Alderete, Jr., Chair*

14.A. Legislative Report

Priscilla Camacho, Chief Legislative, Industry, and External Relations Officer, presented the Legislative Report. This included information on Legislative Updates, State Updates, Federal Updates, Federal Update – FY'27 Budget, and Elections 2026.

15. **PERSONNEL**

15.A. Discussion and Possible Action on Award of Annually Renewed Multi-Year Faculty Contract Status Effective Fall 2026

Linda Boyer-Owens, Vice Chancellor for Talent, Organization, and Policy, presented on Faculty Excellence. This included information on Looking Ahead with Faculty to 2026-2027, Faculty Excellence Continuum, and Requested Board Action.

On motion by Trustee Dr. Yvonne Katz, seconded by Trustee Anna Bustamante, and by unanimous vote of the Board of Trustees, the following minute order was approved.

"The Board of Trustees, in accordance with the annually renewed multi-year Faculty contract option adopted on October 18, 2022, hereby authorizes the granting of annually renewed 3-year faculty contract status to the following qualifying faculty members as set forth on the attached lists effective Fall 2026."

Attachment A.

Faculty 3-Year Contract Status Recommendations
Effective Fall 2026

Northeast Lakeview College

Name	Discipline	Rank
Quintin Babie	Philosophy	Instructor
Daisy Carmona	Education	Assistant Professor
Michael Chapman	English	Instructor
Keith Collins	Logistics/Supply Chain Management	Associate Professor
Delissa Perez	Speech	Instructor

Faculty 3-Year Contract Status Recommendations
Effective Fall 2026

Northwest Vista College

Name	Discipline	Rank
Aleksandra Zapata	Chemistry	Instructor
Jacob Crandall	Chemistry	Instructor
Melaku Bogale	Physics	Associate Professor
Marlena Lomas Moreno	Pharmacy Technology	Instructor

Faculty 3-Year Contract Status Recommendations
Effective Fall 2026

Palo Alto College

Name	Discipline	Rank
Bhawana Ranjan	Mathematics	Assistant Professor
Jessica Humann	Biology	Associate Professor
Jeena Joseph	Chemistry	Assistant Professor
Rita Ortiz	English	Instructor
Ismael Torres	Biology	Assistant Professor

Faculty 3-Year Contract Status Recommendations
Effective Fall 2026

San Antonio College

Name	Discipline	Rank
Pete Ortega	Arts and Sciences	Associate Professor
Andrea Cardenas	Arts and Sciences	Assistant Professor
Yon Hui Bell	Arts and Sciences	Assistant Professor
Antonio Garza	A&S	Instructor
Caroline Davis	A&S	Instructor
Alfonso Cantu	A&S	Associate Professor
Christopher Haugen	A&S	Associate Professor
Daniel Herrick	A&S	Assistant Professor
Dustin Tune	A&S	Associate Professor
James C. Bryant	A&S	Assistant Professor
Kerrie Smith	A&S	Instructor
Meagan Shadfan	A&S	Associate Professor
Amanda Hill	A&S	Instructor
Daniel Flores	Professional & Technical Ed	Associate Professor
Robert Sackett	PTE	Associate Professor

Faculty 3-Year Contract Status Recommendations
Effective Fall 2026

St. Philip's College

Name	Discipline	Rank
Alyssa Briscoe	Medical LabTech/Phlebotomy	Assistant Professor
Meagan Sovine	Speech	Associate Professor
Elisabeth Caldwell	Respiratory Care	Assistant Professor
Beatrice Avila	Health Information Technology	Assistant Professor
Kimberley Carlisle	History	Assistant Professor
Denise Robles	Government	Instructor

15.B. Discussion and Possible Action on Promotions in Academic Rank 2026-2027
Presenter: Linda Boyer-Owens

On a motion by Trustee Dr. Yvonne Katz, seconded by Trustee Anna Bustamante, and by unanimous vote of the Board of Trustees, the following minute order was approved.

"The Board of Trustees of the Alamo Colleges District, in accordance with policies for promotion in rank adopted by the Board of Trustees, hereby authorizes the granting of promotion in academic rank to the following faculty members as set forth on the attached lists effective Fall 2026."

Attachment A.

Promotion in Academic Rank Recommendations
For Academic Year 2026/2027

Northeast Lakeview College

Name	Discipline	From	To
Marsha Adrian	Chemistry	Assistant Professor	Associate Professor
Daisy Carmona	English/Education	Assistant Professor	Associate Professor
Keegan Gold	Chemistry	Instructor	Assistant Professor
Geeta Goswami	Cyber Defense	Instructor	Assistant Professor
Jennifer Holmquist	Government	Assistant Professor	Associate Professor
Victoria Rivas	Mathematics	Assistant Professor	Associate Professor
Sue Stankus	Engineering	Instructor	Assistant Professor
Isaac "Chip" Thornsburg	Cyber Defense	Assistant Professor	Associate Professor
Silvia Zecca	Spanish	Associate Professor	Professor

Promotion in Academic Rank Recommendations
For Academic Year 2026/2027

Northwest Vista College

Name	Discipline	From	To
Aleksandra Zapata	Chemistry	Instructor	Assistant Professor
April Poissant	English	Instructor	Assistant Professor
Erica Montanye	Psychology	Instructor	Assistant Professor
Jon Paul Goggin	English	Instructor	Assistant Professor
Michele Mangold	Mathematics	Instructor	Assistant Professor
Belinda Gomez	Biology	Assistant Professor	Associate Professor
Kristina McKinney	English	Assistant Professor	Associate Professor
Sophia Pina	Biology	Assistant Professor	Associate Professor
Adrianna Sherman	Student Development	Associate Professor	Professor
Leticia Guerrero	Biology	Associate Professor	Professor

Promotion in Academic Rank Recommendations
For Academic Year 2026/2027

Palo Alto College

Name	Discipline	From	To
Aaron Dilday	History	Assistant Professor	Associate Professor
Christopher Martinez	English	Instructor	Assistant Professor
Robert Miranda	Biology	Associate Professor	Professor
Valerie Huth-Vasquez	English	Instructor	Assistant Professor
Ronald Perez	Student Development	Instructor	Assistant Professor
Lori Rodriguez	Humanities	Associate Professor	Professor
Veronica Solis	English	Instructor	Assistant Professor
Darlene Price-Johnson	Mathematics	Instructor	Assistant Professor
Baldemar Villarreal	Philosophy	Instructor	Assistant Professor
Joshua Garcia	Business Management	Instructor	Assistant Professor

Promotion in Academic Rank Recommendations
For Academic Year 2026/2027

San Antonio College

Name	Discipline	From	To
Cleveland Dunlap	Nursing Education	Assistant Professor	Associate Professor
Emily Matthews	Nursing Education	Instructor	Assistant Professor
Sarah Abreu	Nursing Education	Instructor	Assistant Professor
Gary Hack	Nursing Education	Instructor	Assistant Professor
Irene Rios	Nursing Education	Instructor	Assistant Professor
Marc Martinez	Public Policy and Services	Instructor	Assistant Professor
Melissa Cardenas	Public Policy and Services	Instructor	Assistant Professor
Jennifer Cain	Social Sciences & Humanities – History	Instructor	Assistant Professor
Whitney Blankenship	Social Sciences & Humanities – History	Assistant Professor	Associate Professor
Curtis Ogland	Social Sciences & Humanities – History	Instructor	Assistant Professor
Ernest Tsacalis	English	Assistant Professor	Associate Professor
Fatima Masoud	English	Instructor	Assistant Professor
Kim Wells	English	Instructor	Assistant Professor
Veronica Morrison	English	Instructor	Assistant Professor
Nicholas Reisen	Fine Arts	Instructor	Assistant Professor
Kerri Morgan	Fine Arts	Instructor	Assistant Professor
Lawrence Jennings	Fine Arts	Assistant Professor	Associate Professor
LesLeigh Ring	Speech	Instructor	Assistant Professor

Promotion in Academic Rank Recommendations
For Academic Year 2026/2027

St. Philip's College

Name	Discipline	From	To
Marco Aguinaga	Surgical Technology	Instructor	Assistant Professor
Jennifer Alvarez	Early Childhood & Family	Instructor	Assistant Professor
Krysten Bailey	Nursing	Instructor	Assistant Professor
Kathryn Freeman	Occupational Therapy Assistant	Associate Professor	Professor
Yvette Senovsky	Diagnostic Medical Sonography	Assistant Professor	Associate Professor
James Williams	Medical Laboratory	Instructor	Assistant Professor
Vincent Canales	Business Information Solutions	Instructor	Assistant Professor
LeAnn Dinsdale	Business Information Solutions	Instructor	Assistant Professor
Joshua Frilling	Fine Arts	Instructor	Assistant Professor
Greg Steel	Kinesiology	Assistant Professor	Associate Professor
Basu Panthi	Chemistry	Associate Professor	Professor
Jamie Hardy	Philosophy	Instructor	Assistant Professor

15.C. Discussion and Possible Action on Reappointment of Full-Time Faculty for the 2026-2027 Academic Year
Presenter: Linda Boyer-Owens

On a motion by Trustee Dr. Yvonne Katz, seconded by Trustee Gerald Lopez, and by unanimous vote of the Board of Trustees, the following minute order was approved.

"For the 2026-2027 academic year, the Board of Trustees hereby approves the attached recommendations of the College Presidents for reappointment of faculty members, who have met the full-time faculty status criteria. The Board hereby authorizes the Chancellor, or his designee, to issue faculty contracts, for a period of nine (9) months, or twelve (12) months to full-time faculty and faculty chairs, within the fiscal means of the College District and to satisfy the instructional needs of the students. The Chancellor is also authorized to issue summer employment agreements required to meet the instructional needs of the students and within the fiscal means of the College District.

All salaries are subject to the availability of funds. Approval of faculty on the attached lists does not preclude cross-college assignment of faculty, if the need for such assignment provides benefit for the instructional needs of the students of the College District."

Reappointment of Faculty for Academic Year 2026-2027

Northeast Lakeview College

Accounting-Business-Managemt
Mackey, Patrick

Art Department
Davis, Rossie
Frey, Karl
Graybill, Jasmyne
Miller, James

Astronomy
Yenawine, Mitchell

Biological Sciences
Davila, Adela
Erwin, Lisa
Grimsley, Megan
Kosub, Karla
Mc Crary, Thomas
Perry, Laura
Quintero, Jennifer
Ramirez, Lynsey
Rossi, Dania

Business/BCIS
Collins, Keith
Helinski, Matthew

Chemistry
Adrian, Marsha
Bailey, Johnathan
Gold, Keegan
Mealey, Gina
Monroy, Elizabeth

Cloud Computing
Lopez, Rick

Computer Information System
Zhang, Cuihua

Construction Management
Anthony, Michael

Database Admin
Kiefer, Ruthanne

Dean of CE and Workforce Office
Everman, Bradford

Drama
Fritschle, Lisa

Economics
McGehee, Matthew

Education
Carmona, Daisy
Carrasco, Brianda
Maldonado, Michele

Engineering
Stankus, Sue

English
Adams, Cheyenne
Chapman, Michael
Davenport, Laura
Guzman, Matthew
Hager, Angela
Kirby, Ryan
Malcolm, Jason
Pomeroy, Kandi
Ports, Anetia
Riske, Jennifer

Reappointment of Faculty for Academic Year 2026-2027

Northeast Lakeview College

Foreign Languages
Zecca, Silvia

Government
Hammel, Sabrina
Holmquist, Jennifer
Yowell, Robert

History
Anderson, Erik
Hassmann, Jeffry
Hunter-Willis, Miya
Johnson, Maria
Leggett, Judah
Renteria, Jose

Humanities
Lack, Anthony

Information Assur & CyberSecurity
Goswami, Geeta
Marquez, Linda
Thornsburg, Isaac

Kinesiology
Adams, Wesley
Lockhart, Vincent

Mathematics and COSC
Guevara, Efrain
Guevara, Rebbecca
Ha, Jin
Ibaroudene, Zakia
Makroz, Rachid
Maldonado, Jose
Miller, Allen
Rivas, Victoria
Skrhak, Jennifer
Torres Lee, Dianna
Vargas, Martha

Music
Mayer, Katherine

Network Administration
Bascon, Fabius

Nursing
Mazurak, Allan
Miles, Raywel
Ribordy, Cara

Philosophy
Babaie, Quintin
Gillespie, Brandon
McDowell, Michael
Sadler, Mark

Physics
Pahl-Lesch, Shanna

Political Science
Omar, Mohsen

Psychology
Etchison, Sara
Young, Valerie

Reappointment of Faculty for Academic Year 2026-2027

Northeast Lakeview College

Social Media/Digital Media
Fazio, Zachary
Flores, Jean

Speech
Marks, Jennifer
Menchaca, Denise
Perez, Delissa
Schafer, Lora

Reappointment of Faculty for Academic Year 2026-2027

Northwest Vista College

Academic Affairs
Ball, Sarah

Accounting
Edmond, Shaylin
Edmond, Tracie
Mendez, Ralph

Anthropology
Linsenbardt, Kimberly

Biological Sciences
Anderson, Andrea
Bakdash, Nadia
Chamblin, Richard
Cornitius, Courtney
Edrey, Yael
Felton, Andre
Garcia, Alexis
Gomez, Belinda
Gonzales, Roberto
Gonzalez, Jo Ann
Gonzalez, Muraya
Guerrero, Leticia
Harrison, Christopher
Heppard, Jessica
Madrid, Eric
Mohajeri, Amin
Nicholas, Lori
Pina, Sophia
Reeves, Adam
Stout, Brian

Business Administration
Franceschi, Gino
Jackson, Chunnisee
Rodriguez, Roy

Chemistry
Casanova, David
Crandall, Jacob
Marquise, Howard
Nair, Prakash
Prasad, Roopa
Van Dijk, Simon
Zapata, Aleksandra

Cloud Computing
Burch, Matthew
Grillo, John
Yeater, Robert
Zhou, Qiaoying

Community Health
Cornejo, Guadalupe

Computer Information Systems
Cabrera, Gumaro
Golembiewski, Joseph
Percy, Everett
Raymond, Scott
Shin, Don
Stuhl, Brian

Criminal Justice
Arceo Garza, Kathleen
Molina-Rodriguez, Monica

Dance
King, Jane
Lopez, Brittany

Developmental English
Gomez, Valerie
Lynton, Vicki

Reappointment of Faculty for Academic Year 2026-2027

Northwest Vista College

Digital Media
- Marioneaux-Maguire, Viviane

Digital Video & Cinema Prod
- Brecheisen, Thomas
- Mauser, Brett
- Medina, Andrew
- Santos, Noelia

Drama
- DeHoyos, Jose

Economics
- Beza, Kimberly
- Munoz, Mike
- Pandaru, Cristina

Education
- Bradford, Diana

Engineering
- Jurena, Mark

English
- Barrera, Marisela
- Bravo, Suzanne
- Broussard, Alexandra
- Carey, Sabrina
- Goggin, Jon
- Gonzalez, Anival
- Griest-Devora, Barbara
- Johnson, Robin
- Jones, Blake
- Kuyumcuoglu, Caroline
- McKinney, Kristina
- McWilliam, Fiona
- Milam, John
- Montalbano, Anthony
- Pedraza, Venetia
- Poissant, April
- Posey, Britt
- Raymond, Samantha
- Reading, Mary
- Schutter Do Nascimento, Benigna
- Trevino, Natalia
- Ward, Michael
- Zepeda, Melinda

Fine Arts
- Bower, Rachael
- Delgado, Esteban
- Grenadier, Kimberly
- Jones, Timothy
- Kersey, Diana
- Mahaffy, Karen
- Northway, Paul
- Robbins, Jack
- Roberts, Sarah

Foreign Languages
- Damron, Maria
- Greszler-Gomez, Carla

Gaming Development
- Oldmixon, Olivia
- Rincon, Richard
- Sertich, Victoria
- Sneddon, Kyle
- Vanderburg, William

Geography
- Yeager, Charles

Reappointment of Faculty for Academic Year 2026-2027

Northwest Vista College

Geology
- Baucke, Wesley
- Sahabi, Shannon
- Smyth, Dustin

Government
- Angello, Dana
- Cardona, Debra
- Dunagan, Pamela
- Guevara, Homer
- Jackson, Kort
- Makkawy, Karim
- Marbut, Robert
- Mendoza, Joan
- Mueller, Michael
- Nejad, Jalal
- Reyes-Barrientez, Alicia
- Stokley, Jessika
- Tomen Bassett, Bihter
- Williamson, Robert

History
- Acosta, Carlos
- Canestaro, Gloria
- Castellanos, Caroline
- Gaitan, Jared
- Galindo, David
- Gonzalez-Stout, Corina
- Martinez, Paul
- McClurg, Kimberly
- Puente, James
- Trevino, Brandon

Humanities
- Coroneos, Craig
- De Luna, Celeste
- Lewis, Neil
- Saldana, Lucero

Kinesiology
- Ellis, Karla
- Prok, Travis
- Wiley, Kevron

Learning Resources
- Kaida, Nancy

Mass Communications
- Molina, Timothy

Mathematics
- Anderson, Wesley
- Babu, Christy
- Bartonek, Amanda
- Bayat, Faranak
- Bishop, Eddie
- Bradshaw, Kelli
- Carrillo, Robert
- Chagoya Verdin, Claudia
- Collins Montalbano, Amy
- Digiovanni, Robert
- Emig, Christa
- Escobar, Manuel
- Gardner, Robert
- Gittinger, Dennis
- Gonzales, Steven
- Green, Sarah
- Hunt, Heidi
- Koch, Jerry

Reappointment of Faculty for Academic Year 2026-2027

Northwest Vista College

Lee, Brooke
Manchester, Ellen
Mangold, Michele
Ortiz, April
Roy, Jaideep
Salazar, Laura
Trevino, Hector
Uresti, Yvette
Ward, Gregory

Mexican-American Studies
Garza, Sandra

Music
Lee, Minkyung
Prado, Aaron
Smith, Daniel
Stevens, Jacqueline

Pharmacy Technology
Lomas, Marlena

Philosophy
Bates, Anna
Hinkley, Charles
Pope, Nakia
Zapata, Fernando

Physics
Alquiza, Josh Emmanuel
Bogale, Melaku
Greene, Sigrid
Keltner, Marc

Psychology
Evans, Anna Marie
Fox, Jennifer
Lucas, Donald
Montanye, Erica
Squires, Amanda
Sramek, Kristin
Wright, Melissa

Sociology
Draker, Heather
Ramirez, Christian

Speech
Aguillon, Ruben
Burton, Amy
Jansky, Elaine
Keene, Darcy
Sifuentes, Lane
Wilking, Karin
Yznaga, Lydia

Student Development
Luna, Veronica
Pelaez, Diana
Rodriguez Venegas, Alicia
Rodriguez, Steven
Sherman, Adrianna
Spohn, Michael

Reappointment of Faculty for Academic Year 2026-2027

Palo Alto College

Accounting
Maldonado, Rebecca
Salinas, Amanda

Advanced Manufacturing Technlgy
Alvarado, Anthony
Borena, Tafesse
Gabriel, Brice

Agriculture
Chumbley, Ty

Applied Tech. Operations Mgmt
Fairbank, Christopher
Owen, Richard

Art
Brawley, Catherine
De Leon, Alba
Walsh, Lloyd

Biology - General
Butcher, Jerrod
Chandler, Brad
Clark, Alison Sean
Humann, Jessica
Ibarra, Jessica
Leal, Robert
Miranda, Robert
Morales, Catarino
Perez, Ernesto
Sandberg, Lance
Torres, Ismael
Wilkins, Sara

Business Occupations
Sosa, Christopher

Chemistry
Joseph, Jeena
Koeck, Deborah
Muratidis, Stamatis
Robinson, Dale
Zapata, Adrian

Computer Information Systems
Champion, John
Coppola, Joseph
Lopez, Joseph
Ross, Lee

Computer Science
Hicks, Steven
Jurkovic, Neven
Nerove, Darrel

Cosmetology
Hillyer, Jasmine
Lopez, Brenda
Solano, Stephanie
Vela, Lisa

Criminal Justice
Pennington, William

Cybersecurity
Mc Daniel, Brian

Reappointment of Faculty for Academic Year 2026-2027

Palo Alto College

Dental Hygiene
- Hernandez Trevino, Emelda
- Janous, Staci
- Maghsoodi-Zahedi, Taraneh
- Pham, Yen
- Pizano, Jamie

Developmental English
- Robledo, Gerard
- Staudt, Matilda

Developmental Math
- Elizalde, Monette
- Garcia, Mei
- Hernandez, Paul
- Hons, Brian

Distribution Logistics
- Moinvafa, Koorosh

Drama
- Castanon, Nicolas

Economics
- Baddar, Oday
- Camacho Gutierrez, Pablo

English
- Andermatt, Jennifer
- Castillo, Rafael
- Espinoza, Leonila
- Flores, Christina
- Gonzales, Amy
- Huth-Vasquez, Valerie
- Mains, Caroline
- Martinez, Christopher
- Newman, EmmaLee
- Ortiz, Rita
- Salgado, Sophia
- Solis, Veronica
- Vukmirovic, Ivana
- Watts, Jami

Foreign Languages
- Guillot Caro, Vicente

Geography
- Schuermann, Ryan

Geology
- Montgomery, Elizabeth

Government
- Dech, Michelle
- Fonseca, Joseph
- Jones, Oliver
- Traina, Virginia
- Ybanez, John

Healthcare Administrator
- Rodriguez, Severo

History
- Alvarez, Joe
- Beckman-Wilson, Victoria
- Claudio, Vincent
- Dilday, Aaron
- Hines, Robert
- Sheffield, Amberly

Reappointment of Faculty for Academic Year 2026-2027

Palo Alto College

Horticulture
Labay, Yessica

Humanities
Rodriguez, Lori
Yznaga, Magdalena

Kinesiology
Bustamante, Anna
Hernandez, Ramon
Lowe, Alexis
Molina, Suzel

Library
Sanchez, Cynthia

Mass Communications
Fuentes, Andrea

Mathematics
Arizpe, Rachelle
Bustillo, Joshua
Christopherson, Eric
Eccles, Justin
Ghouse, Mohamed
Hamdan, Mustafa
Liu, Linglin
Maceyko, Aimee
Price-Johnson, Darlene
Ranjan, Bhawana
Rios, Yvette
Thomas, Anthony
Viray, Zachery

Mid-Management
Brogden, Leslie
Garcia, Joshua
Murphy, Francis
Rugova, Lina

Music
De Oliveira, Edlyn
Marmolejo, Armin

Nursing ADN
Dutton, Terri
Fichter-Patrick, Patricia
Lopez, Maribel

Philosophy
Hoofard, Nathan
Villarreal, Baldemar

Physics
Gururajarao, Usha

Psychology
Madrigal, Maricela
Sublette, Cecilia
Vasquez, William
Villanueva, Antonio

Reading and Education
Deleon, Amie

Sociology
Yanez, Maria

Reappointment of Faculty for Academic Year 2026-2027

Palo Alto College

Speech
Ginn, Elizabeth
Harris, James
Harris, Kenneth
Longoria, Samuel

Student Development
Perez, Ronald
Reyna, Yolanda
Rodriguez, Pablo
Salmeron, Jennifer
Wagner, Russell

Veterinary Technology
Pena, Gina
Rope, Kathryn

Welding Technology
Fanfelle, Yves
Fletes, Hector
Hoenes, Steven

Reappointment of Faculty for Academic Year 2026-2027

San Antonio College

Anthropology
- Cap, Bernadette

Architecture
- Bohuslav, Dwayne
- Escamilla, Joaquin
- Garcia, Isabel
- Kuwabara, Noel
- Reisen, Nicholas
- Verette, Christopher

Art
- Cantu, Alfonso
- Dietz, Rebecca
- Jennings, Lawrence
- Rinck, Jonathan

Astronomy
- Alaniz, Alfred
- Stanley, George

Bachelor of Science Nursing BSN
- Dunlap, Cleveland
- Garza, Elizabeth
- Horton, Mary
- Zaiontz, Russell

Biological Sciences
- Alba, Mercedes
- Apple, Deana
- Cabalu, Ryan
- Clift, Alexa
- Cormier, Maria
- Farrell, Diane
- Grossheim, Jonathan
- Hill, Amanda
- Mc Gilloway, Robyn
- Pastorick, Stephen
- Rajamanickam, Subapriya
- Rodriguez, Luis
- Sheppard, Shelly
- Watson, Rebbekah
- Wood, David

Business Occupations
- Ansboury, Pamela
- Doering, Rena
- Haan, Elizabeth
- Odom, Kevin
- Tas, Murat

Chemistry
- Caraway, Jennifer
- Christian, Saumil
- Motley, Jeremy
- Viraka Nellore, Bhanu Priya
- Zhang, Jianxia

Child Development Operations
- Coldwater, Ann
- Dehoyos-O'Connor, Ana
- Sinclair, Theresa

Communication Design
- Knocke, Joel
- Liu, Qing

Reappointment of Faculty for Academic Year 2026-2027

San Antonio College

Computer Information Systems
- Acosta, David
- Azuaje, Rafael
- Cardenas, Andrea
- Freese, Terrill
- Jiang, Shen
- Joseph, Delia
- Kolars, Stephen
- Lowe, Ricardo
- Matuszek, Michael
- Ortega, Pete
- Touchette, Troy

Conf and Court Reporting
- Dickerson, Deborah
- Ervin, Frances
- Woodard, Patricia

Credit EMS
- Bailey, John
- Dixon, Robert
- Lawson, William
- Powell, Jamie

Criminal Justice
- Martinez, Marc
- Navarro, Myra
- Stark, Jacob

Dental Assistants
- Santiago, Carmen

Earth Sciences
- Lambert, Dean
- Ray, Christopher

Economics
- Engel, Susan

Education
- Goldsberry, Christopher

Empowerment Center
- Vera, Mary Helen

English
- Aguilar, Liz
- Aguilar, Mariano
- Arevalo, Philip
- Argo, Sharon
- Bell, Yon Hui
- Davis, Caroline
- Duke-Koelfgen, Donna
- Falcon, Susan
- Focht-Hansen, Jane
- Garza, Antonio
- Hochmeister, Kimberly
- Irvin, Lawrence
- Jennings, Rachel
- Lampert, Judith
- Lawhn, Juanita
- Masoud, Fatima
- Moreno, Aaron
- Morrison, Veronica
- Perry Samaniego, Lenora
- Peyer, Valerie
- Phillips, Sylvia
- Portales, Patricia
- Robedeau, Barbara
- Robedeau, Kathy
- Tsacalis, Ernest
- Wells, Kimberly

Reappointment of Faculty for Academic Year 2026-2027

San Antonio College

English As A Second Language
- Evans, Kelsey
- Polk, Jeremy
- Silva, Linda
- Smith, Kerrie

Fire Science Specialized Trng
- Davila, Martin

Fire Technology
- Campos, Abel
- Hughett, Connor

History
- Blankenship, Whitney
- Bueno, Marianne
- Byndom, Samuel
- Cain, Jennifer
- Duffy, Sean
- Jones, Sarah
- Khan, Suraya
- McIntyre, Jennifer
- Myers, Kyle
- Oviedo, Laura
- Ramos, Lisa
- Ross, Jecoa
- Schaefer-Salinas, Anne (DC)
- Segura, Michael
- Serafine, Amelia
- Trevino, Lisa

Humanities
- Elmore, Dawn
- Gracy, Benjamin
- Sanchez, Roman
- Smith, Aaron

Interpreter Training
- Dobson, Darin
- King, Randal
- Payne, Michelle
- Raymond, John
- Razuri, Julie
- Slocumb, Melissa
- Webb, Alaina

Journalism
- Cabrera, Pedro
- Rocke, Ethan

Law Enforcement
- Archilla, Matthew
- Figueroa, Jose
- Phelt, Jessica
- Valdez, Michael

Legal Assistant
- Lamerson, John

Management
- Agrawal, Bhagirath
- Beshea, Bradley
- Duran, Karla
- Eng, Nelda
- Hunt, Charles
- Yusuf, Mahmud

Reappointment of Faculty for Academic Year 2026-2027

San Antonio College

Mathematics
- Busald, Gerald
- Chavera, David
- Franchini, Diana
- Hairston, Samuel
- Lorestani, Anahita
- Martinez, Ruby
- Mc Kenna, Paula
- Monteath-Valdez, Jeremy
- Morgan, Brandon
- Nanayakkara, Dhammika
- Pina, Ricardo
- Rai, Shiva
- Sanchez Cortez, Marisol
- Shadfan, Meagan
- Trevino, Roland
- Wackwitz, Maynell
- Zahroony, Shahla

Medical Assisting
- Inman, Robert
- Vegamaldonado, Luis

Mental Health/Human Services
- Cardenas, Melissa
- Davis-Thomas, Suzanne
- Miller, Kathryn

Mortuary Science
- Lopez, Benjamin
- McBride, Kellie
- Mena, Maria
- Moreno, Jose

Music
- Gignac, Andrew
- Morgan, Kerri
- Sanchez, Cynthia
- Sprayberry, Tom

Music Business
- Rodriguez, Ruben

Nursing Ed Associate Degree
- Abreu, Sarah
- Alvarez, Gina
- Baxter, Yvette
- Bohman, Heather
- DeLoach, Trina
- Dooley, Suzette
- Flores, Daniel
- Giovannelli, Jennifer
- Guinn, Lindsay
- Hack, Gary
- Humphrey, Nicole
- John, Gloria
- Lieck, Margorie
- Mata, Jacqueline
- Matthews, Emily
- Miranda, Edward
- Morin, Dion
- Pace, Samantha
- Plemper, Rebecca
- Rios, Irene
- Sackett, Robert
- Salazar, Erica
- Vandenberg, Sara
- Ver, Czar
- Walker, Alyssa
- Ydirin, Christian Sandor

Reappointment of Faculty for Academic Year 2026-2027

San Antonio College

Philosophy
- Bryant, James
- Eland, Christopher
- Gonzalez, Julian
- Haugen, Christopher
- Herrick, Daniel
- McCalla, Sandra
- Przekupowski, David
- Tune, Dustin
- Visintainer, John

Physical Education
- Barreira, Medin
- Dudney, Brad
- Rodriguez, Vincent Raul
- Stephenson, Martha

Physics
- Aviles, Albert
- Gurung, Tak

Political Science
- Hall, Marie Juliet
- Martinez, Brandy
- Mazuca, Charles
- McCoy, David
- McMahon, Ryan
- Sanchez, Michael
- Shagroni, Ahmed

Psychology
- Borawski, Suzanna
- Bunch, Jeanette
- Calaway, Olimpia
- Douglas, Karen
- Mc Cloy, Stanley
- Robertson-Schule, Linda
- Sutherland-Hunt, Melissa
- Velasquez, Enrique
- Wallis, Dehlia

Radio and Television and Film
- Borrego, James
- Jones, Charles

Real Estate Program
- Sierra Moreno, Guadalupe

Social Work
- Brooks-James, Denetria

Sociology
- Ogland, Curtis
- Perez, Beatrix
- Slonaker, Terri

Speech Communication
- Blacklock, Justin
- Click, Ashley
- Hodyc, Kyle
- McCoy, Dillon
- Parker, Twainya
- Ring, LesLeigh

Reappointment of Faculty for Academic Year 2026-2027

San Antonio College

Student Development
- Calvario, Claudia
- Engel, Julie
- Foster, Carolyn
- Lauer, Deanna
- Lechuga, Casey
- Lucchelli, Gilbert
- Mowrey, Kara
- Rodriguez, David
- Rosas, Lauryn
- Samano, Sara

Theater
- Garza, Laura

World Languages
- Bronstein, Martha
- Del Villar, Yolanda
- Farias, Thomas
- Kawabe, Yuko
- Martinez, Sergio

Reappointment of Faculty for Academic Year 2026-2027

St. Philip's College

ACE Instruction
- Mora, Caroline

AMT Program
- Brustmann, Alex
- Cervantes, Jason
- Hernandez, Summer
- Hime, David

Auto Body
- Anderson, Jess
- Galan, Christopher
- Gutierrez, Alvaro
- Masters, Jason
- Merritt, Michael

Automated Industrial Process
- Leon, Elizabeth
- Lubbers, Nathaniel
- Ruiz, Roy

Automotive Technology
- Andreoli, Nicholas
- Birkenfeld, Ben
- Boggs, David
- Brown, William
- Dewitt, Zachary
- Gardner, Charles
- Gonzales, Joseph
- Mauseth, Brett
- Moore, Adam
- Morales, Juan
- Robinson, Brian
- Rogers, Andrew
- Stange, Harrison
- Valague, Joseph
- Van Meter, Benjamin

Aviation
- Canion, Larry
- Carbajal, Daniel
- Castilleja, Greg
- Chavez, Andrew
- Diaz, Helen
- Knight, Adam
- Lynch, Bryce
- Nunnelee, Christian
- Sanchez, Joe

Biological Sciences
- Abraham, Jessy
- Castaneda, Carly
- Conquy, Xenia
- Cortes, Maria
- Deadrick, Paul
- Eason, Julius
- Eason, Natalie
- Enriquez Vega, Abel
- Harris, Gilda
- Haye, Teri
- Kelaita, Mary
- Koonhow, Stacie
- Lee, Austin
- McDonnough, Stacey
- Mehaisin, Fatin
- Meyer, Angela
- Nfor, Solomon
- Ramasamy, Kumaraguruparan
- Ruiz-Velasco, Alejandro
- Viola, Ronald
- Wayne, E
- Williams, Alfred

Reappointment of Faculty for Academic Year 2026-2027

St. Philip's College

Bio-Med Technology
- Ledesma, Isaiah
- Nelson, Jemal

Business Management
- Canales, Vincent
- Dinsdale, LeAnn
- Greene, Stacy
- Keller, Larry
- Luna-Chavez, Maria

Cardiovascular
- Jones, Erika
- Nevarez, Patricia
- Ochoa, Benjamin
- Vasquez, Angel

Chemistry
- Alertas-Jacobs, Diane
- Davis, Christopher
- Guevara, Elizabeth
- Kendell, Shane
- Panthi, Basu
- Pichot, Kenneth
- Reddy, Srinivasa
- Trevino, Amanda

Computer Maintenance
- Chavez, Andy
- Sullivan, Jeffery

Computer Science
- McCall, Sam

Counseling and Student Develop
- Dudra-Reddy, Sheila
- Escamilla, Diana
- Hester, Diane

Cybersecurity
- Chacon, Raymond
- Dawkins, Clarence
- Sahin, Haydar

Dean of Health Science Office
- Aguero, Kristabel
- Moya, Adam

Diesel Technology
- Antonio, Francisco
- Bazaldua, Reynaldo
- Fernandez, Donald
- Kerr, Charles
- Lockett, Benjamin
- Ramirez, Edward

Early Childhood Studies
- Alvarez, Jennifer
- Galvan, Veronica

Echocardiography
- Garcia, Monika
- Wilkins, Marc

Electrician
- Arriaga, Salvador
- Bland, Clifford
- Carrillo, David
- Gonzales, Michael

Reappointment of Faculty for Academic Year 2026-2027

St. Philip's College

Engineering
- Saint Hubert, Marie-Michelle

English
- Best, Anne
- Gibson, Stephanie
- Gray, Jennifer
- Hadley, Mychelle
- Humberson, Laurilyn
- Miranda, Jamie
- O'Casey, Edward
- Osborne, Jen
- Passty, Jeanette
- Poff, Kenneth
- Ramirez, Marissa
- San Miguel, San Juan
- Sovine, Meagan
- Walton, Michelle
- Williams, Tyrell

Foreign Languages
- Galvan, Spencer
- Manzo, Jude

Health Information Systems
- Avila, Beatrice
- Jalufka, Melinda
- Jones, Thermajean
- Lamson, Patricia
- Torres, Melissa

Histologic Technician
- Duncan, Asante
- Herrera, Aaron

Home Building
- Martinez Palomares, Marisbel
- Pearson, Johnny
- Torres, Jesse

HVAC
- Ellis, J
- Gonzales, Juan
- Gonzalez, Steven
- Hutchison, William
- Lopez, Diego
- Orta, Jesus
- Sedillo, James

Information Technology
- Diop, Mateen
- Doak, Steven
- Espinoza, Yesenia
- Jovell, Sebastian
- Lee, John
- Perea, Isaac
- Schmerber, Jennifer
- Smith, Randy
- Tanner, Rickey

Kinesiology
- Gentry, Mary
- Steel, Gregory

Library Services
- Wilder, Kelli

Machine Technology
- Flete, Rey
- Garza, Diana
- Hammond, Chad
- Ozuna, Richard

Reappointment of Faculty for Academic Year 2026-2027

St. Philip's College

Mathematics
- Aguilar, Miguel
- Alshaikhli, Karrar
- Barrera, Jose
- Castaneda, Gilivaldo
- Edmiston, Jessica
- Fletes, Rocio
- Garza, Javier Ernesto
- Gonzalez, Jack
- Guerra, Alberto
- Guerra, Gloria
- Hill, Justin
- Hudock, Matthew
- Jaber, Halah
- Katz, Cynthia
- Keith, Francesca
- Knight, Angela
- Lopez, Jessica
- Mitchell, Renita
- Oleiwi, Oras
- Patterson, Shannon
- Smith, Desiree
- Williams, Grayling

Medical Laboratory
- Briscoe, Alyssa
- Williams, James

Music
- Frilling, Joshua
- Torres, David

Nurse Aide
- Bailey, Krysten
- Williams, Sarah

Nursing Associate Degree
- Anthony-Cupil, Adriane
- Contreras-Orozco, Sarah
- Franklin-Govan, Barbara
- Hebert-Guinn, Holly
- Kemboi, Agnes
- Mason, Brenda
- Moke, Valerie

Nursing Vocational
- Bailey, Annette
- Bellamy, Jodi
- Benson, Melissa
- Costello, Tonya
- Davis, Tamika
- Edwards, Anna
- Furlow, Veronica
- Garza, Dianna
- Schofield, Gary
- Sterling, Ivette
- Trinidad, Blanca
- Webb, Rhonda
- Yates, Monica

Occupational Therapy Assistant
- Freeman, Kathryn
- Gayden, Edward
- Stevenson, Jacqueline

Physical Therapy Assistant
- Campbell, Misty
- Parchem, Tunetha
- Quesenberry, Amy

Reappointment of Faculty for Academic Year 2026-2027

St. Philip's College

Physics
- Jahn, Jorg-Micha
- Karunasiri, Rankiri
- Preiss, Jonathan

Plumbing
- Bohmfalk, Robert
- Karnes, Jeffrey

Psychology
- Bradley, Chelsea
- Feldmeier, Marie
- Givhan, Anthony
- Hardy, Jamie
- Hill, Andrew
- Johnson, Monique
- Konkright, Kelsey
- Miller, Byron
- Richardson, Margaret
- Rolland-Adkins, Kelli
- Shaw, Patricia
- Snavely, Sandra
- Young, Irene

Radiography
- Caravantes, Kenia
- Duenes, Annette
- Farias, Raquel
- Keller, William
- Landin, Richard
- Lazo, Angelica
- Poist, Gladys
- Soukup, Timothy
- Wistain, Greg

Reading and Education
- Martinez, JoAnn
- Pardo, Erica
- Ruiz, Stephanie

Respiratory Care
- Baker, Christian
- Baker, Jalissa
- Caldwell, Elisabeth
- Leavitt, Monica
- Mitchell, Christa
- Parsch, Brian

Social Sciences
- Carlisle, Kimberly
- Dinsmore, Cynthia
- Hamilton, Allen
- Hnatiuk, George
- James, John
- Kisel, David
- Kupcho, Sarah
- Nanivazo, Joelle
- Nawrocik, Jack
- Robles, Denise
- Thomas, Jonathan

Sonography
- Arevalo, Jennifer
- Senovsky, Yvette

Surgical Tech
- Aguinaga, Marco
- Logan, Brian
- Williams, Nicole

Reappointment of Faculty for Academic Year 2026-2027

St. Philip's College

Theater and Fine Arts
- Agricola Mojica, Jennifer
- Geary, Nicole
- Hardy, Vincent
- Schneider, Justin
- Stevens, Clark

Tourism Hospitality Culinary
- Blome, Felicia
- Brown, Patrick
- De La Fuente, Cynthia
- Limon, Laura
- Munoz, John
- Pequeno, Sarah
- Picon, Jose
- Salinas, Juan
- Tamez, John
- Uminski, David
- Villarreal, Brandilyn
- Woodard, Elizabeth-Marie

Vision Care Technology
- Mungia, Ramon
- Nance, Chartinda

Welding
- Chavez, Daniel
- Collins, Clay
- Escobedo, Dwayne
- Esquivel, Daniel
- Gonzales, Kristin
- Goodin, Jerry
- Gracia, Eugene
- Guevara, Jason
- Hoyt, John
- Shields, Adrian

15.D. Discussion and Possible Action on Appointment of Full-Time Faculty
Presenter: Linda Boyer-Owens

On a motion by Trustee Dr. Yvonne Katz, seconded by Trustee Anna Bustamante, and by unanimous vote of the Board of Trustees, the following minute order was approved.

