



REGULAR BOARD MEETING OF THE BOARD OF TRUSTEES

**TUESDAY, JANUARY 24, 2023
6:00 PM**

**Alamo Colleges District
Multipurpose Conference Center/Board Room
2222 N. Alamo St.
San Antonio, TX 78215**

NOTICE IS HEREBY GIVEN THAT THE REGULAR BOARD MEETING OF THE BOARD OF TRUSTEES OF THE ALAMO COMMUNITY COLLEGE DISTRICT WILL BE HELD AT THE PHYSICAL LOCATION REFERENCED ABOVE ON TUESDAY, JANUARY 24, 2023. FEWER THAN A QUORUM OF TRUSTEES MAY ATTEND REMOTELY BY VIDEOCONFERENCE AS AUTHORIZED BY TEXAS GOVERNMENT CODE SECTION 551.127. THE REGULAR BOARD MEETING OF THE BOARD WILL CONVENE IN OPEN SESSION AT 6:00 PM.

This Regular Board Meeting of the Board of Trustees, being held for the reasons listed below, is authorized in accordance with the Texas Government Code, §§ 551.001 - 551.146. Verification of Notice of Meeting and Agenda are on file in the Office of the Chancellor. Executive Session, if required, is authorized by Chapter 551 and will be conducted prior to the conclusion of the meeting. If it is decided during the course of the meeting that discussion of any item listed on the agenda should be held in Executive Session, the Board will convene in Executive Session in accordance with Tex. Govt. Code §§ 551.071 - 551.094. In order to vote on items discussed in Executive Session, the Board of Trustees must take action in the open portion of the meeting on items discussed in the Executive Session. The Board will consider, discuss, and take appropriate action regarding the following items:

AGENDA

1. **CALL TO ORDER**
2. **CERTIFICATION AND POSTING**
3. **ROLL CALL**
4. **PLEDGE OF ALLEGIANCE**
5. **INVOCATION** - *Dania Rossie*, Northeast Lakeview College Faculty Senate Vice President
6. **RECOGNITIONS**
 - 6.A. AlamoPROMISE Student of the Month - *Brianna Jones*, Northeast Lakeview College
Presenter: Dr. Veronica Garcia
 - 6.B. Alamo Colleges District Employee of the Month - *Diana Rangel*, Palo Alto College
Presenter: Dr. Robert Garza
7. **CITIZENS TO BE HEARD**
 - 7.A. Registration: 5:00 PM - 5:55 PM
8. **CHAIR'S REPORT**, *Roberto Zarate*
 - 8.A. Community Outreach

8.B. Discussion and Possible Action on Naming of Alamo Colleges District Property

Presenter: Trustee Gloria Ray

9. **AUDIT, BUDGET AND FINANCE COMMITTEE**, *Dr. Yvonne Katz, Chair*

9.A. Annual Financial Highlights for the Fiscal Year Ending August 31, 2022

Presenter: Patrick Vrba

9.B. 2022 Weaver & Tidwell, LLP Audit Results and Required Communication

Presenter: Weaver & Tidwell Partner James Fitts

9.C. Discussion and Possible Action on FY2021-2022 Annual Comprehensive Financial Report for the Alamo Colleges District

Presenter: Patrick Vrba

9.D. Discussion and Possible Action on the Annual Review of the Internal Audit Charter

Presenter: Frank Cortez

9.E. Discussion and Possible Action on the Annual Review of the Audit Committee Charter

Presenter: Frank Cortez

10. **WORKFORCE DEVELOPMENT COMMITTEE**, *Dr. Gene Sprague, Chair*

10.A. Discussion and Possible Action on Proposed Bachelor of Applied Technology, Operations Management Palo Alto College

Presenter: Patrick Lee

10.B. Discussion and Possible Action on Proposed Bachelor of Applied Technology, Cloud Computing Northwest Vista College

Presenter: Dr. Russ Frohardt

11. **BUILDING, GROUNDS & SITES SELECTION COMMITTEE**, *Gloria Ray, Chair*

11.A. Discussion and Possible Action on Amending the Construction Manager-at-Risk Contract with Byrne Construction Services for the Alamo Colleges District - Southside Education Training Center (SETC), Capital Improvement Project (CIP) to Extend the Construction Time Schedule

Presenter: Lacy Hampton

11.B. Discussion and Possible Action on Authorizing a Facilities Lease to Bezos Academy for Tuition-Free Preschool Education at Northeast Lakeview College

Presenter: Dr. Veronica Garcia

12. **LEGISLATIVE COMMITTEE**, *Joe Alderete, Jr., Chair*

12.A. Legislative Report

Presenter: Priscilla Camacho

13. **PERSONNEL**

13.A. Discussion and Possible Action on Appointment of Full-Time Faculty

Presenter: Linda Boyer-Owens

13.B. Discussion and Possible Action on Appointment of Administrators

Presenter: Linda Boyer-Owens

14. **CONSENT AGENDA**

14.A. Discussion and Possible Action on Consent Agenda Items

14.A.1) Approval of Board Meeting Minutes

14.A.1)a. Discussion and Possible Action on Approval of Minutes of the Meeting of the Board of Trustees - Meeting as a Committee of the Whole on December 6, 2022

14.A.1)b. Discussion and Possible Action on Minutes of the Regular Board Meeting on December 13, 2022

14.A.2) Internal Audit Department Monthly Activity Report

14.A.3) Discussion and Possible Action on Acceptance of Private Gifts to the Alamo Colleges Foundation and Alamo Colleges District

14.A.4) Department of Public Safety Monthly Clery Act Activity Report

14.A.5) Discussion and Possible Action on Approval of Federal College Work Study (FCWS) Report

14.B. FISCAL SERVICES REPORTS

- 14.B.1) Discussion and Possible Action on Monthly Contracts Report
- 14.B.2) Discussion and Possible Action on Monthly Grants and Contracts Report
- 14.B.3) Discussion and Possible Action on Approval of Construction Reports
- 14.B.4) Capital Improvement Program (CIP) Executive Summary
- 14.B.5) Discussion and Possible Action on Approval of Financial Reports
- 14.B.6) Discussion and Possible Action on Approval of Monthly Report on Cooperative Purchases in Excess of \$200,000
- 14.B.7) Discussion and Possible Action on Approval of Investment Report Through November 30, 2022

14.C. Discussion and Possible Action on Monthly Contracts Report

15. EXECUTIVE SESSION

- 15.A. The Board may go into Executive Session to deliberate on any item referenced in this agenda for open session or executive session based on the following potential exceptions under the Act.
- 15.B. Pursuant to §551.071, Texas Government Code, the Board may consult with its attorneys to seek their advice on matter(s) in which the duty of the attorney(s) to the governmental body under the Texas Disciplinary Rules of Professional Conduct of the State Bar of Texas clearly conflicts with this chapter.
- 15.C. Pursuant to §551.072, Texas Government Code, the Board may deliberate the purchase, exchange, lease or value of real property, including without limitation, potential acquisition of real property for a training center.
- 15.D. Pursuant to §551.074, Texas Government Code, the Board may deliberate the appointment, employment, evaluation, reassignment, duties, performance of duties, discipline, or dismissal of a public officer or employee(s), including, without limitation, the Chancellor.

16. RECONVENE OPEN MEETING

- 16.A. Discussion and Possible Action on Items Discussed in Executive Session.

17. SETTING OF NEXT MEETING DATE

- 17.A. Regular Meeting of the Alamo Colleges Board of Trustees is scheduled for February 21, 2023

18. ADJOURNMENT

POSTED AT THE
ALAMO COMMUNITY COLLEGE DISTRICT
2222 N. Alamo St.; San Antonio, TX 78215 at
POSTED AT 5:30 PM ON THIS 20TH DAY OF JANUARY 2023

This meeting site is wheelchair accessible. The accessible entrance is located at the side entrance of Multipurpose Conference Center/Board (Building D). Accessible parking spaces are located in front of Building C, located in the parking lot that faces N. Alamo Street. Auxiliary aids and services are available upon request (interpreters for the hearing impaired must be requested twenty-four hours prior to the meeting) by contacting the Board of Trustees Office at dst-board@alamo.edu.

“The following notices apply to this meeting.

“Pursuant to Section 30.06, Penal Code, a person may not enter this property with a concealed handgun, whether or not that person is licensed under Subchapter H, Chapter 411, Government Code (handgun licensing law).”

Pursuant to Section 30.07, Penal Code, a person may not enter this property with a handgun that is carried openly, whether or not that person is licensed under Subchapter H, Chapter 411, Government Code (handgun licensing law)."

Dr. Mike Flores
Chancellor

AlamoPROMISE Student of the Month: Brianna Jones



- Graduate of Wagner High School
- A Student in the Health & Biosciences AlamoINSTITUTE at NLC
- Her future plans include completing her associate of science degree and then transferring to UTSA in the BOLD Promise program
- Her ultimate goal is to become a plastic surgeon

“I am a first generation student who has conquered many hardships, including being homeless. AlamoPROMISE is helping me cover my tuition costs and for that I am extremely grateful.”



AlamoPROMISE STUDENT OF THE MONTH
January 2023

Brianna Jones
Northeast Lakeview College

Brianna Jones is the January 2023 AlamoPROMISE Student of the Month. Ms. Jones is a graduate of Wagner High School, and currently a student at Northeast Lakeview College in the Health & Biosciences AlamoINSTITUTE.

Brianna is a first generation student who says she made the mistake of applying to colleges late and was unaware of how much they actually cost. “I am so grateful for AlamoPROMISE,” she says. “It is helping me cover my tuition costs, and helped me financially.

Overcoming many challenges, including being homeless, she is grateful just to be a college student, thinking college would not be possible. She wants to make the most of her college experience, including volunteering, creating a women’s empowerment club, and being involved in campus activities so that she can network and make connections.

Brianna plans to graduate from NLC and then transfer to the University of Texas at San Antonio as part of the BOLD Promise program. Her ultimate goal is to become

Please help me in congratulating **Brianna Jones**
as the **January 2023**
AlamoPROMISE Student of the Month



ALAMO
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a plastic surgeon to help people feel beautiful within their bodies, specifically working with burn victims and those recovering from surgeries or accidents.

Please help me in congratulating **Brianna Jones**
as the **January 2023**
AlamoPROMISE Student of the Month

Diana Rangel

Coordinator of High School Programs



How long have you been with Palo Alto College?

I have worked with the Alamo Colleges District close to 29 years. My journey began when I was a student here at PAC. I was pursuing my AAS in Office Systems Technology. I was in my last semester and needed to do an internship. Ms. Palacios and Dr. Hines, who were in charge of the Program, stated that they were looking for a temporary secretary in their department if I wanted that position in order to complete my internship. I jumped at that opportunity. Two months after, a full-time position opened up in the Fine and Performing Arts Department, I applied and I was offered the position as a Department Secretary. I also had the opportunity to work at one of our sister colleges and an off-site location. But I knew my place was back home, so as soon as I obtained my Bachelor's Degree, I started applying to come back to PAC. It took me several years, but finally I was able to come back to my second home. In total I have worked with PAC in several positions for about 18 years.

What do you value most about your job?

"Student First" is what I value the most. I love seeing my students succeed. I love seeing my students graduate with their Associate Degrees and telling me that they have been accepted to a 4-year Institution. But what I like the most is when they see me outside of business hours, and they acknowledge me even though I am no longer their advisor. They approach me to just say hello or to tell me more about their personal and/or educational endeavors. I also value the friendships that I have acquired throughout PAC and my own HSP Department. We are more than a team, we are FAMILIA!

Anything else you would like to add?

Just thank you Palo Alto College and Alamo Colleges District for valuing your employees.



B.8.1 (Policy) Board Meetings

Responsible Department: Office of the Chancellor, Legal Services

Board Adoption: 8-18-09

Last Amended: 8-20-19

Transacting Business

Official Board action shall be taken only in a manner, and at meetings, complying with the Texas Open Meetings Act (Texas Government Code Chapter 551). The affirmative vote of a majority of all Board members shall be required to transact business (see Texas Government Code 311.013). Each action of the Board supported by the majority is binding on the whole Board (see Texas Government Code 130.082(d)).

Problems presented to the Board require the collection and presentation of data pertinent to the solution of said problems. Only when such data have been considered and the Board has had ample opportunity to discuss the problem fully, should a decision be reached.

Minutes

Board action shall be carefully recorded by the Board Liaison or designee; when approved, these minutes shall serve as the legal record of official Board actions. The transcribed minutes of all meetings shall be approved by vote of the Board and signed by the Board Liaison or designee.

Certified Agenda

A certified agenda shall be kept of each and any “executive” or other closed session of the Board or any Committee, and the Presiding Officer shall certify that same is a true and correct reflection of matters therein deliberated. Such certified agenda shall include an announcement by the Presiding Officer of the times of commencement and conclusion of such closed session. No person shall divulge to any person the certified agenda of any closed session under penalty of law (see Texas Government Code 551.146), or the substance of matters discussed in closed session, other than internally to the extent appropriate to carry out their assigned duties, other than pursuant to lawful authority.

Location

Unless otherwise provided in the agenda for a meeting, Board meetings, including meetings of the Board as a Committee of the Whole, shall be held at the Multipurpose Conference Center/Board Room of the District Services Organization building located at 2222 N. Alamo St.

Date and Time

Regular voting meetings of the Board shall normally be held on the third Tuesday of each month, excepting only June and November. Meetings of the Board as a Committee of the Whole shall precede voting meetings and shall normally be held on the second Tuesday of each month. The Board shall convene in public at 6:00 p.m. At meetings of the Board meeting as a Committee of the Whole, the Board may discuss issues and proposals on the agenda, but may not take any voting action or pass any minute orders or resolutions, but may request changes in proposed minute orders or resolutions to be brought to the Board at a regular voting meeting.

B.8.1 (Policy) Board Meetings

Responsible Department: Office of the Chancellor, Legal Services

Board Adoption: 8-18-09

Last Amended: 8-20-19

The Board may adjourn into a closed executive session conducted in accordance with the Texas Open Meetings Act, Chapter 551 of the Texas Government Code, and other state law, and shall reconvene in open session to address the remaining items on the agenda.

When necessary, the Board Chairperson may change the date or time of a regular meeting, *e.g.*, to accommodate Trustee conference attendance, College District holidays or an inability to gain a quorum. Anticipated conflicts will be resolved and an annual schedule published in advance. In the case of any differently scheduled regular meeting or of any special meeting, Trustees shall be contacted by the Board Liaison to determine their availability to attend. The posted agenda for that meeting shall reflect the changed date or time.

Special Meetings

The Chairperson of the Board may call special meetings of the Board at the Chairperson's discretion and shall do so if requested by three Trustees, provided that the date selected should enable most Trustees to attend, although in cases of acute need the availability of a simple quorum on the date selected shall suffice.

Notice and Agenda

Prior to each Board meeting including meetings of the Board as a Committee of the Whole, the Chancellor, at the direction of the Chairperson or acting Chairperson of the Board, shall prepare and post an agenda at least 72 hours prior to the meeting commencement and furnish a copy of same to each Trustee for his/her guidance and information at or about the time of the posting.

The Chancellor or designee is charged to determine and submit all agenda items. However, the Chairperson or any three Trustees can place an item on the Board agenda by submitting it, in writing, to the Chancellor, at least ten working days prior to the meeting. If such inclusion is opposed by the Administration, the proposer may have the issue reviewed by the Board Chairperson for a final determination following the Chairperson's consultation with the Chancellor. If the Board Chairperson overrules the Chancellor, then the Board shall consider whether it wishes for that category of agenda item to be included in future agendas thereafter at its next regular meeting.

Notice of all meetings shall provide for the possibility of a closed meeting during an open meeting, as provided by law.

The order of business for all Board meetings, including meetings of the Board as a Committee of the Whole, shall be as set out in the posted agenda. At the meeting, the order in which agenda items are taken may be changed by the Chairperson.

Meeting Procedures

The Board shall observe the parliamentary procedures as found in *Robert's Rules of Order, Newly Revised*, except as otherwise provided in Board procedural rules or by law. Procedural rules may be suspended at any meeting by majority vote of the members present.

A trustee's motion and trustee's second shall be recorded by name along with results of the vote. A Call for Vote is required on items pertaining to the Tax Rate and the Tax Assessment Roll.

B.8.1 (Policy) Board Meetings

Responsible Department: Office of the Chancellor, Legal Services

Board Adoption: 8-18-09

Last Amended: 8-20-19

Consent Agenda

When the agenda is prepared, the Board Chairperson in consultation with the Chancellor shall determine items, if any, that qualify to be placed on the consent agenda. A consent agenda shall include items of a routine and/or recurring nature grouped together under one action item. For each item listed as part of a consent agenda, the Board shall be furnished with background material. All such items shall be acted upon by one vote without separate discussion, unless a Board member requests that an item be withdrawn for individual consideration. The remaining items shall be adopted under a single motion and vote.

Discussion

Discussions shall be addressed to the Chairperson of the Board and then the entire membership. Discussion shall be directed solely to the business currently under deliberation, and the Board Chairperson shall halt discussion that does not apply to the business before the Board.

The Board Chairperson shall also halt discussion if the Board has agreed to a time limitation for discussion of an item, and that time limit has expired. Aside from these limitations, the Chairperson shall not interfere with debate so long as members wish to address themselves to an item under consideration.

Public Participation

Audience participation at a Board meeting is limited to the public comment portion of the meeting designated for that purpose. At all other times during a Board meeting, the audience shall not enter into discussion or debate on matters being considered by the Board, unless recognized by the presiding officer.

The Board shall allot a portion of all Board and Board Committee meetings to hear persons who desire to make comments to the Board. Persons who wish to speak to the Board must sign up with the presiding officer or designee before the meeting begins and indicate the topics about which they wish to speak and whether they wish to speak when the agenda item to which their comments pertain is heard, or rather under a general public comment agenda item preceding non-ceremonial, non-honorific agenda items, during which speakers wishing to comment on a matter not reflected in any specific agenda item will be heard. The Chair shall determine the order of public comment and Board deliberation for each agenda item. The Board may react to public comments only during a specific agenda item due to requirements of law. The Chair shall not permit debate between speakers and Trustees, but may at discretion permit a single speaker a brief follow-up comment. No more than one hour shall be devoted to public comment at any single meeting, except that a majority of the Board may vote to expand or restrict this limit. The Chair may solicit a vote of a majority of the Board to further reduce time otherwise allotted to speakers to accommodate this limit.

No presentation shall exceed three (3) minutes unless the time is increased by majority vote of the Board. If ten (10) or more persons sign up to comment on a specific item, each such speaker may be limited to two (2) minutes by majority vote of the Board. The Board may use translation equipment in a manner that allows the Board to hear translated public testimony simultaneously.

B.8.1 (Policy) Board Meetings

Responsible Department: Office of the Chancellor, Legal Services

Board Adoption: 8-18-09

Last Amended: 8-20-19

If a speaker needs a translator and the College District is not providing simultaneous translation equipment, the time limit upon that speaker's comments shall be doubled in order to ensure that the non-English speaker receives the same opportunity to address the Board as English-speakers.

Only persons recognized by the Board Chairperson may speak. A person's right to address the Board may be withdrawn if the person (1) uses abusive, indecent, profane or vulgar language or gestures, or language likely to incite a breach of the peace; (2) engages in a personal, verbal attack on any person, including a Board member or employee of the College District, (3) becomes boisterous or makes unreasonable noise, or (4) engages in conduct likely to prevent, interfere with, or otherwise obstruct a lawfully called meeting,. The Board Chairperson will give such a person one warning to stop the misconduct, and if the misconduct continues, the Board Chairperson may revoke the right to speak, order the person removed, or both. If the Chairperson does not enforce these requirements, any Board member may move for enforcement, and an affirmative vote by the majority will result in enforcement.

None of the above restrictions shall prevent the Board from consulting with personnel who may have information germane to the matters under consideration.

Specific factual information or recitation of existing policy may be furnished in response to inquiries, but the Board shall not deliberate or decide regarding any subject that is not included on the posted agenda.

The presiding officer or designee shall determine whether a person addressing the Board has attempted to solve a matter administratively through resolution channels established by policy and procedure. If not, the person shall be referred to Procedure [B.8.1.1](#) to seek resolution. The Board Chairperson shall not allow employee or student complaints at Citizens to Be Heard without determining that the speaker has exhausted available administrative remedies.

Should student or faculty groups wish to interact with the Board regarding substantive issues already worked with the Administration, or should Trustees seek their input, the Board Chairperson, after consultation with the Chancellor, may schedule a brief special Board meeting before the commencement of a regular Board meeting, or an agenda item for a Board retreat, from time to time for that purpose.

It is a criminal offense for a person, with intent to prevent or disrupt a lawful meeting, to substantially obstruct or interfere with the ordinary conduct of a meeting by physical action or verbal utterance and thereby curtail the exercise of others' First Amendment rights. The Board shall not tolerate disruption of the meeting by members of the audience. If, after at least one warning from the presiding officer, any person continues to disrupt the meeting by his/her words or actions, the presiding officer may request assistance from law enforcement officials to have the person removed from the meeting.

A summary of the above information will be explained by the Board Chair at each Board and Board Committee meeting or otherwise made available to attendees.

B.8.1 (Policy) Board Meetings

Responsible Department: Office of the Chancellor, Legal Services

Board Adoption: 8-18-09

Last Amended: 8-20-19

Guest Broadcasting/Taping/Recording

The Board encourages the press, the media, and all interested individuals to attend Board meetings and to videotape or record all or any part of the open proceedings. To this end, the College District and its staff shall seek to facilitate all reasonable requests related to videotaping or recording activities. In accomplishing these goals, the Board does not intend to prevent or unreasonably impair camera coverage or tape recording; however, persons using a tape recorder, video camera, or other means of sonic or visual reproduction shall abide by the following rules:

1. All equipment that requires setting up must be assembled at least 15 minutes prior to the start of the meeting.
2. No strobes, flash lighting, or other bright lights that would impair the conduct of the meeting shall be used, unless approval has been obtained from the presiding officer before the meeting.
3. The Board proceedings shall not be interrupted for the purpose of accommodating any individual's camera coverage or tape recording. Any interviews during the meeting shall be conducted outside of the meeting chamber.
4. The presiding officer at the meeting may stop the sonic or visual reproduction if the individual operating the equipment or the equipment is being disruptive or in any way interfering with the orderly conduct of the Board meeting.
5. Stationary equipment that requires setting up shall not be taken down during the course of the meeting, but may be removed during a recess or after the meeting is over.
6. No tape recorder or video camera shall be allowed in a closed session, except as may be authorized by the Board.

The following additional rules shall apply to Board meetings held at College District facilities:

1. Once a meeting has started, no one shall be permitted to operate a tape recorder, video camera, or any other means of sonic or video reproduction in the center aisle of the meeting room.
2. Once the meeting has started, no tape recorder, video camera or other means of sonic or visual reproduction shall be operated from the door behind the podium.
3. No tape recorder, video camera, or other means of sonic or visual reproduction shall be operated from the podium.

Legal Reference - TACC Policy Reference Manual

BD(LEGAL) - Board Meetings

BDA(LEGAL) - Board Meetings: Closed Meetings

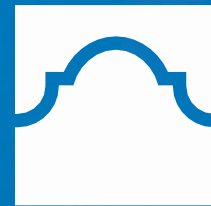
BDB(LEGAL) - Board Meetings: Public Participation

SACSCOC – Section 2 – Core Requirements, 2.2 Board Meetings

Discussion and Possible Action on Naming of Alamo Colleges District Property:

District Support Office (DSO)

Gloria Ray, Chair
Building Naming Committee



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Malcolm Baldrige
National Quality Award
2018 Award Recipient

Achieving the Dream
LEADER
COLLEGE
OF DISTINCTION



Recommendations:

**Alamo Colleges Center of Excellence
for Student Success (ACCESS)**

**Alamo Colleges District Sprague
Success Center**

BUILDING NAMING CONSIDERATION

District Support Office (DSO)

In accordance with Board Policy C.2.3, recommendation to name the 2222 N. Alamo Street address.

Dr. Gene Sprague, has served on the board for 29 years. He was first elected to the board in 1994. He is the recipient of numerous awards in his field and has authored many articles for scientific publications. Sprague was instrumental in the establishment of the Alamo Community College District's Northwest Vista College and Northeast Lakeview College.

Actions for Consideration:

- Discussion and Possible Action on Naming of Alamo Colleges Property
 - Naming of 2222 N. Alamo Street to Alamo Colleges Center of Excellence for Student Success (ACCESS)
 - or
 - Alamo Colleges District Sprague Success Center

Thank you.



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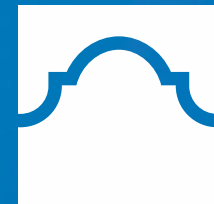


Malcolm Baldrige
National Quality Award
2018 Award Recipient

Achieving the Dream
LEADER COLLEGE
OF DISTINCTION

Annual Financial Report Highlights for the Fiscal Year Ended August 31, 2022

Patrick F. Vrba, Jr., CPA
Controller
January 24, 2023



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COLLEGES
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Malcolm Baldrige
National Quality Award
2018 Award Recipient

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LEADER COLLEGE
OF DISTINCTION

Required Board Actions

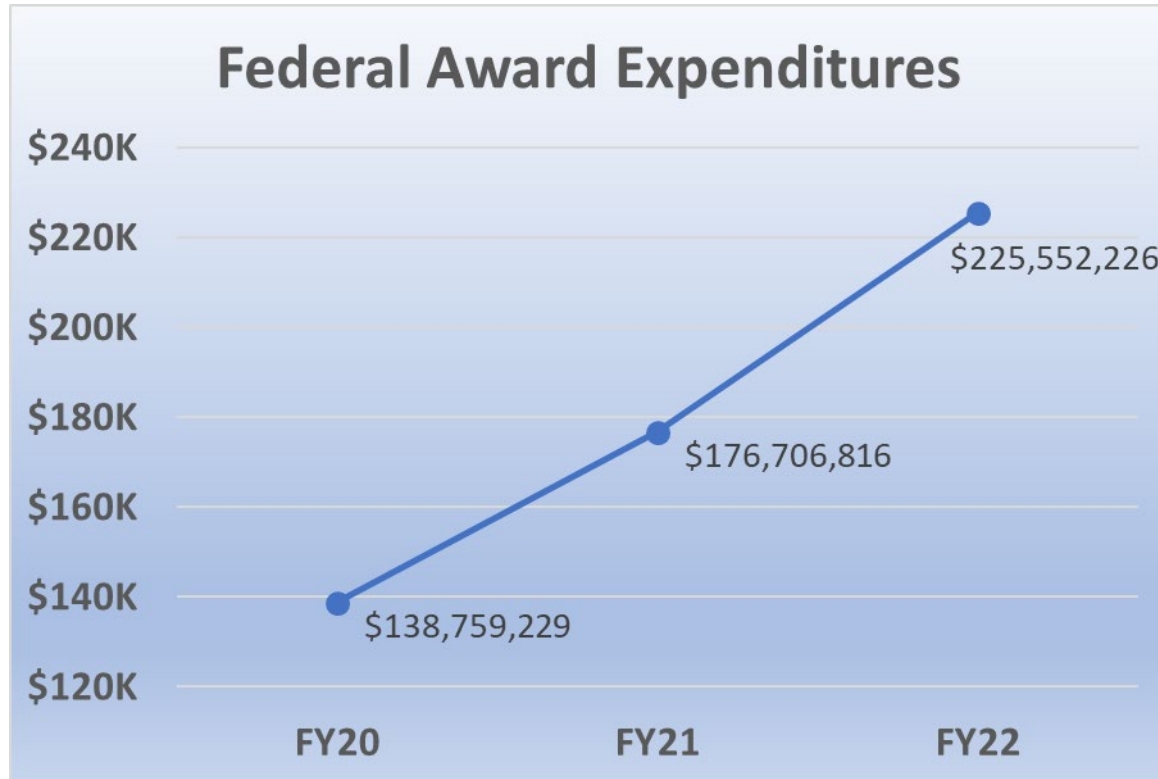
Annually, the Board of Trustees is required to approve the financial reports and accept the audit results for the prior fiscal year for the District, including the District's component units – Alamo Colleges Foundation and ACCD Public Facility Corporation.

Annual Financial Highlights for Fiscal Year Ended August 31, 2022

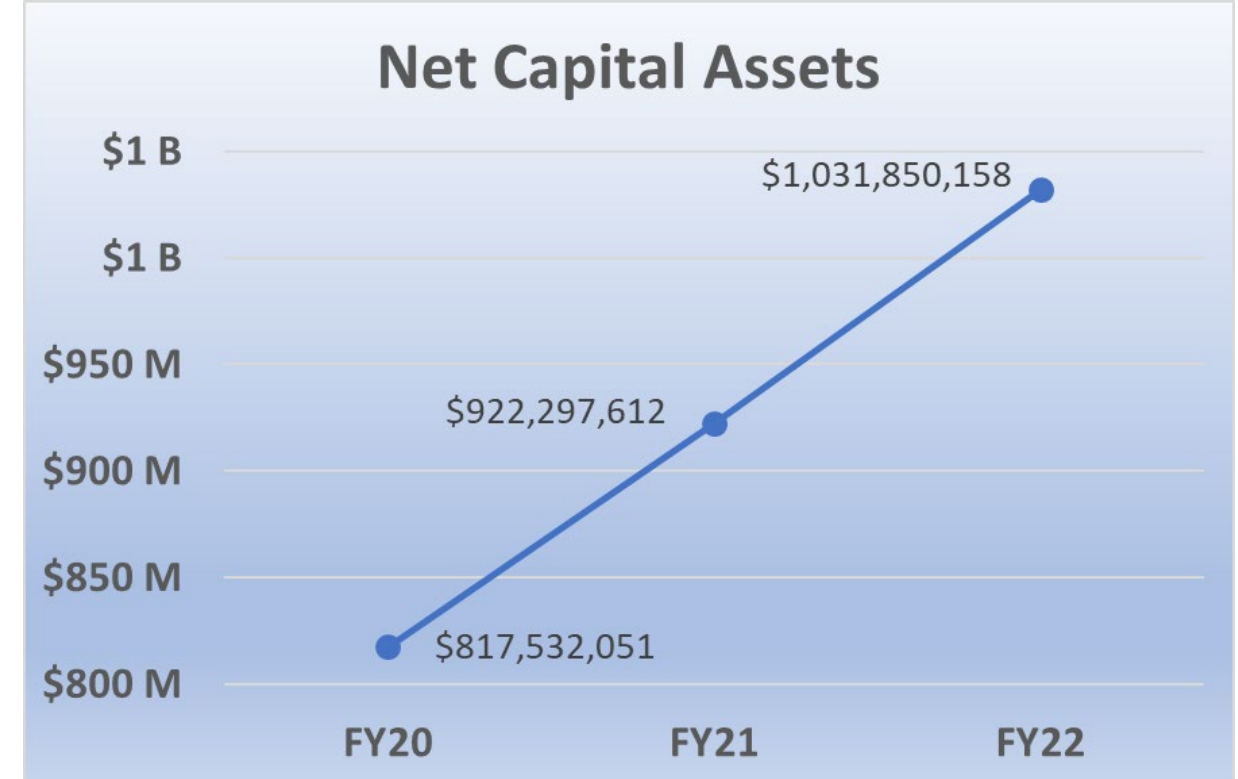
Alamo Colleges District continues to be financially strong w/ unprecedented growth:

	Experienced and stable financial leadership
	Net capital assets increased \$109M (11.8%); Federal grant expenditures increased \$47M (26.6%)
	Revenues > expenses by \$83.5 million due to timing of capital expenditures
	Increasing tax base due to San Antonio's continued growth – Ad valorem tax revenues up \$14.1 million
	Alamo G.O. bonds are rated AAA by both Moody's and S&P – 1 of only 3 in Texas and 1 of only 11 community colleges in the nation with AAA ratings from both agencies
	\$101.6M in HEERF spending including \$41.1M in direct student awards and \$5.9M investment in Alamo Books+ for Spring 2022
	Unmodified (clean) audit opinion

Unprecedented Growth – Last 3 Fiscal Years



62.5% Increase



26.2% Increase



- **Financial Reports** – prepared by Finance and Fiscal Services staff
 - **Includes all financial activities** – operating budget results, construction, grants, etc.
- **Audit Opinions** – issued by an independent audit firm – Weaver for FY2022

ALAMO COMMUNITY COLLEGE DISTRICT
SAN ANTONIO, TEXAS

ANNUAL COMPREHENSIVE FINANCIAL REPORT

FOR THE YEARS ENDED AUGUST 31, 2022 AND 2021





Must meet multiple standards and requirements:

- Government Accounting Standards Board (GASB) – 100+ standards
- Texas Higher Education Coordinating Board
- Federal Single Audit Act Amendments of 1996 and related Uniform Guidance
- State of Texas Uniform Grant Management Standards

Reporting Deadline

Due: January 1st



Required: State funding, Federal funding including financial aid, bondholders and investors, accrediting bodies, posted on Alamo Colleges District website, rating agencies

- Per THECB recommendation, unaudited financial statements submitted before the January 1st deadline and will re-submit upon conclusion of audit



Financial Statement Audit Opinions

- **Financial Statement Opinion:** Unmodified (clean) opinion on financial statements; BEST opinion available
- **Report on Internal Control over Financial Reporting:** Auditors provide management letter on internal controls
 - Purpose: To determine audit procedures appropriate for the purpose of expressing an opinion on the fair presentation of the financial statements (not to issue an opinion on effectiveness of internal controls)
 - No deficiencies (findings) in internal controls were identified as part of their consideration of internal control over financial reporting



A-133 Single Audit

A-133 Single Audit: Compliance audit of Federal and State programs (grants)

	Grants Subcategory	FY22 Expenses	# of Grants	# of Findings	Questioned Costs
*	Student Financial Aid Cluster - Federal	\$ 100,423,991	4	1	\$0.00
*	HEERF Grants - Federal	103,456,886	16	1	\$0.00
	Other Grants - Federal	21,671,349	32	-	\$0.00
	Total Grants - Federal	\$ 225,552,226	52	2	\$0.00
*	Texas Educational Opportunity Grant - State	\$ 4,591,781	1	-	\$0.00
	Other Grants - State	2,571,017	14	-	\$0.00
	Total Grants - State	\$ 7,162,798	15	0	\$0.00
	Total Federal and State Grants	\$ 232,715,024	67	2	\$0.00
* Audited in FY22					



Student Financial Aid Cluster

A-133 Single Audit Finding #1

- **Unmodified (clean) opinion on compliance issued for SFA grants**
- **Finding (1):**
 - Graduated status in enrollment reporting to National Student Loan Data System for 4 out of 40 students tested were not properly updated.
 - **No improper awards were distributed**, reporting error only
 - Considered to be a *significant deficiency* in internal control over compliance
 - **Reporting error only, no questioned costs or return of funds required**
- **Corrective action plan: [Completed November 2022]**
 - Records updated and immediately submitted to NSLDS
 - CSI department implemented a 3-step process to include: 1) submission of a 6th report per semester providing graduated status; 2) review of exceptions report in *DegreeVerify*; and 3) review of CSI staff and CSI Director requiring sign off.



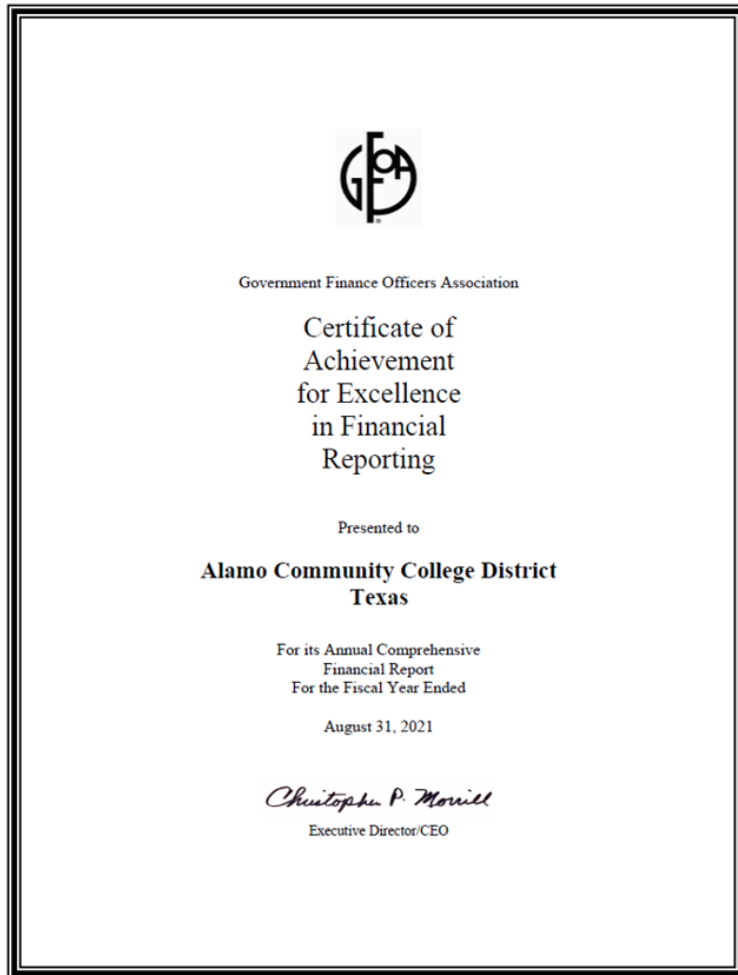
Higher Education Emergency Relief Funds (HEERF)

A-133 Single Audit Finding #2

- **Unmodified (clean) opinion on compliance issued for HEERF grants**
- **Finding (1):**
 - One HEERF quarterly report selected for testing contained incomplete data
 - Considered to be a *significant deficiency* in internal control over compliance
 - **Reporting error only, no questioned costs identified**
- **Corrective action plan: [To be completed January 2023]**
 - Report corrected and re-posted on College's website
 - Preparers and reviewers will review HEERF quarterly reporting presentation from 6/23/22 DOE technical assistance webinar
 - College has implemented a two-step verification process requiring reviews from VP of Student Success and VP of College Services prior to posting report to website



GFOA Certificate of Achievement for Excellence in Financial Reporting



- For FY2021 ACFR submitted last year, District earned its thirteenth consecutive Certificate of Achievement from the GFOA
- We will be submitting our FY22 ACFR for the Certificate immediately following Board approval



Actions Requested Tonight by Board

Approve drafts of FY 2022 financial statements

- Annual Comprehensive Financial Report for the Alamo Colleges District

Accept drafts of Weaver's opinions for:

- Financial reports for the District
- Internal controls report for the District

Next Steps:

- District's financial statements will be resubmitted to State agencies pending finalization of audit
- NLC audit targeted for completion in February



Thank you.



ALAMO
COLLEGES
DISTRICT



Appendix



ALAMO
COLLEGES
DISTRICT



Intro to Annual Comprehensive Financial Report (ACFR)

- Introductory section
 - Transmittal letter & organizational information
 - **GFOA Certificate of Achievement for Excellence in Financial Reporting (FY2009 – FY2019)**
- Financial section
 - **Independent auditor's opinion letter – UNMODIFIED**
 - Management's Discussion and Analysis
 - Statement's of Net Position; Statements of Revenues, Expenses and Changes in Net Position; Statements of Cash Flows and Notes
 - Component units' basic financial statements and notes
- Required Supplementary Information section
 - RSI schedule related to pension benefits
 - RSI schedule related to other post-employment benefits (OPEB)



Intro to the ACFR (Continued)

- Supplementary Information section
 - Required schedules for the THECB and Single Audit
 - Supplementary information by College
- Statistical section
 - Comparative information about the District over time
 - 10-year trend
- Single Audit section
 - Required for Federal and State funding
 - Independent auditor's opinion letters on Internal Controls, Federal and State funding
 - **Unmodified opinion for all major federal and state programs**



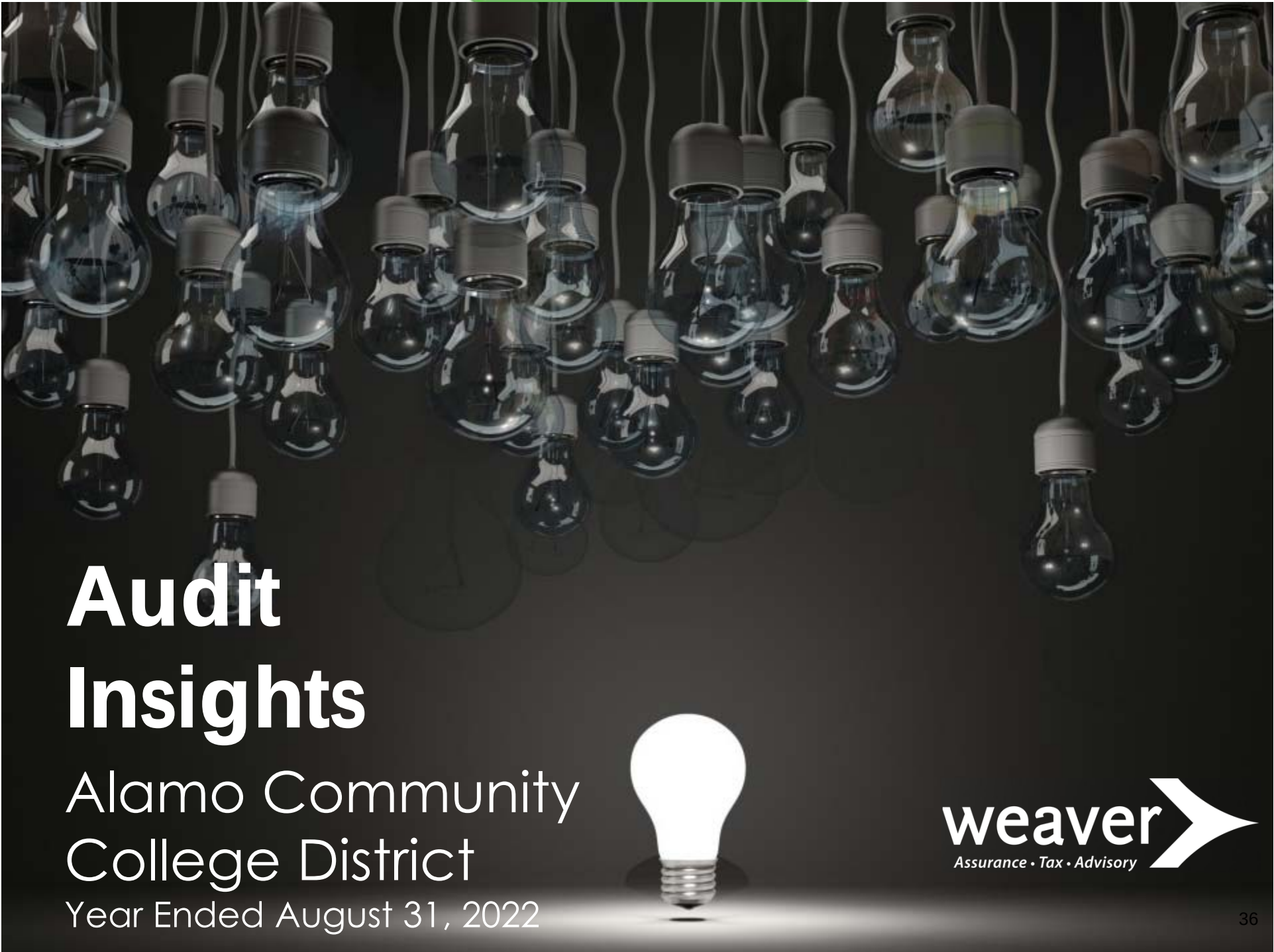
Distribution

State: Texas Higher Education Coordinating Board, Legislative Budget Board, Texas Association of Community Colleges, Comptroller of Public Accounts, Texas State Auditor, Governor's Budget & Planning Office, House Appropriations Committee, Senate Finance Committee & others

Federal: Federal Audit Clearinghouse, Integrated Postsecondary Education Data System (IPEDS)

Other: Electronic Municipal Market Access (EMMA) for bonds, S&P, Moody's, Link on Alamo Colleges District website





Audit Insights

Alamo Community
College District

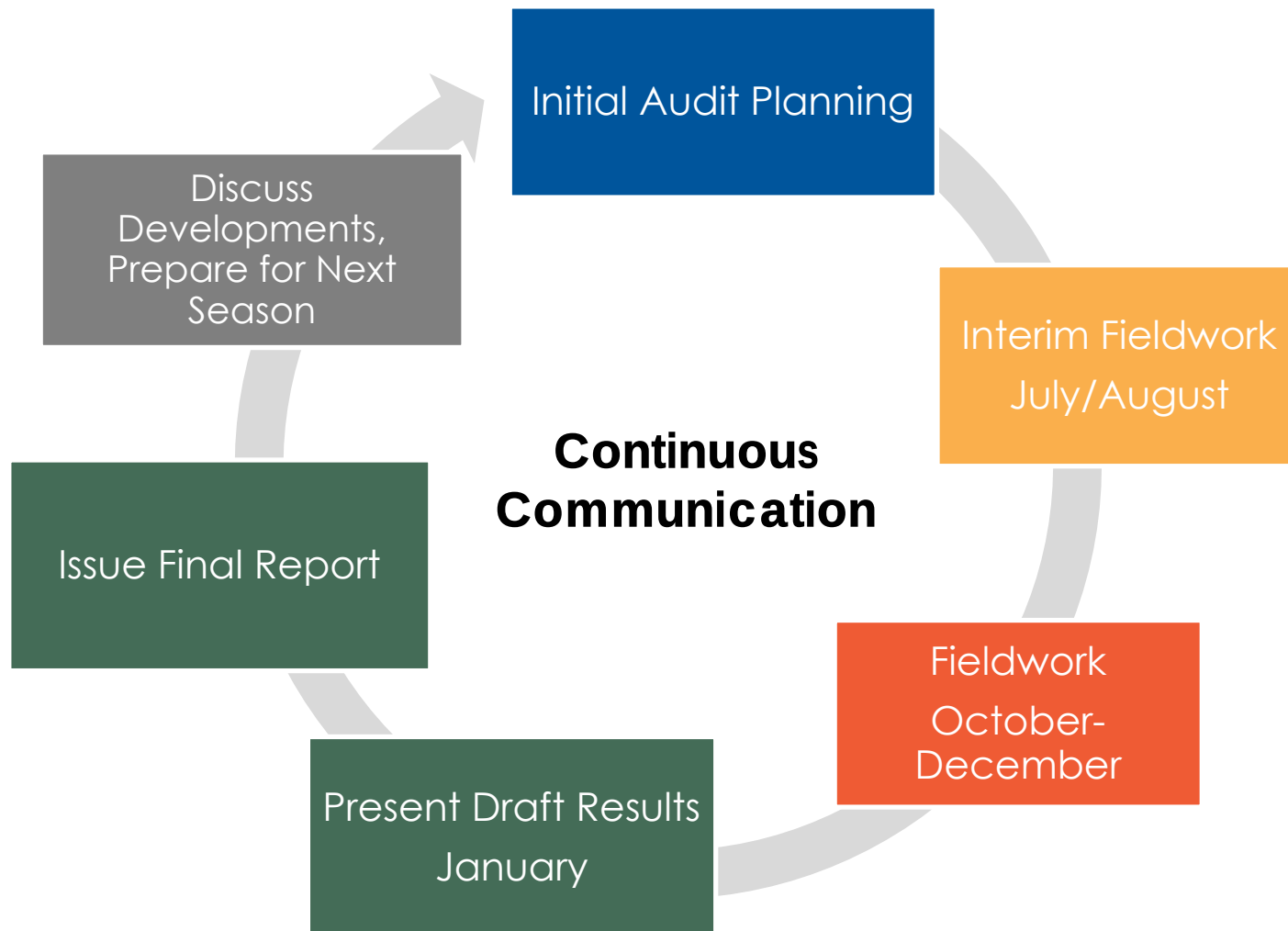
Year Ended August 31, 2022



The image features four interlocking puzzle pieces arranged in a cluster. The pieces are colored red, yellow, cyan, and lime green. The red piece is on the left, the yellow piece is at the top, the cyan piece is at the top right, and the lime green piece is on the right. The text "AUDIT PROCESS" is overlaid on the lime green piece.

AUDIT PROCESS

The Audit Cycle



Audit Process



Audit Standards — Performed the audit in accordance with Generally Accepted Auditing Standards (GAAS) and Generally Accepted Government Auditing Standards (GAGAS)



Single Audit — Performed the single audits of federal and state awards in accordance with the Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance) and the State of Texas Single Audit Circular



Compliance — Performed tests of the District's compliance with certain provisions of laws, regulations, contracts and grant agreements, including items such as compliance with procurement laws and the Public Funds Investment Act

Audit Process

- ▶ **Risk-based approach** focused on specific risks:
 - » Management override of internal controls
 - » Federal and state grant revenues and expenditures
 - » Cash disbursements for payroll and other expenditures
 - » Improper revenue recognition
- ▶ **Tested internal controls** over financial reporting and compliance
- ▶ **Tested compliance** with major program requirements
- ▶ Audit plan is designed to provide **reasonable assurance** regarding the District's financial statements and compliance



Two sharpened pencils, one slightly above the other, are positioned diagonally on the left side of the slide. They have grey erasers and sharpened wooden barrels. The background is a solid, bright yellow.

AUDIT RESULTS AND COMMUNICATIONS

Audit Results:

FINANCIAL STATEMENTS



Type of Report Issued:	Unmodified
Any noted noncompliance material to the financial statements?	No
Internal control over financial reporting	
Any material weakness(es) identified?	No
Any significant deficiencies that are not material weaknesses?	None reported

Audit Results:

FEDERAL AWARDS



Type of Report Issued, Compliance for Major Programs:	Unmodified
Internal control over major programs:	
Any material weakness(es) identified?	No
Any significant deficiencies that are not material weaknesses? Finding 2022-001: Enrollment Reporting Submissions for Graduates Finding 2022-002: Accuracy of Periodic Grant Reporting	Yes
Any audit findings required to be reported under 2 CFR 200.516(a)?	No

Major Programs: Student Financial Assistance Cluster
and Education Stabilization Fund

Audit Results:

STATE AWARDS



Type of Report Issued, Compliance for Major Programs:	Unmodified
Internal control over major programs:	
Any material weakness(es) identified?	No
Any significant deficiencies that are not material weaknesses?	No
Any audit findings required to be reported under UGMS Section 510(a)?	No

Major Program: Texas Education Opportunity Grant

Auditor Communications

Significant estimates made by management and found to be reasonable based on our evaluation:

- ▶ Proportionate share of the net pension liability and related deferred outflows and inflows
- ▶ Proportionate share of other-post employment benefits (OPEB) and related deferred outflows and inflows
- ▶ Depreciable lives of capital assets and related depreciation expense



Auditor Communications



Uncorrected misstatements for which the related financial statement effects were determined to be immaterial to the financial statements taken as a whole:

- ▶ Accrual of faculty salaries for time worked during August 2022 offset by reversing effect of such an accrual at the end of the prior year
- ▶ Accrual of prorated tuition revenue for the portion of the fall 2022 semester before year end offset by reversing effect of such an accrual at the end of the prior year
- ▶ Recording of future obligations under modification of Port Authority note
- ▶ Adjustment of discount rates used to value leases

The aggregate effect of this misstatements is as follows:

	Assets	Deferred outflows	Liabilities	Deferred inflows	Net Position	Operating revenue	Operating expense	Nonoperating revenues	Other	Net increase in net position
Effect (thousands)	3,469.7	-	(4,188.47)	1,068.2	(349.4)	(793.6)	(74.6)	(74.2)	-	(942.4)
% of reported amount	0.2%	-	0.4%	-1.3%	0.1%	0.9%	0.0%	0.0%	-	1.1%

Auditor Communications



Material misstatements recorded
as a result of our audit procedures:

- ▶ None

Involvement of other auditors:

- ▶ CliftonLarsonAllen LLP performed the financial statement audits for Alamo Colleges Foundation, Inc. and ACCD Public Facility Corporation

Additional Issues

- » No material irregularities or illegal acts noted
- » No transactions entered into by the District during the year for which there is a lack of authoritative guidance or consensus
- » No difficulties or disagreements arose during the course of our audit
- » No independence issues noted
- » No consultations or requests for a second opinion from other accountants



**STRENGTHS AND
ACCOMPLISHMENTS**

Kudos!

- ▶ **Helpful** and **collaborative** management
- ▶ Full **cooperation** District-wide
- ▶ **Adaptable** in the midst of significant challenges and changes
- ▶ **No material weaknesses** reported related to internal control over financial reporting or compliance
- ▶ Receipt of **Certificate of Achievement for Excellence in Financial Reporting** from the Government Finance Officers Association (GFOA) for 2021 ACFR



Questions?

Contact Us



James Fitts

Partner, Assurance Services

Direct: 817.882.7745

Email: james.fitts@weaver.com

We appreciate the
opportunity to serve
**Alamo Community
College District** and
look forward to working
with you next year.

Thank
You!

Discussion and Possible Action on FY2021-22 Annual Comprehensive Financial Report for the Alamo Colleges District

Presented to the Board for approval on January 24, 2023.

MINUTE ORDER

“The Board of Trustees, substantially in the form presented, approves the attached draft of the Annual Comprehensive Financial Report for Alamo Colleges District for the year ended August 31, 2022; and accepts the drafts of the: 1) Independent Auditor’s Report for Alamo Colleges District; 2) Independent Auditor’s Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards* for Alamo Colleges District; 3) Independent Auditor’s Report on Compliance for Each Major Federal Program and Report on Internal Control over Compliance in Accordance with the Uniform Guidance; 4) Independent Auditor’s Report on Compliance for Each Major State Program and on Internal Control Over Compliance Required UGMS Single Audit Circular.

PURPOSE

To comply with state reporting and federal auditing requirements.

BACKGROUND

The Annual Comprehensive Financial Report (ACFR or AFR) for the Alamo Colleges District was recently completed by the Finance and Administration staff. The ACFR for the Alamo Colleges District includes financial activities of the five colleges—San Antonio College, St. Philip’s College, Palo Alto College, Northwest Vista College and Northeast Lakeview College. The reports:

- Are prepared in accordance with generally accepted accounting principles and the Governmental Accounting Standards Board (GASB); and
- Comply with the requirements of Annual Financial Reporting Requirements for Texas Public Community and Junior Colleges as set forth by the Texas Higher Education Coordinating Board (THECB).

The reports include the draft audit opinions from Weaver & Tidwell, LLP.

Report	Opinion
Independent Auditor’s Report for Alamo Colleges District	Unmodified
Independent Auditor’s Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with <i>Government Auditing Standards</i>	Unmodified
Independent Auditor’s Report on Compliance for Each Major Federal Program and Report on Internal Control over Compliance in Accordance with the Uniform Guidance	Unmodified
Independent Auditor’s Report on Compliance for Each Major State Program and Report on Internal Control over Compliance Required by UGMS Single Audit Circular	Unmodified

State statute requires an annual audit by independent certified public accountants. The purpose of an independent audit is to provide assurance, based on independent review and testing, that the basic financial statements and accompanying notes are fairly stated in all material respects.

The Annual Financial Report for Northeast Lakeview College, prepared to provide required information for NLC’s accreditation by the Southern Association of Colleges and Schools Commission on Colleges (SACS-COC), is pending finalization of the audit in February 2023.

This is the fourteenth year the Alamo Colleges District will submit the ACFR for the Alamo Colleges District to the Government Finance Officers Association (GFOA) for consideration for the Certificate of Achievement for Excellence in Financial Reporting. In order to be awarded this certificate, a governmental entity must publish a financial report that meets the GFOA standards and requirements. Alamo Colleges District was awarded its thirteenth Certificate of Achievement for Excellence in Financial Reporting for the FY2021 ACFR.

IMPLICATIONS

Financial:	As agreed to in the Master Engagement Letter
Strategic Plan:	Goals I (Student Success) and III (Performance Excellence)
Human Resources:	N/A

ATTACHMENTS

1. Draft ACFR for Alamo Colleges District, includes Weaver & Tidwell's audit opinions

Dr. Diane Snyder

Digitally signed by Dr. Diane
Snyder
Date: 2023.01.23 12:48:44 -06'00'

Lisa L. Mazure, MSA, CPA, CGFM Date
Associate Vice Chancellor
Finance and Fiscal Services

Diane E. Snyder, CPA, Ph.D. Date
Vice Chancellor for Finance & Administration

Dr. Mike Flores, Chancellor Date

ALAMO COMMUNITY COLLEGE DISTRICT
SAN ANTONIO, TEXAS

ANNUAL COMPREHENSIVE FINANCIAL REPORT

FOR THE YEARS ENDED AUGUST 31, 2022 AND 2021



ALAMO
COLLEGES
DISTRICT

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NORTHWEST VISTA COLLEGE	54
PALO ALTO COLLEGE	
ST. PHILIP'S COLLEGE	
SAN ANTONIO COLLEGE	

ALAMO COMMUNITY COLLEGE DISTRICT

San Antonio, Texas

Annual Comprehensive Financial Report

For the Years Ended

August 31, 2022 and 2021

Prepared by:

Finance and Fiscal Services Department

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**ALAMO COMMUNITY COLLEGE DISTRICT
ANNUAL COMPREHENSIVE FINANCIAL REPORT
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Introductory Section





February 8, 2022

To the Board of Trustees, the Residents of Bexar County and the Alamo Community College District Service Area of Atascosa, Bandera, Comal, Guadalupe, Kendall, Kerr and Wilson Counties:

We are proud to submit the following Annual Comprehensive Financial Report (Annual Report or ACFR) for the Alamo Community College District (Alamo Colleges District, ACD or District) for the fiscal years ended August 31, 2022 and 2021. The Annual Comprehensive Financial Report has been prepared in accordance with United States Generally Accepted Accounting Principles (GAAP) as established by the Governmental Accounting Standards Board (GASB) and complies with the Annual Financial Reporting Requirements for Texas Public Community and Junior Colleges as set forth by the Texas Higher Education Coordinating Board (THECB).

State statute requires an annual audit by independent certified public accountants. The purpose of an independent audit is to provide assurance, based on independent review and testing, that the basic financial statements and accompanying notes are fairly stated in all material respects. In March 2022, the Board of Trustees of the Alamo Colleges District selected the independent accounting firm of Weaver and Tidwell, LLP to perform the annual audit. In addition to meeting the requirements set forth in state statutes, their audit also was designed to meet the requirements of the Federal Single Audit Act Amendments of 1996 and related Uniform Guidance and State of Texas Uniform Grant Management Standards. The auditor's report related specifically to the single audit is included in the Single Audit Section of this ACFR.