"The Board of Trustees hereby approves the appointment of Full Time Faculty submitted by the College Presidents and recommended by the Chancellor for the 2026-2027 academic year. Further Board action will not be required for these persons to teach in the indicated disciplines."

Recommended	***Department***	***College***	***Effective Date***
1. Caudill, Hailey	*Biology*	*PAC*	*August 2026*
2. Shrestha, Uttar	*Chemistry*	*PAC*	*August 2026*
3. DeRouen, Jennifer	*Surgical Technology*	*SPC*	*August 2026*

15.E. Discussion and Possible Action on Appointment of Administrators
Presenter: Linda Boyer-Owens

On a motion by Trustee Leslie Sachanowicz, seconded by Trustee Dr. Yvonne Katz, and by unanimous vote of the Board of Trustees, the following minute order was approved.

"The Board of Trustees hereby approves the recommendation of employment for the following administrator positions:

Dr. Sammi Morrill
Vice Chancellor for Economic Mobility and Workforce Development
as recommended by
the Chancellor of the Alamo Colleges District

16. **CONSENT AGENDA**

16.A. Discussion and Possible Action on Consent Agenda Items

On a motion by Trustee Gerald Lopez, seconded by Trustee Anna Bustamante, the following minute order was approved.

"The Consent Agenda for the Regular Board Meeting of the Alamo Community College District Board of Trustees held on March 17, 2026 is hereby approved."

16.A.1) Approval of Board Meeting Minutes

16.A.1)a. Discussion and Possible Action on Approval of Minutes of the Board of Trustees Regular Board Meeting on March 17, 2026

"The minutes of the Regular Meeting of the Board of Trustees held on March 17, 2026 are hereby approved."

16.A.2) Internal Audit Department Monthly Activity Report

The Internal Audit Department Monthly Activity Report was approved.

16.A.3) Discussion and Possible Action on Acceptance of Private Gifts to the Alamo Colleges Foundation and Alamo Colleges District

"The Board of Trustees hereby accepts this gift receipt report on the Monthly Financial Statements on private gifts made in January 2026."

16.A.4) Department of Public Safety Monthly Clery Act Activity Report

The Department of Public Safety Monthly Clery Act Activity Report was approved.

16.A.5) Fiscal Services Reports

16.A.5)a. Discussion and Possible Action on Monthly Contracts Report

"The Alamo Colleges District Board of Trustees hereby approves this report on non-grant contracts (public) made to the Alamo Colleges District for the period of March 1 through March 31, 2026."

16.A.5)b. Discussion and Possible Action on Monthly Grants and Contracts Report

"The Alamo Colleges District Board of Trustees hereby approves this report on grants and contracts (public) and ratifies acceptance of the donations and grants made to the Alamo Colleges District."

16.A.5)c. Discussion and Possible Action on Approval of Construction Reports

"The Alamo Colleges Board of Trustees hereby accepts the construction reports as presented."

16.A.5)d. Discussion and Possible Action on Approval of Financial Reports

"The Alamo Colleges Board of Trustees hereby accepts the financial reports as presented."

16.A.5)e. Discussion and Possible Action on Approval of Monthly Reports on Cooperative Purchases in Excess of $200,000

"The Alamo Colleges District Board of Trustees hereby approves the monthly Cooperative Purchase Report as presented."

16.B. Discussion and Possible Action to Approve Guaranteed Maximum Price (GMP) increases for Construction Manager at Risk Contracts for Alamo Colleges District, San Antonio College - Maintenance Tax Note 2022-Funded Projects

"The Board of Trustees hereby amends the GMP for Construction Manager at Risk contract and budgeted contract amounts; and delegates authority to negotiate and award change orders exceeding policy limits within this approved budget amount, and to extend the project timeline, to Chancellor or delegate, subject to negotiation of documentation on terms acceptable to District counsel as requested by the Interim, Associate Vice Chancellor for Facilities Operations and Construction Management

• San Antonio College Contract Package 1 Full Facility Renovation – GMP Amendment for contract awarded to Turner Construction, in the amount of $355,000, amending the GMP from $35,005,248.00 to $35,360,248.

• San Antonio College Contract Package 2 Full Facility Renovation – GMP Amendment for contract awarded to Gilbane Building Company, in the amount of $780,662.00, amending the GMP from $18,617,916 to $19,398,578."

16.C. Discussion and Possible Action on Engagement of Independent Audit Firm for FY2026 Audit and Review Services

"The Board of Trustees authorizes execution of a one-year engagement letter, which is the fourth year engagement under a five-year contract with Clifton Larson Allen, LLP., providing for the purchase of independent financial audit services for the Alamo Colleges District for Fiscal Year 2026 in an amount not to exceed $328,431 ($160,083 or 49% covers required Federal and State Single Audits); and the Board authorizes execution of a one-year engagement letter with Clifton Larson Allen, LLP. to provide independent financial review services for San Antonio College, St. Philip's College, Palo Alto College, Northwest Vista College and Northeast Lakeview College for Fiscal Year 2026 in an amount not to exceed $60,845 as requested by the office of the Associate Vice Chancellor for Finance and Fiscal Services."

16.D. Discussion and Possible Action on Acceptance of the FY 2025-2026 Fund Balance & Budget Amendment No. 5

"The Alamo Colleges Board of Trustees hereby accepts the FY 2025-2026 Fund Balance &

Budget Amendment No. 5 as presented."

16.E. Discussion and Possible Action on Approving an Amendment Extending the Term of the AlamoBOOKS+ Contract with Barnes & Noble College Booksellers

"The Board of Trustees hereby approves the Fourth Amendment to the AlamoBOOKS+ contract with Barnes & Noble College Booksellers substantially in the form attached."

17. **EXECUTIVE SESSION .**
    17.A. **The Board entered Executive Session at 7:46p.m** pursuant to §551.071, Texas Government Code, to consult with its attorney(s) to seek their advice on any matter(s) in which the duty of the attorney(s) to the governmental body under the Texas Disciplinary Rules of Professional Conduct of the State Bar of Texas clearly conflicts with this chapter, including, without limitation, Trustee duties and responsibilities.
18. **RECONVENE OPEN MEETING Reconvened Open Meeting at 7:53p.m.**
    18.A. Discussion and Possible Action on Items Discussed in Executive Session.
19. **SETTING OF NEXT MEETING DATE**
    19.A. Regular Meeting of the Alamo Colleges Board of Trustees is scheduled for May 12, 2026
20. **ADJOURNMENT**
    There being no further business, Chair Clint Kingsbery adjourned the meeting 7:53p.m.

Andria Bernal

_____

Andria Bernal
District Projects Coordinator

Discussion and Possible Action on Minutes of the Special Board Meeting on April 28, 2026

Presented and recommended for approval to the ALAMO COLLEGES DISTRICT BOARD OF TRUSTEES on May 19, 2026

MINUTE ORDER

"The minutes of the Special Board Meeting of the Board of Trustees of the Alamo Community College District held on April 28,2026 are hereby approved."

PURPOSE

To officially approve the minutes of the Special Board Meeting on April 28, 2026

IMPLICATIONS

Financial: None

Strategic Objective III: Performance Excellence

Human Resources: None

ATTACHMENT: Minutes of Special Board Meeting on April 28, 2026

_____
Dr. Mike Flores, Chancellor

ALAMO COLLEGES DISTRICT

ALAMO COLLEGES DISTRICT

Minutes
Special Board Meeting
Alamo Community College District
Dr. Bruce H. Leslie Boardroom
2222 N. Alamo St., San Antonio, TX 78215
Tuesday, April 28, 2026

1. **CALL TO ORDER**
   Chair Dr. Clint Kingsbery called the meeting to order at 6:01p.m.

2. **CERTIFICATION AND POSTING OF NOTICE**
   Chair Clint Kingsbery announced that the notice of the Special Board Meeting was posted in accordance with the Texas Open Meeting Act, Texas Government Code, Chapter 551.

3. **ROLL CALL**
   District 1: Joe Alderete, Jr., *Vice Chair*
   District 2: Gloria Ray, Asst. Secretary
   District 4: Dr. Lorraine Pulido
   District 5: Gerald Lopez
   District 6: Dr. Gene Sprague
   District 7: Dr. Yvonne Katz
   District 8: Dr. Clint Kingsbery, Chair
   Student Trustee: Josiah Rodriguez

   Presiding Administrator: Dr. Mike Flores

   The following Trustees were not present:
   District 3: Anna U. Bustamante, Secretary
   District 9: Lesle Sachanowicz

4. **PLEDGE OF ALLEGIANCE**
   The pledge was recited.

5. **CITIZENS TO BE HEARD**
   5.A. Registration: 5:00 PM - 5:55 PM
   No citizens to be heard.

6. **EXECUTIVE SESSION**
   6.A. **The Board entered Executive Session at 6:04p.m.** pursuant to §§ 551.071 & 551.074, Texas Government. Code.
7. **RECONVENE OPEN MEETING** **Reconvened Open Meeting at 6:17p.m.**

8. **RECOGNITIONS**
   8.A. Recognition of Outgoing Primary and Alternate Student Trustees
   The Board of Trustees recognized the outgoing Primary Student Trustee, Josiah Rodriguez, and Alternate Student Trustee, Nala Knight.

9. **SPECIAL BOARD MEETING**

9.A. Consideration, Discussion and Possible Action on Appointment of Primary Student Trustee and Alternate Student Trustee

Josiah Rodriguez, Primary Student Trustee, presented information on Board Policy, 2026-2027 Student Trustee Candidates, and Interviews.

9.A.1) San Antonio College candidate - Inkar Bakhytzhanova
9.A.2) Palo Alto College candidate - Rahmayah Contreras
9.A.3) Northwest Vista College candidate - Nathalia Melendez
9.A.4) Northeast Lakeview College candidate - Aleksei Nazarov
9.A.5) St. Philip's College candidate - David Bermejo

Primary Student Trustee Vote:

Round 1	Vote For:
District 1: Joe Alderete	David Bermejo
District 2: Gloria Ray	David Bermejo
District 4: Dr. Lorraine Pulido	David Bermejo
District 5: Gerald Lopez	David Bermejo
District 6: Dr. Gene Sprague	David Bermejo
District 7: Dr. Yvonne Katz	David Bermejo
District 8: Clint Kingsbery	David Bermejo

David Bermejo received 7 votes constituting majority of the membership of the Board of Trustees and was declared the Primary Student Trustee of the Alamo Colleges District.

Alternate Student Trustee Vote:

Round 1	Vote For:
District 1: Joe Alderete	Rahmayah Contreras
District 2: Gloria Ray	Rahmayah Contreras
District 4: Dr. Lorraine Pulido	Rahmayah Contreras
District 5: Gerald Lopez	Rahmayah Contreras
District 6: Dr. Gene Sprague	Rahmayah Contreras
District 7: Dr. Yvonne Katz	Rahmayah Contreras
District 8: Clint Kingsbery	Rahmayah Contreras

Rahmayah Contreras received 7 votes constituting majority of the membership of the Board of Trustees and was declared the Alternate Student Trustee of the Alamo Colleges District.

9.B. Swearing in of Primary Student Trustee and Alternate Student Trustee

Josiah Rodriguez, former Primary Student Trustee, swore in David Bermejo as the Primary Student Trustee, and Nala Knight, former Alternate Student Trustee, swore in Rahmayah Contreras as the Alternate Student Trustee for the Alamo Colleges District.

10. **ADJOURNMENT**

There being no further business, Chair Dr. Clint Kingsbery adjourned the meeting at 8:45p.m.

Andria Bernal

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Andria Bernal
District Projects Coordinator

ALAMO COLLEGES DISTRICT

District Internal Audit Department
2222 North Alamo Street
San Antonio, Texas, 78215
(210) 485-0396 Office

Date: May 12, 2026

To: Denise Wilson - Board Liaison

From: Frank Cortez – District Director of Internal Audit

Subject: Internal Audit Department Monthly Activity Report for May 2026 Board Meeting

This report provides information on internal audit activities, current projects' statuses, and accomplishments related to the Alamo Colleges' Strategic Objectives of Student Success, Principle-Centered Leadership, and Performance Excellence.

Goal III. Performance Excellence

Current Projects:

Project	Description	Percent Complete	Target Comply. Date
Planning Phase			
Budgeting Audit	Preliminary planning activities began.	10%	7/17/2026
IT Vulnerability Management Audit	Meet with leadership to review the audit schedule, scope and preliminary objectives.	20%	6/30/2026
Fieldwork Phase			
SB 17 Compliance Review	Fieldwork is in progress; evidence collection and compliance testing have commenced.	70%	6/19/2026
Reporting Phase			
Dual Credit Advisory Project	Drafting report provided to Management.	90%	6/5/2026

Other Activities:

Activity	Description	Date
Hotline Case #946	An investigation by Internal Audit is in progress.	Ongoing
Hotline Case #957	An investigation by Internal Audit is in progress.	Ongoing
Hotline Case #958	An investigation by Internal Audit is in progress.	Ongoing
Hotline Case #963	An investigation by Internal Audit is in progress.	Ongoing
Hotline Case #1044	An investigation by Internal Audit is in progress.	Ongoing
Hotline Case #1063	An investigation by Internal Audit is in progress.	Ongoing
Hotline Case #1064	An investigation by Internal Audit is in progress.	Ongoing
Hotline Case #1066	An investigation by Internal Audit is in progress.	Ongoing
New Supervisor Training	The Director delivered a presentation at the new supervisor orientation training.	4/28/2026

Docusign Envelope ID: 61F8E909-EF4B-8F58-8189-1C2515109A40

Discussion and Possible Action on Acceptance of Private Gifts to the Alamo Colleges Foundation and Alamo Colleges District

Presented to the **ALAMO COLLEGES DISTRICT BOARD OF TRUSTEES** on May 19, 2026

MINUTE ORDER

"The Board of Trustees hereby accepts this gift receipt report on the Monthly Financial Statements on private gifts made in February 2026."

PURPOSE

Provide information on donations received by the Alamo Colleges District & the Alamo Colleges Foundation, Inc.

BACKGROUND

To provide students with scholarships thereby enabling them to complete their college education and to provide faculty and staff with financial program support to further student enrichment.

IMPLICATIONS

Financial:	Total Gifts Received for the Month **$637,561.22**
Cost:	NA
Strategic Plan:	Goal II – Supports student success
Employee Services:	NA

ATTACHMENTS: Private Gifts, In-Kind Gifts and the Monthly Financial Statement on Project Activity to the Alamo Colleges (19 pages)

DocuSigned by:
Barton T. Simpson
7245B85737F1486...

4/28/2026

Barton T. Simpson Date
President, Institutional Advancement
Alamo Colleges District & Alamo Colleges Foundation, Inc.

Dr. Mike Flores, Chancellor

ALAMO COLLEGES DISTRICT

Docusign Envelope ID: 61F8E909-EF4B-8F58-8189-1C2515109A40

ALAMO COLLEGES DISTRICT

OFFICE OF INSTITUTIONAL ADVANCEMENT & ALAMO COLLEGES FOUNDATION GIFTS REPORT February 2026 May 19, 2026 BOARD REPORT

Docusign Envelope ID: 61F8E909-EF4B-8F58-8189-1C2515109A40

Donor Name	Soft Credit Recipient Name	Gift Date	Fund Description	Honor / Memorial Name
Doreen J. Abrams		02/01/2026	Bellinger-Coleman Black Media Scholarship	
Doreen J. Abrams		02/01/2026	Beverly Evans Memorial NVC Student Live Scholarship	
Anonymous		02/01/2026	Student Leadership Institute - Employee Giving Scholarship	
Ace Mart Restaurant Supply		02/23/2026	Norm and Fran Gustafson Endowed Scholarship for Culinary Arts	
Fernando Acevedo		02/01/2026	Annual Fund	
Stephanie A. Acuna		02/01/2026	AlamoPROMISE Endowment Scholarship	
Stephanie A. Acuna		02/01/2026	General Foundation Scholarship Fund	
Elsie D. Adams		02/01/2026	Employee Benevolence Fund	
Elsie D. Adams		02/01/2026	NLC Veteran's Center	
Leticia M. Adams		02/01/2026	General SAC Scholarship	
AEC Pathfinders	Kirk Kistner, Laura Linhart-Kistner	02/03/2026	Louise and Mike Beldon AlamoPROMISE Endowment	
Bhagirath Agrawal		02/01/2026	General SAC Scholarship	
Kristabel Aguero		02/01/2026	Dr. Adena Williams Loston Presidential Scholarship	
Kristabel Aguero		02/01/2026	General SPC Scholarship	
Jessica L. Aguilar		02/01/2026	AlamoPROMISE Endowment Scholarship	
Nathaniel Aguilar		02/13/2026	Interim Scholarship	
Ruben D. Aguillon		02/01/2026	General NVC Scholarship	
Melissa D. Aguirra		02/01/2026	Cross TWIN 2 Legacy Scholarship TR NR	
AIA San Antonio		02/24/2026	Truett L. Chance Endowed Scholarship	Paul Kinnison
Violet O. Akoh		02/01/2026	General SPC Scholarship	
Alfred N. Alaniz		02/01/2026	Empowerment Center Program	
Alfred N. Alaniz		02/01/2026	General SAC Scholarship	
Alfred N. Alaniz		02/01/2026	SAC Student Support Fund	
Alexandra Alcala		02/01/2026	AlamoPROMISE Endowment Scholarship	
Alexandra Alcala		02/01/2026	ACCESS Staff Senate Program Fund	
Alexandra Alcala		02/12/2026	ACCESS Staff Senate Program Fund	
Vanessa J. Alcoser		02/01/2026	PAC LeadHERS	
Vanessa J. Alcoser		02/01/2026	PAC SHARE Program	
Diane Alertas-Jacobs		02/01/2026	SPC Alumni Association Scholarship	
Diane Alertas-Jacobs		02/01/2026	Artemisia Bowden Memorial Endowed Scholarship	
Diane Alertas-Jacobs		02/01/2026	Clarence Norris Endowed Scholarship	
Diane Alertas-Jacobs		02/01/2026	Dr. Adena Williams Loston Presidential Scholarship	
Diane Alertas-Jacobs		02/01/2026	General SPC Scholarship	
Mary Lou S. Allmand		02/01/2026	Micro-Credentialing	
Rosalinda Almanza-Martinez		02/01/2026	Nighthawk Nest Program	
Rosalinda Almanza-Martinez		02/01/2026	NLC President Cares Unrestricted Fund	
Rosalinda Almanza-Martinez		02/01/2026	NLC Veteran's Center	
Rosalinda Almanza-Martinez		02/01/2026	Betty Cunningham FORMATIVE Endowed Scholarship 9/7/2025	
Deborah L. Almendarez		02/14/2026	Interim Scholarship	
Anonymous		02/01/2026	Vista Food Pantry	
Anonymous		02/01/2026	NVC Fine and Performing Arts Student Support Program Fund	
Anonymous		02/01/2026	Javier Guerra Formative Endowed Scholarship TRNR	
Jacob Alvarado		02/16/2026	Interim Scholarship	
Michael A. Alvarado		02/01/2026	AlamoPROMISE Endowment Scholarship	
Andrea N. Alvarez		02/01/2026	General Foundation Scholarship Fund	
Graciela B. Alvarez		02/01/2026	Empowerment Center Program	
Joe Alvarez		02/01/2026	PAC SHARE Program	
Rigo M. Amaya		02/01/2026	Child Care Center	
Diana Anaya		02/01/2026	SAC Student Support Fund	
Yesenia Anaya		02/18/2026	General Foundation Scholarship Fund	
Jennifer L. Andermatt		02/01/2026	PAC SHARE Program	
Joel W. Anderson		02/01/2026	AlamoPROMISE Endowment Scholarship	
Kirsten P. Anderson		02/01/2026	Janet H. Rangel Memorial Scholarship	
Kirsten P. Anderson		02/01/2026	Student Leadership Institute - Employee Giving Scholarship	
Kirsten P. Anderson		02/01/2026	Angel L. Martin Legacy FORMATIVE Endowed Scholarship	
Kirsten P. Anderson		02/01/2026	SPC Nursing Education Department Faculty Memoriam Scholarship	
Wesley L. Anderson		02/01/2026	Vista Food Pantry	
Wesley L. Anderson		02/01/2026	Javier Guerra Formative Endowed Scholarship TRNR	
Anonymous		02/03/2026	SPC Alumni Association Scholarship	
Anonymous		02/13/2026	ACCESS Staff Senate Program Fund	
Anonymous		02/23/2026	SAC Drama Program Fund	
Leticia G. Aranda		02/01/2026	AlamoPROMISE Endowment Scholarship	
Tyler A. Archer		02/01/2026	Music Program PAC	
Tyler A. Archer		02/01/2026	Upward Bound Bridge Scholarship	
Tyler A. Archer		02/01/2026	Samantha Tapia Endowed Scholarship Fund	
Regan Arevalos		02/19/2026	General Foundation Scholarship Fund	
Rachel V. Armendariz		02/01/2026	Student Emergency Fund	
Griselda F. Arocha		02/01/2026	General Foundation Scholarship Fund	
Andres C. Arredondo		02/01/2026	Community of Automotive Professionals	
Andres C. Arredondo		02/01/2026	President's Unrestricted SPC	
Andres C. Arredondo		02/01/2026	Automotive Tech Program Scholarship	
Joanne Arredondo		02/13/2026	Interim Scholarship	
Katherine Arredondo		02/01/2026	Employee Benevolence Fund	
Katherine Arredondo		02/01/2026	General Foundation Scholarship Fund	
Katherine Arredondo		02/01/2026	Student Emergency Fund	
Leonor M. Arredondo		02/01/2026	Student Emergency Fund	
Nora E. Arredondo		02/01/2026	PAC LeadHERS	
Nora E. Arredondo		02/01/2026	PAC SHARE Program	
Nora E. Arredondo		02/13/2026	Interim Scholarship	
Nora E. Arredondo		02/10/2026	Interim Scholarship	
Christopher R. Arriaga		02/01/2026	SAC Student Support Fund	
Salvador Arriaga		02/01/2026	Dr. Adena Williams Loston Presidential Scholarship	
Salvador Arriaga		02/01/2026	General SPC Scholarship	
Rodell G. Asher		02/01/2026	Student Leadership Institute - Employee Giving Scholarship	
Aspen Institute, Inc		02/18/2026	Economic Opportunities Program	
Associated Plumbing Heating Cooling Contractors of SA, Inc.		02/23/2026	Golf Tournament SPC	
Joshua S. Austin		02/01/2026	General NVC Scholarship	
Joshua S. Austin		02/01/2026	NVC Compassion (President's Unrestricted Fund)	
Beatrice A. Avila		02/01/2026	Interim Scholarship	
Christy Babu		02/01/2026	NVC Compassion (President's Unrestricted Fund)	
Leah R. Badillo		02/01/2026	Upward Bound Bridge Scholarship	
Vanessa J. Bailey		02/01/2026	P.A.T.H. Scholarship	
Cynthia A. Baker		02/01/2026	Empowerment Center Program	
Trevor D. Baker		02/01/2026	Nighthawk Nest Program	
Mary Banfield		02/01/2026	Vista Food Pantry	
Bank of America Charitable Gift Fund	Stewart Bryant	02/25/2026	Annual Fund	
Natalie Barajas		02/01/2026	AlamoPROMISE Endowment Scholarship	
Raquel Barba-Garza		02/13/2026	Interim Scholarship	
Lauren Barber		02/18/2026	General Foundation Scholarship Fund	
Britni Bardin		02/27/2026	Interim Scholarship	
Barlow Research Associates, Inc.		02/23/2026	Annual Fund	
Jessica C. Barnes		02/01/2026	AlamoPROMISE Endowment Scholarship	
Jessica C. Barnes		02/01/2026	PAC LeadHERS	
Jessica C. Barnes		02/01/2026	PAC SHARE Program	
Candace Barnett		02/01/2026	Cybersecurity & Information Technology Scholarship	
Jenny Barrera		02/13/2026	Interim Scholarship	
Michelle L. Barrera		02/01/2026	General Foundation Scholarship Fund	
Michelle L. Barrera		02/01/2026	Student Emergency Fund	
Roxanne Barrera		02/01/2026	President's Unrestricted SAC	
Carol Barreyre		02/24/2026	Automotive Tech Program Scholarship	Leonard A. Thomas
Rolando Barrientez		02/01/2026	First Responders Academy-Formative Endowment	
Anonymous		02/01/2026	Student Emergency Fund	
Leonard C. Bass		02/01/2026	Annual Fund	
Tina M. Bausinger		02/01/2026	Employee Benevolence Fund	
Alexis A. Bazar		02/18/2026	General Foundation Scholarship Fund	
Anonymous		02/18/2026	Golf Tournament SPC	
Anonymous		02/01/2026	SPC Homebuilding Scholarship	

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Donor Name	Soft Credit Recipient Name	Gift Date	Fund Description	Honor / Memorial Name
Anonymous		02/01/2026	Bush-Metsgar Family Scholarship	
Anonymous		02/01/2026	Diesel Technology Program	
Dafney D. Bell		02/01/2026	PAC LeadHERS	
Jodi M. Bellamy		02/01/2026	Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity)	
Raul Belmontes		02/01/2026	AlamoPROMISE Endowment Scholarship	
Raul Belmontes		02/12/2026	ACCESS Staff Senate Program Fund	
Jennifer D. Benavides		02/01/2026	AlamoPROMISE Endowment Scholarship	
Jennifer D. Benavides		02/01/2026	General Foundation Scholarship Fund	
Richard Benitez		02/18/2026	General Foundation Scholarship Fund	
Greta Bennett		02/12/2026	Celestine M & Remethia D Winters Scholarship	Celestine Winters, Remethia Winters
Meredith N. Bess		02/01/2026	Artemisia Bowden Memorial Endowed Scholarship	
Mary E. Bingham		02/01/2026	AlamoPROMISE Endowment Scholarship	
Anonymous		02/01/2026	Vista Food Pantry	
Ellis Blackmore		02/25/2026	Golf Tournament SPC	
Michael S. Blackwell		02/01/2026	Annual Fund	
Nicholas G. Blakeney		02/01/2026	President's Unrestricted PAC	
Nicholas G. Blakeney		02/01/2026	Samantha Tapia Formative Endowed Scholarship	
Nicholas G. Blakeney		02/01/2026	PAC SHARE Program	
Maria Blandon		02/18/2026	General Foundation Scholarship Fund	
Albert Bledsoe		02/01/2026	Student Emergency Fund	
Arleen B. Bloss		02/01/2026	Mexican American Studies Scholarship Endowment	
Arleen B. Bloss		02/01/2026	Vista Food Pantry	
Anonymous		02/19/2026	General Foundation Scholarship Fund	
Melaku A. Bogale		02/01/2026	Mexican American Studies Scholarship Endowment	
Jared G. Boggs		02/01/2026	General SPC Scholarship	
Veronica Bonebrake		02/01/2026	AlamoPROMISE Endowment Scholarship	
Veronica Bonebrake		02/01/2026	Employee Benevolence Fund	
Veronica Bonebrake		02/01/2026	Student Emergency Fund	
Abreetta Bonner		02/01/2026	General NVC Scholarship	
Abreetta Bonner		02/01/2026	NVC Compassion (President's Unrestricted Fund)	
Abreetta Bonner		02/01/2026	NVC Fine and Performing Arts Student Support Program Fund	
Kristina M. Booth		02/01/2026	AlamoPROMISE Endowment Scholarship	
Tafesse G. Borena		02/01/2026	PAC SHARE Program	
James A. Borrego		02/01/2026	SAC Student Support Fund	
Amy Bosley		02/01/2026	NVC Compassion (President's Unrestricted Fund)	
Sophia Botello		02/01/2026	Juan Ortiz Mariachi Academy Scholarship	
Sophia Botello		02/14/2026	Interim Scholarship	
Anonymous		02/01/2026	PAC Athletics Program	
Anonymous		02/01/2026	Joan Osborne Memorial Scholarship	
Anonymous		02/01/2026	PAC LeadHERS	
Anonymous		02/01/2026	Samantha Tapia Formative Endowed Scholarship	
Anonymous		02/01/2026	PAC SHARE Program	
Cameron L. Bowren		02/01/2026	NLC President Cares Unrestricted Fund	
Cameron L. Bowren		02/11/2026	General SPC Scholarship	
John Bowser		02/11/2026	Golf Tournament SPC	
Stephanie Boyd		02/11/2026	General SPC Scholarship	
Laura B. Boyer		02/01/2026	Nighthawk Nest Program	
Laura B. Boyer		02/01/2026	NLC President Cares Unrestricted Fund	
Linda L. Boyer-Owens		02/01/2026	AlamoPROMISE Endowment Scholarship	
Margaret Boykin		02/01/2026	Student Emergency Fund	
Kelli L. Bradshaw		02/01/2026	Javier Guerra Formative Endowed Scholarship TRNR	
Anonymous		02/01/2026	General NLC Scholarship	
Kristofer B. Breitenkamp		02/01/2026	International Education Scholarship	
Kristofer B. Breitenkamp		02/01/2026	Nighthawk Nest Program	
Kristofer B. Breitenkamp		02/01/2026	NLC President Cares Unrestricted Fund	
Edna I. Breuer		02/01/2026	NVC Compassion (President's Unrestricted Fund)	
Edna I. Breuer		02/01/2026	Vista Food Pantry	
Robert L. Bridgeford		02/01/2026	Javier Guerra Formative Endowed Scholarship TRNR	
Phyllis Bright		02/01/2026	Tourism, Hospitality, Culinary Arts (THCA) Scholarship	
Phyllis Bright		02/01/2026	Child Development (CDA) Training SAC	
Anonymous		02/18/2026	General Foundation Scholarship Fund	
Isabella A. Briones		02/01/2026	PAC LeadHERS	
Isabella A. Briones		02/01/2026	PAC SHARE Program	
Cynathia M. Broadnax		02/01/2026	Child Care Center	
Cynathia M. Broadnax		02/01/2026	General SAC Scholarship	
Cynathia M. Broadnax		02/01/2026	SAC Student Support Fund	
Cynathia M. Broadnax		02/01/2026	SAC Centennial Fund	
Broadway Bank		02/24/2026	SAC Centennial Fund	
Denetria Brooks-James		02/01/2026	General SAC Scholarship	
Christina M. Brown		02/01/2026	General NVC Scholarship	
Christina M. Brown		02/01/2026	NVC Compassion (President's Unrestricted Fund)	
Holly D. Brown		02/01/2026	PAC SHARE Program	
Patrick A. Brown		02/01/2026	Tourism, Hospitality, Culinary Arts (THCA) Scholarship	
Jennifer Browning		02/18/2026	General Foundation Scholarship Fund	
Stewart Bryant		02/09/2026	Mosaico AlamoPROMISE Event	
Alexis Buck		02/18/2026	General Foundation Scholarship Fund	
Alejandra Bueno		02/01/2026	International Programs Support Fund	
Michelle D. Burnett		02/01/2026	Dr. Adena Williams Loston Presidential Scholarship	
Amy H. Burton		02/01/2026	Vista Food Pantry	
Gerald F. Busald		02/01/2026	General SAC Scholarship	
Valerie P. Butter		02/01/2026	PAC SHARE Program	
Fatima Caldera		02/19/2026	General Foundation Scholarship Fund	
Keyhla I. Calderon Lugo		02/01/2026	PAC LeadHERS	
Keyhla I. Calderon Lugo		02/01/2026	PAC SHARE Program	
Keyhla Calderón Lugo		02/05/2026	Interim Scholarship	
Keyhla Calderón Lugo		02/13/2026	Interim Scholarship	
Aileen Camacho		02/01/2026	PAC LeadHERS	
Aileen Camacho		02/01/2026	PAC SHARE Program	
Priscilla D. Camacho		02/12/2026	ACCESS Staff Senate Program Fund	
Judit V. Camargo		02/01/2026	Beverly Evans Memorial NVC Student Live Scholarship	
Judit V. Camargo		02/01/2026	Betty Cunningham FORMATIVE Endowed Scholarship 9/7/2025	
Judit V. Camargo		02/01/2026	San Antonio peaceCENTER	
Judit V. Camargo		02/01/2026	Vista Food Pantry	
Judit V. Camargo		02/01/2026	Javier Guerra Formative Endowed Scholarship TRNR	
Anonymous		02/01/2026	Annual Fund	
Beatrice E. Canales		02/01/2026	Dr. Alice Johnson Children's Library	
Beatrice E. Canales		02/01/2026	Norma's Nook Playground Endowed Program Fund	
Beatrice E. Canales		02/01/2026	President's Unrestricted SAC	
Gloria F. Canestaro		02/01/2026	Mexican American Studies Scholarship Endowment	
Gaston Cantu		02/01/2026	AlamoPROMISE Endowment Scholarship	
Gaston Cantu		02/01/2026	Annual Fund	
Gaston Cantu		02/01/2026	Student Emergency Fund	
Gaston Cantu		02/01/2026	PAC - Educate South	
Gaston Cantu		02/01/2026	President's Unrestricted PAC	
Jennifer Cantu		02/14/2026	Interim Scholarship	
Jose L. Cantu		02/01/2026	Annual Fund	
Kimberly A. Cantu		02/01/2026	Vista Food Pantry	
Maryjane J. Cardenas		02/01/2026	Economic & Workforce Development Program Fund	
Fabian D. Carr		02/01/2026	PAC Athletics Program	
Fabian D. Carr		02/01/2026	PAC LeadHERS	
Fabian D. Carr		02/01/2026	PAC Career Service Program Fund	
Fabian D. Carr		02/05/2026	Interim Scholarship	
Fabian D. Carr		02/17/2026	Interim Scholarship	
Christina Carrasco		02/28/2026	Interim Scholarship	
David Carrillo		02/01/2026	Dr. Adena Williams Loston Presidential Scholarship	
Belinda J. Carter-Newton		02/01/2026	General NLC Scholarship	
Phillip Casarez		02/01/2026	SAC Centennial Fund	

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Donor Name	Soft Credit Recipient Name	Gift Date	Fund Description	Honor / Memorial Name
Robert J. Casillas		02/01/2026	PAC Athletics Program	
Gilivaldo Castaneda		02/01/2026	William C. Davis Endowed Scholarship	
Isabel Castaneda		02/01/2026	General SAC Scholarship	
Bertha C. Castellanos		02/01/2026	Empower ME Program Scholarship	
Caroline K. Castellanos		02/01/2026	Mexican American Studies Scholarship Endowment	
Caroline K. Castellanos		02/01/2026	Vista Food Pantry	
Caroline K. Castellanos		02/01/2026	NVC Fine and Performing Arts Student Support Program Fund	
Daisy Castillo		02/01/2026	AlamoPROMISE Endowment Scholarship	
Enrique C. Castillo		02/01/2026	President's Unrestricted SAC	
Anonymous		02/01/2026	Annual Fund	
Anonymous		02/01/2026	Resilience Scholarship	
Anonymous		02/01/2026	Employee Benevolence Fund	
Anonymous		02/01/2026	TACHE Scholarship	
Anonymous		02/01/2026	San Antonio peaceCENTER	
Anonymous		02/01/2026	Arts, Culture, and Community Impact Fund	
Eric Castillo	Domingo J. Figueroa	02/02/2026	ACCESS Staff Senate Program Fund	
Graciela Castillo		02/01/2026	Annual Fund	
Graciela Castillo		02/01/2026	Student Emergency Fund	
Graciela Castillo		02/01/2026	NVC Compassion (President's Unrestricted Fund)	
Janice Castillo		02/01/2026	Empowerment Center Program	
Jeanette J. Castillo		02/01/2026	Ray Hernandez FORMATIVE Endowed Scholarship	
Jeanette J. Castillo		02/12/2026	ACCESS Staff Senate Program Fund	
Rafael C. Castillo		02/01/2026	PAC SHARE Program	
Angela M. Cavasos		02/01/2026	Vista Food Pantry	
Amanda Cavazos		02/01/2026	PAC LeadHERS	
Amanda Cavazos		02/01/2026	PAC SHARE Program	
Jasmine J. Caza		02/01/2026	General PAC Scholarship	
Jasmine J. Caza		02/01/2026	PAC FEST Scholarships	
Jasmine J. Caza		02/01/2026	PAC SHARE Program	
Sabina C. Cerda		02/27/2026	Interim Scholarship	
Anonymous		02/01/2026	Debra A. Morgan Endowed Scholarship	
Anonymous		02/01/2026	Betty Cunningham FORMATIVE Endowed Scholarship 9/7/2025	
Anonymous		02/01/2026	Javier Guerra Formative Endowed Scholarship TRNR	
Jennifer Cervantes Martinez		02/01/2026	PAC SHARE Program	
Reymundo Chacon		02/01/2026	Cybersecurity & Information Technology Scholarship	
Brad S. Chandler		02/01/2026	Taylor & Ronda Chandler Math & Sciences Endowed Scholarship	
Brad S. Chandler		02/11/2026	Interim Scholarship	
Charities Aid Foundation America	Ruben M. Flores	02/23/2026	Chancellor's Circle of Excellence Fund	
Charles R. Schwab & Co, Inc.	Timothy J. Turner	02/03/2026	Interim Program	
Anonymous		02/01/2026	Artemisia Bowden Memorial Endowed Scholarship	
Anonymous		02/01/2026	Dr. Adena Williams Loston Presidential Scholarship	
Anonymous		02/01/2026	Ruth Jones McClendon	
David Chavera		02/01/2026	SAC Honors Academy	
David Chavera		02/01/2026	SAC Student Support Fund	
Andrew E. Chavez		02/01/2026	Employee Benevolence Fund	
Maria A. Chavez		02/01/2026	General SAC Scholarship	
Rachel Chavez		02/13/2026	Interim Scholarship	
Omar J. Chavira		02/01/2026	Vista Food Pantry	
James M. Cheatham		02/18/2026	Golf Tournament SPC	
Daniel Chevez		02/01/2026	General SAC Scholarship	
Daniel Chevez		02/01/2026	SAC Student Support Fund	
Daniel Chevez		02/01/2026	SAC Centennial Fund	
Louis Cisnero		02/14/2026	Interim Scholarship	
Damian Clark-Warren		02/01/2026	Annual Fund	
Jo Ellen R. Claybrook		02/23/2026	Jane Moser Drum Encouragement Endowment Program	
Thomas S. Cleary		02/01/2026	AlamoPROMISE Endowment Scholarship	
Thomas S. Cleary		02/01/2026	Annual Fund	
Coalition to Transform Advanced Care		02/17/2026	San Antonio Connectedness Project	
Lawrence A. Cohen		02/24/2026	Louise and Mike Beldon AlamoPROMISE Endowment	Michael D. Beldon
David R. Collazo		02/01/2026	AlamoPROMISE Endowment Scholarship	
David R. Collazo		02/01/2026	Annual Fund	
David R. Collazo		02/01/2026	Employee Benevolence Fund	
David R. Collazo		02/01/2026	General Foundation Scholarship Fund	
David R. Collazo		02/01/2026	Student Emergency Fund	
Anonymous		02/01/2026	AlamoPROMISE Endowment Scholarship	
Anonymous		02/01/2026	Annual Fund	
Grace L. Collett		02/12/2026	ACCESS Staff Senate Program Fund	
Eileen M. Collins		02/04/2026	Scobee Education Center Programs	
Keith G. Collins		02/01/2026	NLC President Cares Unrestricted Fund	
Jacob P. Colunga		02/01/2026	Artemisia Bowden Memorial Endowed Scholarship	
Jacob P. Colunga		02/01/2026	General SPC Scholarship	
Jennifer D. Comedy-Holmes		02/01/2026	NVC Compassion (President's Unrestricted Fund)	
Jennifer D. Comedy-Holmes		02/01/2026	Javier Guerra Formative Endowed Scholarship TRNR	
Esther M. Conejo		02/01/2026	Beverly Evans Memorial NVC Student Live Scholarship	
Anonymous		02/01/2026	Child Care Center	
Anonymous		02/01/2026	Empowerment Center Program	
Anonymous		02/01/2026	General SAC Scholarship	
Anonymous		02/01/2026	SAC Student Support Fund	
Veronica Conoley		02/13/2026	Interim Scholarship	
James E. Cooper		02/06/2026	SPC Alumni Association Scholarship	
James E. Cooper		02/01/2026	SPC Alumni Association Scholarship	
James E. Cooper		02/01/2026	Artemisia Bowden Memorial Endowed Scholarship	
James E. Cooper		02/01/2026	Clarence Norris Endowed Scholarship	
James E. Cooper		02/01/2026	Dr. Adena Williams Loston Presidential Scholarship	
Anonymous		02/01/2026	Annual Fund	
Karen Cooper		02/14/2026	Interim Scholarship	
Catherine F. Coppersmith		02/01/2026	SAC Student Support Fund	
Joseph Coppola		02/01/2026	BAT in Operatons Management Program TRNR	
Angelica D. Coronado		02/04/2026	PAC Fest	
Vanessa C. Corrales		02/01/2026	Mexican American Studies Scholarship Endowment	
Vanessa C. Corrales		02/01/2026	NVC Compassion (President's Unrestricted Fund)	
Vanessa C. Corrales		02/01/2026	Vista Food Pantry	
Christina M. Cortez		02/09/2026	ACCESS Staff Senate Program Fund	
Christina M. Cortez		02/01/2026	Dr. Mordecai & Mrs. Dahpne Brownlee Scholarship	
Christina M. Cortez		02/01/2026	ACCESS Staff Senate Program Fund	
Christopher A. Cortez		02/01/2026	SPC Alumni Association Scholarship	
Federico A. Cortez		02/01/2026	PAC Athletics Program	
Federico A. Cortez		02/01/2026	PAC SHARE Program	
Francisco Cortez		02/01/2026	General Foundation Scholarship Fund	
Francisco Cortez		02/01/2026	Student Leadership Institute - Employee Giving Scholarship	
Francisco Cortez		02/01/2026	P.A.T.H. Scholarship	
Francisco Cortez		02/01/2026	ACCESS Staff Senate Program Fund	
Rebecca Cortez		02/01/2026	Student Emergency Fund	
Andrea Cox		02/27/2026	Interim Scholarship	
Sharon A. Crockett-Ray		02/01/2026	Ralph and Blanche Crockett Memorial Scholarship	
Yolanda R. Crooms		02/01/2026	Employee Benevolence Fund	
Yolanda R. Crooms		02/01/2026	ACCESS Staff Senate Program Fund	
George M. Cross		02/01/2026	General NLC Scholarship	
Christine M. Crowley		02/07/2026	NVC Compassion (President's Unrestricted Fund)	Debra A. Morgan
Tonya R. Crowley		02/01/2026	Empowerment Center Program	
Larry M. Crutsinger		02/01/2026	Employee Benevolence Fund	
Jessica S. Cruz		02/01/2026	General SPC Scholarship	
Jessica S. Cruz		02/01/2026	SPC GED Program Fund	
Jessica S. Cruz		02/01/2026	Child Development (CDA) Training SAC	
Elizabeth D. Cuellar		02/01/2026	Child Care Center	
Sarah I. Cuellar		02/01/2026	AlamoPROMISE Endowment Scholarship	
Sarah I. Cuellar		02/01/2026	Continuing Education Training Gifts Fund	

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Donor Name	Soft Credit Recipient Name	Gift Date	Fund Description	Honor / Memorial Name
Sarah I. Cuellar		02/01/2026	Advocacy Endowed Fund	
Scott D'Amico		02/12/2026	ACCESS Staff Senate Program Fund	
Marika A. Dabney		02/01/2026	Employee Benevolence Fund	
Marika A. Dabney		02/01/2026	Vista Food Pantry	
Ruth A. Dalrymple		02/01/2026	AlamoPROMISE Endowment Scholarship	
Ruth A. Dalrymple		02/01/2026	Annual Fund	
Ruth A. Dalrymple		02/01/2026	General Foundation Scholarship Fund	
Ruth A. Dalrymple		02/01/2026	Student Emergency Fund	
Anthony T. Daniels		02/01/2026	General NLC Scholarship	
Patrick F. Daniels		02/01/2026	SAC Student Support Fund	
Gloria Dauberman		02/01/2026	Janet H. Rangel Memorial Scholarship	
Gloria Dauberman		02/01/2026	P.A.T.H. Scholarship	
Laura E. Davenport		02/01/2026	Resilience Scholarship	
Laura E. Davenport		02/01/2026	NLC President Cares Unrestricted Fund	
Adela M. Davila		02/01/2026	International Education Scholarship	
Arturo Davila		02/01/2026	AlamoPROMISE Endowment Scholarship	
Max Davis		02/01/2026	AlamoPROMISE Endowment Scholarship	
Sylvia M. Davis		02/01/2026	Employee Benevolence Fund	
Sylvia M. Davis		02/01/2026	International Education Scholarship	
Sylvia M. Davis		02/01/2026	Nighthawk Nest Program	
Sylvia M. Davis		02/01/2026	NLC President Cares Unrestricted Fund	
Tamika S. Davis		02/01/2026	General SPC Scholarship	
Randall N. Dawson		02/01/2026	Artemisia Bowden Memorial Endowed Scholarship	
Randall N. Dawson		02/01/2026	Dr. Adena Williams Loston Presidential Scholarship	
Randall N. Dawson		02/01/2026	General SPC Scholarship	
Randall N. Dawson		02/01/2026	Automotive Tech Program Scholarship	
Sylvia G. De Hoyos		02/01/2026	PAC SHARE Program	
Teresa De La Cruz		02/01/2026	Nighthawk Nest Program	
Amber A. De La Garza		02/01/2026	Nighthawk Nest Program	
Pamela S. De La Garza		02/01/2026	General Foundation Scholarship Fund	
Anonymous		02/01/2026	Virginia "Ginny" Stowitts-Traina Fund Endw Prg	
Anonymous		02/01/2026	PAC Career Service Program Fund	
Leticia P. De La Rosa		02/13/2026	Interim Scholarship	
Tiffany De Santiago		02/12/2026	ACCESS Staff Senate Program Fund	
Rosalind K. De Trevino		02/01/2026	President's Unrestricted SAC	
Crystal Deckard		02/18/2026	General Foundation Scholarship Fund	
Cecilia Del Toro		02/01/2026	PAC SHARE Program	
Denise DeLaRosa		02/01/2026	Hispanic Science Majors Scholarship	
Denise DeLaRosa		02/01/2026	SAC Mexican American Studies (MAS) Program	
Esteban Delgado		02/11/2026	NVC Fine and Performing Arts Student Support Program Fund	
Esteban Delgado		02/03/2026	NVC Friends of the Arts General Support	
Vanessa A. DeMont		02/01/2026	Nighthawk Nest Program	
Vanessa A. DeMont		02/01/2026	NLC President Cares Unrestricted Fund	
Jillian L. Denman		02/01/2026	SAC Student Support Fund	
Caprice L. Diaz		02/01/2026	Empowerment Center Program	
Edward Diaz		02/01/2026	Student Emergency Fund	
Edward Diaz		02/01/2026	Dr. Alice Johnson Children's Library	
Hector Diaz		02/18/2026	General Foundation Scholarship Fund	
Mariana A. Diaz		02/01/2026	PAC SHARE Program	
Jaclyn G. Dinscore		02/01/2026	General PAC Scholarship	
Jaclyn G. Dinscore		02/11/2026	ACCESS Staff Senate Program Fund	
LeAnn Dinsdale		02/01/2026	Future Workforce Leaders Scholarship	
Steven W. Doak		02/01/2026	Cybersecurity & Information Technology Scholarship	
Anonymous		02/23/2026	Bellinger-Coleman Black Media Scholarship	
Maureen Doebbler		02/01/2026	NVC Fine and Performing Arts Student Support Program Fund	
Adriana Dominguez		02/10/2026	Interim Scholarship	
Adriana Dominguez		02/01/2026	PAC Athletics Program	
Jessica Dominguez		02/01/2026	PAC LeadHERS	
Jessica Dominguez		02/01/2026	PAC SHARE Program	
Pearl R. Dominguez		02/01/2026	Economic & Workforce Development Program Fund	
Suzette A. Dooley		02/01/2026	Child Care Center	
Tangila C. Dove		02/01/2026	Nighthawk Nest Program	
Tangila C. Dove		02/01/2026	NLC President Cares Unrestricted Fund	
Daniel T. Dow		02/01/2026	PAC SHARE Program	
Lucas W. Dowden		02/01/2026	Nighthawk Nest Program	
Lucas W. Dowden		02/01/2026	Vista Food Pantry	
Lucas W. Dowden		02/01/2026	PAC SHARE Program	
Lucas W. Dowden		02/01/2026	SAC Student Support Fund	
Lucas W. Dowden		02/01/2026	Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity)	
Cheryl A. Drake		02/01/2026	AlamoPROMISE Endowment Scholarship	
Emma Y. Dromgoole		02/01/2026	Music Program PAC	
Annette Duenes		02/01/2026	General SPC Scholarship	
Leticia E. Duncan Brosnan		02/01/2026	Student Emergency Fund	
Paul S. Dunn		02/01/2026	Annual Fund	
Terri D. Dutton		02/01/2026	PAC Nursing Program Fund TR-NR	
Jessica L. Edmiston		02/01/2026	General SPC Scholarship	
Anna M. Edwards		02/01/2026	Artemisia Bowden Memorial Endowed Scholarship	
Rosita Elizondo		02/01/2026	PAC SHARE Program	
Dawn L. Elmore		02/01/2026	James C. Elmore II Memorial Art Scholarship	
Anonymous		02/01/2026	Strategies for Success - Grant in Aid Scholarship	
Anonymous		02/01/2026	SAC Centennial Fund	
Savithra U. Eratne		02/01/2026	Child Care Center	
Susan L. Escobar		02/01/2026	NVC Digital Media Student Program Support	
Britney M. Esparza		02/01/2026	PAC LeadHERS	
Britney M. Esparza		02/01/2026	PAC SHARE Program	
Dimona R. Esparza		02/01/2026	Student Emergency Fund	
Francisco Esparza		02/01/2026	SAC Student Support Fund	
Flor I. Espinosa		02/01/2026	General SPC Scholarship	
Raquel M. Espinosa		02/01/2026	Tailar Kai Matthews Memorial Scholarship	
Juliana M. Esquivel		02/01/2026	General SPC Scholarship	
Stephanie R. Estrada		02/01/2026	AlamoPROMISE Endowment Scholarship	
Stephanie R. Estrada		02/01/2026	Nighthawk Nest Program	
Zoey Estrada		02/12/2026	Interim Scholarship	
Anonymous		02/01/2026	Nighthawk Nest Program	
Anna M. Evans		02/01/2026	Psychology Department Scholarship	
Arbara L. Ezebb		02/13/2026	General SPC Scholarship	
Richard H. Farias		02/01/2026	SAC Centennial Fund	
Richard H. Farias		02/01/2026	Louise and Mike Beldon AlamoPROMISE Endowment	
Rudy R. Farias		02/01/2026	General NLC Scholarship	
Rudy R. Farias		02/01/2026	International Education Scholarship	
Rudy R. Farias		02/01/2026	Nighthawk Nest Program	
Rudy R. Farias		02/01/2026	NLC President Cares Unrestricted Fund	
Moreno Federico		02/01/2026	Annual Fund	
Anonymous		02/01/2026	AlamoPROMISE Endowment Scholarship	
Anonymous		02/01/2026	Annual Fund	
Anonymous		02/01/2026	General Foundation Scholarship Fund	
Anna Lisa Fernandez		02/01/2026	PAC SHARE Program	
Luis M. Fernandez		02/01/2026	PAC LeadHERS	
Luis M. Fernandez		02/01/2026	PAC SHARE Program	
Luis M. Fernandez		02/01/2026	PAC Career Service Program Fund	
Patricia G. Fichter-Patrick		02/01/2026	President's Unrestricted PAC	
Patricia G. Fichter-Patrick		02/01/2026	PAC SHARE Program	
Fidelity Brokerage Services, LLC	David M. Hope	02/04/2026	Jane Hope Education Scholarship	
Fidelity Brokerage Services, LLC	Sally A. First	02/23/2026	Vista Food Pantry	
Fidelity Brokerage Services, LLC	Sally A. First	02/23/2026	Vista Food Pantry	
Domingo J. Figueroa		02/01/2026	AlamoPROMISE Endowment Scholarship	
Domingo J. Figueroa		02/01/2026	General Foundation Scholarship Fund	

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Donor Name	Soft Credit Recipient Name	Gift Date	Fund Description	Honor / Memorial Name
Virginia B. Finster		02/01/2026	Child Care Center	
Firstmark Credit Union		02/05/2026	PAC Fest	
Elke M. Fletes		02/01/2026	AlamoPROMISE Endowment Scholarship	
Christina D. Flores		02/01/2026	PAC SHARE Program	
David R. Flores		02/01/2026	General SAC Scholarship	
Georgia L. Flores		02/01/2026	Nighthawk Nest Program	
Jennifer L. Flores		02/01/2026	PAC Athletics Program	
Jennifer L. Flores		02/01/2026	Ray Ellison Family Center	
Jennifer L. Flores		02/01/2026	PAC SHARE Program	
Jennifer L. Flores		02/01/2026	PAC Athletics Program	
Jorge R. Flores		02/01/2026	Interim Scholarship	
Julieta Flores		02/01/2026	Child Care Center	
Julieta Flores		02/01/2026	SAC Student Support Fund	
Melissa A. Flores		02/01/2026	Interim Scholarship	
Rose M. Flores		02/01/2026	Horticulture Scholarship	
Ruben M. Flores		02/01/2026	Chancellor's Circle of Excellence Fund	
Ruben M. Flores		02/01/2026	GED Empowerment to College Endowed Scholarship	
Sonia D. Flores		02/11/2026	General SPC Scholarship	
Vanessa S. Flores		02/01/2026	Employee Benevolence Fund	
Rosalinda F. Flores Castillo		02/01/2026	Debra A. Morgan Endowed Scholarship	
Veronica Flores Malagon		02/11/2026	Interim Scholarship	
Veronica Flores Malagon		02/13/2026	Interim Scholarship	
Maria S. Flores-Chase		02/01/2026	AlamoPROMISE Endowment Scholarship	
Maria S. Flores-Chase		02/01/2026	General NLC Scholarship	
Maria S. Flores-Chase		02/01/2026	International Education Scholarship	
Maria S. Flores-Chase		02/01/2026	Nighthawk Nest Program	
Maria S. Flores-Chase		02/01/2026	NLC President Cares Unrestricted Fund	
Melissa Flores-Valencia		02/01/2026	Empower ME Program Scholarship	
Tracy Floyd		02/01/2026	Disabled Student Program Fund	
Tracy Floyd		02/01/2026	Student Activities Program Fund	
Tracy Floyd		02/01/2026	SAC Student Support Fund	
Jane E. Focht-Hansen		02/01/2026	SAC Creative Writing Scholarship TR-NR	
Samantha G. Folano		02/01/2026	Palo Alto Alumni Y Amigos Association Scholarship	
Jenny Fonseca		02/01/2026	PAC - Educate South	
Jenny Fonseca		02/01/2026	Ray Ellison Family Center	
Jenny Fonseca		02/01/2026	PAC SHARE Program	
Anonymous		02/01/2026	PAC Athletics Program	
Anonymous		02/01/2026	PAC SHARE Program	
Martin B. Fortner		02/01/2026	NLC President Cares Unrestricted Fund	
Diana A. Franchini		02/01/2026	SAC Student Support Fund	
Kevin Franklin		02/18/2026	Golf Tournament SPC	
Karl R. Frey		02/01/2026	Nighthawk Nest Program	
Paul A. Frisch		02/01/2026	SAC Student Support Fund	
Frost Bank		02/23/2026	Golf Tournament SPC	
Verne Futagawa		02/01/2026	Annual Fund	
Verne Futagawa		02/01/2026	Student Emergency Fund	
Michelle A. Gable		02/01/2026	Black Student Alliance Scholarship	
Brice R. Gabriel		02/01/2026	Ag Capital Campaign Fund Request	
Brice R. Gabriel		02/01/2026	PAC LeadHERS	
Brice R. Gabriel		02/01/2026	President's Unrestricted PAC	
Brice R. Gabriel		02/01/2026	PAC SHARE Program	
Deborah L. Gaitan		02/01/2026	Advocacy Endowed Fund	
Carlos Galindo		02/01/2026	Nighthawk Nest Program	
Arron M. Gallegos		02/01/2026	PAC SHARE Program	
Mia L. Gallegos		02/01/2026	Annual Fund	
Mia L. Gallegos		02/12/2026	ACCESS Staff Senate Program Fund	
Cynthia V. Galvan		02/01/2026	Ag Capital Campaign Fund Request	
Cynthia V. Galvan		02/01/2026	Joan Osborne Memorial Scholarship	
Cynthia V. Galvan		02/01/2026	PAC LeadHERS	
Cynthia V. Galvan		02/01/2026	President's Unrestricted PAC	
Cynthia V. Galvan		02/01/2026	PAC SHARE Program	
Annette Garcia		02/01/2026	NVC Compassion (President's Unrestricted Fund)	
Bethany Garcia		02/17/2026	Interim Scholarship	
Brittany Garcia		02/01/2026	AlamoPROMISE Endowment Scholarship	
Daniz Garcia		02/01/2026	San Antonio peaceCENTER	
Joshua R. Garcia		02/01/2026	BAT in Operatons Management Program TRNR	
Mauricio Garcia		02/01/2026	Angela de Hoyos Scholarship - Mexican American Studies Scholarship	
Mauricio Garcia		02/01/2026	Joan Osborne Memorial Scholarship	
Mauricio Garcia		02/01/2026	PAC SHARE Program	
Mauricio Garcia		02/05/2026	Interim Scholarship	
Michael A. Garcia		02/01/2026	Student Emergency Fund	
Migdalia Garcia		02/01/2026	NVC Compassion (President's Unrestricted Fund)	
Noe N. Garcia		02/01/2026	PAC Athletics Program	
Noe N. Garcia		02/01/2026	PAC SHARE Program	
Noe N. Garcia		02/01/2026	PACMEN- Palo Alto College Male Education Network	
Noe N. Garcia		02/01/2026	PAC Career Service Program Fund	
Ofelia B. Garcia		02/01/2026	International Education Scholarship	
Priscilla G. Garcia		02/01/2026	Annual Fund	
Priscilla G. Garcia		02/01/2026	P.A.T.H. Scholarship	
Tonantzi Garcia		02/14/2026	Interim Scholarship	
Anonymous		02/01/2026	Dr. Veronica R. Garcia Presidential Endowed Scholarship	
Anonymous		02/01/2026	NLC President Cares Unrestricted Fund	
Vincent J. Garcia		02/01/2026	Clarence Norris Endowed Scholarship	
Vincent J. Garcia		02/01/2026	Dr. Adena Williams Loston Presidential Scholarship	
Vincent J. Garcia		02/01/2026	Jessica's Project	
Diann Garza		02/01/2026	SPC Nursing Education Department Faculty Memoriam Scholarship	
Elena S. Garza		02/01/2026	PAC SHARE Program	
Fredrick Garza		02/25/2026	Golf Tournament SPC	
Laura T. Garza		02/01/2026	David E Mrizek Endowed Scholarship Fund	
Laura T. Garza		02/01/2026	Dr. Barbara Strain Memorial Scholarship	
Laura T. Garza		02/01/2026	Ron Lucke Speech Drama Endowed Scholarship	
Laura T. Garza		02/01/2026	Seats of Support Program Support Fund	
Laura T. Garza		02/01/2026	SAC Drama Program Fund	
Philip R. Garza		02/01/2026	Dr. Adena Williams Loston Presidential Scholarship	
Philip R. Garza		02/01/2026	General SPC Scholarship	
Anonymous		02/01/2026	PAC Athletics Program	
Anonymous		02/01/2026	President's Unrestricted PAC	
Vanessa A. Garza		02/01/2026	Employee Benevolence Fund	
Frances Garza-Alvarado		02/07/2026	Fabulous GED Brunch Event	
Pamela D. Gauna		02/01/2026	NLC College Mentoring Program	
Pamela D. Gauna		02/01/2026	General NLC Scholarship	
Pamela D. Gauna		02/01/2026	Nighthawk Nest Program	
Edward D. Gayden		02/01/2026	General SPC Scholarship	
Mary H. Gentry		02/25/2026	Golf Tournament SPC	
Leslie B. Germer		02/01/2026	General NLC Scholarship	
Leslie B. Germer		02/01/2026	Nighthawk Nest Program	
Lyndsy Gholson		02/01/2026	Alpha Kappa Alpha Sorority, Inc. HBCU Endowed Scholarship	
Gilbane Building Company		02/24/2026	SAC Centennial Fund	
Matthew Gillette		02/17/2026	Interim Scholarship	
Dennis J. Gittinger		02/01/2026	NVC Compassion (President's Unrestricted Fund)	
George H. Gittinger		02/01/2026	NVC Compassion (President's Unrestricted Fund)	
George H. Gittinger		02/01/2026	Tailar Kai Matthews Memorial Scholarship	
Lloyd A. Godin		02/01/2026	SAC Honors Academy	
Lloyd A. Godin		02/01/2026	SAC Honors Academy Scholarship	
Lloyd A. Godin		02/01/2026	Rea & Barbara Hinrichs Endowed Scholarship	
Lloyd A. Godin		02/01/2026	SACMEN Program Fund	
Diane Goebel		02/19/2026	Automotive Tech Program Scholarship	Leonard A. Thomas

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Donor Name	Soft Credit Recipient Name	Gift Date	Fund Description	Honor / Memorial Name
Deretha R. Goforth		02/11/2026	General SPC Scholarship	
Deretha R. Goforth		02/01/2026	Dr. Dee and Zella Rainey Scholarship	
Gabrille Gomez		02/05/2026	Interim Scholarship	
Mary K. Gomez		02/01/2026	AlamoPROMISE Endowment Scholarship	
Mary K. Gomez		02/01/2026	Student Emergency Fund	
Victor M. Gomez		02/01/2026	Nighthawk Nest Program	
Abel R. Gonzales		02/01/2026	AlamoPROMISE Endowment Scholarship	
Abel R. Gonzales		02/01/2026	General Foundation Scholarship Fund	
Antoinette Gonzales		02/01/2026	Children's Library Activity Fund	
Antoinette Gonzales		02/01/2026	Horticulture Scholarship	
Antoinette Gonzales		02/01/2026	PAC SHARE Program	
Antoinette Gonzales		02/01/2026	PACMEN- Palo Alto College Male Education Network	
Antoinette Gonzales		02/01/2026	BAT in Operatons Management Program TRNR	
Antonia M. Gonzales		02/01/2026	Student Emergency Fund	
Arlene R. Gonzales		02/01/2026	ACCESS Staff Senate Program Fund	
Brenda Gonzales		02/01/2026	David E Mrizek Endowed Scholarship Fund	
Jonathon R. Gonzales		02/01/2026	NVC Compassion (President's Unrestricted Fund)	
Jonathon R. Gonzales		02/01/2026	Vista Food Pantry	
Michael Gonzales		02/14/2026	Interim Scholarship	
Michael J. Gonzales		02/01/2026	General SPC Scholarship	
Nancy K. Gonzales		02/01/2026	PAC Athletics Program	
Nancy K. Gonzales		02/01/2026	PAC SHARE Program	
Anonymous		02/01/2026	AlamoPROMISE Endowment Scholarship	
Rosanne Gonzales		02/19/2026	Charles Fink Caregiver Award of Excellence Endowed Scholarship	Charles Fink
Anonymous		02/01/2026	Dennis Gittinger Endowed Scholarship for Mathematics	
Anonymous		02/01/2026	Beverly Evans Memorial NVC Student Live Scholarship	
Anonymous		02/01/2026	Javier Guerra Formative Endowed Scholarship TRNR	
Valerie Gonzales		02/01/2026	PAC LeadHERS	
Valerie Gonzales		02/01/2026	PAC SHARE Program	
Alejandra M. Gonzalez		02/01/2026	Annual Fund	
Elena Gonzalez		02/17/2026	Interim Scholarship	
Erron Y. Gonzalez		02/01/2026	Bits 'n Bytes PAC	
Erron Y. Gonzalez		02/01/2026	PAC STEM Center Fund	
Evelyn Gonzalez		02/01/2026	PAC LeadHERS	
Evelyn Gonzalez		02/01/2026	President's Unrestricted PAC	
Evelyn Gonzalez		02/01/2026	PAC SHARE Program	
Myrella G. Gonzalez		02/01/2026	AlamoPROMISE Endowment Scholarship	
Myrella G. Gonzalez		02/01/2026	Annual Fund	
Myrella G. Gonzalez		02/01/2026	Dr. Elizabeth Garza Memorial Endowed Scholarship	
Myrella G. Gonzalez		02/01/2026	Employee Benevolence Fund	
Myrella G. Gonzalez		02/01/2026	General Foundation Scholarship Fund	
Myrella G. Gonzalez		02/01/2026	Student Emergency Fund	
Myrella G. Gonzalez		02/01/2026	General PAC Scholarship	
Myrella G. Gonzalez		02/01/2026	Joan Osborne Memorial Scholarship	
Myrella G. Gonzalez		02/01/2026	P.A.T.H. Scholarship	
Sheyla Gonzalez		02/01/2026	International Education Scholarship	
Stephanie Gonzalez		02/05/2026	Interim Scholarship	
Amanda M. Gorrell		02/01/2026	NVC Compassion (President's Unrestricted Fund)	
Amanda M. Gorrell		02/01/2026	Vista Food Pantry	
Amanda M. Gorrell		02/01/2026	NVC Fine and Performing Arts Student Support Program Fund	
Laurie M. Granado		02/01/2026	General SAC Scholarship	
Heidi B. Granger		02/01/2026	AlamoPROMISE Endowment Scholarship	
Jasmyne L. Graybill		02/01/2026	The Reno-Raymond Formative Endowed Scholarship for Visual & Performing Arts	
Greater Texas Foundation		02/23/2026	NLC 2023 Cohort Initiative Program TR-NR	
Avery Green		02/19/2026	General Foundation Scholarship Fund	
Sigrid K. Greene		02/01/2026	NVC Compassion (President's Unrestricted Fund)	
Stacy R. Greene		02/01/2026	AlamoPROMISE Endowment Scholarship	
Carla P. Greszler-Gomez		02/01/2026	General NVC Scholarship	
Carla P. Greszler-Gomez		02/01/2026	San Antonio peaceCENTER	
Carla P. Greszler-Gomez		02/01/2026	Vista Food Pantry	
Veronica M. Griego		02/01/2026	Dr. Adena Williams Loston Presidential Scholarship	
Veronica M. Griego		02/01/2026	General SPC Scholarship	
Michael Grillo		02/01/2026	Employee Benevolence Fund	
Michael Grillo		02/01/2026	Student Emergency Fund	
Justin M. Gross		02/01/2026	PAC SHARE Program	
Barbara R. Guerra		02/01/2026	Psychology Department Scholarship	
Geraldo R. Guerra		02/01/2026	Men Empowerment Network (MEN) Scholarship	
Gloria M. Guerra		02/01/2026	Artemisia Bowden Memorial Endowed Scholarship	
Gloria M. Guerra		02/01/2026	Dr. Adena Williams Loston Presidential Scholarship	
Yalitza P. Guerra		02/01/2026	Mexican American Studies Scholarship Endowment	
Monica P. Guerrero		02/01/2026	Automotive Tech Program Scholarship	
Russell Guerrero		02/01/2026	Empowerment Center Program	
Russell Guerrero		02/01/2026	General SAC Scholarship	
Russell Guerrero		02/01/2026	SAC Student Support Fund	
Russell Guerrero		02/01/2026	SAC Centennial Fund	
Brenda M. Guerrero Juarez		02/01/2026	Student Emergency Fund	
Daisy Guevara		02/01/2026	SAC GED Fund	
Nancy G. Guevara		02/01/2026	General NVC Scholarship	
Nancy G. Guevara		02/01/2026	Mexican American Studies Scholarship Endowment	
Nancy G. Guevara		02/01/2026	NVC Fine and Performing Arts Student Support Program Fund	
Lindsay D. Guinn		02/01/2026	SAC Student Support Fund	
Anonymous		02/04/2026	Automotive Tech Program Scholarship	Leonard A. Thomas
Santos C. Gutierrez		02/01/2026	PAC - Educate South	
Santos C. Gutierrez		02/01/2026	General PAC Scholarship	
Santos C. Gutierrez		02/01/2026	Samantha Tapia Formative Endowed Scholarship	
Santos C. Gutierrez		02/01/2026	PAC SHARE Program	
Santos C. Gutierrez		02/01/2026	PACMEN- Palo Alto College Male Education Network	
Araceli Guzman		02/14/2026	Interim Scholarship	
Jenifer O. Guzman		02/14/2026	Interim Scholarship	
Ronda K. Hageman		02/10/2026	Interim Scholarship	
Angela B. Hager		02/01/2026	The Reno-Raymond Formative Endowed Scholarship for Visual & Performing Arts	
Hilda Hali		02/13/2026	Interim Scholarship	
Marsha P. Hall		02/01/2026	Artemisia Bowden Memorial Endowed Scholarship	
Steven L. Hall		02/12/2026	ACCESS Staff Senate Program Fund	
Steven L. Hall		02/12/2026	ACCESS Staff Senate Program Fund	
W. W. Hall		02/23/2026	AlamoPROMISE Endowment Scholarship	
Mustafa M. Hamdan		02/01/2026	PAC SHARE Program	
Sabrina I. Hammel		02/01/2026	Faculty Endowment Scholarship	
Sabrina I. Hammel		02/01/2026	General NLC Scholarship	
Sabrina I. Hammel		02/01/2026	Nighthawk Nest Program	
Sabrina I. Hammel		02/01/2026	NLC President Cares Unrestricted Fund	
Chad L. Hammond		02/01/2026	General SPC Scholarship	
Lacy Hampton		02/23/2026	Golf Tournament SPC	
Lacy Hampton		02/01/2026	AlamoPROMISE Endowment Scholarship	
Lacy Hampton		02/01/2026	Artemisia Bowden Memorial Endowed Scholarship	
Lacy Hampton		02/01/2026	Clarence Norris Endowed Scholarship	
Lacy Hampton		02/01/2026	Dr. Adena Williams Loston Presidential Scholarship	
Barbara Harding		02/13/2026	Louise and Mike Beldon AlamoPROMISE Endowment	
Caroline V. Haring		02/11/2026	Interim Scholarship	
Caroline V. Haring		02/01/2026	PAC SHARE Program	
Andrew Harris		02/01/2026	KSYM Program	Mark Harris
Kenneth E. Harris		02/01/2026	PAC SHARE Program	
Anonymous		02/01/2026	PAC LeadHERS	
Anonymous		02/01/2026	PAC SHARE Program	
Christopher R. Harrison		02/01/2026	NVC Compassion (President's Unrestricted Fund)	
Christopher R. Harrison		02/01/2026	Vista Food Pantry	
Aileen M. Hartfield		02/01/2026	Artemisia Bowden Memorial Endowed Scholarship	