Management assumes full responsibility for the completeness and reliability of the information contained in this report based upon a comprehensive framework of internal controls. The objective of internal controls is to provide reasonable, rather than absolute, assurance that the financial statements are free of material misstatements. The concept of reasonable assurance ensures that the cost of the controls does not exceed the benefits derived. The Independent Auditor's Report is located at the front of the financial section on pages 13-15 of this ACFR, and Management's Discussion and Analysis (MD&A) immediately follows it. The MD&A provides a narrative introduction, overview and analysis of the basic financial statements and complements this letter of transmittal. The Notes to Financial Statements, also in the financial section, are considered integral to the basic financial statements and should be read in conjunction with them.

Profile

The Alamo Colleges District was established as a public community college through a public election in 1945. The District operates as a political subdivision under the laws of the State of Texas. A nine-member Board of Trustees is the governing body of the District. The Trustees are elected locally to six-year staggered terms by Bexar County voters. The Chancellor, the District's chief executive officer, guides and implements the program and policies of the Alamo Colleges District.

In Fall 2014, the Board of Trustees welcomed the inclusion of a Student Trustee member to serve as a non-voting student liaison to the Board of Trustees and Chancellor. The Student Trustee is selected from one of the five colleges by the elected Board members and serves for a one-year term.

The Alamo Colleges District, a comprehensive two-year system, is dedicated to providing quality education and workforce training to the people of Bexar and surrounding counties. The five colleges:

- San Antonio College (founded in 1925),
- St. Philip's College (founded in 1898),
- Palo Alto College (founded in 1983),
- Northeast Lakeview College (founded in 2007), and
- Northwest Vista College (founded in 1995)

support the education and lifelong learning needs of a multicultural community by providing associates degrees, certificates, pre-majors/transfer programs, continuing education, and community services. The 350+ degree and

certificate programs are arranged in six Institutes, known as the AlamoINSTITUTES, by career choices: Creative & Communication Arts, Business & Entrepreneurship, Health & Biosciences, Advanced Manufacturing & Logistics, Public Services, and Science & Technology. The Institutes have clear roadmaps to guide each student efficiently and effectively from his/her point of entry to attainment of high-quality post-secondary credentials and/or a career.

Students are taught by highly qualified faculty with Master's and Doctorate degrees who are committed to creating a learning-centered environment. Student services include advising, counseling, learning resource centers, computer labs, tutoring, financial aid services, services for the disabled, developmental instruction, veteran's services, service learning and job placement. A certified advisor works closely with each student to ensure each course taken can be counted toward the student's goal, and that completion of degrees and/or certificates can be accomplished most effectively and efficiently.

The Alamo Colleges District is the third largest community college system in enrollment in Texas, includes five colleges designated as Hispanic-Serving Institutions and includes the nation's only institution designated as both a Historically Black College and a Hispanic-Serving Institution. A vibrant international program brings students and faculty from places such as Mexico, Brazil, India and China to San Antonio for advanced education, while affording local students and faculty the opportunity to travel to all regions of the world, preparing them to work in an increasingly global economy.

Economic Conditions and Outlook

In the midst of economic uncertainty across the nation, Texas and San Antonio continue to demonstrate above-average economic resiliency. According to the Federal Reserve Bank of Dallas, Texas is one of nineteen states to exceed pre-pandemic employment levels with a 4.1% increase in non-annualized job growth as of August 2022 when compared to the start of the pandemic in February 2020. In addition, the U.S. and Texas unemployment rates both increased in August 2022, while San Antonio's rate remained unchanged. San Antonio's unemployment rate as of August 2022 remained at 3.7%, the same as the national rate but below the Texas unemployment rate of 4.1%. Also according to the Federal Reserve Bank of Dallas, the San Antonio economy slowed down in August, as the business-cycle index expanded marginally as unemployment and wages remained steady while median rent increased. While wage growth was steady for San Antonio between July and August 2022, the 12-month growth in wages was 6.6% for San Antonio which outpaced gains of 3.9% for Texas and 5.2% for the United States. Finally, the trend of declining COVID-19 hospitalization rates in San Antonio continued, with a decrease of 27% from mid-August 2022 to mid-September. Despite the potential economic challenges facing San Antonio, the city's Mayor, Ron Nirenberg, remains optimistic that San Antonio is equipped to weather any potential economic recession. Nirenberg said the city's economy is more diverse than ever and that the stable military jobs sector also helps make San Antonio more recession-proof than other major U.S. cities. He added that the city will also continue to make investments to give small businesses the access they need to weather what's ahead, including access to capital and access to talent labor making sure businesses are equipped to build through the next few years as the global economy shifts.

The Alamo Colleges District has been an integral part of the Greater San Antonio community for more than 100 years, contributing significantly to the economic and social well-being of those who share this community. An economic impact study reported that 1 out of every 36 jobs in the Alamo Colleges service area is supported by the activities of the Alamo Colleges and its students. It is estimated that the average associate degree graduate from the Alamo Colleges District will see an increase in earnings of \$9,400 each year, or over \$400,000 in additional lifetime earnings compared to someone with a high school diploma working in Texas.

The District also continues to play a key role in the planned economic recovery and resiliency initiatives by the City of San Antonio and Bexar County. Launched in April 2022, the District has partnered with the City of San Antonio to launch the SA: Ready to Work program, funded through the collection of a 1/8 cent sales tax through December 2025, and aimed at providing education and training programs to help thousands of San Antonians improve their quality of life by developing skills needed to get higher-paying jobs. The total cost of the program is estimated to be over \$200 million, with over \$51 million allocated to the Alamo Colleges District as an official community partner. It is clear that the Alamo Colleges District will play an integral part of the economic recovery for San Antonio, as the largest provider of workforce training in the area.

The three primary revenue streams to the Alamo Colleges District, other than federal grants used for scholarships, are ad valorem taxes, state appropriations, and tuition and fees.

- The trend of rising ad valorem tax revenues continues as revenues from ad valorem taxes increased by 5.4% in 2022 as net assessed property values of the District increased from approximately \$183.3 billion in 2021 to \$193.4 billion in 2022, providing funding for facilities repairs and maintenance. There was no increase in the District's tax rate for fiscal year 2022. The tax collection rates were approximately 99% and 101%, respectively, for 2022 and 2021. The District continues to benefit from a pattern of predictable and increasing property values.
- State appropriations for education and general state support, which are critical to keeping student tuition rates low, increased by \$1.1 million in 2022. These state appropriations are distributed based on a cost-based formula for student contact hour reimbursement, core operations funding and student success outcomes. The improvement to student success outcomes is driven by the District's strategic initiatives which have resulted in higher completion rates in a shorter amount of time. State appropriations for state group insurance and pension retirement obligations decreased \$8.2 million, for an overall net decrease of approximately \$7.1 million in total state appropriations.
- Revenues from tuition and fees decreased by approximately \$1.3 million in 2022 as a result of students taking fewer contact hours as a result of the COVID-19 pandemic. Tuition and fee rates remained unchanged from fiscal year 2021.

Strategic and Long-Term Financial Planning

The Board approves a multi-year strategic plan that is reviewed and re-affirmed annually and involves all levels of the organization. Key performance indicators based on state and national peer institutions and annual performance targets are defined. An integrated planning model is used to strengthen the connection between the strategic plan, related action plans and the budget, which is approved annually by the Board of Trustees.

The budget is developed with broad-based staff involvement and is guided by budgetary, debt and financial policies approved by the Board. The budget includes a multi-year financial plan, which incorporates proposed increases for capital budgets, preventive maintenance and student success initiatives.

Major Initiatives

The District and its partners are committed to ending poverty, enhancing economic and social mobility and meeting workforce demands in our city by joining forces to help more students complete college and obtain the necessary skills to hold high-wage, high-demand jobs. The AlamoPROMISE program, which began with high school seniors graduating in 2020, continues and is now in its fourth year, serving 11 school district partners and over 47 schools as a result of an expanded level of service that reaches more students across the region. The program ensures that tuition and mandatory fees are covered for students who graduate from participating high schools. As a last-dollar funding source, AlamoPROMISE covers the gap between financial aid and the cost of tuition for up to three years. In addition to tuition-free assistance, AlamoPROMISE scholars have access to wraparound services such as advising, career counseling, and help with financial, health and other issues that present barriers to completing a college education.



In December 2021, the Alamo Colleges District in partnership with Barnes & Noble Education, Inc., announced the launch of the AlamoBOOKS+ program, whereby all returning and new students for the Spring 2022 and Summer 2022 semesters will receive their required textbooks and course materials for free. AlamoBOOKS+ will enable the District to implement a new course material delivery model that will eliminate the cost of textbooks and ensure all students will have access to all their textbooks, digital materials and instructional materials across all courses by the first day of class, which is critical to student success. The District utilized Higher Education Emergency Relief Fund (HEERF) federal grants along with institutional resources to make the Spring and Summer 2022 offer possible to the more than 65,000 students it serves. The program is estimated to provide an average cost savings of \$170 per 3-credit hour course for an overall estimated savings for students of \$16.5 million per semester.

Awards and Acknowledgments

In May 2022, the American Association of Community Colleges (AACC) awarded the Alamo Colleges District the 2022 Award of Excellence in Student Success. The coveted annual award recognizes a community college that has shown a sustained commitment to and proactively advances the cause of student success. The District received the award for its work of offering seamless pathways to transfer to universities known as Transfer Advising Guides (TAGs). TAGs provide a two-year, course-by-course crosswalk from the Alamo Colleges to the university of choice by reverse mapping all required university degree requirements for each university major to an Alamo Colleges pre-major, saving students time and money and minimizing the loss of any credit hours. On average, TAGs provide an estimated \$40,215 savings for each student transferring to a public university over a two-year period and an average of \$65,435 in savings for each student transferring to a private university over a two-year period.



For the second year in a row, four out of the five District's Colleges were honored with a Veteran Education Excellence Recognition Award from the Texas Veterans Commission (TVC) Veterans Education Program. Northeast Lakeview College, Palo Alto College, St. Philip's College and San Antonio College were among 15 institutions of higher learning across the state to receive the Gold Award, which is the highest of three levels of recognition intended to highlight the depth and breadth of services provided to veteran students and their families. The award recognizes universities and colleges that provide excellence in education and related services that significantly contribute to the academic success of student veterans and military-connected students.

Four out of the five Alamo Colleges were recognized on the 2022 list of Most Promising Places to Work in Community Colleges by Diverse: Issues in Higher Education magazine. Northwest Vista College, Northeast Lakeview College, St. Philip's College and San Antonio College were included on the list of only 24 community colleges in the nation to receive the award. The national recognition celebrates student affairs workplaces that are vibrant, diverse, supportive and committed to staff work-life balance, professional development and inclusive excellence.



The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Alamo Colleges District for its annual comprehensive financial report for the fiscal year ended August 31, 2021. This was the thirteenth consecutive year the District has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized annual comprehensive financial report. The report must satisfy both generally accepted accounting principles and applicable legal requirements. A Certificate of Achievement is valid for a period of one year. We believe that our current annual comprehensive financial report continues to meet the Certificate of Achievement Program's requirements, and we are submitting it to the GFOA to determine its eligibility for another certificate.

The timely preparation of this financial report was made possible by the continued dedication and service of the staff of the Alamo Colleges District. The staff thanks the members of the Board of Trustees for their support and guidance in conducting the financial operations of the Alamo Colleges District in a highly responsible manner.

Diane E. Snyder, CPA, Ph.D.
Vice Chancellor
Finance and Administration

Lisa L. Mazure, MSA, CPA
Associate Vice Chancellor
Finance and Fiscal Services



ALAMO COMMUNITY COLLEGE DISTRICT

ORGANIZATIONAL DATA

August 31, 2022

ELECTED OFFICIALS

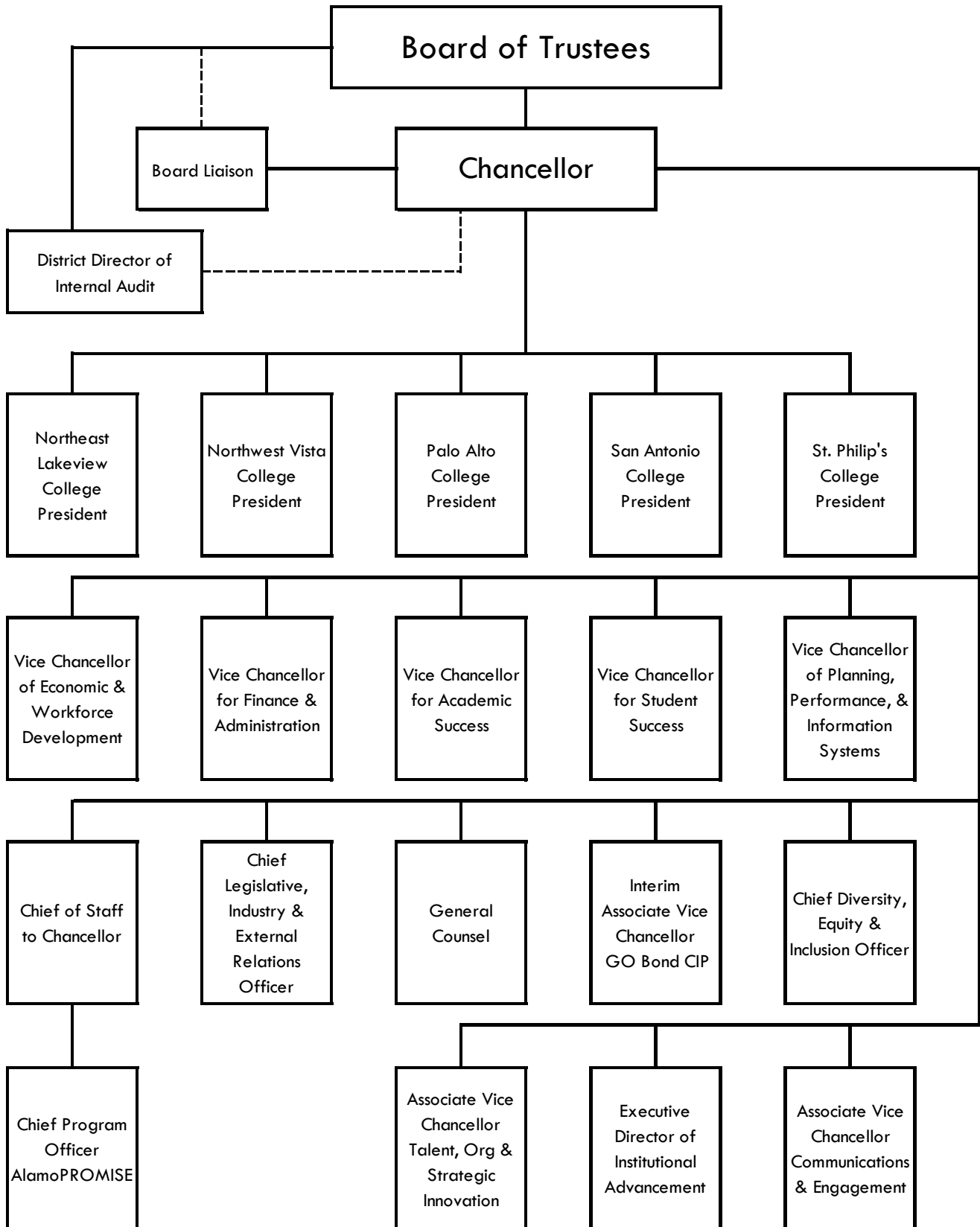
Member	Position	City, State	District	Term Expires
Roberto Zárate	Chairperson	San Antonio, Texas	5	2024
Clint Kingsbery	Vice-Chairperson	San Antonio, Texas	8	2026
Dr. Lorena Pulido	Secretary	San Antonio, Texas	4	2026
Gloria Ray	Assistant Secretary	San Antonio, Texas	2	2028
Dr. Gene Sprague	Member of the Board	Helotes, Texas	6	2024
Dr. Yvonne Katz	Member of the Board	San Antonio, Texas	7	2024
Joe Alderete, Jr.	Member of the Board	San Antonio, Texas	1	2028
Anna Uriegas Bustamante	Member of the Board	San Antonio, Texas	3	2028
Leslie Sachanowicz	Member of the Board	San Antonio, Texas	9	2026
Cara Sullivan	Student Trustee	San Antonio, Texas		*

*Appointed by Board for 1 year term; Non-voting member

ADMINISTRATIVE OFFICIALS

Dr. Mike Flores	Chancellor
Dr. Diane E. Snyder, CPA	Vice Chancellor for Finance and Administration
Xavier D. Urrutia	Interim Vice Chancellor of Economic and Workforce Development
Ross Laughead	General Counsel
Dr. Thomas S. Cleary	Vice Chancellor for Planning, Performance & Information Systems
Dr. George Railey Jr.	Vice Chancellor for Academic Success
Dr. Adelina Silva	Vice Chancellor for Student Success
Sheila Marlow Due, CFRE	Executive Director of Institutional Advancement
Dr. Veronica Garcia	President, Northeast Lakeview College
Debi Gaitan	Interim President, Northwest Vista College
Dr. Robert Garza	President, Palo Alto College
Dr. Adena Loston	President, St. Philip's College
Dr. Francisco E. Solis	Interim President, San Antonio College
Lisa Mazure, MSA, CPA	Associate Vice Chancellor for Finance and Fiscal Services
Patrick F. Vrba, Jr., CPA	District Controller
Frank Cortez, CIA, CISA, CISSP	District Director of Internal Audit

ALAMO COMMUNITY COLLEGE DISTRICT



ALAMO COMMUNITY COLLEGE DISTRICT

The Strategic Plan for the Students, Employees and Community of the Alamo Colleges District includes the following Statements as well as three Strategic Objectives and an integrated planning process.

MISSION

Empowering our diverse communities for success.

VISION

The Alamo Colleges District will be the best in the nation in Student Success and Performance Excellence.

VALUES

The members of the Alamo Colleges District are committed to building individual and collective character throughout the following set of shared values in order to fulfill our vision and mission.



STUDENTS FIRST



RESPECT FOR ALL



COMMUNITY-ENGAGED



CAN-DO SPIRIT



COLLABORATION



DATA-INFORMED



Government Finance Officers Association

Certificate of
Achievement
for Excellence
in Financial
Reporting

Presented to

**Alamo Community College District
Texas**

For its Annual Comprehensive
Financial Report
For the Fiscal Year Ended

August 31, 2021

Christopher P. Morill

Executive Director/CEO



Financial Section



Independent Auditor's Report

To the Board of Trustees
Alamo Community College District

Report on the Audit of Financial Statements

We have audited the accompanying Statements of Net Position of Alamo Community College District (the District) as of August 31, 2022 and 2021, the related Statements of Revenues, Expenses and Changes in Net Position and Cash Flows for the years then ended, and the related notes to the financial statements. The District is comprised of San Antonio College, St. Philip's College, Palo Alto College, Northeast Lakeview College, and Northwest Vista College.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the District as of August 31, 2022 and 2021, and the changes in financial position and cash flows for the years then ended, in accordance with accounting principles generally accepted in the United States of America.

We did not audit the financial statements ACCD Public Facility Corporation as of and for the years ended August 31, 2022 and 2021. We also did not audit the financial statements of Alamo Colleges Foundation, Inc. as of and for the years ended December 31, 2021 and 2020. The financial statements of these discretely presented component units were audited by other auditors whose reports thereon have been furnished to us, and our opinion, insofar as it relates to the amounts included for these component units, is based solely on the reports of other auditors.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the District and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Emphasis of Matter

As discussed in Note 2 to the basic financial statements, during the year ended August 31, 2022, the District implemented Governmental Accounting Standards Board (GASB) Statement No. 87, *Leases*. Our opinion is not modified with respect to this matter.

Responsibilities of Management for the Financial Statements

The District's management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the District's ability

To the Board of Trustees
Alamo Community College District

to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the District's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 17 through 30 and the required supplementary information on pages 97 to 102 be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information

To the Board of Trustees
Alamo Community College District

because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information

Our audits were conducted for the purpose of forming an opinion on the basic financial statements. The additional financial information on pages 105 to 108 and pages 119 to 123 are presented for purposes of additional analysis and are not a required part of the basic financial statements. The schedules of expenditures of federal and state awards, as required Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, are also presented for purposes of additional analysis and are also not a required part of the basic financial statements.

The additional financial information and schedules of expenditures of federal and state awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audits of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the additional financial information and the schedules of expenditures of federal and state awards are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Information Included in the Annual Comprehensive Financial Report (ACFR)

Management is responsible for the other information included in the ACFR. The other information comprises the introductory and Statistical sections but does not include the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information, and we do not express an opinion or any form of assurance thereon. In connection with our audit of the financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated January [REDACTED], 2023 on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control over financial reporting and compliance.

[FIRM NAME]

Fort Worth, Texas
January [REDACTED], 2023



ALAMO COMMUNITY COLLEGE DISTRICT

Management's Discussion and Analysis (Unaudited)

Management's Discussion and Analysis (MD&A) is included to provide a narrative introduction, overview and analysis of the financial position and changes in financial position of the Alamo Community College District (Alamo Colleges District, District or ACCD) for the fiscal year ended August 31, 2022. This discussion is prepared by management and should be read in conjunction with the accompanying financial statements and notes.

The financial statements are prepared in accordance with U.S. Generally Accepted Accounting Principles (GAAP) as established by the Governmental Accounting Standards Board (GASB) and comply with reporting requirements as set by the Texas Higher Education Coordinating Board (THECB). The notes to the financial statements are considered an integral part of the financial statements and should be read in conjunction with them. Management is responsible for both the accuracy of the data and the completeness and fairness of the presentation of the financial statements and notes.

The District's financial report includes three basic financial statements: The Statements of Net Position provide a summary of assets, deferred outflows of resources, liabilities, deferred inflows of resources and net position as of August 31, 2022; the Statements of Revenues, Expenses and Changes in Net Position provide a summary of operations for the fiscal year; and the Statements of Cash Flows provide categorized information about cash inflows and outflows for the fiscal year. Highlighted information from each basic financial statement is presented below.

- The District's net position at August 31, 2022 was \$389.6 million, reflecting a \$84.1 million increase from the prior year.
- Total assets increased \$9.2 million and total liabilities decreased \$90.5 million.
- The District's operating loss was \$440.6 million.
- Cash and Cash Equivalents increased \$30.4 million during the year ended August 31, 2022.
- The bond rating for the District's general obligations bonds is Aaa by Moody's Investors Service and AAA by S&P Global Ratings, the highest rating possible from both respective agencies.

FY2021

- The District's net position at August 31, 2021 was \$305.5 million, reflecting a \$78.9 million increase from the prior year.
- Total assets increased \$281.6 million and total liabilities increased \$189.3 million.
- The District's operating loss was \$391.2 million.
- Cash and Cash Equivalents decreased \$83.4 million during the year ended August 31, 2021.
- The bond rating for the District's general obligations bonds is Aaa by Moody's Investors Service and AAA by S&P Global Ratings, the highest rating possible from both respective agencies.

The financial statements for the District's component unit, the Alamo Colleges Foundation, Inc. (the Foundation), are discretely presented with the financial statements of the District since the economic resources received or held by the Foundation that the District is entitled to, or has the ability to otherwise access, are significant (Notes 1 and 25). The separately issued financial statements of the Foundation can be obtained from the Finance and Fiscal Services department of the Alamo Colleges District.

In fiscal year 2012, the Alamo Colleges District formed the ACCD Public Facility Corporation (the PFC) for the sole purpose of assisting the District in the financing or acquisition of public facilities. The PFC was incorporated on September 23,

ALAMO COMMUNITY COLLEGE DISTRICT

Management's Discussion and Analysis (Unaudited)

2011 as a public non-profit corporation under the Public Facility Corporation Act, Chapter 303, Texas Local Government Code, as amended.

In accordance with GASB Statement No. 61, *The Financial Reporting Entity: Omnibus – an amendment of GASB Statements No: 14 and No: 34*, the PFC is reported as a discrete component unit in the financial statements of the District (Notes 1 and 26). The separately issued financial statements of the PFC can be obtained from the Finance and Fiscal Services department of the Alamo Colleges District.

The emphasis of this MD&A is on the District itself. Reference should be made to the separately issued financial statements of the component units for additional information.

Ongoing Impact of Coronavirus (COVID-19) Pandemic

The Alamo Community College District and the communities it serves continue to recover from the impact of the global pandemic caused by the Coronavirus, commonly referred to as COVID-19. The effects of COVID-19 disrupted normal operations throughout the District, including requiring for the provision of online teaching and learning, as well as remote and hybrid work schedules for employees. The primary financial impacts include an unprecedented amount of federal and state grants awarded to the District's member Colleges and distributed to students in the form of scholarships and emergency aid, most significantly under the various tranches of the Higher Education Emergency Relief Fund (HEERF), which includes the Coronavirus Aid, Relief, and Economic Security Act (CARES), the Coronavirus Response and Relief Supplemental Appropriations Act (CRRSAA), and the American Rescue Plan Act (ARP). Other financial impacts included the restriction of travel expenses and expenses for on-site events, and significant expenditures for technology to be distributed to students, faculty and staff to support remote teaching, learning and working. Throughout each of the sections of this Management's Discussion and Analysis, references will be made to the coronavirus and COVID-19 and the resulting impacts to the District's revenues, expenses and other financial statement balances.

Statements of Net Position

The Statements of Net Position represent the District's financial position at the end of the fiscal year and include all assets, deferred outflows of resources, liabilities and deferred inflows of resources of the District. Net position is the difference between assets plus deferred outflows of resources and liabilities plus deferred inflows of resources, and serves as a general indicator of financial stability.

Current liabilities are generally those liabilities which are due within one year, and current assets are those assets which are available to satisfy current liabilities. Noncurrent assets include restricted cash and cash equivalents, capital assets, long-term investments and other assets not classified as current. Noncurrent liabilities include bonds and tax notes payable, net pension liability, net other postemployment benefit (OPEB) liability and other long-term commitments. Deferred outflows of resources represent a consumption of net position applicable to a future reporting period. The District's deferred outflows of resources include deferred charges on bond refundings, deferred outflows of resources related to pensions and deferred outflows of resources related to OPEB. Deferred inflows of resources represent an acquisition of net position applicable to a future reporting period. The District's deferred inflows of resources include deferred charges on bond refundings, deferred inflows of resources related to pensions, deferred inflows of resources related to OPEB and deferred inflows related to leases.

A Condensed Schedule of Net Position and analysis is presented on the following pages. In fiscal year 2022, total assets increased \$9.2 million, or 0.6%, due to increases in cash and cash equivalents and net capital assets of \$30.4 million and \$109.5 million, respectively, offset by a \$135.1 million decrease in investments. Construction in progress and buildings and building improvements capital asset categories both increased significantly as a result of the ongoing \$450 million bond construction program authorized by voters in fiscal year 2017.

Total assets for fiscal year 2021 increased \$281.6 million, or 24.4%, due to increases in investments, net capital assets and accounts receivable of \$239.6 million, \$104.8 million and \$22.4 million, respectively, partially offset by a \$83.4 million decrease in cash and cash equivalents. Construction in progress and buildings and building improvements capital

ALAMO COMMUNITY COLLEGE DISTRICT

Management's Discussion and Analysis (Unaudited)

asset categories both increased significantly as a result of the ongoing, voter authorized, \$450 million bond construction program authorized by voters in fiscal year 2017.

Total liabilities decreased by \$90.5 million or 8.1% in fiscal year 2022 with a decrease in current liabilities of \$24.0 million coupled with a decrease in noncurrent liabilities of \$66.5 million. The \$24.0 million decrease to current liabilities was primarily related to a \$12.4 million decrease to accounts payable and accrued liabilities, a \$1.1 million increase in unearned revenues, offset by a reduction of \$12.9 million in the current portion of long-term liabilities. The \$66.5 million decrease to noncurrent liabilities resulted mainly from decrease to bonds and tax notes payable resulting from scheduled and additional bond payments and refinancings. For more information, see Note 7.

For fiscal year 2021, total liabilities increased by \$189.3 million or 20.3% with an increase in current liabilities of \$27.1 million coupled with an increase in noncurrent liabilities of \$162.2 million. The \$27.1 million increase to current liabilities was primarily related to a \$31.0 million increase to accounts payable and accrued liabilities, a \$7.7 million increase in unearned revenues, offset by a reduction of \$11.6 million in the current portion of long-term liabilities. The \$162.2 million increase to noncurrent liabilities resulted mainly from the \$252.7 million increase to bonds and tax notes payable primarily related to the \$196.0 million issuance of the second tranche of the \$450 million voter-approved bond construction program, partially offset by the \$92.7 million decrease to bonds and tax notes payable resulting from scheduled and additional bond payments and refinancings. For more information, see Note 7.

In fiscal year 2022, deferred outflows of resources decreased \$2.7 million due to a decrease to deferred outflows of resources related to pensions of \$5.4 million, offset by an increase in deferred outflows of resources related to OPEB of \$3.1 million. Both of these changes are mainly due to changes in actuarial assumptions. Deferred inflows of resources increased \$13.1 million primarily related to increases in deferred inflows of resources related to pensions of \$28.2 million due primarily to differences between actual and projected earnings, offset by a decrease in deferred inflows related to OPEB of \$18.5 million due to changes in actuarial assumptions. A new category of deferred inflows related to leases, contributed \$3.8 million to the increase in deferred inflows.

In fiscal year 2021, deferred outflows of resources decreased \$15.2 million due to decreases to deferred outflows of resources related to pensions and deferred outflows of resources related to OPEB of \$5.1 million and \$9.7 million, respectively. Deferred inflows of resources decreased \$1.9 million primarily related to decreases in deferred inflows of resources related to pensions and OPEB of \$4.8 million and \$0.9 million, respectively, offset by an increase of \$2.6 million to deferred inflows of resources related to bond refundings and a \$1.2 million increase in deferred inflows of resources related to leases resulting from the implementation of GASB 87, which resulted in a restatement of the prior year amounts.

The District's net position at August 31, 2022 was \$389.6 million compared to \$305.5 million at August 31, 2021. All classifications of net position increased by a combined \$84.1 million, with the largest increases being \$51.0 million to net investment in capital assets and \$27.0 million to unrestricted net position. The fiscal year 2022 increases to net position are due to conservative spending, disruptions in vendor supply chains causing some projects to be delayed, additional federal aid related to the pandemic, and tax revenues received for payment of debt that increased equity in capital assets. In fiscal year 2021, the District's net position increased \$78.9 million, with the largest increases being \$36.8 million to net investment in capital assets and \$32.0 million to unrestricted net position. The fiscal year 2021 increases to net position are due to conservative spending, disruptions in vendor supply chains causing some projects to be delayed, cost savings related to the pandemic in areas such as travel, events, and utility and custodial costs, additional federal aid related to the pandemic, and tax revenues received for payment of debt that increased equity in capital assets.

ALAMO COMMUNITY COLLEGE DISTRICT

Management's Discussion and Analysis (Unaudited)

Condensed Schedule of Net Position (in millions)

	Fiscal Year			Change	
	2022	2021, as Restated	2020, as Restated	2021 to 2022	2020 to 2021
Assets					
Cash and cash equivalents	\$ 107.0	\$ 76.6	\$ 160.0	\$ 30.4	\$ (83.4)
Accounts and notes receivable, net	34.1	33.1	10.7	1.0	22.4
Investments	259.6	394.7	155.1	(135.1)	239.6
Other	6.8	3.4 *	5.1	3.4	(1.7)
Capital assets	1,558.3	1,414.2	1,276.6	144.1	137.6
Accumulated depreciation	(526.5)	(491.9)	(459.0)	(34.6)	(32.9)
Total assets	1,439.3	1,430.1	1,148.5	9.2	281.6
Deferred Outflows of Resources					
Deferred outflows related to bond refundings	5.6	6.0	6.4	(0.4)	(0.4)
Deferred outflows related to OPEB	34.4	31.3	41.0	3.1	(9.7)
Deferred outflows related to pensions	22.6	28.0	33.1	(5.4)	(5.1)
Total deferred outflows of resources	62.6	65.3	80.5	(2.7)	(15.2)
Liabilities					
Current liabilities	147.3	171.3	144.2	(24.0)	27.1
Noncurrent liabilities	883.8	950.3	788.1	(66.5)	162.2
Total liabilities	1,031.1	1,121.6	932.3	(90.5)	189.3
Deferred Inflows of Resources					
Deferred inflows related to leases	5.0	1.2 *	-	3.8	1.2
Deferred inflows related to bond refundings	3.4	3.8	1.2	(0.4)	2.6
Deferred inflows related to OPEB	28.6	47.1	48.0	(18.5)	(0.9)
Deferred inflows related to pensions	44.3	16.1	20.9	28.2	(4.8)
Total deferred inflows of resources	81.3	68.3	70.1	13.1	(1.9)
Net Position					
Net investment in capital assets	423.6	372.6	335.8	51.0	36.8
Restricted (expendable)	52.3	46.2	36.1	6.1	10.1
Unrestricted	(86.3)	(113.3)	(145.3)	27.0	32.0
Total net position	\$ 389.6	\$ 305.5	\$ 226.6	\$ 84.1	\$ 78.9

Due to rounding, certain totals in this schedule may not add exactly to their constituent amounts.

Note: *Due to the implementation of GASB 87, certain FY2021 balances have been restated (see Note 2).

ALAMO COMMUNITY COLLEGE DISTRICT

Management's Discussion and Analysis (Unaudited)

Statements of Revenues, Expenses and Changes in Net Position

The Statements of Revenues, Expenses and Changes in Net Position present the District's results of operations for the fiscal year. Operating revenues are generated from the services provided to students and other customers of the District. Operating expenses include those costs incurred in the production of goods and services which result in operating revenues, as well as depreciation and amortization. All other activity is classified as non-operating revenues and expenses. Since a large portion of the revenue stream, including ad valorem property taxes, state appropriations and all federal financial aid grants, is classified as non-operating revenues, Texas public community colleges will generally reflect an operating loss with the increase or decrease in net position reflective of all activity. Total revenues and total expenses should be considered in assessing the change in the District's financial position. When total revenues exceed total expenses, the result is an increase in net position. When the reverse occurs, the result is a decrease in net position. Further detail is presented in the Statements of Revenues, Expenses and Changes in Net Position and notes to the financial statements. A summarized comparison of the District's revenues, expenses and changes in net position for the years ended August 31, 2022, 2021 and 2020 is presented below in table and chart form.

Condensed Schedule of Revenues, Expenses and Changes in Net Position

(in millions)

	Fiscal Year			Change	
	2022	2021, as Restated	2020, as Restated	2021 to 2022	2020 to 2021
Operating revenues and expenses:					
Operating revenues (detail in following sections)	\$ 92.8	\$ 93.3	\$ 86.5	\$ (0.5)	\$ 6.8
Operating expenses (detail in following sections)	533.4	484.5	468.4	48.9	16.1
Operating loss	(440.6)	(391.2)	(381.8)	(49.4)	(9.4)
Non-operating revenues (expenses):					
State appropriations	72.9	80.0	84.0	(7.1)	(4.0)
Ad valorem taxes	275.3	261.2	247.1	14.1	14.1
Federal and State grants, non-operating	194.1	137.3	103.3	56.8	34.0
Investment income	(4.2)	0.7	5.2	(4.9)	(4.5)
Interest on capital related debt & maintenance tax notes	(21.0)	(20.3)	(17.8)	(0.7)	(2.5)
Other non-operating expenses	3.3	1.1	(9.0)	2.2	10.1
Total non-operating revenues, net	520.4	460.0	412.8	60.3	47.2
Other revenues					
State appropriations for capital assets	3.9	4.1	4.1	(0.2)	-
Contributions for capital assets	0.4	2.1	0.4	(1.7)	1.7
Donated capital assets	-	3.9	-	(3.9)	3.9
Total other revenues	4.3	10.1	4.5	(5.8)	5.6
Increase in net position	84.1	78.9	35.4	5.2	43.5
Net position - beginning of year	305.5	226.6	191.2	78.9	35.4
Net position - end of year	\$ 389.6	\$ 305.5	\$ 226.6	\$ 84.1	\$ 78.9

Due to rounding, certain totals in this schedule may not add exactly to their constituent amounts.

ALAMO COMMUNITY COLLEGE DISTRICT

Management's Discussion and Analysis (Unaudited)

Operating Revenues (in millions)

	2022		2021		2020		Change	
	Amount	% of Total	Amount	% of Total	Amount	% of Total	2021 to 2022	2020 to 2021
Net tuition and fees	\$ 48.4	52.2%	\$ 49.7	53.3%	\$ 53.8	62.2%	\$ (1.3)	\$ (4.1)
Grants and contracts	35.5	38.3%	35.9	38.5%	23.6	27.3%	(0.4)	12.3
Auxiliary enterprises	2.8	3.0%	2.1	2.3%	3.6	4.2%	0.7	(1.5)
Other operating revenues	6.1	6.5%	5.5	5.9%	5.5	6.4%	0.6	-
Total operating revenues	<u>\$ 92.8</u>	<u>100.0%</u>	<u>\$ 93.3</u>	<u>100.0%</u>	<u>\$ 86.5</u>	<u>100.0%</u>	<u>\$ (0.5)</u>	<u>\$ 6.8</u>

Due to rounding, certain totals in this schedule may not add exactly to their constituent amounts.

As shown in the operating revenues table above, operating revenues for fiscal year 2022 decreased by \$0.5 million. The majority of the decrease to operating revenues resulted from decreases to net tuition and fees of \$1.3 million due to continued weakness in student enrollments from the pandemic, decrease in operating grants and contracts of \$0.4 million, offset by increases in auxiliary enterprise revenues and other operating income of \$0.7 and \$0.6 million, respectively. Grants show a net decrease of \$0.4 million, reflecting a drop in federal grants of \$6.2 million, offset by increases in state and local funding. Local funding was particularly strong, reflecting an increase of \$4.0 from the City of San Antonio for partnerships in job training to fight pandemic effects on the job market. State funding also increased \$1.5 million for skills training and apprenticeship programs.

For fiscal year 2021, operating revenues increased by \$6.8 million. The majority of the increase to operating revenues resulted from increases in federal and local aid to fight the pandemic, offset by decreases to net tuition and fees and auxiliary enterprise revenues. Grant activity increased \$12.3 million, and the continued effects of the COVID-19 pandemic was reflected in the net tuition and fees decrease of \$4.1 million and the auxiliary revenues decrease of \$1.5 million in due to closed down facilities.

Fiscal year 2022 net non-operating revenues increased \$60.3 million, with the largest revenue increases reflected in non-operating federal and state grants and ad valorem taxes in the amounts of \$56.8 and \$14.1 million, respectively. Federal and state non-operating revenue reached a peak of \$192.3 million in fiscal year 2022 reflecting an acceleration of HEERF spending as the Colleges approach the end of the performance period scheduled to expire in July 2023. See additional details related to the three tranches of the HEERF federal awards in the following paragraph. The increases in nonoperating revenues from HEERF grants were partially offset by a decrease in investment income of \$4.9 million due to raising interest rates delivering fair market losses on a temporary basis. The District is planning to retain investments until maturity reversing these fair market losses in fiscal year 2023.

Fiscal year 2021 net non-operating revenues increased by \$47.2 million, with the largest revenue increases reflected in non-operating federal grants and ad valorem taxes in the amounts of \$34.0 million and \$14.1 million, respectively. The member Colleges of the District were awarded over \$275 million in the three tranches of the Higher Education Emergency Relief Fund (HEERF) over fiscal years 2020 and 2021 and expended \$56.2 million of these funds in fiscal year 2021, after expending \$13.3 million in fiscal year 2020. The first tranche of HEERF funds, the Coronavirus Aid, Relief, and Economic Security (CARES) Act, was signed into law on March 27, 2020. The District received CARES Act grant funding as follows: 1) \$11.3 million to provide emergency financial aid grants to students whose lives have been disrupted, many of whom are facing financial challenges and struggling to make ends meet, 2) \$11.3 million to cover costs associated with significant changes to the delivery of instruction due to the coronavirus, 3) and \$6.5 million in additional funding directed to minority-serving institutions. Under the second tranche of HEERF funds approved by Congress in December 2020, the Coronavirus Response and Relief Supplemental Appropriations Act (CRRSAA), the District's Colleges were awarded \$88.9 million. CRRSAA funds can be used to defray expenses associated with COVID-19, carry out authorized student support activities, and provide financial aid grants to students. The third tranche of HEERF funding, the American Rescue Plan

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(ARP), was signed into law in March 2021. ARP funds awarded to the District's Colleges totaled \$156.8 million. The increases in nonoperating revenues from HEERF grants were partially offset by a decrease in investment income of \$4.6 million due to poor market conditions and investment returns related to the COVID-19 pandemic, a \$2.5 million increase in interest expense on capital-related debt, and a \$10.1 million decrease to the other nonoperating expenses category related to \$8.9 million in losses taken on sales of surplus properties in the previous year.

For fiscal year 2022 other revenues decreased \$5.8 million. A one-time forgiveness of loan of \$3.9 million in fiscal year 2021 as further described in the subsequent paragraph and a reduction in capital gifts of \$1.7 million in 2022 contributed to the decline.

Fiscal year 2021 other revenues increased \$5.6 million over the prior year. This category includes state appropriations, cash contributions and donated items for capital assets. The \$5.6 million increase is attributed to an increase in cash contributions for capital assets of \$1.7 million and donated capital assets in the form of loan forgiveness of \$3.9 million for a note payable resulting from exchanged property with the Port of San Antonio in 2013.

Components of Net Tuition and Fees (in millions)

	2022		2021		2020	
	Amount	% of Total	Amount	% of Total	Amount	% of Total
Tuition	\$ 120.5	92.8%	\$ 125.0	94.4%	\$ 134.8	95.2%
CE and contract training	5.8	4.5%	3.8	2.8%	1.8	1.3%
Fees	3.5	2.7%	3.7	2.8%	5.0	3.5%
Total tuition and fees	<u>\$ 129.8</u>	<u>100.0%</u>	<u>\$ 132.4</u>	<u>100.0%</u>	<u>\$ 141.5</u>	<u>100.0%</u>
<u>Waivers and financial aid as a % of total tuition and fees:</u>						
	% of Total		% of Total		% of Total	
	Amount	Tuition & Fees	Amount	Tuition & Fees	Amount	Tuition & Fees
Waivers and financial aid	<u>\$ 81.3</u>	<u>62.7%</u>	<u>\$ 82.7</u>	<u>62.5%</u>	<u>\$ 87.8</u>	<u>62.0%</u>

Due to rounding, certain totals in this schedule may not add exactly to their constituent amounts.

The primary component of operating revenue is net tuition and fees. A table showing the components of net tuition and fees is presented above. For financial statement presentation, total tuition and fees are presented net of waivers and financial aid applicable to tuition and fees, referred to as discounts, as well as bad debt expenses. The table identifies the sources of tuition and fees, and provides the total waivers and financial aid discounts applied. For 2022, tuition represents 92.8% of the total tuition and fee revenue, with continuing education (CE) and contract training contributing 4.5% and the remaining 2.7% consisting of student services and CE fees. For 2021, tuition represents 94.4% of the total tuition and fee revenue, with fees related to continuing education and student services contributing 2.8% and the remaining 2.8% consisting of continuing education (CE) and contract training tuition.

Operating expenses are presented on the following pages for three years in both natural and functional classifications.

In fiscal year 2022, salaries and wages increased \$6.6 million or 3.2%. The primary factors contributing to the increase is an approved 3.0% general wage increase for full-time benefitted faculty and staff effective September 1, 2021, and training stipends for instructors to become certified to teach online.

In fiscal year 2021, salaries and wages increased \$5.9 million or 2.9%. The primary factors contributing to the increase was an accrual for a one-time, talent excellence incentive payment paid in October 2021 and a full year of the

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telecommunications allowance that began in fiscal year 2020. The talent excellence payment consisted of a net check of \$1,000 for full-time eligible employees, and a \$500 net check for part-time eligible employees

Benefits decreased \$16.3 million or 25.1% in fiscal year 2022, primarily due to accounting entries for pension expenses related to reporting requirements under GASB 68. Actuarially-calculated pension expense decreased \$9.5 million in FY22 compared to FY21. In addition, the District recognized \$8.1 million less in 2022 for pension and OPEB expense for support provided by the State as disclosed in Note 11 and Note 19.

Benefits decreased \$8.0 million or 11.0% in fiscal year 2021, primarily due to accounting entries for pension and OPEB expenses related to reporting requirements under GASB 68 and GASB 75. Actuarially-calculated pension expense decreased \$3.1 million in FY21 compared to FY20 and actuarially calculated OPEB expense decreased \$2.4 million in FY21 compared to FY20. In addition, the District recognized \$1.9 million and \$2.0 million less in 2021 for pension and OPEB expense, respectively, for support provided by the State as disclosed in Note 11 and Note 19.

Scholarships and fellowships expense represent the amount disbursed to a student after a scholarship award is credited to the student's account after payment of tuition and fees. Scholarships and fellowships increased by \$34.2 million in 2022, primarily due to another uptick in aid awarded to students under the various tranches of the HEERF grants. Scholarships and fellowships increased by \$14.2 million in 2021, primarily due to aid awarded to students under the various tranches of the HEERF grants.

Supplies and services expense are expenses other than for payroll and benefits, and increased by \$22.7 million in fiscal year 2022. This is primarily attributable to increased costs to respond to the COVID-19 pandemic such as renovations, PPE, computers and other technology to facilitate remote and hybrid teaching and working. Normal operations have resumed with instructional supplies totaling \$14.5 million vs \$3.8 million in FY21, while expenses for travel resumed and reached almost half of FY19 levels. FY22 travel expenses were \$1.6 million vs \$160,000 in FY21 and \$3.4 million in FY19. Expenses for utilities are exceeding pre-pandemic levels with fiscal year 2022 totaling \$10.1 million vs \$8.4 million in 2021 as students and employees return to campus and with new buildings coming on line. Repairs and maintenance expenses increased \$2.8 million to \$22.4 million in fiscal year 2022, while contracted services increased \$2.4 million to \$21.7 million.

Supplies and services expense are expenses other than for payroll and benefits, and increased by \$3.1 million in fiscal year 2021. This is primarily attributable to increased costs to respond to the COVID-19 pandemic such as PPE, computers and other technology to facilitate remote and hybrid teaching and working, partially offset by reductions in travel expenses and utilities.

Operating Expenses in Natural Classification (in millions)

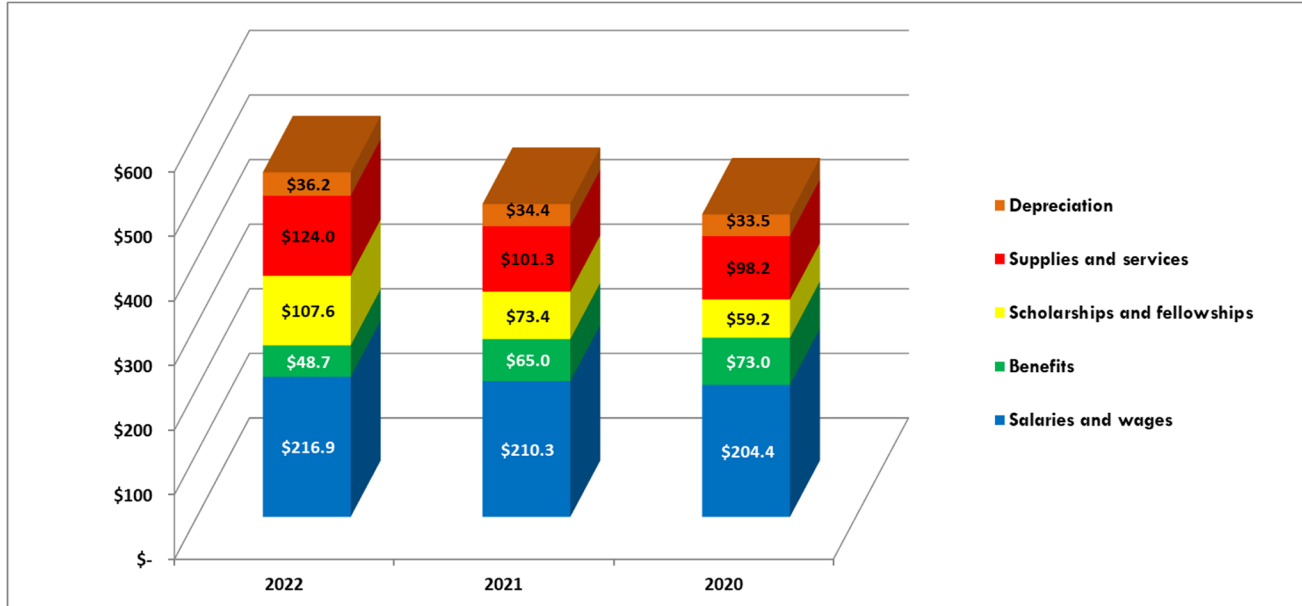
	Fiscal Year			Change	
	2022	2021	2020	2021 to 2022	2020 to 2021
Salaries and wages	\$ 216.9	\$ 210.3	\$ 204.4	\$ 6.6	\$ 5.9
Benefits	48.7	65.0	73.0	(16.3)	(8.0)
Scholarships and fellowships	107.6	73.4	59.2	34.2	14.2
Supplies and services	124.0	101.3	98.2	22.7	3.1
Depreciation	36.2	34.4	33.5	1.8	0.9
Total operating expenses	<u>\$ 533.5</u>	<u>\$ 484.5</u>	<u>\$ 468.4</u>	<u>\$ 49.0</u>	<u>\$ 16.1</u>

Due to rounding, certain totals in this schedule may not add exactly to their constituent amounts.

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Operating Expenses in Natural Classification (in millions)



Operating Expenses in Functional Classification (in millions)

	Fiscal Year			Change	
	2022	2021	2020	2021 to 2022	2020 to 2021
Instruction	\$ 132.7	\$ 140.3	\$ 146.6	\$ (7.6)	\$ (6.3)
Public service	1.6	1.4	1.7	0.2	(0.3)
Academic support	27.6	28.2	30.8	(0.6)	(2.6)
Student services	59.7	58.3	61.6	1.4	(3.3)
Institutional support	118.9	101.1	80.5	17.8	20.5
Operation and maintenance of plant	48.0	46.1	52.7	1.9	(6.6)
Depreciation	36.2	34.4	33.5	1.8	0.9
Scholarships and fellowships	107.6	73.4	59.2	34.2	14.2
Total educational and general expenses	532.3	483.2	466.7	49.1	16.4
Auxiliary enterprises	1.2	1.3	1.7	(0.1)	(0.3)
Total operating expenses	\$ 533.5	\$ 484.5	\$ 468.4	\$ 49.0	\$ 16.1

Due to rounding, certain totals in this schedule may not add exactly to their constituent amounts.

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Factors influencing operating expenses grouped by functional classification include the following:

- Instruction includes expenses for all activities that are part of the District's instructional programs, such as faculty salaries and benefits. Instructional expenses decreased by \$7.6 million in fiscal year 2022 primarily related to a \$7.1 million decrease in benefits due to a reduction in actuarially-calculated pension expense. Instructional salaries decreased overall by \$1.1 million due to a reduction in adjunct faculty wages related to a slight enrollment decline resulting from the pandemic, partially offset by a general wage increase for all faculty. The re-opening of the campuses to accommodate the students return to campus caused increases in supplies, travel and non-capitalized furniture and equipment expenses of \$0.8 million, \$0.2 million, and \$0.3 million, respectively. Instructional expenses decreased by \$6.3 million in fiscal year 2021 primarily related to a \$5.9 million decrease in benefits due to reduced actuarially-calculated pension and OPEB expense along with a \$0.6 million decrease to non-capitalized technology and other equipment costs and a \$2.2 million decrease to adjunct faculty salaries, all partially offset by a \$2.3 million increase to compensation related to the talent excellence accrual and full year of telecommunications allowance.
- Public service expenses include funds expended for activities that are established primarily to provide non-instructional services that benefit individuals and groups external to the District. In fiscal year 2022, public services increased \$0.2 million due to the general wage increase, offset by TRS pension expense reductions. Reopening to normal operations increased supplies and uncapitalized capital expenses by \$177,000. In fiscal year 2021, public service expenses decreased slightly by \$0.3 million. The 2021 decrease resulted from fewer costs for contracted services and equipment, partially offset by compensation increases related to the talent excellence payment and full year of the telecommunications allowance.
- Academic support includes funds expended primarily to provide support services to the District's primary missions of instruction, research and public service. In fiscal year 2022, academic support costs decreased by \$0.6 million or 2.1% primarily as the result of a \$1.5 million decrease in benefits due to pension entries required by GASB 68 and academic support personnel vacancies resulting in a \$0.4 million reduction in salaries. These reductions were partially offset by an increase of \$1.3 million in expenditures for supplies, travel and furniture and equipment purchases related to the reopening of the college campuses mentioned previously. Academic support costs decreased by \$2.6 million in fiscal year 2021, primarily attributable to a \$1.3 million decrease in benefits for academic support employees due to OPEB adjustments required by GASB 75, coupled with a \$1.0 million decrease in noncapitalized computer and other IT equipment after a significant investment was made in this area in FY20, as well as decreased travel costs.
- The student services category includes funds expended for activities that primarily contribute to students' emotional and physical well-being and to their intellectual, cultural and social development outside the context of the formal instruction program. In fiscal year 2022, overall student services expenses increased \$1.4 million. Salaries increased by \$3.0 million or 8.4% as a result of the general wage increase and market adjustments to student success personnel resulting from a compensation study. Benefits decreased \$2.9 million due to pension expense reductions related to GASB 68 actuarial activity. Supplies, travel, and furniture and equipment increased by \$1.4 million due to students returning to campus. Student services expenses decreased by \$3.3 million in 2021 due to \$3.2 million in decreased costs for Federal work studies resulting from decreased availability of on-campus work study positions due to COVID-19; a \$2.5 million decrease in benefits due to decreased OPEB costs related to GASB 75 reporting requirements; and a \$0.3 million decrease in travel expenses as employee travel continued to be suspended due to COVID-19. These decreases were offset by a combined increase of approximately \$2.0 million for salary increases, the talent excellence accrual and the recognition of a full year of telecom allowance payments recorded in FY21 and a \$0.7 million increase in costs for contracted services.
- The institutional support category is primarily comprised of salaries and other operating expenses for central executive-level management that engage in long-range planning for the entire institution as well as other centralized support operations including accounting and fiscal affairs, procurement and safety, legal, information technology and human resources, among others. Institutional support expenses increased \$17.8 million in fiscal

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year 2022. Unrestricted salaries and salaries funded by grants both increased by \$2.6 million primarily due to the general wage increase and increased grant activity funding more FTEs. Benefits decreased \$4.0 due to pension expense accounting related to GASB 68. Reopening to normal operations supported by HEERF and HBCU grants caused non-labor expenditures to increase \$16.6 million. In fiscal year 2021, institutional support costs increased \$20.6 million. The \$20.6 million increase primarily resulted from the following: \$7.9 million in increased salaries, wages and associated fringe benefits for institutional support employees partially attributable to the talent excellence accrual and full year of the telecommunications allowance; \$7.5 million increase in costs for non-capitalized technology and other equipment primarily charged to HEERF grants; \$2.0 million increase to bad debt expense related to the increase of the allowance on a note receivable for land; and \$5.3 million increase in operating expenses for PPE costs charged to HEERF grants to respond to the COVID-19 pandemic. These increases were partially offset by a \$0.9 million decrease to State paid benefits for OPEB and a \$0.5 million decrease in travel expenses for institutional support employees.

- The category of operation and maintenance of plant includes all expenses of current funds for the operation and maintenance of physical plant, net of amounts charged to auxiliary enterprises and other independent operations. In fiscal year 2022, operation and maintenance of plant increased by \$1.9 million as the District returns towards normal operations. Increases in salaries, utilities and noncapitalized expenses of \$0.6 million, \$1.7 million and \$1.2 million, respectively, were offset by benefits and operating expenses of \$0.5 million and \$1.1 million, respectively. The 3.0% general salary increase mentioned previously and return to normal operations are the main contributors to the increases. GASB pension accounting is responsible for the decrease in benefits, while the decrease in operating expenses is due to a reduction in non-capitalized expenses related to bond projects. Operation and maintenance of plant expenses decreased by \$6.6 million in 2021. The decline was primarily attributable to approximately \$7.5 million in decreased costs for non-capitalized equipment and renovations costs funded by bonds and grants. In addition, numerous cost categories decreased, including a \$2.0 million decrease for pavement and grounds costs; a \$1.6 million decrease for mechanical/engineering/plumbing costs, a \$1.6 million decrease for contracted services, a \$1 million decrease to structural maintenance costs, \$0.6 million decrease for water utilities, and a \$0.4 million decrease for floor care expenses. In addition, overall salaries and benefits for O&M personnel decreased by approximately \$0.9 million. These decreases were partially offset by an \$8.7 million increase in repair and maintenance costs and a \$2.6 million increase to individual preventive maintenance projects.
- Scholarships and fellowships include expenses for scholarships and fellowships from restricted and unrestricted funds and grants to students. In fiscal year 2022, scholarships and fellowships increased by \$34.2 million almost exclusively related to additional aid awarded to students under the various tranches of the HEERF grants for student living allowances. In fiscal year 2021, scholarships and fellowships increased by \$14.2 million almost exclusively related to additional aid awarded to students under the various tranches of the HEERF grants including \$2.8 million in emergency aid grants awarded through the student advocacy centers located on each campus and \$2.0 million in stipends awarded to students.

Statements of Cash Flows

The Statements of Cash Flows provide information about the resources of cash and the uses of cash in the operations and activities of the District. The Statements of Cash Flows help users determine the entity's ability to meet its obligations as they come due and the impact of external financing. The Statements summarize cash inflows and outflows by operating activities, non-capital financing activities, capital and related financing activities and investing activities. The Statements of Cash Flows reported an overall increase in cash and cash equivalents of \$30.4 million during fiscal year 2022 and a decrease of \$83.4 million during fiscal year 2021. The primary use of cash in operations is for payment of salaries, wages and benefits, followed by payments to suppliers for goods and services, then payments for scholarships and fellowships. Sources of cash from operations arise primarily from student tuition and fees as well as operating grant and contract revenues. Sources of cash from non-capital financing activities are primarily from ad valorem taxes, non-operating federal and state revenue and state appropriations.