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Donor Name	Soft Credit Recipient Name	Gift Date	Fund Description	Honor / Memorial Name
Shawn W. Harward		02/01/2026	NVC Compassion (President's Unrestricted Fund)	
Shawn W. Harward		02/01/2026	Vista Food Pantry	
Shawn W. Harward		02/01/2026	Javier Guerra Formative Endowed Scholarship TRNR	
Teri A. Haye		02/01/2026	Artemisia Bowden Memorial Endowed Scholarship	
Vickie Hayes		02/14/2026	Interim Scholarship	
Vickie Hayes		02/14/2026	Interim Scholarship	
Holly D. Hebert-Guinn		02/01/2026	Dr. Adena Williams Loston Presidential Scholarship	
Shannon Helferty		02/12/2026	ACCESS Staff Senate Program Fund	
Alejandro Hernandez		02/01/2026	Annual Fund	
Gina L. Hernandez		02/01/2026	SAC Student Support Fund	
Gloria P. Hernandez		02/01/2026	SPC Alumni Association Scholarship	
Gloria P. Hernandez		02/01/2026	Artemisia Bowden Memorial Endowed Scholarship	
Hector M. Hernandez		02/01/2026	AlamoPROMISE Endowment Scholarship	
Hector M. Hernandez		02/01/2026	General Foundation Scholarship Fund	
Julian Hernandez		02/05/2026	PAC Athletics Program	
Marilyn Hernandez		02/01/2026	PAC Athletics Program	
Marilyn Hernandez		02/01/2026	PAC LeadHERS	
Marilyn Hernandez		02/01/2026	PAC SHARE Program	
Mary Hernandez		02/12/2026	ACCESS Staff Senate Program Fund	
Mia Hernandez		02/05/2026	Interim Scholarship	
Stephanie Hernandez		02/01/2026	PAC Athletics Program	
Cynthia D. Hernandez-Guerra		02/01/2026	Men Empowerment Network (MEN) Scholarship	
Jaime Herrera		02/01/2026	Student Emergency Fund	
Pamela L. Herrington-Moriarty		02/01/2026	General Foundation Scholarship Fund	
Diane C. Hester		02/01/2026	Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity)	
Phillip L. Hicks		02/01/2026	General NLC Scholarship	
Hilltop Securities, Inc.	Raul Villasenor	02/24/2026	Interim Program	
Carolyn J. Hilton		02/01/2026	Rea & Barbara Hinrichs Endowed Scholarship	
Robert R. Hines		02/01/2026	PAC SHARE Program	
Anonymous		02/01/2026	Annual Fund	
Jodi P. Holschuh		02/18/2026	General Foundation Scholarship Fund	
HOLT Group		02/24/2026	Mosaico AlamoPROMISE Event	
Christina R. Horton		02/01/2026	Empowerment Center Program	
Kimberly House		02/19/2026	General Foundation Scholarship Fund	
Milton J. Howard		02/01/2026	NVC Compassion (President's Unrestricted Fund)	
Jennifer R. Huebenthal		02/01/2026	PAC SHARE Program	
Jennifer R. Huebenthal		02/01/2026	Upward Bound Bridge Scholarship	
Diana J. Huerta		02/01/2026	Upward Bound Bridge Scholarship	
Raquel C. Hughes		02/12/2026	ACCESS Staff Senate Program Fund	
Jessica Humann		02/01/2026	Children's Library Activity Fund	
Jessica Humann		02/01/2026	PAC - Educate South	
Jessica Humann		02/01/2026	General PAC Scholarship	
Jessica Humann		02/01/2026	President's Unrestricted PAC	
Jessica Humann		02/01/2026	PAC SHARE Program	
Jessica Humann		02/01/2026	Taylor & Ronda Chandler Math & Sciences Endowed Scholarship	
Anonymous		02/01/2026	Joan Osborne Memorial Scholarship	
Anonymous		02/01/2026	General SPC Scholarship	
Ta'laya M. Hunt		02/01/2026	General NLC Scholarship	
Melissa Huron Mejia		02/01/2026	PAC LeadHERS	
Melissa Huron Mejia		02/01/2026	PAC SHARE Program	
Clare Iannelli		02/01/2026	Men Empowerment Network (MEN) Scholarship	
Jessica M. Ibarra		02/01/2026	PAC Adult Learning Academy GED Scholarship	
Jessica M. Ibarra		02/01/2026	Janie M. Gonzalez Webhead STEM Scholarship	
Jessica M. Ibarra		02/01/2026	PAC SHARE Program	
Leroy Ibarra		02/01/2026	PAC Athletics Program	
Leroy Ibarra		02/01/2026	PAC SHARE Program	
Leticia C. Inocencio		02/01/2026	PAC LeadHERS	
Leticia C. Inocencio		02/01/2026	PAC SHARE Program	
Institute for Evidence-Based Change		02/02/2026	Chancellor's Circle of Excellence Fund	
Anonymous		02/01/2026	Dr. Adena Williams Loston Presidential Scholarship	
Mako Ivory		02/27/2026	Interim Scholarship	
Chunnisee T. Jackson		02/01/2026	Artemisia Bowden Memorial Endowed Scholarship	
Anonymous		02/10/2026	Interim Scholarship	
Kort E. Jackson		02/01/2026	Dr. Homer Guevara, Jr./ CPS Energy Endowment Fund	
Kort E. Jackson		02/01/2026	Dr. Jacqueline Claunch Legacy Endowed Formative Scholarship	
Kort E. Jackson		02/01/2026	NVC Friends of the Arts General Support	
Kort E. Jackson		02/01/2026	General NVC Scholarship	
Kort E. Jackson		02/01/2026	Mexican American Studies Scholarship Endowment	
Kort E. Jackson		02/01/2026	NVC Compassion (President's Unrestricted Fund)	
Kort E. Jackson		02/01/2026	Robert G. Marbut Jr Endowed Scholarship	
Kort E. Jackson		02/01/2026	San Antonio peaceCENTER	
Kort E. Jackson		02/01/2026	Vista Food Pantry	
Kort E. Jackson		02/01/2026	NVC Fine and Performing Arts Student Support Program Fund	
Kort E. Jackson		02/01/2026	Jane Moser Drum Encouragement Endowment Program	
Jorg-Micha Jahn		02/01/2026	Dr. Adena Williams Loston Presidential Scholarship	
Melinda A. Jalufka		02/01/2026	General SPC Scholarship	
Staci M. Janous		02/01/2026	PAC Athletics Program	
Elaine D. Jansky		02/01/2026	NVC Fine and Performing Arts Student Support Program Fund	
Aaron Jarvis		02/19/2026	KSYM Program	
Jefferson Bank		02/11/2026	PAC Fest	
Angelic Jimenez		02/13/2026	Interim Scholarship	
Angelic Jimenez		02/27/2026	Interim Scholarship	
Angelic Jimenez		02/27/2026	Interim Scholarship	
Joe A. Gamez Law Firm, PC		02/24/2026	Mosaico AlamoPROMISE Event	
Joe A. Gamez Law Firm, PC		02/17/2026	PAC Fest	
Shannon K. Johns		02/01/2026	SPC Alumni Association Scholarship	
Shannon K. Johns		02/01/2026	Artemisia Bowden Memorial Endowed Scholarship	
Shannon K. Johns		02/01/2026	Clarence Norris Endowed Scholarship	
Shannon K. Johns		02/01/2026	Dr. Adena Williams Loston Presidential Scholarship	
Shannon K. Johns		02/01/2026	General SPC Scholarship	
Alvin Johnson		02/18/2026	General Foundation Scholarship Fund	
Darlene T. Johnson		02/01/2026	Samantha Tapia Formative Endowed Scholarship	
Darlene T. Johnson		02/01/2026	Taylor & Ronda Chandler Math & Sciences Endowed Scholarship	
Darlene T. Johnson		02/01/2026	STEM SPC Scholarship	
David E. Johnson		02/12/2026	SAC Student Support Fund	
George H. Johnson		02/01/2026	President's Unrestricted SPC	
Leah Joiner		02/13/2026	Interim Scholarship	
Samantha N. Joiner-Arellano		02/14/2026	Interim Scholarship	
Elisabeth S. Jones		02/01/2026	NVC Compassion (President's Unrestricted Fund)	
Sarah S. Jones		02/01/2026	Architecture Education Program	
Sarah S. Jones		02/01/2026	Art Department Gift Fund Program	
Sarah S. Jones		02/01/2026	KSYM Program	
Sarah S. Jones		02/01/2026	Music Program SAC	
Timothy A. Jones		02/01/2026	NVC Fine and Performing Arts Student Support Program Fund	
Anabel Jorge		02/01/2026	General SPC Scholarship	
Allison Joubert		02/01/2026	Artemisia Bowden Memorial Endowed Scholarship	
Lisa M. Juarez		02/01/2026	PAC Athletics Program	
Lisa M. Juarez		02/01/2026	PAC SHARE Program	
Jonathan Kang		02/01/2026	PAC Athletics Program	
Kangaroo Court Restaurants of Texas		02/23/2026	THCA Program and Student Support Emergency Fund (SA Hotel Lodging Needy)	William D. Thornton
Jeffrey Karnes		02/01/2026	General SPC Scholarship	
Yuko Kawabe		02/01/2026	General SAC Scholarship	
Amanda Keammerer		02/14/2026	Interim Scholarship	
Nancy L. Keammerer		02/14/2026	Interim Scholarship	
Darcy A. Keene		02/01/2026	Vista Food Pantry	
Larry Keller		02/18/2026	Golf Tournament SPC	
Andrea R. Kephart		02/01/2026	SAC Student Support Fund	

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Donor Name	Soft Credit Recipient Name	Gift Date	Fund Description	Honor / Memorial Name
Diana C. Kersey		02/01/2026	NVC Compassion (President's Unrestricted Fund)	
Diana C. Kersey		02/01/2026	Vista Food Pantry	
Diana C. Kersey		02/01/2026	NVC Fine and Performing Arts Student Support Program Fund	
Suraya Khan		02/01/2026	Child Care Center	
Suraya Khan		02/01/2026	G.A.L.A. (Gay & Lesbian Association) Scholarship	
Suraya Khan		02/01/2026	General SAC Scholarship	
Suraya Khan		02/01/2026	SAC Student Support Fund	
Ruthanne R. Kiefer		02/01/2026	Faculty Endowment Scholarship	
Ruthanne R. Kiefer		02/01/2026	Nighthawk Nest Program	
Anonymous		02/01/2026	General SPC Scholarship	
Linda D. King		02/01/2026	SPC Nursing Education Department Faculty Memoriam Scholarship	
Julie Kirkland-Poirier		02/01/2026	International Education Scholarship	
Julie Kirkland-Poirier		02/01/2026	Nighthawk Nest Program	
Emily Knowles		02/09/2026	Interim Scholarship	
Jeffrey W. Koch		02/01/2026	Ag Capital Campaign Fund Request	
Jerry D. Koch		02/01/2026	NVC Compassion (President's Unrestricted Fund)	
Stacie R. Koonhow		02/11/2026	General SPC Scholarship	
Todd A. Kopas		02/01/2026	Annual Fund	
Missy Kunze		02/20/2026	General Foundation Scholarship Fund	
Anna M. Kuwamura		02/01/2026	Student Emergency Fund	
Caroline Kuyumcuoglu		02/01/2026	Dr. Jacqueline Claunch Legacy Endowed Formative Scholarship	
Yessica E. Labay		02/14/2026	Interim Scholarship	
James S. Labranche		02/01/2026	Annual Fund	
Patricia A. Lamson		02/01/2026	SPC Alumni Association Scholarship	
Patricia A. Lamson		02/01/2026	Dr. Adena Williams Loston Presidential Scholarship	
Richard D. Landin		02/01/2026	Artemisia Bowden Memorial Endowed Scholarship	
Richard D. Landin		02/01/2026	Dr. Adena Williams Loston Presidential Scholarship	
Elizabeth A. Lane		02/01/2026	Police Officer Training SAC	
Alma P. Langley		02/01/2026	SAC Centennial Fund	
John A. Langley		02/01/2026	Annual Fund	
Langley & Banack, Inc.		02/23/2026	Golf Tournament SPC	
Seve R. Lara		02/14/2026	Interim Scholarship	
Valery B. Lara		02/01/2026	General SAC Scholarship	
Valery B. Lara		02/01/2026	President's Unrestricted SAC	
Kara D. Larkan-Skinner		02/01/2026	Annual Fund	
George R. Laughead		02/01/2026	Annual Fund	
Teresa M. Laughlin-Hopwood		02/19/2026	General Foundation Scholarship Fund	
Wesley B. Lay		02/01/2026	Bellinger-Coleman Black Media Scholarship	
Wesley B. Lay		02/01/2026	Black Student Alliance Scholarship	
Wesley B. Lay		02/01/2026	Texas Public Radio Scholarship	
Javier L. Leal		02/01/2026	Employee Benevolence Fund	
Javier L. Leal		02/01/2026	The Reno-Raymond Formative Endowed Scholarship for Visual & Performing Arts	
Christine Leclerc		02/01/2026	SAC Student Support Fund	
LED Electric and Lighting Contractors		02/03/2026	LED Electric and Lighting Scholarship	
Paul B. Lede		02/11/2026	General SPC Scholarship	
Paul B. Lede		02/01/2026	Dr. Adena Williams Loston Presidential Scholarship	
Julian Ledesma		02/01/2026	AlamoPROMISE Endowment Scholarship	
Julian Ledesma		02/01/2026	General Foundation Scholarship Fund	
Julian Ledesma		02/01/2026	PAC LeadHERS	
Julian Ledesma		02/12/2026	ACCESS Staff Senate Program Fund	
Jonathan A. Lee		02/01/2026	SAC Honors Academy	
Minkyung Lee		02/01/2026	NVC Friends of the Arts General Support	
Patrick R. Lee		02/01/2026	PAC Athletics Program	
Patrick R. Lee		02/01/2026	PAC SHARE Program	
Sydney LeFlore Murphy		02/18/2026	General Foundation Scholarship Fund	
Judah M. Leggett		02/01/2026	Nighthawk Nest Program	
Judah M. Leggett		02/01/2026	NLC President Cares Unrestricted Fund	
Judah M. Leggett		02/01/2026	The Reno-Raymond Formative Endowed Scholarship for Visual & Performing Arts	
Christina M. Licea		02/01/2026	PAC Athletics Program	
Christina M. Licea		02/01/2026	President's Unrestricted PAC	
Christina M. Licea		02/01/2026	PAC SHARE Program	
Joseph A. Liedecke		02/01/2026	SAC Student Support Fund	
Gary Livingston		02/18/2026	General Foundation Scholarship Fund	
Brian A. Logan		02/01/2026	SPC Alumni Association Scholarship	
Mary Long		02/13/2026	Interim Scholarship	
Gina M. Lopez		02/01/2026	Employee Benevolence Fund	
Kristina S. Lopez		02/01/2026	Child Care Center	
Kristina S. Lopez		02/01/2026	General SAC Scholarship	
Kristina S. Lopez		02/01/2026	SAC Student Support Fund	
Lyza-Ann Lopez		02/18/2026	General Foundation Scholarship Fund	
Maribel C. Lopez		02/01/2026	PAC SHARE Program	
Nidia C. Lopez		02/01/2026	PAC LeadHERS	
Nidia C. Lopez		02/01/2026	PAC SHARE Program	
Priscilla P. Lopez		02/01/2026	President's Unrestricted PAC	
Rudolph R. Lopez		02/01/2026	Student Emergency Fund	
Valerie Lopez		02/14/2026	Interim Scholarship	
Jessica Lorenzi		02/01/2026	P.A.T.H. Scholarship	
Adena W. Loston		02/01/2026	Dr. Adena Williams Loston Presidential Scholarship	
Stella Lovato		02/01/2026	ECO-Centro Program	
Stella Lovato		02/01/2026	Scobee Education Center Programs	
Ricardo H. Lowe		02/01/2026	AlamoPROMISE Endowment Scholarship	
Ricardo H. Lowe		02/01/2026	Annual Fund	
Ricardo H. Lowe		02/01/2026	Employee Benevolence Fund	
Ricardo H. Lowe		02/01/2026	General Foundation Scholarship Fund	
Ricardo H. Lowe		02/01/2026	Student Emergency Fund	
Ricardo H. Lowe		02/01/2026	Empowerment Center Program	
Ricardo H. Lowe		02/01/2026	General SAC Scholarship	
Ricardo H. Lowe		02/01/2026	President's Unrestricted SAC	
Ricardo H. Lowe		02/01/2026	Seats of Support Program Support Fund	
Ricardo H. Lowe		02/01/2026	SAC Student Support Fund	
Rachel Lowrance		02/20/2026	General Foundation Scholarship Fund	
Sara M. Lozano		02/01/2026	Mexican American Studies Scholarship Endowment	
Sara M. Lozano		02/01/2026	NVC Compassion (President's Unrestricted Fund)	
Sara M. Lozano		02/01/2026	Vista Food Pantry	
Sara M. Lozano		02/01/2026	NVC Fine and Performing Arts Student Support Program Fund	
Donald R. Lucas		02/01/2026	Tailar Kai Matthews Memorial Scholarship	
Jacqueline Lucero		02/01/2026	General Foundation Scholarship Fund	
Jacqueline Lucero		02/01/2026	Student Emergency Fund	
Jacqueline Lucero		02/01/2026	ACCESS Staff Senate Program Fund	
Megan V. Lucio		02/01/2026	SAC Student Support Fund	
Joseph R. Luedecke		02/01/2026	Nighthawk Nest Program	
Michelle V. Lugalia-Hollon		02/01/2026	Annual Fund	
Claudia Luna		02/14/2026	Interim Scholarship	
Janet Luna		02/13/2026	Interim Scholarship	
Mary Helen Luna		02/01/2026	PAC LeadHERS	
Mary Helen Luna		02/01/2026	PAC SHARE Program	
Robin L. Lund		02/01/2026	Mexican American Studies Scholarship Endowment	
Robin L. Lund		02/01/2026	NVC Compassion (President's Unrestricted Fund)	
Robin L. Lund		02/01/2026	Vista Food Pantry	
Robin L. Lund		02/01/2026	Javier Guerra Formative Endowed Scholarship TRNR	
Robin L. Lund		02/18/2026	ACCESS Staff Senate Program Fund	
Sabrina D. Macal-Polasek		02/01/2026	SAC Student Support Fund	
Aimee Maceyko		02/01/2026	PAC SHARE Program	
Desaree S. Machuca		02/01/2026	NLC President Cares Unrestricted Fund	
Richard Magallanez-Flowers		02/01/2026	President's Unrestricted SAC	
Miriam Magdaleno		02/01/2026	PAC SHARE Program	
Taraneh Maghsoodi-Zahedi		02/01/2026	President's Unrestricted PAC	

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Donor Name	Soft Credit Recipient Name	Gift Date	Fund Description	Honor / Memorial Name
Anonymous		02/01/2026	PAC SHARE Program	
Caroline Mains		02/13/2026	Interim Scholarship	
Christopher M. Maldonado		02/01/2026	Annual Fund	
Jose F. Maldonado		02/01/2026	Nighthawk Nest Program	
Lauryn L. Maldonado		02/01/2026	PAC SHARE Program	
Matthew G. Maldonado		02/01/2026	Child Care Center	
Matthew G. Maldonado		02/01/2026	SAC Student Support Fund	
Michele L. Maldonado		02/01/2026	Nighthawk Nest Program	
Gerald F. Manahan		02/01/2026	Gerald Manahan Student Supplies Program Fund	
David Mancha		02/01/2026	PAC LeadHERS	
David Mancha		02/01/2026	PAC SHARE Program	
Anonymous		02/01/2026	Vista Food Pantry	
Anonymous		02/01/2026	Javier Guerra Formative Endowed Scholarship TRNR	
Sara Mann		02/01/2026	AlamoPROMISE Endowment Scholarship	
Sara Mann		02/01/2026	Student Emergency Fund	
Loretta B. Manning		02/01/2026	Janet H. Rangel Memorial Scholarship	
Alberto W. Mares		02/27/2026	Interim Scholarship	
Virginia C. Mares		02/01/2026	NVC Compassion (President's Unrestricted Fund)	
Virginia C. Mares		02/01/2026	Vista Food Pantry	
Jennifer D. Marks		02/01/2026	The Reno-Raymond Formative Endowed Scholarship for Visual & Performing Arts	
Mary M. Marlowe		02/01/2026	Mexican American Studies Scholarship Endowment	
Mary M. Marlowe		02/01/2026	San Antonio peaceCENTER	
Mary M. Marlowe		02/01/2026	Vista Food Pantry	
Mary M. Marlowe		02/01/2026	NVC Fine and Performing Arts Student Support Program Fund	
Delilah L. Marquez		02/01/2026	PAC Athletics Program	
Delilah L. Marquez		02/01/2026	Interim Program	
Deborah M. Martin		02/01/2026	General Foundation Scholarship Fund	
Deborah M. Martin		02/01/2026	General NLC Scholarship	
Deborah M. Martin		02/01/2026	General NVC Scholarship	
Deborah M. Martin		02/01/2026	General PAC Scholarship	
Deborah M. Martin		02/01/2026	ECO-Centro Program	
Deborah M. Martin		02/01/2026	Scobee Education Center Programs	
Deborah M. Martin		02/01/2026	General SPC Scholarship	
John R. Martin		02/01/2026	President's Unrestricted SPC	
Louisa P. Martin		02/01/2026	AlamoPROMISE Endowment Scholarship	
Alyssa Martinez		02/13/2026	Interim Scholarship	
Cesar Martinez		02/01/2026	President's Unrestricted PAC	
Christopher L. Martinez		02/10/2026	Interim Scholarship	
Connie M. Martinez		02/01/2026	PAC Athletics Program	
Connie M. Martinez		02/01/2026	PAC SHARE Program	
Debra A. Martinez		02/01/2026	Joe & Josie Garcia Scholarship	
Gennifer M. Martinez		02/14/2026	Interim Scholarship	
Gilbert Martinez		02/01/2026	Mexican American Studies Scholarship Endowment	
Gilbert Martinez		02/01/2026	NVC Compassion (President's Unrestricted Fund)	
JoAnn Martinez		02/11/2026	General SPC Scholarship	
Jocelyn A. Martinez		02/01/2026	PAC SHARE Program	
Lisa M. Martinez		02/01/2026	Javier Guerra Formative Endowed Scholarship TRNR	
Louis E. Martinez		02/01/2026	PAC Athletics Program	
Louis E. Martinez		02/01/2026	PAC LeadHERS	
Louis E. Martinez		02/01/2026	PAC SHARE Program	
Nathaniel V. Martinez		02/01/2026	General SPC Scholarship	
Paul G. Martinez		02/01/2026	Javier Guerra Formative Endowed Scholarship TRNR	
Rachell L. Martinez		02/01/2026	PAC Journalism/Mass Communications Program	
Rachell L. Martinez		02/01/2026	Palo Alto Alumni Y Amigos Association Scholarship	
Valerie Martinez		02/01/2026	PAC LeadHERS	
Valerie Martinez		02/01/2026	Music Program PAC	
Victoria N. Martinez		02/01/2026	Javier Guerra Formative Endowed Scholarship TRNR	
Michelle R. Massey		02/18/2026	General Foundation Scholarship Fund	
Jacqueline N. Mata		02/01/2026	Empowerment Center Program	
Jacqueline N. Mata		02/01/2026	SAC Student Support Fund	
Tonya Maxwell		02/01/2026	Dr. Adena Williams Loston Presidential Scholarship	
Tonya Maxwell		02/01/2026	General SPC Scholarship	
Sarah B. May		02/02/2026	Jack Stone Award for New Music	
Anonymous		02/01/2026	AlamoPROMISE Endowment Scholarship	
Anonymous		02/01/2026	General Foundation Scholarship Fund	
Anonymous		02/01/2026	Student Emergency Fund	
Paula L. Mc Kenna		02/01/2026	Dr. Said Fariabi Memorial Endowed Scholarship	
Sam H. McCall		02/01/2026	SPC Alumni Association Scholarship	
Sam H. McCall		02/01/2026	Artemisia Bowden Memorial Endowed Scholarship	
Sam H. McCall		02/01/2026	Clarence Norris Endowed Scholarship	
Sam H. McCall		02/01/2026	Dr. Adena Williams Loston Presidential Scholarship	
Sam H. McCall		02/01/2026	General SPC Scholarship	
Jana McCarthy		02/19/2026	General Foundation Scholarship Fund	
Thomas N. McCrary		02/01/2026	James C. Elmore II Memorial Art Scholarship	
Diana McCurtain-Talbert		02/01/2026	Vista Food Pantry	
Lisa K. McDaniel		02/01/2026	Ashley Lynn Degerstrom Endowed Scholarship	
Lisa K. McDaniel		02/01/2026	NVC Broadcast Media Program	
Rasolyn McKenzie		02/18/2026	General Foundation Scholarship Fund	
Larissa McLemore		02/01/2026	San Antonio peaceCENTER	
Joey D. McRorey		02/01/2026	General SPC Scholarship	
Fiona M. McWilliam		02/01/2026	NVC Compassion (President's Unrestricted Fund)	
Fiona M. McWilliam		02/01/2026	Vista Food Pantry	
Fiona M. McWilliam		02/01/2026	Javier Guerra Formative Endowed Scholarship TRNR	
Melissa J. Medellin		02/01/2026	First Responders Academy-Formative Endowment	
Melissa J. Medellin		02/10/2026	Interim Scholarship	
Sylvia G. Medina		02/01/2026	General Foundation Scholarship Fund	
Laura D. Medlin		02/01/2026	PAC LeadHERS	
Jennifer L. Mejia		02/01/2026	PAC LeadHERS	
Jennifer L. Mejia		02/01/2026	PAC SHARE Program	
Jennifer L. Mejia		02/01/2026	PAC Career Service Program Fund	
Melissa Mejia		02/27/2026	Interim Scholarship	
Shawn S. Melendes		02/01/2026	PAC Athletics Program	
Shawn S. Melendes		02/01/2026	Joan Osborne Memorial Scholarship	
Shawn S. Melendes		02/01/2026	PAC LeadHERS	
Shawn S. Melendes		02/01/2026	President's Unrestricted PAC	
Shawn S. Melendes		02/01/2026	PAC SHARE Program	
Francis Mendoza-Diaz		02/01/2026	Student Emergency Fund	
Carmen D. Mercedez		02/12/2026	ACCESS Staff Senate Program Fund	
Merrill Lynch, Pierce, Fenner & Smith Inc	Deborah J. Knapp, Celso Gonzalez-Falla	02/24/2026	Mosaico AlamoPROMISE Event	
Kristina Messoline		02/18/2026	General Foundation Scholarship Fund	
Diana E. Metcalf		02/01/2026	General SAC Scholarship	
Christopher H. Metsgar		02/01/2026	Bush-Metsgar Family Scholarship	
Angela K. Meyer		02/01/2026	General SPC Scholarship	
Anonymous		02/01/2026	AlamoPROMISE Endowment Scholarship	
Anonymous		02/01/2026	Employee Benevolence Fund	
Anonymous		02/01/2026	Student Emergency Fund	
John W. Milam		02/01/2026	General NVC Scholarship	
John W. Milam		02/01/2026	Mexican American Studies Scholarship Endowment	
John W. Milam		02/01/2026	NVC Compassion (President's Unrestricted Fund)	
Anonymous		02/01/2026	AlamoPROMISE Endowment Scholarship	
Erin S. Miranda		02/01/2026	Employee Benevolence Fund	
Erin S. Miranda		02/03/2026	ACCESS Staff Senate Program Fund	
Robert A. Miranda		02/01/2026	Taylor & Ronda Chandler Math & Sciences Endowed Scholarship	
Victoria L. Moe		02/01/2026	SAC Centennial Fund	
Roberta V. Moglia		02/01/2026	San Antonio College Dance Scholarship	
Roberta V. Moglia		02/01/2026	Friends of Music at San Antonio College Scholarship	
Sitakata Mohanty		02/01/2026	Interim Scholarship	

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Donor Name	Soft Credit Recipient Name	Gift Date	Fund Description	Honor / Memorial Name
Monica M. Molina		02/01/2026	Vista Food Pantry	
Suzel M. Molina		02/01/2026	PAC LeadHERS	
Timothy C. Molina		02/01/2026	NVC Compassion (President's Unrestricted Fund)	
Melissa Monroe-Young		02/01/2026	Bellinger-Coleman Black Media Scholarship	
Leticia M. Monteleone-Santos		02/01/2026	Economic & Workforce Development Program Fund	
Daniel Montez		02/12/2026	ACCESS Staff Senate Program Fund	
Elizabeth H. Montgomery		02/01/2026	PAC LeadHERS	
Elizabeth H. Montgomery		02/01/2026	PAC SHARE Program	
Elizabeth H. Montgomery		02/01/2026	Taylor & Ronda Chandler Math & Sciences Endowed Scholarship	
Jerry A. Montoya		02/01/2026	Annual Fund	
Adam R. Moore		02/01/2026	General SPC Scholarship	
Gladys Moore		02/13/2026	Interim Scholarship	
Anonymous		02/01/2026	AlamoPROMISE Endowment Scholarship	
Anonymous		02/01/2026	Employee Benevolence Fund	
Anonymous		02/01/2026	General Foundation Scholarship Fund	
Anonymous		02/01/2026	Student Emergency Fund	
Anonymous		02/01/2026	The Reno-Raymond Formative Endowed Scholarship for Visual & Performing Arts	
Amanda T. Morales		02/01/2026	PAC LeadHERS	
Fernando Morales		02/17/2026	Interim Scholarship	
Juan M. Morales		02/01/2026	Dr. Adena Williams Loston Presidential Scholarship	
Laura M. Morales		02/01/2026	AlamoPROMISE Endowment Scholarship	
Laura M. Morales		02/01/2026	Nighthawk Nest Program	
Michelle L. Morales		02/01/2026	Child Care Center	
Michelle L. Morales		02/01/2026	SAC Student Support Fund	
Joshua H. Moran		02/01/2026	Nighthawk Nest Program	
Joshua H. Moran		02/01/2026	Vista Food Pantry	
Joshua H. Moran		02/01/2026	PAC SHARE Program	
Joshua H. Moran		02/01/2026	Phi Theta Kappa Food Pantry	
Joshua H. Moran		02/01/2026	San Antonio College Endowment Fund	
Joshua H. Moran		02/01/2026	SAC Student Support Fund	
Joshua H. Moran		02/01/2026	Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity)	
Destiny D. Moreno		02/01/2026	President's Unrestricted PAC	
RoseMarie Moreno		02/01/2026	SAC Student Support Fund	
Jennifer Morey		02/14/2026	Interim Scholarship	
Kerri M. Morgan		02/01/2026	Friends of Music at San Antonio College Scholarship	
Sammi M. Morrill		02/01/2026	Economic & Workforce Development Program Fund	
Lawrence P. Morris		02/25/2026	Mosaico AlamoPROMISE Event	
Cynthia A. Morton		02/01/2026	SAC Math Department Scholarship	
William L. Moseley		02/01/2026	President's Unrestricted SPC	
Veronica Moxley		02/11/2026	General SPC Scholarship	
Adam S. Moya		02/01/2026	Clarence Norris Endowed Scholarship	
Chad Mueller		02/01/2026	Mexican American Studies Scholarship Endowment	
Chad Mueller		02/01/2026	Vista Food Pantry	
Zaina Mukhtar		02/01/2026	Employee Benevolence Fund	
Dorothy J. Mundine		02/01/2026	SAC Centennial Fund	
Mandy A. Munoz		02/01/2026	PAC Adult Learning Academy GED Scholarship	
Mandy A. Munoz		02/01/2026	PAC LeadHERS	
Mandy A. Munoz		02/01/2026	PAC SHARE Program	
Anonymous		02/01/2026	Dr. Elizabeth Garza Memorial Endowed Scholarship	
Thomas Y. Murguia		02/01/2026	Raul S. Murguia Presidential Honors Endowed Scholarship	
Juanita Murillo		02/01/2026	AlamoPROMISE Endowment Scholarship	
Juanita Murillo		02/01/2026	Employee Benevolence Fund	
Juanita Murillo		02/01/2026	Student Emergency Fund	
Melissa Musser		02/18/2026	General Foundation Scholarship Fund	
Prakash N. Nair		02/01/2026	Vista Food Pantry	
Belinda R. Najarro		02/01/2026	Child Care Center	
Talia I. Najera		02/01/2026	Nighthawk Nest Program	
Talia I. Najera		02/01/2026	Deason Animal Hospital Scholarship	
Talia I. Najera		02/01/2026	Hispanic Science Majors Scholarship	
Edgar E. Nandin		02/01/2026	International Education Scholarship	
Esmeralda G. Nandin		02/01/2026	President's Unrestricted SAC	
Monica A. Neal		02/01/2026	AlamoPROMISE Endowment Scholarship	
Monica A. Neal		02/01/2026	Student Leadership Institute - Employee Giving Scholarship	
Monica A. Neal		02/01/2026	PAC LeadHERS	
Monica A. Neal		02/01/2026	PAC SHARE Program	
Kevin D. Neie		02/01/2026	AlamoPROMISE Endowment Scholarship	
Kevin D. Neie		02/01/2026	General Foundation Scholarship Fund	
Darrel B. Nerove		02/01/2026	President's Unrestricted PAC	
Emmalee Newman		02/17/2026	Interim Scholarship	
Robert L. Newman		02/01/2026	General SAC Scholarship	
Solomon K. Nfor		02/01/2026	General SPC Scholarship	
Miki Nguyen		02/01/2026	Nighthawk Nest Program	
Lori Nicholas		02/01/2026	Vista Food Pantry	
Rickie L. Nobles		02/11/2026	Golf Tournament SPC	
Kirby H. Noles		02/01/2026	Employee Benevolence Fund	
Bryanna L. Noriega		02/01/2026	PAC LeadHERS	
Bryanna L. Noriega		02/01/2026	PAC Career Service Program Fund	
Bryanna L. Noriega		02/01/2026	Charles Fink Caregiver Award of Excellence Endowed Scholarship	
Paul J. Northway		02/01/2026	Vista Food Pantry	
Paul J. Northway		02/01/2026	NVC Fine and Performing Arts Student Support Program Fund	
NRP Contractors, LLC		02/24/2026	Mosaico AlamoPROMISE Event	
Ogechi Nwaokelemeh		02/19/2026	General Foundation Scholarship Fund	
O'Connell Robertson		02/23/2026	Golf Tournament SPC	
Maria Catherine A. Obien		02/01/2026	Annual Fund	
Maria Catherine A. Obien		02/01/2026	Debra A. Morgan Endowed Scholarship	
Maria Catherine A. Obien		02/01/2026	Joe & Josie Garcia Scholarship	
Benjamin T. Ochoa		02/25/2026	Golf Tournament SPC	
Juanita Ochoa		02/14/2026	Interim Scholarship	
Victor V. Olivares		02/01/2026	PAC SHARE Program	
Victor V. Olivares		02/01/2026	PAC STEM Center Fund	
Maria Olmos		02/10/2026	Interim Scholarship	
Sofia M. Ongay		02/01/2026	Employee Benevolence Fund	
Sofia M. Ongay		02/01/2026	Student Emergency Fund	
Juan M. Oretga		02/01/2026	Kendra Ann Ward Music Endowed Scholarship	
Juan M. Oretga		02/01/2026	SAC Student Support Fund	
Stephanie D. Ornelas		02/01/2026	President's Unrestricted PAC	
John Orona		02/01/2026	SPC Alumni Association Scholarship	
John Orona		02/01/2026	Clarence Norris Endowed Scholarship	
John Orona		02/01/2026	Dr. Adena Williams Loston Presidential Scholarship	
John Orona		02/01/2026	General SPC Scholarship	
Adam O. Oroscorodriguez		02/01/2026	PAC SHARE Program	
Anonymous		02/01/2026	Future Workforce Leaders Scholarship	
Jennifer O. Ortega		02/01/2026	Ray Hernandez FORMATIVE Endowed Scholarship	
Petra R. Ortega		02/01/2026	General NVC Scholarship	
Petra R. Ortega		02/01/2026	San Antonio peaceCENTER	
Petra R. Ortega		02/01/2026	Vista Food Pantry	
Elvira D. Ortiz		02/03/2026	Dr Homer "Butch" Hayes Endowed Scholarship	Amparo Hayes
Jose S. Ortiz		02/01/2026	NVC Compassion (President's Unrestricted Fund)	
Jose S. Ortiz		02/01/2026	Vista Food Pantry	
Jose S. Ortiz		02/01/2026	Javier Guerra Formative Endowed Scholarship TRNR	
Lorissa A. Ortiz		02/01/2026	PAC SHARE Program	
Paulina H. Ortiz		02/01/2026	Jason DeLecour Endowed Scholarship for International Studies	
Paulina H. Ortiz		02/01/2026	PAC SHARE Program	
Paulina H. Ortiz		02/01/2026	Taylor & Ronda Chandler Math & Sciences Endowed Scholarship	
Ramona J. Ortiz		02/01/2026	Empowerment Center Program	
Rita L. Ortiz		02/01/2026	Annual Fund	
Anonymous		02/01/2026	PAC SHARE Program	