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The \$30.4 million increase in cash and cash equivalents in fiscal year 2022 is attributed mainly to positive net nonoperating cash flows exceeding the net reduction to cash used in operations. This is reflected in the cash flow statements by the net increase in cash flows from non-capital financing activities and investments, partially offset by cash flows from operating activities and cash flows from capital and related financing activities. The \$83.4 million decrease to cash and cash equivalents in fiscal year 2021 was primarily related to decreases in TexPool deposits for construction spending from funds borrowed in current and previous years, as shown in Note 4.

Capital Assets

Changes in net capital assets are the result of completed and in process construction projects, acquisitions, improvements, deletions and changes in accumulated depreciation. The District had \$1.0 billion and \$922.3 million invested in capital assets net of accumulated depreciation at August 31, 2022 and 2021, respectively. Depreciation expense totaled \$36.2 million in fiscal year 2022 and \$34.4 million in fiscal year 2021 (Note 6). A summary of net capital assets is presented below:

Net Capital Assets at Fiscal Year End (in millions)

One method of evaluating the continued life of capital assets is to compare the accumulated depreciation to the original cost of the assets as a percentage. The following table lists assets subject to depreciation and the percentage depreciated at August 31, 2022 and 2021.

Depreciable Capital Assets and Accumulated Depreciation Percentages (in millions)

	Fiscal Year			Change	
	2022	2021	2020	2021 to 2022	2020 to 2021
Land	\$ 55.7	\$ 55.7	\$ 54.6	\$ -	\$ 1.1
Construction in progress and works of art	154.4	148.2	64.4	6.2	83.8
Buildings and building improvements	755.8	653.2	628.9	102.6	24.3
Other real estate improvements	50.6	55.7	60.7	(5.1)	(5.0)
Furniture, machinery and equipment	14.6	8.7	7.9	5.9	0.8
Software	0.1	-	-	0.1	-
Library materials	0.7	0.8	0.9	(0.1)	(0.1)
Total capital assets, net of accumulated depreciation	<u>\$ 1,031.8</u>	<u>\$ 922.3</u>	<u>\$ 817.5</u>	<u>\$ 109.6</u>	<u>\$ 104.9</u>

Due to rounding, certain totals in this schedule may not add exactly to their constituent amounts.

The District added approximately \$97 million to construction in progress balances in fiscal year 2022 for continuing projects that have not been completed. In addition to the costs added to construction in progress, major capital additions and renovations completed during fiscal years 2022 and 2021 include the following:

Fiscal Year 2022	Amount (in millions)
San Antonio College Fletcher Student Success	\$ 19.7
St. Philip's College Saint Artemisia Bowden Building	14.9
St. Philip's College William Allen Hudgins Health and Wellness Building	16.4
Northwest Vista College Cedar Elm STEM Building	27.1
Northeast Lakeview College Paluxy Hall STEM Building	39.2

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Fiscal Year 2021	Amount (in millions)
San Antonio College Parking Garage #3	\$ 18.8
San Antonio College Physical Plant Improvements	2.5
St. Philip's College MLK Clarence Windzell Norris Building Renovation	21.4

The District does not record the cost of capital assets as an expense at the time of acquisition or completion of the asset, but rather shows the expense systematically over the expected life of the asset as depreciation expense. The amount shown in the accounting records for the value of the asset will decrease each year until the asset is fully depreciated or removed from service. As a result, the amount of capital assets shown in the Statements of Net Position may decrease from one year to another, even though new assets have been acquired during the year. Capital assets subject to depreciation include improvements to land (such as parking lots and signage), buildings, library books, furniture, machinery, equipment and software. Land, construction in progress and works of art are not depreciated.

The District has entered into several contracts for construction and various other renovation and projects financed by bond proceeds. At August 31, 2022 and 2021, the District was committed for approximately \$67.0 million and \$139.7 million, respectively. For additional information concerning the District's capital assets and commitments, see Note 6 and Note 23, respectively, to the financial statements.

Debt

The Alamo Colleges District had \$592.0 million and \$646.8 million in outstanding bond and maintenance tax note debt at August 31, 2022 and 2021, respectively, before premiums. Outstanding debt decreased \$54.8 million in fiscal year 2022 and increased \$132.5 million in fiscal year 2021. The following table summarizes these amounts by type of debt instrument. See also Notes 7, 8 and 9 to the basic financial statements for additional information.

Bonds and Tax Notes Payable (in millions)

	Fiscal Year			Change	
	2022	2021	2020	2021 to 2022	2020 to 2021
General obligation bonds	\$ 502.1	\$ 528.2	\$ 346.7	\$ (26.1)	\$ 181.5
Revenue bonds	62.1	68.5	76.5	(6.4)	(8.0)
Tax notes	27.8	50.1	91.1	(22.3)	(41.0)
Total outstanding debt	<u>\$ 592.0</u>	<u>\$ 646.8</u>	<u>\$ 514.3</u>	<u>\$ (54.8)</u>	<u>\$ 132.5</u>

Due to rounding, certain totals in this schedule may not add exactly to their constituent amounts.

The decrease in debt in 2022 is reflective of no new debt issuances, regular and scheduled debt principal payments and additional debt reduction transactions totaling \$54.8 million. The increase in 2021 is related mainly to the issuance of the second tranche of general obligation bonds in the amount of \$196 million under the voter-approved capital improvements program, offset by regularly scheduled payments.

The general obligation debt of the Alamo Colleges District is payable from the proceeds of a continuing, direct ad valorem tax levied against all taxable property within the taxing district. Revenue bonds are special obligations of the District that are payable solely from and will be equally and ratably secured by an irrevocable first lien on pledged revenues.

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The pledged revenue is all revenue from tuition pursuant to applicable Texas law. The District received bond ratings for its general obligation bonds of Aaa and AAA from Moody's Investors Service and S&P Global Ratings, respectively. These are the highest ratings available from these rating agencies and the Alamo Colleges District is one of only three community college systems in Texas and one of only 11 community colleges in the United States to receive the highest rating from both agencies. More detailed information about the District's noncurrent liabilities is presented in Notes 7, 8 and 9 to the basic financial statements.

Factors Having Probable Future Financial Significance

The economic condition of the Alamo Colleges District is influenced by the economic position of the State of Texas, the County of Bexar and surrounding counties and the City of San Antonio. San Antonio is the seventh largest city in the United States and the second largest city in Texas. As the state, county and city continue to recover from the devastating effects of the COVID-19 pandemic to the economy, factors such as inflation, rising interest rates, market volatility, and a possible recession pose newer risks to the local economy.

According to the Bureau of Labor Statistics, the national and state unemployment rates for August 2022 were 3.7% and 4.1%, respectively. At a local level, the San Antonio area unemployment rate for August 2022 was 3.7% as compared to the peak during the pandemic of 13.6% in April 2020. Recognizing that the pandemic would have a lasting effect on our community for years to come, there are continued efforts to rebuild the job sector and strengthen businesses and the local workforce. This continues to be carried out through local governments' economic incentives, regional strategic partnerships, and the recent voter-approved Ready to Work SA workforce development program funded through the collection of a 1/8 cent sales tax through December 2025.

The San Antonio metropolitan area, which is coterminous with Bexar County, continues to be one of the most attractive locations in the nation for business growth due to affordable land, abundant power and an education system that continues to evolve and improve. The broad and diverse economy features a wide variety of industries, such as bioscience and health care, aerospace and aviation, the military, tourism, financial services, manufacturing, and information technology and cybersecurity. This area has a proven track record of working together across government, nonprofits, industry and educational providers for a better future for businesses and consumers in the metropolitan area.

This financial report is designed to provide the District's citizens, taxpayers, students, investors and creditors with a general overview of the District's finances and to demonstrate the District's accountability for the resources it receives. If you have questions about this report or need additional information, contact the Finance and Fiscal Services Department at 2222 N. Alamo Street, San Antonio, Texas 78215 or visit our Financial Transparency website at: <https://www.alamo.edu/about-us/compliance/financial-information/>.

**ALAMO COMMUNITY COLLEGE DISTRICT
EXHIBIT 1**

**Statements of Net Position
August 31, 2022 and 2021**

	2022	(Restated) 2021*
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 16,908,345	\$ 14,229,949
Restricted cash and cash equivalents	52,773,318	42,651,028
Investments	56,602,245	95,046,329
Investments - restricted	-	124,698,486
Accounts receivable and notes receivable, net of allowance	34,066,001	33,135,123
Other assets	770,742	221,791
Total current assets	<u>161,120,651</u>	<u>309,982,706</u>
Noncurrent assets:		
Restricted cash and cash equivalents	37,299,433	19,707,293
Investments	153,358,855	112,812,326
Investments - restricted	49,618,963	62,117,105
Other assets	6,051,552	3,227,949
Capital assets (net)	1,031,850,158	922,297,612
Total noncurrent assets	<u>1,278,178,961</u>	<u>1,120,162,285</u>
TOTAL ASSETS	<u>1,439,299,612</u>	<u>1,430,144,991</u>
DEFERRED OUTFLOWS OF RESOURCES		
Deferred outflows related to bond refundings	5,618,587	6,025,175
Deferred outflows related to OPEB	34,448,664	31,337,560
Deferred outflows related to pensions	22,566,652	28,030,912
TOTAL DEFERRED OUTFLOWS OF RESOURCES	<u>62,633,903</u>	<u>65,393,647</u>
LIABILITIES		
Current liabilities:		
Accounts payable and accrued liabilities	59,519,790	71,870,565
Funds held for others	936,923	798,690
Unearned income	39,677,352	38,611,747
Current portion of noncurrent liabilities	47,163,670	60,054,026
Total current liabilities	<u>147,297,735</u>	<u>171,335,028</u>
Noncurrent liabilities	883,757,873	950,318,111
TOTAL LIABILITIES	<u>1,031,055,608</u>	<u>1,121,653,139</u>
DEFERRED INFLOWS OF RESOURCES		
Deferred inflows related to leases	5,037,407	1,245,685
Deferred inflows related to bond refundings	3,360,286	3,841,983
Deferred inflows related to OPEB	28,600,978	47,133,553
Deferred inflows related to pensions	44,299,345	16,137,775
TOTAL DEFERRED INFLOWS OF RESOURCES	<u>81,298,016</u>	<u>68,358,996</u>
NET POSITION		
Net investment in capital assets	423,581,645	372,564,502
Restricted for:		
Expendable		
Student aid	8,351,203	10,229,318
Instructional programs	2,675,026	848,381
Capital projects	23,993,482	20,290,805
Debt service	17,272,910	14,861,212
Unrestricted	(86,294,375)	(113,267,715)
TOTAL NET POSITION	<u>\$ 389,579,891</u>	<u>\$ 305,526,503</u>

*Due to the implementation of GASB 87, certain FY2021 balances have been restated (see Note 2).

The accompanying notes are an integral part of these financial statements.

ALAMO COMMUNITY COLLEGE DISTRICT
EXHIBIT 1A

Statements of Financial Position of Alamo Colleges Foundation, Inc.
(A Component Unit of Alamo Community College District)
December 31, 2021 and 2020

	<u>2021</u>	<u>2020</u>
ASSETS		
Cash and cash equivalents	\$ 2,179,727	\$ 24,698,488
Due from affiliates	-	102,020
Contributions receivable, net of allowance and discounts	2,400,130	2,749,391
Investments:		
Fixed income securities	17,272,304	6,989,346
Mutual funds/exchange-traded funds	48,894,007	22,150,410
Marketable securities	<u>7,035,863</u>	<u>3,409,788</u>
TOTAL ASSETS	<u><u>77,782,031</u></u>	<u><u>60,099,443</u></u>
LIABILITIES AND NET ASSETS		
Accounts payable and accrued liabilities	<u>\$ 1,203,436</u>	<u>\$ 49,464</u>
TOTAL LIABILITIES	<u>1,203,436</u>	<u>49,464</u>
Net Assets:		
Without donor restrictions	196,336	308,017
With donor restrictions	<u>76,382,259</u>	<u>59,741,962</u>
TOTAL NET ASSETS	<u>76,578,595</u>	<u>60,049,979</u>
TOTAL LIABILITIES AND NET ASSETS	<u><u>\$ 77,782,031</u></u>	<u><u>\$ 60,099,443</u></u>

The accompanying notes are an integral part of these financial statements.

ALAMO COMMUNITY COLLEGE DISTRICT
EXHIBIT 1B

Statements of Net Position of ACCD Public Facility Corporation
(A Component Unit of Alamo Community College District)
August 31, 2022 and 2021

	<u>2022</u>	<u>2021</u>
ASSETS		
Current assets:		
Cash	\$ 196	\$ 220,788
Noncurrent assets:		
Capital assets not being depreciated	6,499,860	5,099,847
Capital assets being depreciated, net	<u>21,380,770</u>	<u>-</u>
Total noncurrent assets	<u>27,880,630</u>	<u>5,099,847</u>
TOTAL ASSETS	<u>27,880,826</u>	<u>5,320,635</u>
LIABILITIES		
Current liabilities:		
Unearned revenue	-	1,582,000
Noncurrent liabilities:		
Note payable	1,362,860	2,000,000
Interest payable	<u>-</u>	<u>726,667</u>
Total noncurrent liabilities	<u>1,362,860</u>	<u>2,726,667</u>
TOTAL LIABILITIES	<u>1,362,860</u>	<u>4,308,667</u>
NET POSITION		
Net investment in capital assets	26,517,770	3,099,847
Unrestricted	<u>196</u>	<u>(2,087,879)</u>
TOTAL NET POSITION	<u>\$ 26,517,966</u>	<u>\$ 1,011,968</u>

**ALAMO COMMUNITY COLLEGE DISTRICT
EXHIBIT 2**

**Statements of Revenues, Expenses and Changes in Net Position
For Years Ended August 31, 2022 and 2021**

	2022	(Restated) 2021*
OPERATING REVENUES:		
Tuition and fees (net of discounts of \$81,342,998 and \$82,708,507 respectively)	\$ 48,439,185	\$ 49,729,748
Federal grants and contracts	22,241,508	28,454,909
State grants and contracts	2,369,756	905,002
Local grants and contracts	9,478,470	5,504,441
Non-governmental grants and contracts	1,424,254	1,054,201
Auxiliary enterprises	2,757,370	2,112,045
Other operating revenues	6,069,838	5,519,108
Total operating revenues (Schedule A)	92,780,381	93,279,454
OPERATING EXPENSES:		
Instruction	132,658,723	140,251,120
Public service	1,600,865	1,427,197
Academic support	27,602,595	28,151,671
Student services	59,706,913	58,279,636
Institutional support	118,854,158	101,071,351
Operation and maintenance of plant	47,989,332	46,120,491
Scholarships and fellowships	107,597,069	73,404,712
Auxiliary enterprises	1,204,666	1,346,261
Depreciation	36,222,502	34,414,020
Total operating expenses (Schedule B)	533,436,823	484,466,459
Operating loss	(440,656,442)	(391,187,005)
NON-OPERATING REVENUES/(EXPENSES):		
State appropriations	72,944,697	80,008,148
Ad valorem taxes		
Taxes for maintenance and operations	198,786,795	188,598,432
Taxes for maintenance notes	24,140,547	40,309,557
Taxes for general obligation bonds	52,405,149	32,293,103
Federal grants, non-operating	189,360,434	133,437,673
State grants, non-operating	4,778,583	3,866,594
Gifts	3,286,946	315,739
Investment (loss) income	(4,248,039)	663,147
Interest on capital related debt	(19,219,947)	(16,519,474)
Interest on maintenance tax notes	(1,790,547)	(3,749,557)
Other non-operating revenues	27,832	756,033
Net non-operating revenues (Schedule C)	520,472,450	459,979,395
Income before other revenues	79,816,008	68,792,390
OTHER REVENUES:		
State appropriations for capital assets	3,855,480	4,058,400
Contributions for capital assets	381,900	2,123,956
Donated capital assets	-	3,941,480
Total other revenues	4,237,380	10,123,836
Increase in net position	84,053,388	78,916,226
NET POSITION:		
Net position - beginning of year	305,526,503	226,610,277
Net position - end of year (Schedule D)	\$ 389,579,891	\$ 305,526,503

*Due to the implementation of GASB 87, certain FY2021 balances have been restated (see Note 2).

The accompanying notes are an integral part of these financial statements.

**ALAMO COMMUNITY COLLEGE DISTRICT
EXHIBIT 2A**

**Statements of Activities of Alamo Colleges Foundation, Inc.
(A Component Unit of Alamo Community College District)
For Years Ended December 31, 2022 and 2021**

	Net Assets without Donor Restrictions	Net Assets with Donor Restrictions	Total
Net assets at January 1, 2020	\$ 139,835	\$ 32,609,056	\$ 32,748,891
Support and revenue:			
Contributions	68,856	27,691,683	27,760,539
In-kind revenue	1,246,198	-	1,246,198
Interest and dividend income	1,311	429,575	430,886
Gain on investments	-	2,945,643	2,945,643
Net assets released from restrictions	<u>3,957,995</u>	<u>(3,957,995)</u>	<u>-</u>
Total revenue	5,274,360	27,108,906	32,383,266
Expenses:			
Program support and scholarships	4,152,258	-	4,152,258
General and administrative	642,146	-	642,146
Fundraising	<u>287,774</u>	<u>-</u>	<u>287,774</u>
Total expenses	5,082,178	-	5,082,178
Increase in net assets	192,182	27,108,906	27,301,088
Designated transfers	(24,000)	24,000	-
Net assets at December 31, 2020	308,017	59,741,962	60,049,979
Support and revenue:			
Contributions	89,363	18,711,186	18,800,549
In-kind revenue	1,255,046	-	1,255,046
Interest and dividend income	490	946,740	947,230
Gain on investments	-	4,266,248	4,266,248
Net assets released from restrictions	<u>7,320,236</u>	<u>(7,320,236)</u>	<u>-</u>
Total revenue	8,665,135	16,603,938	25,269,073
Expenses:			
Program support and scholarships	7,725,976	-	7,725,976
General and administrative	608,792	-	608,792
Fundraising	<u>405,689</u>	<u>-</u>	<u>405,689</u>
Total expenses	8,740,457	-	8,740,457
(Decrease) increase in net assets	(75,322)	16,603,938	16,528,616
Designated transfers	(36,359)	36,359	-
Net assets at December 31, 2021	<u>\$ 196,336</u>	<u>\$ 76,382,259</u>	<u>\$ 76,578,595</u>

The accompanying notes are an integral part of these financial statements.

**ALAMO COMMUNITY COLLEGE DISTRICT
EXHIBIT 2B**

**Statements of Revenues, Expenses and Changes in Net Position of ACCD Public Facility Corporation
(A Component Unit of Alamo Community College District)
For Years Ended August 31, 2022 and 2021**

	2022	2021
OPERATING REVENUES:		
Lease revenue	\$ 16,667	\$ 24,000
Total operating revenues	16,667	24,000
OPERATING EXPENSES:		
Bank charges	1,760	826
Depreciation	956,219	-
Total operating expenses	957,979	826
Operating (loss)/income	(941,312)	23,174
NON-OPERATING REVENUES/(EXPENSES):		
Other contributions	777,932	-
Interest revenue	1,569	397
Gain on lease termination	1,582,000	-
Forgiveness of interest on debt	354,140	-
Interest expense	(5,333)	(80,000)
Other non-operating expense	(560,273)	-
Total non-operating revenues/(expenses)	2,150,035	(79,603)
Income/(loss) before contributions	1,208,723	(56,429)
Capital contributions	24,297,275	-
Change in net position	25,505,998	(56,429)
NET POSITION:		
Net position - beginning of year	1,011,968	1,068,397
Net position - end of year	\$ 26,517,966	\$ 1,011,968

**ALAMO COMMUNITY COLLEGE DISTRICT
EXHIBIT 3**

**Statements of Cash Flows
For Years Ended August 31, 2022 and 2021**

		(Restated)
	2022	2021*
CASH FLOWS FROM OPERATING ACTIVITIES		
Receipts from students and other customers	\$ 51,059,296	\$ 51,602,185
Receipts from grants and contracts	34,731,176	29,288,811
Other receipts	5,961,393	5,447,485
Payments to or on behalf of employees	(262,599,471)	(252,411,814)
Payments to suppliers for goods and services	(145,417,093)	(80,102,427)
Payments for scholarships and fellowships	(107,597,069)	(73,404,712)
Net cash used by operating activities	<u>(423,861,768)</u>	<u>(319,580,472)</u>
CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES		
Receipts from state appropriations (non-capital projects)	64,839,676	63,734,894
Receipts from ad valorem taxes	198,428,921	188,344,846
Receipts from non-operating federal and state revenue	192,672,782	133,234,894
Receipts from gifts and grants (other than capital)	2,744,878	315,739
Receipts from (payments to) student organizations and other agency transactions	138,233	(69,372)
Payments for Federal loans issued to students	(13,950,284)	(14,814,234)
Receipts from Federal loans for students	17,187,711	14,439,666
Net cash provided by non-capital financing activities	<u>462,061,917</u>	<u>385,186,433</u>
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES		
Proceeds on issuance of capital debt	-	252,743,408
Bond issuance costs	-	(1,572,400)
Receipts from ad valorem taxes for debt service	76,408,239	72,505,259
Receipts from state appropriations for capital projects	3,855,480	4,058,400
Receipts from insurance recoveries	39,705	1,982,710
Receipts from capital grant contracts, grants and gifts	381,900	84,805
Payments for capital assets acquisition and construction of capital assets	(134,813,466)	(130,157,554)
Payments on capital debt - principal	(56,081,263)	(86,172,127)
Payments on capital debt - interest	(28,677,564)	(23,318,276)
Net cash (used)/provided by capital and related financing activities	<u>(138,886,969)</u>	<u>90,154,225</u>
CASH FLOWS FROM INVESTING ACTIVITIES		
Proceeds from sales and maturities of investments	347,048,213	241,675,076
Interest on investments	1,953,959	394,104
Purchase of investments	(217,922,526)	(481,270,035)
Net cash provided/(used by) investing activities	<u>131,079,646</u>	<u>(239,200,855)</u>
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	<u>30,392,826</u>	<u>(83,440,669)</u>
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	<u>76,588,270</u>	<u>160,028,939</u>
CASH AND CASH EQUIVALENTS, END OF YEAR	<u>\$ 106,981,096</u>	<u>\$ 76,588,270</u>

*Due to the implementation of GASB 87, certain FY2021 balances have been restated (see Note 2).

The accompanying notes are an integral part of these financial statements.

**ALAMO COMMUNITY COLLEGE DISTRICT
EXHIBIT 3**

**Statements of Cash Flows
For Years Ended August 31, 2022 and 2021
(continued)**

	2022	(Restated) 2021 *
RECONCILIATION OF OPERATING LOSS TO NET CASH		
USED BY OPERATING ACTIVITIES:		
Operating loss	\$ (440,656,442)	\$ (391,187,005)
Adjustments to reconcile operating loss to net cash used by operating activities:		
Depreciation expense	36,222,502	34,414,020
Allowance for doubtful accounts	1,764,266	5,236,139
Non-cash state appropriations - on-behalf payments	8,105,021	16,253,165
Pension expense	(6,946,048)	2,574,844
OPEB expense	2,497,227	1,231,121
Changes in assets and liabilities:		
Receivables (net)	(7,862,576)	(21,544,845)
Other assets	285,515	1,024,039
Accounts payable	(21,614,683)	20,413,806
Unearned income	1,012,454	9,742,149
Net pension liability	(40,571,878)	2,355,954
Net OPEB liability	24,140,906	(7,632,125)
Compensable absences	(803,873)	952,385
Workers' compensation accrual	-	18,181
Utility escrow	343,147	45,844
Deferred inflows related to leases	3,791,722	1,245,685
Deferred outflows related to pensions	12,410,308	2,451,796
Deferred inflows related to pensions	28,161,570	(4,807,750)
Deferred outflows related to OPEB	(5,608,331)	8,470,371
Deferred inflows related to OPEB	(18,532,575)	(838,246)
Net cash used by operating activities	<u>\$ (423,861,768)</u>	<u>\$ (319,580,472)</u>
SCHEDULE OF NON-CASH INVESTING AND FINANCING TRANSACTIONS:		
State on-behalf payments	<u>\$ 8,105,021</u>	<u>\$ 16,253,165</u>
(Decrease) in fair value of investments	<u>\$ (5,968,496)</u>	<u>\$ (471,861)</u>
Gifts of depreciable and non-depreciable assets	<u>\$ 542,068</u>	<u>\$ -</u>
Amortization of premium on bonds	<u>\$ 6,081,335</u>	<u>\$ 4,537,767</u>
Amortization of deferred charges on bond refundings	<u>\$ -</u>	<u>\$ (2,800,042)</u>
Undistributed investment income public/private partnership	<u>\$ -</u>	<u>\$ 80,000</u>
Contribution in the form of note payable cancellation	<u>\$ -</u>	<u>\$ 3,941,480</u>
Gain on refunding net of amortization	<u>\$ -</u>	<u>\$ 2,712,124</u>

*Due to the implementation of GASB 87, certain FY2021 balances have been restated (see Note 2).

The accompanying notes are an integral part of these financial statements.

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

1. REPORTING ENTITY

The Alamo Community College District (Alamo Colleges District or District) was established in 1945 in accordance with the laws of the State of Texas. It serves the educational needs of Bexar County and surrounding communities through its colleges and educational centers. The District operates five colleges including San Antonio College, St. Philip's College, Palo Alto College, Northwest Vista College and Northeast Lakeview College.

The District is considered to be a special-purpose, primary government. While the District receives funding from local, state and federal sources and must comply with the spending, reporting and record keeping requirements of these entities, it is not a component unit of any other government entity.

Alamo Colleges Foundation, Inc. – Discrete Component Unit

The Alamo Colleges Foundation, Inc. (the Foundation) is a separate non-profit organization, and its sole purpose is to provide benefits such as scholarships and grants to the students, faculty and staff of the District. The Foundation is a legally separate entity which utilizes District financial resources for its operation. The District does not appoint any of the Foundation's board members. Under Governmental Accounting Standards Board Statement No. 39, *Determining Whether Certain Organizations are Component Units*, an organization should report as a discretely presented component unit those organizations that raise and hold economic resources for the direct benefit of a governmental unit when such resources are significant to the governmental unit. Accordingly, the Foundation's financial statements are included in the District's annual report as a discrete component unit (see table of contents). Stand-alone financial statements of the Foundation can be obtained from the Finance and Fiscal Services department of the Alamo Community College District.

ACCD Public Facility Corporation (PFC) – Discrete Component Unit

The PFC was incorporated on September 23, 2011 as a public non-profit corporation formed under the Public Facility Corporation Act, Chapter 303, Texas Local Government Code, as amended. It is also a public corporation within the meaning of the United States (U.S.) Treasury Department rulings of the Internal Revenue Service per sections 103 and 141 of the IRS Code of 1986, as amended.

The PFC is governed by a three-member Board of Directors that also serve on the Board of Trustees of the District. The PFC was formed exclusively for the purpose of assisting the District in financing, refinancing, or providing public facilities. The PFC may finance the acquisition of District obligations, provide for the acquisition, construction, rehabilitation, renovation, repair, equipping, furnishing and placement in service of public facilities, issue bonds as permitted by the Act and perform other such activities on behalf of the District as provided in its Certificate of Formation. The PFC does not have authority to levy taxes.

In accordance with requirements of GASB Statement No. 61, *The Financial Reporting Entity Omnibus – an amendment of GASB Statements No. 14 and No. 34*, the PFC is a component unit of the District because the District appoints the voting majority of the PFC's board and can also remove appointed members of the PFC's board at will. While the District appoints the entire governing body of the PFC, this board is not considered substantively the same as the Board of Trustees of the District because it consists of less than a majority of the District's Board. Accordingly, the PFC's financial statements are included in the District's financial statements as a discrete component unit (see table of contents). Stand-alone financial statements of the PFC can be obtained from the Finance and Fiscal Services department of the Alamo Colleges District.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Reporting Guidelines

The significant accounting policies followed in preparing these financial statements are in accordance with the *Texas Higher Education Coordinating Board's Annual Financial Reporting Requirements for Texas Public Community Colleges* for fiscal year 2022. For financial reporting purposes, the District is considered a special-purpose, primary government engaged in business-type activities.

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Basis of Accounting

The financial statements are prepared in accordance with U.S. Generally Accepted Accounting Principles (GAAP) as established by the Governmental Accounting Standards Board (GASB) and comply with reporting requirements as set by the Texas Higher Education Coordinating Board (THECB). The financial statements of the District have been prepared on the accrual basis, whereby all revenues are recorded when earned, and all expenses are recorded when they have been reduced to a legal or contractual obligation to pay.

Budgetary Data

Each community college district in Texas is required by law to prepare an annual operating budget of anticipated revenues and expenses for the fiscal year beginning September 1. The District's Board of Trustees adopts the annual budget, which is prepared on the accrual basis of accounting for operating funds and available resources for construction and renewal funds. Copies of the approved budget and subsequent amendments must be filed with the THECB, Legislative Budget Board, Legislative Reference Library, and the Governor's Office of Budget and Planning by December 1.

Cash and Cash Equivalents

The District's cash and cash equivalents consist of operating cash on hand, demand deposits and short-term investments with original maturities of three months or less from the date of acquisition. Public funds investment pools (TexPool) are considered to be cash and cash equivalents.

Restricted Cash and Cash Equivalents

Restricted cash and cash equivalents that can be used to pay current liabilities (in keeping with restrictions) are classified as current assets.

Cash and cash equivalents that are externally restricted (except as discussed in the preceding paragraph) as to their use are classified as noncurrent assets in the Statements of Net Position. This category includes unexpended cash balances restricted by donors or other outside agencies for specific purposes, gifts whose donors have placed limitations on their use, grants from private or governmental sources, bond proceeds and other sponsored funds.

Accounts and Notes Receivable

Accounts receivable are recorded at the invoiced amounts. Notes receivable represent short-term student loans. The allowance for doubtful accounts is management's best estimate of the amount of probable credit losses and is determined based on historical collectability. Account balances are written off against the allowance when it is probable the receivable will not be recovered.

Other Current Assets

Included in this category are prepaid expenses and inventories.

Investments

Investments are reported at fair value. Short-term investments have an original maturity greater than three months but less than one year at the time of purchase. Long-term investments include investments with original maturities greater than one year at the time of purchase. The District intends to hold these investments until maturity. The District classifies its investments within a fair value hierarchy based on the relative inputs used to value the investments, in accordance with the provisions of GASB Statement 72, *Fair Value Measurement and Application* (GASB72). For more detailed information, see Note 4.

Leases Receivable

The District is a lessor for noncancelable leases of property. The District recognizes a lease receivable and a deferred inflow of resources in the Statements of Net Position. The District recognizes lease assets with an initial individual net present value of \$100,000 or more.

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

At the commencement of a lease, the District initially measures the lease receivable at the present value of payments expected to be received during the lease term. Subsequently, the lease receivable is reduced by the principal portion of lease payments received. The deferred inflow of resources is initially measured as the initial amount of the lease receivable, adjusted for lease payments received at or before the lease commencement date, if any. Subsequently, the deferred inflow of resources is recognized as revenue over the life of the lease term.

Key estimates and judgments related to leases include how the District determines (1) the discount rate it uses to discount the expected lease receipts to present value, (2) lease term, and (3) lease receipts.

- The District uses the Treasury rate with the maturity that most closely matches the length of the lease term, as of the date of the beginning of the lease term, obtained from the treasury.gov website, as the discount rate for leases.
- The lease term includes the noncancelable period of the lease.
- Lease payments included in the measurement of the lease receivable are composed of fixed payments from the lessee, variable payments from the lessee that are fixed in substance or that depend on an index or a rate, residual value guarantee payments from the lessee that are fixed in substance, and any lease incentives that are payable to the lessee.

The District monitors changes in circumstances that would require a remeasurement of its leases and will remeasure the lease receivable and deferred inflows of resources if certain changes occur that are expected to significantly affect the amount of the lease receivable.

Capital Assets

Assets meeting the applicable capitalization threshold with useful lives extending beyond one year are recorded at cost on the date of acquisition. Donated capital assets are stated at acquisition value in accordance with GASB 72, defined as the price that would be paid to acquire an asset with equivalent service potential in an orderly market transaction at the acquisition date. Improvements which significantly add value or extend the useful life of a structure are capitalized. The costs of normal maintenance and repairs are charged to operating expenses in the year the expense is incurred. The straight-line method is used for depreciating assets over their useful lives. Depreciation begins in the following year after capitalization except for equipment, which is prorated in the first year the asset is placed in service.

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

The following tables lists the capitalization thresholds and useful lives for each asset category:

Class of Asset	Capitalization Threshold	Useful Life (Years)	Salvage Value
Non-depreciable assets:			
Land	\$ 5,000	Not depreciated	-
Works of art/historical treasures	5,000	Not depreciated	-
Buildings:			
Buildings	100,000	40	10%
Portable buildings	10,000	10	10%
Other real estate improvements:			
Building improvements	100,000	20	-
Infrastructure	100,000	20	10%
Land improvements (except tennis courts)	100,000	20	-
Leasehold improvements	10,000	Shorter of lease or useful life	-
Tennis courts	10,000	7	-
Furniture, machinery and equipment:			
Furniture, machinery and equipment	5,000	5-10	-
Technology systems	50,000	5	-
Software	5,000	5	-
Library materials	All	15	-

Deferred Outflows of Resources

The Statements of Net Position include a separate section for deferred outflows of resources, which represent a consumption of net position that applies to future periods and thus, will not be recognized as an outflow of resources (expensed) until then. The District records deferred outflows of resources for deferred charges on the refunding of debt calculated as the difference in the carrying value of refunded debt and its reacquisition price. This amount is amortized over the shorter of the life of the refunded or refunding debt. In addition, the District records deferred outflows of resources for its proportionate share of collective deferred outflows of resources of the Teacher Retirement System of Texas (TRS) pension plan and for its proportionate share of collective deferred outflows of resources of the Employees Retirement System (ERS) other postemployment benefit (OPEB) plan. In addition, deferred outflows of resources are recorded for employer contributions made to the TRS and ERS plans subsequent to the measurement date of the respective net pension or net OPEB liabilities. For additional information, see Note 11 and Note 19.

Pensions

The fiduciary net position of the defined benefit pension plan administered by the Teacher Retirement System of Texas (TRS) has been determined on the flow of economic resources measurement focus and full accrual basis of accounting. This includes for purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, pension expense, and information about assets, liabilities and additions to/deductions from TRS's fiduciary net position. Benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Other Post Employment Benefits (OPEB)

The fiduciary net position of the Employees Retirement System of Texas (ERS) State Retiree Health Plan (SRHP), also referred to as the Texas Employees Group Benefits Program (GBP), has been determined using the flow of economic resources measurement focus and full accrual basis of accounting. This includes, for purposes of measuring the net OPEB liability, deferred outflows of resources and deferred inflows of resources related to other post-employment benefits; OPEB expense, and information about assets, liabilities and additions to/deductions from the GBP's fiduciary net position. Benefit payments are recognized when due and are payable in accordance with the benefit terms.

Compensable Absences

It is the District's policy to accrue employee annual leave as earned. Sick leave is not accrued, as a terminated employee is not paid for accumulated sick leave. See Note 7 and Note 13 for additional information.

Self-Insurance

The District is self-insured for a portion of workers' compensation losses. A liability has been recorded for the estimated amount of eventual loss which will be incurred on claims arising prior to the end of the fiscal year, including incurred but not reported claims. See Note 17 for additional information.

Deferred Inflows of Resources

The Statements of Net Position include a separate section for deferred inflows of resources, which represent an acquisition of net position that applies to future periods and thus, will not be recognized as an inflow of resources (revenue) until then. The District records deferred inflows of resources for deferred charges on refunding of debt calculated as the difference in the carrying value of refunded debt and its reacquisition price. This amount is amortized over the shorter of the life of the refunded or refunding debt. In addition, the District records deferred inflows of resources for its proportionate share of collective deferred inflows of resources of the Teacher Retirement System of Texas (TRS) pension plan and for its proportionate share of collective deferred inflows of resources of the Employees Retirement System (ERS) other postemployment benefit (OPEB) plan. For additional information, see Note 11 and Note 19.

Net Position

Net Investment in Capital Assets

This category represents the District's total investment in capital assets net of related outstanding debt used to acquire or construct those assets and accumulated depreciation and amortization related to those capital assets. Deferred inflows of resources and deferred outflows of resources attributable to those assets or related debt are also included in this component.

Restricted Net Position, Expendable

Legal or contractual obligations require this portion to be spent in accordance with external restrictions.

Unrestricted Net Position

These are resources that are not subject to any external restrictions and may be used at the discretion of the governing board for any lawful purpose of the District.

Operating and Non-operating Revenues

The District distinguishes operating and non-operating revenues. The District reports as a Business-Type Activity (BTA) and as a single proprietary fund. Operating revenues generally result from providing services in connection with the District's principal ongoing operations. The principal operating revenues are student tuition and fees net of scholarship discounts and allowances; federal, state, local and private operating grants and contracts; auxiliary enterprises and other revenues of a similar nature. The major non-operating revenues are state appropriations, ad valorem taxes, federal financial aid through Title IV Higher Education Act grants, and investment income and gifts.

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Revenue Recognition and Unearned Income

Tuition and fee revenues are recorded when earned. Unrestricted tuition and fees and other revenues related to the upcoming fall semester that are received prior to year-end are recorded as unearned revenues. Revenue from grants, contracts and state appropriations and other state aid is recognized when all eligibility requirements, if any, have been met and qualifying expenditures, if required, have been incurred. Unrestricted unearned charges have been netted against unearned income. Restricted charges where all obligations have been fulfilled are treated as expenses in the period incurred.

Tuition Discounting

Texas Public Education Grants

Certain tuition amounts are required to be set aside for use as scholarships by qualifying students. These amounts, called the Texas Public Education Grant (TPEG), are shown with tuition and fee revenue amounts as a separate set aside amount (Texas Education Code §56.033). When the award is used by the student for tuition and fees, the amount is recorded as a tuition discount. The portion of the award disbursed directly to students is reported as a scholarship expense.

Title IV Higher Education Act (HEA) Program Funds

Certain Title IV HEA Program funds are received by the District to pass through to students. These funds are received by the District and recorded as revenue. When a student uses the award for tuition and fees, the amount is recorded as a tuition discount. The portion of the award disbursed directly to students is reported as a scholarship expense.

Other Tuition Discounts

The District awards tuition and fee scholarships from institutional funds to students who qualify. When these funds are used for tuition and fees, the awards are recorded as a tuition discount. The portion of the award disbursed directly to students is reported as a scholarship expense.

Operating and Non-operating Expenses

Operating expenses include the cost of providing instruction, student services and support, administrative expenses, and depreciation and amortization on capital assets. Expenses related to non-operating federal revenues are reported as operating expenses, either as tuition discounts (if applied to tuition) or as scholarship expenses. The auxiliary operations for campus bookstores and food service are not performed by the District. The major non-operating expense is interest on capital-related debt.

Restricted Resources

When an expense is incurred that can be paid using either restricted or unrestricted resources, the District's policy is to first apply the expense against restricted resources and then against unrestricted resources.

Estimates

The preparation of the financial statements in conformity with U. S. GAAP requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Reclassifications

Certain prior year balances have been reclassified to conform to the current year presentation. Specifically, we have reclassified instructional costs reported as academic support costs in the prior year.

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Prior Year Restatement

Under pre-GASB 87 guidance, governments distinguished between operating and capital leases. Beginning in fiscal year 2022 and for the prior year presented, there is no longer a distinction between operating and capital leases. Leasing arrangements as defined by GASB 87 will now be treated as financings of the right to use the leased asset. GASB 87 defines a lease as a contract that conveys control of the right to use another entity's nonfinancial asset (the underlying asset, such as a vehicle, building, or equipment) as specified in the contract for a period of time in an exchange or exchange-like transaction. The contract must be legally enforceable. A contract conveys control of the right to use the underlying asset if it has both of the following:

- The right to obtain the present service capacity from use of the underlying asset as specified in the contract and
- The right to determine the nature and manner of use of the underlying asset specified in the contract.

The results of the restatement on the Statement of Net Position balances for fiscal year 2021 are as follows:

	2021		
	As Previously Reported	As Restated	Difference
ASSETS			
Current assets:			
Accounts receivable and notes receivable, net of allowance	33,121,720	33,135,123	13,403
Total current assets	309,969,303	309,982,706	13,403
Noncurrent assets:			
Other assets	1,970,840	3,227,949	1,257,109
Total noncurrent assets	1,118,905,176	1,120,162,285	1,257,109
TOTAL ASSETS	1,428,874,479	1,430,144,991	1,270,512
DEFERRED INFLOWS OF RESOURCES			
Deferred inflows related to leases	-	1,245,685	1,245,685
TOTAL DEFERRED INFLOWS OF RESOURCES	67,113,311	68,358,996	1,245,685
NET POSITION			
Unrestricted	(113,292,542)	(113,267,715)	24,827
TOTAL NET POSITION (Schedule D)	\$ 305,501,676	\$ 305,526,503	\$ 24,827

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

The results of the restatement on the Statement of Changes in Revenues, Expenses, and Changes in Net Position balances for fiscal year 2021 are as follows:

	2021		
	As Previously Reported	As Restated	Difference
OPERATING REVENUES:			
Other operating revenues	5,510,381	5,519,108	8,727
Total operating revenues	93,270,727	93,279,454	8,727
OPERATING EXPENSES:			
Instruction	139,556,329	140,251,120	694,791
Academic support	28,846,462	28,151,671	(694,791)
Total operating expenses	484,466,459	484,466,459	-
Operating loss	(391,195,732)	(391,187,005)	8,727
NON-OPERATING REVENUES/(EXPENSES):			
Investment income	647,047	663,147	16,100
Net non-operating revenues	459,963,295	459,979,395	16,100
Increase in net position	78,891,399	78,916,226	24,827
NET POSITION:			
Net position - beginning of year, as restated	226,610,277	226,610,277	-
Net position - end of year	\$ 305,501,676	\$ 305,526,503	\$ 24,827

New Pronouncements

In June 2017, GASB issued Statement No. 87, *Leases*. The objective of this Statement is to better meet the information needs of financial statement users by improving accounting and financial reporting for leases by governments. This Statement increases the usefulness of governments' financial statements by requiring recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract.

It will enhance comparability of financial statements among governments by requiring lessees and lessors to report leases under a single model and requires notes to financial statements related to the timing, significance and purpose of a government's leasing arrangements. The requirements of this Statement were originally effective for reporting periods beginning after December 15, 2019, but GASB Statement No. 95 postponed the effective date by 18 months to reporting periods beginning after June 15, 2021. The District implemented Statement No. 87 in FY22 and retrospectively to FY21. See Note 5 for additional information.

In May 2019, GASB issued Statement No. 91, *Conduit Debt Obligations*. The primary objectives of this Statement are to provide a single method of reporting conduit debt obligations by issuers and eliminate diversity in practice associated with (1) commitments extended by issuers, (2) arrangements associated with conduit debt obligations, and (3) related note disclosures. The requirements of this statement will improve financial reporting by eliminating the existing option for issuers to report conduit debt obligations as their own liabilities, thereby ending significant diversity in practice. The requirement of this Statement were originally effective for periods beginning after December 15, 2020 but the effective date was postponed to reporting periods beginning after December 15, 2021, due to the implementation of GASB Statement No. 95. Earlier application is encouraged. The District evaluated the requirements of GASB 91 and determined there was no effect to the District's financial statements.

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

In January 2020, GASB issued Statement No. 92, *Omnibus 2020*. The objectives of this Statement are to enhance comparability in accounting and financial reporting and to improve the consistency of authoritative literature by addressing practice issues that have been identified during implementation and application of certain GASB Statements. This Statement establishes accounting and financial reporting requirements for specific issues related to leases, intra-entity transfers of assets, postemployment benefits, government acquisitions, risk financing and insurance-related activities of public entity risk pools, fair value measurements, and derivative instruments. The requirements in paragraph 4 related to the effective date of Statement 87 were originally effective upon issuance under Statement No. 92, but GASB 87 was postponed by the implementation of GASB 95 to become effective for reporting periods beginning after June 15, 2021. Statement No. 87 has been implemented by the District. See Note 5 for additional information. The requirements related to intra-entity transfers of assets addressed in paragraph 6 were effective immediately under GASB 92 but were postponed due to the implementation of GASB 95 to reporting periods for fiscal years beginning after June 15, 2021. The District evaluated the requirements of GASB 92 on the implementation of GASB 48 and determined there was no effect on the District's financial statements. The requirements related to the applicability of Statements 73 and 74 in paragraph 7 were originally effective for fiscal years beginning after June 15, 2020 but were postponed to reporting periods beginning after June 15, 2021 by GASB 95. The District evaluated the requirements of GASB 92 on the implementation of GASB 73 and determined there was no effect on the District's financial statements because Statement 73 was not applicable since the employees of the District participate in the defined benefit pension plan administered by TRS, which falls under the scope of GASB Statement No. 68. The District evaluated the requirements of GASB 92 on the implementation of GASB 74, and determined there was no effect on the District's financial statements because GASB Statement No. 74 addresses the reporting requirements for state and local governmental OPEB plans themselves, and are not applicable to the District, who is a participant under these OPEB plans.

In March 2020, GASB issued Statement No. 93, *Replacement of Interbank Offered Rates*. The objective of this Statement is to address accounting and financial reporting implications resulting from global reference rate reform, especially since the London Interbank Offered Rate (LIBOR) is expected to cease to exist in its current form at the end of 2021. The requirements of this Statement will enhance comparability in the application of accounting and financial reporting requirements and will improve the consistency of authoritative literature. The removal of LIBOR as an appropriate benchmark interest rate was to have been effective for reporting periods ending after December 31, 2021, but GASB Statement No. 95 changed the effective date of this portion of the Statement to periods ending after December 31, 2022. All other requirements of this Statement were to have been effective for reporting periods beginning after June 15, 2020, but GASB Statement No. 95 changed the requirements of this Statement to be effective for reporting periods beginning after June 15, 2021. Earlier application is encouraged. The District evaluated the requirements of GASB 93 and determined there was no effect to the District's financial statements.

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

In June 2020, GASB issued Statement No. 97, *Certain Component Unit Criteria, and Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans – An Amendment of GASB Statements No. 14 and No. 84, and a Supersession of GASB Statement No. 32*. The primary objectives of this Statement are to (1) increase consistency and comparability related to the reporting of fiduciary component units in circumstances in which a potential component unit does not have a governing board and the primary government performs the duties that a governing board typically would perform; (2) mitigate costs associated with the reporting of certain defined contribution pension plans, defined contribution other postemployment benefit (OPEB) plans, and employee benefit plans other than pension plans or OPEB plans (other employee benefit plans) as fiduciary component units in fiduciary fund financial statements; and (3) enhance the relevance, consistency, and comparability of the accounting and financial reporting for Internal Revenue Code (IRC) Section 457 deferred compensation plans (Section 457 plans) that meet the definition of a pension plan and for benefits provided through those plans. The requirements of this Statement that (1) exempt primary governments that perform the duties that a governing board typically performs from treating the absence of a governing board the same as the appointment of a voting majority of a governing board in determining whether they are financially accountable for defined contribution pension plans, defined contribution OPEB plans, or other employee benefit plans and (2) limit the applicability of the financial burden criterion in paragraph 7 of Statement 84 to defined benefit pension plans and defined OPEB plans that are administered through trusts that meet the criteria in paragraph 3 of Statement 67 or paragraph 3 of Statement 74, respectively, are effective immediately. The requirements of this Statement that are related to the accounting and financial reporting for Section 457 plans are effective for fiscal years beginning after June 15, 2021. For purposes of determining whether a primary government is financially accountable for a potential component unit, the requirements of this Statement that provide that for all other arrangements, the absence of a governing board be treated the same as the appointment of a voting majority of a governing board if the primary government performs the duties that a governing board typically would perform, are effective for reporting periods beginning after June 15, 2021. Earlier application of those requirements is encouraged and permitted by requirement as specified within this Statement. The District has evaluated GASB Statement No. 97 and determined there is no effect to the District's financial statements.

In October 2021, GASB issued Statement No. 98, *The Annual Comprehensive Financial Report*. This Statement establishes the term *annual comprehensive financial report* and its acronym *ACFR*. That new term and acronym replace instances of *comprehensive annual financial report* and its acronym in generally accepted accounting principles for state and local governments. The requirements of this Statement are effective for fiscal years ending after December 15, 2021. Earlier application is encouraged. The District implemented Statement No. 98 with the FY21 Annual Comprehensive Financial Report.

In June 2022, GASB issued Statement No. 99, *Omnibus 2022*. The objectives of this statement are to enhance comparability in accounting and financial reporting and to improve the consistency of authoritative literature by addressing (1) practice issues that have been identified during implementation and application of certain GASB Statements and (2) accounting and financial reporting for financial guarantees. The practice issues addressed by this Statement are as follows:

- Classification and reporting of derivative instruments within the scope of Statement No. 53, *Accounting and Financial Reporting for Derivative Instruments*, that do not meet the definition of either an investment derivative instrument or a hedging derivative instrument. The requirements of this provision are effective for fiscal years beginning after June 15, 2023, and all reporting periods thereafter. The District evaluated these requirements of GASB 99 and determined there was no effect to the District's financial statements.

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

- Clarification of provisions in Statement No. 87, *Leases*, as amended, related to the determination of the lease term, classification of a lease as a short-term lease, recognition and measurement of a lease liability and a lease asset, and identification of lease incentives. The requirements of this provision are effective for fiscal years beginning after June 15, 2022, and all reporting periods thereafter. The District included the implementation of this requirement of GASB 99 in FY22 with the implementation of GASB 87.
- Extension of the period during which the London Interbank Offered Rate (LIBOR) is considered an appropriate benchmark interest rate for the qualitative evaluation of the effectiveness of an interest rate swap that hedges the interest rate risk of taxable debt. This provision is effective immediately. The District evaluated these requirements of GASB 99 and determined there was no effect to the District's financial statements.
- Accounting for the distribution of benefits as part of the Supplemental Nutrition Assistance Program (SNAP). This provision is effective immediately. The District evaluated these requirements of GASB 99 and determined there was no effect to the District's financial statements.
- Disclosures related to nonmonetary transactions. This provision is effective immediately. This requirement has been implemented by the District.
- Pledges of future revenues when resources are not received by the pledging government. This provision is effective immediately. The District evaluated these requirements of GASB 99 and determined there was no effect to the District's financial statements.
- Clarification of provision in Statement No. 34, *Basic Financial Statements-and Management's Discussion and Analysis – for State and Local Governments*, as amended, related to the focus of the government-wide financial statements. This provision is effective immediately. The District evaluated these requirements of GASB 99 and determined there was no effect to the District's financial statements.
- Terminology updates related to certain provisions of Statement No. 63, *Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position*. This provision is effective immediately. The District evaluated these requirements of GASB 99 and determined there was no effect to the District's financial statements.
- Terminology used in Statement 53 to refer to resource flows statements. This provision is effective immediately. The District evaluated these requirements of GASB 99 and determined there was no effect to the District's financial statements.

Pending Pronouncements

The following GASB pronouncements have been issued but not yet implemented by the District:

In March 2020, GASB issued Statement No. 94, *Public-Private and Public-Public Partnerships and Availability Payment Arrangements*. The primary objective of this Statement is to improve financial reporting by addressing issues related to public-private and public-public partnership arrangements (PPPs). The requirements of this Statement will improve financial reporting by establishing the definitions of PPPs and availability payment arrangements (APAs) and provide uniform guidance on accounting and financial reporting for transactions that meet those definitions. The requirements of this Statement are effective for fiscal years beginning after June 15, 2022, and all reporting periods thereafter. Earlier application is encouraged.

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

In May 2020, GASB issued Statement No. 96, *Subscription-based Information Technology Arrangements*. This Statement provides guidance on the accounting and financial reporting for subscription-based information technology arrangements (SBITAs) for government end users (governments). The requirements of this Statement will improve financial reporting by establishing a definition for SBITAs and providing uniform guidance for accounting and financial reporting for transactions that meet that definition. The requirements of this Statement are effective for fiscal years beginning after June 15, 2022, and all reporting periods thereafter. Earlier application is encouraged.

In June 2022, GASB issued Statement No. 99, *Omnibus 2022*. The objectives of this statement are to enhance comparability in accounting and financial reporting and to improve the consistency of authoritative literature by addressing (1) practice issues that have been identified during implementation and application of certain GASB Statements and (2) accounting and financial reporting for financial guarantees. The practice issues addressed by this Statement are as follows:

- Clarification of provisions in Statement No. 94, *Public-Private and Public-Public Partnerships and Availability Payment Arrangements*, related to (a) the determination of the public-private and public-public partnership (PPP) term and (b) recognition and measurement of installment payments and the transfer of the underlying PPP asset. The requirements of this provision are effective for fiscal years beginning after June 15, 2022, and all reporting periods thereafter. The District has not yet completed the evaluation of the impact of this requirement on its future financial statements.
- Clarification of provisions in Statement No. 96, *Subscription-Based Information Technology Arrangements*, related to the subscription-based information technology arrangement (SBITA) term, classification of a SBITA as a short-term SBITA, and recognition and measurement of a subscription liability. The requirements of this provision are effective for fiscal years beginning after June 15, 2022, and all reporting periods thereafter. The District has not yet completed the evaluation of the impact of this requirement on its future financial statements

In June 2022, GASB issued Statement No. 100, *Accounting Changes and Error Corrections*-an amendment of GASB Statement No. 62. The primary objective of the Statement is to enhance accounting and financial reporting requirements for accounting changes and error corrections to provide more understandable, reliable, relevant, consistent, and comparable information for making decisions or assessing accountability. The requirements of this Statement are effective for accounting changes and error corrections made in fiscal years beginning after June 15, 2023, and all reporting periods thereafter. Earlier application is encouraged.

In June 2022, GASB issued Statement No. 101, *Compensated Absences*. The objective of this Statement is to better meet the information needs of financial statement users by updating the recognition and measurement guidance for compensated absences. That objective is achieved by aligning the recognition and measurement guidance under a unified model and by amending certain previously required disclosures. The requirements of this Statement are effective for fiscal years beginning after December 15, 2023, and all reporting periods thereafter. Earlier application is encouraged.

The District has not yet completed the process of evaluating the impact of GASB Statements Nos. 94, 96, 99, 100 and 101 on its future financial statements.

3. AUTHORIZED INVESTMENTS

The Board of Trustees of the District has adopted a written investment policy regarding the investment of its funds as defined in the Public Funds Investment Act (Sec. 2256, Texas Government Code, the "Act") as amended. This policy is reviewed and approved by the Board of Trustees annually. Investment of funds is required to be in compliance with the Act. Authorized investments include (1) obligations of the U.S. government or its agencies, (2) direct obligations of the State of Texas or its agencies, (3) obligations of political subdivisions rated not less than A by a national investment rating firm, (4) certificates of deposit, (5) commercial paper rated at least A-1 or P-1, and (6) other instruments and obligations authorized by statute.

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

4. CASH, CASH EQUIVALENTS AND INVESTMENTS

The carrying amount of the District's bank deposits at August 31, 2022 and 2021 was \$26,525,362 and \$14,011,012, respectively. Total bank balances at August 31, 2022 and 2021 equaled \$28,223,220 and \$15,011,481, respectively. The FDIC insures all bank deposits up to \$250,000. Deposits in excess of \$250,000 are collateralized at a level of at least 100% in U.S. Treasuries and Government Securities and high-grade municipal bonds, per the Tri-Party Collateral Management Agreement with the District's depository bank, Bank of America N.A. All collateral is held by BNY Mellon.

Cash and cash equivalents as reported on Exhibit 1, Statements of Net Position, consisted of the following at August 31, 2022 and 2021:

	2022	2021
Bank deposits: Demand deposits	\$ 4,341,494	\$ 3,678,497
Public finance interest checking	22,183,868	10,332,515
Total bank deposits	26,525,362	14,011,012
Automated investment account	1,499,116	425,210
Local Government Investment Pool (TexPool) deposits	78,919,598	62,149,042
Petty cash on hand	37,020	3,006
Total cash and cash equivalents	<u>\$ 106,981,096</u>	<u>\$ 76,588,270</u>

The Texas Local Government Investment Pool (TexPool) is a public funds investment pool created pursuant to the Interlocal Cooperation Act, Chapter 791 of the Texas Government Code, and the Public Funds Investment Act, Texas Government Code, Chapter 2256 ("PFIA"). The State Comptroller of Public Accounts (the "Comptroller") is the sole officer, director and shareholder of the Texas Treasury Safekeeping Trust Company (the "Trust Company"), which is authorized to operate the TexPool portfolios. Pursuant to the TexPool Participation Agreement, administrative and investment services to the TexPool portfolios are provided by Federated Investors, Inc. ("Federated"), under an agreement with the Comptroller, acting on behalf of the Trust Company. The Comptroller exercises oversight responsibility over TexPool. Oversight includes the ability to significantly influence operations, designation of management and accountability for fiscal matters. The TexPool Advisory Board, composed both of participants in TexPool and of other persons who do not have a business relationship with TexPool, advises on the Investment Policies and approves any fee increases.

TexPool is managed according to requirements of the Public Funds Investment Act and TexPool's Investment Policy. Investments are stated at amortized cost, which in most cases approximates the fair value of securities. TexPool seeks to maintain a stable \$1.00 price per unit; however, this is not guaranteed or insured by the State of Texas. Governmental Accounting Standards Board (GASB) Statement No. 79, *Certain External Investment Pools and Pool Participants*, delinks money market local government investment pools to SEC Rule 2a-7 and enables such pools to continue to utilize amortized cost for valuation and financial reporting so that the \$1.00 per unit value they pursue will not need to change to a fluctuating price.

The District utilizes the Pool option which invests conservatively in U.S. government securities, repurchase agreements, and AAA-rated money market mutual funds.

The District utilizes an Automated Investment Account ("Sweep") through its depository bank, Bank of America, N.A. Bank of America holds omnibus positions in selected PFIA-compliant BlackRock Liquidity Funds on behalf of clients who invest through the Sweep. The shares are held at BNY Mellon. The District utilizes the Treasury Trust Fund (T-Fund) institutional share class, which invests exclusively in U.S. Treasury securities and repurchase agreements secured by Treasuries.