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Donor Name	Soft Credit Recipient Name	Gift Date	Fund Description	Honor / Memorial Name
Rosalinda Ortiz		02/01/2026	Music Program PAC	
Jen L. Osborne		02/01/2026	Joan Osborne Memorial Scholarship	
Craig M. Overmiller		02/01/2026	Dr. Adena Williams Loston Presidential Scholarship	
Richard Owen		02/01/2026	BAT in Operatons Management Program TRNR	
Donald Oyler		02/25/2026	Golf Tournament SPC	
Jocelyn A. Ozuna Gunnels		02/20/2026	Ozuna LRC Children's Library	George G. Ozuna
Shanna D. Pahl-Lesch		02/01/2026	Accelerating Sustainability Fund	
Shanna D. Pahl-Lesch		02/01/2026	Nighthawk Nest Program	
Anonymous		02/01/2026	NVC Endowed Scholarship for Business Students	
Anonymous		02/25/2026	Golf Tournament SPC	
Christopher A. Parker		02/01/2026	AlamoPROMISE Endowment Scholarship	
Christopher A. Parker		02/01/2026	Annual Fund	
Christopher A. Parker		02/01/2026	Employee Benevolence Fund	
Christopher A. Parker		02/01/2026	General Foundation Scholarship Fund	
Christopher A. Parker		02/01/2026	Student Emergency Fund	
Jennifer M. Parrott		02/01/2026	General NLC Scholarship	
Jennifer M. Parrott		02/01/2026	Nighthawk Nest Program	
Brian S. Parsch		02/01/2026	General SPC Scholarship	
Sara Passement		02/01/2026	General SAC Scholarship	
Johnny Pearson		02/01/2026	Interim Scholarship	
Diana E. Pelaez		02/01/2026	NVC Compassion (President's Unrestricted Fund)	
Amy C. Pena		02/01/2026	SAC Centennial Fund	
Amy S. Peppersack		02/01/2026	Child Care Center	
Amy S. Peppersack		02/01/2026	Empowerment Center Program	
Amy S. Peppersack		02/01/2026	General SAC Scholarship	
Amy S. Peppersack		02/01/2026	SAC Student Support Fund	
Anonymous		02/01/2026	Child Care Center	
Anonymous		02/01/2026	General SAC Scholarship	
Anonymous		02/01/2026	SAC Student Support Fund	
Carly Perez		02/14/2026	Interim Scholarship	
Graciela G. Perez		02/01/2026	Child Care Center	
Hector L. Perez		02/01/2026	AlamoPROMISE Endowment Scholarship	
Matteo S. Perez		02/01/2026	Annual Fund	
Nadia Perez		02/01/2026	Williams Single Parent Scholarship	
Raquel Perez		02/01/2026	Student Emergency Fund	
Ronald G. Perez		02/01/2026	Janet H. Rangel Memorial Scholarship	
Ronald G. Perez		02/01/2026	PAC SHARE Program	
Anonymous		02/01/2026	The Reno-Raymond Formative Endowed Scholarship for Visual & Performing Arts	
Linda H. Peterson		02/01/2026	Ken Veatch DPMA Scholarship	
Yen Pham		02/01/2026	PAC SHARE Program	
Jose A. Picon		02/01/2026	Artemisia Bowden Memorial Endowed Scholarship	
Kiana A. Pina		02/01/2026	PAC LeadHERS	
Kiana A. Pina		02/01/2026	PAC Career Service Program Fund	
Tashina E. Pina		02/01/2026	Economic & Workforce Development Program Fund	
Anonymous		02/01/2026	Bellinger-Coleman Black Media Scholarship	
Anonymous		02/01/2026	Beverly Evans Memorial NVC Student Live Scholarship	
Anonymous		02/01/2026	Black Student Alliance Scholarship	
Anonymous		02/01/2026	Angel L. Martin Legacy FORMATIVE Endowed Scholarship	
Anonymous		02/01/2026	Artemisia Bowden Memorial Endowed Scholarship	
Christopher K. Pope		02/01/2026	ACCESS Staff Senate Program Fund	
Nakia Pope		02/01/2026	Ethics Scholarship	
Nakia Pope		02/01/2026	Faculty Senate Endowed Scholarship	
Nakia Pope		02/01/2026	General NVC Scholarship	
Nakia Pope		02/01/2026	NVC Compassion (President's Unrestricted Fund)	
Nakia Pope		02/01/2026	San Antonio peaceCENTER	
Nakia Pope		02/01/2026	Vista Food Pantry	
Lillian R. Porter		02/01/2026	SAC Centennial Fund	
Anetia L. Ports		02/01/2026	Faculty Endowment Scholarship	
Anetia L. Ports		02/01/2026	Nighthawk Nest Program	
Anetia L. Ports		02/01/2026	NLC President Cares Unrestricted Fund	
Tamica D. Pratt		02/01/2026	Bellinger-Coleman Black Media Scholarship	
Ruth G. Prieto		02/01/2026	AlamoPROMISE Endowment Scholarship	
Ruth G. Prieto		02/01/2026	Employee Benevolence Fund	
Geraldine V. Pruneda		02/11/2026	ACCESS Staff Senate Program Fund	
Stacy A. Puckett		02/01/2026	Nighthawk Nest Program	
Jennifer M. Pue		02/01/2026	AlamoPROMISE Endowment Scholarship	
Alice Purcell		02/18/2026	General Foundation Scholarship Fund	
Johnnie J. Quiles		02/01/2026	Dr. Adena Williams Loston Presidential Scholarship	
Johnnie J. Quiles		02/01/2026	General SPC Scholarship	
Johnnie J. Quiles		02/01/2026	Richard & Geraldine Jackson Scholarship	
Suzanne Quinn		02/23/2026	KSYM Program	
Christina Quintanilla		02/01/2026	Annual Fund	
Laura A. Quintanilla		02/01/2026	PAC SHARE Program	
Diana A. Rademaker		02/01/2026	Advocacy Endowed Fund	
Kumaraguruparan Ramasamy		02/01/2026	SPC Alumni Association Scholarship	
Kumaraguruparan Ramasamy		02/01/2026	General SPC Scholarship	
Aiden Ramirez		02/14/2026	Interim Scholarship	
Analysa J. Ramirez		02/10/2026	ACCESS Staff Senate Program Fund	
Analysa J. Ramirez		02/01/2026	P.A.T.H. Scholarship	
Chris Ramirez		02/11/2026	Interim Scholarship	
Leticia Ramirez		02/01/2026	Annual Fund	
Leticia Ramirez		02/01/2026	P.A.T.H. Scholarship	
Samantha N. Ramos		02/01/2026	Student Emergency Fund	
Anonymous		02/26/2026	SPC Alumni Association Scholarship	
Gabriela C. Rangel		02/01/2026	AlamoPROMISE Endowment Scholarship	
Gabriela C. Rangel		02/01/2026	TACHE Scholarship	
Gabriela C. Rangel		02/01/2026	PAC LeadHERS	
Gabriela C. Rangel		02/01/2026	PAC SHARE Program	
Deborah L. Rankin		02/01/2026	Vista Food Pantry	
Amir Ravassipour		02/01/2026	Vista Food Pantry	
Christopher Ray		02/01/2026	Dr. Adena Williams Loston Presidential Scholarship	
Phillip M. Ray		02/25/2026	Golf Tournament SPC	
Ricky J. Ray		02/01/2026	AlamoPROMISE Endowment Scholarship	
Julie A. Razuri		02/01/2026	Rea & Barbara Hinrichs Endowed Scholarship	
Julie A. Razuri		02/01/2026	SAC Student Support Fund	
Mary A. Reading		02/01/2026	Mexican American Studies Scholarship Endowment	
Mary A. Reading		02/01/2026	Vista Food Pantry	
Mary A. Reading		02/01/2026	NVC Fine and Performing Arts Student Support Program Fund	
Mary A. Reading		02/01/2026	Javier Guerra Formative Endowed Scholarship TRNR	
Vineeth Reddy Amaram		02/21/2026	Interim Scholarship	
Thomas J. Reed		02/01/2026	PAC SHARE Program	
Nicholas A. Reisen		02/01/2026	General SAC Scholarship	
Anonymous		02/01/2026	Continuing Education Training Gifts Fund	
Anonymous		02/01/2026	Economic & Workforce Development Program Fund	
Kayanna L. Resetar		02/01/2026	Vista Food Pantry	
Rey Feo Scholarship Foundation		02/26/2026	Rey Feo Foundation Scholarship, Inc	
Cassandra Reyes		02/12/2026	ACCESS Staff Senate Program Fund	
Cassandra C. Reyes		02/01/2026	Student Emergency Fund	
Felicia Reyes		02/01/2026	AlamoPROMISE Endowment Scholarship	
Allison Reyna		02/27/2026	Interim Scholarship	
Raymond J. Reynosa		02/01/2026	General NLC Scholarship	
Raymond J. Reynosa		02/01/2026	Nighthawk Nest Program	
Raymond J. Reynosa		02/01/2026	NLC President Cares Unrestricted Fund	
Daniel E. Riley		02/01/2026	Alpha Kappa Alpha Sorority, Inc. HBCU Endowed Scholarship	
Daniel E. Riley		02/01/2026	Dr. Mordecai & Mrs. Dahpne Brownlee Scholarship	
Daniel E. Riley		02/01/2026	Ralph and Blanche Crockett Memorial Scholarship	
Daniel E. Riley		02/01/2026	Richard & Geraldine Jackson Scholarship	

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Donor Name	Soft Credit Recipient Name	Gift Date	Fund Description	Honor / Memorial Name
Daniel E. Riley		02/01/2026	Cross TWIN 2 Legacy Scholarship TR NR	
Cassandra Rincones		02/01/2026	First Responders Academy-Formative Endowment	
Cassandra Rincones		02/01/2026	SAC Mexican American Studies (MAS) Program	
Jose O. Rios		02/01/2026	AlamoPROMISE Endowment Scholarship	
Jose O. Rios		02/04/2026	Annual Fund	
Laurie T. Rios		02/01/2026	Employee Benevolence Fund	
Laurie T. Rios		02/01/2026	Student Emergency Fund	
Sally A. Rios		02/03/2026	Dr Homer "Butch" Hayes Endowed Scholarship	Amparo Hayes
Jennifer A. Riske		02/01/2026	Nighthawk Nest Program	
Michelle Risse		02/01/2026	Scobee Education Center Programs	
Sergio M. Rivera		02/01/2026	PAC SHARE Program	
RM Rodriguez Construction		02/03/2026	Interim Scholarship	
Amanda Roberts		02/25/2026	Golf Tournament SPC	
Brian Robinson		02/01/2026	General SPC Scholarship	
Brian Robinson		02/01/2026	Automotive Tech Program Scholarship	
Brian Robinson		02/01/2026	Gunn Automotive Group Tools Scholarship	
Ola L. Robinson-Thompson		02/01/2026	Artemisia Bowden Memorial Endowed Scholarship	
Ola L. Robinson-Thompson		02/01/2026	Dr. Adena Williams Loston Presidential Scholarship	
Teresa J. Robledo		02/01/2026	Empowerment Center Program	
Cassandra Rocha		02/01/2026	Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity)	
Briana Rodriguez		02/01/2026	AlamoPROMISE Endowment Scholarship	
Crystal Rodriguez		02/01/2026	PAC LeadHERS	
Crystal Rodriguez		02/10/2026	Interim Scholarship	
Elizabeth Rodriguez		02/12/2026	ACCESS Staff Senate Program Fund	
Estephani M. Rodriguez		02/01/2026	International Education Scholarship	
Eve M. Rodriguez		02/01/2026	SAC Student Support Fund	
Gabriel R. Rodriguez		02/01/2026	AlamoPROMISE Endowment Scholarship	
Gabriel R. Rodriguez		02/01/2026	Employee Benevolence Fund	
Luis A. Rodriguez		02/01/2026	General SPC Scholarship	
Luis A. Rodriguez		02/01/2026	Professional Aviation Maintenance Scholarship	
Luis A. Rodriguez		02/01/2026	Williams Single Parent Scholarship	
Marco A. Rodriguez		02/01/2026	AlamoPROMISE Endowment Scholarship	
Marco A. Rodriguez		02/01/2026	Annual Fund	
Marco A. Rodriguez		02/01/2026	General Foundation Scholarship Fund	
Marco A. Rodriguez		02/01/2026	Student Emergency Fund	
Michael J. Rodriguez		02/01/2026	Annual Fund	
Pablo D. Rodriguez		02/01/2026	PACMEN- Palo Alto College Male Education Network	
Rosa A. Rodriguez		02/01/2026	AlamoPROMISE Endowment Scholarship	
Rosa A. Rodriguez		02/01/2026	Annual Fund	
Rosa A. Rodriguez		02/01/2026	Employee Benevolence Fund	
Rosa A. Rodriguez		02/01/2026	General Foundation Scholarship Fund	
Rosa A. Rodriguez		02/01/2026	Student Emergency Fund	
Alicia M. Rodriguez Venegas		02/01/2026	General NVC Scholarship	
Adriana Rodriguez-Almada		02/01/2026	Mexican American Studies Scholarship Endowment	
Anthony Rogers		02/01/2026	AlamoPROMISE Endowment Scholarship	
Anthony Rogers		02/01/2026	President's Unrestricted PAC	
Anthony Rogers		02/01/2026	PAC SHARE Program	
Jacques Rogers		02/01/2026	PAC Athletics Program	
McKenzie Rogers		02/20/2026	General Foundation Scholarship Fund	
Quana R. Roland		02/01/2026	Vista Food Pantry	
Kelli Y. Rolland-Adkins		02/01/2026	General SPC Scholarship	
Anonymous		02/01/2026	AlamoPROMISE Endowment Scholarship	
Anonymous		02/01/2026	Annual Fund	
Anonymous		02/01/2026	Employee Benevolence Fund	
Anonymous		02/01/2026	General Foundation Scholarship Fund	
Anonymous		02/01/2026	Student Emergency Fund	
Ron Blank & Associates, Inc.		02/13/2026	Ron Blank Architecture Scholarship	
Nickol A. Roso		02/01/2026	General SAC Scholarship	
Dania V. Rossi		02/01/2026	Faculty Endowment Scholarship	
Dania V. Rossi		02/01/2026	General NLC Scholarship	
Lina Rugova		02/01/2026	PAC SHARE Program	
Monica E. Ruiz		02/01/2026	Interim Scholarship	
Valeria G. Ruiz		02/01/2026	SAC Student Support Fund	
Jennifer Runnels		02/18/2026	General Foundation Scholarship Fund	
J Rutherford		02/13/2026	Interim Scholarship	
Shannon Sahabi		02/01/2026	Mexican American Studies Scholarship Endowment	
Shannon Sahabi		02/01/2026	Vista Food Pantry	
Shannon Sahabi		02/01/2026	NVC Fine and Performing Arts Student Support Program Fund	
Shannon Sahabi		02/01/2026	Javier Guerra Formative Endowed Scholarship TRNR	
Fernando Salas		02/01/2026	AlamoPROMISE Endowment Scholarship	
Fernando Salas		02/01/2026	General Foundation Scholarship Fund	
Fernando Salas		02/01/2026	PAC LeadHERS	
Fernando Salas		02/12/2026	ACCESS Staff Senate Program Fund	
Monica N. Saldana		02/01/2026	NVC Compassion (President's Unrestricted Fund)	
Christopher Saldivar		02/01/2026	Vista Food Pantry	
Cristian Salinas		02/17/2026	Interim Scholarship	
San Antonio Area Foundation		02/10/2026	Economic & Workforce Development Program Fund	
San Antonio Association of Building Engineers		02/23/2026	Brent Miller Scholarship	
San Antonio Chapter Financial Executives International		02/24/2026	Keith A. Russell Memorial Award for Academic Excellence	
San Antonio Garden Center		02/25/2026	Interim Scholarship	
San Antonio Livestock Exposition, Inc.		02/23/2026	San Antonio Livestock Exposition, Inc. (SALE) Scholarship PAC Only	
San Antonio Livestock Exposition, Inc.		02/23/2026	San Antonio Livestock Exposition, Inc. (SALE) Scholarship PAC Only	
San Antonio Livestock Exposition, Inc.		02/23/2026	San Antonio Livestock Exposition, Inc. (SALE) Scholarship PAC Only	
Annette G. Sanchez		02/01/2026	P.A.T.H. Scholarship	
Cheri L. Sanchez		02/01/2026	Child Care Center	
Diana E. Sanchez		02/01/2026	ACCESS Staff Senate Program Fund	
Edward A. Sanchez		02/01/2026	Employee Benevolence Fund	
Janice Sanchez		02/13/2026	Interim Scholarship	
Robert A. Sanchez		02/01/2026	Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity)	
Sarah Sanchez		02/19/2026	General Foundation Scholarship Fund	
Patricia A. Sanchez Gorentz		02/01/2026	NVC Compassion (President's Unrestricted Fund)	
Lance E. Sandberg		02/01/2026	Taylor & Ronda Chandler Math & Sciences Endowed Scholarship	
Jocelyn Sandoval		02/01/2026	PAC Athletics Program	
Jason E. Santos		02/01/2026	Employee Benevolence Fund	
Savannah R. Santos		02/01/2026	Horticulture Scholarship	
Savannah R. Santos		02/01/2026	SAC Student Support Fund	
Gabriella E. Sauceda		02/01/2026	Child Care Center	
Anonymous		02/01/2026	Nighthawk Nest Program	
Anonymous		02/01/2026	NLC President Cares Unrestricted Fund	
Anonymous		02/01/2026	The Reno-Raymond Formative Endowed Scholarship for Visual & Performing Arts	
Dennis Schafer		02/13/2026	Interim Scholarship	
Jennifer L. Scheidt		02/01/2026	PAC LeadHERS	
Jennifer L. Scheidt		02/01/2026	President's Unrestricted PAC	
Jennifer L. Scheidt		02/01/2026	PAC SHARE Program	
Jennifer Schmerber		02/01/2026	Cybersecurity & Information Technology Scholarship	
Cameron Schmoker		02/01/2026	Annual Fund	
Eric O. Schneeman		02/17/2026	General Foundation Scholarship Fund	
Anonymous		02/01/2026	Schneeman Family Formative Endowed Scholarship	
Anonymous		02/01/2026	AlamoPROMISE Endowment Scholarship	
Anonymous		02/01/2026	Student Emergency Fund	
Anonymous		02/01/2026	Beverly Evans Memorial NVC Student Live Scholarship	
Anonymous		02/01/2026	San Antonio peaceCENTER	
Kevin Schroeder		02/01/2026	Annual Fund	
Alicia Schulze		02/19/2026	General Foundation Scholarship Fund	
Berenice Y. Schwinn		02/01/2026	General Foundation Scholarship Fund	
Lina V. Scott		02/01/2026	General SAC Scholarship	
Peggy D. Scott		02/01/2026	Employee Benevolence Fund	

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Donor Name	Soft Credit Recipient Name	Gift Date	Fund Description	Honor / Memorial Name
Peggy D. Scott		02/01/2026	Student Emergency Fund	
Sanjuanita C. Scott		02/01/2026	Mexican American Studies Scholarship Endowment	
Sanjuanita C. Scott		02/01/2026	NVC Compassion (President's Unrestricted Fund)	
Sarah See		02/01/2026	NVC Fine and Performing Arts Student Support Program Fund	
Alma Segovia		02/01/2026	PAC Athletics Program	
Alma Segovia		02/01/2026	President's Unrestricted PAC	
Alma Segovia		02/01/2026	Samantha Tapia Formative Endowed Scholarship	
Alma Segovia		02/01/2026	PAC SHARE Program	
Alma Segovia		02/01/2026	James B. Riley Endowed Scholarship Corpus	
David J. Segovia		02/01/2026	PAC SHARE Program	
Anonymous		02/01/2026	AlamoPROMISE Endowment Scholarship	
Anonymous		02/01/2026	Student Emergency Fund	
Jason M. Seighman		02/01/2026	Nighthawk Nest Program	
Renata B. Serafin		02/01/2026	Beverly Evans Memorial NVC Student Live Scholarship	
Elena Serna-Wallender		02/23/2026	Student Emergency Fund	
Luis D. Sevilla		02/01/2026	AlamoPROMISE Endowment Scholarship	
Luis D. Sevilla		02/01/2026	General SPC Scholarship	
Paula A. Shadrock		02/13/2026	Interim Scholarship	
Patricia A. Shaw		02/01/2026	Artemisia Bowden Memorial Endowed Scholarship	
Patricia A. Shaw		02/01/2026	Clarence Norris Endowed Scholarship	
Patricia A. Shaw		02/01/2026	Dr. Adena Williams Loston Presidential Scholarship	
Patricia A. Shaw		02/01/2026	General SPC Scholarship	
Amberly F. Sheffield		02/01/2026	PAC SHARE Program	
Grace Shelton		02/18/2026	General Foundation Scholarship Fund	
Adrian R. Shields		02/01/2026	Annual Fund	
Loretta E. Sibley		02/01/2026	Dr. Adena Williams Loston Presidential Scholarship	
Lane S. Sifuentes		02/01/2026	Vista Food Pantry	
Brianna M. Silva		02/05/2026	Interim Scholarship	
Brianna M. Silva		02/01/2026	PAC Journalism/Mass Communications Program	
Brianna M. Silva		02/01/2026	PAC LeadHERS	
Nicolas D. Silva		02/01/2026	AlamoPROMISE Endowment Scholarship	
Zhennia R. Silverman		02/13/2026	Marie Rocamontes Henriquez International Endowed Program	Marie Rocamontes Henriquez
Zhennia R. Silverman		02/27/2026	Marie Rocamontes Henriquez International Endowed Program	Marie Rocamontes Henriquez
Adriael L. Simien		02/01/2026	SPC Alumni Association Scholarship	
Adriael L. Simien		02/01/2026	Artemisia Bowden Memorial Endowed Scholarship	
Adriael L. Simien		02/01/2026	Clarence Norris Endowed Scholarship	
Adriael L. Simien		02/01/2026	Dr. Adena Williams Loston Presidential Scholarship	
Adriael L. Simien		02/01/2026	General SPC Scholarship	
Barton T. Simpson		02/01/2026	Simpson Family FORMATIVE Endowed Nursing Scholarship	
Theresa A. Sinclair		02/01/2026	Norma Ziegler Child Development Endowed Award	
Lauren Sjulin		02/01/2026	General SAC Scholarship	
Skanska USA Building Inc		02/24/2026	Golf Tournament SPC	
Daniel L. Skinner		02/01/2026	Vista Food Pantry	
Kenneth R. Slavin		02/01/2026	General SAC Scholarship	
Kenneth R. Slavin		02/01/2026	SAC Centennial Fund	
Melissa J. Slocumb		02/01/2026	Rea & Barbara Hinrichs Endowed Scholarship	
Andrea M. Smith		02/01/2026	BAT in Operatons Management Program TRNR	
Kerrie J. Smith		02/01/2026	General SAC Scholarship	
Lynn E. Snyder		02/14/2026	Interim Scholarship	
Francisco E. Solis		02/01/2026	SAC Centennial Fund	
Veronica Solis		02/01/2026	PAC SHARE Program	
Sarah Somerville		02/18/2026	General Foundation Scholarship Fund	
Esteban Sosa		02/01/2026	President's Unrestricted PAC	
Roman Sotelo		02/14/2026	Interim Scholarship	
Meagan Sovine		02/01/2026	Joan Osborne Memorial Scholarship	
Meagan Sovine		02/01/2026	Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity)	
Ashley L. Spain-Martinez		02/01/2026	Student Emergency Fund	
Ashley L. Spain-Martinez		02/01/2026	Mexican American Studies Scholarship Endowment	
Ashley L. Spain-Martinez		02/01/2026	Vista Food Pantry	
Ashley L. Spain-Martinez		02/01/2026	NVC Fine and Performing Arts Student Support Program Fund	
Latrina R. Spann		02/01/2026	SAC Student Support Fund	
SpawGlass Const. Serv., Inc.		02/25/2026	Mosaico AlamoPROMISE Event	
Sue E. Stankus		02/01/2026	Faculty Endowment Scholarship	
Sue E. Stankus		02/01/2026	Nighthawk Nest Program	
Sue E. Stankus		02/01/2026	NLC President Cares Unrestricted Fund	
George R. Stanley		02/01/2026	ECO-Centro Program	
Torrey M. Stanley Carleton		02/24/2026	AIA San Antonio Endowed Scholarship in honor of Dwayne Bohuslav	Dwayne Bohuslav
Torrey M. Stanley Carleton		02/03/2026	AIA San Antonio Endowed Scholarship in honor of Dwayne Bohuslav	Dwayne Bohuslav
Meaghan H. Steffek		02/01/2026	Vista Food Pantry	
Anonymous		02/01/2026	Student Emergency Fund	
Anonymous		02/01/2026	EMS Academy Student Program	
Anonymous		02/01/2026	First Responders Academy-Formative Endowment	
Anonymous		02/01/2026	Police Officer Training SAC	
Stewart Organization		02/03/2026	Mosaico AlamoPROMISE Event	
Emilie Stillwagon		02/12/2026	Interim Scholarship	
Terrance Stokes		02/01/2026	General SPC Scholarship	
Julia A. Stotts		02/01/2026	Chancellor's Circle of Excellence Fund	
Virginia S. Stowitts Traina		02/24/2026	Interim Program	
Brooke K. Strowd		02/01/2026	Scobee Education Center Programs	
Structure Tone Southwest, LLC		02/23/2026	Mosaico AlamoPROMISE Event	
Cindy M. Sullivan		02/01/2026	George J. Harrison Memorial Scholarship	
Cindy M. Sullivan		02/01/2026	Louise and Mike Beldon AlamoPROMISE Endowment	
Susser Bank		02/03/2026	Golf Tournament SPC	
Esmeralda Sweeney		02/01/2026	Student Emergency Fund	
Anonymous		02/18/2026	ACCESS Staff Senate Program Fund	
Sara E. Taylor		02/18/2026	General Foundation Scholarship Fund	
Eitandria G. Tello		02/01/2026	Employee Benevolence Fund	
Anonymous		02/01/2026	NLC President Cares Unrestricted Fund	
Richard G. Terrell		02/01/2026	General Foundation Scholarship Fund	
Texas Restaurant Association, San Antonio Chapter		02/23/2026	Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity)	
Texas Restaurant Association, San Antonio Chapter		02/23/2026	SAC Student Support Fund	
Texas Restaurant Association, San Antonio Chapter		02/23/2026	PAC SHARE Program	
Texas Restaurant Association, San Antonio Chapter		02/23/2026	Nighthawk Nest Program	
Texas Restaurant Association, San Antonio Chapter		02/23/2026	Vista Food Pantry	
Michelle M. Theiss		02/01/2026	Rea & Barbara Hinrichs Endowed Scholarship	
Michelle M. Theiss		02/01/2026	SAC Student Support Fund	
Anonymous		02/01/2026	PAC SHARE Program	
Anonymous		02/27/2026	Interim Scholarship	
Isaac L. Thornsburg		02/01/2026	NLC President Cares Unrestricted Fund	
Roganne Thueson		02/18/2026	General Foundation Scholarship Fund	
Linda M. Tijerina		02/01/2026	PAC Athletics Program	
Linda M. Tijerina		02/01/2026	Joan Osborne Memorial Scholarship	
Linda M. Tijerina		02/01/2026	PAC LeadHERS	
Linda M. Tijerina		02/01/2026	PAC SHARE Program	
Linda M. Tijerina		02/01/2026	PACMEN- Palo Alto College Male Education Network	
Shannon Tijerina		02/01/2026	General PAC Scholarship	
Shannon Tijerina		02/01/2026	PAC SHARE Program	
Shannon Tijerina		02/01/2026	Upward Bound Bridge Scholarship	
Jacob W. Tingle		02/01/2026	PAC Athletics Program	
Ashlee Tolliver		02/19/2026	General Foundation Scholarship Fund	
Tammy L. Toney		02/01/2026	E. F. "Smiley" & Sandra Williams Endowed Scholarship	
Amanda Torres		02/28/2026	Interim Scholarship	
Amanda Torres		02/11/2026	Interim Scholarship	
Amanda Torres		02/09/2026	Interim Scholarship	
David Torres		02/01/2026	Dr. Adena Williams Loston Presidential Scholarship	
Melissa S. Torres		02/01/2026	VOTC Veterans Outreach & Transition Center Program	
Nova Torres		02/13/2026	Interim Scholarship	

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Donor Name	Soft Credit Recipient Name	Gift Date	Fund Description	Honor / Memorial Name
Vanessa Tovar		02/13/2026	Interim Scholarship	
Alissa A. Trejo		02/01/2026	PAC SHARE Program	
Alissa A. Trejo		02/01/2026	Upward Bound Bridge Scholarship	
Larry J. Trejo		02/01/2026	NVC Alumni Assocation Scholarship	
Larry J. Trejo		02/01/2026	General NVC Scholarship	
Larry J. Trejo		02/01/2026	Mexican American Studies Scholarship Endowment	
Larry J. Trejo		02/01/2026	NVC Compassion (President's Unrestricted Fund)	
Larry J. Trejo		02/01/2026	Tailar Kai Matthews Memorial Scholarship	
Summer C. Trejo		02/01/2026	AlamoPROMISE Endowment Scholarship	
Catharine Trevino		02/01/2026	The Year2 Fund	
Hector Trevino		02/01/2026	Vista Food Pantry	
Jesse R. Trevino		02/01/2026	Annual Fund	
Mary Trevino		02/25/2026	Charles Fink Caregiver Award of Excellence Endowed Scholarship	Charles Fink
Michelle Trevino		02/13/2026	Interim Scholarship	
John Trinidad		02/01/2026	Employee Benevolence Fund	
Sara R. Tristan		02/01/2026	Vista Food Pantry	
Carrie Turner-Gray		02/01/2026	General NLC Scholarship	
Heather Twardowski		02/13/2026	Interim Scholarship	
Heather Twardowski		02/06/2026	Interim Scholarship	
United Way of San Antonio & Bexar County		02/10/2026	TSIA Readiness Support Grant	
United Way of San Antonio & Bexar County		02/10/2026	UW Drop-In Childcare	
United Way of San Antonio & Bexar County		02/10/2026	UW Last-Dollar Childcare Program	
United Way of San Antonio & Bexar County		02/10/2026	UW It's Possible! Grant	
The University of Texas at San Antonio		02/25/2026	Mosaico AlamoPROMISE Event	
Daniel Urena		02/01/2026	SAC Student Support Fund	
Xavier D. Urrutia		02/01/2026	AlamoPROMISE Endowment Scholarship	
Xavier D. Urrutia		02/25/2026	ACCESS Staff Senate Program Fund	
Jason Vaaler		02/18/2026	General Foundation Scholarship Fund	
Ruben Valadez		02/01/2026	Student Emergency Fund	
Carissa M. Valdez		02/01/2026	Employee Benevolence Fund	
Carissa M. Valdez		02/12/2026	ACCESS Staff Senate Program Fund	
David M. Valdez		02/01/2026	AlamoPROMISE Endowment Scholarship	
Catherine B. Valdiviez		02/01/2026	PAC Athletics Program	
Catherine B. Valdiviez		02/01/2026	PAC SHARE Program	
Alicia Valle-Roberts		02/10/2026	Interim Scholarship	
Alicia Valle-Roberts		02/11/2026	Interim Scholarship	
Alicia Valle-Roberts		02/12/2026	Interim Scholarship	
Alicia Valle-Roberts		02/27/2026	Interim Scholarship	
Adriana Vallejo		02/19/2026	General Foundation Scholarship Fund	
Vanguard Charitable	Stanley R. Alteman	02/24/2026	Louise and Mike Beldon AlamoPROMISE Endowment	
Albert Vasquez		02/01/2026	General SAC Scholarship	
Albert Vasquez		02/01/2026	SAC Student Support Fund	
Robert F. Vasquez		02/01/2026	PAC Athletics Program	
Stephanie V. Vasquez		02/01/2026	AlamoPROMISE Endowment Scholarship	
Cathy R. Vega		02/01/2026	Dr. Adena Williams Loston Presidential Scholarship	
Cathy R. Vega		02/23/2026	SPC Alumni Association Scholarship	
Cathy R. Vega		02/03/2026	SPC Alumni Association Scholarship	
Melissa A. Velasquez		02/01/2026	PAC SHARE Program	
Carmen M. Velasquez-Avila		02/01/2026	PAC LeadHERS	
Carmen M. Velasquez-Avila		02/01/2026	PAC SHARE Program	
Carmen M. Velasquez-Avila		02/10/2026	Interim Scholarship	
Jazmin Velazquez		02/10/2026	Interim Scholarship	
Hilario Veloz		02/14/2026	Interim Scholarship	
Franchesca Velten		02/01/2026	ACCESS Staff Senate Program Fund	
James R. Velten		02/01/2026	KSYM Program	
Juan M. Venegas		02/01/2026	PAC - Educate South	
Juan M. Venegas		02/01/2026	President's Unrestricted PAC	
Juan M. Venegas		02/01/2026	Ray Ellison Family Center	
Juan M. Venegas		02/01/2026	PAC SHARE Program	
Juan M. Venegas		02/01/2026	PAC Dental Hygiene Ed Program and Community Clinic	
Usha M. Venkat		02/01/2026	President's Unrestricted SAC	
Nathan Vickers		02/19/2026	General Foundation Scholarship Fund	
Daniel J. Vidaurri		02/01/2026	Student Emergency Fund	
Anonymous		02/01/2026	General Foundation Scholarship Fund	
Seth A. Villalobos		02/01/2026	SAC Student Support Fund	
Abby Villalta		02/18/2026	General Foundation Scholarship Fund	
Lisa M. Villaneuva		02/01/2026	Annual Fund	
Anonymous		02/18/2026	General Foundation Scholarship Fund	
Anna Villarreal		02/01/2026	AlamoPROMISE Endowment Scholarship	
Austin Villarreal		02/01/2026	Nighthawk Nest Program	
Baldemar Villarreal		02/01/2026	PAC SHARE Program	
Brandilyn S. Villarreal		02/01/2026	Tourism, Hospitality, Culinary Arts (THCA) Scholarship	
Elizabeth Villarreal		02/01/2026	PAC LeadHERS	
Elizabeth Villarreal		02/01/2026	PAC SHARE Program	
Lori Villarreal		02/01/2026	Student Emergency Fund	
Lori Villarreal		02/01/2026	Vista Food Pantry	
Anonymous		02/01/2026	AlamoPROMISE Endowment Scholarship	
Mary G. Villarreal		02/12/2026	ACCESS Staff Senate Program Fund	
Anonymous		02/12/2026	ACCESS Staff Senate Program Fund	
Justin Vine		02/27/2026	Interim Scholarship	
Marco A. Visa		02/01/2026	Artemisia Bowden Memorial Endowed Scholarship	
Marco A. Visa		02/01/2026	Dr. Adena Williams Loston Presidential Scholarship	
Carol Voges		02/13/2026	Interim Scholarship	
Patrick F. Vrba		02/01/2026	AlamoPROMISE Endowment Scholarship	
Ivana Vukmirovic		02/01/2026	PAC SHARE Program	
Gourjoine M. Wade		02/01/2026	SAC Student Support Fund	
Rose Walker		02/01/2026	AlamoPROMISE Endowment Scholarship	
Thomas L. Walker		02/01/2026	NLC President Cares Unrestricted Fund	
Dehlia A. Wallis		02/01/2026	SAC Honors Academy	
Dehlia A. Wallis		02/01/2026	SAC Student Support Fund	
Donna R. Wallis		02/01/2026	President's Unrestricted PAC	
Donna R. Wallis		02/01/2026	PAC Nursing Program Fund TR-NR	
Monica Walseman		02/01/2026	AlamoPROMISE Endowment Scholarship	
Monica Walseman		02/01/2026	Annual Fund	
Michael D. Ward		02/01/2026	NVC Compassion (President's Unrestricted Fund)	
Yolanda Y. Ward		02/01/2026	Javier Guerra Formative Endowed Scholarship TRNR	
Jami D. Watts		02/01/2026	Student Emergency Fund	
Wells Fargo Clearing Services, LLC	Martha A. West	02/03/2026	Martha A. West Nursing Scholarship Corpus	
Charles M. Wender		02/02/2026	Louise and Mike Beldon AlamoPROMISE Endowment	
Shayne A. West		02/01/2026	Employee Benevolence Fund	
WestEast Design Group, LLC		02/23/2026	Golf Tournament SPC	
Whatabrands LLC		02/24/2026	PAC Fest	
Anonymous		02/01/2026	AlamoPROMISE Endowment Scholarship	
Jennifer M. Wilgen		02/01/2026	General Foundation Scholarship Fund	
Molly E. Wilkes		02/01/2026	NVC Compassion (President's Unrestricted Fund)	
Molly E. Wilkes		02/01/2026	President's Unrestricted PAC	
Daniel F. Williams		02/01/2026	General SPC Scholarship	
James C. Williams		02/01/2026	Artemisia Bowden Memorial Endowed Scholarship	
James C. Williams		02/01/2026	Dr. Adena Williams Loston Presidential Scholarship	
Jason L. Williams		02/12/2026	ACCESS Staff Senate Program Fund	
Anonymous		02/01/2026	Williams Single Parent Scholarship	
Peggy J. Williams		02/03/2026	Dr Homer "Butch" Hayes Endowed Scholarship	Amparo Hayes
Diane I. Wilson		02/01/2026	PAC Dental Hygiene Ed Program and Community Clinic	
Kenneth Wilson		02/11/2026	Mosaico AlamoPROMISE Event	
Tomeka Wilson		02/12/2026	General SPC Scholarship	
Tomeka Wilson		02/01/2026	Cross TWIN 2 Legacy Scholarship TR NR	
Darren L. Wood		02/01/2026	AlamoPROMISE Endowment Scholarship	

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Donor Name	Soft Credit Recipient Name	Gift Date	Fund Description	Honor / Memorial Name
Elizabeth- Woodard		02/01/2026	Tourism, Hospitality, Culinary Arts (THCA) Scholarship	
James F. Woodworth		02/01/2026	Kevin Schantz Memorial Scholarship	
James F. Woodworth		02/01/2026	SAC Geology Program	
James F. Woodworth		02/01/2026	Gerald Manahan Student Supplies Program Fund	
Nina B. Wright		02/01/2026	Employee Benevolence Fund	
Kristi R. Wyatt		02/01/2026	AlamoPROMISE Endowment Scholarship	
Tammy Wyatt		02/19/2026	General Foundation Scholarship Fund	
Michael L. Ximenez		02/01/2026	PAC Athletics Program	
Michael L. Ximenez		02/01/2026	PAC LeadHERS	
Michael L. Ximenez		02/01/2026	PAC SHARE Program	
Michael L. Ximenez		02/01/2026	PACMEN- Palo Alto College Male Education Network	
John P. Ybanez		02/01/2026	PAC Athletics Program	
John P. Ybanez		02/01/2026	PAC SHARE Program	
Michelle A. Ybarra		02/05/2026	Interim Scholarship	
Robert J. Yeater		02/01/2026	General NVC Scholarship	
Mitchell E. Yenawine		02/01/2026	Faculty Endowment Scholarship	
Mitchell E. Yenawine		02/01/2026	General NLC Scholarship	
Mitchell E. Yenawine		02/01/2026	Nighthawk Nest Program	
Irene W. Young		02/01/2026	Artemisia Bowden Memorial Endowed Scholarship	
Irene W. Young		02/01/2026	Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity)	
Robert O. Yowell		02/01/2026	Faculty Endowment Scholarship	
Robert O. Yowell		02/01/2026	The Reno-Raymond Formative Endowed Scholarship for Visual & Performing Arts	
Brianna Zabawa		02/18/2026	General Foundation Scholarship Fund	
Deanna L. Zamora		02/12/2026	ACCESS Staff Senate Program Fund	
Juan H. Zamora		02/01/2026	Empowerment Center Program	
Juan H. Zamora		02/01/2026	General SAC Scholarship	
Juan H. Zamora		02/01/2026	President's Unrestricted SAC	
Juan H. Zamora		02/01/2026	SAC Student Support Fund	
Juan H. Zamora		02/01/2026	SAC Centennial Fund	
Kollette R. Zamora		02/01/2026	PAC LeadHERS	
Kollette R. Zamora		02/17/2026	Interim Scholarship	
Cynthia Zamudio		02/01/2026	Mexican American Studies Scholarship Endowment	
Adrian L. Zapata		02/01/2026	PAC SHARE Program	
Aleksandra A. Zapata		02/01/2026	Vista Food Pantry	
Arturo Zapata		02/24/2026	General Foundation Scholarship Fund	
Blanca R. Zapata		02/23/2026	President's Unrestricted SPC	
Grace A. Zapata		02/01/2026	Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity)	
Grace A. Zapata		02/01/2026	Tourism, Hospitality, Culinary Arts (THCA) Scholarship	
Dolores Zapata-Caballero		02/01/2026	AlamoPROMISE Endowment Scholarship	
Anonymous		02/01/2026	Annual Fund	
Mary L. Zeigler	Robert E. Zeigler	02/22/2026	Truett L. Chance Endowed Scholarship	Paul Kinnison
Robert E. Zeigler	Mary L. Zeigler	02/01/2026	Kenneth D. and Sarah J. Hairgrove Endowed Scholarship	Kenneth Hairgrove
Cuihua Zhang		02/01/2026	Faculty Endowment Scholarship	
Qiaoying Zhou		02/01/2026	Vista Food Pantry	
Qiaoying Zhou		02/01/2026	Javier Guerra Formative Endowed Scholarship TRNR	
Mariana M. Zoll		02/01/2026	Scobee Education Center Programs	
Steven M. Zuniga		02/01/2026	Dr. Adena Williams Loston Presidential Scholarship	

TOTAL $637,561.22

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ALAMO COLLEGES DISTRICT

OFFICE OF INSTITUTIONAL ADVANCEMENT & ALAMO COLLEGES FOUNDATION
Gifts In-Kind
Received by the District
May 19, 2026 BOARD REPORT

Donor	Gift In-Kind Description	Value
H-E-B Grocery Company	Gift Cards	$56,000.00
		TOTAL $56,000.00

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ALAMO COLLEGES DISTRICT

OFFICE OF INSTITUTIONAL ADVANCEMENT & ALAMO COLLEGES FOUNDATION
February 2026
SUMMARY FINANCIAL REPORT
May 19, 2026 BOARD REPORT

Docusign Envelope ID: 61F8E909-EF4B-8F58-8189-1C2515109A40

Schedule of Support, Revenues and Expenses
For the Period Ended
February 28, 2026

	Net Assets without Donor Restrictions (Unrestr)		Net Assets With Donor Restrictions						Total	
			Non-Endowed (Temp Restr)		TRestr Tied to Endowed		Endowed Funds (Perm Restr)			
	Month	YTD	Month	YTD	Month	YTD	Month	YTD	Month	YTD
Revenues:										
Donations	18,770.96	25,925.28	602,056.70	2,516,338.92		12,922.80	16,733.56	563,810.22	637,561.22	3,118,997.22
Funds from ACCD										
Other Income				-					-	-
Interest and Dividends*	332.27	699.73	54,922.34	53,114.55	106,616.60	102,612.45	-	-	161,871.21	156,426.73
Alamo Colleges PR Contributions										
Net Assets Released from Restricted										
Subtotal Revenues	19,103.23	26,625.01	656,979.04	2,569,453.47	106,616.60	115,535.25	16,733.56	563,810.22	799,432.43	3,275,423.95
Gifts - Non Cash										
Total Revenues & Gifts Non Cash	19,103.23	26,625.01	656,979.04	2,569,453.47	106,616.60	115,535.25	16,733.56	563,810.22	799,432.43	3,275,423.95
Expenses	36,805.20	90,941.00	1,277,744.00	1,995,683.04	318,267.90	326,416.19		-	1,632,817.10	2,413,040.23
Transfers		-	-	-		-		-	-	-
Realized/Unrealized gains (losses)		-	350,432.03	1,197,304.91	689,505.15	2,126,654.34		-	1,039,937.18	3,323,959.25
Net Surplus/(Deficit)	(17,701.97)	(64,315.99)	(270,332.93)	1,771,075.34	477,853.85	1,915,773.40	16,733.56	563,810.22	206,552.51	4,186,342.97
Net Assets beginning of period	317,559.25	364,173.27	51,291,447.95	49,250,039.68	20,151,409.12	18,713,489.57	37,589,030.04	37,041,953.38	109,349,446.36	105,369,655.90
Net Assets at end of period	299,857.28	299,857.28	51,021,115.02	51,021,115.02	20,629,262.97	20,629,262.97	37,605,763.60	37,605,763.60	109,555,998.87	109,555,998.87

Notes

Net Assets without Donor Restriction (Unrestricted) = not connected with an endowment.
Net Assets with Donor Restrictions, Non-Endowed (Temporarily Restricted) = Available for Spending.
Net Assets with Donor Restrictions Endowed (Permanently Restricted) = Can never be spent.

Unrealized Gains=Mkt increases over the initial cost of investment. Realized when security is sold.
Monthly financial statement prepared by Alamo Colleges District Finance Office.

FUND BALANCE TREND	12/31/2024	12/31/2023	12/31/2022	12/31/2021	12/31/2020	12/31/2019	12/31/2018	12/31/2017	12/31/2016	12/31/2015
Net Assets without Donor Restr (Unrestricted)	375,965.08	393,698.17	303,188.42	177,749.79	138,419.44	149,977.07	98,103.66	67,941.69	16,718.26	529,890.70
Net Assets w/Donor Restrictions Non-Endowed (Temp Restr)	45,314,698.64	38,590,183.11	42,730,461.95	41,368,182.61	27,742,633.67	4,975,295.10	4,093,550.09	3,620,377.85	6,397,320.16	5,586,007.58
Net Assets w/Donor Restrictions Non-Endwd Tied to Endowed (Temp Restr)	13,753,085.54	5,871,730.29	11,514,639.26	8,356,695.21	6,228,998.38	3,036,018.63	5,030,887.21	3,076,441.20		
Endowed Funds (Permanently Restricted)	27,502,556.45	24,650,683.09	22,199,871.74	21,214,716.16	20,281,703.94	18,926,008.86	18,296,735.75	17,352,580.77	16,459,361.30	13,805,433.36
Realized/Unrealized gains (losses)	6,393,790.68	7,859,257.81	(12,397,062.63)	4,266,247.96	2,945,642.61	3,741,890.31	(1,633,069.72)	2,510,880.49	807,898.49	(703,480.22)
Total Funds	$ 93,340,096.39	$ 77,365,552.47	$ 64,351,098.74	$ 75,383,591.73	$ 57,337,398.04	$ 30,829,189.97	$ 25,886,206.99	$ 26,628,222.00	$ 23,681,298.21	$ 19,217,851.42
Net Profit/(Loss)	$ 9,580,753.24	$ 13,014,453.73	$ (11,032,492.99)	$ 18,046,193.69	$ 26,508,208.07	$ 4,942,982.98	$ (742,015.01)	$ 2,946,923.79	$ 4,463,446.79	$ (1,313,526.76)

FUND BALANCE TREND	12/31/2014	12/31/2013	12/31/2012	12/31/2011	12/31/2010	12/31/2009
Net Assets without Donor Restr (Unrestricted)	234,029.28	119,758.06	91,714.28	91,542.46	103,902.09	104,578.84
Net Assets w/Donor Restrictions Non-Endowed (Temp Restr)	6,632,301.44	3,875,721.09	3,382,609.17	2,744,566.51	2,530,063.08	1,994,094.48
Net Assets w/Donor Restrictions Non-Endwd Tied to Endowed (Temp Restr)						
Endowed Funds (Permanently Restricted)	13,431,659.93	12,267,711.48	11,574,473.53	10,405,600.60	9,695,681.21	8,766,099.06
Realized/Unrealized gains (losses)	233,387.53	$ 1,776,115.11	$ 366,084.74	$ (474,263.50)	$ (47,331.10)	$ (229,024.18)
Total Funds	$ 20,531,378.18	$ 18,039,305.74	$ 15,414,881.72	$ 12,767,446.07	$ 12,282,315.28	$ 10,635,748.20
Net Profit/(Loss)	$ 2,492,072.44	$ 5,756,990.46	$ 2,647,435.65	$ 2,131,697.87	$ 1,646,567.08	$ 3,966,864.20

ALAMO COLLEGES DISTRICT

POLICE DEPARTMENT

2222 N. Alamo
San Antonio, TX 78215
(210) 485 - 0099 Dispatch
(210) 485 - 0095 Fax

MEMORANDUM

TO: Dr. Mike Flores, Chancellor
Alamo Colleges District

THRU: Dr. Thomas Cleary, Vice Chancellor for Planning, Performance and Information Systems
Alamo Colleges District

FROM: Hector Salas, Chief of Public Safety
Alamo Colleges District Police Department

Digitally signed by Hector Salas
Date: 2026.05.05 16:42:03 -05'00'

DATE: May 5, 2026

SUBJECT: ***MONTHLY ACTIVITY REPORT***

Please find attached the Alamo Colleges District Police Department's Monthly CLERY Act activity report through April 2026 and the yearly totals summary page. Please note that the report reflects new CLERY reporting activity categories enacted in 2008 and required beginning in 2009 when a bias motivation is present, including the Theft / Larceny category, which was not part of the previous CLERY reporting requirement; however, it was previously included for informational purposes. None were motivated by bias or hate. The CLERY Act was amended in 2011, effective for reporting year 2011, to include reports received for Simple Assault that are motivated by bias or hate. Simple Assaults are included in this report for information purposes; however, none were motivated by bias or hate. The CLERY Act was amended in 2014 as per VAWA and Campus SaVE Acts, effective 2015, to include reports of Domestic Violence, Dating Violence, and Stalking.

Burglary of a motor vehicle is considered a theft from a vehicle under Uniform Crime Reporting definitions and therefore is included in the Theft category for CLERY purposes. For CLERY reporting purposes the Theft / Larceny category includes all thefts and burglary of motor vehicle reports made to the Alamo Colleges District Police Department and is reported as one total when reported to the Department of Education and published by the Department in its annual report. They have, however, been separated for this report.

Theft totals listed on this report include all thefts of district property and personal property belonging to students, faculty and staff reported to the Alamo Colleges District Police Department.

*The reports below include arrests by being booked into 201 N. Comal (The Justice Intake Assessment Annex), by being issued a citation (other than traffic), or by being detained and released with possible pending charges being filed with the Bexar County District Attorney's Office.

1) **PAC (079481 – Criminal Mischief)** On 04/01/2026 an officer was dispatched to the Ozuna Building at Palo Alto College. Upon arrival, the officer met with an employee who reported graffiti in the restroom near room 130. There is no suspect in this incident. The incident was reported to the Facilities Division.

2) **SPC (079499 – Assault**) On 04/06/2026, an officer patrolling was contacted by a female housekeeping staff member who wanted to report harassment from a male employee at SPC. The female stated she just wanted him to stop making advances to her. The incident was reported to the SPC administration, who stated that it constituted a Title VII violation. This case is closed.

3) **SAC (079511 – Criminal Mischief)** On 04/07/2026, an officer was dispatched to the Gonzales Hall at San Antonio College. Upon arrival, the officer met with an employee who reported graffiti in the restroom near room 119. There is no suspect in this incident. The damage is estimated at $125. The incident was reported to the Facilities Division.

4) **SPC (079518 – Possession of Drug Paraphernalia**) On 04/07/2026, an officer was dispatched to parking lot #17 at St. Phillips College. The officer was responding to a call from a reported marijuana smell. The officer arrived and detected an odor emanating from a parked vehicle with one occupant (male student). The officer interviewed the male, who was found to have paraphernalia, but no marijuana. The male was given a warning for the paraphernalia, and his behavior was reported to SOBI. This case is closed.

5) **PAC (079519 – Criminal Mischief)** On 04/07/2026, an officer was dispatched to parking lot #12 at Palo Alto College. The officer arrived and met a female reporting that her vehicle had been damaged. The passenger-side window had a crack, and the window frame was bent. There is no sign of entry into the vehicle. The damage is estimated at $ 1,000 for the door and window replacement. There are no suspects in this incident. The case is closed.

6) **NVC (079536 – Criminal Mischief**) On 04/09/2026, an officer was dispatched to Juniper Hall at the Northwest Vista College Campus. The officer met with custodial staff who reported graffiti in the men's restroom near room 105. The graffiti could be cleaned off. There are no suspects in this incident. This case is closed.

7) **SAC (079537 – Criminal Mischief)** On 04/09/2026, an officer was dispatched to Gonzales Hall at San Antonio College. The officer met with a female employee who reported graffiti in the female restroom near room 119. The damage is estimated at $ 50. There are no suspects in this incident. The graffiti was reported to the Facilities Division. This case is closed.

8) **SAC (079555 – Public Intoxication)** On 04/11/2026, while patrolling San Antonio College the officer observed a suspicious male following a female. The male discontinued following when he saw the officer following. The male then appeared in a nearby parking lot and was attempting to get into the passenger seat of a person that was entering on the driver side. The officer made location and observed the male to be intoxicated and aggressive. Due to the potential nature of aggressiveness, the male was booked into the Magistrates Office at 401 S Frio. He was booked on Public Intoxication.

9) **NVC (079569 – Theft**) On 04/13/2026, an officer was dispatched to Palo Alto College Campus for the report of theft from a construction site. The officer met with a construction foreman who reported that copper had been stolen. The incident occurred over the easter weekend. The foreman stated they

reviewed camera footage and didn't find anyone taking the copper. This case will be investigated further by campus police.

10) **NVC (079585 – Criminal Mischief**) On 04/14/2026, an officer was dispatched to the San Jacinto Building at Palo Alto College Campus. The officer met with an employee who reported vandalism in the men's restroom. The vandalism was "blue urinal screen odor blocks" spread all over the bathroom floor and wall. The damage was reported to the Facilities Division. The damage is estimated to be under $100. This case is closed.

11) **SPC (079597 – Disturbance**) On 04/15/2026, an officer was dispatched to the Cooperative Ministry Center at St. Phillip's College Campus to meet with SAPD officer regarding a fight. The SAPD officer was actively looking for a male(non-student) suspect. The unknown male was involved in a fight with students from Healy Murphy Center High School. The suspect was not located on campus. No students from Alamo Colleges were involved in this incident. This case is closed.

12) **NLC (079602 – Criminal Mischief**) On 04/16/2026, an officer was dispatched to parking lot #5 at Northeast Lakeview College. The officer met with a female (student) who came back to her vehicle after class and found her vehicle window shattered. The female stated that nothing had been taken from the vehicle. The video camera was monitored, and no one was seen entering the vehicle. The case has been closed.

13) **SAC (079617 – Possession of Paraphernalia**) On 04/17/2026, an officer was flagged down by security officers at Methodist Hospital. They reported a male that had attempted to steal a wheelchair and pointed the direction of the male. The officer made contact with the male (non-student). The male was searched and found to be in possession of drug paraphernalia. The officer issued a citation for possession of drug paraphernalia and released the male.

14) **SAC (079619 – Criminal Trespass**) On 04/18/2026, an officer was patrolling San Antonio College. The officer observed a male (non-student) entering the construction site near McCreless Hall. The officer made contact with the male and informed him that he had entered a construction site that was clearly marked "no trespassing". The male was handcuffed and transported to the Bexar County Detention Center and booked for Criminal Trespass.

15) **NVC (079645 – Sexual Assault**) On 04/22/2026, an officer was dispatched to the Northwest Vista College Campus Police Office to meet a female (student) who wanted to report sexual assault. The female stated that a male student forced her to have sexual contact. The male student is known and this investigation is ongoing. Title IX has been notified.

16) **SPC (079649 – Assault**) On 04/22/2026, an officer was dispatched to the Turbon Student Center at St. Phillip's College Campus Police Office to meet a male (student) who wanted to report a verbal threat from another student. The male stated he was unsure if he wanted to file charges against the other male student. The male was informed to contact police if there were any future instances or if he wanted to file charges.

17) **NVC (079655 – Criminal Mischief**) On 04/22/2026, an officer was dispatched to Juniper Hall at Northwest Vista College Campus. The officer took a report of graffiti in the men's restroom near room 212. There are no suspects in this incident. Housekeeping cleaned the graffiti. This case is closed.

18) **NVC (079686 – Violation of a Protective Order**) On 04/27/2026, an officer was dispatched to the Prickly Pear Garage at Northwest Vista College. The officer found a male wearing a ski mask looking in vehicles. The male was found to be in violation of the protective order. He was arrested and booked into the Bexar County Detention Center for Violation of a Protective order.

MONTHLY 2026 CLERY ACT ACTIVITY REPORT

Clery Act Category	*Jan*	*Feb*	*Mar*	*Apr*	*May*	*Jun*	*Jul*	*Aug*	*Sep*	*Oct*	*Nov*	*Dec*	*Total*
Murder / Non - Negligent Manslaughter	0	0	0	0	0	0	0	0	0	0	0	0	0
Negligent Manslaughter	0	0	0	0	0	0	0	0	0	0	0	0	0
Sex Offenses / Forcible	0	0	0	1	0	0	0	0	0	0	0	0	1
Sex Offenses / Non-Forcible	0	0	0	0	0	0	0	0	0	0	0	0	0
Robbery	0	0	0	0	0	0	0	0	0	0	0	0	0
Aggravated Assault	0	0	0	0	0	0	0	0	0	0	0	0	0
Simple Assault	1	3	2	4	0	0	0	0	0	0	0	0	10
Intimidation	0	0	2	1	0	0	0	0	0	0	0	0	3
Vandalism	1	3	0	9	0	0	0	0	0	0	0	0	13
Burglary	1	0	0	0	0	0	0	0	0	0	0	0	1
Theft - Larceny	1	2	1	1	0	0	0	0	0	0	0	0	5
Burglary of Vehicle	2	1	1	0	0	0	0	0	0	0	0	0	4
Motor Vehicle Theft	1	0	0	0	0	0	0	0	0	0	0	0	1
Arson	0	0	0	0	0	0	0	0	0	0	0	0	0
Arrest Illegal Weapons Possession	0	0	0	0	0	0	0	0	0	0	0	0	0
Discipline Illegal Weapons Possession	0	0	0	0	0	0	0	0	0	0	0	0	0
Arrest Drug Law Violations	1	3	1	2	0	0	0	0	0	0	0	0	7
Discipline Drug Law Violations	0	0	0	0	0	0	0	0	0	0	0	0	0
Arrest Liquor Law Violations	1	1	0	1	0	0	0	0	0	0	0	0	3
Discipline Liquor Law Violations	0	0	0	0	0	0	0	0	0	0	0	0	0
Hate Crimes Race / Gender	0	0	0	0	0	0	0	0	0	0	0	0	0
Hate Crimes Religion / Sexual Orientation	0	0	0	0	0	0	0	0	0	0	0	0	0
Hate Crimes Ethnicity / Disability	0	0	0	0	0	0	0	0	0	0	0	0	0
Domestic Violence	0	0	0	0	0	0	0	0	0	0	0	0	0
Dating Violence	0	0	0	0	0	0	0	0	0	0	0	0	0
Stalking	0	0	0	0	0	0	0	0	0	0	0	0	0

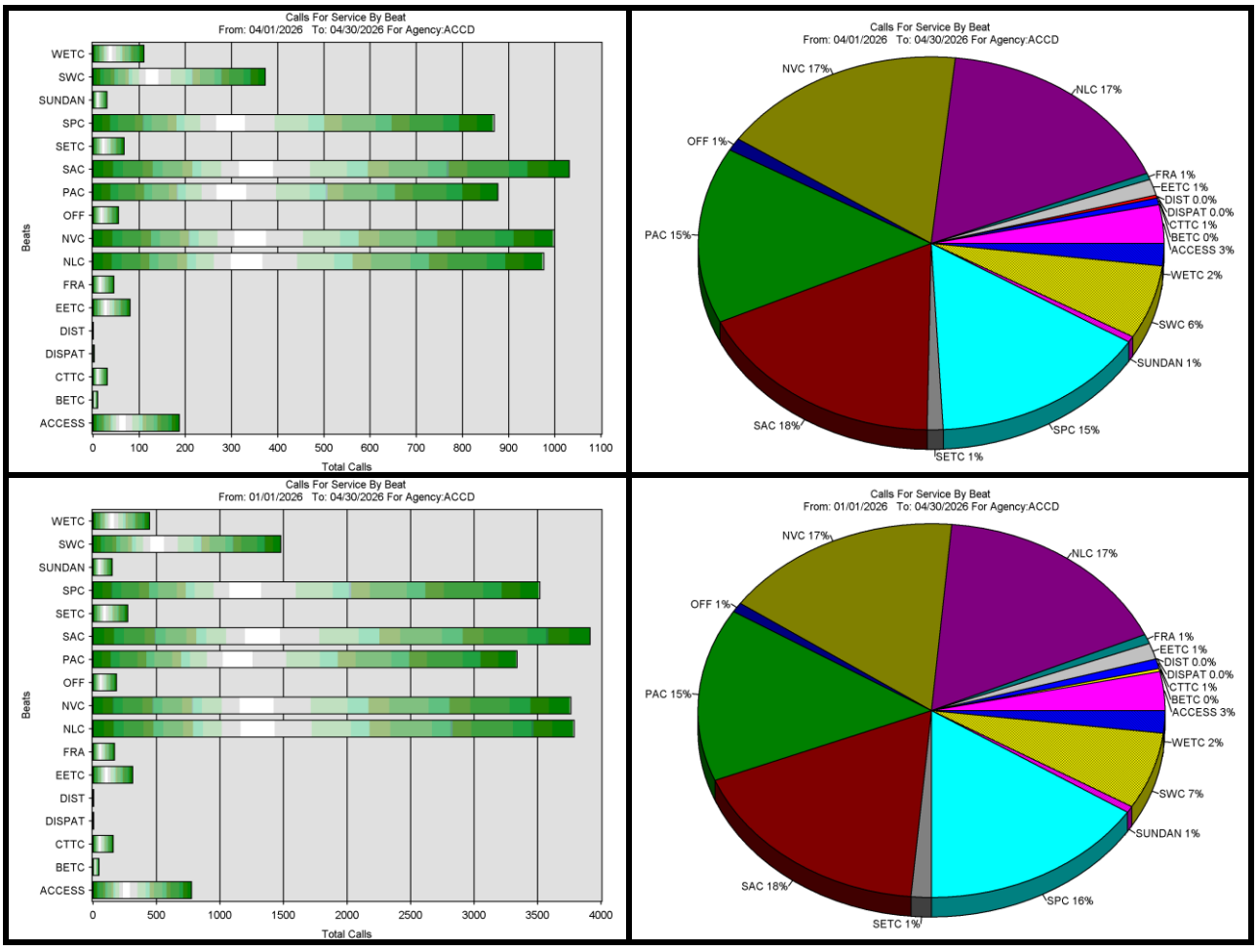
The CLERY Act was amended in 2008, effective for reporting year 2009, to include reports received for Burglary, Theft including Burglary of Vehicle that are motivated by bias or hate. The CLERY Act was amended in 2011, effective for reporting year 2011, to include reports received for Simple Assault that are motivated by bias or hate. The CLERY Act was amended in 2014 as per VAWA and Campus SaVE Acts, effective 2015 to include reports of Domestic Violence, Dating Violence and Stalking.

None of the activity reflected on this report were bias motivated but are provided for informational purposes.

SELECTED CLERY CRIMES	2025 TOTAL YEAR TO DATE	2026 TOTAL YEAR TO DATE	PCT Change	
Theft / Larceny	20	5	↓	75%
Burglary Vehicle	7	4	↓	43%
Burglary	3	1	↓	67%
Robbery	1	0	↓	100%
Motor Vehicle Theft	4	1	↓	75%
Drug Law Arrests	18	7	↓	61%

CRIME PREVENTION REMINDERS ISSUED	2025 TOTAL YEAR TO DATE	2026 TOTAL YEAR TO DATE	PCT Change	
	73	34	↓	53%

Calls For Service Data (Reporting Month & YTD)



Discussion and Possible Action on Monthly Contracts Report

Presented to the Board Acting as Committee of the Whole on May 12 2026, and now presented to the ALAMO COLLEGES DISTRICT BOARD OF TRUSTEES on May 19, 2026.

MINUTE ORDER
"The Alamo Colleges District Board of Trustees hereby approves this report on non-grant contracts (public) made to the Alamo Colleges District for the period of April 1 through April 30, 2026."

PURPOSE
To provide a monthly report on non-grant contracts received by the Alamo Colleges District.

BACKGROUND
Contracts–Non-grant contracts are contracts in which Alamo Colleges District receives funds to provide special or negotiated services or training to private corporations. For the period April 1 through April 30, 2026, there were no contracts. Through existing contracts, sixteen courses were provided to 135 students

OBJECTIVE/FACT
To supplement activities not funded by Institutional Funds.

IMPLICATIONS

Financial:	Yes
Strategic Plan:	Goal III. Performance Excellence
Human Resources:	Yes

ATTACHMENTS: YTD Contract (Non-Grant) Summary Report.

Sammi Morrill, Ph.D. Digitally signed by Sammi Morrill, Ph.D. Date: 2026.05.04 17:09:55 -05'00'

Dr. Sammi Morrill, Vice Chancellor for
Economic Mobility & Workforce Development

Dr. Mike Flores, Chancellor
Alamo Colleges District

ALAMO COLLEGES DISTRICT

Year-To-Date Contract (Non-Grant) Summary Report

Status: April 1, 2026 – April 30, 2026

I. Current Month Contracts District Wide:

No.	Contract Recipient (District Wide)	No. of Courses	Monthly No. Students to be Served	YTD No. Students to be Served
1	Business and Industry Solutions	16	135	**1109**
	Total	**16**	**135**	**1109**

II. Year-to-Date Number of Contracts in Selected Dollar Ranges:

No.	Contract Recipient	$.01-$9,999.99	$10,000-$99,999.99	$100,000 and Higher	Total
1	Business and Industry Solutions	13	4	2	**19**
	Total				

Source: All data provided by Business and Industry Solutions-Continuing Education Department.

Discussion and Possible Action on Approval of Monthly Grants and Contracts Reports

Presented to the Board acting as Committee of the Whole on May 12, 2026, and now presented to the ALAMO COLLEGES DISTRICT BOARD OF TRUSTEES on May 19, 2026.

MINUTE ORDER:
"The Alamo Colleges District Board of Trustees hereby approves this report on grants and contracts (public) and ratifies acceptance of the donations and grants made to the Alamo Colleges District."

PURPOSE:
To provide a monthly report on new grant awards, continuation awards, funding increases, and restricted contracts received during the month; and obtain ratification of their acceptance by the Alamo Colleges District.

Background

1. Grants – The Alamo Colleges District received 2 new grant awards and no new continuation grant awards, for the period ending March 31, 2026. The year-to-date (YTD) funding is $53,732,009 and allows for 138.50 FTE positions.
2. Restricted Grant Contracts – The Alamo Colleges District had 4 new restricted grant contracts for the same period. YTD funding is $2,789,831 and it allows 4,059 students to be served.

OBJECTIVE/FACT: To supplement activities not funded by Institutional Funds.

IMPLICATIONS:

Financial:	Yes
Strategic Plan:	AlamoFORWARD: Performance Excellence
Human Resources:	Yes

ATTACHMENTS: Monthly Grant Award Funding Activity Report; YTD Grant Funding Activity Report with Award Description; YTD Grant Award Summary Report; Monthly Restricted Contract Funding Activity Report; YTD Restricted Contract Summary Report.

Patrick F. Vrba, Jr., CPA Date
Interim Associate Vice Chancellor of
Finance and Fiscal Services

Lisa Mazure, MSA CPA CGFM Date
Interim Vice Chancellor for Finance and
Administration

Dr. Mike Flores Date
Chancellor

ALAMO COLLEGES DISTRICT

FY2025 MONTHLY (MTD) GRANT AWARD ACTIVITY REPORT

March 01, 2026-March 31, 2026

Item No.	Grant Code	College	Funding Source/Grant	Description/Function	Date of Award Letter	Match Amount	Indirect Cost	Funding Amount	Students Served	No. of FTEs
1	219898	District	**Texas Higher Education Coordinating Board,** Project Title: *"THECB (Perkins Basic)"*.	The Perkins Basic Grant Program supports awarded applicants in educating students who enrolled in CTE courses and programs for high-skill, high-wage, or high-demanded occupations. The success of an awarded applicant in educating these students will be measured by its ability to meet state-determined performance targets for each of three core indicators approved by the U.S. Department of Education. *Additional Funding in the amount of $506,614.*	9/1/2025	$0	$0	$506,614	700	12.00
	1		**Total Dist.- MTD Single Year Grants**			**$0**	**$0**	**$506,614**	**700**	**12.00**
	1			**Total MTD Single Year Grants**		**$0**	**$0**	**$506,614**	**700**	**12.00**
				Multi Year Grants						
1	212668	St. Philip's College	**California State University Bakersfield,** Project Title: *"California State University Bakersfield, Auxiliary for Sponsored Programs Administration"*. Year 1 of 2.	The core of the grant is a cross institutional fellowship that brings together students from a range of public, private, two-year and four-year institutions to develop their abilities to engage in and lead conversations about difficult important topics across political difference.	7/1/2025	$0	$0	$21,000	1	0.0
	1		**Total SPC-YTD Multi-Year Grants**			**$0**	**$0**	**$21,000**	**1**	**-**
	1			**Total MTD Multi-Year Grants**		**$0**	**$0**	**$21,000**	**1**	**0.00**
	2			**GRAND TOTAL-MTD SINGLE AND MULTI-YEAR GRANTS**		**$0**	**$0**	**$527,614**	**701**	**12.00**

ALAMO COLLEGES DISTRICT

FY 2025 YTD Grant Award Summary Report

Includes All Single Year Grants and the Current Year of Multi-Year Grants

September 1, 2025 -March 31, 2026

No.	College	No. of Grants	Match Amounts	Indirect Cost Received	YTD Funding Amount	No. of Students Served	No. of FTEs
1	District Grants	8	$ 525,306	$ 44,903	$ 14,096,750	317,305	60.00
2	San Antonio College	8	$ -	$ 390,585	$ 4,922,014	31,518	19.00
3	St. Philip's College	8	$ -	$ 10,965	$ 31,723,858	41,253	19.50
4	Palo Alto College	5	$ -	$ 378,521	$ 1,592,023	1,168	20.00
5	Northwest Vista College	2	$ -	$ 169,149	$ 1,125,000	638	16.00
6	Northeast Lakeview College	1	$ -	$ 19,502	$ 272,364	140	4.00
GRAND TOTAL		**32**	**$ 525,306**	**$ 1,013,625**	**$ 53,732,009**	**392,022**	**138.50**

ALAMO COLLEGES DISTRICT

FY 2026 Monthly & YTD Grant Award Funding Activity Report with Award Description

September 1, 2025 -March 31, 2026

Item No.	Grant Code	College	Funding Source/Grant	Description/Function	Date of Award Letter	Match Amount	Indirect Cost	Funding Amount	Students Served	No. of FTEs
1	219898	District	**Texas Higher Education Coordinating Board**, Project Title: *"THECB (Perkins Basic)"*.	The Perkins Basic Grant Program supports awarded applicants in educating students who enrolled in CTE courses and programs for high-skill, high-wage, or high-demanded occupations. The success of an awarded applicant in educating these students will be measured by its ability to meet state-determined performance targets for each of three core indicators approved by the U.S. Department of Education. *Additional funding in the amount of $516,614.*	9/1/2025	$0	$0	$3,370,190	4,000	12.50
2	219890	District	**Texas Workforce Commission**, Project Title: *"Adult Education and Literacy Service Provider Grant"*.	The Alamo Adult Education (AEL) program provides access and opportunity for adult learner's to participate in AEL activities and career training/Workforce preparation activities leading to a Texas Certificate High School Equivalency, English language acquisition and industry recognized certifications to include stackable certificates and micro credentials aligned to high demand, high wage careers in target occupations in the Alamo workforce area. *Additional Funding in the amount of $469,952.*	9/1/2024	$0	$0	$1,281,521	941	1.00
3	219905	District	**Texas Higher Education Coordinating Board,** Project Title: *"Opportunity High School Diploma"*.	The grant program provides adult students enrolled in a career and technical education program at a community college the opportunity to earn a high school diploma through concurrent enrollment in a competency-based education program. Will also allow the development and implementation of a defined program model at each institution. *Additional funding in the amount of $33,390.* ***Inadvertently reported 2x in March 2026 Board Report (removed duplicate entry)***.	3/5/2025	$0	$0	$33,390	6	0.00
4	219910	District	**Public Allies Inc.,** Project Title: *"Public Allies San Antonio"*.	Purpose of this grant is to develop our ability to meet the needs of the community by increasing our opportunity to work with community-based organizations. The partnership with the organizations will help develop a co-hort of young social service leaders who can facilitate transformational change leading to the improvement of their communities.	9/1/2025	$525,306	$27,027	$502,243	31	3.00
	4		**Total Dist.- YTD Single Year Grants**			**$525,306**	**$27,027**	**$5,187,344**	**4,978**	**16.50**
1	212667	St. Philip's College	**Texas Workforce Commission**, Project Title: *"Dual Credit Healthcare Grant"*.	Goal, there will be a minimum percentage of participants pass the state certification exam on their first attempt. To develop hands on-competencies in key skills such as vital sign measurement, mobility assistance and personal hygiene support. Will foster an understanding of healthcare ethics, patients rights and effective communication within a care team.	8/31/2025	$0	$0	$279,158	100	0.00
	1		**Total SPC YTD Single-Year Grants**			**$0**	**$0**	**$279,158**	**100.00**	**0.00**
1	213541	Palo Alto College	**Dept. Health & Human Services thru Headstart,** Project Title: *"Office of Head Start Kids on Campus Partnership"*.	PAC/Ray Ellison shall provide three (3) classrooms, a kitchen area for food services and playground space for 31 Early-Headstart eligible children for the delivery of developmentally appropriate programs in accordance with Head Start Performance Standards.	7/22/2025	$0	$290,767	$433,635	31	9.00
	1		**Total PAC-YTD Single Year Grants**			**$0**	**$290,767**	**$433,635**	**31**	**9.00**
	6			**Total YTD Single Year Grants**		**$525,306**	**$317,794**	**$5,900,137**	**5,109**	**25.50**