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

4. CASH, CASH EQUIVALENTS AND INVESTMENTS (continued)

The fair value of investments as of August 31, 2022 and 2021 is disclosed in the following section. Market values are provided by Hilltop Securities Asset Management, LLC. (HSAM). HSAM's source for pricing government securities (Treasuries and agencies) and most commercial paper is Securities Data Services (SVC), a subsidiary of SS&C Technologies, Inc. and an information aggregator. SVC uses a number of sources for their pricing data, with most government securities and commercial paper pricing provided by Interactive Data Corp (IDC), an independent third-party pricing service, which is the largest source provider of fixed income pricing. IDC utilizes evaluated pricing models that vary by asset class and incorporate available trade, bid and other market information. Because many fixed income securities do not trade on a daily basis, IDC's evaluated pricing applications apply available information as applicable through processes such as benchmark curves, benchmarking of like securities, sector groupings, and matrix pricing to prepare evaluations. SVC and/or IDC provide some, but not all, of the commercial paper (CP) pricing, while HSAM estimates other CP prices based on comparable market offers of similar issuers with comparable credit ratings and maturity dates. All pricing and market values are based on Level 2 inputs. These sources are deemed reliable.

Investments as reported on Exhibit 1, Statements of Net Position, consisted of the following types of securities at fair value on August 31, 2022 and 2021:

Type of Security	Fair Value at August 31,	
	2022	2021
U.S. government securities:		
FHLB coupon notes	\$ 42,424,660	\$ 43,745,852
FNMA coupon notes	3,854,337	3,906,110
FHLMC coupon notes	11,457,466	6,536,112
FFCB coupon notes	55,076,751	57,868,175
U.S. Treasuries	92,413,594	87,696,029
Municipal bonds	27,450,503	41,155,249
Commercial paper	26,902,752	153,766,719
Total	<u>\$ 259,580,063</u>	<u>\$ 394,674,246</u>

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

4. CASH, CASH EQUIVALENTS AND INVESTMENTS (continued)

Reconciliation of Deposits and Investments between Note 4 and Exhibit 1, Statements of Net Position on August 31, 2022 and 2021 is as follows:

	Fair Value at August 31,	
	2022	2021
Total cash and cash equivalents	\$ 106,981,096	\$ 76,588,270
Total investments	259,580,063	394,674,246
Total	<u>\$ 366,561,159</u>	<u>\$ 471,262,516</u>
Per Exhibit 1:		
Cash and cash equivalents	\$ 16,908,345	\$ 14,229,949
Restricted cash and cash equivalents - current	52,773,318	42,651,028
Investments - current	56,602,245	95,046,329
Restricted short-term investments	-	124,698,486
Restricted cash and cash equivalents - noncurrent	37,299,433	19,707,293
Long-term investments	153,358,855	112,812,326
Long-term investments - restricted	49,618,963	62,117,105
Total	<u>\$ 366,561,159</u>	<u>\$ 471,262,516</u>

Fair Value Measurements

Governmental Accounting Standards Board Statement No. 72, *Fair Value Measurement and Application* (GASB 72), establishes a framework for measuring fair value. This framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy under GASB 72 are described hereafter:

Level 1 Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that a government can access at the measurement date.

Level 2 Inputs are inputs, other than quoted prices included within Level 1, which are observable for an asset or liability, either directly or indirectly. Level 2 valuation methodologies include:

- Quoted prices for similar assets or liabilities in active markets;
- Quoted prices for identical or similar assets or liabilities in inactive markets;
- Inputs other than quoted prices that are observable for the asset or liability;
- Inputs that are derived principally from or corroborated by observable market data by correlation or other means

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

4. CASH, CASH EQUIVALENTS AND INVESTMENTS (continued)

If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.

Level 3 Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. The categorization of an investment within the hierarchy is based upon the relative observability of the inputs to its fair value measurement and does not necessarily correspond to District management's perceived risk of that investment.

The District had the following recurring fair value measurements for investment assets at August 31, 2022:

Type of Security	Level 1	Level 2	Level 3	Total
U.S. Government Agency Securities	\$ -	\$ 112,813,214	\$ -	\$ 112,813,214
U.S. Treasuries	-	92,413,594	-	92,413,594
Municipal bonds	-	27,450,503	-	27,450,503
Commercial paper	-	26,902,752	-	26,902,752
Total	\$ -	\$ 259,580,063	\$ -	\$ 259,580,063

The District had the following recurring fair value measurements for investment assets at August 31, 2021:

Type of Security	Level 1	Level 2	Level 3	Total
U.S. Government Agency Securities	\$ -	\$ 112,056,249	\$ -	\$ 112,056,249
U.S. Treasuries	-	87,696,029	-	87,696,029
Municipal bonds	-	41,155,249	-	41,155,249
Commercial paper	-	153,766,719	-	153,766,719
Total	\$ -	\$ 394,674,246	\$ -	\$ 394,674,246

U.S. Government Agency securities classified in Level 2 of the fair value hierarchy are valued using a multi-dimensional relational model that consider inputs such as benchmark yields, reported trades and broker/dealer quotes. U.S. Treasuries are classified within Level 2 and are valued using electronic fixed income platform and broker feeds. Municipal bonds are valued using a multi-dimensional relational model (or series of matrices) that utilizes inputs including Municipal Securities Rulemaking Board (MSRB) reported trades and material event notices and as such are included in Level 2 of the fair value hierarchy. Commercial paper is categorized in Level 2 and is valued using a matrix pricing technique utilizing benchmark yields and ratings updates.

Interest Rate Risk – Interest rate risk is the risk of changes in the market rate of interest that could adversely affect the value of an investment. In addition to statutory limitations on the types of investments, the District's investment policy mitigates interest rate risk through the use of maturity limits set to meet the needs of various fund types. The District actively manages the time to maturity in reacting to changes in the yield curve, economic forecasts and liquidity needs of the participating funds. The District further limits interest rate risk by laddering maturities when possible.

The District has selected the weighted average maturity (WAM) as the primary method for reporting interest rate risk. The WAM method expresses investment time horizons, the time when investments become due and payable, in terms of years, weighted to reflect the dollar size of individual investments within an investment type. The overall portfolio weighted average maturity is derived by dollar-weighting the WAM for all investments. The WAM is calculated using days to maturity from the original purchase date.

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

4. CASH, CASH EQUIVALENTS AND INVESTMENTS (continued)

The District had the following cash equivalents and investments at August 31, 2022 and 2021, excluding bank deposits and petty cash:

Type	2022			2021		
	Fair Value	% of Total	WAM* (Years)	Fair Value	% of Total	WAM* (Years)
FHLB	\$ 42,424,660	12.5% ^	3.414	\$ 43,745,852	9.6% ^	2.886
FNMA	3,854,337	1.1%	1.110	3,906,110	0.9%	1.110
FHLMC	11,457,466	3.4%	1.541	6,536,112	1.4%	1.121
FFCB	55,076,751	16.2% ^	1.785	57,868,175	12.7% ^	1.613
U.S. Treasuries	92,413,594	27.2% ^	1.343	87,696,029	19.2% ^	1.214
Municipal bonds	27,450,503	8.1% ^	2.902	41,155,249	9.0% ^	2.584
Commercial paper	26,902,752	7.9% ^	0.708	153,766,719	33.6% ^	0.453
TexPool	78,919,598	23.2% ^	0.003	62,149,042	13.6% ^	0.003
BlackRock Treasury fund	1,440,438	0.4%	0.003	365,178	0.1%	0.003
Total	<u>\$ 339,940,099</u>	<u>100%</u>		<u>\$ 457,188,466</u>	<u>100%</u>	

Portfolio weighted average maturity at August 31

1.436

1.124

* WAM = Weighted Average Maturity, using time from purchase to scheduled maturity

^ = Investment type balance greater than 5% of total investments for respective year

Credit Risk – In accordance with state law and the District's investment policy, investments in the investment pools are limited to AAA or AAAM by at least one nationally recognized rating agency. At August 31, 2022, TexPool was rated AAAM. All other credit standards are governed by the District's investment policy, which is in compliance with or exceeds state statutes for credit standards. These state standards include: commercial paper rated no less than A-1 or P-1 by at least two nationally recognized credit rating agencies or one nationally recognized credit rating agency and is fully secured by an irrevocable letter of credit issued by a bank; obligations of states, agencies, counties, cities and other political subdivisions rated no less than A or its equivalent by a nationally recognized investment rating firm.

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

4. CASH, CASH EQUIVALENTS AND INVESTMENTS (continued)

Below is a list of the individual investments held and their respective credit ratings at August 31, 2022 and 2021:

Issuer	Credit rating at 8/31/2022	Credit rating at 8/31/2021
Baylor Scott & White	*	A-1+/P-1
BlackRock Treasury Trust Fund	AAAm	AAAm
City of Austin, TX	*	A-1+/P-1/F1
City of San Antonio, TX	AAA/Aaa/AA+	AAA/Aaa/AA+
Columbia University	*	A-1+/P-1
Cornell University	*	A-1+/P-1
DFW Airport	*	A-1/P-1
FFCB	AA+/Aaa/AAA	AA+/Aaa/AAA
FHLB	AA+/Aaa/AAA	AA+/Aaa/AAA
FHLMC	AA+/Aaa /AAA	AA+/Aaa/AAA
FNMA	AA+/Aaa /AAA	AA+/Aaa/AAA
J.P. Morgan Securities	A-1/P-1/F1+	A-1/P-1/F1+
Kaiser Foundation Hospital	*	A-1+/F1+
Met Govt Nashville & Davidson Cnty	AA/Aa2	AA/Aa2
Pasadena TX ISD	*	AAA/Aaa
Royal Bank of Canada	A-1+/P-1/F1+	*
Spring TX ISD	*	AAA/Aaa
State of TX College Student Loan	*	AAA/Aaa
State of TX Hwy Improve	*	AAA/Aaa/AAA
Tarrant Regl Water District	AAA/AA	AAA/AA+
Texas A&M University	AAA/Aaa/AAA	AAA/Aaa/AAA
Texas Public Finance Authority	AA+/Aa1	AA+/Aa1
Texas State	AAA/Aaa	*
Texas Transportation Commission	Aaa/AAA	AAA/AAA
TexPool	AAAm	AAAm
Travis County, TX	AAA/Aaa	AAA/Aaa
University of California	*	A-1+/P-1/F1+
University of Texas	*	A-1+/P-1/F1+
US Treasury Note	AA+/Aaa/AAA	AA+/Aaa/AAA
Vanderbilt University	A-1+/F1+	A-1+/P-1/F1+

*Investment not held as of August 31 of the respective year.

Safekeeping - The District's internally managed investments are held in safekeeping at its custodian bank, Bank of America, N.A., as required by Board policy and state statute.

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

5. LEASES RECEIVABLE

The District, as lessor, has entered into a lease agreement with 1415 North Main, LLC to lease a portion of Parking Garage #2 located at San Antonio College. The lease term is September 24, 2021 through December 31, 2096. In exchange for access to 381 parking spaces the District will receive \$76,200 annually through December 31, 2085, and then receive \$91,440 annually through the remainder of the term of the lease. Accordingly, the District has recorded a lease receivable asset in the amount of \$2,933,861. The District will begin receiving lease payments in January 2024.

The District, as lessor, has entered into a lease agreement with San Antonio MTA, L.P. d/b/a Verizon Wireless to lease 336 square feet of rooftop space at Northwest Vista College for the installation of communications equipment. The lease term began January 1, 2016 for a five-year term. The lease is automatically renewed for four additional five-year terms unless lessee terminates by written notice. There also exist five additional five-year extensions, making it possible for this lease to extend through December 31, 2065. In exchange for the space the District will receive \$13,200 annually, subject to a 3% per annum increase on the anniversary of the commencement date. Accordingly, the District has recorded a lease receivable asset in the amount of \$976,432. In FY22 lease revenue and interest revenue for this lease was \$13,919 and \$1,690, respectively. In FY21 lease revenue and interest revenue for this lease was \$12,777 and \$2,377, respectively.

The District, as lessor, has entered into a lease agreement with New Cingular Wireless PCS, LLC to lease 2,500 square feet of rooftop space at Northeast Lakeview College for the installation of communications equipment. The lease term began August 28, 2013 for a five-year term. The lease is automatically renewed for four additional five-year terms unless lessee terminates by written notice, making it possible for this lease to extend through August 27, 2038. In exchange for the space the District will receive \$12,000 annually, subject to a 3% per annum increase on the anniversary of the commencement date. Accordingly, the District has recorded a lease receivable asset in the amount of \$307,897. In FY22 lease revenue and interest revenue for this lease was \$3,493 and \$11,713, respectively. In FY21 lease revenue and interest revenue for this lease was \$3,322 and \$11,441, respectively.

The District, as lessor, has entered into a lease agreement with East Pointe Holdings dba Heartland Food Group to lease 22,344 square feet of restaurant and café space at each of the five District Colleges as well as at the Southwest Center of Excellence for the operation of food services. The lease term began August 9, 2021, with a termination date of August 31, 2022. There is an option to renew for four one-year periods. In exchange for the space the District will receive \$118,080 annually. Accordingly, the District has recorded a lease receivable asset in the amount of \$579,233. In FY22 lease revenue and interest revenue for this lease was \$3,732 and \$114,349, respectively.

The District, as lessor, has entered into a lease agreement with New Frontiers to lease 6,800 square feet of classroom space at San Antonio College. The lease term began May 19, 2022, with a termination date of June 30, 2024. There is an option to renew for two two-year periods. In exchange for the space the District will receive \$74,800 annually. Accordingly, the District has recorded a lease receivable asset in the amount of \$411,069. In FY22 lease revenue and interest revenue for this lease was \$1,996 and \$10,550, respectively.

	Interest Rate(s)	Receivable At Commencement	Lease Term In Years	Balance 8/31/2022
<u>Business-type Activities</u>				
Parking garage spaces at San Antonio College with 1415 N. Main	1.92%	\$ 2,933,861	75.3	\$ 2,985,912
Cell phone tower space at Northwest Vista College with Verizon	1.43%	976,432	45.3	972,211
Cell phone tower space at Northeast Lakeview College with AT&T	1.20%	307,897	18.0	283,723
Cafeteria and café space at all Colleges with Heartland Food Service	0.78%	579,233	5.0	455,345
Classroom space at San Antonio College with New Frontiers	2.94%	411,069	6.1	395,267
Leases receivable				<u>\$ 5,092,458</u>

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

6. CAPITAL ASSETS

Capital assets activity for the year ended August 31, 2022 was as follows:

	Balance 9/1/2021	Increases	Decreases	Balance 8/31/2022
<u>Not Depreciated:</u>				
Land	\$ 55,650,908	\$ -	\$ -	\$ 55,650,908
Works of art	390,460	470,395	-	860,855
Construction in progress	147,804,737	96,009,593	90,301,642	153,512,688
Subtotal	203,846,105	96,479,988	90,301,642	210,024,451
<u>Subject to Depreciation:</u>				
Buildings and building improvements	1,002,971,710	130,041,655	-	1,133,013,365
Other real estate improvements	141,622,902	-	-	141,622,902
Total buildings and other real estate improvements	1,144,594,612	130,041,655	-	1,274,636,267
Software	3,185,829	78,599	-	3,264,428
Furniture, machinery and equipment	46,748,619	9,515,965	1,710,172	54,554,412
Library materials	15,842,627	-	15,458	15,827,169
Total buildings and other capital assets	1,210,371,687	139,636,219	1,725,630	1,348,282,276
<u>Accumulated Depreciation:</u>				
Buildings and building improvements	349,746,434	27,444,439	-	377,190,873
Other real estate improvements	85,960,499	5,046,234	-	91,006,733
Total buildings and other real estate improvements	435,706,933	32,490,673	-	468,197,606
Software	3,173,645	7,871	-	3,181,516
Furniture, machinery and equipment	38,011,200	3,567,480	1,670,655	39,908,025
Library materials	15,028,402	156,478	15,458	15,169,422
Total accumulated depreciation	491,920,180	36,222,502	1,686,113	526,456,569
Net capital assets	\$ 922,297,612	\$ 199,893,705	\$ 90,341,159	\$ 1,031,850,158

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

6. CAPITAL ASSETS (continued)

Capital assets activity for the year ended August 31, 2021 was as follows:

	Balance 9/1/2020	Increases	Decreases	Balance 8/31/2021
<u>Not Depreciated:</u>				
Land	\$ 54,648,557	\$ 1,002,351	\$ -	\$ 55,650,908
Works of art	385,460	5,000	-	390,460
Construction in progress	64,062,216	123,996,967	40,254,446	147,804,737
Subtotal	119,096,233	125,004,318	40,254,446	203,846,105
<u>Subject to Depreciation:</u>				
Buildings and building improvements	952,378,226	50,593,484	-	1,002,971,710
Other real estate improvements	141,622,902	-	-	141,622,902
Total buildings and other real estate improvements	1,094,001,128	50,593,484	-	1,144,594,612
Software	3,202,579	5,750	22,500	3,185,829
Furniture, machinery and equipment	44,505,531	3,767,271	1,524,183	46,748,619
Library materials	15,774,196	68,431	-	15,842,627
Total buildings and other capital assets	1,157,483,434	54,434,936	1,546,683	1,210,371,687
<u>Accumulated Depreciation:</u>				
Buildings and building improvements	323,498,329	26,248,105	-	349,746,434
Other real estate improvements	80,914,265	5,046,234	-	85,960,499
Total buildings and other real estate improvements	404,412,594	31,294,339	-	435,706,933
Software	3,176,308	19,837	22,500	3,173,645
Furniture, machinery and equipment	36,634,156	2,896,000	1,518,956	38,011,200
Library materials	14,824,558	203,844	-	15,028,402
Total accumulated depreciation	459,047,616	34,414,020	1,541,456	491,920,180
Net capital assets	\$ 817,532,051	\$ 145,025,234	\$ 40,259,673	\$ 922,297,612

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

7. NONCURRENT LIABILITIES

As of August 31, 2022, noncurrent liabilities are \$883,757,873 with activity for the fiscal year as follows:

	Balance 9/1/21	Additions	Reductions	Balance 8/31/22	Current Portion
Bonds and tax notes payable					
General obligation bonds	\$ 528,225,000	\$ -	\$ 26,155,000	\$ 502,070,000	\$ 19,600,000
Revenue bonds	68,510,000	-	6,395,000	62,115,000	6,715,000
Maintenance tax notes	50,100,000	-	22,350,000	27,750,000	9,600,000
Premium on bonds payable	88,498,894	-	6,081,335	82,417,559	5,005,087
Subtotal	735,333,894	-	60,981,335	674,352,559	40,920,087
Notes payable	4,684,203	-	1,181,263	3,502,940	1,203,467
Compensable absences	8,901,050	5,090,541	5,894,413	8,097,178	748,199
Unearned income	797,280	-	53,152	744,128	53,152
Net pension liability	78,547,226	-	40,571,878	37,975,348	-
Net OPEB liability	182,108,484	34,948,268	10,807,362	206,249,390	4,238,765
Total	\$ 1,010,372,137	\$ 40,038,809	\$ 119,489,403	\$ 930,921,543	\$ 47,163,670

As of August 31, 2021, noncurrent liabilities are \$950,318,111 with activity for the fiscal year as follows:

	Balance 9/1/20	Additions	Reductions	Balance 8/31/21	Current Portion
Bonds and tax notes payable					
General obligation bonds	\$ 346,695,000	\$ 195,980,000	\$ 14,450,000	\$ 528,225,000	\$ 17,675,000
Revenue bonds	76,510,000	-	8,000,000	68,510,000	6,395,000
Maintenance tax notes	91,095,000	21,660,000	62,655,000	50,100,000	22,350,000
Premium on bonds payable	61,017,001	35,103,408	7,621,515	88,498,894	5,748,513
Subtotal	575,317,001	252,743,408	92,726,515	735,333,894	52,168,513
Notes payable	9,692,811	-	5,008,608	4,684,203	1,180,399
Compensable absences	7,948,665	5,094,324	4,141,939	8,901,050	577,474
Unearned income	850,432	-	53,152	797,280	53,152
Net pension liability	76,191,272	8,407,118	6,051,164	78,547,226	-
Net OPEB liability	189,740,609	21,184,186	28,816,311	182,108,484	6,074,488
Total	\$ 859,740,790	\$ 287,429,036	\$ 136,797,689	\$ 1,010,372,137	\$ 60,054,026

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

8. DEBT AND LEASE OBLIGATIONS

Debt service requirements at August 31, 2022 were as follows (table amounts in 000s):

For the Year Ending August 31,	General Obligation Bonds		Revenue Bonds*		Maintenance Tax Notes		TOTAL BONDS	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2023	\$ 19,600	\$ 21,512	\$ 6,715	\$ 2,679	\$ 9,600	\$ 1,108	\$ 35,915	\$ 25,299
2024	20,575	20,541	7,055	2,356	1,895	833	29,525	23,730
2025	21,615	19,509	4,245	2,092	1,990	736	27,850	22,337
2026	22,705	18,425	3,395	1,910	2,095	634	28,195	20,969
2027	23,835	17,286	2,110	1,784	2,200	527	28,145	19,597
2028-2032	109,000	69,111	10,835	7,646	9,970	934	129,805	77,691
2033-2037	155,015	42,243	10,210	5,474	-	-	165,225	47,717
2038-2042	87,035	14,896	7,715	3,396	-	-	94,750	18,292
2043-2047	42,690	2,564	9,835	1,279	-	-	52,525	3,843
TOTAL	\$ 502,070	\$ 226,087	\$ 62,115	\$ 28,616	\$ 27,750	\$ 4,773	\$ 591,935	\$ 259,476

*The interest rate as of August 31, 2022 (1.7%) was used to compute future interest costs for the variable rate revenue bonds included in the table above.

Debt service requirements at August 31, 2021 were as follows (table amounts in 000s):

For the Year Ending August 31,	General Obligation Bonds		Revenue Bonds*		Maintenance Tax Notes		TOTAL BONDS	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2022	\$ 17,675	\$ 23,786	\$ 6,395	\$ 2,984	\$ 22,350	\$ 1,832	\$ 46,420	\$ 28,602
2023	19,600	21,851	6,715	2,679	9,600	1,108	35,915	25,638
2024	20,575	20,880	7,055	2,356	1,895	833	29,525	24,069
2025	21,615	19,848	4,245	2,092	1,990	736	27,850	22,676
2026	22,705	18,764	3,395	1,910	2,095	634	28,195	21,308
2027-2031	112,380	76,242	10,895	8,074	12,170	1,461	135,445	85,777
2032-2036	149,460	50,328	10,035	5,923	-	-	159,495	56,251
2037-2041	102,775	19,063	8,250	3,773	-	-	111,025	22,836
2042-2046	61,440	4,199	9,355	1,756	-	-	70,795	5,955
2047-2051	-	-	2,170	54	-	-	2,170	54
TOTAL	\$ 528,225	\$ 254,961	\$ 68,510	\$ 31,601	\$ 50,100	\$ 6,604	\$ 646,835	\$ 293,166

*The interest rate as of August 31, 2021 (1.7%) was used to compute future interest costs for the variable rate revenue bonds included in the table above.

Operating Leases

Rental payments of approximately \$716,262 and \$302,618 under equipment operating leases and rental agreements were included in operating expenses for the years ended August 31, 2022 and 2021, respectively. The terms of the rental agreements are less than or equal to one year.

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

9. BONDS AND TAX NOTES PAYABLE

Bonds and tax notes payable for the years ended August 31, 2022 and 2021 were as follows:

Series	Instrument Type and Purpose	Amount Issued and Authorized	Current Interest Rates	Balance August 31, 2022	Balance August 31, 2021
General Obligation Bonds (Repayment source - Ad valorem taxes)					
2007	Construct, renovate, acquire and equip new and existing facilities. Dated March 15, 2007.	\$ 271,085,000	4.5%	\$ 15,760,000	\$ 15,760,000
2012	Refund certain of the District's outstanding Limited Tax Bonds Series 2007 and 2007A. Dated June 15, 2012.	74,110,000	3.5% - 5.0%	65,630,000	74,110,000
2016	Refund the District's outstanding Limited Tax Bonds Series 2006 and 2006A. Dated May 15, 2016.	72,065,000	3.5% - 5.0%	47,735,000	50,090,000
2017	Refund the District's outstanding Limited Tax Bonds Series 2007 and 2007A and construct, renovate, acquire and equip new and existing facilities. Dated September 15, 2017.	258,940,000	3.0% - 5.0%	179,735,000	192,285,000
2021	Construct, renovate, acquire and equip new and existing facilities. Dated May 15, 2021.	195,980,000	2.375% - 5.0%	193,210,000	195,980,000
Subtotal - General Obligation Bonds				\$ 502,070,000	\$ 528,225,000
Maintenance Tax Notes (Repayment source - Ad valorem taxes)					
2014	Refunding of certain maturities of the 2007 Maintenance Tax Notes. Dated January 15, 2014.	\$ 40,665,000	5.5%	\$ 4,030,000	\$ 9,435,000
2020	Renovate and repair existing District facilities. Dated January 28, 2020.	48,475,000	4.0%	3,770,000	19,005,000
2021	Refund the District's outstanding Maintenance Tax Notes, Series 2011. Dated April 1, 2021.	21,660,000	4.0% - 5.0%	19,950,000	21,660,000
Subtotal - Maintenance Tax Notes				\$ 27,750,000	\$ 50,100,000
Revenue Financing System (Repayment source - Pledged revenue*)					
2012A	Refund certain of the District's outstanding Combined Fee Revenue bonds and to construct a parking facility. Dated March 1, 2012.	\$ 55,800,000	3.0% - 5.25%	\$ 28,960,000	\$ 34,395,000
2017	Acquire, purchase, construct, equipping of any property or buildings of any nature of the District. Dated January 15, 2017.	34,880,000	3.0% - 5.0%	32,020,000	32,690,000
2017	(Variable Rate) Acquire, purchase, construct, equipping of any property or buildings of any nature of the District. Dated January 15, 2017. Remarketed November 1, 2019 and converted to Term Rate Period.	15,690,000	1.7%	1,135,000	1,425,000
Subtotal - Revenue Financing System Bonds				\$ 62,115,000	\$ 68,510,000
Total Bonds				\$ 591,935,000	\$ 646,835,000
*Pledged revenue is all revenue to the extent it may be pledged as security for debt obligations pursuant to applicable Texas law.					

Bonds payable are due in annual installments varying from \$175,950 to \$21,626,900 with interest rates from 1.7% to 5.5%, with the final installment due in fiscal year 2047.

The District issued and cash defeased certain outstanding bonds in fiscal year ended August 31, 2022.

In August 2022, the District cash defeased \$8,480,000 of the Limited Tax Refunding Bonds, Series 2012 for a net present value savings of \$5,083,000.

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

9. BONDS AND TAX NOTES PAYABLE (continued)

The Tax Reform Act of 1986 enacted Section 148(f) of the Internal Revenue Code relating to arbitrage rebate requirements. This section generally provides that in order for interest on any issue of obligations to be excluded from gross income (i.e., tax-exempt) the issuer must rebate to the United States Department of Treasury (Treasury) the sum of (1) the excess of the amount earned on all "non-purpose investments" acquired with "gross proceeds" of the issue over the amount which would have been earned if such investments had been invested at a yield equal to the yield on the issue, and (2) the earnings on such excess earnings.

The U.S. Department of Treasury regulations and the District's bond covenants require the District to calculate annually, on the anniversary date of each bond issue subject to rebate, the arbitrage rebate amount. A rebate computation and payment to the Federal Government, if applicable, is required to be made at least every five years or each "Rebate Installment Computation Date" and upon final redemption or maturity of the bonds. The District had no liability related to arbitrage rebate at August 31, 2022 and August 31, 2021.

10. DEFEASED BONDS OUTSTANDING

As of August 31, 2022, and 2021, the District had no defeased bonds outstanding.

11. EMPLOYEES' RETIREMENT PLANS

The State of Texas has joint contributory retirement plans for almost all of its employees. The District requires all full-time employees to participate in either the Teacher Retirement System of Texas (TRS) or in the Optional Retirement Plan (ORP). Faculty, administrators, counselors and librarians may enroll in either the TRS or the ORP. Secretarial, clerical and professional employees are limited to participation in the TRS. Employees who are eligible to participate in the ORP have ninety days from the date of their employment to select the optional retirement program. Employees who previously had the opportunity to participate in the ORP but declined must remain with the TRS for the duration of their employment in the Texas education system.

Teacher Retirement System of Texas – Defined Benefit Plan

Plan Description: The District participates in a cost-sharing multiple-employer defined benefit pension plan that has a special funding situation. The plan is administered by the TRS. TRS's defined benefit pension plan is established and administered in accordance with the Texas Constitution, Article XVI, Section 67 and Texas Government Code, Title 8, Subtitle C. The pension trust fund is a qualified pension trust under Section 401(a) of the Internal Revenue Code.

The Texas Legislature establishes benefits and contribution rates within the guidelines of the Texas Constitution. The pension plan's Board of Trustees does not have the authority to establish or amend benefit terms. All employees of public, state-supported educational institutions in Texas who are employed for one-half or more of the standard work load and who are not exempted from membership under Texas Government Code, Title 8, Section 822.002 are covered by the system.

Pension Plan Fiduciary Net Position: Detailed information about the TRS's fiduciary net position is available in a separately-issued Annual Comprehensive Financial Report that includes financial statements and required supplementary information.

The report may be obtained by writing to TRS at 1000 Red River Street, Austin, TX, 78701-2698; by calling (512) 542-6592; or online at <https://www.trs.texas.gov/Pages/about%20publications.aspx>.

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

11. EMPLOYEES' RETIREMENT PLANS (continued)

Benefits Provided: TRS provides service and disability retirement, as well as death and survivor benefits, to eligible employees (and their beneficiaries) of public and higher education in Texas. The pension formula is calculated using a 2.3 percent (multiplier) times the average of the five highest annual creditable salaries times years of credited service to arrive at the annual standard annuity. For members who are grandfathered, the three highest annual salaries are used.

The normal service retirement is at age 65 with 5 years of credited service or when the sum of the member's age and years of credited service equals 80 or more years.

Early retirement is at age 55 with 5 years of service credit or earlier than 55 with 30 years of service credit. There are additional provisions for early retirement if the sum of the member's age and years of service credit total at least 80, but the member is less than age 60 or 62 depending on date of employment, or if the member was grandfathered in under a previous rule. There are no automatic post-employment benefit changes, including automatic cost of living adjustments (COLAs). Ad hoc post-employment benefit changes, including ad hoc COLAs can be granted by the Texas Legislature as noted in the plan description paragraph above.

Texas Government Code section 821.006 prohibits benefit improvements, if, as a result of the particular action, the time required to amortize TRS' unfunded actuarial liabilities would be increased to a period that exceeds 31 years, or, if the amortization period already exceeds 31 years, the period would be increased by such action. Actuarial implications of the funding provided in the manner are determined by the System's actuary.

In May 2019, the 86th Texas Legislature approved the TRS Pension Reform Bill (Senate Bill 12) that provides for gradual contribution increases from the state, participating employers and active employees to make the pension fund actuarially sound. This action causing the pension fund to be actuarially sound, allowed the legislature to approve funding for a 13th check in September 2019. All eligible members retired as of December 31, 2018 received an extra annuity check in either the matching amount of their monthly annuity or \$2,000, whichever was less.

Contributions: Contribution requirements are established or amended pursuant to Article 16, Section 67 of the Texas Constitution which requires the Texas Legislature to establish a member contribution rate of not less than 6% of the member's annual compensation and a State contribution rate of not less than 6% and not more than 10% of the aggregate annual compensation paid to members of the system during the fiscal year.

Employee contribution rates are set in State statute, Texas Government Code 825.402. The TRS Pension Reform Bill (Senate Bill 12) of the 86th Texas Legislature amended Texas Government Code 825.402 for member contributions and increased employee and employer contribution rates for fiscal years 2020 thru 2025. Contribution rates can be found in the TRS 2021 ACFR, Note 11, on pages 85 and 86.

Contribution Rates

	<u>2021</u>	<u>2022</u>
Member	7.7%	8.0%
District/Non-employer contributing entity (State)	7.5%	7.75%
District contributions (audited)	\$ 6,363,619	
State of Texas on-behalf contributions (unaudited)	\$ 5,363,358	

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

11. EMPLOYEES' RETIREMENT PLANS (continued)

The District's contributions to the TRS pension plan in 2022 were \$7,015,286 as reported in the Schedule of District Contributions for Pensions in the Required Supplementary Information section of these financial statements. Estimated State of Texas on-behalf contributions for 2022 were \$5,810,361.

As the non-employer contributing entity for public education and junior colleges, the State of Texas contributes to the retirement system an amount equal to the current employer contribution rate times the aggregate annual compensation of all participating members of the pension trust fund during that fiscal year, reduced by the amounts described below which are paid by the employers.

Public junior colleges or junior college districts are required to pay the employer contribution rate in the following instances:

- On the portion of the member's salary that exceeds the statutory minimum for members entitled to the statutory minimum under Section 21.402 of the Texas Education Code.
- During a new member's first 90 days of employment.
- When any part or all of an employee's salary is paid by federal funding sources, a privately sponsored source, from non-educational and general, or local funds.
- When the employing district is a public junior college or junior college district, the employer shall contribute to the retirement system an amount equal to 50% of the state contribution rate for certain instructional or administrative employees; and 100% of the state contribution rate for all other employees.

In addition to the employer contributions listed above, when employing a retiree of the TRS, the employer shall pay both the member contribution and the state contribution as an employment after retirement surcharge.

Actuarial Assumptions: The total pension liability in the August 31, 2020 actuarial valuation was determined using the following actuarial assumptions:

Valuation date	August 31, 2020 rolled forward to August 31, 2021
Actuarial cost method	Individual entry age normal
Asset valuation method	Fair value
Single discount rate	7.25%
Long-term expected investment rate of return	7.25%
Municipal bond rate as of August 2020*	1.95%
Last year ending August 31 in projection period (100 years)	2120
Inflation	2.30%
Salary increases including inflation	3.05% to 9.05%
Ad hoc post-employment benefit changes	None

*Rate source is the fixed income market data/yield curve/data municipal bonds with 20 years to maturity that include only federally tax-exempt municipal bonds as reported in Fidelity Index's "20-year Municipal GO AA Index"

The actuarial methods and assumptions used in the determination of the total pension liability are the same assumptions used in the actuarial valuation as of August 31, 2020. For a full description of these assumptions, see the TRS actuarial valuation report dated November 9, 2020. The TRS Board of Trustees have the sole authority to determine the actuarial assumptions used for the plan.

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

11. EMPLOYEES' RETIREMENT PLANS (continued)

Changes Since the Prior Actuarial Valuation: There were no changes in assumptions since the prior measurement date.

Discount Rate: The single discount rate used to measure the total pension liability was 7.25%. The single discount rate was based on the expected rate of return on pension plan investments of 7.25%. The projection of cash flows used to determine the single discount rate assumed that contributions from active members, employers and the non-employer contributing entity will be made at the rates set by the legislature during the 2019 session. It is assumed that future employer and state contributions will be 8.50% of payroll in fiscal year 2020, gradually increasing to 9.55% of payroll over the next several years. This includes all employer and state contributions for active and rehired retirees.

Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

The long-term expected rate of return on pension plan investments is 7.25%. The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimates ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

11. EMPLOYEES' RETIREMENT PLANS (continued)

Best estimates of geometric real rates of return for each major asset class included in the System's target asset allocation as of August 31, 2021 are summarized below:

Asset Class ¹	Target Allocation ²	Long-Term Expected Geometric Real Rate of Return ³	Expected Contribution to Long-Term Portfolio Returns
Global equity			
U.S.	18.0%	3.6%	0.94%
Non-U.S. developed	13.0%	4.4%	0.83%
Emerging markets	9.0%	4.6%	0.74%
Private equity	14.0%	6.3%	1.36%
Stable value			
Government bonds	16.0%	-0.2%	0.01%
Absolute return	0.0%	1.1%	0.00%
Stable value hedge funds	5.0%	2.2%	0.12%
Real return			
Real estate	15.0%	4.5%	1.00%
Energy, natural resources and Infrastructure	6.0%	4.7%	0.35%
Commodities	0.0%	1.7%	0.00%
Risk parity			
Risk parity	8.0%	2.8%	0.28%
Leverage			
Cash	2.0%	-0.7%	-0.01%
Asset allocation leverage	-6.0%	-0.5%	0.03%
Inflation expectation			2.20%
Volatility drag ⁴			-0.95%
Expected return	100.0%		6.90%

¹ Absolute return includes credit sensitive investments

² Target allocations are based on the FY2021 policy model.

³ Capital market assumptions come from Aon Hewitt (as of 8/31/2021).

⁴ The volatility drag results from the conversion between arithmetic and geometric mean returns.

Source: Teacher Retirement System of Texas 2021 Annual Comprehensive Financial Report

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

11. EMPLOYEES' RETIREMENT PLANS (continued)

Discount Rate Sensitivity Analysis: The following table shows the impact on the District's proportionate share of the collective net pension liability if the discount rate used was 1 percent less than or 1 percent greater than the discount rate that was used (7.25%) in measuring the net pension liability reported at August 31, 2022.

	1% Decrease in Discount Rate (6.25%)	Discount Rate (7.25%)	1% Increase in Discount Rate (8.25%)
District's proportionate share of the net pension liability	\$ 82,982,163	\$ 37,975,348	\$ 1,461,160

The following table shows the impact on the District's proportionate share of the collective net pension liability if the discount rate used was 1 percent less than or 1 percent greater than the discount rate that was used (7.25%) in measuring the net pension liability reported at August 31, 2021.

	1% Decrease in Discount Rate (6.25%)	Discount Rate (7.25%)	1% Increase in Discount Rate (8.25%)
District's proportionate share of the net pension liability	\$ 121,118,416	\$ 78,547,226	\$ 43,959,066

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions: At August 31, 2022, the District reported a liability of \$37,975,348 for its proportionate share of the TRS's net pension liability. This liability reflects a reduction for State pension support provided to the District. The amount recognized by the District as its proportionate share of the net pension liability, the related State support, and the total portion of the net pension liability that was associated with the District were as follows:

District's proportionate share of the collective net pension liability	\$ 37,975,348
State's proportionate share that is associated with District	<u>32,006,223</u>
Total	<u>\$ 69,981,571</u>

The net pension liability was measured as of August 31, 2020 and rolled forward to August 31, 2021 and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The District's proportion of the net pension liability was based on the District's contributions to the pension plan relative to the contributions of all employers to the plan for the period September 1, 2020 through August 31, 2021.

At the measurement date of August 31, 2021, the District's proportion of the collective net pension liability was 0.1491190618%, which was an increase of 0.0024607017% from its proportion measured as of August 31, 2020.

For the year ended August 31, 2022, the District recognized negative, actuarially-calculated pension expense of (\$6,945,689) and additional on-behalf revenue and expense of \$127,957 for support provided by the State. For the year ended August 31, 2021, the District recognized pension expense of \$2,574,360 and additional on-behalf revenue and expense of \$7,992,000 for support provided by the State.

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

11. EMPLOYEES' RETIREMENT PLANS (continued)

At August 31, 2022, the District's proportionate share of the TRS's deferred outflows of resources and deferred inflows of resources related to pensions from the following sources were:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual economic experience	\$ 63,551	\$ 2,673,495
Changes in actuarial assumptions	13,423,544	5,851,514
Net difference between projected and actual investment earnings		31,841,836
Changes in proportion and difference between the District's contributions and the proportionate share of contributions	2,064,271	3,932,500
Contributions paid to TRS subsequent to the measurement date	7,015,286	-
Total	\$ 22,566,652	\$ 44,299,345

At August 31, 2021, the District's proportionate share of the TRS's deferred outflows of resources and deferred inflows of resources related to pensions from the following sources were:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual economic experience	\$ 143,421	\$ 2,192,045
Changes in actuarial assumptions	18,225,751	7,749,462
Net difference between projected and actual investment earnings	1,590,121	-
Changes in proportion and difference between the District's contributions and the proportionate share of contributions	1,708,359	6,196,268
Contributions paid to TRS subsequent to the measurement date	6,363,260	-
Total	\$ 28,030,912	\$ 16,137,775

The \$7,015,286 amount reported at August 31, 2022 as deferred outflows of resources related to pensions resulting from District contributions to the pension plan made subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ending August 31, 2023.

The net amounts of the District's balances of deferred outflows of resources and deferred inflows of resources related to pensions, other than deferred outflows of resources for contributions made subsequent to the measurement date of the net pension liability, will be recognized in pension expense as follows:

Year ending August 31,	Pension Expense Amount
2023	\$ (5,414,424)
2024	(5,500,144)
2025	(8,270,194)
2026	(9,475,600)
2027	(70,818)
Thereafter	(16,800)

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

11. EMPLOYEES' RETIREMENT PLANS (continued)

Optional Retirement Plan (ORP) – Defined Contribution Plan

Plan Description: The State has also established an optional retirement program for institutions of higher education. Participation in the ORP is in lieu of participation in the TRS. The optional retirement program is a defined contribution plan that provides for the purchase of annuity contracts and operates under the provisions of the Texas Constitution, Article XVI, Sec. 67, and Texas Government Code, Title 8, Subtitle C.

Funding Policy: Contribution requirements are not actuarially determined, but are established and amended by the Texas State Legislature. Since individual annuity contracts are purchased, the State has no additional or unfunded liability for this program. Senate Bill 1812, effective September 1, 2013, limits the amount of the State's contribution to 50% of eligible employees in the reporting district.

Total payroll for the District and for employees under each retirement plan, retirement expense for the State and the District, and contribution rates mandated by the State for the years ended August 31, 2022, 2021 and 2020 are as follows:

	2022	2021	2020
Payroll - all District employees	\$ 216,908,133	\$ 210,285,074	\$ 204,461,061
Payroll - TRS participants	165,846,480	156,470,787	149,218,481
Payroll - ORP participants	27,852,415	28,916,555	30,250,392
Total required annual contributions:			
State on-behalf contributions	\$ 1,030,000	\$ 8,940,000	\$ 10,840,000
District contributions	1,480,000	10,170,000	13,470,000
District/State contribution percentages - TRS	7.75%	7.50%	7.50%
Participant contribution percentages - TRS	8.00%	7.70%	7.70%
District/State contribution percentages - ORP	7.75%	7.50%	7.50%
Participant contribution percentages - ORP	6.65%	6.65%	6.65%

In certain instances, the District is required to make all or a portion of the State's contribution.

12. DEFERRED COMPENSATION PROGRAM

District employees may elect to defer a portion of their earnings for income tax and investment purposes pursuant to authority granted in the Texas Government Code 609.001.

A total of approximately \$2,001,000 was contributed by 336 District employees under the Internal Revenue Code Section 403(b) Tax Sheltered Annuity program including designated Roth accounts and 190 participants contributed a total of approximately \$732,000 to a Section 457 Deferred Compensation Plan in the fiscal year ended August 31, 2022.

A total of approximately \$2,030,000 was contributed by 342 District employees under the Internal Revenue Code Section 403(b) Tax Sheltered Annuity program including designated Roth accounts and 170 participants contributed a total of approximately \$737,000 to a Section 457 Deferred Compensation Plan in the fiscal year ended August 31, 2021.

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

12. DEFERRED COMPENSATION PROGRAM (continued)

The District does not contribute to the Section 403(b) or Section 457 plan. The deferred compensation plans are not included in the basic financial statements because the program assets are assets of the plan participants and not of the District.

13. COMPENSABLE ABSENCES

The District's full-time employees earn 8 hours of sick leave per month. Administrators earn 14 hours of annual leave per month and other full-time employees earn from 6.66 to 12 hours of annual leave per month depending on their length of employment with the District. Sick leave balances may accumulate with no maximum and are forfeited at the time of separation. Employees who successfully complete the ninety-day initial employment period and terminate their employment are entitled to payment for accumulated annual leave up to the maximum allowed. The District's policy is that an employee may carry accrued annual leave forward from one fiscal year to another with a maximum of 288 hours for employees with 16 years or more of service and 336 hours for administrators.

In fiscal year 2021, since many employees were not able to travel due to COVID-19, the District increased the maximum allowable amounts of accrued annual leave employees were allowed to carry forward to 432 hours for employees with 15 years or more of service and to 504 hours for administrators. Beginning in November 2020, the District allowed employees to redeem up to 80 hours, in eight-hour increments, of accrued vacation provided that the employee maintained a minimum of 40 hours of accrued vacation subsequent to the redemption. A total of 698 employees redeemed approximately 47,000 hours at a value of approximately \$1,500,000. The offer to allow employees to redeem accrued vacation was extended as a benefit to assist District employees whose financial condition may have been negatively impacted due to the COVID-19 pandemic.

The District recognizes the accrued liability for annual leave as a liability in the Statements of Net Position (see also Note 7). The current portion of the annual leave liability is that which is projected to be paid during the next fiscal year and is based on a five-year average. The total accrued at August 31, 2022 and 2021 for annual leave was approximately \$8,100,000, and \$8,900,000, respectively.

14. DISAGGREGATION OF RECEIVABLES AND PAYABLES BALANCES

Receivables at August 31, 2022 and 2021 were as follows:

	2022	(Restated) 2021*
Tuition and fees receivable	\$ 13,780,241	\$ 11,390,083
Taxes receivable	10,116,589	9,628,138
Contracts and grants receivable	25,471,866	26,460,247
Interest receivable	451,873	685,374
Other receivables	3,575,101	3,595,657
Subtotal	53,395,670	51,759,499
Less allowance for doubtful accounts:		
Tuition and fees receivable	10,183,559	9,448,932
Taxes receivable	8,943,730	8,950,610
Other receivables	202,380	224,834
Net accounts receivable and notes receivable	\$ 34,066,001	\$ 33,135,123

Other receivables include amounts due from external entities, employees and students, including returned checks receivable, travel advances and other miscellaneous receivables.

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

14. DISAGGREGATION OF RECEIVABLES AND PAYABLES BALANCES (continued)

Accounts payable and accrued liabilities at August 31, 2022 and 2021 were as follows:

	2022	2021
Accounts payable to vendors	\$ 25,858,062	\$ 40,964,212
Accrued liabilities:		
Salaries and benefits	9,655,949	14,272,415
Construction retainage	20,894,464	12,355,143
Bond interest	1,899,079	3,409,706
Workers' compensation claims	780,267	780,267
Other	431,969	88,822
Total accounts payable and accrued liabilities	<u>\$ 59,519,790</u>	<u>\$ 71,870,565</u>

15. FUNDS HELD FOR OTHERS

The District holds unapplied Federal Direct Loan Program funds, funds for certain students and funds for student and staff organizations. These amounts are reflected in the Statements of Net Position as funds held for others in the amount of \$936,923 and \$798,690 as of August 31, 2022 and 2021, respectively.

16. CONTRACT AND GRANT AWARDS

Contract and grant revenue for which funds have been expended is included in the Statements of Revenues, Expenses and Changes in Net Position. Contract and grant awards for which funds have been expended but not yet collected are included in Accounts Receivable in Exhibit 1, Statements of Net Position. Contract and grant awards for which funds have been received but not yet expended are included in unearned income in the Statements of Net Position. Contract and grant awards that are not yet funded and for which the District has not yet performed services are not included in the financial statements. Contract and grant award funds already committed, e.g., multi-year awards, or funds awarded during fiscal years ended August 31, 2022 and 2021 for which no expenses have been incurred, totaled approximately \$200,000,000 and \$233,000,000, respectively.

17. SELF-INSURED AND RISK MANAGEMENT PLANS

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The District fully insures its buildings, structures, contents and equipment with the purchase of commercial insurance.

The District's Workers' Compensation Self-Insurance Fund (the Fund) is administered by a third party. Through the Fund, the District self-insures workers' compensation claims up to \$450,000 per occurrence. Individual losses of over \$450,000 are covered by a specific excess insurance policy up to the maximum statutory benefit per occurrence. Additionally, approximately \$3,074,944 of unrestricted net position has been designated by the District to cover losses in excess of those covered by insurance and the Fund. The Fund pays the premium for the specific excess insurance policy and assumes all workers' compensation claims and expenses not covered by the policy. The District transfers the workers' compensation standard premium calculated for the District into the Fund.

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

17. SELF-INSURED AND RISK MANAGEMENT PLANS (continued)

Claims and administrative expenses are paid from the Fund, and the balance is reserved toward future claims. The accrued liability in the Fund presented below represents a provision for unpaid expected claims of approximately \$780,000 and \$780,000 at August 31, 2022 and 2021, respectively, and is recorded in accounts payable and accrued liabilities in the accompanying Statements of Net Position. These liabilities are generally based on an actuarial valuation and the present value of unpaid expected claims. The discount rate used to calculate the present value of liabilities was 2.25% for both August 31, 2022 and 2021.

Fiscal Year	Beginning of Year Liability	Additions	Deductions	End of Year Liability
2022	\$ 780,267	\$ 382,577	\$ (382,577)	\$ 780,267
2021	762,086	276,476	(258,295)	780,267

18. HEALTH CARE AND LIFE INSURANCE BENEFITS

The State of Texas pays certain health care and life insurance benefits for active employees. These benefits are provided through an insurance company whose premiums are based on benefits paid during the previous year. The State recognizes the cost of providing these benefits by expending the annual insurance premiums. The State's contribution per eligible full-time employee or retiree was between approximately \$625 and \$1,222 per month for the year ended August 31, 2022 and between approximately \$625 and \$1,222 per month for the year ended August 31, 2021.

The table below depicts the cost of providing health care benefits to the District's retired and active employees, and the amount appropriated to the District from the State of Texas. Payments of these benefits by the State were recognized as restricted state appropriations with an equal amount recognized as restricted benefit expenses. These payments do not flow through the District's cash accounts.

Cost of Providing Health Care Insurance	2022	2021
Number of Retirees	1,387	1,311
Cost of Health Benefits for Retirees	\$ 9,538,050	\$ 9,082,623
Number of Active Full-time Employees	2,606	2,670
Cost of Health Benefits for Active Full-time Employees	\$ 22,445,297	\$ 22,555,348
State Appropriation for Health Insurance	\$ 14,482,055	\$ 14,357,451
District's Expense for Health Insurance	\$ 17,501,292	\$ 17,280,521

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

19. OTHER POSTEMPLOYMENT BENEFIT PLAN

Plan Description: The District participates in a cost-sharing, multiple employer, defined benefit other postemployment benefit (OPEB) plan with a special funding situation. The Texas Employees Group Benefits Program (GBP), also referred to as the State Retiree Health Plan (SRHP), is administered by the Employees Retirement System of Texas (ERS or System). The GBP provides certain postemployment health care, life and dental insurance benefits to retired employees of participating universities, community colleges, and State agencies in accordance with Chapter 1551, Texas Insurance Code. Almost all employees may become eligible for those benefits if they reach normal retirement age while working for the District and retire with at least 10 years of service to eligible entities. Surviving spouses and dependents of these retirees are also covered. Benefit and contribution provisions of the GBP are authorized by State law and may be amended by the Texas Legislature.

OPEB Plan Fiduciary Net Position: Detailed information about the GBP's fiduciary net position is available in the separately issued ERS Annual Comprehensive Financial Report that includes financial statements, notes to the financial statements and required supplementary information. That report may be obtained on the Internet at <https://ers.texas.gov/About-ERS/reports-and-studies/reports-on-overall-ers-operations-and-financial-ma/2021-acfr>; or by writing to ERS at: 200 East 18th Street, Austin, TX 78701; or by calling (877) 275-4377. The fiduciary net position of the plan has been determined using the same basis used by the OPEB plan.

Benefits Provided: Retiree health benefits offered through the GBP are available to most State of Texas retirees and their eligible dependents. Participants need at least ten years of service credit with an agency or institution that participates in the GBP to be eligible for GBP retiree insurance. The GBP provides self-funded group health (medical and prescription drug) benefits for eligible retirees under HealthSelect. The GBP also provides a fully insured medical benefit option for Medicare-primary participants under the HealthSelect Medicare Advantage Plan and life insurance benefits to eligible retirees via a minimum premium funding arrangement. The authority under which the obligations of the plan members and employers are established and/or may be amended is Chapter 1551, Texas Insurance Code.

Contributions: Section 1551.055 of Chapter 1551, Texas Insurance Code, provides that contribution requirements of the plan members and the participating employers are established and may be amended by the ERS Board of Trustees. The employer and member contribution rates are determined annually by the ERS Board of Trustees based on the recommendations of ERS staff and its consulting actuary. The contribution rates are determined based on (i) the benefit and administrative costs expected to be incurred, (ii) the funds appropriated, (iii) the funding policy established by the Texas Legislature in connection with benefits provided through the GBP. The Trustees revise benefits when necessary to match expected benefit and administrative costs with the revenue expected to be generated by the appropriated funds. There are no long-term contracts for contributions to the plan.

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

19. OTHER POSTEMPLOYMENT BENEFIT PLAN (continued)

The following table summarizes the maximum monthly employer contribution toward eligible retirees' health and basic life premium, which is based on a blended rate, for the measurement years ended August 31, 2021 and 2020. Retirees pay any premium over and above the employer contribution. The employer does not contribute toward dental or optional life insurance. Surviving spouses and their dependents do not receive any employer contribution. As the non-employer contributing entity (NECE), the State of Texas pays part of the premiums for the junior and community colleges.

Maximum Monthly Employer Contribution
Retiree Health and Basic Life Premium
For the Measurement Years Ended August 31, 2021 and 2020

	2021	2020
Retiree only	\$ 624.82	\$ 624.82
Retiree & spouse	1,339.90	1,340.82
Retiree & children	1,103.58	1,104.22
Retiree & family	1,818.66	1,820.22

Premium contributions to the GBP plan for the year ended August 31, 2022 by source are summarized in the following table.

Premium Contributions by Source
Group Benefits Program Plan
For the Year Ended August 31, 2022

FY2022 Member (Employee) Contributions	\$ 5,961,017
FY2022 District Contributions	5,124,159
FY2021 State of Texas (NECE) Contributions*	14,357,451

*NECE contributions include both active members and retirees.

Investment Policy: The State Retiree Health Plan is a pay-as-you-go plan and does not accumulate funds in advance of retirement. The System's Board of Trustees adopted the amendment to the investment policy in August 2017 to require that all funds in the plan be invested in short-term fixed income securities and specify that the expected rate of return on these investments is 2.4%.

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

19. OTHER POSTEMPLOYMENT BENEFIT PLAN (continued)

Actuarial Assumptions: The total OPEB liability was determined by an actuarial valuation as of August 31, 2021 using the following actuarial assumptions, applied to all periods included in the measurement, unless otherwise specified:

Valuation date	August 31, 2021
Actuarial cost method	Entry age
Last experience study	7-year period from September 1, 2010 to August 31, 2017
Discount rate	2.14%
Projected annual salary increase (includes inflation)	2.30% to 9.05%
Annual healthcare trend rate	5.25% for FY23; 5.15% for FY24; 5.00% for FY25; 4.75% for FY26; 4.60% for FY27, decreasing 10 basis points per year to an ultimate rate of 4.30% for FY30 and later years
Inflation assumption rate	2.30%
Ad hoc postemployment benefit changes	None
Mortality assumptions:	
Service retirees, survivors and other inactive members	Tables based on TRS experience with Ultimate MP Projection Scale from the year 2018
Disability retirees	Tables based on TRS experience with Ultimate MP Projection Scale from the year 2018 using a 3-year set forward and minimum mortality rates of 4 per 100 male members and 2 per 100 female members
Active members	Sex Distinct RP-2014 Employee Mortality multiplied by 90% with Ultimate MP Projection Scale from the year 2014

Many of the actuarial assumptions used in this valuation were based on the results of actuarial experience studies performed by the ERS plan actuary as of August 31, 2019 and the TRS retirement plan actuary as of August 31, 2017.

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

19. OTHER POSTEMPLOYMENT BENEFIT PLAN (continued)

Changes Since the Prior Actuarial Valuation: Changes to the actuarial assumptions or other inputs that affected the measurement of the total OPEB liability since the prior measurement period were as follows:

- Percentage of current retirees and retiree spouses not yet eligible to participate in the HealthSelect Medicare Advantage Plan and future retirees and retiree spouses who will elect to participate in the plan at the earliest date at which coverage can commence.
- Proportion of future retirees assumed to be married and electing coverage for their spouse.
- Proportion of future retirees assumed to elect health coverage at retirement and proportion of future retirees expected to receive the Opt-Out Credit at retirement.
- Percentage of Higher Education vested terminated members assumed to have terminated less than one year before the valuation date.
- Assumed Per Capita Health Benefit Costs and Health Benefit Cost and Retiree Contribution trends have been updated to reflect recent health plan experience and its effects on short-term expectations.
- The annual rate of increase in the Patient-Centered Outcomes Research Institute (PCORI) fee payable under the Affordable Health Care Act (ACA) has been updated to reflect recent health plan experience and its effects on short-term expectations.
- Assumed expenses directly related to the payment of GBP HealthSelect medical benefits have been updated to reflect recent contract revisions.

Discount Rate: Because the GBP does not accumulate funds in advance of retirement, the discount rate that was used to measure the total OPEB liability is the municipal bonds rate. The discount rate used to determine the total OPEB liability as of the beginning of the measurement year was 2.20%. The discount rate used to measure the total OPEB liability as of the end of the measurement year was 2.14%, which amounted to a decrease of 0.06%.

The discount rate was changed from 2.20% to 2.14% as a result of requirements by GASB No. 75 to utilize the yield or index rate for 20-year, tax-exempt general obligation bonds rated AA/Aa (or equivalent) or higher in effect on the measurement date. The source of the municipal bond rate was the Bond Buyer Index of general obligation bonds with 20 years to maturity and mixed credit quality that is roughly equivalent to Moody's Investors Service's Aa2 rating and S&P Global Ratings Corp's AA rating. Projected cash flows into the plan are equal to projected benefit payments out of the plan. Because the plan operates on a pay-as-you-go (PAYGO) basis and is not intended to accumulate assets, there is no long-term expected rate of return on plan assets and therefore the years of projected benefit payments to which the long-term expected rate of return is applicable is zero years.

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

19. OTHER POSTEMPLOYMENT BENEFIT PLAN (continued)

Discount Rate Sensitivity Analysis: The following schedule shows the impact on the District's proportionate share of the collective net OPEB Liability if the discount rate used was 1 percent less than or 1 percent greater than the discount rate that was used (2.14%) in measuring the net OPEB liability reported at August 31, 2022.

	1% Decrease (1.14%)	Single Discount Rate (2.14%)	1% Increase (3.14%)
District's proportionate share of the net OPEB liability	\$ 245,650,850	\$ 206,249,390	\$ 175,423,634

The following schedule shows the impact on the District's proportionate share of the collective net OPEB Liability if the discount rate used was 1 percent less than or 1 percent greater than the discount rate that was used (2.20%) in measuring the net OPEB liability reported at August 31, 2021.