ALAMO COLLEGES DISTRICT

FY 2026 Monthly & YTD Grant Award Funding Activity Report with Award Description

September 1, 2025 -March 31, 2026

Item No.	Grant Code	College	Funding Source/Grant	Description/Function	Date of Award Letter	Match Amount	Indirect Cost	Funding Amount	Students Served	No. of FTEs
				Multi-Year Grants						
1	219121	District	**University of Texas at San Antonio**, Project Title: *"Bexar County Fostering Educational Success."* Year 7 of 7.	Bexar County Fostering Program is to support Foster and Adopted Youth/adults using the tuition waiver letter and enroll at Alamo Colleges. The PATH Advocates will help students with enrolling and staying enrolled with wraparound services thru the advocacy centers.	9/1/2025	$0	$0	$301,300	301,300	4.50
2	219166	District	**U.S. Department of Education**; Project Title: *"Alamo Colleges District Educational Opportunity Centers Program"*. Year 5 of 5.	The program will provide over 850 low-income and potential first-generation college students with academic programming and supportive services to help them attain job skills, leading to a more meaningful employment. Project will also offer services to improve the financial economic literacy of participants, counsel participants on financial aid options and assist in the application process to increase the number of adults who enroll in postsecondary education institutions.	8/23/2021	$0	$17,876	$241,332	850	3.00
3	219171	District	**City of San Antonio**, Project Title: *"Ready to Work"*. Year 1 of 3.	SA Ready to Work program includes the following objectives: Increase access to industry recognized certification training and college; provide wrap around services and emergency funding to ensure successful completion of training and career placement, increase collaboration within the workforce ecosystem and promote accountability and adaptability through the process.	4/1/2022	$0	$0	$8,248,324.55	1,977	36.00
4	219912	District	**Texas Higher Education Coordinating Board**, Project Title: *"Data-to-Action for Parenting Students at Texas Colleges & Universities Grant Program"*. Year 1 of 2.	Through this grant, we plan to refine our data collection and review process, create structured opportunities for student parents, and inform the development of dashboards that allow comparison of persistence and completion rates across parenting status, enrollment intensity, and campus-level service engagement.	7/31/2025	$0	$0	$118,450	8,200	0.00
	4		**Total Dist.-MTD Multi Year Grants**			**$0**	**$17,876**	**$8,909,406**	**312,327**	**43.50**
1	211160	San Antonio College	**City of San Antonio**, Project Title: *"Educational Access Channel"*. Year 3 of 5.	Goal of Educational Access Channel is to provide educational programming to the citizens of San Antonio and surrounding areas. Objectives: provide cable/video at least 8 hours of daily educational programming; provide transmissions of educational programming to cable/video providers in a manner that can be accepted and transmitted and communicate with designated city staff regularly regarding the on-going operation.	10/1/2025	$0	$0	$200,000	10,000	0.00
2	211164	San Antonio College	**City of San Antonio**, Project Title: *"Educational Access Channel (PEG)"*. Year 1 of 2.	Goal of Educational Access Channel is to provide educational programming to the citizens of San Antonio and surrounding areas. Objectives: provide cable/video at least 8 hours of daily educational programming; provide transmissions of educational programming to cable/video providers in a manner that can be accepted and transmitted and communicate with designated city staff regularly regarding the on-going operation.	10/1/2025	$0	$0	$50,000	10,000	0.00
3	211168	San Antonio College	**U.S. Department of Education,** Project Title: *"San Antonio College's (SAC) FY21 Title III, Part F HSI STEM and Articulation Project Bolstering Undergraduate Inquiry, Learning, and Determination (BUILD)"*. Year 5 of 5.	The HSI STEM and Articulation Project, BUILD, aims to enhance SAC's support for Hispanic and underrepresented STEM majors, particularly in high-challenge courses like College Algebra and Calculus. The project focuses on improving graduation and transfer rates through embedded tutoring and fostering inclusive classroom environments. By adopting effective teaching methods, BUILD seeks to make STEM education more accessible and beneficial for all students.	10/1/2021	$0	$186,014	$1,348,630	1,000	7.00

ALAMO COLLEGES DISTRICT

FY 2026 Monthly & YTD Grant Award Funding Activity Report with Award Description

September 1, 2025 -March 31, 2026

Item No.	Grant Code	College	Funding Source/Grant	Description/Function	Date of Award Letter	Match Amount	Indirect Cost	Funding Amount	Students Served	No. of FTEs
4	211538	San Antonio College	**U.S. Department of Education**, Project Title: *"Alamo Colleges OER Consortium Project"*. Year 3 of 3.	The Alamo Colleges OER Consortium will focus on 1) Developing OER for the top five enrolling courses to maximize student savings, 2) Increase adoption of OER within the top five enrolling interdisciplinary courses and 3) Increase professional development and an OER repository to support OER adoption by consortium faculty.	11/2/2023	$0	$164,221	$660,972	8,800	-
5	211548	San Antonio College	**U.S. Department of Education,** Project Title: *"San Antonio College TRIO SSS Veterans"* . Year 1 of 5**.**	San Antonio College proposes to serve at least 120 low income, first generation, and /or disabled Veteran students each year through Project Valor. The program will significantly increase eligible students' chances of success by providing year round tutoring and prescribed tutoring plans, academic and college readiness instruction, advice and assistance with postsecondary course selection. Participants will also receive education in financial aid/financial literacy as well as peer mentoring, career exploration and educational workshops that will help them successfully adapt to college life.	7/7/2025	$0	$20,175	$272,364	120	2.50
6	211549	San Antonio College	**U.S. Department of Education,** Project Title: *"San Antonio College SSS STEM and Health Sciences"* . Year 1 of 5**.**	The program will significantly increase eligible students' chances of success by providing year round tutoring and prescribed tutoring plans, academic and college readiness instruction, advice and assistance with postsecondary course selection. Participants will also receive education in financial aid/financial literacy as well as peer mentoring, career exploration and educational workshops that will help them successfully adapt to college life.	7/7/2025	$0	$20,175	$272,364	120	3.50
7	211553	San Antonio College	**Texas Higher Education Coordinating Board (THECB),** Project Title: *"FY25 Nursing Shortage Reduction Program Grant (NSRP)"*. Year 1 of 2.	Goal of this project is to increase the number of faculty, enhance the program curriculum and instruction, increase enrollment and promote retention and completion of the nursing program. Also to recognize and support the current needs of the program to support the demand for nurses in healthcare.	8/13/2025	$0	$0	$1,317,684	778	6.00
8	211554	San Antonio College	**Texas Higher Education Coordinating Board**, Project Title: *"Texas Reskilling and Upskilling through Education (TRUE) Grant Program"*. Year 1 of 2.	San Antonio College, Northwest Vista College and San Jacinto College are partnering to create an accelerated workforce training program to meet growing demand for data science (DS) and artificial intelligence (AI) professionals in the Alamo and Houston regions. The program will upskill workers from legacy IT and similar roles at risk of automation while supplying regional employers with future-ready talent. TRUE funds will support the launch of new six-months or less occupational skill awards/workforce certifications, separate from SAC's existing AAS offered through flexible credit and non-credit, largely online pathways embedded in current CTE programs to expand access and close skills gaps without duplicating offerings.	11/20/2025	$0	$0	$800,000	700	0.00
	8		**Total SAC.-YTD Multi-Year Grants**			**$0**	**$390,585**	**$4,922,014**	**31,518**	**19.00**
1	212639	St. Philip's College	**U.S. Department of Education**, Project Title: *"Historically Black Colleges and Universities Program"* . Year 5 of 5.	St. Philip's College (SPC) will utilize Title III Part B-2 funds to serve its student body by enhancing and operating (8) Legislative Allowable Activities: 1. Project Administration and Research Development, 2. Centers of Excellence in Mathematics and Science, 3. Capital Improvement Project, 4. Information and Communication technology, 5. Institute for Teaching Excellence and Staff Development, 6. Student Services, 7. Good Samaritan Veterans Outreach and Transition Center and 8. Cybersecurity Innovation Center. *Additional funding in the amount of $14,568,731.*	9/11/2025	$0	$0	$28,697,676	20,906	0.00

ALAMO COLLEGES DISTRICT

FY 2026 Monthly & YTD Grant Award Funding Activity Report with Award Description

September 1, 2025 -March 31, 2026

Item No.	Grant Code	College	Funding Source/Grant	Description/Function	Date of Award Letter	Match Amount	Indirect Cost	Funding Amount	Students Served	No. of FTEs
2	212652	St. Philip's College	**U.S. Department of Agriculture thru the University of Texas at San Antonio**, Project Title: *"Advancing Minoritized students through Regenerative Agriculture and Community Engaged Study Abroad"*. Year 2 of 4.	Purpose of HSI Education grants program is to encourage innovative teaching or education proposals with potential to impact and become models for other institutions that serve underrepresented students at the regional or national level. To promote and strengthen the ability of HSI's to carry out higher education programs to attract, retain and graduate outstanding students capable of enhancing the nation's food, agriculture, natural resources, and human sciences professional and scientific workforce.	9/15/2023	$0	$3,145	$52,882	25	0.00
3	212661	St. Philip's College	**Texas Higher Education Coordinating Board**, Project Title: *"Nursing Shortage Reduction Program"*. Year 1 of 2.	The primary objective of this project is to increase enrollment in the St. Philip's College Generic and LVN and Military Mobility registered Nurse AAS Programs.	8/1/2025	$0	$0	$282,023.60	200	1.50
4	212662	St. Philip's College	**Washington Headquarters Services Acquisition Directorate**, Project Title: *"Department of Defense Cyber Service Academy"*. Year 1 of 5.	The St. Philip's College Cyber-Workforce scholar program through will contribute to our nation's security by developing the human capital of three cyber leader scholars to serve in the Department of Defense as knowledgeable and highly skilled cybersecurity practitioners. These candidates will contribute to the social good, but they will set an example for other students at St. Philip's College, as well as those beyond the confines of the college.	9/10/2025	$0	$7,820	$63,479	1	3.00
5	212663	St. Philip's College	**National Science Foundation**, Project Title: *"Advanced Technologies Education"*. Year 1 of 3.	Goal of the grant project is to develop programs to educate, train and increase the number of unmanned aerial systems (drones) pilots that the local area, state and nation will need in the aviation technologies workforce. The project will create a Career and Technical Education pathway within the Aviation Program from a high school dual credit program to a level 1 certification to an Associate of Applied Science (AAS) degree in commercial drone operations.	7/1/2025	$0	$0	$475,000	20	2.00
6	212664	St. Philip's College	**U.S. Department of Education**, Project Title: *"FUTURE Act 2025-2030 Comprehensive Development Plan: Building Capacity, Advancing Excellence St. Philip's College uses FUTURE Act funding to expand capacity, support students and strengthen services"*. Year 1 of 5.	St. Philip's College (SPC) will utilize its FUTURE Act (Non-Competitive Continuation Part F) grant award to implement and operate three activities that will support and strengthen the overall institution's deliver of services to students. Funds are being used to support (1) Project Administration and Research Development, (2) Campus Renovation & Technology Improvements and (3) Student Services.	9/12/2025	$0	$0	$1,852,639	20,000	13.00
7	212668	St. Philip's College	**California State University Bakersfield,** Project Title: *"California State University Bakersfield, Auxiliary for Sponsored Programs Administration"*. Year 1 of 2.	The core of the grant is a cross institutional fellowship that brings together students from a range of public, private, two-year and four-year institutions to develop their abilities to engage in and lead conversations about difficult important topics across political difference.	7/1/2025	$0	$0	$21,000	1	0.0
	7		**Total SPC-YTD Multi-Year Grants**			**$0**	**$10,965**	**$31,444,700**	**41,153**	**20**
1	213099	Palo Alto College	**U.S. Department of Education**, Project Title: *"Palo Alto College Talent Search: Southwest High School"*. Year 5 of 5.	The TRIO Talent Search at Southwest ISD project will provide participants with academic support in tutoring and advising, information on financial literacy, financial aid programs, completing financial aid applications and support applying to college. Participants will be provided support for their diverse academic and non-cognitive needs to ensure that they persist, succeed and graduate from high school completed a rigorous secondary school program of study and enroll in college to complete post-secondary education.	9/1/2025	$0	$23,077	$288,470	500	3.00

ALAMO COLLEGES DISTRICT

FY 2026 Monthly & YTD Grant Award Funding Activity Report with Award Description

September 1, 2025 -March 31, 2026

Item No.	Grant Code	College	Funding Source/Grant	Description/Function	Date of Award Letter	Match Amount	Indirect Cost	Funding Amount	Students Served	No. of FTEs
2	213102	Palo Alto College	**U.S. Department of Education**, Project Title: *"Palo Alto College Talent Search: South San Antonio and Somerset ISD"*. Year 5 of 5.	The PAC Talent Search project will provide participants with academic support in tutoring and advising, information on financial literacy, financial aid programs, completing financial aid applications and support applying to college. Participants will be provided support for their diverse academic and non-cognitive needs to ensure that they persist, succeed and graduate from high school completed a rigorous secondary school program of study and enroll in college to complete post-secondary education.	10/1/2025	$0	$23,078	$288,470	500	3.00
3	213109	Palo Alto College	**U.S. Department of Education**, Project Title: *"Palo Alto College Upward Bound Math Science Project 2022"*. Year 4 of 5.	Palo Alto College (PAC) Upward Bound Math and Science (UBMS) will provide participants from East Central High School with academic instruction; tutoring and advising; information on financial aid programs, assistance in completing financial aid applications, financial literacy and support for applying for college enrollment.	9/1/2025	$0	$21,584	$309,505	60	2.00
4	213110	Palo Alto College	**U.S. Department of Education**, Project Title: *"Palo Alto College Upward Bound 2022"*. Year 4 of 5.	Palo Alto College (PAC) Upward Bound will provide participants from Poteet, Pleasanton, Lytle and Jourdanton High Schools with academic instruction, tutoring and advising information on financial aid programs, assistance in completing financial aid applications and support for applying for college enrollment. Participants will be provided support for their diverse academic and non-cognitive needs to ensure that they persist, succeed and graduate from high school completing a rigorous secondary school program, enrolling college and graduate with a college degree.	9/1/2022	$0	$20,015	$271,943	77	3.00
	4		**Total PAC-YTD Multi-Year Grants**			**$0**	**$87,754**	**$1,158,388**	**1,137**	**11.00**
1	214055	Northwest Vista College	**U.S. Department of Education**, Project Title: *"Portal leading to Undergraduate Success in Science, Technology, Engineering & Math Project (PLUS+STEM Project)"*. Year 5 of 5.	Goal of the project is to implement evidence-based approaches that increase the interest, participation and success of Hispanic, low-income and other underrepresented students to pursue STEM studies, Goal 2: Develop and implement models for increasing the competency, retention, persistence and completion of Hispanic, low-income and other underrepresented students in advancing to higher level STEM courses including those transferring from a two-year institution. Goal 3: enhance faculty capacity and student opportunities to conduct STEM research and/or engage in STEM internship opportunities.	9/17/2021	$0	$169,149	$1,000,000	190	14.00
2	214522	Northwest Vista College	**Texas Higher Education Coordinating Board,** Project Title: *"Student Success Acceleration Program (SSAP) 2.0"*. Year 2 of 2.	Goal of grant is to Enhance student support services to increase re-engaged student; redesign student case management model to increase re-engaged student academic progress; redesign NVC Student Success webpages specific to re-engaged students and underserved student populations.	9/18/2024	$0	$0	$125,000	448	2.00
	2		**Total NVC-YTD Multi-Year Grants**			**$0**	**$169,149**	**$1,125,000**	**638**	**16.00**
1	215518	Northeast Lakeview College	**U.S. Department of Education**, Project Title: *"TRIO Student Support Services (SSS) Program"*. Year 1 of 5.	Goal of TRIO SSS is to increase college retention and graduation rates for its participants. The program offers a series of services that include academic support, financial aid guidance and career counseling.	9/25/2025	$0	$19,502	$272,364	140	4.00
	1		**Total NLC-MTD Multi Year Grants**			**$0**	**$19,502**	**$272,364**	**140**	**4.00**
	26			**Total YTD Multi-Year Grants**		**$0**	**$695,831**	**$47,831,872**	**386,913**	**113.00**
	32			**GRAND TOTAL-YTD SINGLE AND MULTI-YEAR GRANTS**		**$525,306**	**$1,013,625**	**$53,732,009**	**392,022**	**138.50**

ALAMO COLLEGES DISTRICT

FY 2026 Monthly (MTD) Restricted Contract Activity Report

March 01, 2026 - March 31, 2026

Item No.	Grant Code	College	Funding Source / Grant	Description/Function	Date of Award Letter	Match Amount	Indirect Cost	Funding Amount	Students Served	No. of FTEs
1	249524	District	**Alamo Colleges Foundation thru AlamoPROMISE.** Project Title: *"Future Ready Grant"*.	Grant will support the implementation of the Future Ready Bexar County Plan. Downward expansion unto younger student population and their families to increase awareness and enrollment of the Alamo Colleges via AlamoPROMISE. Design and execute annual scope of work. Work closely with UP Partnership and other anchor partners to ensure successful implementation of the Future Ready Plan.	9/1/2025	$0	$0	$476,190	12,000	0.00
2	249525	District	**P16Plus Council of Greater Bexar County Foundation, Inc. dba UP Partnership.** Project Title**:** *"UP Partnership Advising Pilot Fund"*	Expose students to careers via college tours, hands on activities, structured industry site tour with interactive tasks, academic and career advising during high school campus lunch and learns and a family information session all of which will connect learning to real jobs while promoting deep reflection to solidify career and academic understand beyond just observation.	2/16/2026	$0	$0	$15,000	250	0.00
	2		**Total Dist. MTD Restricted Contracts**			**$0**	**$0**	**$491,190**	**12,250**	**0.00**
1	241024	San Antonio College	**Alamo Colleges Foundation thru San Antonio College**. Project Title: *"Aspen Project Clinical Learn and Earn"*.	Partner with the Alamo Colleges foundation, hospital partners and District internship programs to enable paid student clinicals. Align LVN and military combat medic work with RN competencies to award clinical credit for current employment. And Adopt the UT Tyler Nurse Preceptor training to offer an RN certificate and expand clinical placements.	9/1/2025	$0	$0	$272,727	65	0.00
	1		**Total SAC MTD Restricted Contracts**			**$0**	**$0**	**$272,727**	**65.00**	**0.00**
1	242019	St. Philip's College	**Alamo Colleges Foundation thru St. Philip's College**, Project Title: *"SPC/SPURS Partnership for Equitable Career Pathways"*.	The grant will support participants academic and career readiness by increasing awareness of postsecondary and career pathways, strengthening professional and leadership skills and expanding exposure to STEM, trades, and sports-related careers. Through mentorship and hands on experiences, the program aims to connect students to early career opportunities and sustain supportive mentor relationships beyond the program year.	1/1/2026	$0	$0	$200,000	3,500	0.00
	1		**Total SPC MTD Restricted Contracts**			**$0**	**$0**	**$200,000**	**3,500**	**0.00**
	4			**GRAND TOTAL-MTD RESTRICTED CONTRACTS**		**$0**	**$0**	**$963,917**	**15,815**	**-**

ALAMO COLLEGES DISTRICT

FY 2026 YTD Restricted Contract (Non-Grant) Summary Report

September 1, 2025 -March 31, 2026

No.	Contract Recipient	No. of Contracts Executed for the Year	YTD Total Amount of Contracts	No. Students to be Served
1	District Restricted Contracts	9	$2,312,265	194
2	San Antonio College	2	275,227	365
3	St. Philip's College	1	200,000	3,500
4	Palo Alto College			
5	Northwest Vista College	1	2,339	0
6	Northeast Lakeview College			
	Total	**13**	**$2,789,831**	**4,059**

Year-to-Date Number of Contracts in Selected Dollar Ranges:

No.	Contract Recipient	$.01-$9,999.99	$10,000- $99,999	$100,000 and Higher	Total
1	District Restricted Contracts			9	9
2	San Antonio College	1		1	2
3	St. Philip's College			1	1
4	Palo Alto College				
5	Northwest Vista College	1			1
6	Northeast Lakeview College				
	Total	**2**	**0**	**11**	**13**

Discussion and Possible Action on Approval of Construction Reports

Presented to the Board acting as Committee of the Whole on May 12, 2026, and now presented to the ALAMO COLLEGES DISTRICT BOARD OF TRUSTEES for approval on May 19, 2026.

MINUTE ORDER

"The Alamo Colleges Board of Trustees hereby accepts the construction reports as presented."

PURPOSE

The following financial reports are presented to the Board of Trustees for informational and approval purposes for March 31, 2026.

BACKGROUND

1. 2017 Capital Improvement Program Overview Chart(s)
2. 2017 CIP General Obligation Bond / Maintenance Tax Note Summary and Detail Report

IMPLICATIONS

Financial:	N/A
Strategic Plan:	AlamoFORWARD - Performance Excellence
Human Resources:	N/A

ATTACHMENTS: Construction Reports

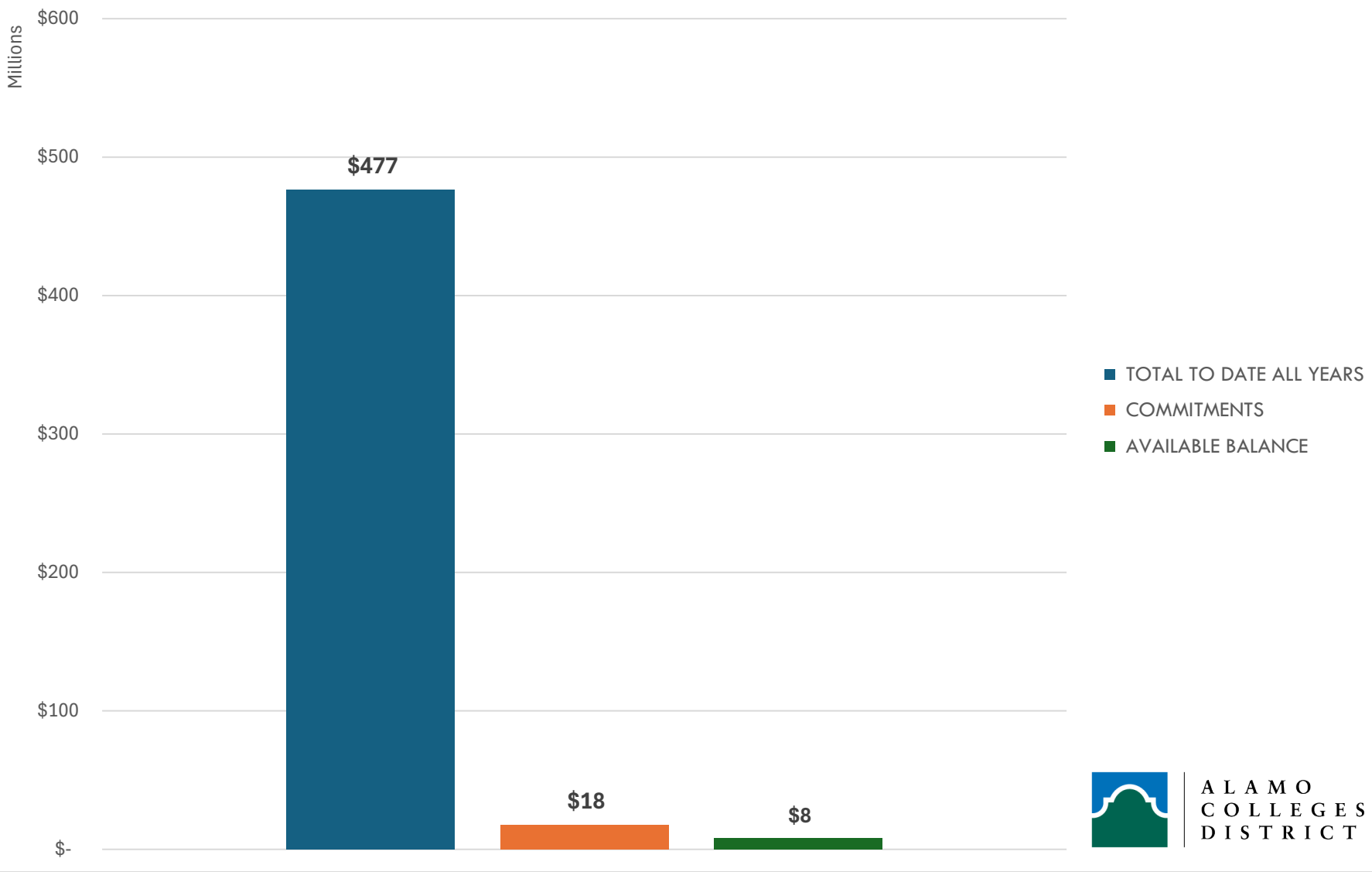
Patrick F. Vrba, Jr., CPA
Interim Associate Vice Chancellor for Finance & Fiscal Services

Lisa L. Mazure, MSA, CPA
Interim Vice Chancellor for Finance and Auxiliary Services

Dr. Mike Flores, Chancellor

ALAMO COLLEGES DISTRICT

Budget vs Actuals - Overview (GO & MTN)
Inception to March 31, 2026



ALAMO COLLEGES DISTRICT

ALAMO COLLEGES DISTRICT
2017 - CAPITAL IMPROVEMENT PROGRAM SUMMARY
As of March 31, 2026

FUNDING SOURCES	GO 2017 Limited Tax Bonds	MTN 2020 Maintenance Tax Bonds	GO 2021 Limited Tax Bonds	GO 2022 Limited Tax Bonds	TOTAL
General Obligation Bonds	$ 173,000,000	$ -	$ 225,000,000	$ 52,000,000	$ 450,000,000
Maintenance Tax Note Bonds	$ -	$ 50,000,000	$ -	$ -	$ 50,000,000
TOTAL FUNDING SOURCES	**$ 173,000,000**	**$ 50,000,000**	**$ 225,000,000**	**$ 52,000,000**	**$ 500,000,000**

BY LOCATION	BUDGET	CURRENT YEAR TOTAL	PRIOR YEARS' TOTAL	TOTAL TO DATE ALL YEARS	COMMITMENTS	AVAILABLE BALANCE
DISTRICT & DISTRICT WIDE - 2017 G.O. BOND	$ 104,043,642	$ 5,399,254	$ 84,147,219	$ 89,546,473	$ 12,239,832	$ 2,257,337
SAN ANTONIO COLLEGE - 2017 G.O. BOND	$ 81,910,701	$ 11,810	$ 81,577,201	$ 81,589,011	$ 181	$ 321,510
ST. PHILIP'S COLLEGE & SWC - 2017 G.O. BOND	$ 81,882,071	$ -	$ 81,882,071	$ 81,882,071	$ -	$ -
PALO ALTO COLLEGE - 2017 G.O. BOND	$ 70,787,164	$ 10,502,287	$ 60,241,952	$ 70,744,239	$ 4,544	$ 38,381
NORTHWEST VISTA COLLEGE - 2017 G.O. BOND	$ 72,072,324	$ 6,735,899	$ 62,459,794	$ 69,195,693	$ 3,204,182	$ (327,551)
NORTHEAST LAKEVIEW COLLEGE - 2017 G.O. BOND	$ 41,741,692	$ 23,404	$ 41,730,981	$ 41,754,385	$ -	$ (12,693)
General Obligation Bond Totals	**$ 452,437,594**	**$ 22,672,655**	**$ 412,039,217**	**$ 434,711,872**	**$ 15,448,738**	**$ 2,276,984**
SAN ANTONIO COLLEGE - 2020 MTN BOND	$ 11,100,000	$ -	$ 11,100,000	$ 11,100,000	$ -	$ -
ST. PHILIP'S COLLEGE & SWC - 2020 MTN BOND	$ 11,000,000	$ 55,817	$ 10,937,817	$ 10,993,634	$ -	$ 6,366
PALO ALTO COLLEGE - 2020 MTN BOND	$ 9,800,000	$ -	$ 7,103,425	$ 7,103,425	$ -	$ 2,696,575
NORTHWEST VISTA COLLEGE - 2020 MTN BOND	$ 10,000,000	$ 1,556,327	$ 3,115,853	$ 4,672,180	$ 2,301,536	$ 3,026,284
NORTHEAST LAKEVIEW COLLEGE - 2020 MTN BOND	$ 8,100,000	$ 403,821	$ 7,678,967	$ 8,082,788	$ 14,365	$ 2,846
MTN Bond Totals	**$ 50,000,000**	**$ 2,015,966**	**$ 39,936,062**	**$ 41,952,028**	**$ 2,315,901**	**$ 5,732,071**
TOTAL FOR ALL 2017 CIP BONDS	**$ 502,437,594**	**$ 24,688,620**	**$ 451,975,280**	**$ 476,663,900**	**$ 17,764,639**	**$ 8,009,055**

Discussion and Possible Action on Approval of Financial Reports

Presented to the Board acting as Committee of the Whole on May 12, 2026, and now presented to the ALAMO COLLEGES DISTRICT BOARD OF TRUSTEES for approval on May 19, 2026.

MINUTE ORDER

"The Alamo Colleges Board of Trustees hereby accepts the financial reports as presented."

PURPOSE

The following financial reports are presented to the Board of Trustees for informational and approval purposes for March 31, 2026.

BACKGROUND

1. Financial Charts

2. Comparison of Year-to-Date Actual Revenues/Expenditures

IMPLICATIONS

Financial: N/A

Strategic Plan: AlamoFORWARD: Performance Excellence

Human Resources: N/A

ATTACHMENTS: Financial Reports

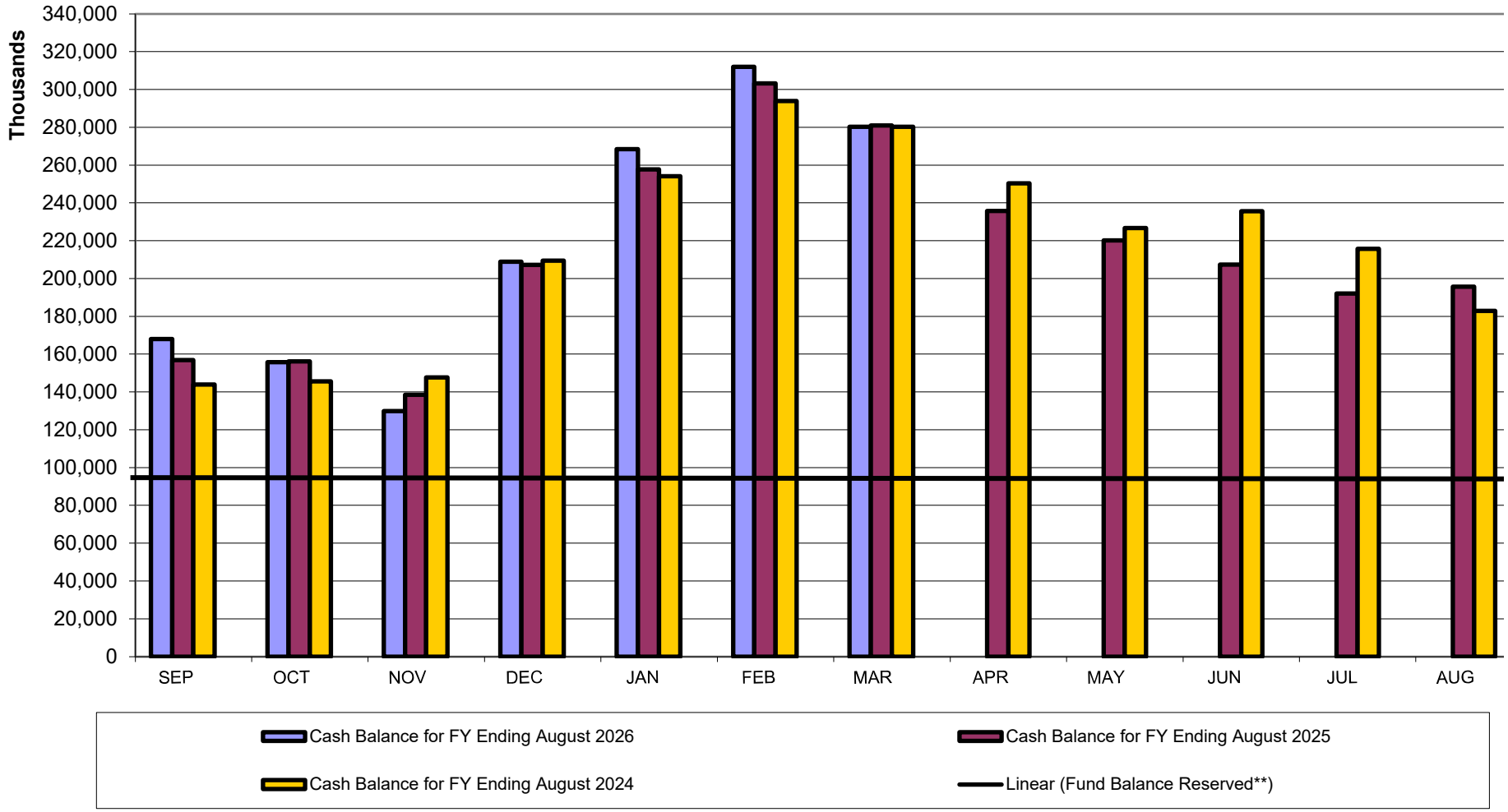
Patrick F. Vrba, Jr., CPA
Interim Associate Vice Chancellor for Finance & Fiscal Services

Lisa L. Mazure, MSA, CPA
Interim Vice Chancellor for Finance and Auxiliary Services

Dr. Mike Flores, Chancellor

ALAMO COLLEGES DISTRICT

Alamo Colleges District
Current Operating Fund Cash Analysis
(For Fiscal Years Ending August 2026, 2025 and 2024)
Through March 2026

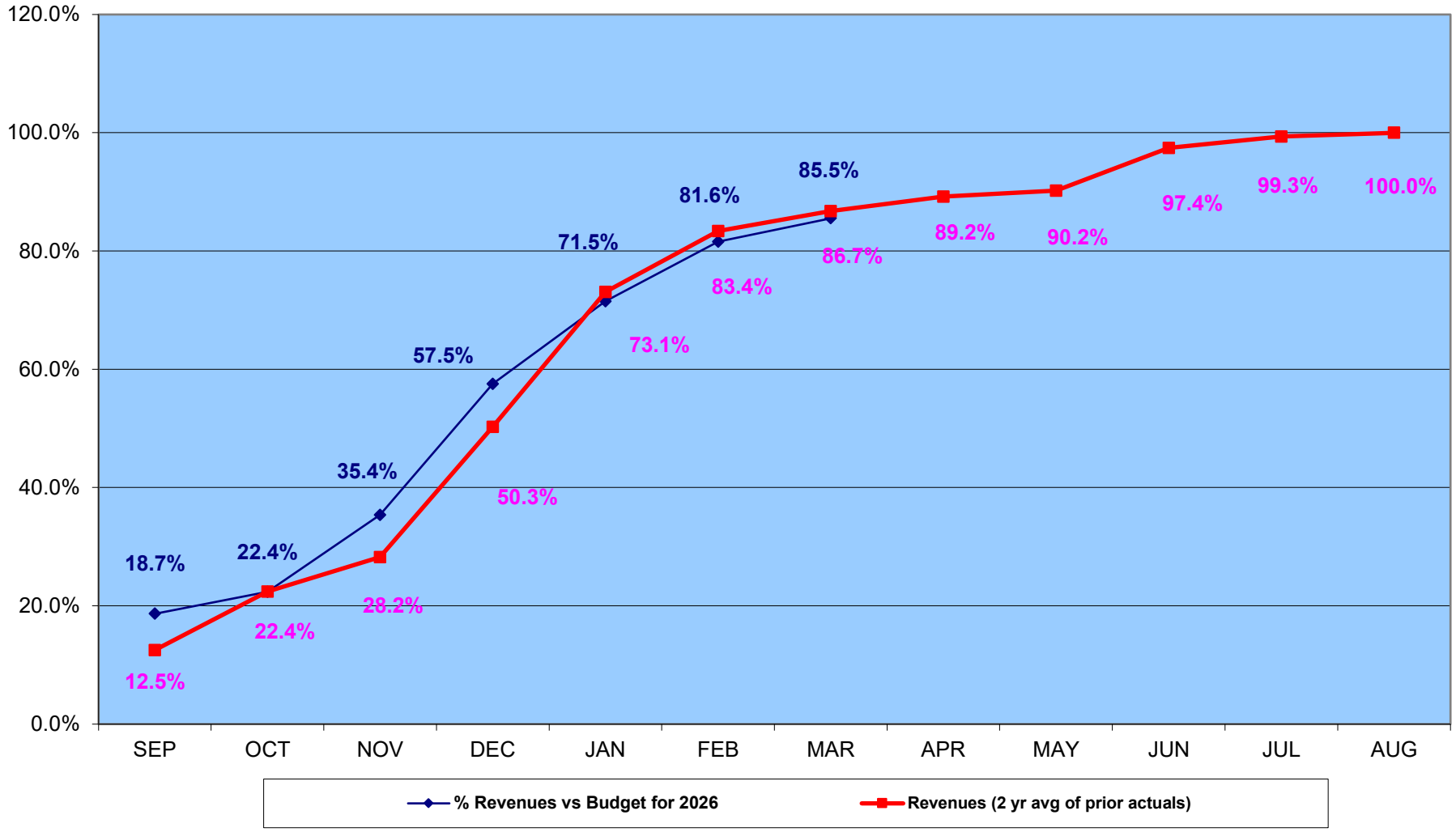


*Includes Cash and Investments.
Chart excludes cash balances for capital construction and debt service.
August includes Fall Tuition collections.

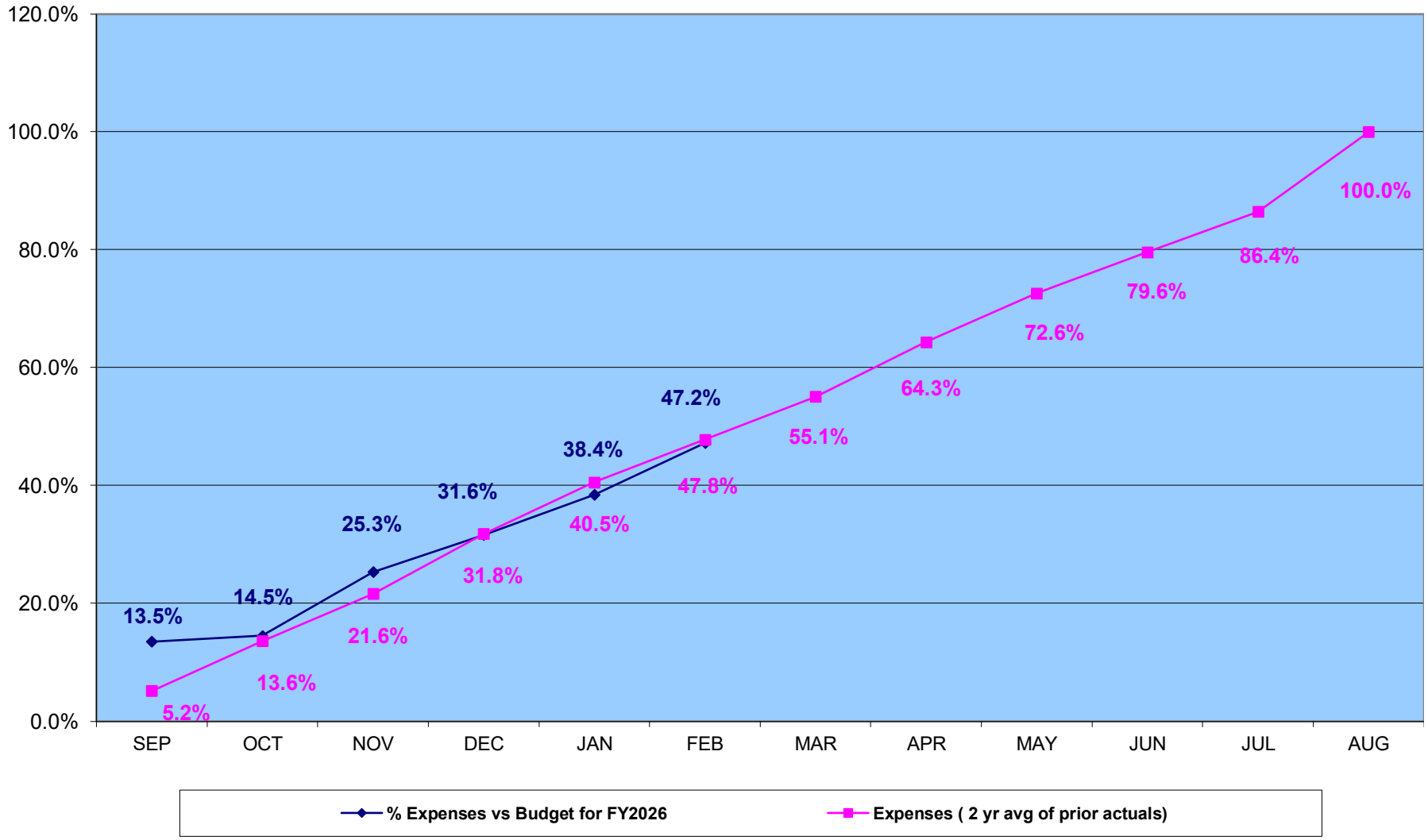
4/20/2026

**Fund Balance Reserved excludes encumbrances and operating commitments.

Alamo Colleges District
Unrestricted Operating Actual Revenues as % of Adjusted Budgeted Revenues
Compared to Average of Two Prior Years Actual Revenues
As of March 2026



Alamo Colleges District
Unrestricted Operating Actual Expenses and Transfers as % of Adjusted Budgeted Expenses and Transfers
Compared to Average of Two Prior Years Actual Expenses and Transfers
As of March 2026



	Adjusted Budget vs Actual 2025-2026 As of March 2026			Adjusted Budget vs Actuals 2024-2025 As of March 2025		
	Adjusted Budget	Actual	% of Budget	Adjusted Budget	Actual	% of Budget
Revenues						
Operating Revenues:						
Tuition and Fees	138,689,836	139,596,612	100.7%	126,124,156	120,476,196	95.5%
Grants and Contracts						
Auxiliary Enterprises	4,362,244	3,179,834	72.9%	3,434,172	2,667,577.43	77.7%
Other Operating Revenues	5,183,458	3,860,340	74.5%	4,424,143	3,987,038	90.1%
Total Operating Revenues:	$ 148,235,538	$ 146,636,786		$ 133,982,471	$ 127,130,811	
Non-Operating Revenues:						
State Appropriations	125,339,890	73,347,188	58.5%	115,935,001	83,763,913	72.3%
Ad Valorem Taxes						
Taxes for Maintenance and Operations	268,937,450	246,815,116	91.8%	271,362,500	244,301,698	90.0%
Taxes for Maintenance Notes						
Taxes for General Obligation Bonds						
Gifts				-	59,918	
Investment Income - Non Operating	9,300,000	6,025,842	64.8%	11,035,758	7,333,805	66.5%
Other Non Operating Revenue	12,000	50,744	422.9%	-	108,281	
Total Non-Operating Revenues:	$ 403,589,340	$ 326,238,891		$ 398,333,259	$ 335,567,614	
Total Operating and Non-Operating Revenues	**$ 551,824,878**	**$ 472,875,676**		**$ 532,315,730**	**$ 462,698,425**	
Expenses						
Operating and Non-Operating Expenses:						
Instruction	182,020,673	128,106,731	70.4%	162,205,290	114,824,145	70.8%
Public Service	2,802,582	1,134,728	40.5%	2,949,463	1,165,488	39.5%
Academic Support	61,943,727	17,972,445	29.0%	59,011,952	17,305,498	29.3%
Student Services	85,663,333	41,511,904	48.5%	80,258,523	38,421,506	47.9%
Institutional Support	165,295,740	78,473,414	47.5%	164,173,794	72,552,423	44.2%
Operations and Maintenance of Plant	47,944,529	26,473,150	55.2%	60,635,299	23,367,350	38.5%
Institutional Scholarships	9,956,787	327,543	3.3%	14,770,616	315,651	2.1%
Auxiliary Enterprises	1,735,120	552,788	31.9%	1,771,144	502,049	28.3%
Total Operating and Non-Operating Expenses:	$ 557,362,491	$ 294,552,703		$ 545,776,082	$ 268,454,110	
Total Operating and Non-Operating Expenses	**$ 557,362,491**	**$ 294,552,703**		**$ 545,776,082**	**$ 268,454,110**	
Transfers	17,334,928	9,217,344	53.2%	17,179,574	22,984,799	133.8%
Change in Net Position	**$ (22,872,541)**	**$ 169,105,629**		**$ (30,639,926)**	**$ 171,259,517**	

Discussion and Possible Action on Approval of Monthly Report on Cooperative Purchases in Excess of $200,000

Presented to the COTW for approval on **May 12, 2026,** and at the regular Board Meeting for approval on **May 19, 2026**.

MINUTE ORDER
"The Alamo Colleges District Board of Trustees hereby approves the monthly Cooperative Purchase Report as presented."

PURPOSE
The purpose of this Minute Order is to provide a monthly report of purchases exceeding $200,000 and any fees charged by the various local, state, and national providers of Cooperative Purchasing (COOP) programs during April of 2026. Not all COOP programs charge fees, and some COOP's offer cash rebates paid directly to Alamo Colleges. The Purchasing and Contract Administration Department utilizes the COOP programs to gain greater access to goods and services, cost savings through leveraged buying, and reduced administration costs by issuing fewer competitive bids and proposals. The combined buying power of public institutions throughout the State of Texas nationally translates into savings and provides an efficient, cost effective and legal means for providing goods and services to departments throughout the Alamo Colleges in an expedited fashion.

BACKGROUND
Vendor contracts awarded through approved federal, state, or cooperative purchasing agreements are a statutorily approved alternative to competitively procured vendor contracts. Only the following contract purchases require prior Board approval:

a. Purchases valued at $200,000 or more in any 12-month period that will result in additional gross square footage (permanent or otherwise) that will require cleaning and maintaining and have at least two utilities present.
b. Purchases valued at $200,000 or more in any 12-month period that in the judgment of the Chancellor or Purchasing & Contract Administration would commit the College District or one of the colleges to an entirely new technology that would be pervasive for subsequent years.

For any cooperative purchasing contract valued at $25,000 or more, Purchasing & Contract Administration shall document any contract-related fee, including any management fee. At least annually, Purchasing & Contract Administration shall present a written report regarding any contract-related fees, including any management fees, to the Board of Trustees at a properly posted open meeting.

IMPLICATIONS
Financial: None
Strategic Plans: AlamoFORWARD: Learners and Performance Excellence
Employee Services: None
Attachments: Cooperative Contract Purchases over $200,000

Patrick F. Vrba, Jr., CPA
Digitally signed by Patrick F. Vrba, Jr., CPA
Date: 2026.05.05 13:00:19 -05'00'

Jody M. Eastland, MBA, FAHRMM, CMRP
Director, Purchasing & Contract Administration

Patrick F. Vrba, Jr., CPA
Interim Associate Vice Chancellor for Finance and Fiscal Services

Lisa L. Mazure, MSA CPA CGFM
Interim Vice Chancellor for Finance & Auxiliary Services

Dr. Mike Flores
Chancellor

COOPERATIVE CONTRACT PURCHASES OVER $200,000

Location	Type of Funding	Description	Purpose/Why	COOP Admin Fee	Total Cost	Vendor/ Co-Op
Northwest Vista College / Facilities Department	DIS Security Cameras - UCF	Purchase of Security Systems Products and Services for Northwest Vista College	The purpose is to furnish, install 442 new IP cameras, configure and commission a complete IP video surveillance refresh across the campus at Northwest Vista College.	$0.00	$640,118	3Sixty Integrated/TIPS 230202
Alamo College District	119001 DIS Operating 895101 DIS Banner Project Services	Process student payments	TouchNet is the district's primary online payment and cash-management system, used to securely process and manage student and departmental payments across Alamo Colleges.	$0.00	$402,072	Touchnet Information Systems
Alamo College District	919314 DIS Enterprise-Wide IT-G025	Student Laptops	Loaner laptops for students	$0.00	$2,082,500	Dell Marketing LP 900003909/DIR-CPO-5792

Alamo College District	Service Departments	Software, Services, and Support	Software, Services, and Support	$0.00	$202,492.20	E&I CNR01439
Alamo College District / Facilities Department	DWD-Preventive Maintenance -UCF	Purchase of demolition services of St. Philip's College Health and Fitness Center Bldg. 7.	The purpose is the demolition of the Health and Fitness Center Bldg. 7 at St. Philip's College and capping of utilities.	$0.00	$723,642	Vaughn Construction/Choice Partners 24/018MR-20 JOC

Discussion and Possible Action on Adoption of Resolution Authorizing Participation in Texas CLASS Investment Pools and Designating Authorized Representatives

Presented to the Board acting as Committee of the Whole on May 12, 2026 and now recommended for approval to the ALAMO COLLEGES DISTRICT BOARD OF TRUSTEES on May 19, 2026.

MINUTE ORDER
"The Board of Trustees hereby approves the attached Resolution Authorizing Participation in the Texas CLASS Investment Pools and Designating Authorized Representatives. The following officials of the District are hereby designated as authorized representatives of Texas CLASS: Vice Chancellor for Finance and Auxiliary Services; Associate Vice Chancellor of Finance and Fiscal Services; Controller, Treasurer, and Sr. Treasury Analyst".

PURPOSE
To provide the ability to invest in Texas CLASS and designate the authorized individuals for all Texas CLASS investment accounts.

BACKGROUND
Since 2002, Alamo has utilized TexPool, a Local Government Investment Pool, to support same-day liquidity needs for operations, restricted funds, and construction proceeds.

To further enhance diversification across both investment holdings and counterparties, it is recommended that Texas CLASS (Texas Cooperative Liquid Assets Securities System Trust), also a Local Government Investment Pool, be added as an additional investment option. Texas CLASS is fully compliant with the Public Funds Investment Act (Chapter 2256 of the Texas Government Code) and Alamo's Investment Policy C.1.7, and it carries an AAAm rating from Standard & Poor's, the highest rating available for such pools. Advantages of using Texas CLASS:

- Safety: the primary objective of Texas CLASS
- Same-day Liquidity: access to funds on any business day
- Competitive Returns: Texas CLASS is the largest prime pool in Texas
- Interest applied and paid daily: a feature not offered by other Local Government Investment Pools

The attached documentation allows the District to invest funds in Texas CLASS and allows the authorized representatives to process transactions, receive account updates, and update banking & contact information.

IMPLICATIONS
Financial: None
Strategic Plan: AlamoFORWARD: Performance Excellence
Human Resources: None

ATTACHMENT:
A. **Resolution to Participate in Texas CLASS**
B. **Texas CLASS Participation Certificate**
C. **Pool Fact Sheet – Texas CLASS** (informational purposes only)

D. Texas CLASS Features and Benefits (informational purposes only)

Patrick F. Vrba, Jr., CPA Interim Associate Vice Chancellor for Finance & Fiscal Services	Date
Lisa L. Mazure, MSA, CPA Interim Vice Chancellor for Finance & Auxiliary Services	Date
Dr. Mike Flores Chancellor	Date

Resolution to Participate

WHEREAS, the Public Funds Investment Act, Texas Government Code, Section 2256.001 et seq. (the Act) requires the governing body of each local government in this state to adopt investment policies in accordance with the terms of the Act; and

WHEREAS, pursuant to the requirements of the Act, the Board of Trustees (the Governing Body) of the Alamo Community College District (the Local Government) has previously reviewed and adopted an investment policy (the Policy) that provides in part that the funds of the local government will be invested in investments permitted by the Act in order to: (i) invest only in investments legally permitted under Texas law; (ii) minimize risk by managing portfolio investments so as to preserve principal and maintain a stable net asset value; (iii) manage portfolio investments to ensure that cash will be available as required to finance operations; and (iv) maximize current income to the degree consistent with legality, safety, and liquidity; and

WHEREAS, pursuant to the Policy and the Act, the Local Government has appointed Lisa Mazure (the Investment Officer) to act as the investment officer of the Local Government; and

WHEREAS, the Act provides that funds under the control of a Local Government may be invested through investment pools meeting the standards of Section 2256.016 of the Act; and

WHEREAS, the Local Government has received and reviewed the Information Statement, dated April 2021 (the Information Statement), of Texas Cooperative Liquid Assets Securities System Trust (the Program), an investment pool administered by Public Trust Advisors, LLC that sets forth the information required by Section 2256.016(b) of the Act; and

WHEREAS, the Local Government has determined that the investments proposed to be acquired by the Program are of a type that are permitted by the Act and are consistent with the Policy; and

WHEREAS, the Local Government has determined that an investment in the Program will assist the Local Government in achieving the goals set forth in the Policy and will tend to preclude imprudent investment activities arising out of investment transactions conducted between the Local Government and the Program; and

WHEREAS, the Local Government understands that the Program operates through the Ninth Amended and Restated Trust Agreement dated as of February 25, 2021 (the Trust Agreement), that provides the terms on which the Program will operate and the rights of the Participants in the Program and sets forth the responsibilities of Public Trust Advisors, LLC as the administrator of the Program (the Administrator) and of UMB Bank as custodian (the Custodian);

NOW THEREFORE, BE IT RESOLVED BY THE GOVERNING BODY OF THE LOCAL GOVERNMENT:

That the form, terms, and provisions of the Trust Agreement, a draft of which was presented and reviewed at this meeting, providing for the creation of the Program and for the rights of the Program Participants and the duties and responsibilities of the Administrator be and the same are hereby approved and adopted; and that the Investment Officer be and he or she is hereby authorized and directed to execute and deliver to the Administrator and the Custodian in the name and on behalf of the Local Government a participation certificate evidencing the agreement of the Local Government to be bound by the Trust Agreement substantially in the form of the Trust Agreement reviewed and approved at this meeting, together with such changes therein as may be approved by the said officer, such approval to be conclusively evidenced by the execution thereof; and be it further

Resolved that the investment program established by the Trust Agreement is hereby found and determined to be consistent with the Policy and to preclude imprudent investment activities arising out of investment transactions conducted between the Local Government and the Program; and be it further

Resolved that the Governing Body hereby officially finds and determines that the facts and recitations contained in the preamble of this Resolution are true and correct; and be it further

Resolved that the Governing Body hereby finds and declares that written notice of the date, hour, place, and subject of the meeting at which this Resolution was adopted was posted for the time required by law preceding this meeting and that such meeting was open to the public as required by law at all times during which this Resolution and the subject matter thereof were discussed, considered, and formally acted upon all as required by the Open Meetings Act, Chapter 551, Texas Government Code, as amended, and the Act; and be it further

Resolved that the officers of the Local Government, and each of them, shall be and each is expressly authorized, empowered, and directed from time-to-time to do and perform all acts and things and to execute, acknowledge, and deliver in the name and under the corporate seal and on behalf of the Local Government all certificates, instruments, and other papers, whether or not herein mentioned, as they may determine to be necessary or desirable in order to carry out the terms and provisions of this Resolution and of the Trust Agreement hereby authorized and approved, such determination to be conclusively evidenced by the performance of such acts and things and the execution of any such certificate, financing statement, instrument, or other paper; and be it further

Resolved that this Resolution shall take effect and be in full force upon and after its passage.

		Dr. Clint Kingsbery, Chair
Authorized Signature	Date	Printed Name
		Anna Uriegas Bustamante, Secretary
Authorized Signature	Date	Printed Name

Exhibit D – Participation Certificate

The undersigned Alamo Community College District (the Local Government) does hereby request that it be admitted as a Participant pursuant to Section 2.3 of the Tenth Amended and Restated Trust Agreement (the Agreement) dated as of January 31, 2025, by and between the Participants, UMB Bank as Custodian, and Public Trust Advisors, LLC. By executing this Participation Certificate, the undersigned agrees that, upon the execution hereof by the Program Administrator, it will become subject to the same obligations and shall have the same rights as if it had executed the Agreement.

The undersigned hereby certifies that Lisa Mazure (the Investment Officer) is the duly designated Representative of the undersigned as required by the Agreement.

The undersigned hereby certifies that its governing body has taken all actions required by Section 2256.016 of the Public Funds Investment Act, Texas Government Code, for it to participate in the Trust created by the Agreement.

Alamo Community College District
Entity Name

		Chair, Board of Trustees
Signature	Date	Title

Accepted by Administrator (to be completed by Texas CLASS):

Signature	Date	Title

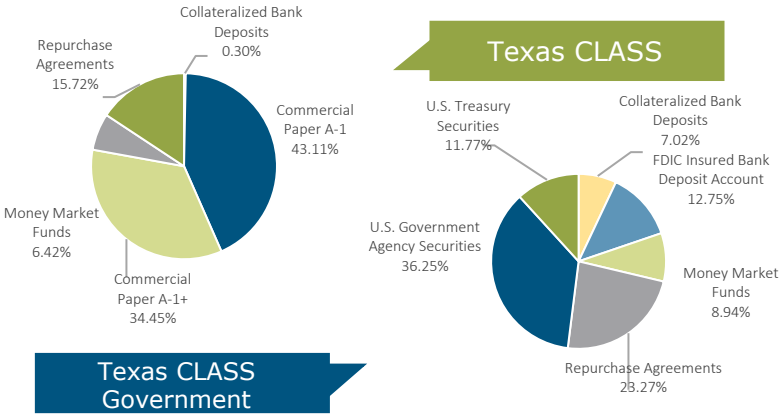
Texas CLASS

Texas Cooperative Liquid Assets Securities System Trust

Get to Know Texas CLASS

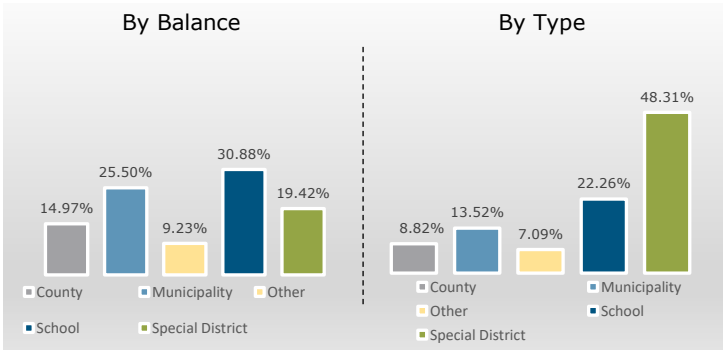
Serving Approx. 1,250 Participants

Portfolio Allocation

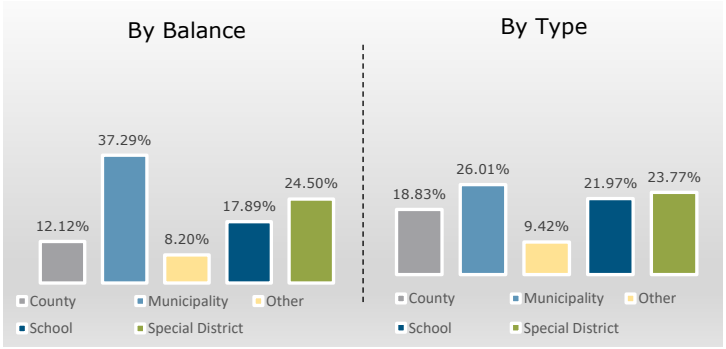


Participant Breakdown

Texas CLASS



Texas CLASS Government



Texas CLASS is a local government investment pool that allows local governments, such as yours, to pool funds together to collectively earn dividends on investments. Our goal is, and has always been, to provide competitive yields while adhering to all objectives of safety and liquidity. Both Texas CLASS Government and Texas CLASS carry a 'AAAm' rating from S&P Global Ratings.

The Texas CLASS portfolio investment strategies prioritize minimizing market risk and enhancing safety via diversified investments. Funds of the Participants are invested in prime or high grade, short-term fixed income instruments as illustrated to the left.

Texas CLASS Board of Trustees

Cindy Yeatts Brown, Chairperson
Treasurer
Denton County

James Mauldin
Vice Chancellor and Chief Financial Officer
Texas Tech University System

Monika Arris, Vice Chairperson
Director of Budget & Finance
Collin County

Art Martin
Chief Financial Officer
Slaton ISD

Steve Williams
City Manager
City of Schertz

Yvonne Johnson
Chief Financial Officer
Splendora ISD

Amy Perez, Secretary
Chief Finance Officer
Harris County Sports & Convention Corporation

Texas CLASS Advisory Board

Art Alfaro
Qualified Non-Participant

Rodney Rhoades
Qualified Non-Participant

Heather Hurlbert
Director, Account Administration
P3Works

Mark Burton
President
Burton Accounting, PLLC

Carmen Arrieta-Candelaria
Budget and Finance Director
El Paso County

Contact us to get started!
www.texasclass.com

Data as of 12/31/2025. Data unaudited. Charts and/or values presented may not add up precisely to absolute figures due to rounding. Many factors affect performance including changes in market conditions and interest rates and in response to other economic, political, or financial developments. Investment involves risk including the possible loss of principal. No assurance can be given that the performance objectives of a given strategy will be achieved. Texas CLASS is not a bank. An investment in Texas CLASS is not insured or guaranteed by the Federal Deposit Insurance Corporation or any other government agency. Although the Texas CLASS stable NAV fund(s) seek to preserve the value of your investment at $1.00 per share, this is not guaranteed. A 'AAAm' rating by S&P Global Ratings is obtained after S&P evaluates a number of factors including credit quality, market price exposure, and management. For a full description on rating methodology, please visit www.spglobal.com. Ratings are subject to change and do not remove credit risk. Please review the applicable Information Statement(s) before investing. **Past performance is no guarantee of future results. Any financial and/or investment decision may incur losses.**

Public Trust Advisors, LLC, PMA Financial Network, LLC, PMA Securities, LLC and PMA Asset Management, LLC are under common ownership as part of PTMA Financial Solutions, LLC ("PTMA"). Public Trust Advisors, LLC and PMA Asset Management, LLC, are two separate SEC registered investment advisers, both doing business as PTMA Investment Advisors. PMA Securities, LLC is a broker-dealer and municipal advisor registered with the SEC and MSRB and is a member of FINRA and SIPC. Registration with the SEC does not imply a certain level of skill or training. Marketing, securities, institutional brokerage services and municipal advisory services are offered through PMA Securities, LLC. PTMA Investment Advisors provides investment advisory services to local government investment pools ("Funds") and separate accounts. All other products are provided by PMA Financial Network, LLC.

Texas CLASS®

Texas Cooperative Liquid Assets Securities System Trust

What is Texas CLASS?

The Texas Cooperative Liquid Assets Security System Trust (Texas CLASS) is a local government investment pool that emphasizes safety, liquidity, convenience, and competitive yield. Since 1996, Texas CLASS has sought to provide Texas public entities with a safe and competitive investment alternative. Texas CLASS invests only in securities allowed by the Texas Public Funds Investment Act. Texas CLASS is rated 'AAAm' by S&P Global Ratings. The 'AAAm' principal stability fund rating is the highest assigned to principal stability government investment pools.

Who oversees and manages Texas CLASS?

Texas CLASS is supervised by a Board of Trustees whose members are elected by the Participants. The Board of Trustees supervises the Trust and its affairs and acts as the liaison between the Participants, the Custodian, and the Program Administrator. The Board retains the services of Public Trust Advisors, LLC (Public Trust). Public Trust serves as the investment advisor and provides administrative and marketing services for Texas CLASS. Additionally, the Board of Trustees has appointed an Advisory Board composed of individuals qualified to advise the Trust. The Advisory Board provides advice to the Board of Trustees and the Program Administrator about the investment policy and investment strategy of the Trust and about other matters as requested by the Board of Trustees and the Program Administrator.

How can you participate in Texas CLASS?

Enrolling in Texas CLASS is simple. After reading the Trust Agreement and Information Statement (available at www.texasclass.com), follow these steps:

1. Submit your entity's investment policy to the program administrator for review.
2. Pass a resolution authorizing participation in Texas CLASS.
3. Adopt the Trust Agreement by signing the Participation Certificate (Exhibit D).
4. Complete the Texas CLASS Trust Registration Form and submit the above documents to Texas CLASS Client Services.
5. After we review and approve the above documents, you will receive confirmation that you have been accepted as a Texas CLASS Participant.

TEXAS CLASS FEATURES

As a Texas CLASS Participant, you have access to many convenient features:

- Same-day liquidity (4:00 p.m. CT cut-off)
- Contributions by wire or ACH
- Secure online access for transactions and account statements
- Professionally managed since 1996
- Competitive daily yields
- Unlimited subaccounts
- No minimum investment requirements
- Dividends applied and paid daily
- No transaction fees*
- Audited annually by an independent auditing firm**
- Direct investment of state and federal payments
- Dedicated client service representatives available via email, phone or fax on any business day

*You may incur fees associated with wires and/or ACH transactions by your bank, but there will be no transaction fees charged from Texas CLASS for such transactions. **External audits may not catch all instances of accounting errors and do not provide an absolute guarantee of accuracy.

2435 North Central Expressway, Suite 1200 | Richardson, Texas 75080 | T (800) 707 6242 | F (855) 848 9910 | Clientservices@texasclass.com | www.texasclass.com

What are the objectives of Texas CLASS?

Safety

The primary investment objective of Texas CLASS is the safety of public funds. The Texas CLASS portfolios are professionally managed by a team of investment professionals who are solely focused on the management of public funds nationwide. The Texas CLASS government-style fund and the Texas CLASS prime-style fund are both rated 'AAAm' by S&P Global Ratings. The custodian for Texas CLASS is UMB Bank, N.A.

Liquidity

When you invest with Texas CLASS, you have access to your funds on any business day. You must notify Texas CLASS of your funds transaction requests by 4:00 p.m. CT. By offering daily liquidity, we aim to provide you with the flexibility you need to meet your daily cash needs.

Convenience

To make cash management simple and efficient, Texas CLASS includes many features that make it easy to access account information and simplify record keeping. Transactions are conducted via the Texas CLASS Online Transaction Portal at www.texaxclass.com and amay be entered at any time - up to 365 days in advance.

Our dedicated Client Service team is available to assist with any matters related to the administration of your account and can be reached by email at clientservices@texasclass.com, by phone at (800) 707-6242, by fax at (855) 848-9910 or via the Texas CLASS Online Transaction Portal at www.texasclass.com.

Flexibility

You may establish multiple Texas CLASS accounts to track and parallel your own internal fund accounting structures. You will receive an email notification when your comprehensive monthly statement is available online; statements show your transaction activity, dividend postings, and yield summaries. These statements have been specifically designed to facilitate public sector fund accounting and to establish a clear accounting and audit trail for your investment records.

Competitive Returns

The Texas CLASS philosophy has always been to prioritize competitive yields while adhering to the objectives of safety and liquidity. Our portfolio managers are professionals with experience in public funds management. Texas CLASS maintains a low management fee structure to help facilitate a competitive yield on the investment portfolio.

Legality

Texas CLASS invests only in investments legally permitted under Texas State Law and the Texas Public Funds Investment Act.

Have Questions? Contact us or visit www.texasclass.com for more information.

Karen Proctor
Senior Director
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Discussion and Possible Action on Award of Guaranteed Maximum Price Two to Upgrade the Electrical Plant Switchgear at St. Philip's College

Presented to the Board Acting as Committee of the Whole on May 12, 2026, and now presented to the Board for approval on May 19, 2026.

MINUTE ORDER
"The Board of Trustees hereby authorizes the award for guaranteed maximum price of $2,381,214 for GMP Two to construction manager at risk Structure Tone Southwest to upgrade the electrical plant switchgear at St Philip's College, subject to subsequent execution of contractual instruments acceptable to District counsel by Chancellor or delegate, as requested by the Associate Vice Chancellor for Facilities Operations and Construction Management."

PURPOSE
To award a contract for a critical upgrade of electrical plant switchgear at St. Philip's College.

BACKGROUND
The Project consists of the design, acquisition, and construction required for a phased replacement of the existing 5kV electrical switchgear, 5kV-480V unit-substation/switchgear, medium voltage (MV) chiller transformers, and CPSE transformers/metering located at Electrical Plant #15 (West) which has reached the end of its projected useful life. This project requires high-level coordination with CPS Energy for the upgrade of their electrical service equipment from 5kV to 13.2kV. This enhancement of the existing West Campus Plant will increase the life of the plant.

The requested value for GMP Two is inclusive of the previously approved GMP One. GMP One was approved by the Board in January 2026 for a not to exceed value of $1.7M and awarded for $684,248 to procure long-lead equipment and allow the most disruptive work activities to be performed during the December 2026 to January 2027 winter break to minimize impact to scheduled classes. If approved as needed to complete the project, GMP/contract cost will be $2,381,214 with total project cost of $2,764,150 (including design and other soft costs).

Structure Tone Southwest was competitively qualified pursuant to RFQS2023-0027 and then selected as the best value from among 5 qualified vendors invited to submit proposals pursuant to the 2-step CMAR selection process of Texas Government Code § 2269.253(e).

IMPLICATIONS
Financial: $2,381,214 for construction services
Strategic Plan: Goal II – Principle-Centered Leadership; Goal III Performance Excellence
Employee Services: None

Lisa L. Mazure, MSA, CPA.
Vice Chancellor for Finance and
Auxillary Services

Gregory L. McClure
Assoc. Vice Chancellor for Facilities Operations
and Construction Management

Dr. Sean Maika
Interim Vice Chancellor for Facilities & Facility
Services.

Dr. Mike Flores
Chancellor

Discussion and Possible Action on Granting a Pipeline Easement at Northwest Vista College.

Presented to the Board for approval on May 19, 2026.

MINUTE ORDER
"The Alamo Colleges District Board of Trustees hereby approves granting a pipeline easement at Northwest Vista College to WTG Bexar Transmission LLC for fair market value on terms acceptable to District Counsel."

PURPOSE
To grant a pipeline easement for substantial consideration to a pipeline company with the power of eminent domain.

BACKGROUND
WTG Bexar Transmission LLC engaged with the College District on behalf of Northwest Vista College seeking a natural gas pipeline easement across the campus to access a data center. The company has a Texas statutory power of eminent domain. Texas law provides for a balancing of equities when two entities with the power of eminent domain, such as the College District and the company, have competing claims to a property. The parties negotiated to balance their respective interests in a mutually beneficial way.

The College District negotiated a revised route across the campus along existing roadways and payment of fair market value to the College District. A substantial portion of that payment will be applied to relocate the Loop 1604 entrance to the College to a safer location father north along the access road.

IMPLICATIONS:

Financial:	FMV payment to the College District
Strategic Plan:	Goal IV. Capacity to Serve
Employee Services:	N/A

ATTACHMENTS: None

_____
Greg McClure Date
Associate Vice Chancellor for Facilities
Operation & Construction Management

_____
Dr. Sean Maika Date
Vice Chancellor for Facilities & Facility Services

_____
Dr. Mike Flores Date
Chancellor

Discussion and Possible Action on Policy A.1.3.C College Mission Statement: Palo Alto College

Presented to the Alamo Colleges District Board of Trustees for approval on May 19, 2026

MINUTE ORDER

"The Board of Trustees of the Alamo Colleges District approves Policy A.1.3.C College Mission Statement: Palo Alto College."

PURPOSE

To review and approve **policy A.1.3.C College Mission Statement: Palo Alto College**, as required to be reviewed every five years, as outlined in policy B.5.3 Board Policies. No revisions are recommended.

BACKGROUND

Section 2: Mission 2.1 in the Principles of Accreditation: Foundations for Quality Enhancement of the Southern Association of College and Schools Commission on Colleges (SACSCOC) states: "The institution has a clearly defined, comprehensive, and published mission specific to the institution and appropriate for higher education. The mission addresses teaching and learning and, where applicable, research and public service."

Palo Alto College has reviewed the mission statement of the college with the faculty, staff, and administration and has recommended no changes.

IMPLICATIONS

Financial:	None
Strategic Plan:	Performance Excellence
Human Resources:	N/A

ATTACHMENTS:

- **Policy A.1.3.C College Mission Statement: Palo Alto College**

_____

Dr. Robert Garza Date
President, Palo Alto College

_____

Linda Boyer-Owens, SPHR, SHRM-SCP Date
Vice Chancellor for Talent, Organization & Policy

_____

Ross Laughead Date
General Counsel

Dr. Mike Flores
Chancellor

Date

ALAMO COLLEGES DISTRICT

A.1.3.c (Policy) College Mission Statement: Palo Alto College
Responsible Department: Office of the Chancellor
Board Adoption: 7-28-15
Last Board Action: 5-19-20, 5-19-2026

Palo Alto College

To inspire, empower, and educate our community for leadership and success.

Reference:

Section 2: Mission 2.1 Principles of Accreditation – Southern Association of College and Schools Commission on Colleges (SACSCOC)

Discussion and Possible Action on Ratification of Graduation Services Agreement with the City of San Antonio - Alamodome

Presented to the Alamo Colleges District Board of Trustees for approval on May 19, 2026.

MINUTE ORDER

"The Alamo Colleges District Board of Trustees hereby ratifies the graduation services agreement between the Alamo Colleges District, on behalf of San Antonio College, Palo Alto College, Northwest Vista College, and St. Philip's College, and the City of San Antonio – Alamodome

PURPOSE

To ratify the agreement because it has been determined that the amount ultimately to be spent, including various services not estimable at the time of contracting, requires Board approval.

BACKGROUND

The increasing number of Alamo Colleges District graduates and the larger audiences attending the individual graduations caused the District to move four of its Colleges' graduation ceremonies to the Alamodome. PAC and Sac will hold their Spring 2026 ceremonies **on May 20th and SPC will do so on May 21st. The Alamodome facility provides the required space, parking, audio-visual arrangements, security, set-up time, and contiguous time slots allowing the four graduations to occur over a two-day period. Alamo Colleges District was able to accommodate over 3,000 graduates and 24,728 audience members at the Alamodome in Spring 2025.**

IMPLICATIONS

Financial:	**Approximately $315,000**
Strategic Plan:	**Goal C: Increase performance**
Human Resources:	**No**

Attachments: Contract with the City of San Antonio

Jessica C. Barnes
_____
Jessica Barnes, Director of Chancellor's Office Operations

_____
Xavier Urrutia, Vice Chancellor for External Affairs and Chief of Staff

_____
Dr. Mike Flores, Chancellor

ALAMO COLLEGES DISTRICT