	1% Decrease (1.20%)	Single Discount Rate (2.20%)	1% Increase (3.20%)
District's proportionate share of the net OPEB liability	\$ 216,448,774	\$ 182,108,484	\$ 155,205,942

Healthcare Trend Rate Sensitivity Analysis: For fiscal year 2022, the initial healthcare trend rate is 5.25% and the ultimate rate is 4.30%. The following schedule shows the impact on the District's proportionate share of the collective net OPEB liability if the healthcare cost trend rate used was 1 percent less than or 1 percent greater than the healthcare cost trend rate that was used (5.25% decreasing to 4.30%) in measuring the net OPEB liability reported at August 31, 2022.

	1% decrease in Healthcare Cost Trend Rates (4.25% decreasing to 3.30%)	Current Healthcare Cost Trend Rates (5.25% decreasing to 4.30%)	1% increase in Healthcare Cost Trend Rates (6.25% decreasing to 5.30%)
District's proportionate share of the net OPEB liability	\$ 172,709,584	\$ 206,249,390	\$ 250,192,501

For fiscal year 2021, the initial healthcare trend rate was 8.8% and the ultimate rate was 4.3%. The following schedule shows the impact on the District's proportionate share of the collective net OPEB liability if the healthcare cost trend rate used was 1 percent less than or 1 percent greater than the healthcare cost trend rate that was used (8.8% decreasing to 4.3%) in measuring the net OPEB liability reported at August 31, 2022.

	1% decrease in Healthcare Cost Trend Rates (7.8% decreasing to 3.3%)	Current Healthcare Cost Trend Rates (8.8% decreasing to 4.3%)	1% increase in Healthcare Cost Trend Rates (9.8% decreasing to 5.3%)
District's proportionate share of the net OPEB liability	\$ 152,412,821	\$ 182,108,484	\$ 221,036,393

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

19. OTHER POSTEMPLOYMENT BENEFIT PLAN (continued)

Changes of Benefit Terms Since Prior Measurement Date: Minor benefit revisions have been adopted since the prior valuation. These changes, which are not expected to have a significant impact on plan costs for FY2022, are provided for in the FY2022 Assumed Per Capita Health Benefit Costs. There are no benefit changes for HealthSelect retirees and dependents for whom Medicare is primary.

OPEB Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB: At August 31, 2022, the District reported a liability of \$206,249,390 for its proportionate share of the ERS's net OPEB liability. This liability reflects a reduction for State support provided to the District for OPEB. The amount recognized by the District as its proportionate share of the net OPEB liability, the related State support, and the total portion of the net OPEB liability that was associated with the District were as follows:

District's proportionate share of the collective net OPEB liability	\$ 206,249,390
State's proportionate share that is associated with District	171,379,645
Total	<u>\$ 377,629,035</u>

The net OPEB liability was measured as of August 31, 2021, and the total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation as of that date. The District's proportion of the net OPEB liability was based on its contributions to the OPEB plan relative to the contributions of all employers to the plan for the period September 1, 2020 through August 31, 2021.

At the measurement date of August 31, 2021, the District's proportion of the collective net OPEB liability was 0.57490306%, which was an increase of 0.02380452% from its proportion measured as of August 31, 2020.

For the year ended August 31, 2022, the District recognized OPEB expense of \$2,497,228 and an additional on-behalf offset to OPEB expense and revenue of \$2,090,979 for support provided by the State. For the year ended August 31, 2021, the District recognized OPEB expense of \$1,231,121 and an additional on-behalf offset to OPEB expense and revenue of \$1,862,089 for support provided by the State.

At August 31, 2022, the District reported its proportionate share of the ERS plan's collective deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual economic experience	\$ -	\$ 5,059,065
Changes in actuarial assumptions	14,120,642	22,971,565
Net difference between projected and actual investment earnings	36,528	-
Changes in proportion and difference between the District's contributions and the proportionate share of contributions	17,345,335	570,348
Contributions paid to ERS subsequent to the measurement date*	2,946,159	-
Total	<u>\$ 34,448,664</u>	<u>\$ 28,600,978</u>

*Represents the amount of the District's employer contributions that were transferred into the SRHP plan by ERS. Actual contributions were \$5,124,159, as reported in the Schedule of OPEB Contributions in the RSI section of this ACFR. For additional information, see the Notes to RSI - Net OPEB Liability.

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

19. OTHER POSTEMPLOYMENT BENEFIT PLAN (continued)

At August 31, 2021, the District reported its proportionate share of the ERS plan's collective deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual economic experience	\$ -	\$ 7,122,354
Changes in actuarial assumptions	10,542,815	39,236,873
Net difference between projected and actual investment earnings	54,349	-
Changes in proportion and difference between the District's contributions and the proportionate share of contributions	17,574,473	774,326
Contributions paid to ERS subsequent to the measurement date*	3,165,923	-
Total	\$ 31,337,560	\$ 47,133,553

*Represents the amount of the District's employer contributions that were transferred into the SRHP plan by ERS. Actual contributions were \$4,847,826, as reported in the Schedule of OPEB Contributions in the RSI section of this ACFR. For additional information, see the Notes to RSI - Net OPEB Liability.

The \$2,946,159 amount reported at August 31, 2022 as deferred outflows of resources related to OPEB resulting from District contributions to the OPEB plan made subsequent to the measurement date will be recognized as a reduction of the net OPEB liability in the year ending August 31, 2023.

The net amounts of the District's balances of deferred outflows of resources and deferred inflows of resources related to OPEB, other than deferred outflows of resources related to contributions made subsequent to the measurement date of the net OPEB liability, will be recognized in OPEB expense as follows:

Year ending August 31,	OPEB Expense Amount
2023	\$ (2,472,319)
2024	1,923,664
2025	633,065
2026	1,110,040
2027	1,707,077
Thereafter	-

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

20. AD VALOREM TAX

The District's ad valorem property tax is levied each October 1 on the assessed value as of the prior January 1 for all real and business property located in Bexar County. General information follows for the years ended August 31, 2022 and 2021.

	2022 ⁽¹⁾	2021 ⁽²⁾
Assessed valuation of the District	\$ 217,287,405,486	\$ 205,232,649,808
Less : Exemptions	(23,533,952,987)	(21,647,671,167)
Tax increment financings	(307,281,396)	(267,265,808)
Net assessed valuation of the District	<u>\$ 193,446,171,103</u>	<u>\$ 183,317,712,833</u>

(1) Based on most recent Supplement to the Certified Total (ARB Approved 2021 supplement 241)

(2) Based on most recent Supplement to the Certified Total (ARB Approved 2020 supplement 226)

The authorized and assessed property tax rates for the years ended August 31, 2022 and 2021 are as follows:

	2022			2021		
	Current Operations	Debt Service	Total	Current Operations	Debt Service	Total
Tax rate per \$100 valuation (authorized)	\$ -	\$ -	\$ 0.25000000	\$ -	\$ -	\$ 0.25000000
Tax rate per \$100 valuation (assessed)	\$ 0.10776000	\$ 0.04139000	\$ 0.14915000	\$ 0.10776000	\$ 0.04139000	\$ 0.14915000

Taxes levied for the years ended August 31, 2022 and 2021 were \$274,877,046 and \$254,322,861, respectively. State law automatically places a tax lien on all taxable property on January 1 of each year to secure payment. Taxes are due on October 1 of each year and are delinquent if not paid before February 1 of the year following the year in which imposed, and are subject to penalties and interest.

The tax collection detail at August 31, 2022 and 2021 is as follows:

	2022			2021		
	Current Operations	Debt Service	Total	Current Operations	Debt Service	Total
Current taxes	\$ 195,864,363	\$ 75,230,362	\$ 271,094,725	\$ 186,537,288	\$ 71,645,463	\$ 258,182,751
Tax increment financings payment	(493,386)	-	(493,386)	(420,290)	-	(420,290)
Delinquent taxes collected	1,249,525	483,144	1,732,669	533,519	208,843	742,362
Penalties and interest	1,808,420	694,733	2,503,153	1,694,329	650,953	2,345,282
Total	<u>\$ 198,428,921</u>	<u>\$ 76,408,239</u>	<u>\$ 274,837,160</u>	<u>\$ 188,344,846</u>	<u>\$ 72,505,259</u>	<u>\$ 260,850,105</u>

Tax collections for the years ended August 31, 2022 and 2021 were 98.6% and 101.4%, respectively, of the current year's original unadjusted tax levy. Allowances for uncollectible taxes are based upon historical experience in collecting property taxes. The use of tax proceeds is restricted for the use of maintenance and operations and/or general obligation debt service.

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

21. INCOME TAXES

The District is exempt from income taxes under Internal Revenue Code Section 115, *Income of States, Municipalities, Etc.*, although unrelated business income may be subject to income taxes under Internal Revenue Code Section 511(a)(2)(B), *Imposition of Tax on Unrelated Business Income of Charitable, Etc., Organizations*. The District had no unrelated business income tax liability for the years ended August 31, 2022 or 2021.

22. OTHER OPERATING REVENUES

Other operating revenues include rental income, paper recycling revenue, dual credit cost-share revenue, revenue from various fundraising activities and other revenues not applicable to any other revenue category.

23. COMMITMENTS AND CONTINGENCIES

As of August 31, 2022, various lawsuits and claims involving the District were pending. While the ultimate liability with respect to litigation and other claims asserted against the District cannot be reasonably estimated at this time, this liability, to the extent not provided for by insurance or otherwise, is not likely to have a material effect on the District. The District has entered into contracts for construction, various renovation projects and for operations. At August 31, 2022 and 2021, the District was committed for approximately \$94,329,000 and \$153,899,000, respectively.

24. SUBSEQUENT EVENTS

As part of the FY 2023 Debt Management Plan, in May 2022, the Board of Trustees authorized \$270 million in new Maintenance Tax Notes for deferred maintenance on existing facilities. These bonds were issued in September of 2022 at a premium of \$23.9 million.

In December 2022, the District issued \$52 million Limited Tax Bonds 20222 as the third and final tranche of the 2017 \$450 million voter authorization. These funds will be used to complete the proposed capital improvement plan in the areas of new facilities, expansion of existing facilities and technology infrastructure. The bonds were issued at a premium of \$2.6 million.

25. ALAMO COLLEGES FOUNDATION, INC. – DISCRETE COMPONENT UNIT

The following footnotes (25A – 25O) are from the audited financial statements of the Alamo Colleges Foundation, Inc. (Foundation) for the years ended December 31, 2021 and 2020.

A – ORGANIZATION

The Foundation was organized in the State of Texas in 1985 to function as a nonprofit foundation. The purposes for which the Foundation was organized are (1) to maintain, develop, increase and extend the facilities and services of the Alamo Colleges District (the “District”); (2) to provide broad educational opportunities to the District’s students, staff, faculty and the residents of the geographical area that the District serves; (3) to solicit and receive by gift, grant, devise, or otherwise, property, both real and personal, and to manage and administer the same; and (4) to make contributions, grants, gifts and transfers of property to or for the benefit of the District, or to the benefit of tax-exempt organizations identified and associated with the District.

In accordance with Governmental Accounting Standards Board (GASB) Statement No. 39, *Determining Whether Certain Organizations Are Component Units – an Amendment of GASB Statement No. 14*, the Foundation is considered to be a component unit of the Alamo Colleges District because of the nature and significance of its relationship with the District. The economic resources received or held by the Foundation are almost entirely for the direct benefit of the District; the District is entitled to, or can otherwise access, a majority of these resources; and the resources received or held by the Foundation are significant to the District.

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

B – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements are prepared on the accrual basis of accounting in accordance with U.S. Generally Accepted Accounting Principles (U.S. GAAP) under Financial Accounting Standards Board (FASB) Accounting Standards Codification Topic 958, *Presentation of Financial Statements of Not-for-Profit Organizations*. Under FASB Accounting Standards Update (ASU) 2016-14, the Foundation's net assets, support and revenues and gains and losses are classified based on the existence or absence of donor-imposed restrictions.

Accordingly, net assets of the Foundation are classified and reported as follows:

- *Net assets without donor restrictions* – These are net assets that are not subject to donor-imposed restrictions and may be used for any operating purpose of the Foundation. The Foundation's board may designate net assets without restrictions for specific purposes from time to time.
- *Net assets with donor restrictions* – These are net assets that are subject to donor-imposed stipulations that require the passage of time and/or the occurrence of a specific event, for them to be used. When a donor restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions.

Still, other net assets are required to be maintained in perpetuity, with only the income used for operating activities, due to donor-imposed restrictions.

In addition, the Foundation is required by FASB ASC Topic 958-205 to present a statement of cash flows in its separately issued financial statements.

Cash and cash equivalents

The Foundation considers all highly liquid financial instruments purchased with an original maturity of three months or less to be cash equivalents. The Foundation maintains cash and cash equivalents at financial institutions, which at times may not be federally insured or may exceed federally insured limits. The Foundation has not experienced any losses in such accounts and believes it is not exposed to any significant credit risks on such accounts.

Investments

Investments in marketable securities and mutual funds with readily determinable fair values and all investments in debt securities are reported at their fair values in the statements of financial position. Realized and unrealized gains and losses are reported in the statements of activities as changes in net assets without donor restrictions, unless restricted by donor or law. Donated marketable securities are recorded as contributions at their estimated fair value at the date of the donation. Investment return is presented net of investment fees.

The investments of the Foundation are managed under agreement with Morgan Stanley Smith Barney LLC in a manner consistent with the investment goals and policies established by the Board of Directors of the Foundation.

Under the laws of the State of Texas, the Board of Directors may appropriate for expenditure, for the uses and purposes for which the endowment was established, a prudent rate of spending considering the duration and preservation of the endowment. The Board of Directors determines the amount of such appropriation annually. The aggregate accumulated unallocated gains and losses on donor-restricted endowment net assets balances are included in net assets with donor restrictions in the financial statements.

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

B – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Contributions receivable

Contributions received are recorded as with donor restriction and without donor restriction depending on the existence and/or nature of any donor restrictions. Contributions receivable are amounts recorded for unconditional or conditional promises to give by third parties. Unconditional promises to give are recorded at net realizable value if expected to be collected in one year. Amounts that are expected to be collected in future years are discounted to estimate the present value of future cash flows, if material. Conditional promises to give are recorded as refundable advances when received, and are recognized as revenues when the conditions have been met.

If contributions receivable become doubtful of collection, allowances are made to the extent the amounts are determined to be doubtful and are charged to expense. If doubtful amounts are subsequently determined to be uncollectible, they are written off against allowances in the period determined. Contributions are recorded when received in cash as with donor restriction and without donor restriction support, depending on the existence and/or nature of donor restrictions. When a donor restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), net assets with donor restriction are reclassified to net assets without donor restriction and reported in the statements of activities as net assets released from restrictions. Contributions of assets other than cash are recorded at their estimated fair value. The Foundation considers contributions receivable to be fully collectible.

Fixed assets

The Foundation operates from facilities provided by the District and does not own any buildings, equipment or other capital assets. See Note J for an estimated amount of in-kind contributions provided by the District that includes an estimate of donated rent. Donated rents are reported in the financial statements as in-kind revenue under net assets without donor restrictions.

Presentation of expenses

The cost of providing the various programs and activities of the Foundation has been summarized on a functional basis in the accompanying statements of activities.

- Program Support and Scholarships - consists of scholarships and program support payments made to the District for tuition and books on behalf of specified students, staff and faculty of the District and the residents of the geographical area that the District serves; and to maintain, develop, increase and extend the facilities and services of the District.
- General and Administrative - consists of general supporting services that are necessary for the Foundation's daily operations and coordination of program activities and includes salaries and benefits related to administrative personnel.
- Fundraising - activities are directed at soliciting and receiving funds, gifts, grants and property to enable the Foundation to fulfill its purpose. It also includes salaries and benefits paid to fundraising personnel.

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

B – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Income taxes

The Foundation is exempt from federal income tax under Section 501(a) of the Internal Revenue Code (IRC) of 1986, as amended, as an organization described in Section 501(c)(3) of the IRC. However, income generated from activities unrelated to the Foundation's exempt purpose is subject to tax under Section 511 of the IRC. The Foundation did not conduct any unrelated business activities in the current fiscal year. Therefore, the Foundation made no provision for federal income taxes in the accompanying financial statements. Accordingly, contributions to the Foundation are tax deductible within the limitations prescribed by the IRC. The Foundation has also been classified as a publicly supported organization which is not a private foundation under Section 509(a) of the IRC. The Foundation believes that it has appropriate support for any tax positions taken, and as such, does not have any uncertain tax positions that are material to the financial statements.

Donated materials, services and facilities

The salaries of certain Foundation employees were donated by the Alamo Colleges District. The District also provides office space and equipment at no cost to the Foundation. The value of these contributed services is provided in Note J and is reported in the financial statements as in-kind revenue under net assets without donor restriction.

Revenue recognition

The Foundation records contributions at fair value when an unconditional commitment is received from the donor. Contributions that are restricted by the donor and are to be used in future periods are reported as an increase in net assets with donor restrictions in the reporting period in which the contribution is recognized. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions. Contributions that are restricted in perpetuity by the donor are recorded as net assets with donor restrictions. In accordance with donor restrictions, income earned from net assets with donor restrictions are recorded as net assets with donor restrictions until such income is released from restrictions.

Concentrations

The Foundation maintains a portion of its cash balance in accounts which, at times, may exceed Federal Deposit Insurance Corporation (FDIC) limits. One account held by the Foundation was over the FDIC limit in the amount of \$697,382 and \$3,917,988, at December 31, 2021 and 2020, respectively.

At December 31, 2021, four donors made up 82% of contribution receivables. At December 31, 2020, one donor made up 74% of the contribution receivables.

Use of estimates

Management uses estimates and assumptions in preparing the financial statements. Those estimates and assumptions affect the reported amounts of assets, liabilities, revenues and expenses. Actual results could differ from those estimates. Estimates that have the most impact on financial position and results of operations primarily relate to the collectability and present value of contributions receivable, the fair value of investments and the allocation of expenses among functional areas.

Risks and Uncertainties

During the fiscal year, the World Health Organization declared the spread of Coronavirus Disease (COVID-19) a worldwide pandemic. Subsequent to year-end, the COVID-19 pandemic continues to have significant effects on global markets, supply chains, businesses, and communities. Specific to the Foundation, COVID-19 may impact various parts of its 2022 operations and financial results. Management believes the Foundation is taking appropriate actions to mitigate the negative impact. However, the full impact of COVID-19 is unknown and cannot be reasonably estimated as these events are still developing.

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

B – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Reclassifications

Certain prior year balances have been reclassified to conform to the current year presentation.

Pending Pronouncements

In February 2016, the Financial Accounting Standard Board (FASB) issued Accounting Standard Update (ASU) 2016-02, *Leases (Topic 842)*. Under ASU 2016-02, lessees will be required to recognize the following for all leases (with the exception of short-term leases) at the commencement date: A lease liability, which is a lessee's obligation to make lease payments arising from a lease, measured on a discounted basis; and a right-of-use asset, which is an asset that represents the lessee's right to use, or control the use of, a specified asset for the lease term. This ASU requires a modified retrospective transition approach, which includes a number of optional practical expedients, described in ASU 2016-02, which may be applied. The ASU is effective for fiscal years beginning after December 15, 2021. The impact of the new standard has not been determined, however it is expected that there will not be an increase to the Foundation's assets and liabilities.

In September 2020, the FASB issued ASU No. 2020-07, *Not-for-Profit Entities (Topic 958): Presentation and Disclosures by Not-for-Profit Entities for Contributed Nonfinancial Assets*. ASU No. 2020-07 intends to increase the transparency of contributed nonfinancial assets for not-for-profit (NFP) entities through enhancements to presentation and disclosure. The ASU is effective for fiscal years beginning after June 15, 2021. The impact of the new standard is still being evaluated by the Foundation.

The FASB has issued various new or updates to existing accounting guidance in addition to the ASU(s) listed above. The Foundation has considered the new pronouncements and does not believe that any other new or modified principles will have a material impact on the Foundation's reported financial position or operations in the near future.

C – LIQUIDITY

The Foundation maintains a liquid cash balance in checking accounts in an amount necessary to meet anticipated expenditures for at least the next 30 days. Cash in excess of this amount is invested in short-term investments. The Foundation reconciles the balance of financial assets subject to donor restrictions monthly. Investments are identified and monitored separately as part of the Foundation's monthly financial reporting procedures.

The Foundation's financial assets available within one year of the statement of financial position date for general expenditures as of December 31, 2021 and December 31, 2020 are as follows:

	2021	2020
Financial assets, at year end	\$ 77,782,031	\$ 60,099,443
Less those unavailable for general expenditure within one year due to:		
Endowments invested in perpetuity	(21,662,221)	(20,850,204)
Restricted by donor with time or purpose restrictions	(54,720,038)	(38,891,758)
Financial assets available to meet cash needs for general expenditures within one year	\$ 1,399,772	\$ 357,481

Included in restricted fund amounts are amounts that can be spent for scholarships and program support in fiscal year 2022. In addition, the Foundation also receives in-kind contributions from the Alamo Colleges District for personnel costs and donated office space, as described in Note J, which helps to offset costs for general expenditures.

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

D – CONTRIBUTIONS RECEIVABLE

The Foundation reports pledges receivable expected to be collected within one year at net realizable value. Pledges expected to be collected in future years are initially reported at fair value determined using the discounted present value of future contributions. The Foundation provides an allowance for doubtful collections, which is based upon a review of outstanding pledge receivables, historical collection information and existing economic conditions. Pledge receivables are considered past due if they are not received by their payment instrument due date. Delinquent pledges are written off based on individual credit evaluation and specific circumstances of the donor.

Total contributions receivable at December 31, 2021 and 2020 were as follows:

	2021	2020
Promises to give expected to be collected in:		
Less than one year	\$ 1,177,925	\$ 1,151,719
One to five years	1,300,000	1,718,333
	<u>2,477,925</u>	<u>2,870,052</u>
Less discount on promises to give	(12,353)	(5,763)
Less allowance for uncollectible accounts	<u>(65,442)</u>	<u>(114,898)</u>
Net contributions receivable	<u>\$ 2,400,130</u>	<u>\$ 2,749,391</u>

The discount rates used in discounting contributions receivable ranged between 0.39% and 0.97% as of December 31, 2021. The discount rates used in discounting contributions receivable ranged between .10% and .17% as of December 31, 2020.

The increases in contributions receivable and non-endowed net assets relate primarily to fundraising for the AlamoPROMISE program which makes college more accessible to graduating seniors by providing the support necessary to earn a certificate or associate's degree at one of the five Alamo Colleges: Northeast Lakeview College, Northwest Vista College, Palo Alto College, San Antonio College, and St. Philip's College.

E – INVESTMENTS

The composition of the Foundation's investments as of December 31, 2021 and 2020 is as follows:

Type of Security	2021 Fair Value	2020 Fair Value
Fixed income securities	\$ 17,272,304	\$ 6,989,346
Mutual funds/exchange-traded funds	48,894,007	22,150,410
Marketable securities	<u>7,035,863</u>	<u>3,409,788</u>
Total	<u>\$ 73,202,174</u>	<u>\$ 32,549,544</u>

Net investment income for the years ended December 31, 2021 and 2020 is comprised of the following:

	2021	2020
Interest and dividend income	\$ 947,230	\$ 430,886
Net gain on investments	<u>4,266,248</u>	<u>2,945,643</u>
Total	<u>\$ 5,213,478</u>	<u>\$ 3,376,529</u>

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

E – INVESTMENTS (continued)

The Foundation elects to net investment expenses with earnings from investments. Total investment expenses in 2021 and 2020 were \$192,201 and \$128,140, respectively.

The Foundation invests in various investment instruments which are exposed to various risks such as interest rate, market and credit risks. Subsequent to year end, there has been in a significant decline in investments due to market conditions.

F – FUNCTIONAL EXPENSES

The costs of providing the various programs and activities of the Foundation have been summarized on a functional basis in the accompanying statements of activities. Expenses are charged directly to program services or management and general based on time spent on the various activities with the exception of the salaries and benefits, professional services, and other. This expense is split between program and management and general based on allocation of the number of hours spent on each function.

Functional expenses categorized by program support and scholarships, general and administrative and fundraising costs for the year ended December 31, 2021 are as follows:

	Program Support and Scholarships	General and Administrative	Fundraising	Total
Year ended December 31, 2021:				
Scholarships and educational support	\$ 7,485,260	\$ -	\$ -	\$ 7,485,260
Salaries and benefits	208,508	532,505	351,276	1,092,289
Rent	9,186	18,078	15,475	42,739
Professional services	5,907	24,525	9,951	40,383
Software	8,603	16,933	14,494	40,030
Professional development, fees and subscriptions	1,501	2,954	2,528	6,983
Other	7,011	13,797	11,965	32,773
Total	<u>\$ 7,725,976</u>	<u>\$ 608,792</u>	<u>\$ 405,689</u>	<u>\$ 8,740,457</u>

Functional expenses categorized by program support and scholarships, general and administrative and fundraising costs for the year ended December 31, 2020 are as follows:

	Program Support and Scholarships	General and Administrative	Fundraising	Total
Year ended December 31, 2020:				
Scholarships and educational support	\$ 3,823,642	\$ -	\$ -	\$ 3,823,642
Salaries and benefits	277,655	525,996	235,134	1,038,785
Rent	11,157	20,057	11,525	42,739
Professional services	14,944	39,063	15,436	69,443
Software	13,814	24,831	14,268	52,913
Professional development, fees and subscriptions	1,400	2,518	1,447	5,365
Other	9,646	29,681	9,964	49,291
Total	<u>\$ 4,152,258</u>	<u>\$ 642,146</u>	<u>\$ 287,774</u>	<u>\$ 5,082,178</u>

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

G – ENDOWMENT NET ASSETS

The Foundation's endowment consists of 194 individual funds established for a variety of purposes, including both donor-restricted endowment funds and funds designated by the Board of Directors to function as endowments. Net assets associated with endowment funds, including funds designated by the Board of Directors to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

The Board of Directors of the Foundation has interpreted the Texas Uniform Prudent Management Institutional Funds Act of 2007 (the Act) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds, absent explicit donor stipulations to the contrary.

As a result of this interpretation, the Foundation classifies as net assets with donor restrictions (a) the original value of gifts donated, (b) the original value of subsequent gifts, and (c) accumulations made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund.

The donor-restricted endowment fund is classified as net assets with donor restrictions until those amounts are appropriated for expenditure by the Foundation in a manner consistent with the standard of prudence prescribed by the Act.

In accordance with the Act, the Foundation considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

1. General economic conditions
2. The possible effects of inflation and deflation
3. The expected tax consequences, if any, of investment decisions or strategies
4. The role that each investment or course of action plays within the overall investment portfolio of the Foundation
5. The expected total return from income and the appreciation of investments
6. Other resources of the Foundation
7. The needs of the Foundation and the fund to make distributions and to preserve capital
8. An asset's special relationship or special value, if any, to the charitable purposes of the Foundation

Realized and unrealized investment gains/losses are recorded as net assets with donor restrictions.

Endowment net assets and classifications of related unappropriated income at December 31, 2021 and 2020 are as follows:

	Net assets without Donor Restrictions	Non-endowed Funds	Accumulated Gains	Endowed Funds	Total
As of December 31, 2021					
Endowment funds	<u>\$ 196,336</u>	<u>\$ 43,205,785</u>	<u>\$ 11,514,253</u>	<u>\$ 21,662,221</u>	<u>\$ 76,578,595</u>
As of December 31, 2020					
Endowment funds	<u>\$ 308,017</u>	<u>\$ 29,776,334</u>	<u>\$ 9,115,424</u>	<u>\$ 20,850,204</u>	<u>\$ 60,049,979</u>

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

G – ENDOWMENT NET ASSETS (continued)

The changes in endowment net assets and related income classification for the year ended December 31, 2021 are as follows:

	Net assets without Donor Restrictions	Net Assets with Donor Restrictions			Total
		Non-endowed Funds	Accumulated Gains	Endowed Funds	
Beginning of year	\$ 308,017	\$ 29,776,334	\$ 9,115,424	\$ 20,850,204	\$ 60,049,979
Contributions	89,363	18,175,511	4,539	531,136	18,800,549
In-kind revenue	1,255,046	-	-	-	1,255,046
Investment return:					
Interest and dividends	490	356,925	589,815	-	947,230
Gain on investments	-	1,018,204	3,248,044	-	4,266,248
Net assets released from restrictions	7,320,236	(6,541,064)	(779,172)	-	-
Total revenues	8,665,135	13,009,576	3,063,226	531,136	25,269,073
Expenses and appropriation of endowment assets for expenditure	(8,740,457)	-	-	-	(8,740,457)
Deductions:					
Designated transfers	(36,359)	419,875	(664,397)	280,881	-
(Decrease) increase in net assets	(111,681)	13,429,451	2,398,829	812,017	16,528,616
End of year	\$ 196,336	\$ 43,205,785	\$ 11,514,253	\$ 21,662,221	\$ 76,578,595

The changes in endowment net assets and related income classification for the year ended December 31, 2020 are as follows:

	Net assets without Donor Restrictions	Net Assets with Donor Restrictions			Total
		Non-endowed Funds	Accumulated Gains	Endowed Funds	
Beginning of year	\$ 139,835	\$ 6,549,202	\$ 6,740,605	\$ 19,319,249	\$ 32,748,891
Contributions	68,856	26,434,239	37,237	1,220,207	27,760,539
In-kind revenue	1,196,180	-	-	-	1,196,180
Investment return:					
Interest and dividends	1,311	-	429,575	-	430,886
Gain on investments	-	-	2,945,643	-	2,945,643
Net assets released from restrictions	3,957,995	(3,061,879)	(896,116)	-	-
Total revenues	5,224,342	23,372,360	2,516,339	1,220,207	32,333,248
Expenses and appropriation of endowment assets for expenditure	(5,032,160)	-	-	-	(5,032,160)
Deductions:					
Designated transfers	(24,000)	(145,228)	(141,520)	310,748	-
Increase in net assets	168,182	23,227,132	2,374,819	1,530,955	27,301,088
End of year	\$ 308,017	\$ 29,776,334	\$ 9,115,424	\$ 20,850,204	\$ 60,049,979

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

G – ENDOWMENT NET ASSETS (continued)

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or the Act requires the Foundation to retain as a fund of perpetual duration, referred to as underwater endowments. As of December 31, 2021 and 2020, the Foundation did not have any such deficiencies.

The Foundation has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that the organization must hold in perpetuity or for a donor-specified period as well as board-designated funds.

The Board of Directors, through its Investments Committee, has adopted a specific investments objective for the Foundation. The investments objective is to invest all endowment and other available funds to optimize the return on investment to the extent possible, balanced with the appropriate level of risk.

Under the laws of the State of Texas, the Board of Directors may appropriate for expenditure, for the uses and purposes for which the endowment was established, a prudent rate of spending considering the duration and preservation of the endowment. The Board of Directors determines the amount of such appropriation annually. The rate for 2021 and 2020 was 4.50%. The rate for 2022 has been set at 4.9%.

H – NON-ENDOWED NET ASSETS

Net assets with donor restrictions (non-endowed funds) consist of amounts for the following programs at December 31:

	2021	2020
Academic Support	\$ 33,597,400	\$ 23,866,194
Scholarships	9,608,385	5,910,140
Net assets with donor restrictions (non-endowed funds)	<u>\$ 43,205,785</u>	<u>\$ 29,776,334</u>

Net assets with donor restrictions (non-endowed funds) released from restriction related to the following programs for the years ended December 31:

	2021	2020
Academic Support	\$ 5,044,714	\$ 1,841,322
Scholarships	1,496,350	1,220,557
Net assets with donor restrictions (non-endowed funds) released from restriction	<u>\$ 6,541,064</u>	<u>\$ 3,061,879</u>

I – FAIR VALUE OF FINANCIAL INSTRUMENTS

FASB ASC Topic 820-10, *Fair Value Measurements and Disclosures*, provides a framework for measuring fair value. FASB ASC Topic 820-10 also establishes a fair value hierarchy that distinguishes between inputs based on market data from independent sources (observable inputs) and a reporting entity's internal assumptions based upon the best information available when external market data is limited or unavailable (unobservable inputs).

The fair value hierarchy in FASB ASC Topic 820 prioritizes fair value measurements into three levels based on the nature of the inputs. The three levels of the fair value hierarchy under FASB ASC Topic 820-10 are as follows:

Level 1 – Investments in this category are valued based on quoted prices in active markets for identical assets that are accessible at the measurement date. An active market is a market in which transactions for the asset occur with sufficient frequency and volume to provide pricing information on an ongoing basis.

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

I – FAIR VALUE OF FINANCIAL INSTRUMENTS (continued)

Level 2 - Investments in this category are valued based on inputs, in the absence of actively quoted market prices, which are observable for the asset, either directly or indirectly. Level 2 inputs include: (a) quoted prices for similar assets in active markets, (b) quoted prices for identical or similar assets in markets that are not active, (c) inputs other than quoted prices that are observable for the asset such as interest rates and yield curves observable at commonly quoted intervals, and (d) inputs that are derived principally from or corroborated by observable market data by correlation or other means.

Level 3 - Investments in this category are valued based on unobservable inputs for the asset. Unobservable inputs are used to the extent observable inputs are not available, thereby allowing for situations in which there is little, if any, market activity for the asset at the measurement date.

The fair value hierarchy of investments at December 31, 2021 is as follows:

	2021			
	Level 1	Level 2	Level 3	Total
Fixed income securities	\$ -	\$ 17,272,304	\$ -	\$ 17,272,304
Mutual funds / exchange-traded funds	48,894,007	-	-	48,894,007
Marketable securities	7,035,863	-	-	7,035,863
Total	<u>\$ 55,929,870</u>	<u>\$ 17,272,304</u>	<u>\$ -</u>	<u>\$ 73,202,174</u>

The fair value hierarchy of investments at December 31, 2020 is as follows:

	2020			
	Level 1	Level 2	Level 3	Total
Fixed income securities	\$ -	\$ 6,989,346	\$ -	\$ 6,989,346
Mutual funds / exchange-traded funds	22,150,410	-	-	22,150,410
Marketable securities	3,409,788	-	-	3,409,788
Total	<u>\$ 25,560,198</u>	<u>\$ 6,989,346</u>	<u>\$ -</u>	<u>\$ 32,549,544</u>

J – SUPPORT AGREEMENT AND RELATED PARTY TRANSACTIONS

By agreement, the Alamo Colleges District provides administrative support for Foundation activities at a level determined to be appropriate, but only to the extent of availability of funds within the District's budget. Administrative support provided includes office space and an Executive Director and staff for the Foundation. The total support provided by the District to the Foundation in the fiscal years ended December 31, 2021 and 2020 was valued at approximately \$1,255,046 and \$1,246,198, respectively, and is included in the financial statements as net assets without restrictions in-kind revenue.

From time to time the Foundation remits scholarship funds to the District to cover tuition, books, and other student fees for specified students. During the years ended December 31, 2021 and 2020, the Foundation remitted a total of \$1,811,755 and \$1,817,506 to the District to fund approximately 2,745 and 2,883 scholarships, respectively.

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

J – SUPPORT AGREEMENT AND RELATED PARTY TRANSACTIONS (continued)

In addition, for the years ended December 31, 2021 and 2020, the Foundation remitted \$4,269,913 and \$2,090,953 respectively, to the District for program related costs.

K – FUTURE COMMITMENTS

At December 31, 2021, there are no outstanding donor match commitments for the Alamo Colleges Foundation.

L – COMMITMENTS

The Parent-Child Scholarship Program provides multi-generational scholarships. Parents who are eligible under this program and complete all requirements qualify their first-born child. The Foundation has not determined what amount, if any, will eventually be payable under this program.

M – RESTRICTED TITLE III AND TITLE V FUNDS

In compliance with federal grant restrictions, Title III and Title V grant funds are deposited into segregated bank accounts and/or other investment accounts.

N – NET ASSETS WITHOUT RESTRICTIONS

Net assets without restrictions is comprised of net assets that are not subject to donor-imposed stipulations. The balances comprising net assets without restrictions as of December 31, 2021 and 2020 were as follows:

	2021	2020
Net assets without donor restrictions / undesignated	\$ 196,336	\$ 308,017

O – SUBSEQUENT EVENTS

Management has evaluated subsequent events through August 17, 2022, the date the financial statements were available to be issued and no changes were necessary to be made to the financial statements as a result of this evaluation.

26. ACCD PUBLIC FACILITY CORPORATION – DISCRETE COMPONENT UNIT

The following footnotes (26A – 26F) are from the audited financial statements of ACCD Public Facility Corporation (PFC) for the years ended August 31, 2022 and 2021.

A – REPORTING ENTITY

The ACCD Public Facility Corporation (PFC) is a public non-profit corporation formed under the Public Facility Corporation Act, Chapter 303, Texas Local Government Code, as amended; it is also a public corporation within the meaning of the U.S. Treasury Department rulings of the Internal Revenue Service per sections 103 and 141 of the IRS Code of 1986, as amended. The PFC was incorporated on September 23, 2011 exclusively for the purpose of assisting the Alamo Community College District (the “District” or “Alamo Colleges District”) in financing, refinancing, or providing public facilities and is a component unit of the District.

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

A – REPORTING ENTITY (continued)

The PFC is governed by a three-member Board consisting of the Chairperson, Vice-Chairperson and Secretary of the District Board of Trustees. The PFC may finance the acquisition of District obligations; provide for the acquisition, construction, rehabilitation, renovation, repair, equipping, furnishing and placement in service of public facilities of the District; issue bonds as permitted by the Act; and perform other such activities on behalf of the District as provided in the Certificate of Formation. The PFC does not have authority to levy taxes.

The financial reporting of the PFC is defined by the Governmental Accounting Standards Board (GASB) to consist of the (a) the primary government, (b) organizations for which the primary government is financially accountable, and (c) other organizations for which the nature and significance of their relationship with the primary government are such that the exclusion would cause the reporting entity's financial statements to be misleading or incomplete.

On September 24, 2021, Tobin Lofts, LLC, of which the PFC is the sole member, sold its interest in the Tobin Lofts project located at 1415 N. Main Avenue, San Antonio, Texas to 1415 N. Main, formerly known as JWCM Credit Opportunities Fund I, L.P. The ground lease between Tobin Lofts, LLC and the PFC, as lessor, was terminated and the PFC entered into a new 75-year ground lease with the new ownership group per the Assignment and Assumption of Lease Agreement in the Purchase and Sale Agreement between Tobin Lofts, LLC and JWCM Credit Opportunities Fund I, L.P. As a result of the cancellation of the original ground lease with Tobin Lofts, LLC, there were no requirements to return any of the proceeds from the prepayment against the ground lease, and the non-return of funds was not considered an incentive for the new ownership group. The sale by the Tobin Lofts, LLC of its interest did not change the note payable between the PFC and Alamo Colleges District. The Tobin Lofts, LLC entity was terminated as of August 31, 2022. Remaining cash balances and capital assets of Tobin Lofts, LLC were transferred to the PFC upon dissolution.

B – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Accounting

The financial statements of the PFC are prepared in accordance with U.S. Generally Accepted Accounting Principles (GAAP) established by GASB. These financial statements have been prepared on the accrual basis of accounting, whereby all revenues are recorded when earned, and all expenses are recorded when they have been reduced to a legal or contractual obligation to pay.

Cash

Cash consists solely of demand deposits held at a bank fully insured by the Federal Deposit Insurance Corporation (FDIC). At August 31, 2022 and 2021, the PFC had \$0 in excess of the FDIC insurance limit.

Capital Assets

Assets meeting the applicable capitalization threshold with useful lives extending beyond one year are recorded at cost on the date of acquisition, except for assets transferred within the same financial reporting entity which have been recorded at the carrying value of the transferor. Improvements which significantly add value or extend the useful life of a structure are capitalized if they meet the applicable capitalization threshold. Capital assets consist of land purchased from an unrelated party and from the PFC's primary government, the District; and land improvements, building and building improvements, furniture, fixtures and equipment, and construction in progress.

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

B – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

The following table lists the capitalization thresholds and useful lives for each asset category:

Class of Asset	Capitalization Threshold	Useful Life (Years)
Non-depreciable assets:		
Land	\$ 5,000	Not depreciated
Buildings	100,000	40
Other real estate improvements:		
Building improvements	100,000	10-20
Land improvements	100,000	7
Furniture, fixtures & equipment:	5,000	5

Net Position

Net position is the residual of assets, plus deferred outflows of resources, less liabilities, less deferred inflows of resources. The PFC maintains the following classifications of net position:

- Net Investment in Capital Assets – This category of net position represents capital assets, net of accumulated depreciation and outstanding principal balances of debt attributable to the acquisition, construction, repair, or improvement of those assets.
- Restricted – This category of net position represents any net positions subject to the externally imposed conditions. The PFC has no externally restricted net position.
- Unrestricted – This category of net position represents any net position not recorded as Net Investment in Capital Assets or Restricted.

Operating and Non-operating Revenues

Operating revenues generally result from providing services in connection with the PFC's principal ongoing operations. The principal operating revenues are from lease payments. Non-operating revenues include interest income earned on cash deposits. For the year ended August 31, 2022, non-operating revenues also included other contributions, gain on the termination of a lease, and forgiveness of interest on debt.

Capital Contributions

For the year ended August 31, 2022, capital contributions consisted of contributed assets from the PFC's dissolved component unit, Tobin Lofts, LLC and assets transferred from the PFC's lessee, 1415 N. Main LLC.

Revenue Recognition and Unearned Revenues

Revenue is recorded when earned. Pre-paid lease payments formerly reported as unearned revenue were recognized in full during fiscal year 2022 as a result of the termination of the ground lease with Tobin Lofts, LLC as further described in Note 1.

Operating and Non-operating Expenses

The PFC distinguishes operating expenses from non-operating expenses. Operating expenses consist of bank charges related to the operating cash account and depreciation on capital assets. Non-operating expenses consist of interest on capital-related debt, and for the year ended August 31, 2022 include an expense for assets transferred from Tobin Lofts, LLC that did not meet the capitalization threshold.

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

B – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Use of Estimates

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Reclassifications

Certain prior year balances have been reclassified to conform to the current year presentation.

C – CAPITAL ASSETS

Capital assets from Tobin Lofts, LLC meeting the applicable capitalization thresholds were transferred to the Public Facility Corporation on September 24, 2021. (See Note 1.)

Capital assets activity for the year ended August 31, 2022 was as follows:

	Balance 9/1/2021	Increases	Decreases	Balance 8/31/2022
<u>Not Depreciated:</u>				
Land	\$ 5,099,847	\$ -	\$ -	\$ 5,099,847
Construction in progress	-	1,400,013	-	1,400,013
Subtotal	5,099,847	1,400,013	-	6,499,860
<u>Subject to Depreciation:</u>				
Land improvements	-	2,480,904	-	2,480,904
Building	-	25,639,287	-	25,639,287
Building improvements	-	538,040	-	538,040
Furniture, fixtures & equipment	-	1,783,205	-	1,783,205
Total subject to depreciation	-	30,441,436	-	30,441,436
Total capital assets	5,099,847	31,841,449	-	36,941,296
<u>Accumulated Depreciation:</u>				
Land improvements	-	1,984,723	-	1,984,723
Building	-	5,125,198	-	5,125,198
Building improvements	-	191,748	-	191,748
Furniture, fixtures & equipment	-	1,758,996	-	1,758,996
Total accumulated depreciation	-	9,060,665	-	9,060,665
Net capital assets	\$ 5,099,847	\$ 22,780,784	\$ -	\$ 27,880,631

Increases to capital assets of \$31,841,449 include \$30,441,436 of capital assets transferred to the PFC as a result of the dissolution of Tobin Lofts, LLC. Increases to accumulated depreciation of \$9,060,665 include \$8,104,446 of accumulated depreciation related to assets transferred to the PFC as a result of the dissolution of Tobin Lofts, LLC. The remaining increase to accumulated depreciation of \$956,219 represents current year depreciation expense.

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

C – CAPITAL ASSETS (continued)

Capital assets activity for the year ended August 31, 2021 was as follows:

	Balance 9/1/2020	Increases	Decreases	Balance 8/31/2021
<u>Not Depreciated:</u>				
Land	\$ 5,099,847	\$ -	\$ -	\$ 5,099,847
Subtotal	5,099,847	-	-	5,099,847
Net capital assets	\$ 5,099,847	\$ -	\$ -	\$ 5,099,847

D – NONCURRENT LIABILITIES

Noncurrent liabilities consist of a note payable and related interest to the District for the purchase of land.

The principal amount of the note is \$2 million, with a maturity date of August 1, 2042. The original interest rate was four percent (4%) per annum. There are no required annual payments on the note payable. On September 24, 2021 the note payable was modified to change the interest rate on the note beginning at inception through September 24, 2021 to the 10-year U.S. Treasury rate over that period, and the interest rate from that date to maturity is zero percent. This changed the interest payable on September 24, 2021 from \$732,000 to \$377,860. On September 24, 2021 a payment was made to fully pay the interest of \$377,860, and to pay \$637,140 of the principal. Accrued interest on the note is \$0 and \$726,667 at August 31, 2022 and 2021, respectively, payable at maturity.

As of August 31, 2022, noncurrent liabilities are \$1,362,860 with activity for the fiscal year as follows:

	Total Liabilities				
	Balance 9/1/21	Additions	Reductions	Balance 8/31/22	Current Portion
Note payable to District	\$ 2,000,000	\$ -	\$ 637,140	\$ 1,362,860	\$ -
Interest payable	726,667	383,193	1,109,860	-	-
Total liabilities	\$ 2,726,667	\$ 383,193	\$ 1,747,000	\$ 1,362,860	\$ -

As of August 31, 2021, noncurrent liabilities are \$2,726,667 with activity for the fiscal year as follows:

	Total Liabilities				
	Balance 9/1/20	Additions	Reductions	Balance 8/31/21	Current Portion
Note payable to District	\$ 2,000,000	\$ -	\$ -	\$ 2,000,000	\$ -
Interest payable	646,667	80,000	-	726,667	-
Total liabilities	\$ 2,646,667	\$ 80,000	\$ -	\$ 2,726,667	\$ -

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Financial Statements

E – INCOME TAXES

Income earned by the PFC can be excluded from gross income for federal tax purposes under Internal Revenue Code Section 115, *Income of States, Municipalities, Etc.*, because its income is from the performance of an essential governmental function and it accrues to a political subdivision.

F – RELATED PARTIES

In July of 2012, Tobin Lofts, LLC (LLC) was created to carry out the purposes of its initial sole member, ACCD Public Facility Corporation, which includes providing housing for college students and employees of the Alamo Colleges District. The LLC leased land from the PFC under a 75-year ground lease, and operated residential housing and retail facilities on the land. In August 2012, the LLC prepaid its ground lease in the amount of \$1.8 million and the PFC recognized lease revenue on a monthly basis over the life of the lease. On September 24, 2021, the LLC assigned its rights to an unrelated party, and the PFC subsequently recognized \$1,582,000 for the lease termination for the year ended August 31, 2022. The PFC recognized \$24,000 in revenue for the year ended August 31, 2021. See Note 1 for additional information.



Required Supplementary Information



ALAMO COMMUNITY COLLEGE DISTRICT

Schedule of District's Proportionate Share of Net Pension Liability Last Eight Fiscal Years**

Fiscal year ended August 31*,	2022	2021	2020	2019	2018	2017	2016	2015
District's proportionate share of collective net pension liability (%)	0.1491190618%	0.1466583601%	0.1465692386%	0.1513076223%	0.1709877316%	0.1591812086%	0.162917000%	0.181406100%
District's proportionate share of collective net pension liability (\$)	\$ 37,975,348	\$ 78,547,226	\$ 76,191,272	\$ 83,283,387	\$ 54,672,665	\$ 60,152,212	\$ 57,588,991	\$ 48,456,078
State's proportionate share of net pension liability associated with District	32,006,223	66,451,167	62,672,785	67,075,692	31,367,944	34,396,610	31,874,468	25,023,180
Total	69,981,571	144,998,393	138,864,057	150,359,079	86,040,609	94,548,822	89,463,459	73,479,258
District's covered payroll	\$ 156,470,787	\$ 149,218,481	\$ 139,439,475	\$ 135,309,910	\$ 128,722,459	\$ 116,013,872	\$ 109,267,415	\$ 101,833,288
District's proportionate share of collective net pension liability as a percentage of covered payroll	24.27%	52.64%	54.64%	61.55%	42.47%	51.85%	52.70%	47.58%
TRS fiduciary net position as percentage of the total pension liability	88.79%	75.54%	75.24%	73.74%	82.17%	78.00%	78.43%	83.25%

*The amounts presented above are as of the measurement date of the collective net pension liability for the respective fiscal year.

**Schedule is intended to show information for 10 years. Additional years will be displayed as they become available.

ALAMO COMMUNITY COLLEGE DISTRICT

Schedule of District Contributions for Pensions Last Eight Fiscal Years**

Fiscal year ended August 31*,	2022	2021	2020	2019	2018	2017	2016	2015
Legally required contributions	\$ 7,015,286	\$ 6,363,260	\$ 6,051,648	\$ 5,128,423	\$ 5,091,852	\$ 5,603,980	\$ 5,057,590	\$ 4,824,042
Actual contributions	7,015,286	6,363,260	6,051,648	5,128,423	5,091,852	5,603,980	5,057,590	4,824,042
Contributions deficiency (excess)	-	-	-	-	-	-	-	-
District's covered payroll	165,846,480	156,470,787	\$ 149,218,481	\$ 139,439,475	\$ 135,309,910	\$ 128,722,459	\$ 116,013,872	\$ 109,267,415
Contributions as a percentage of covered payroll	4.23%	4.07%	4.06%	3.68%	3.76%	4.35%	4.36%	4.41%

* The amounts presented above are as of the District's most recent fiscal year-end.

**Schedule is intended to show information for 10 years. Additional years will be displayed as they become available.

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Required Supplementary Information Net Pension Liability For Year Ended August 31, 2022

Changes since Prior Actuarial Valuation

There were no changes to the actuarial assumptions and methods used since the prior actuarial valuation.

Factors that Significantly Affect Trends in Pension RSI Schedules

2022: None

2021: Changes of assumptions: The public education employer contribution rate changed from 1.5% in 2020 to 1.6% in 2021.

2020: Changes of assumptions: The state and employer contribution rate changed from 6.8% to 7.5%. The 1.5% public education employer contribution applied to just employers whose employees were not covered by OASDI in 2019 and it changed in 2020 to apply to all public schools, charter schools and regional education centers irrespective of participation in OASDI.

2018: Changes of assumptions: The discount rate changed from 8.0% as of August 31, 2017 to a blended rate of 6.907% as of August 31, 2018. The long-term assumed rate of return changed from 8.0% as of August 31, 2017 to 7.25% as of August 31, 2018. Demographic and economic assumptions were updated based on the experience study performed for TRS for the period ended August 31, 2017. The total pension liability as of August 31, 2018 was developed using a roll-forward method from the August 31, 2017 valuation.

ALAMO COMMUNITY COLLEGE DISTRICT

Schedule of District's Proportionate Share of Net OPEB Liability Last 5 Fiscal Years**

Fiscal year ended August 31*,	2022	2021	2020	2019	2018
District's proportionate share of collective net OPEB liability (%)	0.57490306%	0.55109854%	0.54897548%	0.54929788%	0.46476038%
District's proportionate share of collective net OPEB liability (\$)	\$ 206,249,390	\$ 206,249,390	\$ 189,740,609	\$ 162,799,490	\$ 158,357,860
State's proportionate share of net OPEB liability associated with District	171,379,645	157,821,125	163,945,598	138,602,473	138,445,196
Total	377,629,035	364,070,515	353,686,207	301,401,963	296,803,056
District's covered employee payroll	\$ 172,319,143	\$ 167,098,184	\$ 156,063,712	\$ 154,055,166	\$ 150,672,061
District's proportionate share of collective net OPEB liability as a percentage of covered employee payroll	119.69%	123.43%	121.58%	105.68%	105.10%
ERS fiduciary net position as percentage of the total OPEB liability	0.38%	0.32%	0.17%	2.04%	2.04%

*The amounts presented above are as of the measurement date of the collective net OPEB liability for the respective fiscal year.

**Schedule is intended to show information for 10 years. Additional years will be displayed as they become available.

ALAMO COMMUNITY COLLEGE DISTRICT

Schedule of District Contributions for OPEB Last 5 Fiscal Years**

Fiscal year ended August 31*,	2022	2021	2020	2019	2018
Legally required contributions	\$ 5,124,159	\$ 4,847,826	\$ 4,771,778	\$ 4,629,201	\$ 4,465,565
Actual contributions***	5,124,159	4,847,826	4,771,778	4,629,201	4,465,565
Contributions deficiency (excess)	-	-	-	-	-
District's covered employee payroll	\$ 185,032,712	\$ 172,319,143	\$ 167,098,184	\$ 156,063,712	\$ 154,055,166
Contributions as a percentage of covered employee payroll	2.77%	2.81%	2.86%	2.97%	2.90%

* The amounts presented above are as of the District's most recent fiscal year-end.

**Schedule is intended to show information for 10 years. Additional years will be displayed as they become available.

***Due to a change in accounting principle implemented by ERS in FY19, District employer contributions transferred into the SRHP plan for postemployment benefits were \$2,946,159, as reported in Footnote 18. For additional information, see Notes to RSI - Net OPEB Liability.

ALAMO COMMUNITY COLLEGE DISTRICT

Notes to Required Supplementary Information Net OPEB Liability For the Year Ended August 31, 2022

Changes since Prior Actuarial Valuation

The following changes to actuarial assumptions and other inputs affected the measurement of the amounts reported in the RSI schedules related to OPEB:

- The discount rate was changed from 2.20% to 2.14% as a result of requirements by GASB No. 75 to utilize the yield or index rate for 20-year, tax-exempt general obligation bonds rated AA/Aa (or equivalent) or higher in effect on the measurement date.
- Percentage of current retirees and retiree spouses not yet eligible to participate in the HealthSelect Medicare Advantage Plan and future retirees and retiree spouses who will elect to participate in the plan at the earliest date at which coverage can commence.
- Proportion of future retirees assumed to be married and electing coverage for their spouse.
- Proportion of future retirees assumed to elect health coverage at retirement and proportion of future retirees expected to receive the Opt-Out Credit at retirement.
- Percentage of Higher Education vested terminated members assumed to have terminated less than one year before the valuation date.
- Assumed Per Capita Health Benefit Costs and Health Benefit Cost and Retiree Contribution trends have been updated to reflect recent health plan experience and its effects on short-term expectations.
- The annual rate of increase in the Patient-Centered Outcomes Research Institute (PCORI) fee payable under the Affordable Health Care Act (ACA) has been updated to reflect recent health plan experience and its effects on short-term expectations.
- Assumed expenses directly related to the payment of GBP HealthSelect medical benefits have been updated to reflect recent contract revisions.

Changes to Benefit Terms

Minor benefit revisions have been adopted since the prior valuation. These changes, which are not expected to have a significant impact on plan costs for FY2022, are provided for in the FY2022 Assumed Per Capita Health Benefit Costs. There are no benefit changes for HealthSelect retirees and dependents for whom Medicare is primary.

Supplementary Information



ALAMO COMMUNITY COLLEGE DISTRICT

Schedule A Schedule of Operating Revenues For the Year Ended August 31, 2022 With Memorandum Totals for the Year Ended August 31, 2021

	Unrestricted	Restricted	Total Educational Activities	Auxiliary Enterprises	FY22 Total	(Restated) FY21 *** Total
OPERATING REVENUES:						
Tuition						
State-funded courses						
In-District resident tuition	\$ 76,203,302	\$ -	\$ 76,203,302	\$ -	\$ 76,203,302	\$ 81,660,051
Out-of-District resident tuition	26,465,101	-	26,465,101	-	26,465,101	26,523,323
Non-resident tuition	11,860,512	-	11,860,512	-	11,860,512	10,728,981
TPEG - credit set aside*	5,962,399	-	5,962,399	-	5,962,399	6,057,037
State-funded continuing education	2,104,002	-	2,104,002	-	2,104,002	972,989
TPEG - Non-credit set aside*	134,297	-	134,297	-	134,297	62,106
Non-State-funded continuing education	3,596,662	-	3,596,662	-	3,596,662	2,716,944
Total tuition	126,326,275	-	126,326,275	-	126,326,275	128,721,431
Fees						
Student activity fees	2,251,505	-	2,251,505	-	2,251,505	2,374,496
Processing fees	861,600	-	861,600	-	861,600	733,400
Testing fees	108,665	-	108,665	-	108,665	249,268
Continuing Ed special fees	-	-	-	-	-	104,483
Other fees	234,138	-	234,138	-	234,138	255,177
Total fees	3,455,908	-	3,455,908	-	3,455,908	3,716,824
Total tuition and fees	129,782,183	-	129,782,183	-	129,782,183	132,438,255
Allowances and discounts						
Institutional allowances and scholarships	(5,807,668)	-	(5,807,668)	-	(5,807,668)	(9,180,085)
Remissions and exemptions - state	(4,374,049)	-	(4,374,049)	-	(4,374,049)	(4,764,234)
Remissions and exemptions - local - dual credit	(25,438,215)	-	(25,438,215)	-	(25,438,215)	(26,198,107)
Federal grants to students	-	(36,598,316)	(36,598,316)	-	(36,598,316)	(34,305,803)
TPEG awards	-	(3,159,774)	(3,159,774)	-	(3,159,774)	(2,106,180)
State grants to students	-	(3,004,447)	(3,004,447)	-	(3,004,447)	(1,683,553)
Other local awards	-	(2,960,529)	(2,960,529)	-	(2,960,529)	(4,470,545)
Total allowances and discounts	(35,619,932)	(45,723,066)	(81,342,998)	-	(81,342,998)	(82,708,507)
Total net tuition and fees	94,162,251	(45,723,066)	48,439,185	-	48,439,185	49,729,748
Other operating revenues						
Federal grants and contracts	10,601,168	11,640,340	22,241,508	-	22,241,508	28,454,909
State grants and contracts	-	2,369,756	2,369,756	-	2,369,756	905,002
Local grants and contracts	766,379	8,712,091	9,478,470	-	9,478,470	5,504,441
Non-governmental grants and contracts	45,042	1,379,212	1,424,254	-	1,424,254	1,054,201
Other operating revenues	6,292,724	(222,886)	6,069,838	-	6,069,838	5,519,108
Total other operating revenues	17,705,313	23,878,513	41,583,826	-	41,583,826	41,437,661
Sales and services of auxiliary enterprises						
Bookstore commission**	-	-	-	117,646	117,646	(141,816)
Palo Alto College natatorium	-	-	-	37,068	37,068	150,341
Day care centers	-	-	-	434,166	434,166	37,698
Vending machines and copiers	-	-	-	138,550	138,550	14,792
Campus access fees and fines	-	-	-	1,890,355	1,890,355	1,926,167
Auxiliary-restricted	-	-	-	(121,102)	(121,102)	49,000
Other	-	-	-	260,687	260,687	75,863
Total sales and services of auxiliary enterprises	-	-	-	2,757,370	2,757,370	2,112,045
Total operating revenues	\$ 111,867,564	\$ (21,844,553)	\$ 90,023,011	\$ 2,757,370	\$ 92,780,381	\$ 93,279,454
					(Exhibit 2)	(Exhibit 2)

*In accordance with Education Code 56.033, \$6,096,696 and \$6,119,143 of tuition was set aside for the Texas Public Education Grant for the years ended August 31, 2022 and 2021, respectively.

**The bookstores are operated by an independent third-party.

***Due to the effects of a reclassification certain FY21 balances have been restated.

ALAMO COMMUNITY COLLEGE DISTRICT

Schedule B Schedule of Operating Expenses by Object For the Year Ended August 31, 2022 With Memorandum Totals for the Year Ended August 31, 2021

	Salaries and Wages	Benefits State	Local	Other Expenses	FY22 Total	FY21 Total
OPERATING EXPENSES:						
Unrestricted - educational activities						
Instruction	\$ 96,032,053	\$ -	\$ 16,561,715	\$ 11,908,079	\$ 124,501,847	\$ 127,046,699
Public service	898,247	-	173,673	414,650	1,486,570	1,330,909
Academic support	14,831,665	-	2,875,169	5,428,241	23,135,076	23,230,629
Student services	33,413,235	-	6,915,994	10,702,298	51,031,527	50,516,947
Institutional support	48,520,309	-	8,301,027	24,882,526	81,703,861	73,128,790
Operation and maintenance of plant	6,034,294	-	1,596,963	31,573,211	39,204,468	35,093,064
Scholarships and fellowships	-	-	-	1,823,512	1,823,512	382,161
Total unrestricted educational activities	199,729,803	-	36,424,541	86,732,517	322,886,861	310,729,199
Restricted - educational activities						
Instruction	1,922,453	3,808,298	480,249	1,945,876	8,156,876	13,204,421
Public service	34,041	39,506	5,512	35,236	114,295	96,288
Academic support	2,009,525	789,374	452,214	1,216,406	4,467,519	4,921,042
Student services	5,043,205	1,708,347	608,185	1,315,649	8,675,386	7,762,689
Institutional support	7,422,677	2,291,684	1,585,575	25,850,362	37,150,297	27,942,561
Operation and maintenance of plant	181,148	329,668	34,485	8,239,563	8,784,864	11,027,427
Scholarships and fellowships	-	-	-	105,773,557	105,773,557	73,022,551
Total restricted educational activities	16,613,049	8,966,877	3,166,220	144,376,649	173,122,794	137,976,979
Total educational activities	216,342,852	8,966,877	39,590,761	231,109,166	496,009,655	448,706,178
Auxiliary enterprises - unrestricted	531,003	-	117,076	387,316	1,035,395	1,165,350
Auxiliary enterprises - restricted	33,478	39,443	17,044	79,306	169,271	180,911
Depreciation expense - buildings	-	-	-	32,202,596	32,202,596	31,006,262
Depreciation expense - equipment	-	-	-	4,019,906	4,019,906	3,407,758
Total operating expenses	\$ 216,907,333	\$ 9,006,320	\$ 39,724,881	\$ 267,798,290	\$ 533,436,823	\$ 484,466,459
					(Exhibit 2)	(Exhibit 2)

ALAMO COMMUNITY COLLEGE DISTRICT

Schedule C Schedule of Non-Operating Revenues and Expenses For the Year Ended August 31, 2022 With Memorandum Totals for the Year Ended August 31, 2021

	Unrestricted	Restricted	Total Educational Activities	Auxiliary Enterprises	FY22 Total	FY21 Total
NON-OPERATING REVENUES:						
State appropriations						
Education and general state support	\$ 63,938,377	\$ -	\$ 63,938,377	\$ -	\$ 63,938,377	\$ 62,810,640
State group insurance	-	7,977,064	7,977,064	-	7,977,064	8,260,565
State retirement match	-	1,029,256	1,029,256	-	1,029,256	8,936,943
Ad valorem taxes						
Taxes for maintenance and operations	198,786,795	-	198,786,795	-	198,786,795	188,598,432
Taxes for maintenance and operations-MTN	24,140,547	-	24,140,547	-	24,140,547	40,309,557
Taxes for debt service	-	52,405,149	52,405,149	-	52,405,149	32,293,103
Federal revenue, non-operating	-	189,360,434	189,360,434	-	189,360,434	133,437,673
State revenue, non-operating	-	4,778,583	4,778,583	-	4,778,583	3,866,594
Gifts	724,390	2,562,556	3,286,946	-	3,286,946	315,739
Investment (loss) income	(4,469,575)	221,536	(4,248,039)	-	(4,248,039)	663,147
Total non-operating revenues	<u>283,120,534</u>	<u>258,334,578</u>	<u>541,455,112</u>	<u>-</u>	<u>541,455,112</u>	<u>479,492,393</u>
NON-OPERATING EXPENSES:						
Interest on capital-related debt	-	(19,219,947)	(19,219,947)	-	(19,219,947)	(16,519,474)
Interest on capital-related debt-MTN	(1,790,547)	-	(1,790,547)	-	(1,790,547)	(3,749,557)
Gain (loss) on disposal of capital assets	39,706	(39,518)	188	-	188	2,328,433
Other non-operating expenses	-	27,644	27,644	-	27,644	(1,572,400)
Total non-operating expenses	<u>(1,750,841)</u>	<u>(19,231,821)</u>	<u>(20,982,662)</u>	<u>-</u>	<u>(20,982,662)</u>	<u>(19,512,998)</u>
Net non-operating revenues	<u>\$ 281,369,693</u>	<u>\$ 239,102,757</u>	<u>\$ 520,472,450</u>	<u>\$ -</u>	<u>\$ 520,472,450</u>	<u>\$ 459,979,395</u>
					(Exhibit 2)	(Exhibit 2)

ALAMO COMMUNITY COLLEGE DISTRICT

Schedule D Schedule of Net Position by Source and Availability For the Year Ended August 31, 2022 With Memorandum Totals for the Year Ended August 31, 2021

	Detail by Source					Available for Current Operations	
	Restricted			Capital Assets Net of Depreciation & Related Debt	Total	Yes	No
	Unrestricted	Expendable	Non-Expendable				
Current:							
Unrestricted	\$ (151,017,134)	\$ -	\$ -	\$ -	\$ (151,017,134)	\$ -	\$ (151,017,134)
Board-designated	3,074,944	-	-	-	3,074,944	-	3,074,944
Restricted	-	11,026,229	-	-	11,026,229	11,026,229	-
Auxiliary enterprises	5,547,271	-	-	-	5,547,271	-	5,547,271
Loan	203,398	-	-	-	203,398	203,398	-
Plant:							
Unexpended	19,059,222	22,663,508	-	-	41,722,730	35,395,432	6,327,298
Renewals	36,837,924	1,329,974	-	-	38,167,898	2,411,269	35,756,629
Debt service	-	17,272,910	-	-	17,272,910	-	17,272,910
Net investment in capital assets	-	-	-	423,581,645	423,581,645	-	423,581,645
Total net position, August 31, 2022	(86,294,375)	52,292,621	-	423,581,645	389,579,891 (Exhibit 1)	49,036,328	340,543,563
Total net position, August 31, 2021, as restated (Note 2)	(113,267,715)	46,229,716	-	372,564,502	305,526,503 (Exhibit 1)	49,087,798	256,438,705
Net increase in net position	\$ 26,973,340	\$ 6,062,905	\$ -	\$ 51,017,143	\$ 84,053,388 (Exhibit 2)	\$ (51,470)	\$ 84,104,858

ALAMO COMMUNITY COLLEGE DISTRICT

Schedule E Schedule of Expenditures of Federal Awards For the Year Ended August 31, 2022

Federal Grantor/Cluster/Program Title/Pass-Through Grantor/Pass-Through Grantor's Award Number		Expenditures								
		ALN	Direct Awards	Pass-Through Awards	Total	Subrecipient Expenditures				
U.S. DEPARTMENT OF EDUCATION										
Student Financial Assistance Cluster										
Federal Supplemental Educational Opportunity Grants	84.007	\$	3,867,788	\$	-	\$	3,867,788	\$	-	*
Federal Work-Study Program	84.033		2,715,578		-		2,715,578		-	*
Federal Pell Grant Program	84.063		79,890,341		-		79,890,341		-	*
Federal Direct Student Loans	84.268		13,950,284		-		13,950,284		-	*
Total Student Financial Assistance Cluster			100,423,991		-		100,423,991		-	
TRIO Cluster										
TRIO Student Support Services	84.042		681,023		-		681,023		-	
TRIO Talent Search	84.044		269,467		-		269,467		-	
TRIO Upward Bound	84.047		1,582,806		-		1,582,806		-	
TRIO Educational Opportunity Centers	84.066		73,594		-		73,594		-	
Total TRIO Cluster			2,606,890		-		2,606,890		-	
Adult Education - Basic Grants to States										
Texas Workforce Commission	84.002		-		-		-		-	
2022AEL002			-		2,775		2,775		-	
Education Service Center Region 20										
N/A			-		563,231		563,231		-	
Total	84.002		-		566,006		566,006		-	
Higher Education Institutional Aid										
University of Texas at San Antonio	84.031		12,080,479		-		12,080,479		226,955	
1000002502			-		163,998		163,998		-	
Total	84.031		12,080,479		163,998		12,244,477		226,955	
Career and Technical Education -- Basic Grants to States										
Texas Higher Education Coordinating Board	84.048		-		-		-		-	
224212			-		2,310,843		2,310,843		-	
Total	84.048		-		2,310,843		2,310,843		-	
Education Research, Development and Dissemination										
University of Virginia	84.305		-		-		-		-	
Texas Higher Education Foundation										
GM10155_150692			-		3,032		3,032		-	
Total	84.305		-		3,032		3,032		-	
Child Care Access Means Parents in Schools										
	84.335		389,284		-		389,284		-	
COVID-19-Education Stabilization Fund Governor's Emergency										
Education Relief (GEER) Fund	84.425 C									
Texas Higher Education Coordinating Board										
24621			-		1,865		1,865		-	*
26549			-		96,250		96,250		-	*
24096			-		18,500		18,500		-	*
25642			-		74,840		74,840		-	*
25543			-		25,000		25,000		-	*
25869			-		113,713		113,713		-	*
26155			-		243,711		243,711		-	*
COVID-19-Education Stabilization Fund - HEERF Student	84.425 E		41,110,286		-		41,110,286		-	*
COVID-19-Education Stabilization Fund - HEERF Institutional	84.425 F		36,681,802		-		36,681,802		-	*
COVID-19-Education Stabilization Fund - HEERF Historically Black	84.425 J		22,579,705		-		22,579,705		-	*
Colleges and Universities (HBCUs)										
COVID-19-Education Stabilization Fund - HEERF Minority Service (MSIs)	84.425 L		2,430,095		-		2,430,095		-	*
COVID-19-Education Stabilization Fund - HEERF Supplemental	84.425 S		81,119		-		81,119		-	*
Assistance to Institutional of Higher Education (SAIHE) Program										
Total	84.425		102,883,007		573,879		103,456,886		-	
TOTAL U.S. DEPARTMENT OF EDUCATION				218,383,651		3,617,758		222,001,409		226,955

*Major program

ALAMO COMMUNITY COLLEGE DISTRICT

Schedule E Schedule of Expenditures of Federal Awards – (Continued) For the Year Ended August 31, 2022

Federal Grantor/Cluster/Program Title/Pass-Through Grantor/Pass-Through Grantor's Award Number		Expenditures			Subrecipient Expenditures
		ALN	Direct Awards	Pass-Through Awards	
U.S. DEPARTMENT OF AGRICULTURE					
Child and Adult Care Food Program	10.558	-	-	-	-
Texas Department of Agriculture					
75N8022		-	7,130	7,130	-
Total	10.558	-	7,130	7,130	-
Soil and Water Conservation	10.902	3,282	-	3,282	-
TOTAL U.S. DEPARTMENT OF AGRICULTURE		3,282	7,130	10,412	-
U.S. DEPARTMENT OF COMMERCE					
Economic Development Cluster					
Investments for Public Works and Economic Development Facilities	11.300	410,786	-	410,786	-
Total Economic Development Cluster and ALN	11.300	410,786	-	410,786	-
TOTAL U.S. DEPARTMENT OF COMMERCE		410,786	-	410,786	-
U.S. DEPARTMENT OF DEFENSE					
Centers for Academic Excellence	12.598	-	-	-	-
University of Texas at San Antonio					
HHM402-18-1-0004UTSA1000002528		-	2,310	2,310	-
Total	12.598	-	2,310	2,310	-
Information Security Grants	12.902	-	-	-	-
University Enterprises Corporation at CSUSB					
H982309-20-1-0292 SUB SA013		-	172,514	172,514	-
Total	12.902	-	172,514	172,514	-
GenCyber Grants Program	12.903	66,307	-	66,307	-
CyberSecurity Core Curriculum	12.905	-	-	-	-
Dakota State University					
H982302010414 SUB 266-840272		-	95,794	95,794	-
University of West Florida					
PR H98230-20-1-0350 SUB 21050		-	120,032	120,032	-
Total	12.905	-	215,826	215,826	-
TOTAL U.S. DEPARTMENT OF DEFENSE		66,307	390,650	456,957	-
U.S. DEPARTMENT OF JUSTICE					
Grants to Reduce Domestic Violence, Dating Violence, Sexual Assault, and Stalking on Campus	16.525	85,145	-	85,145	-
TOTAL U.S. DEPARTMENT OF JUSTICE		85,145	-	85,145	-
U.S. DEPARTMENT OF LABOR					
WIOA Cluster					
WIOA Dislocated Worker Formula Grants	17.278	-	-	-	-
Texas Workforce Commission					
2022ATP001		-	22,459	22,459	-
Total	17.278	-	22,459	22,459	-
Total WIOA Cluster		-	22,459	22,459	-
H-1B Job Training Grants	17.268	253,439	-	253,439	-
San Jacinto Community College District					
DOL53179001		-	156,121	156,121	-
Total	17.268	253,439	156,121	409,560	-
Apprenticeship USA Grants	17.285	559,971	-	559,971	-
TOTAL U.S. DEPARTMENT OF LABOR		813,410	178,580	991,990	-

ALAMO COMMUNITY COLLEGE DISTRICT

Schedule E Schedule of Expenditures of Federal Awards – (Continued) For the Year Ended August 31, 2022

Federal Grantor/Cluster/Program Title/Pass-Through Grantor/Pass-Through Grantor's Award Number		Expenditures								
		ALN	Direct Awards	Pass-Through Awards	Total	Subrecipient Expenditures				
U.S. DEPARTMENT OF TRANSPORTATION										
Commercial Motor Vehicle Operator Safety Training Grants	20.235	\$	25,000	\$	-	\$	25,000	\$	-	
TOTAL U.S. DEPARTMENT OF TRANSPORTATION			25,000		-		25,000		-	
NATIONAL AERONAUTICS AND SPACE ADMINISTRATION										
Office of Stem Engagement (OSTEM)	43.008		753		-		753		-	
University of Texas at San Antonio										
1000003149			-		30,508		30,508		-	
Total	43.008		753		30,508		31,261		-	
TOTAL NATIONAL AERONAUTICS AND SPACE ADMINISTRATION			753		30,508		31,261		-	
NATIONAL ENDOWMENT FOR THE HUMANITIES										
Promotion of the Humanities Teaching and Learning Resources and Curriculum Development	45.162		33,959		-		33,959		-	
TOTAL NATIONAL ENDOWMENT FOR THE HUMANITIES			33,959		-		33,959		-	
NATIONAL SCIENCE FOUNDATION										
Research & Development Cluster										
Education and Human Resources	47.076		725,668		-		725,668		-	
Arizona State University										
ASUB00000918			-		9,023		9,023		-	
St. Mary's University										
121185			-		90,496		90,496		-	
Total Research & Development Cluster and ALN	47.076		725,668		99,519		825,187		-	
TOTAL NATIONAL SCIENCE FOUNDATION			725,668		99,519		825,187		-	
U.S. DEPARTMENT OF HEALTH & HUMAN SERVICES										
TANF Cluster										
Temporary Assistance for Needy Families	93.558		-		-		-		-	
Texas Workforce Commission										
2021SMP001			-		48,971		48,971		-	
Total TANF Cluster and ALN	93.558		-		48,971		48,971		-	
Affordable Care Act (ACA) Personal Responsibility Education Program	93.092		-		-		-		-	
Healthy Futures of Texas										
HFTX PRIME AWRD 90AK0050-05-00			-		47,610		47,610		-	
Total	93.092		-		47,610		47,610		-	
Health Profession Opportunity Grants	93.093		307,008		-		307,008		78,130	
Substance Abuse and Mental Health Services Projects of Regional and National Significance	93.243		-		-		-		-	
University of Texas at Austin										
UTA17-000808			-		9,694		9,694		-	
Total	93.243		-		9,694		9,694		-	
Protecting and Improving Health Globally: Building and Strengthening Public Health Impact, Systems, Capacity and Security	93.318									
American College Health Association										
N/A										
Total	93.318		-		2,959		2,959		-	
			-		2,959		2,959		-	
Childcare and Development Block Grant	93.575									
Workforce Solutions Alamo										
N/A										
Total	93.575		-		2,835		2,835		-	
			-		2,835		2,835		-	
TOTAL U.S. DEPARTMENT OF HEALTH & HUMAN SERVICES			307,008		112,069		419,077		78,130	
CORPORATION FOR NATIONAL AND COMMUNITY SERVICE										
AmeriCorps	94.006		-		-		-		-	
Public Allies Inc										
OP021-94.006-20-PASA			-		32,735		32,735		-	
OP021-94.006-21-PASA			-		51,411		51,411		-	
OP021-94.006-22-PACF			-		128,518		128,518		-	
Total	94.006		-		212,664		212,664		-	
TOTAL CORPORATION FOR NATIONAL AND COMMUNITY SERVICE			-		212,664		212,664		-	
U.S. DEPARTMENT OF HOMELAND SECURITY										
Emergency Food and Shelter National Board Program	97.024		44,658		-		44,658		-	
COVID 19 Emergency Food and Shelter National Board Program			3,721		-		3,721		-	
Total	97.024		48,379		-		48,379		-	
TOTAL U.S. DEPARTMENT OF HOMELAND SECURITY			48,379		-		48,379		-	
TOTAL EXPENDITURES OF FEDERAL AWARDS			\$	220,903,348	\$	4,648,878	\$	225,552,226	\$	305,085

See Independent Auditor's Report and accompanying notes to Schedule of Expenditures of Federal Awards.

ALAMO COMMUNITY COLLEGE DISTRICT

Schedule E Notes to Schedule of Expenditures of Federal Awards For the Year Ended August 31, 2022

1. FEDERAL ASSISTANCE RECONCILIATION

Other Operating Revenues - federal grants and contracts - per Schedule A	\$ 22,241,508
Add: Non-Operating Revenues - federal revenue, non-operating - per Schedule C	189,360,434
Total Federal Revenues per Schedule A and C	<u>211,601,942</u>
Reconciling Items:	
Add: Federal Direct Student Loans	13,950,284
Less: Federal contracts (Note 3 below)	-
Total Federal Expenditures per Schedule of Expenditures of Federal Awards	<u>\$ 225,552,226</u>

2. SIGNIFICANT ACCOUNTING POLICIES USED IN PREPARING THE SCHEDULE

The expenditures included in the schedule are reported for the District's fiscal year. Expenditure reports to funding agencies are prepared on the award period basis. The expenditures reported above represent funds that have been expended by the District for the purposes of the award. The expenditures reported above may not have been reimbursed by the funding agencies as of the end of the fiscal year. Some amounts reported in the schedule may differ from amounts used in the preparation of the basic financial statements. Separate accounts are maintained for the different awards to aid in the observance of limitations and restrictions imposed by the funding agencies. Since the District uses agency approved Indirect Recovery Rate it has elected not to use the 10% de minimis cost rates as permitted in the Uniform Guidance, Section 200.414 Indirect (F&A) costs. The District has followed all applicable guidelines issued by various entities in the preparation of the schedule.

3. EXPENDITURES NOT SUBJECT TO FEDERAL SINGLE AUDIT

The District did not receive any federal contracts, \$0.

4. FEDERAL DIRECT STUDENT LOAN PROGRAM

The District participates in the Federal Direct Student Loans program (ALN 84.268). Loans under the Federal Direct Student Loans program are made directly by the federal government to students. Loans disbursed during the fiscal year ended August 31, 2022 totaled \$13,950,284 and are presented as current year federal expenditures.

ALAMO COMMUNITY COLLEGE DISTRICT

Schedule E

Notes to Schedule of Expenditures of Federal Awards – (Continued) For the Year Ended August 31, 2022

5. AMOUNTS PASSED-THROUGH BY THE ALAMO COMMUNITY COLLEGE DISTRICT

U.S. Department of Education

Passed through Higher Education Institutional Aid

(ALN 84.031) to:

University of Texas at San Antonio

	\$	226,955
Total		<u>226,955</u>

U.S. Department of Health & Human Services

Passed through Affordable Care Act (ACA) Health Profession Opportunity Grants

(ALN 93.093) to:

Alamo Workforce Development, Inc. DBA Workforce Solutions Alamo

41,744

Family Service Association of San Antonio, Inc.

1,816

Goodwill Industries of San Antonio

11,193

Project Quest, Inc.

14,170

Prospera Housing

2,191

San Antonio Housing Authority

7,016

Total 78,130

Total Amounts Passed-Through \$ 305,085

6. NONCASH AWARDS

There were no federal noncash awards in fiscal year 2022 other than Federal Direct Student Loans discussed in Note 4 above.

ALAMO COMMUNITY COLLEGE DISTRICT

Schedule F Schedule of Expenditures of State Awards For the Year Ended August 31, 2022

State Grantor/Pass-Through Grantor/Program Title	Grantor's Award Number	Expenditures			Subrecipient Expenditures
		Direct Awards	Pass-Through Awards	Total	
TEXAS DEPARTMENT OF HOUSING AND COMMUNITY AFFAIRS					
City of San Antonio					
HHSP Street Outreach and Services		\$ -	\$ 95,956	\$ 95,956	\$ -
TOTAL TEXAS DEPARTMENT OF HOUSING AND COMMUNITY AFFAIRS		-	95,956	95,956	-
TEXAS HIGHER EDUCATION COORDINATING BOARD					
Comprehensive College Readiness and Success Model for 60x30TX	20521	32,639	-	32,639	-
Comprehensive College Readiness and Success Model for 60x30TX	23107	11,813	-	11,813	-
Total Comprehensive College Readiness and Success Model for 60x30TX		44,452	-	44,452	-
Educational Aide Exemption		8,843	-	8,843	-
Nursing & Allied Health-Supporting Clinical Learning to Mitigate Impediments due to COVID-19	23782	73,495	-	73,495	-
Nursing & Allied Health-Supporting Clinical Learning to Mitigate Impediments due to COVID-20	23839	51,783	-	51,783	-
Total Nursing & Allied Health-Supporting Clincal Learning to Mitigate Impediments due to Covid-19		125,278	-	125,278	-
Nursing Shortage Reduction Program - Under 70		105,786	-	105,786	-
Nursing Shortage Reduction Program - Under 70		2,020	-	2,020	-
Nursing Shortage Reduction Program - Under 70		616	-	616	-
Total Nursing Shortage Reduction Program - Under 70		108,422	-	108,422	-
Texas College Work Study		177,959	-	177,959	-
Texas Educational Opportunity Grant Initial		2,613,335	-	2,613,335	- *
Texas Educational Opportunity Grant Renewal		1,978,446	-	1,978,446	- *
Total Texas Educational Opportunity Grant		4,591,781	-	4,591,781	-
2021 College Readiness and Completion Models	25278	39,986	-	39,986	-
2021 College Readiness and Completion Models	25283	14,605	-	14,605	-
TOTAL TEXAS HIGHER EDUCATION COORDINATING BOARD		5,111,326	95,956	5,207,282	-
TEXAS WORKFORCE COMMISSION					
Education Service Center Region 20					
Adult Education - Basic Grants to States	N/A	-	72,345	72,345	-
Apprenticeship Training Program	2022ATP001	80,538	-	80,538	-
Childcare Relief Fund		57,378	-	57,378	-
Jobs and Education for Texans	2020JET001	256,863	-	256,863	-
Skills Development Fund	2021SDF002	967,557	-	967,557	-
Skills for Small Business	2020SSD001	2,358	-	2,358	-
Skills for Small Business	2022SSD001	23,696	-	23,696	-
Total Skills for Small Business		26,054	-	26,054	-
TOTAL TEXAS WORKFORCE COMMISSION		1,388,390	72,345	1,460,735	-
THE UNIVERSITY OF TEXAS AT SAN ANTONIO					
Bexar County Fostering Educational Success Pilot Project	N/A	480,322	-	480,322	-
TOTAL THE UNIVERSITY OF TEXAS AT SAN ANTONIO		480,322	-	480,322	-
TOTAL EXPENDITURES OF STATE AWARDS		\$ 6,980,038	\$ 168,301	\$ 7,148,339	\$ -

*Major program

ALAMO COMMUNITY COLLEGE DISTRICT

Schedule F Notes to Schedule of Expenditures of State Awards For the Year Ended August 31, 2022

1. STATE ASSISTANCE RECONCILIATION

Other Operating Revenues - state grants and contracts - per Schedule A	\$ 2,369,756
Add: Non-Operating Revenues - state revenue, non-operating - per Schedule C	<u>4,778,583</u>
Total State Revenues per Schedule A and C	7,148,339

Reconciling Items:

Less: State contracts (Note 3 below)

Total State Expenditures per Schedule of Expenditures of State Awards	<u>\$ -</u>
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2. SIGNIFICANT ACCOUNTING POLICIES USED IN PREPARING THE SCHEDULE

The expenditures included in the schedule are reported for the District's fiscal year. Expenditure reports to funding agencies are prepared on the award period basis. The expenditures reported above represent funds that have been expended by the District for the purposes of the award. The expenditures reported above may not have been reimbursed by the funding agencies as of the end of the fiscal year. Some amounts reported in the schedule may differ from amounts used in the preparation of the basic financial statements. Separate accounts are maintained for the different awards to aid in the observance of limitations and restrictions imposed by the funding agencies. The District has followed all applicable guidelines issued by various entities in the preparation of the schedule.

3. EXPENDITURES NOT SUBJECT TO STATE SINGLE AUDIT

The District did not receive any state contracts, \$0.

4. AMOUNTS PASSED THROUGH BY THE ALAMO COMMUNITY COLLEGE DISTRICT

There were no state amounts passed through by the District in fiscal year 2022.

5. NONCASH AWARDS

There were no state noncash awards received by the District in fiscal year 2022.

**Other Information – By Location
(Unaudited)**



ALAMO COMMUNITY COLLEGE DISTRICT
San Antonio, Texas
Schedule of Operating Revenues by Location
For the Year Ended August 31, 2022
(Unaudited)

	DIST SVCS	SAC	SPC	PAC	NVC	NLC	TOTAL
OPERATING REVENUES:							
Tuition							
State-funded courses							
In-District resident tuition	\$ -	\$ 24,174,583	\$ 14,074,198	\$ 11,172,893	\$ 21,011,568	\$ 5,770,060	\$ 76,203,302
Out-of-District resident tuition	-	6,112,454	7,116,235	3,910,239	3,831,516	5,494,657	26,465,101
Non-resident tuition	-	2,701,646	2,102,484	2,795,359	2,875,697	1,385,326	11,860,512
TPEG - credit set aside	-	1,889,063	1,067,602	830,287	1,524,545	650,902	5,962,399
State-funded continuing education	2,023,261	-	80,741	-	-	-	2,104,002
TPEG - non-credit set aside	134,297	-	-	-	-	-	134,297
Non-State-funded continuing education	3,338,610	-	219,772	38,280	-	-	3,596,662
Total tuition	5,496,168	34,877,746	24,661,032	18,747,058	29,243,326	13,300,945	126,326,275
Fees							
Student activity fees	-	730,044	388,677	306,087	602,261	224,436	2,251,505
Processing fees	861,600	-	-	-	-	-	861,600
Testing fees	2,186	45,278	25,542	6,047	14,304	15,308	108,665
Continuing Ed special fees	-	-	-	-	-	-	-
Other fees	207,575	12,207	13,057	503	404	392	234,138
Total fees	1,071,361	787,529	427,276	312,637	616,969	240,136	3,455,908
Total tuition and fees	6,567,529	35,665,275	25,088,308	19,059,695	29,860,295	13,541,081	129,782,183
Allowances and discounts							
Institutional allowances and scholarships	(363,354)	(1,629,459)	(794,937)	(687,258)	(1,471,407)	(861,253)	(5,807,668)
Remissions and exemptions - state	-	(1,498,989)	(810,606)	(575,033)	(902,770)	(586,651)	(4,374,049)
Remissions and exemptions - local - dual credit	-	(3,516,901)	(7,354,425)	(6,140,967)	(5,536,799)	(2,889,123)	(25,438,215)
Federal grants to students	(1,313,558)	(12,616,563)	(6,167,611)	(5,459,685)	(7,805,307)	(3,235,592)	(36,598,316)
TPEG awards	-	(1,129,822)	(552,314)	(488,918)	(698,971)	(289,749)	(3,159,774)
State grants to students	(869,179)	(763,275)	(373,743)	(330,299)	(472,204)	(195,747)	(3,004,447)
Other local awards	(2,865,862)	(77,150)	(15,005)	(2,512)	-	-	(2,960,529)
Total allowances and discounts	(5,411,953)	(21,232,159)	(16,068,641)	(13,684,672)	(16,887,458)	(8,058,115)	(81,342,998)
Total net tuition and fees	1,155,576	14,433,116	9,019,667	5,375,023	12,972,837	5,482,966	48,439,185
Other operating revenues							
Federal grants and contracts	2,655,594	3,857,057	11,001,977	3,028,860	1,657,786	40,234	22,241,508
State grants and contracts	1,642,233	250,634	135,588	268,676	72,625	-	2,369,756
Local grants and contracts	8,943,781	534,689	-	-	-	-	9,478,470
Non-governmental grants and contracts	973,814	274,925	19,325	41,960	110,540	3,690	1,424,254
Other operating revenues	2,981,746	965,645	490,771	1,111,297	174,370	346,009	6,069,838
Total other operating revenues	17,197,168	5,882,950	11,647,661	4,450,793	2,015,321	389,933	41,583,826
Sales and services of auxiliary enterprises							
Bookstore commission	-	30,651	22,162	24,055	22,282	18,496	117,646
Palo Alto College natatorium	-	-	-	37,068	-	-	37,068
Day care centers	-	214,986	182,374	36,806	-	-	434,166
Vending machines and copiers	10,507	40,395	38,243	21,790	21,554	6,061	138,550
Campus access fees and fines	(157,053)	742,192	302,901	245,091	536,000	221,224	1,890,355
Auxiliary-restricted	-	(99,454)	(53,973)	32,325	-	-	(121,102)
Other	10,287	210,924	12,062	17,232	6,448	3,734	260,687
Total sales and services of auxiliary enterprises	(136,259)	1,139,694	503,769	414,367	586,284	249,515	2,757,370
Total operating revenues	\$ 18,216,485	\$ 21,455,760	\$ 21,171,097	\$ 10,240,183	\$ 15,574,442	\$ 6,122,414	\$ 92,780,381

ALAMO COMMUNITY COLLEGE DISTRICT
San Antonio, Texas
Schedule of Operating Expenses by Location
For the Year Ended August 31, 2022
(Unaudited)

	DIST SVCS	SAC	SPC	PAC	NVC	NLC	TOTAL
Educational activities							
Instruction	\$ (3,223,375)	\$ 43,905,641	\$ 35,779,199	\$ 19,292,335	\$ 26,463,690	\$ 10,441,233	\$ 132,658,723
Public service	(46,580)	1,539,094	64,152	44,199	-	-	1,600,865
Academic support	1,582,542	4,702,922	6,741,025	2,208,134	8,808,132	3,559,840	27,602,595
Student services	11,671,171	14,879,863	8,898,116	9,134,645	9,487,761	5,635,357	59,706,913
Institutional support	56,438,666	16,633,421	20,142,639	9,097,009	11,101,478	5,440,945	118,854,158
Operation and maintenance of plant	11,167,606	9,687,850	8,751,365	5,081,505	7,217,365	6,083,641	47,989,332
Scholarships and fellowships	6,933,327	36,630,017	16,066,207	17,496,671	22,708,464	7,762,383	107,597,069
Total educational activities	84,523,357	127,978,808	96,442,703	62,354,498	85,786,890	38,923,399	496,009,655
Auxiliary enterprises	(63,032)	164,475	193,228	909,995	-	-	1,204,666
Depreciation expense - buildings	1,182,503	578,327	1,822,157	235,906	137,711	63,303	4,019,907
Depreciation expense - equipment	2,494,334	7,055,196	9,084,611	4,976,152	5,105,049	3,487,253	32,202,595
Total operating expenses	\$ 88,137,162	\$ 135,776,806	\$ 107,542,699	\$ 68,476,551	\$ 91,029,650	\$ 42,473,955	\$ 533,436,823

ALAMO COMMUNITY COLLEGE DISTRICT
San Antonio, Texas
Schedule of Non-Operating Revenues and Expenses by Location
For the Year Ended August 31, 2022
(Unaudited)

	DIST SVCS	SAC	SPC	PAC	NVC	NLC	TOTAL
NON-OPERATING REVENUES:							
State appropriations							
Education and general state support	\$ -	\$ 18,769,138	\$ 14,062,438	\$ 9,494,909	\$ 16,264,312	\$ 5,347,580	\$ 63,938,377
State group insurance	(3,434,832)	3,453,216	2,790,692	1,800,847	2,199,610	1,167,531	7,977,064
State retirement match	(3,865,778)	1,466,519	1,237,206	764,907	971,655	454,747	1,029,256
Ad valorem taxes							
Taxes for maintenance and operations	78,612,094	32,115,650	33,697,029	20,534,099	17,434,403	16,393,520	198,786,795
Taxes for maintenance notes	9,546,605	3,900,105	4,092,147	2,493,648	2,117,223	1,990,819	24,140,547
Taxes for debt service	20,724,105	8,466,485	8,883,376	5,413,300	4,596,143	4,321,740	52,405,149
Federal revenue, non-operating	1,748,220	56,478,355	50,840,303	26,983,859	39,359,900	13,949,797	189,360,434
State revenue, non-operating	-	1,612,508	739,074	724,665	1,265,077	437,259	4,778,583
Gifts	1,179,232	701,592	512,400	890,655	1,767	1,300	3,286,946
Investment (loss) income	(4,373,797)	69,296	11,519	5,431	32,194	7,318	(4,248,039)
Total non-operating revenues	100,135,849	127,032,864	116,866,184	69,106,320	84,242,284	44,071,611	541,455,112
NON-OPERATING EXPENSES:							
Interest on capital-related debt	(183,458)	(4,674,195)	(4,097,057)	(3,268,484)	(3,742,678)	(3,254,075)	(19,219,947)
Interest on maintenance tax notes	(17,091)	(435,453)	(381,685)	(304,495)	(348,671)	(303,152)	(1,790,547)
Gain (loss) on disposal of capital assets	3,690	(867)	-	-	(2,635)	-	188
Other non-operating expenses	27,644	-	-	-	-	-	27,644
Total non-operating expenses	(169,215)	(5,110,515)	(4,478,742)	(3,572,979)	(4,093,984)	(3,557,227)	(20,982,662)
Net non-operating revenues	\$ 99,966,634	\$ 121,922,349	\$ 112,387,442	\$ 65,533,341	\$ 80,148,300	\$ 40,514,384	\$ 520,472,450

ALAMO COMMUNITY COLLEGE DISTRICT
San Antonio, Texas
Schedule of Capital Assets by Asset Types
For the Year Ended August 31, 2022
(Unaudited)

	Balance 9/1/2021	Additions	Deletions	Balance 8/31/2022
<i>Land:</i>				
San Antonio College	\$ 12,692,403	\$ -	\$ -	\$ 12,692,403
St. Philip's College	6,183,345	-	-	6,183,345
Palo Alto College	6,727,257	-	-	6,727,257
Northwest Vista College	1,717,000	-	-	1,717,000
Northeast Lakeview College	4,953,478	-	-	4,953,478
North Central Campus	12,793,381	-	-	12,793,381
District offices	10,584,044	-	-	10,584,044
Total land	55,650,908	-	-	55,650,908
<i>Buildings and building improvements:</i>				
San Antonio College	259,223,007	19,690,930	-	278,913,937
St. Philip's College	259,470,533	38,238,364	-	297,708,897
Palo Alto College	135,473,666	3,758,596	-	139,232,262
Northwest Vista College	159,729,251	27,115,089	-	186,844,340
Northeast Lakeview College	118,549,329	39,161,135	-	157,710,464
North Central Campus	-	-	-	-
District offices	70,525,924	2,077,541	-	72,603,465
Total buildings and building improvements	1,002,971,710	130,041,655	-	1,133,013,365
<i>Other real estate improvements:</i>				
San Antonio College	26,032,626	-	-	26,032,626
St. Philip's College	31,451,048	-	-	31,451,048
Palo Alto College	21,581,603	-	-	21,581,603
Northwest Vista College	35,145,937	-	-	35,145,937
Northeast Lakeview College	16,530,899	-	-	16,530,899
North Central Campus	195,720	-	-	195,720
District offices	10,685,069	-	-	10,685,069
Total other real estate improvements	141,622,902	-	-	141,622,902
<i>Furniture, machinery and equipment:</i>				
San Antonio College	8,406,296	1,082,144	410,634	9,077,806
St. Philip's College	17,343,752	6,623,105	519,110	23,447,747
Palo Alto College	3,191,198	260,479	167,282	3,284,395
Northwest Vista College	2,260,857	47,010	14,358	2,293,509
Northeast Lakeview College	816,828	896,031	81,026	1,631,833
District offices	14,729,688	607,195	517,761	14,819,122
Total furniture, machinery and equipment	46,748,619	9,515,964	1,710,171	54,554,412
<i>Software:</i>				
San Antonio College	66,827	-	-	66,827
St. Philip's College	60,319	-	-	60,319
Palo Alto College	9,408	6,000	-	15,408
District-wide	3,049,275	72,599	-	3,121,874
Total software	3,185,829	78,599	-	3,264,428
<i>Library materials:</i>				
San Antonio College	5,649,838	-	-	5,649,838
St. Philip's College	4,545,662	-	1,577	4,544,085
Palo Alto College	3,689,968	-	9,843	3,680,125
Northwest Vista College	962,096	-	-	962,096
Northeast Lakeview College	995,063	-	4,038	991,025
Total library materials	15,842,627	-	15,458	15,827,169
<i>Works of art:</i>				
San Antonio College	247,239	8,895	-	256,134
St. Philip's College	119,250	306,500	-	425,750
Palo Alto College	18,971	-	-	18,971
Northwest Vista College	5,000	-	-	5,000
Northeast Lakeview College	-	125,000	-	125,000
District offices	-	30,000	-	30,000
Total works of art	390,460	470,395	-	860,855
<i>Construction in progress:</i>				
San Antonio College	26,077,200	28,820,809	16,272,179	38,625,830
St. Philip's College	44,325,771	16,622,531	27,578,178	33,370,124
Palo Alto College	19,508,274	25,923,715	1,069,593	44,362,396
Northwest Vista College	22,014,844	808,339	20,902,521	1,920,662
Northeast Lakeview College	22,289,550	228,023	22,289,549	228,024
North Central Campus	-	-	-	-
District offices	13,589,098	23,606,176	2,189,622	35,005,652
Total construction in progress	147,804,737	96,009,593	90,301,642	153,512,688
Grand total	\$ 1,414,217,792	\$ 236,116,206	\$ 92,027,271	\$ 1,558,306,727

ALAMO COMMUNITY COLLEGE DISTRICT
San Antonio, Texas
Schedule of Capital Assets by Location
For the Year Ended August 31, 2022
(Unaudited)

	Balance 9/1/2021	Additions	Deletions	Balance 8/31/2022
<i>San Antonio College:</i>				
Land	\$ 12,692,403	\$ -	\$ -	\$ 12,692,403
Buildings and building improvements	259,223,007	19,690,930	-	278,913,937
Other real estate improvements	26,032,626	-	-	26,032,626
Furniture, machinery and equipment	8,406,296	1,082,144	410,634	9,077,806
Software	66,827	-	-	66,827
Library materials	5,649,838	-	-	5,649,838
Works of art	247,239	8,895	-	256,134
Construction in progress	26,077,200	28,820,809	16,272,179	38,625,830
Total San Antonio College	338,395,436	49,602,778	16,682,813	371,315,401
<i>St. Philip's College:</i>				
Land	6,183,345	-	-	6,183,345
Buildings and building improvements	259,470,533	38,238,364	-	297,708,897
Other real estate improvements	31,451,048	-	-	31,451,048
Furniture, machinery and equipment	17,343,752	6,623,105	519,110	23,447,747
Software	60,319	-	-	60,319
Library materials	4,545,662	-	1,577	4,544,085
Works of art	119,250	306,500	-	425,750
Construction in progress	44,325,771	16,622,531	27,578,178	33,370,124
Total St. Philip's College	363,499,680	61,790,500	28,098,865	397,191,315
<i>Palo Alto College:</i>				
Land	6,727,257	-	-	6,727,257
Buildings and building improvements	135,473,666	3,758,596	-	139,232,262
Other real estate improvements	21,581,603	-	-	21,581,603
Furniture, machinery and equipment	3,191,198	260,479	167,282	3,284,395
Software	9,408	6,000	-	15,408
Library materials	3,689,968	-	9,843	3,680,125
Works of art	18,971	-	-	18,971
Construction in progress	19,508,274	25,923,715	1,069,593	44,362,396
Total Palo Alto College	190,200,345	29,948,790	1,246,718	218,902,417
<i>Northwest Vista College:</i>				
Land	1,717,000	-	-	1,717,000
Buildings and building improvements	159,729,251	27,115,089	-	186,844,340
Other real estate improvements	35,145,937	-	-	35,145,937
Furniture, machinery and equipment	2,260,857	47,010	14,358	2,293,509
Library materials	962,096	-	-	962,096
Works of art	5,000	-	-	5,000
Construction in progress	22,014,844	808,339	20,902,521	1,920,662
Total Northwest Vista College	221,834,985	27,970,438	20,916,879	228,888,544
<i>Northeast Lakeview College:</i>				
Land	4,953,478	-	-	4,953,478
Buildings and building improvements	118,549,329	39,161,135	-	157,710,464
Other real estate improvements	16,530,899	-	-	16,530,899
Furniture, machinery and equipment	816,828	896,031	81,026	1,631,833
Library materials	995,063	-	4,038	991,025
Works of art	-	125,000	-	125,000
Construction in progress	22,289,550	228,023	22,289,549	228,024
Total Northeast Lakeview College	164,135,147	40,410,189	22,374,613	182,170,723
<i>North Central Campus:</i>				
Land	12,793,381	-	-	12,793,381
Buildings and building improvements	-	-	-	-
Other real estate improvements	195,720	-	-	195,720
Furniture, machinery and equipment	-	-	-	-
Construction in progress	-	-	-	-
Total North Central Campus	12,989,101	-	-	12,989,101
<i>District offices:</i>				
Land	10,584,044	-	-	10,584,044
Buildings and building improvements	70,525,924	2,077,541	-	72,603,465
Other real estate improvements	10,685,069	-	-	10,685,069
Furniture, machinery and equipment	14,729,688	607,195	517,761	14,819,122
Software	3,049,275	72,599	-	3,121,874
Works of art	-	30,000	-	30,000
Construction in progress	13,589,098	23,606,176	2,189,622	35,005,652
Total District offices	123,163,098	26,393,511	2,707,383	146,849,226
Grand total	\$ 1,414,217,792	\$ 236,116,206	\$ 92,027,271	\$ 1,558,306,727



**Statistical Section
(Unaudited)**



ALAMO COMMUNITY COLLEGE DISTRICT

Statistical Section Introduction

This section of the Alamo Community College District Annual Comprehensive Financial Report presents detailed information as a context for understanding what the information in the financial statements, note disclosures and required supplementary information provides about the District's overall financial health.

Contents

Financial Trends

These schedules contain trend information to help the reader understand how the District's financial performance and well-being have changed over time.

Revenue Capacity

These schedules contain information to help the reader assess the District's most significant local revenue sources – tuition and fees, state appropriations and ad valorem taxes.

Debt Capacity

These schedules present information to help the reader assess the affordability of the District's current levels of outstanding debt and the District's ability to issue additional debt in the future.

Demographic and Economic Information

These schedules offer demographic and economic indicators to help the reader understand the environment within which the District's financial activities take place.

Operating Information

These schedules contain service and infrastructure data to help the reader understand how the information in the District's financial report relates to the services the District provides and the activities it performs.



ALAMO COMMUNITY COLLEGE DISTRICT

Statistical Supplement 1 Net Position by Component Last Ten Fiscal Years (Unaudited) (in thousands)

	For the Years Ended August 31,									
	2022	2021	2020	2019	2018	2017	2016	2015	2014	2013
Net investment in capital assets	\$ 423,582	\$ 372,565	\$ 335,842	\$ 318,710	\$ 275,577	\$ 253,835	\$ 210,275	\$ 188,810	\$ 180,647	\$ 170,255
Restricted - expendable	52,292	46,230	36,103	20,298	19,840	10,545	24,591	24,241	18,633	16,410
Unrestricted	(86,294)	(113,268)	(145,335)	(155,975)	(158,554)	30,309	29,847	26,030	86,223	101,383
Total	389,580	305,527	226,610	183,032	136,863	294,689	264,713	239,081	285,503	288,048
Net position, beginning of year ^{1,2,3,4}	305,527	226,610	191,164	136,863	294,689	264,713	239,081	230,602	288,048	278,618
Increase (decrease) in net position	\$ 84,053	\$ 78,916	\$ 35,446	\$ 46,170	\$ 27,024	\$ 29,976	\$ 25,632	\$ 8,479	\$ (2,545)	\$ 9,430

¹In fiscal year 2022, net position as of the beginning of the year was restated (reduced) by \$24,827 for the cumulative effect of applying GASB Statement No. 87.

²In fiscal year 2020, net position as of the beginning of the year was restated (increased) by \$8.1 million due to the effects of reclassifying state appropriations for construction as nonexchange transactions.

³In fiscal year 2018, net position as of the beginning of the year was restated (reduced) by \$184.9 million for the cumulative effect of applying GASB Statement No. 75.

⁴In fiscal year 2015, net position as of the beginning of the year was restated (reduced) by \$54.9 million for the cumulative effect of applying GASB Statement No. 68, as amended by GASB Statement No. 71.

ALAMO COMMUNITY COLLEGE DISTRICT

Statistical Supplement 2 Revenues by Source Last Ten Fiscal Years (Unaudited) (in thousands)

	For the Years Ended August 31,																													
	2022*		2021		2020		2019		2018		2017		2016		2015		2014		2013											
OPERATING REVENUES:																														
Tuition and fees (net of discounts)	\$	48,439	7.6%	\$	49,730	8.7%	\$	53,796	10.2%	\$	56,683	11.2%	\$	54,868	11.3%	\$	54,367	11.7%	\$	57,456	12.9%	\$	58,190	13.8%	\$	58,801	14.3%	\$	64,091	15.5%
Governmental grants and contracts																														
Federal grants and contracts		22,242	3.5%		28,455	5.0%		19,347	3.7%		18,163	3.6%		17,182	3.5%		23,876	5.1%		20,369	4.6%		11,778	2.8%		12,766	3.1%		19,139	4.6%
State grants and contracts		2,370	0.4%		905	0.2%		1,118	0.2%		1,426	0.3%		445	0.1%		1,722	0.4%		1,920	0.4%		3,948	0.9%		4,066	1.0%		3,319	0.8%
Local grants and contracts		9,478	1.5%		5,504	1.0%		2,161	0.4%		1,555	0.3%		1,869	0.4%		4,490	1.0%		1,945	0.4%		1,297	0.3%		1,446	0.4%		1,954	0.5%
Non-governmental grants and contracts		1,424	0.2%		1,054	0.2%		995	0.2%		475	0.1%		556	0.1%		369	0.1%		585	0.1%		413	0.1%		540	0.1%		369	0.1%
Auxiliary enterprises		2,757	0.4%		2,112	0.4%		3,601	0.7%		5,114	1.0%		5,251	1.1%		4,932	1.1%		5,128	1.2%		4,929	1.2%		5,137	1.2%		4,064	1.0%
Other operating revenue		6,071	1.0%		5,519	1.0%		5,515	1.0%		6,441	1.3%		5,881	1.2%		4,177	0.9%		3,516	0.8%		3,404	0.8%		2,830	0.7%		2,993	0.7%
Total operating revenues		92,781	14.6%		93,279	16.5%		86,533	16.4%		89,858	17.8%		86,052	17.7%		93,933	20.3%		90,919	20.4%		83,959	19.9%		85,586	20.8%		95,929	23.2%
NON-OPERATING REVENUES:																														
State appropriations		72,945	11.5%		80,008	14.0%		83,980	16.0%		76,754	15.2%		83,918	17.3%		80,366	17.3%		77,486	17.4%		77,541	18.4%		77,020	18.7%		75,998	18.4%
Ad valorem taxes		275,332	43.4%		261,201	45.3%		247,058	46.9%		231,936	45.8%		216,735	44.8%		205,701	44.0%		188,253	42.3%		167,806	39.9%		157,721	38.3%		148,974	36.0%
Federal revenue, non-operating		189,360	29.9%		133,438	23.3%		99,459	18.9%		93,921	18.6%		86,812	17.9%		78,850	16.9%		79,919	18.0%		82,691	19.6%		84,282	20.5%		87,421	21.1%
State revenue, non-operating		4,779	0.8%		3,867	0.7%		3,878	0.7%		3,610	0.7%		4,178	0.9%		4,071	0.9%		4,272	1.0%		7,063	1.7%		4,392	1.1%		3,634	0.9%
Gifts		3,287	0.5%		316	0.1%		308	0.1%		406	0.1%		250	0.1%		859	0.2%		2,602	0.6%		1,342	0.3%		1,658	0.4%		1,426	0.3%
Investment income, non-operating		(4,248)	-0.7%		662	0.1%		5,225	1.0%		9,033	1.8%		6,148	1.3%		1,739	0.4%		1,168	0.3%		775	0.2%		1,027	0.2%		222	0.1%
Total non-operating revenues		541,455	85.4%		479,492	83.5%		439,908	83.6%		415,660	82.2%		398,041	82.3%		371,586	79.7%		353,700	79.6%		337,218	80.1%		326,100	79.2%		317,675	76.8%
Total revenues	\$	634,236	100.0%	\$	572,771	100.0%	\$	526,442	100.0%	\$	505,518	100.0%	\$	484,093	100.0%	\$	465,519	100.0%	\$	444,619	100.0%	\$	421,177	100.0%	\$	411,686	100.0%	\$	413,604	100.0%

*Due to the implementation of GASB 87, certain FY2021 balances have been restated

ALAMO COMMUNITY COLLEGE DISTRICT

Statistical Supplement 3 Program Expenses by Function Last Ten Fiscal Years (Unaudited) (in thousands)

For the Years Ended August 31,																					
2022		2021*		2020		2019		2018		2017		2016		2015		2014		2013			
\$ 132,657	23.9%	\$ 140,251	27.8%	\$ 146,595	29.6%	\$ 137,204	29.9%	\$ 138,430	30.3%	\$ 132,779	30.5%	\$ 125,546	30.0%	\$ 125,728	30.5%	\$ 125,882	30.4%	\$ 124,406	30.8%		
1,601	0.3%	1,427	0.3%	1,707	0.3%	1,515	0.3%	1,400	0.3%	1,289	0.3%	856	0.2%	1,316	0.3%	1,638	0.4%	330	0.1%		
27,603	5.0%	28,152	5.6%	30,810	6.2%	29,665	6.4%	27,326	6.0%	27,148	6.2%	24,846	5.9%	25,110	6.1%	24,662	6.0%	25,069	6.2%		
59,707	10.8%	58,280	11.6%	61,570	12.4%	54,945	12.0%	50,931	11.1%	48,520	11.1%	45,707	10.9%	42,971	10.4%	36,774	8.9%	32,083	7.9%		
118,854	21.4%	101,071	20.1%	80,543	16.3%	78,660	17.1%	79,247	17.3%	73,426	16.9%	69,972	16.7%	65,195	15.8%	65,231	15.7%	63,871	15.8%		
47,989	8.7%	46,120	9.2%	52,741	10.6%	40,758	8.9%	45,572	10.0%	41,066	9.4%	38,294	9.1%	36,124	8.8%	36,790	8.9%	36,178	9.0%		
107,597	19.4%	73,405	14.6%	59,182	11.9%	56,825	12.4%	55,135	12.1%	54,612	12.5%	53,517	12.8%	57,362	13.9%	58,905	14.2%	58,358	14.4%		
1,205	0.2%	1,346	0.3%	1,677	0.3%	1,640	0.4%	1,930	0.4%	1,743	0.4%	1,757	0.4%	1,722	0.4%	1,672	0.4%	1,531	0.4%		
36,223	6.5%	34,414	6.8%	33,538	6.8%	32,380	7.0%	32,017	7.0%	31,676	7.3%	32,007	7.6%	31,518	7.6%	32,152	7.8%	29,850	7.4%		
533,436	96.2%	484,466	96.3%	468,363	94.5%	433,593	94.4%	431,988	94.5%	412,259	94.6%	392,502	93.6%	387,046	93.8%	383,706	92.7%	371,676	92.0%		
21,011	3.8%	20,269	4.0%	17,790	3.6%	22,482	4.9%	22,314	4.9%	20,441	4.7%	20,071	4.8%	23,368	5.7%	25,062	6.1%	26,538	6.6%		
(28)	0.0%	1,572	0.2%	387	0.1%	3,821	0.8%	2,758	0.6%	2,609	0.6%	6,370	1.5%	2,216	0.5%	5,319	1.2%	5,612	1.3%		
-	0.0%	(2,328)	-0.5%	8,914	1.8%	(548)	-0.1%	9	0.0%	233	0.1%	45	0.1%	68	0.0%	144	0.0%	348	0.1%		
20,983	3.8%	19,513	3.7%	27,091	5.5%	25,755	5.6%	25,081	5.5%	23,283	5.4%	26,486	6.4%	25,652	6.2%	30,525	7.3%	32,498	8.0%		
\$ 554,419	100.0%	\$ 503,979	100.0%	\$ 495,454	100.0%	\$ 459,348	100.0%	\$ 457,069	100.0%	\$ 435,542	100.0%	\$ 418,988	100.0%	\$ 412,698	100.0%	\$ 414,231	100.0%	\$ 404,174	100.0%		

*Due to the implementation of GASB 87, certain FY2021 balances have been restated

ALAMO COMMUNITY COLLEGE DISTRICT

Statistical Supplement 4 Tuition and Fees Last Ten Academic Years (Unaudited)

Resident: Fees based on 12 Semester Credit Hours (SCH)

Academic Year (Fall)	In-District Tuition*	Out-of-District Tuition*	Student Activity Fees	Student Support Service Fee	Campus Access Fee	Cost for 12 SCH In-District	Cost for 12 SCH Out-of-District	Increase from Prior Year In-District	Increase from Prior Year Out-of-District
Fall 2021	\$ 99.00	\$ 215.00	\$ 36.00	\$ 25.00	\$ -	\$ 1,249.00	\$ 2,641.00	0.00%	0.00%
Fall 2020	99.00	215.00	36.00	-	25.00	1,249.00	2,641.00	0.00%	0.00%
Fall 2019	99.00	215.00	36.00	-	25.00	1,249.00	2,641.00	14.27%	6.28%
Fall 2018	86.00	202.00	36.00	-	25.00	1,093.00	2,485.00	2.25%	0.98%
Fall 2017	86.00	202.00	12.00	-	25.00	1,069.00	2,461.00	17.47%	4.10%
Fall 2016	73.00	194.00	12.00	-	25.00	910.00	2,364.00	4.84%	4.93%
Fall 2015	69.00	185.00	12.00	-	25.00	868.00	2,253.00	0.00%	0.00%
Fall 2014	69.00	185.00	12.00	-	25.00	868.00	2,253.00	0.00%	0.00%
Fall 2013	69.00	185.00	12.00	-	25.00	868.00	2,253.00	2.97%	1.12%
Fall 2012	69.00	185.00	12.00	-	-	843.00	2,228.00	2.93%	0.00%

Non-Resident: Fees based on 12 Semester Credit Hours (SCH)

Academic Year (Fall)	Non-Resident Tuition Out-of-State*	Student Activity Fees	Student Support Service Fee	Campus Access Fee	Cost for 12 SCH Out-of-State	Increase from Prior Year Out-of-State
Fall 2021	\$ 466.00	\$ 36.00	\$ 25.00	\$ -	\$ 5,653.00	0.00%
Fall 2020	466.00	36.00	-	25.00	5,653.00	0.00%
Fall 2019	466.00	36.00	-	25.00	5,653.00	2.84%
Fall 2018	453.00	36.00	-	25.00	5,497.00	0.44%
Fall 2017	453.00	12.00	-	25.00	5,473.00	20.44%
Fall 2016	376.00	12.00	-	25.00	4,544.00	4.97%
Fall 2015	358.00	12.00	-	25.00	4,329.00	0.00%
Fall 2014	358.00	12.00	-	25.00	4,329.00	0.00%
Fall 2013	358.00	12.00	-	25.00	4,329.00	0.58%
Fall 2012	358.00	12.00	-	-	4,304.00	51.82%

*Between the Fall of 2012 and the Fall of 2016, tuition was charged at a variable rate dependent on the number of hours taken by the student during the semester.

ALAMO COMMUNITY COLLEGE DISTRICT

Statistical Supplement 5 Assessed Value and Taxable Assessed Value of Property Last Ten Fiscal Years (Unaudited)

Fiscal Year	Assessed Valuation of Property*	Less: Exemptions	Taxable Assessed Value (TAV)	Ratio of Taxable Assessed Value to Assessed Value	Maintenance & Operations	Debt Service	Total
2021-22	\$ 216,980,124,090	\$ 23,533,952,987	\$ 193,446,171,103	89.15%	0.10776	0.04139	0.14915
2020-21	204,965,384,000	21,647,671,167	183,317,712,833	89.44%	0.10776	0.04139	0.14915
2019-20	190,799,155,922	17,283,809,209	173,515,346,713	90.94%	0.10776	0.04139	0.14915
2018-19	178,664,455,752	16,200,271,693	162,464,184,059	90.93%	0.10776	0.04139	0.14915
2017-18	166,595,034,165	14,761,694,685	151,833,339,480	91.14%	0.10776	0.04139	0.14915
2016-17	155,381,589,446	13,268,330,107	142,113,259,339	91.46%	0.10776	0.04139	0.14915
2015-16	141,897,318,235	12,277,254,224	129,620,064,011	91.35%	0.10530	0.04385	0.14915
2014-15	126,187,727,254	11,432,857,776	114,754,869,478	90.94%	0.10640	0.04275	0.14915
2013-14	117,537,576,763	10,595,670,602	106,941,906,161	90.99%	0.10440	0.04475	0.14915
2012-13	111,855,649,838	10,294,806,815	101,560,843,023	90.80%	0.10440	0.04475	0.14915

Source: Bexar County Appraisal District, most recent Certified Supplement for the relevant Tax Year, ARB Approved.

*The Assessed Valuation is presented net of Tax Incremental Financings. See Note 19 for additional information.

ALAMO COMMUNITY COLLEGE DISTRICT

Statistical Supplement 6a General Appropriations Act Before Contact Hour Adjustments¹ Last Ten Fiscal Years (Unaudited)

Appropriation Funding Elements	For the years ended August 31,									
	2022*	2021*	2020*	2019*	2018*	2017*	2016*	2015*	2014*	2013
State Appropriation Contact Hour Funding (CH)	\$ 51,200,312	\$52,933,963	\$52,933,963	\$52,031,745	\$52,031,745	\$52,680,089	\$52,680,089	\$56,125,968	\$56,125,968	\$63,625,883
State Appropriation Student Success Points (SSP)	12,057,659	9,160,109	9,160,109	7,194,360	7,194,360	6,653,202	6,653,202	6,814,491	6,814,491	-
State Appropriation Core Operations (CO)	680,406	680,406	680,406	680,406	680,406	500,000	500,000	500,000	500,000	-
State Appropriation Bachelor of Applied Technology (BAT)	-	-	-	-	-	-	-	-	-	-
State Appropriation Non-Formula Items	3,855,480	4,058,400	4,058,400	4,058,400	4,058,400	4,450,000	4,450,000	-	-	-
Total	\$ 67,793,857	\$66,832,878	\$66,832,878	\$63,964,911	\$63,964,911	\$64,283,291	\$64,283,291	\$63,440,459	\$63,440,459	\$63,625,883

¹ General Appropriations Act, HB 1, 86th Texas Legislature, Section 1 (page III-206) - Informational Listing of Appropriated Funds

* Formula funding methodology changed in fiscal year 2014

Source: THECB - Ten Pay Schedule

ALAMO COMMUNITY COLLEGE DISTRICT

Statistical Supplement 6b State Appropriation Per FTSE Last Ten Fiscal Years (Unaudited)

Fiscal Year Ended	State Appropriation (unrestricted) per Schedule C	FTSE ¹	State Appropriation per FTSE
2022*	\$ 63,938,377	31,060	\$ 2,059
2021*	62,810,640	33,147	1,895
2020*	62,513,470	36,714	1,703
2019*	59,906,511	35,415	1,692
2018*	59,907,851	34,724	1,725
2017*	59,928,821	34,953	1,715
2016*	59,833,294	35,771	1,673
2015*	63,440,469	35,586	1,783
2014*	63,440,918	36,031	1,761
2013	63,625,883	36,849	1,727

¹ Full time student equivalent (FTSE) is calculated using semester credit hours (SCH) divided by 30 plus non-semester (continuing education) hours divided by 900.

* Formula funding methodology changed in fiscal year 2014

Source: CBM004 and CBM00C

ALAMO COMMUNITY COLLEGE DISTRICT

Statistical Supplement 6c State Appropriation Per Funded Contact Hour¹ Last Ten Fiscal Years (Unaudited)

Fiscal Year Ended	CH - State Appropriation (unrestricted) ²	Academic Contact Hours	Technical Contact Hours	Continuing Education Contact Hours	Total Funded Contact Hours	Appropriation per Funded Contact Hour
2022*	\$ 51,200,312	13,586,840	3,323,578	248,640	17,159,058	2.98
2021*	52,933,963	14,686,392	3,301,655	192,137	18,180,184	2.91
2020*	52,933,963	16,405,776	3,695,214	239,714	20,340,704	2.60
2019*	52,031,745	15,912,216	3,503,216	340,512	19,755,944	2.63
2018*	52,031,745	16,291,384	3,397,264	376,509	20,065,157	2.59
2017*	52,680,089	16,073,080	3,655,173	384,757	20,113,010	2.62
2016*	52,680,089	16,189,360	3,701,027	386,595	20,276,982	2.60
2015*	56,125,968	15,932,152	4,008,405	510,549	20,451,106	2.74
2014*	56,125,968	16,338,384	4,126,465	592,161	21,057,010	2.67
2013	63,625,883	16,850,656	4,345,555	641,331	21,837,542	2.91

¹ Contact hours (CH) for Academic, Technical and Continuing Education include the Fall, Spring and Summer semesters of the respective fiscal year.

² State Funded Contact Hour Appropriation as presented in Schedule 6a

* Formula funding methodology changed in fiscal year 2014

Source: CBM004 and CBM00C

ALAMO COMMUNITY COLLEGE DISTRICT

Statistical Supplement 6d State Appropriation Per Student Success Point - Annualized Last Nine Fiscal Years¹ (Unaudited)

Fiscal Year Ended ¹	SSP - State Appropriation (Unrestricted) ²	3-Year Average Student Success Points ³	Appropriation per Student Success Point
2022	\$ 12,057,659	97,276	\$ 123.95
2021	9,160,109	90,453	101.27
2020	9,160,109	90,453	101.27
2019	7,194,360	83,871	85.78
2018	7,194,360	83,871	85.78
2017	6,653,202	77,101	86.29
2016	6,653,202	77,101	86.29
2015	6,814,491	73,621	92.56
2014	6,814,491	73,621	92.56

¹The formula funding methodology was changed in fiscal year 2014 to include appropriations based on student success points. As such, appropriations per student success point are not applicable for fiscal years prior to 2014. Schedule is intended to include 10 years, additional years will be presented as they become available.

²State Funded student success point appropriation as presented in Schedule 6a

³Source: THECB - Ten Pay Schedule

ALAMO COMMUNITY COLLEGE DISTRICT

Statistical Supplement 6e Student Success Points (SSP) Last Ten Fiscal Years¹ (Unaudited)

	For the years ended August 31,									
Success Point Elements¹	2021*	2020*	2019*	2018*	2017*	2016*	2015*	2014*	2013	2012
Math Readiness	2,907	3,712	2,934	3,143	2,837	2,742	2,006	2,039	3,778	976
Read Readiness	1,522	1,599	1,437	1,553	1,531	1,482	1,097	1,231	2,565	881
Write Readiness	1,229	637	1,028	1,137	1,298	1,253	981	1,111	2,094	756
Students Who Pass FCL Math Course	9,567	11,594	9,681	9,367	9,406	9,927	9,909	9,588	8,620	9,055
Students Who Pass FCL Read Course	5,437	5,721	5,237	5,435	5,570	5,305	5,361	5,584	5,515	6,475
Students Who Pass FCL Write Course	5,397	5,719	5,470	5,410	5,444	5,336	5,254	5,209	5,128	6,626
Students Who Complete 15 SCH	17,129	17,986	17,301	17,910	16,721	16,756	15,616	16,164	15,051	15,384
Students Who Complete 30 SCH	10,872	11,578	11,436	11,286	10,835	10,495	10,033	10,180	9,908	9,539
Student Transfers to a 4-Yr Inst	12,170	12,576	13,698	12,310	12,176	12,024	11,504	11,256	11,072	11,184
Degrees, CCCs, or Certs (Undup)	21,224	21,436	20,102	20,658	21,812	21,202	17,530	13,576	11,548	9,840
Degrees or Certs in Critical Fields	3,002	2,144	2,914	2,637	3,022	3,348	3,476	3,049	3,110	3,166
Annual Success Points - Total	90,455	94,702	91,238	90,846	90,652	89,870	82,767	78,987	78,389	73,882

¹These are annual weighted SSP, not 3-year rolling averages.

* Formula funding methodology changed in Fiscal Year 2014

Source: THECB

ALAMO COMMUNITY COLLEGE DISTRICT

Statistical Supplement 7 Principal Taxpayers Last Ten Fiscal Years (Unaudited)

Taxable Assessed Value (TAV) (\$000 omitted)										
Taxpayer	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Microsoft Corporation	\$ 1,742,381	\$ 1,410,698	\$ 1,218,175	\$ 906,691	\$ 763,981	\$ 587,517	\$ 438,070	\$ 273,326	\$ 322,193	\$ 340,011
HEB Grocery Company LP	1,729,339	1,610,697	1,454,000	1,432,683	1,415,595	1,355,150	1,265,838	1,119,370	1,090,006	1,025,290
Methodist Healthcare Systems SA LTD LLP	762,910	795,870	822,952	779,753	714,781	666,134	616,182	573,090	540,523	532,699
Toyota Motor Mfg Texas Inc.	661,477	563,693	549,276	557,232	516,943	582,068	558,664	560,473	554,647	523,666
Wal-Mart Stores, Inc.	639,272	656,287	700,443	750,514	687,965	679,929	614,127	552,930	512,390	400,886
VHS San Antonio Partners LP	497,176	495,947	521,593	536,674	509,095	520,866	514,599	501,719	469,526	359,878
USAA	355,010	370,431	368,267	332,200	390,986	409,527	361,960	313,438	309,922	323,095
La Cantera Specialty Retail LTD Partnership	329,651	352,702	351,191	-	359,482	354,890	343,303	272,081	228,526	221,968
Southwestern Bell Telephone	308,179	330,259	369,022	343,011	342,872	352,861	325,075	337,247	351,030	391,280
Frankel Family Trust	307,396	307,022	-	313,777	-	-	-	-	-	-
Halliburton Energy Services, Inc.	-	-	342,259	-	292,246	317,326	413,029	309,888	-	-
Well Services, a division of Schlumberger	-	-	-	355,025	-	-	-	-	-	-
SA Real Estate LLLP	-	-	-	-	-	-	-	-	220,992	224,013
Total	\$ 7,332,791	\$ 6,893,607	\$ 6,697,178	\$ 6,307,560	\$ 5,993,946	\$ 5,826,268	\$ 5,450,847	\$ 4,813,562	\$ 4,599,755	\$ 4,342,786
Total Taxable Assessed Value	\$ 193,446,171	\$ 183,317,713	\$ 173,515,347	\$ 162,464,184	\$ 151,833,339	\$ 142,113,259	\$ 129,620,064	\$ 114,754,869	\$ 106,941,906	\$ 101,560,843
% of Total Taxable Assessed Value (TAV)										
Taxpayer	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Microsoft Corporation	0.90%	0.77%	0.70%	0.56%	0.50%	0.41%	0.34%	0.24%	0.30%	0.33%
HEB Grocery Company LP	0.89%	0.88%	0.84%	0.88%	0.93%	0.95%	0.98%	0.98%	1.02%	1.01%
Methodist Healthcare Systems SA LTD LLP	0.39%	0.43%	0.47%	0.48%	0.47%	0.47%	0.48%	0.50%	0.51%	0.52%
Toyota Motor Mfg Texas Inc.	0.34%	0.31%	0.32%	0.34%	0.34%	0.41%	0.43%	0.49%	0.52%	0.52%
Wal-Mart Stores, Inc.	0.33%	0.36%	0.40%	0.46%	0.45%	0.48%	0.47%	0.48%	0.48%	0.39%
VHS San Antonio Partners LP	0.26%	0.27%	0.30%	0.33%	0.34%	0.37%	0.40%	0.44%	0.44%	0.35%
USAA	0.18%	0.20%	0.21%	0.20%	0.26%	0.29%	0.28%	0.27%	0.29%	0.32%
La Cantera Specialty Retail LTD Partnership	0.17%	0.19%	0.20%	0.00%	0.24%	0.25%	0.26%	0.24%	0.21%	0.22%
Southwestern Bell Telephone	0.16%	0.18%	0.21%	0.21%	0.23%	0.25%	0.25%	0.29%	0.33%	0.39%
Frankel Family Trust	0.16%	0.17%	0.00%	0.19%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Halliburton Energy Services, Inc.	0.00%	0.00%	0.20%	0.00%	0.19%	0.22%	0.32%	0.27%	0.00%	0.00%
Well Services, a division of Schlumberger	0.00%	0.00%	0.00%	0.22%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
SA Real Estate LLLP	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.21%	0.22%
Total	3.78%	3.75%	3.85%	3.87%	3.95%	4.10%	4.21%	4.20%	4.31%	4.27%

Source: Bexar County Appraisal District

Total taxable assessed value is from most recent ARB approved certified supplement as of year-end.

Fiscal year corresponds to prior tax year and is shown net of exemptions and tax increment financings.

ALAMO COMMUNITY COLLEGE DISTRICT

Statistical Supplement 8 Property Tax Levies and Collections Last Ten Fiscal Years (Unaudited)

Fiscal Year Ended Aug 31	Original Year Levy	Cumulative Levy Adjustments	Adjusted Tax Levy ⁽¹⁾	Collections Year of Original Levy	Collection Percentage Original Levy	Prior Collections of Prior Levies ⁽²⁾	Current Year Collections of Prior Levies	Total Collections	Cumulative Collections of Adjusted Levy
2022	\$ 274,877,046	\$ (217,011)	\$ 274,660,035	\$ 270,971,862	98.58%	\$ -	\$ -	\$ 270,971,862	98.66%
2021	254,322,861	5,883,102	260,205,963	257,891,551	101.40%	-	758,266	258,649,816	99.40%
2020	250,822,929	(4,637,873)	246,185,056	244,600,809	97.52%	324,398	260,929	245,186,136	99.59%
2019	235,123,523	(4,149,449)	230,974,074	229,767,442	97.72%	228,699	256,835	230,252,975	99.69%
2018	220,999,630	(4,533,888)	216,465,742	215,596,460	97.56%	238,784	94,241	215,929,484	99.75%
2017	206,482,168	(3,633,061)	202,849,106	202,675,506	98.16%	(303,298)	52,905	202,425,113	99.79%
2016	189,391,239	(2,822,870)	186,568,370	185,543,626	97.97%	636,692	33,677	186,213,995	99.81%
2015	168,691,852	(2,432,888)	166,258,964	165,010,702	97.82%	918,063	26,459	165,955,224	99.82%
2014	157,087,439	(1,686,453)	155,400,986	154,114,745	98.11%	997,848	23,416	155,136,008	99.83%
2013	148,541,205	(1,274,705)	147,266,500	145,758,928	98.13%	1,244,556	19,100	147,022,584	99.83%

Source: Bexar County Tax Assessor-Collector

(1) As of August 31st of the current reporting year

(2) Represents cumulative collections of prior years not collected in the current year or the year of the tax levy (roll-forward balances from prior year)

All information is property tax levy only - does not include penalties and interest as reported in notes to the financial statements

ALAMO COMMUNITY COLLEGE DISTRICT

Statistical Supplement 9 Ratios of Outstanding Debt Last Ten Fiscal Years (Unaudited)

	For the Years Ended August 31, (in thousands*)									
	2022	2021	2020	2019	2018	2017	2016	2015	2014	2013
General Bonded Debt										
General obligation bonds	\$ 572,059	\$ 602,038	\$ 392,684	\$ 436,684	\$ 474,683	\$ 341,042	\$ 363,361	\$ 374,652	\$ 384,644	\$ 394,187
Tax notes	32,453	56,622	97,466	55,234	62,680	69,820	85,888	109,816	125,261	138,976
Net general bonded debt	\$ 604,512	\$ 658,660	\$ 490,150	\$ 491,918	\$ 537,363	\$ 410,862	\$ 449,249	\$ 484,468	\$ 509,905	\$ 533,163
Other Debt										
Revenue bonds	\$ 69,841	\$ 76,674	\$ 85,167	\$ 103,667	\$ 109,802	\$ 115,398	\$ 64,894	\$ 69,894	\$ 74,829	\$ 80,163
Notes payable	3,503	4,684	9,693	12,402	13,853	15,157	16,504	15,923	17,162	12,727
Total Outstanding Debt	\$ 677,856	\$ 740,018	\$ 585,010	\$ 607,987	\$ 661,018	\$ 541,417	\$ 530,647	\$ 570,285	\$ 601,896	\$ 626,053
Figures for Debt Ratios:										
Bexar County population ¹	2,068,234	2,038,779	2,006,193	1,997,417	1,979,294	1,952,946	1,918,444	1,890,984	1,846,354	1,813,421
Full-Time Student Equivalent (FTSE) ²	31,060	33,147	36,714	35,415	34,724	34,953	35,771	35,586	36,031	36,849
Taxable assessed value (TAV) ³	\$ 193,446,171	\$ 183,317,713	\$ 173,515,347	\$ 162,464,184	\$ 151,833,339	\$ 142,113,259	\$ 129,620,064	\$ 114,703,126	\$ 106,941,906	\$ 101,560,843
General Bonded Debt Ratios										
Per capita	\$ 292.28	\$ 323.07	\$ 244.32	\$ 246.28	\$ 271.49	\$ 210.38	\$ 234.17	\$ 256.20	\$ 276.17	\$ 294.01
Per FTSE	19,463	19,871	13,350	13,890	15,475	11,755	12,559	13,614	14,152	14,469
As a percentage of TAV	0.31%	0.36%	0.28%	0.30%	0.35%	0.29%	0.35%	0.42%	0.48%	0.52%
Total Outstanding Debt Ratios										
Per capita	\$ 327.75	\$ 362.97	\$ 291.60	\$ 304.39	\$ 333.97	\$ 277.23	\$ 276.60	\$ 301.58	\$ 325.99	\$ 345.23
Per FTSE	21,824	22,325	15,934	17,167	19,036	15,490	14,835	16,026	16,705	16,990
As a percentage of TAV	0.35%	0.40%	0.34%	0.37%	0.44%	0.38%	0.41%	0.50%	0.56%	0.62%

Notes/Sources:

*Except for figures for debt ratios

Bonds outstanding are adjusted by premium or discount.

¹Population obtained from Texas Demographic Center (2012-2020). 2021-2022 population estimate obtained from World Population Review.

²FTSE obtained from THECB (funded only) and is calculated using Semester Credit hours divided by 30 plus non-semester (continuing education) hours divided by 900.

³TAV obtained from most recent ARB Approved Certified Supplement (Bexar Appraisal District) and is shown net of exemptions and tax increment financings.

ALAMO COMMUNITY COLLEGE DISTRICT

Statistical Supplement 10 Legal Debt Margin Information Last Ten Fiscal Years (Unaudited) (dollars in thousands)

General Obligation Bonds

For the Year Ended August 31,	Net Taxable Assessed Value ¹	Elected Tax Levy Limit for Debt Service	Less: Funds Restricted for Repayment of General Obligation Bonds	Total Net General Obligation Debt	Current Year Debt Service Requirements	Excess of Elected Limit for Debt Service over Current Requirements	Net Current Requirements ² as a % of Elected Limit
2022	\$ 193,446,171	\$ 275,158	\$ 17,273	\$ 257,885	\$ 41,461	\$ 216,424	8.79%
2021	183,317,713	260,751	6,375	254,376	30,149	224,227	9.12%
2020	173,515,347	246,808	9,823	236,985	30,773	206,212	8.49%
2019	162,464,184	231,089	9,595	221,494	54,828	166,666	19.57%
2018	151,833,339	215,968	8,032	207,936	28,857	179,079	9.64%
2017	142,113,259	202,142	2,058	200,084	37,250	162,834	17.41%
2016	129,620,064	186,134	9,245	176,889	25,000	151,889	8.46%
2015	114,754,869	167,083	6,444	160,639	26,920	133,719	12.25%
2014	106,941,906	155,707	5,808	149,899	26,913	122,986	13.55%
2013	101,560,843	155,517	5,788	149,729	26,911	122,818	13.58%

Note: By local referendum held on September 30, 1952, the District is limited to a total tax rate not to exceed \$0.25 per \$100 taxable assessed valuation for maintenance and operation and debt service purposes. This tax rate is lower than the \$1.00 per \$100 taxable assessed valuation limitation (of which a maximum of \$0.50 may be utilized for debt service purposes) on ad valorem tax rates for community college districts imposed by Texas Education Code Section 130.122, as amended.

¹Net Taxable Assessed Value obtained from most recent Supplement to the Certified Total (ARB Approved 2020 Supplement 226) and is shown net of exemptions and tax increment financings.

²Current year debt service requirements net of funds restricted for repayment of General Obligation bonds.

ALAMO COMMUNITY COLLEGE DISTRICT

Statistical Supplement 11 Pledged Revenue Coverage Last Ten Fiscal Years (Unaudited) (dollars in thousands)

Revenue Bonds

Fiscal Year Ended August 31,	Pledged Revenues (\$000 omitted)					Debt Service Requirements (\$000 omitted)			
	Tuition	General Fee	Investment Income	Other Income	Total	Principal	Interest	Total	Coverage Ratio
2022	\$ 21,278	\$ -	\$ 1,280	\$ 5,528	\$ 28,086	\$ 6,395	\$ 2,984	\$ 9,379	2.99
2021	22,018	-	914	4,751	27,683	8,000	3,302	11,302	2.45
2020	23,933	-	3,239	5,419	32,591	5,880	3,792	9,672	3.37
2019	24,187	-	4,598	6,256	35,041	5,685	4,120	9,805	3.57
2018	24,808	-	2,645	6,453	33,906	5,145	4,717	9,862	3.44
2017	25,358	-	1,602	6,137	33,097	4,780	2,288	7,068	4.68
2016	24,693	-	974	6,292	31,959	4,720	2,356	7,076	4.52
2015	25,486	-	639	6,147	32,272	4,655	2,409	7,064	4.57
2014	26,199	-	513	6,033	32,745	5,055	2,448	7,503	4.36
2013*	27,432	-	513	5,590	33,535	4,410	2,742	7,152	4.69

Note: During the 2003 Texas Legislative Session, the Texas Legislature enacted H.B. 1621 which, in part, amended Section 130.123 (e) of the Texas Education Code to permit the District to increase the pledge of its Tuition Fee portion of the Pledged Revenues from an amount not to exceed \$15.00 per student for each regular semester and \$7.50 per student for each summer term, to an amount not to exceed 25 percent of the tuition charges collected from each enrolled student for each semester or term.

* Beginning with FY2013, the District refinanced all of its revenue bonds and incorporated a revised and expanded pledged revenue formula.

ALAMO COMMUNITY COLLEGE DISTRICT

Statistical Supplement 12 Demographics and Economic Statistics – Taxing District Last Ten Fiscal Years (Unaudited)

Calendar Year	District Population	District Personal Income (Thousands of Dollars)		District Personal Income Per Capita		District Annual Unemployment Rate			
2021	2,028,236	*	\$	105,022,781	*	\$	51,780	*	4.8%
2020	2,009,324			95,829,678			47,692		7.9%
2019	2,003,554			91,473,170			45,655		3.2%
2018	1,986,049			85,782,196			43,192		3.2%
2017	1,958,578			85,782,196			43,798		3.5%
2016	1,928,680			84,122,309			43,617		3.7%
2015	1,897,753			81,038,194			42,702		3.8%
2014	1,855,866			75,825,317			40,857		4.7%
2013	1,822,154			71,786,980			39,397		5.8%
2012	1,788,858			70,274,756			39,825		6.3%

Sources: Bureau of Economic Analysis, Bureau of Labor Statistics, and The County Information Program (2018-22)
Bureau of Economic Analysis, US Department of Commerce and Bureau of Labor Statistics (2016-2017)
Texas Workforce Commission, LMI Tracer, Data Link, US Census Bureau State and County Facts (2010-2015)
*Current year data available at time of publication and subject to update in subsequent year.

ALAMO COMMUNITY COLLEGE DISTRICT

Statistical Supplement 13 Principal Employers Last Ten Fiscal Years (Unaudited)

	2022 (1)		2021 (2)		2020 (3)		2019 (4)		2018 (5)		2017 (6)		2016 (7)		2015 (8)		2014 (9)		2013 (10)	
Principal Employers	Number of Employees	% of Total Employment	Number of Employees	% of Total Employment	Number of Employees	% of Total Employment	Number of Employees	% of Total Employment	Number of Employees	% of Total Employment	Number of Employees	% of Total Employment	Number of Employees	% of Total Employment	Number of Employees	% of Total Employment	Number of Employees	% of Total Employment	Number of Employees	% of Total Employment
Joint Base San Antonio	81,034	7.3%	80,000	7.2%	74,289	6.8%	86,497	8.5%	86,497	8.0%	89,661	8.5%	88,760	8.5%	88,760	8.2%	92,295	8.4%	100,802	10.0%
H.E.B. Grocery Company	27,487	2.5%	27,487	2.5%	21,302	2.0%	25,241	2.5%	22,053	2.1%	23,418	2.2%	18,715	1.8%	18,715	1.7%	19,107	1.7%	17,717	1.8%
USAA	18,690	1.7%	18,690	1.7%	19,217	1.8%	19,660	1.9%	18,305	1.7%	18,305	1.7%	17,163	1.6%	17,000	1.6%	17,000	1.5%	15,900	1.6%
Northside Independent School District	13,498	1.2%	13,498	1.2%	14,117	1.3%	14,023	1.4%	13,996	1.3%	13,977	1.3%	13,969	1.3%	13,161	1.2%	11,706	1.1%	13,573	1.3%
City of San Antonio	11,042	1.0%	11,042	1.0%	11,903	1.1%	11,787	1.2%	11,462	1.1%	11,462	1.1%	11,922	1.1%	11,922	1.1%	13,698	1.2%	13,356	1.3%
Methodist Healthcare System	9,761	0.9%	9,761	0.9%	10,393	1.0%	9,851	1.0%	9,851	0.9%	9,620	0.9%	9,209	0.9%	9,141	0.8%	9,141	0.8%	8,500	0.8%
University Health System	9,542	0.9%	9,542	0.9%	9,372	0.9%	9,213	0.9%	9,292	0.9%	9,292	0.9%	8,960	0.9%	8,600	0.8%	8,500	0.8%	8,118	0.8%
Northeast Independent School District	8,600	0.8%	8,386	0.8%	9,001	0.8%	8,947	0.9%	8,798	0.8%	8,570	0.8%	8,176	0.8%	7,708	0.7%	7,423	0.7%	7,425	0.7%
San Antonio Independent School District	7,410	0.7%	7,410	0.7%	7,451	0.7%	7,358	0.7%	7,703	0.7%	7,375	0.7%	7,334	0.7%	7,382	0.7%	7,263	0.7%	7,205	0.7%
Baptist Health System	6,162	0.6%	6,162	0.6%	6,490	0.6%	6,371	0.6%	6,371	0.6%	6,383	0.6%	6,432	0.6%	5,800	0.5%	6,498	0.6%	6,702	0.7%
Total Employment - (Principal employers)	193,226	17.6%	191,978	17.5%	183,535	16.8%	198,948	19.4%	194,328	18.1%	198,063	18.7%	190,640	18.3%	188,189	17.3%	192,631	17.5%	199,298	19.7%
Total Employment - (All employers)	1,111,200	100.0%	1,092,200	100.0%	1,023,500	100.0%	1,075,500	100.0%	1,058,300	100.0%	1,041,300	100.0%	1,086,301	100.0%	1,099,430	100.0%	1,011,080	100.0%	990,148	100.0%

(1) Source: Bexar County ACFR, City of San Antonio, Texas, Northside ISD, and Northeast ISD respective websites

(2) Source: San Antonio Business Journal Book of Lists, Bexar County ACFR, City of San Antonio, Texas; Northside ISD, Northeast ISD and San Antonio ISD respective websites

(3) Source: San Antonio Economic Development Division, City of San Antonio, Texas; Northside ISD, Northeast ISD and San Antonio ISD respective websites

(4) Source: San Antonio Economic Development Foundation Website 08/2019 <http://www.sanantonioedf.com/why-san-antonio/data/>; Northside ISD, Northeast ISD and San Antonio ISD respective websites

(5) Source: San Antonio Economic Development Foundation Website 05/2018 <http://www.sanantonioedf.com/why-san-antonio/data/>; Northside ISD, Northeast ISD and San Antonio ISD respective websites

(6) Source: San Antonio Economic Development Foundation Website 05/2017 <http://www.sanantonioedf.com/why-san-antonio/data/>

(7) Source: San Antonio Economic Development Foundation Website 09/2016 <http://www.sanantonioedf.com/business-profile/major-employers>

(8) Source: San Antonio Economic Development Foundation Website 05/2015 <http://www.sanantonioedf.com/business-profile/major-employers>

(9) Source: San Antonio Economic Development Foundation Website 9/12/2014 <http://www.sanantonioedf.com/business-profile/major-employers>

(10) Source: San Antonio Economic Development Foundation Website 9/4/2013 <http://www.sanantonioedf.com/business-profile/major-employers>

ALAMO COMMUNITY COLLEGE DISTRICT

Statistical Supplement 14 Faculty, Staff and Administrators Statistics Last Ten Fiscal Years (Unaudited)

	2022	2021	2020	2019	2018	2017	2016	2015	2014	2013
Faculty*										
Full-time	803	791	812	928	894	895	962	928	916	750
Part-time	2,281	1,934	1,948	2,509	2,118	1,924	1,772	1,556	1,633	1,848
Total	3,084	2,725	2,760	3,437	3,012	2,819	2,734	2,484	2,549	2,598
Percent										
Full-time	26.04%	29.03%	29.42%	27.00%	29.68%	31.75%	35.19%	37.36%	35.94%	28.87%
Part-time	73.96%	70.97%	70.58%	73.00%	70.32%	68.25%	64.81%	62.64%	64.06%	71.13%
Staff and Administrators*										
Full-time	1,812	1,846	1,839	1,770	1,773	1,725	1,808	1,715	1,649	1,479
Part-time	1,470	1,712	1,407	1,810	1,442	1,330	1,682	1,437	1,077	660
Total	3,282	3,558	3,246	3,580	3,215	3,055	3,490	3,152	2,726	2,139
Percent										
Full-time	55.21%	51.88%	56.65%	49.44%	55.15%	56.46%	51.81%	54.41%	60.49%	69.14%
Part-time	44.79%	48.12%	43.35%	50.56%	44.85%	43.54%	48.19%	45.59%	39.51%	30.86%
FTSE**	31,060	33,147	36,714	35,415	34,724	34,953	35,771	35,586	36,031	36,849
FTSE per full-time faculty	38.7	41.9	45.2	38.2	38.8	39.1	37.2	38.3	39.3	49.1
FTSE per full-time staff member	17.1	18.0	20.0	20.0	19.6	20.3	19.8	20.7	21.9	24.9

Average annual full-time faculty salary \$ 72,041 \$ 73,058 \$ 70,343 \$ 59,931 \$ 62,121 \$ 61,155 \$ 51,316 \$ 52,370 \$ 54,778 \$ 66,680

Faculty - FT (full-time) faculty teaching 12 or more semester hours

Faculty - PT (part-time) faculty teaching less than 12 semester hours

*Faculty/Staff Headcount - Prepared by Human Resources Department

**FTSE (full-time student equivalent) is defined as semester credit hours divided by 30 plus non-semester (continuing education) credit hours divided by 900.

ALAMO COMMUNITY COLLEGE DISTRICT

Statistical Supplement 15 Enrollment Details Last Ten Fiscal Years (Unaudited)

Student Classification	Fall 2021		Fall 2020		Fall 2019		Fall 2018		Fall 2017		Fall 2016		Fall 2015		Fall 2014		Fall 2013		Fall 2012	
	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%
00 - 30 hours	31,061	61.9%	33,761	61.9%	35,938	63.0%	32,360	61.7%	31,999	60.9%	31,071	60.5%	30,512	59.1%	28,592	57.3%	29,668	58.1%	30,492	58.2%
31 - 60 hours	13,951	27.8%	15,318	28.1%	15,265	26.8%	14,383	27.4%	14,627	27.8%	14,381	28.0%	14,704	28.5%	14,543	29.2%	14,815	29.0%	15,092	28.8%
Unclassified	2,707	5.4%	3,295	6.0%	2,845	5.0%	2,988	5.7%	3,051	5.8%	3,334	6.5%	3,898	7.5%	4,275	8.6%	5,015	9.8%	5,258	10.0%
> 60 hours*	2,482	4.9%	2,196	4.0%	2,994	5.2%	2,737	5.2%	2,913	5.5%	2,563	5.0%	2,519	4.9%	2,478	5.0%	1,603	3.1%	1,512	2.9%
Total	50,201	100.0%	54,570	100.0%	57,042	100.0%	52,468	100.0%	52,590	100.0%	51,349	100.0%	51,633	100.0%	49,888	100.0%	51,101	100.0%	52,354	100.0%

Source: THECB Prep Online

Semester Hour Load	Fall 2021		Fall 2020		Fall 2019		Fall 2018		Fall 2017		Fall 2016		Fall 2015		Fall 2014		Fall 2013		Fall 2012	
	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%
Less than 3 semester hours	271	0.5%	264	0.5%	289	0.5%	552	1.1%	674	1.3%	853	1.7%	1,614	3.1%	1,101	2.2%	304	0.6%	485	0.9%
3 - 5 semester hours	10,901	21.7%	12,176	22.3%	12,215	21.4%	12,018	22.9%	11,536	21.9%	11,032	21.5%	10,948	21.2%	10,416	20.9%	11,145	21.8%	11,877	22.7%
6 - 8 semester hours	13,742	27.4%	14,934	27.4%	14,706	25.8%	14,064	26.8%	14,489	27.6%	15,367	29.9%	15,196	29.4%	14,215	28.5%	14,707	28.8%	15,018	28.7%
9 - 11 semester hours	9,438	18.8%	9,817	18.0%	10,075	17.7%	10,905	20.8%	11,055	21.0%	9,856	19.2%	9,611	18.6%	9,345	18.7%	9,675	18.9%	9,795	18.7%
12 - 14 semester hours	13,437	26.8%	14,804	27.1%	17,015	29.8%	13,086	24.9%	12,847	24.4%	12,195	23.7%	12,164	23.6%	12,787	25.6%	12,994	25.4%	12,952	24.7%
15 - 17 semester hours	2,105	4.2%	2,274	4.2%	2,405	4.2%	1,723	3.3%	1,846	3.5%	1,871	3.6%	1,952	3.8%	1,850	3.7%	1,972	3.9%	1,988	3.8%
18 and over semester hours	307	0.6%	301	0.6%	337	0.6%	120	0.2%	143	0.3%	175	0.3%	148	0.3%	174	0.3%	304	0.6%	239	0.5%
Total	50,201	100.0%	54,570	100.0%	57,042	100.0%	52,468	100.0%	52,590	100.0%	51,349	100.0%	51,633	100.0%	49,888	100.0%	51,101	100.0%	52,354	100.0%

Average course load	8.5 hrs	8.4 hrs	8.7 hrs	8.3 hrs	8.3 hrs	8.1 hrs	8.0 hrs	8.2 hrs	8.3 hrs	8.2 hrs
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Source: CBM001

Tuition Status	Fall 2021		Fall 2020		Fall 2019		Fall 2018		Fall 2017		Fall 2016		Fall 2015		Fall 2014		Fall 2013		Fall 2012	
	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%
Texas resident - In District	39,147	78.0%	43,308	79.4%	45,260	79.3%	41,498	79.1%	41,009	78.0%	40,446	78.8%	41,425	80.2%	39,929	80.0%	41,007	80.2%	42,828	81.8%
Texas resident - Out of District	7,293	14.5%	7,471	13.7%	7,671	13.4%	7,179	13.7%	7,222	13.7%	6,949	13.5%	6,825	13.2%	6,536	13.1%	6,591	12.9%	6,211	11.9%
Non-resident tuition	2,057	4.1%	1,860	3.4%	1,487	2.6%	1,432	2.7%	1,916	3.7%	1,587	3.1%	1,292	2.5%	1,242	2.5%	1,146	2.2%	1,284	2.5%
Tuition exemption	1,037	2.1%	1,263	2.3%	1,734	3.0%	1,497	2.9%	1,490	2.8%	1,435	2.8%	1,165	2.3%	1,337	2.7%	1,541	3.0%	1,198	2.3%
Foreign	667	1.3%	668	1.2%	890	1.6%	862	1.6%	953	1.8%	932	1.8%	926	1.8%	844	1.7%	816	1.6%	833	1.6%
Total	50,201	100.0%	54,570	100.0%	57,042	100.0%	52,468	100.0%	52,590	100.0%	51,349	100.0%	51,633	100.0%	49,888	100%	51,101	100%	52,354	100%

Source: CBM001

*Includes students w/60 or more hours who have obtained an Associate's or Bachelor's Degree.

ALAMO COMMUNITY COLLEGE DISTRICT

Statistical Supplement 16 Student Profile Last Ten Fiscal Years (Unaudited)

	Fall 2021		Fall 2020		Fall 2019		Fall 2018		Fall 2017		Fall 2016		Fall 2015		Fall 2014		Fall 2013		Fall 2012	
Gender	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%
Female	30,387	61%	33,103	61%	33,206	58%	30,413	58%	30,063	57%	29,147	57%	29,433	57%	28,342	57%	29,210	57%	30,003	57%
Male	19,814	39%	21,467	39%	23,836	42%	22,055	42%	22,527	43%	22,202	43%	22,200	43%	21,546	43%	21,891	43%	22,351	43%
Total	50,201	100%	54,570	100%	57,042	100%	52,468	100%	52,590	100%	51,349	100%	51,633	100%	49,888	100%	51,101	100%	52,354	100%

	Fall 2021		Fall 2020		Fall 2019		Fall 2018		Fall 2017		Fall 2016		Fall 2015		Fall 2014		Fall 2013		Fall 2012	
Ethnic Origin	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%
Multi-Racial	815	2%	931	2%	995	2%	857	2%	840	2%	-	0%	-	0%	-	0%	878	2%	1,382	3%
White	9,790	20%	11,310	21%	12,142	21%	11,688	22%	12,405	24%	12,518	24%	12,889	25%	13,507	27%	14,157	28%	15,166	29%
Hispanic	33,413	67%	35,319	65%	36,549	64%	33,379	64%	33,089	63%	32,187	63%	31,980	62%	29,180	58%	30,030	59%	30,679	59%
African-American	4,207	8%	4,619	8%	4,874	9%	4,279	8%	4,145	8%	3,856	8%	3,935	8%	3,825	8%	3,875	8%	3,263	6%
Asian	1,317	3%	1,445	3%	1,496	3%	1,405	3%	1,381	3%	1,348	3%	1,382	3%	1,388	3%	1,271	2%	1,244	2%
Foreign	87	0%	102	0%	128	0%	161	0%	179	0%	275	1%	331	1%	249	0%	236	0%	190	0%
Native American	106	0%	127	0%	145	0%	111	0%	141	0%	-	0%	-	0%	-	0%	127	0%	132	0%
Native Hawaiian/Other Pacific Islander	-	0%	-	0%	-	0%	-	0%	-	0%	-	0%	-	0%	-	0%	83	0%	89	0%
Ethnic Origin/Race unknown	466	1%	717	1%	713	1%	588	1%	410	1%	1,165	2%	1,116	2%	1,739	3%	444	1%	209	0%
Total	50,201	100%	54,570	100%	57,042	100%	52,468	100%	52,590	100%	51,349	100%	51,633	100%	49,888	100%	51,101	100%	52,354	100%

	Fall 2021		Fall 2020		Fall 2019		Fall 2018		Fall 2017		Fall 2016		Fall 2015		Fall 2014		Fall 2013		Fall 2012	
Age	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%	Number	%
Under 18	12,112	24%	13,979	26%	13,204	23%	12,803	24%	12,387	24%	11,725	23%	10,343	20%	8,613	17%	8,767	17%	8,809	17%
18-21	19,248	38%	20,583	38%	22,791	40%	20,386	39%	20,402	39%	19,873	39%	20,560	40%	20,067	40%	20,236	40%	20,212	39%
22-24	5,611	11%	6,117	11%	6,683	12%	6,147	12%	6,528	12%	6,628	13%	6,758	13%	6,724	13%	6,769	13%	6,876	13%
25-35	8,930	18%	9,530	17%	9,699	17%	9,001	17%	9,242	18%	9,014	18%	5,885	11%	9,653	19%	9,960	19%	10,630	20%
36-50	3,578	7%	3,671	7%	3,883	7%	3,423	7%	3,302	6%	3,344	7%	3,164	6%	3,943	8%	4,361	9%	4,770	9%
51 and over	722	1%	690	1%	782	1%	708	1%	729	1%	765	1%	4,923	10%	888	2%	1,008	2%	1,057	2%
Total	50,201	100%	54,570	100%	57,042	100%	52,468	100%	52,590	100%	51,349	100%	51,633	100%	49,888	100%	51,101	100%	52,354	100%

Average age	22.7	22.5	22.6	22.5	22.6	22.7	23.1	23.6	23.8	23.7
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Source: CBM001 and THECB Prep Online.

ALAMO COMMUNITY COLLEGE DISTRICT

Statistical Supplement 17 Transfer Students to Senior Institutions Fall 2021 Students (Unaudited)

Institutions Attended, Fall 2021	Academic	Technical	Tech-Prep	Total	% Students
1 The University of Texas at San Antonio	5,034	320	-	5,354	41.1%
2 Texas A&M University - San Antonio	2,256	266	-	2,522	19.4%
3 Texas State University	1,293	85	-	1,378	10.6%
4 Texas A&M University	771	41	-	812	6.2%
5 The University of Texas at Austin	506	33	-	539	4.1%
6 Texas Tech University	428	46	-	474	3.6%
7 The University of Texas Health Science Center at San Antonio	219	22	-	241	1.9%
8 Texas A&M University - Corpus Christi	200	15	-	215	1.7%
9 The University of Texas at Arlington	135	59	-	194	1.5%
10 University of North Texas	158	16	-	174	1.3%
11 University of Houston	104	27	-	131	1.0%
12 Angelo State University	100	9	-	109	0.8%
13 The University of Texas at Dallas	78	3	-	81	0.6%
14 Sam Houston State University	68	5	-	73	0.6%
15 Tarleton State University	58	10	-	68	0.5%
16 Texas A&M University - Kingsville	50	4	-	54	0.4%
17 Texas Tech University Health Sciences Center	30	19	-	49	0.4%
18 Texas Woman's University	43	4	-	47	0.4%
19 The University of Texas of the Permian Basin	43	1	-	44	0.3%
20 Prairie View A&M University	40	-	-	40	0.3%
21 The University of Texas - Rio Grande Valley	40	-	-	40	0.3%
22 The University of Texas at El Paso	30	4	-	34	0.3%
23 Texas A&M University at Galveston	31	2	-	33	0.3%
24 Texas A&M University - Commerce	25	8	-	33	0.3%
25 Stephen F. Austin State University	29	3	-	32	0.2%
26 Texas Southern University	25	1	-	26	0.2%
27 Lamar University	16	6	-	22	0.2%
28 The University of Texas at Tyler	22	-	-	22	0.2%
29 University of Houston - Victoria	20	1	-	21	0.2%
30 Texas A&M University System Health Science Center	19	1	-	20	0.2%
31 West Texas A&M University	18	1	-	19	0.1%
32 Texas A&M International University	15	-	-	15	0.1%
33 Midwestern State University	9	6	-	15	0.1%
34 University of Houston - Downtown	8	4	-	12	0.1%
35 University of Houston - Clear Lake	11	1	-	12	0.1%
36 The University of Texas Medical Branch at Galveston	10	2	-	12	0.1%
37 Texas A&M University - Central Texas	7	5	-	12	0.1%
38 Texas A&M University - Texarkana	8	-	-	8	0.1%
39 Sul Ross State University - Rio Grande College	8	-	-	8	0.1%
40 University of North Texas Health Science Center	8	-	-	8	0.1%
41 The University of Texas Health Science Center at Houston	6	-	-	6	0.0%
42 Sul Ross State University	3	2	-	5	0.0%
43 University of North Texas at Dallas	4	-	-	4	0.0%
44 The University of Texas M.D. Anderson Cancer Center	2	-	-	2	0.0%
45 Baylor College of Medicine	1	-	-	1	0.0%
46 The University of Texas Health Science Center at Tyler	1	-	-	1	0.0%
Total	11,990	1,032	-	13,022	100.0%

ALAMO COMMUNITY COLLEGE DISTRICT

Statistical Supplement 18 Capital Asset Information Last Ten Fiscal Years (Unaudited) (square footage in thousands)

	2022	2021	2020	2019	2018	2017	2016	2015	2014	2013
Academic building equivalent (teaching spaces only)	54.7	51.8	49.6	49.6	51.6	51.5	54.1	54.0	53.1	52.1
Square footage	2,467.0	2,296.0	2,190.0	2,190.0	2,198.0	2,193.0	2,213.0	2,213.0	2,201.0	2,199.0
Library building equivalent	2.5	2.5	2.4	2.4	2.4	2.4	2.4	2.4	2.4	2.4
Square footage	281.0	281.0	281.0	278.0	278.0	278.0	278.0	278.0	278.0	278.0
Dining facilities	1.7	1.7	1.7	1.7	1.7	1.7	1.7	1.7	1.7	1.7
Square footage	64.0	64.0	63.0	63.0	63.0	63.0	63.0	63.0	63.0	63.0
Student support and office space building equivalent	37.3	37.2	35.6	43.2	42.2	42.3	41.7	41.7	41.7	41.7
Colleges - square footage	1,139.0	1,137.0	1,074.0	1,068.0	1,068.0	1,066.0	1,037.0	1,037.0	1,037.0	1,037.0
District support operations - square footage	180.0	180.0	180.0	282.0	102.0	102.0	102.0	102.0	102.0	102.0
Plant facilities	18.1	18.1	18.1	18.4	18.4	18.4	18.4	18.4	18.4	18.4
Square footage	97.0	97.0	97.0	98.0	98.0	98.0	98.0	98.0	98.0	98.0
Parking garages	4.0	4.0	4.0	4.0	3.0	3.0	3.0	3.0	3.0	2.0
Square footage	1,064.0	1,064.0	1,064.0	1,064.0	974.0	974.0	974.0	974.0	974.0	645.0
Portable buildings	63.0	63.0	63.0	63.0	65.0	65.0	65.0	65.0	65.0	65.0
Square footage	101.0	101.0	101.0	101.0	104.0	104.0	104.0	104.0	104.0	104.0
Athletic facilities - building equivalent	4.8	4.8	4.8	4.8	4.8	4.8	4.8	4.8	4.8	4.8
Square footage	245.0	245.0	245.0	245.0	245.0	245.0	245.0	245.0	245.0	245.0
Fitness centers	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0	8.0
Tennis courts	10.0	10.0	10.0	10.0	18.0	18.0	18.0	18.0	18.0	18.0
Swimming pools	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
Soccer fields	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Fitness trails	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Putting green	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Rock climbing wall	1.0	1.0	1.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Ropes course	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
University Center	-	-	-	0.9	0.9	0.9	0.9	0.9	0.9	0.9
Square footage	-	-	-	72.8	72.8	72.8	72.8	72.8	72.8	72.8
Leased space	6.0	6.0	7.0	8.0	8.0	9.0	9.7	9.7	9.0	8.0
Square footage	179.0	179.0	194.0	201.0	201.0	159.0	124.0	124.0	124.0	124.0
Total Count	192.1	189.1	186.2	196.0	198.0	199.0	201.7	201.6	200.0	197.0
Total square footage (in thousands)	5,817.0	5,644.0	5,489.0	5,662.8	5,403.8	5,353.8	5,310.8	5,310.8	5,298.8	4,969.0
Transportation										
Cars	47.0	49.0	42.0	40.0	48.0	47.0	49.0	50.0	44.0	38.0
Trucks/vans	61.0	61.0	69.0	85.0	101.0	85.0	93.0	79.0	78.0	77.0
Fire trucks	2.0	2.0	2.0	2.0	2.0	2.0	-	-	-	-
Buses	2.0	2.0	4.0	4.0	4.0	3.0	3.0	3.0	2.0	2.0
Electric cars	1.0	1.0	2.0	1.0	2.0	2.0	2.0	7.0	7.0	7.0
Electric vehicle charging stations	10.0	10.0	14.0	20.0	16.0	16.0	16.0	16.0	16.0	-
ADA parking spots	509.0	509.0	509.0	628.0	608.0	582.0	582.0	529.0	529.0	511.0
Non ADA parking spots	15,762.0	15,762.0	14,956.0	16,923.0	16,479.0	16,395.0	16,241.0	15,696.0	15,696.0	15,562.0

Source: Alamo Colleges Facilities Department

Single Audit Section



**Independent Auditor's Report on Internal Control over
Financial Reporting and on Compliance and Other Matters
Based on an Audit of Financial Statements Performed
in Accordance with Government Auditing Standards**

To the Board of Trustees
Alamo Community College District

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Alamo Community College District (the District) as of and for the year ended August 31, 2022, and the related notes to the financial statements, and have issued our report thereon dated January 10, 2023. The District is comprised of San Antonio College, St. Philip's College, Palo Alto College, Northeast Lakeview College, and Northwest Vista College.

Our report includes a reference to other auditors who audited the financial statements of the ACCD Public Facility Corporation and Alamo Colleges Foundation, Inc., as described in our report on the District's financial statements. This report does not include the results of the other auditors' testing of internal control over financial reporting or compliance and other matters that are reported on separately by the auditors of the financial statements of ACCD Public Facility Corporation. The financial statements of Alamo Colleges Foundation, Inc. were not audited in accordance with *Government Auditing Standards*.

Report on Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the District's internal control over financial reporting (internal control) as a basis for designing procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of District's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

To the Board of Trustees
Alamo Community College District

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

WEAVER AND TIDWELL, L.L.P.

Fort Worth, Texas
January , 2023

**Independent Auditor's Report on Compliance for
Each Major Federal Program and Report on Internal Control over
Compliance in Accordance with the Uniform Guidance**

To the Board of Trustees
Alamo Community College District

Report on Compliance for Each Major Federal Program

Opinion on Each Major Federal Program

We have audited Alamo Community College District's (the District) compliance with the types of compliance requirements identified as subject to audit in the OMB *Compliance Supplement* that could have a direct and material effect on each of the District's major federal programs for the year ended August 31, 2022. The District is comprised of San Antonio College, St. Philip's College, Palo Alto College, Northeast Lakeview College, and Northwest Vista College. The District's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

The District's financial statements include the operations of ACCD Public Facility Corporation and Alamo Colleges Foundation, Inc., which are discretely presented component units of the District. Our audit, described below, did not include the operations of these discretely presented component units because these discretely presented component units were audited by other auditors.

In our opinion, the District complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended August 31, 2022.

Basis for Opinion on Each Major Federal Program

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America (GAAS); the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States (*Government Auditing Standards*); and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Our responsibilities under those standards and the Uniform Guidance are further described in the Auditor's Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of the District and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major federal program. Our audit does not provide a legal determination of the District's compliance with the compliance requirements referred to above.

Responsibilities of Management for Compliance

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules and provisions of contracts or grant agreements applicable to the District's federal programs.

To the Board of Trustees
Alamo Community College District

Auditor's Responsibilities for the Audit of Compliance

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on the District's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS, *Government Auditing Standards*, and the Uniform Guidance will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material, if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about the District's compliance with the requirements of each major federal program as a whole.

In performing an audit in accordance with GAAS, *Government Auditing Standards*, and the Uniform Guidance, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the District's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of the District's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness the District's internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

Report on Internal Control Over Compliance

Our consideration of internal control over compliance was for the limited purpose described in the Auditor's Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance and therefore, material weaknesses or significant deficiencies may exist that were not identified. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, as discussed below, we did identify certain deficiencies in internal control over compliance that we consider to be significant deficiencies.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant*

To the Board of Trustees
Alamo Community College District

deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance. We consider the deficiencies in internal control over compliance described in the accompanying schedule of findings and questioned costs as items 2022-001 and 2022-002, to be significant deficiencies.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed. *Government Auditing Standards* requires the auditor to perform limited procedures on the District's response to the internal control over compliance findings identified in our audit described in the accompanying schedule of findings and questioned costs. The District's response was not subjected to the other auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the response.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

WEAVER AND TIDWELL, L.L.P.

Fort Worth, Texas
January 11, 2023

**ALAMO COMMUNITY COLLEGE DISTRICT
FEDERAL SCHEDULE OF FINDINGS AND QUESTIONED COSTS
YEAR ENDED AUGUST 31, 2022**

Section I. Summary of Auditor's Results

Financial Statements

An unmodified opinion was issued on the financial statements.

Internal control over financial reporting:

- Material weakness(es) identified _____ Yes X No
- Significant deficiencies identified that are not considered to be material weaknesses? _____ Yes X None Reported
- Noncompliance material to financial statements noted? _____ Yes X No

Federal Awards

Internal control over major programs:

- Material weakness(es) identified _____ Yes X No
- Significant deficiencies identified that are not considered to be material weaknesses? X Yes _____ None Reported

An unmodified opinion was issued on compliance for all major programs.

Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516(a)? _____ Yes X No

Identification of major programs:

<u>CFDA Number</u>	<u>Program</u>
Student Financial Assistance Cluster:	
84.007	Federal Supplemental Educational Opportunity Grants
84.033	Federal Work Study Grants
84.063	Federal Pell Grant Program
84.268	Federal Direct Student Loans
84.425 C, E, F, J, L, S	COVID-19 – Education Stabilization Fund

Dollar threshold used to distinguish between type A and type B programs: \$3,000,000

Auditee qualified as low-risk auditee? _____ Yes X No

**ALAMO COMMUNITY COLLEGE DISTRICT
FEDERAL SCHEDULE OF FINDINGS AND QUESTIONED COSTS
YEAR ENDED AUGUST 31, 2022**

Section II. Financial Statement Findings

No financial statement findings.

Section III. Federal Award Findings and Questioned Costs

Finding 2022-001: Enrollment Reporting Submissions for Graduates

U.S. Department of Education

Student Financial Assistance Cluster

Program Name(s): Federal Pell Grant Program, ALN 84.063

and Federal Direct Student Loans, ALN 84.268

Award Numbers: P063P216822 (Palo Alto College); P063P215081, P268K225081 (San Antonio College)

Compliance Requirement: Special Tests and Provisions – Enrollment Reporting

Type of Finding: Significant Deficiency in Internal Control over Compliance

Criteria: According to the Office of Management and Budget (OMB) *2022 Compliance Supplement*, institutions are required to report enrollment status information under the Pell Grant and the Direct Student Loan programs via the National Student Loan Data System (NSLDS) in a timely and accurate manner. The Department of Education (ED) requires the enrollment information to be submitted at least every 60 days.

Condition and Context: As part of our testing of the District's compliance with enrollment reporting requirements, it was noted that for 4 students (all of whom were Pell Grant recipients and 1 was also a Direct Loan recipient; students were attendees of Palo Alto College and San Antonio College) out of the total of 40 students sampled, the District did not ensure that the students' enrollment status of "Graduated" was reported to NSLDS. The sample size to be tested was not determined using a statistical sampling approach.

Cause: The submission of enrollment information is a systemic process in which a report is generated in Banner, the District's ERP system; the District sends that information to the National Student Clearinghouse (NSC), who then submits it to the NSLDS. For students who have graduated, the District uses a free service from NSC called DegreeVerify, through which NSC reviews the students on the District's "Graduate" file to determine whether it can create a "Graduated" enrollment record. An exceptions report is then created within NSC listing those students whose status could not be updated to "graduated". The District is then required to review the exceptions report and resend the list to NSC indicating that the student's status does in fact need to be updated to "Graduated." The District did not review the exception reports for the current year, which resulted in the 4 students noted above not having their "Graduated" status reported to NSLDS by NSC.

Effect or Potential Effect: The administration of the Title IV programs depends heavily on the accuracy and timeliness of the enrollment information reported by institutions. Complete and accurate reporting of students' enrollment information to NSLDS is critical, as this information is used to determine the subsidy status of certain loans and for other purposes. The lack of timely enrollment reporting could result in either a lack of timely repayments by the borrower or the student being inappropriately moved into loan repayment status. See "Condition" above for instances of noncompliance identified in the current period which were not identified as material noncompliance.

**ALAMO COMMUNITY COLLEGE DISTRICT
FEDERAL SCHEDULE OF FINDINGS AND QUESTIONED COSTS
YEAR ENDED AUGUST 31, 2022**

Questioned Costs: There are no questioned costs.

Repeat Finding: No

Recommendation: We recommend that management implement a process to review the DegreeVerify exceptions report and indicate to NSC that student statuses need to be updated to "Graduated." This process should be performed with sufficient regularity to ensure that enrollment information reported to the NSLDS is complete and accurate.

Views of Responsible Officials and Planned Corrective Actions: See corrective action plan

Finding 2022-002: Accuracy of Periodic Grant Reporting

U.S. Department of Education

Program Name: Education Stabilization Fund - Higher Education Emergency Relief Fund,
ALN 84.425

Award Numbers: P425F202774 and P425S210113 (Northeast Lakeview College)

Compliance Requirement: Reporting

Type of Finding: Significant Deficiency in Internal Control over Compliance

Criteria: According to the Office of Management and Budget (OMB) 2022 Compliance Supplement, the U.S. Department of Education (ED) requires institutions to publicly report certain information under Higher Education Emergency Relief Fund (HEERF) Subprogram E in one report and HEERF Subprograms F, J, and L in a second report. Each report is required to be accurate and posted each quarter to the institution's website within specified timeframes. For the quarterly report under Subprograms F, J, and L, institutions are required to report total funds awarded and total amount expended under each Subprogram.

Condition and Context: In our testing of the District's quarterly reporting under HEERF, we noted that 1 out of a sample of 3 quarterly reports tested under Subprograms F, J, and L, which was posted by Northeast Lakeview College, did not include accurate amounts of total funds spent under each Subprogram. The sample size to be tested was not determined using a statistical sampling approach.

Per the Office of Postsecondary Education (OPE) Reporting and Data Collection resource page, institutions are encouraged but not required to submit HEERF quarterly reports to the ED by emailing them to a designated ED email address. Therefore, it should be noted that the public is the primary audience for the HEERF quarterly reports.

Cause: Although controls were in place at each college requiring review of the quarterly reports before being posted to their respective websites, this review process failed to detect the reports' omissions and inaccuracies.

Effect or Potential Effect: The public can potentially be misinformed about total amount spent under each Subprogram due to the inaccurate information being reported on the colleges' websites. In addition, ED can potentially be misinformed about student data and use of funds under HEERF. See "Condition" above for instances of noncompliance identified in the current period which were not identified as material noncompliance.

Questioned Costs: There are no questioned costs.

**ALAMO COMMUNITY COLLEGE DISTRICT
FEDERAL SCHEDULE OF FINDINGS AND QUESTIONED COSTS
YEAR ENDED AUGUST 31, 2022**

Repeat Finding: Yes

Recommendation: We recommend that management ensure that those charged with reviewing the quarterly reports have a clear understanding of the relevant reporting requirements in order to ensure that the reports are complete and accurate prior to being posted. In addition, the reports should be reconciled to the corresponding amounts in the District's financial records prior to posting.

Views of Responsible Officials and Planned Corrective Actions: See corrective action plan

Section IV. Prior Year Audit Findings

Finding 2021-001: Insufficient Consideration of Applicable GAAP for Certain Transactions and Presentation Issues

Type of Finding: Material Weakness in Internal Control over Financial Reporting

Condition: Based on the existence of a purpose restriction, the District recorded state appropriations restricted for capital outlay as unearned revenue rather than as revenue in the period in which all applicable eligibility requirements, including timing requirements, were met. As there were no applicable eligibility or timing requirements, the appropriations should have been recognized as revenue when appropriated. This misstatement was corrected through restatement of the District's financial statements as of and for the year ended August 31, 2020, requiring an adjustment to increase net position by approximately \$8.1 million and \$12.4 million at the beginning and end, respectively, of that fiscal year.

Additionally, the District's current assets were understated and noncurrent assets were overstated by approximately \$42.6 million at August 31, 2021, and the District's current assets were overstated and noncurrent assets were understated by approximately \$56.7 million at August 31, 2020, due to misapplication of generally accepted accounting principles applicable to governmental entities (GAAP) related to the classification of restricted cash and cash equivalents and investments. The misstatement at August 31, 2021 was corrected through an audit adjustment, and the misstatement at August 31, 2020 was corrected through a restatement of the District's financial statements at that date.

Status of Prior Year Audit Finding: Corrected.

Finding 2021-002: Completeness of Enrollment Reporting Submissions

Program Name: Student Financial Assistance Cluster - Federal Pell Grant Program, ALN 84.063 and Federal Direct Student Loans

Type of Finding: Significant Deficiency in Internal Control over Compliance

Condition and Context: As part of testing the District's compliance with enrollment reporting requirements, it was noted that for 3 students (all of whom were Pell Grant recipients; students were attendees of Northwest Vista College, San Antonio College, and St. Philip's College) out of the total of 40 students sampled, the District did not report the students' enrollment status information via the NSLDS within 60 days after the enrollment status changed. The sample size to be tested was not determined using a statistical sampling approach.

Status of Prior Year Audit Finding: Corrected.

**ALAMO COMMUNITY COLLEGE DISTRICT
FEDERAL SCHEDULE OF FINDINGS AND QUESTIONED COSTS
YEAR ENDED AUGUST 31, 2022**

Finding 2021-003: Accuracy of Periodic Grant Reporting

Program Name: Education Stabilization Fund - Higher Education Emergency Relief Fund,
ALN 84.425

Type of Finding: Significant Deficiency in Internal Control over Compliance

Condition and Context: In testing the District's quarterly reporting under HEERF, we noted that 1 out of a sample of 3 quarterly reports tested under Subprogram E, which was posted by Northeast Lakeview College, was not posted on a timely basis and did not include the current method used by the institution to determine which students receive emergency financial aid grants and how much they would receive. In addition, 2 out of a sample of 3 quarterly reports tested under Subprograms F, J, and L, which were posted by Northwest Vista College and St. Philip's College, did not include accurate amounts of total funds awarded and/or total amount spent under each Subprogram. The sample size to be tested was not determined using a statistical sampling approach.

Per the Office of Postsecondary Education (OPE) Reporting and Data Collection resource page, institutions are encouraged but not required to submit HEERF quarterly reports to the ED by emailing them to a designated ED email address. Therefore, it should be noted that the public is the primary audience for the HEERF quarterly reports. A separate Annual Performance Report is required to be submitted to ED by each college covering all Subprograms (E, F, J, and L).

Status of Prior Year Audit Finding: An additional finding was noted in the fiscal year 2022 audit related to the condition identified above. See current year finding 2022-002.



From: Daniel Ayala, District Director Center of Student Information

Subject: Corrective Action Plan for Audit Finding 2022-001

Finding 2022-001: Enrollment Reporting Submissions for Graduates

Views of Responsible Officials and Planned Corrective Actions

Due to a changes in record processing and the addition of a new audit report at the National Student Clearinghouse (NSC), additional steps were needed at the institutional level to guarantee the accurate reporting of student graduation status. To ensure correct and comprehensive reporting of students as “graduated”, the Alamo Colleges District Center for Student Information (CSI) has implemented a three step process: 1) submitting a sixth submission audit per semester (recommended by NSC) which will provide graduated student information to NSC; 2) review of the *DegreeVerify* exceptions report each semester to identify any needed corrections and/or updates to report to NSC; and 3) completion and review of these processes will be done by a CSI Enrollment Service Professional and CSI Director and documented (signed off) on the monthly compliance certificate form. With these processes in place, CSI will be in line with NSC recommendations and allow the National Student Loan Data System (NSLDS) to align with correct graduation dates. At this time, all needed corrections to student “graduated” status have been completed.

Implementation Date: November 2022

Responsible Persons: Dr. Adelina S. Silva, Vice Chancellor of Student Success;



From: Rudy Farias, Director of Strategic Initiatives – GPM HEERF Institutional

Subject: Corrective Action Plan for Audit Finding 2022-002

Finding 2022-002: Accuracy of Periodic Grant Reporting

Views of Responsible Officials and Planned Corrective Actions

The 2021 Quarter 3 quarterly report that included the errors identified by the auditors was corrected and re-posted to Northeast Lakeview College's (NLC) Higher Education Emergency Relief Fund (HEERF) webpage site on December 13, 2022.

To ensure all NLC responsible management have a clear understanding of the relevant reporting requirements, all have received and reviewed a copy of the HEERF Quarterly Reporting PowerPoint Presentation and accompanying webinar notes from the June 23, 2022 Department of Education technical assistance webinar, and the Quarterly Reporting Tips posted on the HEERF Reporting and Data Collection website (<https://www2.ed.gov/about/offices/list/ope/heerfreporting.html>). Finally, NLC management has included the following external verification step in the process to ensure accuracy of methodology and alignment of financial records:

- The Grant Program Manager for the HEERF Institutional subaward will implement a two-step verify process prior to submission of the report for posting. Step 1 is an initial review and approval of report accuracy by the Vice President of Student Success followed by Step 2, a final review and authorization to submit the report for posting by the Vice President of College Services.

Implementation Date: January 2023

Responsible Persons: Mr. Warren Hurd, Vice President of College Services; Dr. Tangila Dove, Vice President of Student Success; and Rudy Farias, Director of Strategic Initiatives

**Independent Auditor's Report on Compliance for
Each Major State Program and Report on Internal Control over
Compliance Required by the State of Texas Single Audit Circular**

To the Board of Trustees
Alamo Community College District

Report on Compliance for Each Major State Program

Opinion on Each Major State Program

We have audited Alamo Community College District's (the District) compliance with the types of compliance requirements identified as subject to audit in the *State of Texas Single Audit Circular* that could have a direct and material effect on each of the District's major state programs for the year ended August 31, 2022. The District is comprised of San Antonio College, St. Philip's College, Palo Alto College, Northeast Lakeview College, and Northwest Vista College. The District's major state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

The District's financial statements include the operations of ACCD Public Facility Corporation and Alamo Colleges Foundation, Inc., which are discretely presented component units of the District. Our audit, described below, did not include the operations of these discretely presented component units because these discretely presented component units were audited by other auditors.

In our opinion, the District complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major state programs for the year ended August 31, 2022.

Basis for Opinion on Each Major State Program

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America (GAAS); the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States (*Government Auditing Standards*); and the audit requirements of the *State of Texas Single Audit Circular*. Our responsibilities under those standards and the *State of Texas Single Audit Circular* are further described in the Auditor's Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of the District and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major state program. Our audit does not provide a legal determination of the District's compliance with the compliance requirements referred to above.

Responsibilities of Management for Compliance

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules and provisions of contracts or grant agreements applicable to the District's state programs.

To the Board of Trustees
Alamo Community College District

Auditor's Responsibilities for the Audit of Compliance

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on the District's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS, *Government Auditing Standards*, and the *State of Texas Single Audit Circular* will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material, if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about the District's compliance with the requirements of each major state program as a whole.

In performing an audit in accordance with GAAS, *Government Auditing Standards*, and the *State of Texas Single Audit Circular*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the District's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of the District's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the *State of Texas Single Audit Circular*, but not for the purpose of expressing an opinion on the effectiveness the District's internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

Report on Internal Control Over Compliance

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a state program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a state program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

To the Board of Trustees
Alamo Community College District

Our consideration of internal control over compliance was for the limited purpose described in the Auditor's Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the *State of Texas Single Audit Circular*. Accordingly, this report is not suitable for any other purpose.

WEAVER AND TIDWELL, L.L.P.

Fort Worth, Texas
January 11, 2023

ALAMO COMMUNITY COLLEGE DISTRICT
STATE SCHEDULE OF FINDINGS AND QUESTIONED COSTS
YEAR ENDED AUGUST 31, 2022

Section I. Summary of Auditor's Results

Financial Statements

An unmodified opinion was issued on the financial statements.

Internal Control over Financial reporting:

- Material weakness(es) identified _____ Yes X No
- Significant deficiencies identified that are not considered to be material weaknesses? _____ Yes X None Reported
- Noncompliance material to financial statements noted? _____ Yes X No

State Awards

Internal control over major programs:

- Material weakness(es) identified _____ Yes X No
- Significant deficiencies identified that are not considered to be material weaknesses? _____ Yes X None reported

An unmodified opinion was issued on compliance for all major programs.

Any audit findings disclosed that are required to be reported in accordance with section 510(a) of the *State of Texas Single Audit Circular*?

_____ Yes X No

Identification of major programs:

Contract Number(s)
N/A

Program
Texas Educational Opportunity Grant

Dollar threshold used to distinguish between type A and type B programs:

\$300,000

Auditee qualified as low-risk auditee?

_____ Yes X No

**ALAMO COMMUNITY COLLEGE DISTRICT
STATE SCHEDULE OF FINDINGS AND QUESTIONED COSTS
YEAR ENDED AUGUST 31, 2022
(CONTINUED)**

Section II. Financial Statement Findings

No financial statement findings.

Section III. State Award Findings and Questioned Costs

No state award findings and questioned costs.

Section IV. Prior Year Audit Findings

Finding 2021-004: Accuracy of Periodic Grant Reporting
Program Name: Texas Bexar County Fostering Educational Success Pilot Project
Type of Finding: Significant Deficiency in Internal Control over Compliance

Condition: In testing of the District's quarterly reporting under the grant, it was noted that each of the 2 reports tested included inaccurate year-to-date budget and/or expense amounts.

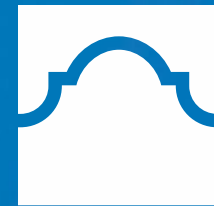
Status of Prior Year Audit Finding: Corrected.





Annual Comprehensive Financial Report
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(210) 485-0301
alamo.edu

Discussion and Possible Action on the Annual Review of the Internal Audit Charter



ALAMO
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DISTRICT



Malcolm Baldrige
National Quality Award
2018 Award Recipient

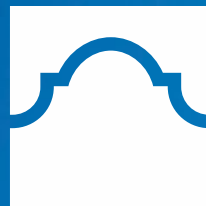
Achieving the Dream
LEADER
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OF DISTINCTION

Action Requested

Approval of annual Internal Audit Charter



Thank you.



ALAMO
COLLEGES
DISTRICT



ALAMO COLLEGES DISTRICT INTERNAL AUDIT DEPARTMENT CHARTER

Effective January 24, 2023

PURPOSE AND MISSION:

The purpose of the Alamo Colleges District's Internal Audit Department is to provide independent, objective assurance and consulting services designed to add value and improve the Alamo Colleges District's operations. The mission of the Internal Audit Department is to enhance and protect organizational value by providing risk-based and objective assurance, advice, and insight. The Internal Audit Department helps the Alamo Colleges District accomplish its objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of governance, risk management, and control processes. The Internal Audit Department is established by the Board of Trustees, the highest level of governing body (hereafter referred to as the Board). The Internal Audit Department's responsibilities are defined by the Board as part of their oversight role.

STANDARDS FOR THE PROFESSIONAL PRACTICE OF INTERNAL AUDITING:

The Internal Audit Department will govern itself by adherence to the mandatory elements of The Institute of Internal Auditors' (IIA) International Professional Practices Framework, including the Core Principles for the Professional Practice of Internal Auditing, the Code of Ethics, the *International Standards for the Professional Practice of Internal Auditing*, and the Definition of Internal Auditing. The Chief Audit Executive will report periodically to senior management and the Board regarding the Internal Audit Department's conformance to the Code of Ethics and the *Standards*.

AUTHORITY:

The District Director of Internal Audit is the Chief Audit Executive at the Alamo Colleges District. To provide for the independence of the Internal Audit Department, the Chief Audit Executive will report functionally to the Board and administratively to the Chancellor. To establish, maintain, and assure that the Alamo Colleges District's Internal Audit Department has sufficient authority to fulfill its duties, the Board will:

- Approve the Internal Audit Department's charter.
- Approve the risk-based internal audit plan.
- Approve the Internal Audit Department's budget and resource plan.
- Receive communications from the Chief Audit Executive on the Internal Audit Department's performance relative to its plan and other matters.
- Approve decisions regarding the appointment and removal of the Chief Audit Executive.
- At least once per year, review the performance of the Chief Audit Executive.
- Approve the remuneration of the Chief Audit Executive.
- Review the effectiveness of the Internal Audit Department.
- Make appropriate inquiries of management and the Chief Audit Executive to determine whether there are inappropriate scope or resource limitations.

To the extent permitted by the Texas Open Meetings Act, the Chief Audit Executive will have unrestricted access to, and communicate and interact directly with, the Board, including in private meetings without management present.

The Board authorizes the Internal Audit Department to:

- Have full, free, and unrestricted access to all functions, records, property, and personnel pertinent to carrying out any engagement, subject to accountability for confidentiality and safeguarding of records and information.
- Allocate resources, set frequencies, select subjects, determine scopes of work, apply techniques required to accomplish audit objectives, and issue reports.
- Obtain assistance from the necessary personnel of the Alamo Colleges District, as well as other specialized services from within or outside the Alamo Colleges District, in order to complete the engagement.

INDEPENDENCE AND OBJECTIVITY:

The Chief Audit Executive will ensure that the Internal Audit Department remains free from all conditions that threaten the ability of internal auditors to carry out their responsibilities in an unbiased manner, including matters of audit selection, scope, procedures, frequency, timing, and report content. If the Chief Audit Executive determines that independence or objectivity may be impaired in fact or appearance, the details of impairment will be disclosed to appropriate parties.

Internal auditors will maintain an unbiased mental attitude that allows them to perform engagements objectively and in such a manner that they believe in their work product, that no quality compromises are made, and that they do not subordinate their judgment on audit matters to others.

Internal auditors will have no direct operational responsibility or authority over any of the activities audited. Accordingly, internal auditors will not implement internal controls, develop procedures, install systems, prepare records, or engage in any other activity that may impair their judgment, including:

- Assessing specific operations for which they had responsibility within the previous year.
- Performing any operational duties for the Alamo Colleges District or its affiliates.
- Initiating or approving transactions external to the Internal Audit Department.
- Directing the activities of any Alamo Colleges District employee not employed by the Internal Audit Department, except to the extent that such employees have been appropriately assigned to auditing teams or to otherwise assist internal auditors.

Where the Chief Audit Executive has or is expected to have roles and/or responsibilities that fall outside of internal auditing, safeguards will be established to limit impairments to independence or objectivity.

Internal auditors will:

- Disclose any impairment of independence or objectivity, in fact or appearance, to appropriate parties.
- Exhibit professional objectivity in gathering, evaluating, and communicating information about the activity or process being examined.
- Make balanced assessments of all available and relevant facts and circumstances.
- Take necessary precautions to avoid being unduly influenced by their own interests or by others in forming judgments.

The Chief Audit Executive will confirm to the Board, at least annually, the organizational independence of the Internal Audit Department.

The Chief Audit Executive will disclose to the Board any interference and related implications in determining the scope of internal auditing, performing work, and/or communicating results.

SCOPE OF INTERNAL AUDIT ACTIVITIES:

The scope of internal audit activities encompasses, but is not limited to, objective examinations of evidence for the purpose of providing independent assessments to the Board, management, and outside parties on the adequacy and effectiveness of governance, risk management, and control processes for the Alamo Colleges District. Internal audit assessments include evaluating whether:

- Risks relating to the achievement of the Alamo Colleges District's strategic objectives are appropriately identified and managed.
- The actions of the Alamo Colleges District's senior leadership, directors, managers, employees, and contractors are in compliance with the Alamo Colleges District's policies, procedures, and applicable laws, regulations, and governance standards.
- The results of operations or programs are consistent with established goals and objectives.
- Operations or programs are being carried out effectively and efficiently.
- Established processes and systems enable compliance with the policies, procedures, laws, and regulations that could significantly impact the Alamo Colleges District.
- Information and the means used to identify, measure, analyze, classify, and report such information are reliable and have integrity.
- Resources and assets are acquired economically, used efficiently, and protected adequately.

The Chief Audit Executive will report periodically to senior management and the Board regarding:

- The Internal Audit Department's purpose, authority, and responsibility.
- The Internal Audit Department's plan and performance relative to its plan.
- The Internal Audit Department's conformance with the IIA's Code of Ethics and *Standards* and action plans to address any significant conformance issues.
- Significant risk exposures and control issues, including fraud risks, governance issues, and other matters requiring the attention of, or requested by, the Board.
- Results of audit engagements or other activities.
- Resource requirements.
- Any response to risk by management that may be unacceptable to the Alamo Colleges District.

The Chief Audit Executive also coordinates activities, where possible, and considers relying upon the work of other internal and external assurance and consulting service providers as needed. The Internal Audit Department may perform advisory and related client service activities, the nature and scope of which will be agreed with the client, provided the Internal Audit Department does not assume management responsibility.

Opportunities for improving the efficiency of governance, risk management, and control processes may be identified during engagements. These opportunities will be communicated to the appropriate level of management.

RESPONSIBILITY:

The Chief Audit Executive has the responsibility to:

- Submit, at least annually, to senior management and the Board a risk-based internal audit plan for review and approval.
- Communicate to senior management and the Board the impact of resource limitations on the internal audit plan.

- Review and adjust the internal audit plan, as necessary, in response to changes in the Alamo College District's business, risks, operations, programs, systems, and controls.
- Communicate to senior management and the Board any significant interim changes to the internal audit plan.
- Ensure each engagement of the internal audit plan is executed, including the establishment of objectives and scope, the assignment of appropriate and adequately supervised resources, the documentation of work programs and testing results, and the communication of engagement results with applicable conclusions and recommendations to appropriate parties.
- Follow up on engagement findings and corrective actions, and report periodically to senior management and the Board any corrective actions not effectively implemented.
- Ensure the principles of integrity, objectivity, confidentiality, and competency are applied and upheld.
- Ensure the Internal Audit Department collectively possesses or obtains the knowledge, skills, and other competencies needed to meet the requirements of the Internal Audit Department Charter.
- Ensure trends and emerging issues that could impact the Alamo Colleges District are considered and communicated to senior management and the Board as appropriate.
- Ensure emerging trends and successful practices in internal auditing are considered.
- Establish and ensure adherence to policies and procedures designed to guide the Internal Audit Department.
- Ensure adherence to the Alamo Colleges District's relevant policies and procedures, unless such policies and procedures conflict with the Internal Audit Department Charter. Any such conflicts will be resolved or otherwise communicated to senior management and the Board.
- Ensure conformance of the Internal Audit Department with the *Standards*, with the following qualifications:
 - If the Internal Audit Department is prohibited by law or regulation from conformance with certain parts of the *Standards*, the chief audit executive will ensure appropriate disclosures and will ensure conformance with all other parts of the *Standards*.
- Ensure compliance with Texas Government Code, Section 2102.015: *Publication of Audit Plan and Annual Report on the Internet*.

QUALITY ASSURANCE AND IMPROVEMENT PROGRAM:

The Internal Audit Department will maintain a quality assurance and improvement program that covers all aspects of the Internal Audit Department. The program will include an evaluation of the Internal Audit Department's conformance with the *Standards*, and an evaluation of whether internal auditors apply the IIA's Code of Ethics. The program will also assess the efficiency and effectiveness of the Internal Audit Department and identify opportunities for improvement.

The Chief Audit Executive will communicate to senior management and the Board on the Internal Audit Department's quality assurance and improvement program, including results of internal assessments (both ongoing and periodic) and external assessments conducted at least once every five years by a qualified, independent assessor or assessment team from outside the Alamo Colleges District.

APPROVAL / SIGNATURES:

Mr. Frank Cortez
Chief Audit Executive
District Director of Internal Audit

Date

Dr. Yvonne Katz
Topic Chairwoman, Audit, Budget, & Finance,
Committee of the Whole

Date

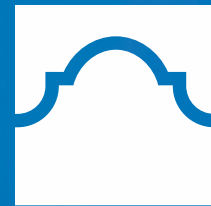
Dr. Michael Flores
Chancellor

Date

Related Procedure:

[Alamo Colleges Internal Audit Protocol](#)

Discussion and Possible Action on the Annual Review of the Audit Committee Charter



ALAMO
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DISTRICT



Malcolm Baldrige
National Quality Award
2018 Award Recipient

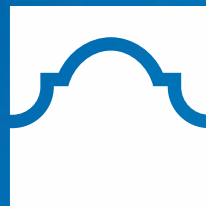
Achieving the Dream
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OF DISTINCTION

Action Requested

Approval of annual Audit Committee Charter



Thank you.



ALAMO
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ALAMO COLLEGES DISTRICT AUDIT COMMITTEE CHARTER

Effective: January 24, 2023

This **Charter** applies when the Alamo Colleges District Board of Trustees, acting as a Committee of the Whole, functions as the Alamo Colleges District Audit Committee (“Audit Committee”).

PURPOSE

To assist the Board of Trustees in fulfilling its oversight responsibilities for the financial reporting process, the system of internal control, the audit process, and the organization's process for monitoring compliance with laws and regulations and the code of conduct.

AUTHORITY

The Audit Committee, acting through its Topic Chairperson, has authority to conduct or authorize investigations into any matters within its scope of responsibility. In discharging its responsibilities, the audit committee will have unrestricted access to members of management, employees, and relevant information it considers necessary to discharge its duties. It is empowered to:

- Appoint, compensate, and oversee the work of any registered public accounting firm employed by the organization.
- Resolve any disagreements between management and the external auditor regarding financial reporting and other matters.
- Pre-approve all auditing and non-audit services performed by the external auditor.
- Retain independent counsel, accountants, or others to advise the committee or assist in the conduct of an investigation.
- Retain independent counsel or other advisors as deemed necessary to carry out the Board’s audit duties.
- Seek any information it requires from employees - all of whom are directed to cooperate with the committee’s requests - or external parties.
- Meet with Alamo Colleges District Management and Staff, external auditors, or outside counsel, as necessary.

COMPOSITION

The composition of Audit Committee will be determined from time to time by the Board of Trustees. At present, the Alamo Colleges District Board of Trustees, acting as a Committee of the Whole, functions as the Audit Committee. The Board’s Chairperson will appoint Audit Committee Chairs and Vice-Chairs.

MEETINGS

The Committee will meet at least four times a year, with authority to convene additional meetings, as circumstances require. Committee members are expected to attend each meeting. The Committee will invite the Chancellor and Alamo Colleges District Management, Board members, auditors, and other appropriate parties to attend meetings and provide pertinent information, as necessary. In compliance with the Texas Open Meetings Act, it will hold executive sessions with auditors as

ALAMO COLLEGES DISTRICT AUDIT COMMITTEE CHARTER

Effective: January 24, 2023

deemed appropriate. Meeting agendas will be prepared and provided in advance to members, along with appropriate briefing materials. Minutes will be prepared.

RESPONSIBILITIES

The Committee will carry out the following responsibilities:

Financial Statements

- Review significant accounting and reporting issues, including complex or unusual transactions and highly judgmental areas, and recent professional and regulatory pronouncements, and understand the pronouncements' impact on the financial statements.
- Review with the administration and the external auditors the results of the annual financial audit, including any difficulties encountered.
- Review the annual financial statements and consider whether they are complete, consistent with information known to Committee Members, and reflect the application of appropriate accounting principles.
- Review other sections of the annual report and related regulatory filings before release and consider the accuracy and completeness of the information.
- Review with the administration and the external auditors all matters required to be communicated to the Audit Committee under generally accepted accounting and auditing standards.
- Understand how management develops interim financial information, and the nature and extent of external auditor involvement.
- Review interim financial reports with Alamo Colleges District Management and the external auditors before filing with regulators, and consider whether the proposed reports are complete and consistent with the information known to Committee Members.

Internal Control

- Consider the effectiveness of the Alamo Colleges District's internal control systems, including information technology security and controls.
- Consider the scope of internal and external auditors' review of internal controls over financial reporting, and obtain reports on significant findings and recommendations, together with the Chancellor's and District Management's responses.

**ALAMO COLLEGES DISTRICT
AUDIT COMMITTEE CHARTER**
Effective: January 24, 2023

Internal Audit

- Approve the Internal Audit Department's charter.
- Approve the risk-based internal audit plan.
- Approve the Internal Audit Department's budget and resource plan.
- Receive communications from the Chief Audit Executive on the Internal Audit Department's performance relative to its plan and other matters.
- Approve decisions regarding the appointment and removal of the Chief Audit Executive.
- At least once per year, review the performance of the Chief Audit Executive.
- Approve the remuneration of the Chief Audit Executive.
- Review the effectiveness of the Internal Audit Department.
- Make appropriate inquiries of management and the Chief Audit Executive to determine whether there are inappropriate scope or resource limitations.

External Audit

- Review the external auditors' proposed audit scope and approach, and coordinate external audit efforts with the Vice Chancellor for Finance and Administration.
- Review the performance of the external auditors and recommend to the Board the appointment or discharge of the auditors.
- Review and confirm the independence of the external auditors by obtaining statements from the auditors on relationships between the auditors and the Alamo Colleges District, including non-audit services, and discussing the relationships with the auditors.
- In compliance with Texas Open Meetings Act meet on a regular basis separately with the external auditors to discuss any matters that the Committee believes can and should be discussed privately.

Compliance

- Review the effectiveness of the system for monitoring compliance with laws and regulations and the results of the Chancellor's and Alamo Colleges District Management's investigation and follow-up (including disciplinary action) of any instances of noncompliance.
- Review the findings of any examinations by regulatory agencies and any auditors' observations.
- Review the process for communicating the code of conduct to Alamo Colleges District's personnel and for monitoring compliance therewith.
- Obtain regular updates from the Chancellor, the District Ethics, Compliance, and Policy Officer, and the Alamo Colleges District Office of Legal Services regarding compliance matters.

ALAMO COLLEGES DISTRICT AUDIT COMMITTEE CHARTER

Effective: January 24, 2023

Reporting Responsibilities

- As appropriate, the Committee will review and report to the Board of Trustees about its activities, issues, and related recommendations.
- As appropriate, provide an open avenue of communication among internal audit, the external auditors, and the Board of Trustees.
- Review any other reports the District issues that relate to Committee responsibilities, including all outside consultant reports.

Other Responsibilities

- Perform other activities related to this **Charter** as requested by the Board of Trustees.
- Institute and oversee special investigations as needed.
- Review and assess the adequacy of the Committee **Charter** annually, requesting board approval for proposed changes, and ensure appropriate disclosure as may be required by law or regulation.
- Confirm annually that all responsibilities outlined in this charter have been carried out.

Alamo Colleges District
Dr. Yvonne Katz
Topic Chairwoman, Audit, Budget and Finance
Committee of the Whole

Date

Alamo Colleges District
Mr. Roberto Zárate
Board of Trustees Chair

Date



ALAMO
COLLEGES
DISTRICT

ALAMO COLLEGES DISTRICT AUDIT COMMITTEE CHARTER

Effective: January 25~~4~~, 202~~2~~3

This **Charter** applies when the Alamo Colleges District Board of Trustees, acting as a Committee of the Whole, functions as the Alamo Colleges District Audit Committee (“Audit Committee”).

PURPOSE

To assist the ~~B~~oard of ~~Trustees~~~~directors~~ in fulfilling its oversight responsibilities for the financial reporting process, the system of internal control, the audit process, and the organization's process for monitoring compliance with laws and regulations and the code of conduct.

AUTHORITY

The Audit Committee, acting through its Topic Chairperson, has authority to conduct or authorize investigations into any matters within its scope of responsibility. In discharging its responsibilities, the audit committee will have unrestricted access to members of management, employees, and relevant information it considers necessary to discharge its duties. It is empowered to:

- Appoint, compensate, and oversee the work of any registered public accounting firm employed by the organization.
- Resolve any disagreements between management and the external auditor regarding financial reporting and other matters.
- Pre-approve all auditing and non-audit services performed by the external auditor.
- Retain independent counsel, accountants, or others to advise the committee or assist in the conduct of an investigation.
- Retain independent counsel or other advisors as deemed necessary to carry out the Board’s audit duties.
- Seek any information it requires from employees - all of whom are directed to cooperate with the committee’s requests - or external parties.
- Meet with Alamo Colleges District Management and Staff, external auditors, or outside counsel, as necessary.

COMPOSITION

The composition of Audit Committee will be determined from time to time by the Board of Trustees. At present, the Alamo Colleges District Board of Trustees, acting as a Committee of the Whole, functions as the Audit Committee. The Board’s Chairperson will appoint Audit Committee Chairs and Vice-Chairs.

MEETINGS

The Committee will meet at least four times a year, with authority to convene additional meetings, as circumstances require. Committee members are expected to attend each meeting. The Committee will invite the Chancellor and Alamo Colleges District Management, Board members, auditors, and other appropriate parties to attend meetings and provide pertinent information, as necessary. In compliance with the Texas Open Meetings Act, it will hold executive sessions with auditors as

ALAMO COLLEGES DISTRICT AUDIT COMMITTEE CHARTER

Effective: January 2~~5~~⁴, 202~~2~~³

deemed appropriate. Meeting agendas will be prepared and provided in advance to members, along with appropriate briefing materials. Minutes will be prepared.

RESPONSIBILITIES

The Committee will carry out the following responsibilities:

Financial Statements

- Review significant accounting and reporting issues, including complex or unusual transactions and highly judgmental areas, and recent professional and regulatory pronouncements, and understand the pronouncements' impact on the financial statements.
- Review with the administration and the external auditors the results of the annual financial audit, including any difficulties encountered.
- Review the annual financial statements and consider whether they are complete, consistent with information known to Committee Members, and reflect the application of appropriate accounting principles.
- Review other sections of the annual report and related regulatory filings before release and consider the accuracy and completeness of the information.
- Review with the administration and the external auditors all matters required to be communicated to the Audit Committee under generally accepted accounting and auditing standards.
- Understand how management develops interim financial information, and the nature and extent of external auditor involvement.
- Review interim financial reports with Alamo Colleges District Management and the external auditors before filing with regulators, and consider whether the proposed reports are complete and consistent with the information known to Committee Members.

Internal Control

- Consider the effectiveness of the Alamo Colleges District's internal control systems, including information technology security and controls.
- Consider the scope of internal and external auditors' review of internal controls over financial reporting, and obtain reports on significant findings and recommendations, together with the Chancellor's and District Management's responses.

ALAMO COLLEGES DISTRICT AUDIT COMMITTEE CHARTER

Effective: January 25~~4~~³, 202~~2~~³

Internal Audit

- Approve the Internal Audit Department's charter.
- Approve the risk-based internal audit plan.
- Approve the Internal Audit Department's budget and resource plan.
- Receive communications from the Chief Audit Executive on the Internal Audit Department's performance relative to its plan and other matters.
- Approve decisions regarding the appointment and removal of the Chief Audit Executive.
- At least once per year, review the performance of the Chief Audit Executive.
- Approve the remuneration of the Chief Audit Executive.
- Review the effectiveness of the Internal Audit Department.
- Make appropriate inquiries of management and the Chief Audit Executive to determine whether there are inappropriate scope or resource limitations.

External Audit

- Review the external auditors' proposed audit scope and approach, and coordinate external audit efforts with the Vice Chancellor for Finance and Administration.
- Review the performance of the external auditors and recommend to the Board the appointment or discharge of the auditors.
- Review and confirm the independence of the external auditors by obtaining statements from the auditors on relationships between the auditors and the Alamo Colleges District, including non-audit services, and discussing the relationships with the auditors.
- In compliance with Texas Open Meetings Act meet on a regular basis separately with the external auditors to discuss any matters that the Committee believes can and should be discussed privately.

Compliance

- Review the effectiveness of the system for monitoring compliance with laws and regulations and the results of the Chancellor's and Alamo Colleges District Management's investigation and follow-up (including disciplinary action) of any instances of noncompliance.
- Review the findings of any examinations by regulatory agencies and any auditors' observations.
- Review the process for communicating the code of conduct to Alamo Colleges District's personnel and for monitoring compliance therewith.
- Obtain regular updates from the Chancellor, the District Ethics, Compliance, and Policy Officer, and the Alamo Colleges District Office of Legal Services regarding compliance matters.

ALAMO COLLEGES DISTRICT AUDIT COMMITTEE CHARTER

Effective: January 2~~5~~⁴, 202~~2~~³

Reporting Responsibilities

- As appropriate, the Committee will review and report to the Board of Trustees about its activities, issues, and related recommendations.
- As appropriate, provide an open avenue of communication among internal audit, the external auditors, and the Board of Trustees.
- Review any other reports the District issues that relate to Committee responsibilities, including all outside consultant reports.

Other Responsibilities

- Perform other activities related to this **Charter** as requested by the Board of Trustees.
- Institute and oversee special investigations as needed.
- Review and assess the adequacy of the Committee **Charter** annually, requesting board approval for proposed changes, and ensure appropriate disclosure as may be required by law or regulation.
- Confirm annually that all responsibilities outlined in this charter have been carried out.

Alamo Colleges District

Date

~~Mr. Roberto Zárate~~Dr. Yvonne Katz

Topic Chairwoman, Audit, Budget and Finance
Committee of the Whole

Alamo Colleges District

Date

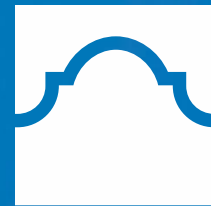
~~Dr. Gene Sprague~~Mr. Roberto Zárate

Board of Trustees Chair



ALAMO
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Discussion and Possible Action on Proposed Bachelor of Applied Technology, Operations Management Palo Alto College



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Malcolm Baldrige
National Quality Award
2018 Award Recipient

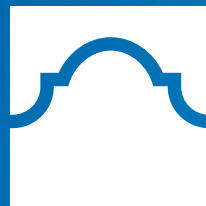
Achieving the Dream
LEADER
COLLEGE
OF DISTINCTION

Action Requested

Authorization for Palo Alto College to submit a SACSCOC Level II change to allow facilitation of an Associate of Applied Science to Bachelor of Applied Technology Operation Management program



Thank you.



ALAMO
COLLEGES
DISTRICT



Discussion and Possible Action on Proposed Bachelor of Applied Technology, Operations Management, Palo Alto College

Presented to the Board Acting as a Committee of the Whole on January 17, 2023 and now presented to the Board for approval on January 24, 2023.

MINUTE ORDER

"The Alamo Colleges Board of Trustees hereby approves the recommendation of the Chancellor to authorize Palo Alto College to submit a SACSCOC Level II change to allow facilitation of an AAS to Bachelor of Applied Technology Operation Management program."

PURPOSE

The purpose of this Minute Order is to authorize Palo Alto College to submit a proposal of an AAS to Bachelor of Applied Technology (BAT) Operations Management program to the Texas Higher Coordinating Board. The program of study for the AAS degree plan is 60 semester credit hours (SCH) and the AAS to BAT Operations Management degree plan is an additional 60 SCH. Both degree plans combined total 120 SCH which qualify students to receive an Operations Management BAT.

BACKGROUND

The Operations Management BAT program will educate, train, and develop successful supervisors who will be prepared to utilize in-depth management techniques to create a competitive advantage for their enterprise operations. Coursework will be focused on technical training but will also provide the necessary underlying marketable skills provided by general education disciplines. Students will be working hands-on with complex, real-life projects that will strengthen their understanding of competence with business management and operations. The breadth of the coursework enables each graduate to provide leadership expertise to this industry, utilizing a wide variety of business, finance, technology, and human resource development skills. Each student's choice among their elective options will tailor their studies to their personal goals and career choices. The BAT program will also provide students with opportunities to interact with business leaders, giving graduates both additional exposure to real-world challenges and an opportunity to network within their profession.

Management occupations have a projected growth of 27.32% during 2020-30 in the Alamo region with 4,071 annual job openings in the Alamo region. The average entry level wage is \$34.39 an hour. Enrollment projections are for a minimum of 100 new students annually.

IMPLICATIONS

Financial:

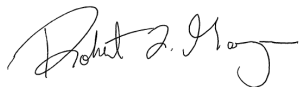
Five-Year Projection:

The total 5-year expenditures equal \$2,413,838; The total 5-year revenue equals \$3,385,966 with a 5-year positive net income of \$972,128.

Strategic Plan: Strategic Objective I: Student Success

Human Resources: Faculty, Adjunct Faculty, and Admin. Asst.

Attachments: Exhibit 1, Business Plan Summary



1/17/2023

Dr. Robert Garza Date
President, Palo Alto College

Dr. Mike Flores Date
Chancellor



FROM: Career and Technical Education, Palo Alto College

Subject: Business Plan – New Workforce Program

TO: Alamo Colleges, Board of Trustees

1. Program Name: CIP: 52.0201 – BAT in Operations Management

2. Program Purpose: Palo Alto College's Bachelor of Applied Technology (BAT) in Operations Management will educate, train, and develop successful supervisors who will be prepared to utilize in-depth management techniques to create a competitive advantage for their enterprise. Coursework will be focused on technical training but will also provide the necessary underlying marketable skills provided by general education disciplines. Students will be working hands-on with complex, real-life projects that will strengthen their understanding of and competence with business management and operations.

3. Program Outcomes:

- Create, organize, lead a collaborative team responsible for an organizational case study.
- Research, compile, and analyze the data and additional information necessary to report the strength, weaknesses, stability, or concern of an organization.
- Design a business model for a small organization, making explicit the rationale for the decisions implied in the design.
- Develop a business plan that clearly outline, incorporating specific documentation concerning legal and ethical boundaries.
- Successfully execute a well-defined project using Project Management techniques.

4. Five-Year Costs/Investment:

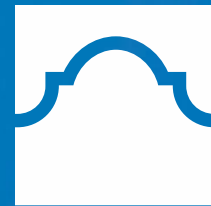
• Equipment:	\$0
• Faculty:	\$2,074,099
• Facility Impacts: (Using San Marcos Hall)	\$0
• Other Direct Costs:	\$320,587
• Other Indirect Costs:	<u>\$19,152</u>
○ Total 5-Year Expenses:	\$2,413,838

5. Five-Year Revenue Generated:

- **Projected Enrollment:**
 - 1,000 students over 5 years
 - 900 students completing the program over 5-years (*completers from years 2 – 5 cohorts*)
- **Projected Contact Hours:** 456,000
- **Reimbursable Dollars Rate:** \$2.46 (Technical) & \$0 (Gen. Ed.) at current 20.19% funding level
- **Regular Tuition:** \$2,821,500
- **Projected Total Reimbursable Dollars:** \$564,466
 - **Special Program Tuition:** \$0
 - **Total 5-Year Revenue:** **\$3,385,966**

5-Year Net income: **\$972,128**

Discussion and Possible Action on Proposed Bachelor of Applied Technology, Cloud Computing Northwest Vista College



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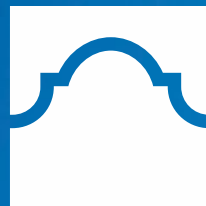
Malcolm Baldrige
National Quality Award
2018 Award Recipient



Action Requested

Authorization for Northwest Vista College to submit a SACSCOC Level II change to allow facilitation of an Associate of Applied Science to Bachelor of Applied Technology in Cloud Computing program

Thank you.



ALAMO
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Malcolm Baldrige
National Quality Award
2018 Award Recipient



Discussion and Possible Action on Proposed Bachelor of Applied Technology, Cloud Computing, Northwest Vista College

Presented to the Board Acting as Committee of the Whole on January 17, 2023 and presented to the Board for approval on January 24, 2023.

MINUTE ORDER

“The Board of Trustees hereby approves the recommendation of the Chancellor to authorize Northwest Vista College to submit a SACS-COC Level II change to allow facilitation of an AAS to Bachelor of Applied Technology in Cloud Computing program.”

PURPOSE

The purpose of this Minute Order is to authorize Northwest Vista College to submit a proposal of an AAS to Bachelor of Applied Technology (BAT) in Cloud Computing program to the Texas Higher Education Coordinating Board. The program of study for the AAS degree plan is 60 semester credit hours (SCH) and the AAS to BAT in Cloud Computing degree plan is an additional 60 semester credit hours (SCH). Both degree plans' combined total 120 semester credit hours, which qualify students to receive a Bachelor of Applied Technology in Cloud Computing.

BACKGROUND

The AAS to BAT in Cloud Computing program curriculum is designed to prepare the AAS Information Technology graduate for various roles within the public and private sectors in cloud computing. Instruction includes simulation laboratory applications, concepts, principles, and technical practices. Course work includes topics in network and data communication, solutions architecture, machine learning, data analytics, and systems operations. Graduates should qualify for employment opportunities in Cloud Infrastructure, and a host of other related positions (e.g., Regulatory and Compliance Management, Database Management, Load Balancing, Cloud Security, Data Warehousing, Big Data Integration, Cloud Financial Management, Web Design, Machine Learning, Artificial Intelligence, Auto-Scaling, and Serverless Computing), including leadership roles within public and private sector organizations. The entry salary is projected at \$66,552 per year (\$32.00/hour).

IMPLICATION

Financial:

Five-Year Financial Projections:

The Total Five-Year Investments & Expenditures equal \$3,005,685. The Total Five-Year Revenues equal \$3,126,699, with Five-Year Retained Earnings of \$121,014.

Strategic Plan: Strategic Objective I: Student Success

Employee Services: None

ATTACHMENTS:

Exhibit 1: Business Plan Summary

Exhibit 2: Degree Plan

1/17/2023

Deborah L. Gaitan

Digitally signed by Deborah L. Gaitan
Date: 2023.01.13 14:16:44 -06'00'

Deborah Gaitan.
Interim President

Date

Dr. Mike Flores
Chancellor

Date



Date: January 5, 2023
To: Alamo Colleges District Board of Trustees
From: Computer Science, Technology, and Business Department
Re: Business Plan Summary: Bachelor of Applied Technology (BAT) in Cloud Computing

1. Program Name:

Bachelor of Applied Technology in Cloud Computing

2. Program Purpose:

The purpose of the BAT Cloud Computing degree is to provide students the opportunity to earn the necessary skills and credentials needed to prepare students for the demand of workforce-based Cloud Computing jobs. As Per the Texas Workforce Commission (TWC), cloud computing is a high demand occupation and they have noted that the U.S. Bureau of Labor Statistics forecasts continued job growth in computer operations such as cloud computing. Cloud computing is one of the top 10 in-demand occupations in Texas; in fact, the 2021-2025 TWC Strategic Plan notes one of its goals is to provide newer technology solutions such as cloud storage for special projects.

According to the Valley Business Report, the Texas Association of Community Colleges, in collaboration with Amazon Web Services Inc., is launching a statewide initiative to enable access to cloud computing education courses and certifications for students in community colleges. It aims to train, reskill, and certify 50,000 Texans over the next three years, to qualify for cloud computing jobs in their local communities. NVC's BAT in Cloud Computing would allow for employment opportunities in a variety of technology-related disciplines.

Students could be employed with some of the largest cloud providers in the world right here in the State of Texas, to include but not limited to, Amazon Web Services, Google, Palo Alto Networks, Oracle, VMWare, Alibaba, HLC Technologies, IBM, Microsoft, Verizon, Adobe, Sprint, Hewlett-Packard, Apple, Rackspace Inc., (in addition to their open-stack platform, Rackspace also provides Amazon-managed services as an option for their clients) and Salesforce.com. Companies in San Antonio hire cloud architects as they transition their physical datacenters into the cloud, currently, USAA, HEB, Valero, SWBC, Frost Bank, and Wells Fargo manage their network infrastructures in the cloud.

NVC has academic partnerships with Cisco, Palo Alto Networks, Microsoft, Accenture, and Amazon Web Services Inc., and will help to enhance the BAT Cloud Computing degree. Students will be versed in areas such as open-source technologies, scripting languages, multi-cloud environments, serverless computing, Internet of Things (IoT), load balancing, inter and intra-region data transfers, system engineering and software development. Students will learn how to design, plan, and manage a cloud infrastructure. Finally, students will be familiar with Application Programming Interfaces (APIs),

orchestration and automation of work in the cloud, Big Data Analytics, Artificial Intelligence and Machine Learning technologies on a cloud platform.

3. Program Outcomes:

Graduates of the Bachelor of Applied Technology in Cloud Computing will:

- Create and collaborate in cloud technologies that lead to more efficient network customer response, cost savings, and conserve energy.
- Use cloud technologies available on third party platforms for the efficient use of machine learning and artificial intelligence.
- Ensure continuous learning to maintain and enhance knowledge of cloud computing technologies.
- Ensure continuous learning to maintain and enhance knowledge of cloud computing technologies.
- Collaborate in a team environment to design and develop automated solutions in the cloud.
- Maintain the highest standards of personal integrity, behavior, ethical and professional conduct.

4. Projected Enrollment and Completion* (2023-2028)

	Year 1 2024-2025	Year 2 2025-2026	Year 3 2026-2027	Year 4 2027-2028	Year 5 2028-2029
Total New Students	110	175	225	230	250
Attrition (45%-41%)	49	77	96	96	102
Cumulative Headcount	--	236	384	518	672
FTSE (average 15%)	16	35	57	77	100
Graduates (estimated 10%-13%)	--	45	72	92	94

5. Five Year Financial Summary

EXPENSES	
FT Faculty Salaries	\$1,180,667
High Wage High Demand	\$450,000
Adjunct Faculty per Section	\$270,351
Advisor	\$252,783
Lab Tech	\$242,578
Program Administration (12 Hours Release time)	\$245,303
Supplies - Per Term	\$38,500
Staff Development	\$175,000
Equipment - Startup	-
Library Resources	\$119,285
Indirect costs	\$31,218
TOTAL EXPENSE	\$3,005,685

REVENUES	
Tuition & Fees	\$1,839,618
Summer Momentum	(\$413,424)
State Appropriations - Technical (Reimbursement on 2 Yr Lag)	\$352,614
State Appropriations - Academic (Reimbursement on 2 Yr Lag)	\$-
Success Points Funding (Reimbursement on 2 Yr Lag)	\$47,151
Special Program Tuition*	\$1,300,740
Other Revenue*	\$-
Total Revenue	\$3,126,699
NET INCOME / (LOSS)	\$121,014

¹ Report costs for new faculty hires, graduate assistants, and technical support personnel. For new faculty, prorate individual salaries as a percentage of the time assigned to the program. If existing faculty will contribute to program, include costs necessary to maintain existing programs (e.g., cost of adjunct to cover courses previously taught by faculty who would teach in new program).

² Equipment has the meaning established in the Texas Administrative Code §252.7(3) as items and components whose cost are over \$5,000 and have a useful life of at least one year.

6. Employer Demand

According to Deloitte and Touche, the current market size for the cloud computing market in 2020 was \$219B, and that number is expected to reach \$791.48B by 2028. The compounded annual growth rate (CAGR) is projected at 17.9%. The growth drivers for cloud computing will be Integration of Big Data, AI, Machine Learning, Database Management, Programming, Web Hosting, transition to clean energy datacenters, and operating in Serverless environments. For example, Amazon has begun the transition to power their datacenters via renewable energy by using solar energy for their datacenters in Africa. Their stated goal is to have 100% of their datacenters powered by renewable energy by the end of the decade. There will be a transition to Omni-Clouds over Multi-Cloud that will also boost Cloud Computing market growth. Amazon, which is the largest cloud computing provider in the world, has set a target for over 700 of their datacenters to become clean-energy based over an 8-year period. Microsoft has followed suit and has a goal of clean-energy datacenters within the next decade. Cloud computing underpins virtually every major consumer application or service today. As a result, the demand for cloud computing professionals has risen dramatically and will continue to grow exponentially.

Field	Base Year 2020	Projected 2030	Percent Change	Average Annual Openings 2020 (Annual Openings)
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Computer and Information Systems Managers	2,144	2,815	31.3	248
Computer Network Architects	1,296	1,673	29.09	126
Computer Network Support Specialists	1,303	1,729	32.69	151
Computer Occupations, All Other	3,999	4,906	22.68	412
Computer Science Teachers, Postsecondary	176	195	10.8	19
Network and Computer Systems Administrators	3,026	3,862	27.63	305
Total	11,944	15,180	26 Avg	1,261

Source: Texas Workforce Commission, Texas Labor Market Information
<https://texaslmi.com/LMIbyCategory/Projections> (12/02/2022)

7. Five-Year Projected Job Placement

The AAS program has 91% placement rate for graduating students. Some students enter bachelor's programs, but most enter the workforce after AAS completion. By extension, we project that 90% of NVC BAT Cloud Computing graduates will obtain jobs within a year of graduation. This projection is based on skills acquired on Amazon's Cloud Computing platform (Amazon is the world's largest cloud provider) and the option to enter the workforce within a myriad of disciplines: programming, big data analytics, AI, Machine Learning, infrastructure design and management, compliance management, and serverless computing.

8. Projected Program Milestones

Graduates will achieve nine micro-credentials, and five certifications within the program:

Micro-Credentials	Industry Certifications
AWS Academy Introduction to Cloud 1	AWS Cloud Practitioner
AWS Academy Introduction to Cloud 2	AWS Certified Machine Learning – Specialty
AWS Data Analytics	AWS Certified Data Analytics - Specialty
AWS Machine Learning Foundations	AWS Certified SysOps Administrator – Associate
AWS Cloud Operations	AWS Solutions Architect – Associate.
AWS Data Center Technician	
AWS Engineering Operations Technician	
AWS Machine Learning for Natural Language Processing	
AWS Cloud Computing Architecture	

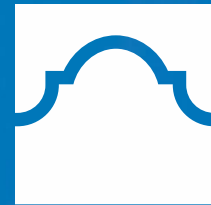
9. Student Demand and Partnerships

Student Demand: Per the Glass Door, Job projections for 2022 in the U.S. are at 439,000 and expected to reach 538,000 by 2023, and eventually reach 1.3M by 2028. We feel that

the high median annual salary of 144k for an AWS Architect will attract students into the program. We also anticipate 250 students by the 5th year of the proposed program. In addition, we are confident that our PTECH agreement in Boerne will add another 100-125 students 2 years after adoption of our BAT. In January-February 2022, we surveyed all program majors within the Network Administrator, Cyber Security, and Network Cloud & Architecture Programs. Surveys were sent 288 students. We received 87 responses with 83 students indicating a desire for NVC to adopt a 4-year BAT, and 4 students expressing no desire.

Partnerships: In addition, NVC has long standing partnerships with Rackspace Inc., (a cloud-hosting company), HEB, Marathon Petroleum, and CVS. NVC was the first educational institution in South Central Texas to partner with Amazon Web Services (AWS). NVC established a partnership with Microsoft (Microsoft Datacenter Academy) that will allow students the ability to perform a paid apprenticeship in a Microsoft Datacenter that provides cloud-based services to clients worldwide and be eligible for scholarships designated for special populations identified by Microsoft: Latinx and women in IT. (Microsoft is the 2nd largest cloud provider).

Discussion and Possible Action on Amending the Construction Manager-at-Risk Contract with Byrne Construction Services for the Alamo Colleges District - Southside Education Training Center (SETC), Capital Improvement Project (CIP) to Extend the Construction Time Schedule



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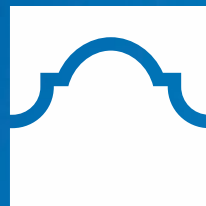
Malcolm Baldrige
National Quality Award
2018 Award Recipient



Action Requested

Approve amendment of the contract with Byrne Construction Services for the Alamo College District – Southside Education and Training Center Improvement Project to extend the construction time schedule substantial completion by 205 days.

Thank you.



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Malcolm Baldrige
National Quality Award
2018 Award Recipient



Discussion and Possible Action on Amending the Construction Manager-at-Risk Contract with Byrne Construction Services for the Alamo Colleges District – Southside Education and Training Center (SETC) Capital Improvement Project to Extend the Construction Time Schedule. (CSP 18C-005)

Presented to the Board Acting as Committee of the Whole on January 17, 2023, and now presented to the Board for approval on January 24, 2023

MINUTE ORDER

“The Board of Trustees hereby approves the amendment of the contract with Byrne Construction Services for the Alamo Colleges District – Southside Education and Training Center Improvement Project to extend the construction time schedule substantial completion by 205 days.”

PURPOSE

To amend the Construction Manager at Risk contract with Byrne Construction Services Construction Schedule for the Alamo Colleges District – Southside Education and Training Center Capital Improvement Project to extend the substantial completion by 205 days.

BACKGROUND

The District’s standard form of Construction Manager at Risk agreement requires Board approval for extensions of time exceeding 29 days. The request for time extension is due to delays in utility easement approval, which added construction delays for utilities to the construction schedule through the Fall 2022. The existing Guaranteed Maximum Price (GMP - \$15,706,111) and the total project cost (\$23,000,000) remain the same.

IMPLICATIONS

Financial: GMP: \$15,706,111; Total Project Cost: \$23,000,000

Strategic Objective: Goal I – Student Success; Goal III – Performance Excellence

SWMBE/HUB Participation: 25%

Employee Services:

ATTACHMENTS: Revised Construction Schedule, Narrative, Draft Change Order #001

Dr. Robert Garza
President, Palo Alto

Lacy Hampton
Interim Associate Vice Chancellor
G.O. Bond Construction Improvement Program (CIP)

Diane E. Snyder, CPA, Ph.D.
Vice Chancellor for Finance & Administration

Dr. Mike Flores
Chancellor

PROJECT SCHEDULE NARRATIVE

Narrative Date: December 27, 2022

Data Date: December 19, 2022

I. PURPOSE

The schedule included in this submission has been updated and modified to reflect the current design of the project. This schedule has been updated to show most current status.

II. PROJECT STATUS

Below are updated key project dates:

Description	Original Contract	Revised Contract	Current
Notice to Proceed	February 10, 2021	February 10, 2021	February 10, 2021
Construction Duration	630 Calendar Days	741 Calendar Days	740 Calendar Days
Project Float	54 Calendar Days	N/A	7 Calendar Days
Substantial Completion	November 02, 2022	February 21, 2023	February 20, 2023
Duration to Final Completion	30 Calendar Days	30 Calendar Days	30 Calendar Days
Final Completion	December 06, 2022	March 23, 2023	March 22, 2023

III. CONSTRAINTS

Below are the Constraints included in the project schedule.

Activity:	Activity Name:	Comments:
N STR 1020	Prep & Pour Casting Beds	As Late as Possible Constraint added for a more realistic installation date
S STR 1030	Prep & Pour Casting Beds	As Late as Possible Constraint added for a more realistic installation date
CLO 1020	Substantial Completion	Must Finish Constraint to Meet Contractual Substantial Completion Date
CLO 1060	Final Completion	Must Finish Constraint to Meet Contractual Substantial Completion Date

IV. CRITICAL PATH ACTIVITIES

Reference the attached Critical Path Schedule Layout

V. CHANGES

Please reference the attached Schedule Comparison Report.

VI. IMPACTS

a. ANTICIPATED IMPACTS

The Anticipated Adverse Weather Impacts (Rain Delays) is defined in section 15.1.5.3 of the AIA A201 of the contract as "a day when rainfall exceeds one-half (.5) inch during a 24-hour period" and includes the number of calendar days to

anticipate per month during construction. The Anticipated Adverse Weather Impacts (Rain Delays) calendar days were converted into workdays in the following table:

Monthly Anticipated Adverse Weather Impacts (Rain Delays)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Calendar Days	2	1	1	2	4	2	1	1	3	2	1	1
Workdays	1	1	1	1	3	1	1	1	2	1	1	1

Due to the requirement of including a separate activity for float, 10% of the construction schedule, these days have been included in the CLO 1010 Project Float activity and not as non-working days in the project calendars.

In the Project Calendars, 2 separate calendars were created. One titled “1580 Modified 5 Day w/6 Holidays” for work that will not be affected by adverse weather and one titled “1580 ACD 5 Day w/6 Holidays - Weather Impact” for work that will be affected by adverse weather days.

When the project experiences an Adverse Weather Impact, the “1580 Modified 5 Day w/6 Holidays - Weather Impact” calendar will be modified to show a non-working day for the day the adverse weather was experienced.

Days over the Monthly Anticipated Adverse Weather Impacts will be requested for a time extension on the project schedule.

b. POTENTIAL AND CURRENT IMPACTS

i. Weather:

- a. The Project has not experienced any non-workable days for the month of December which adversely affected the Project’s Critical Path.

ii. Audio/Visual Material Shortages & Lead Times

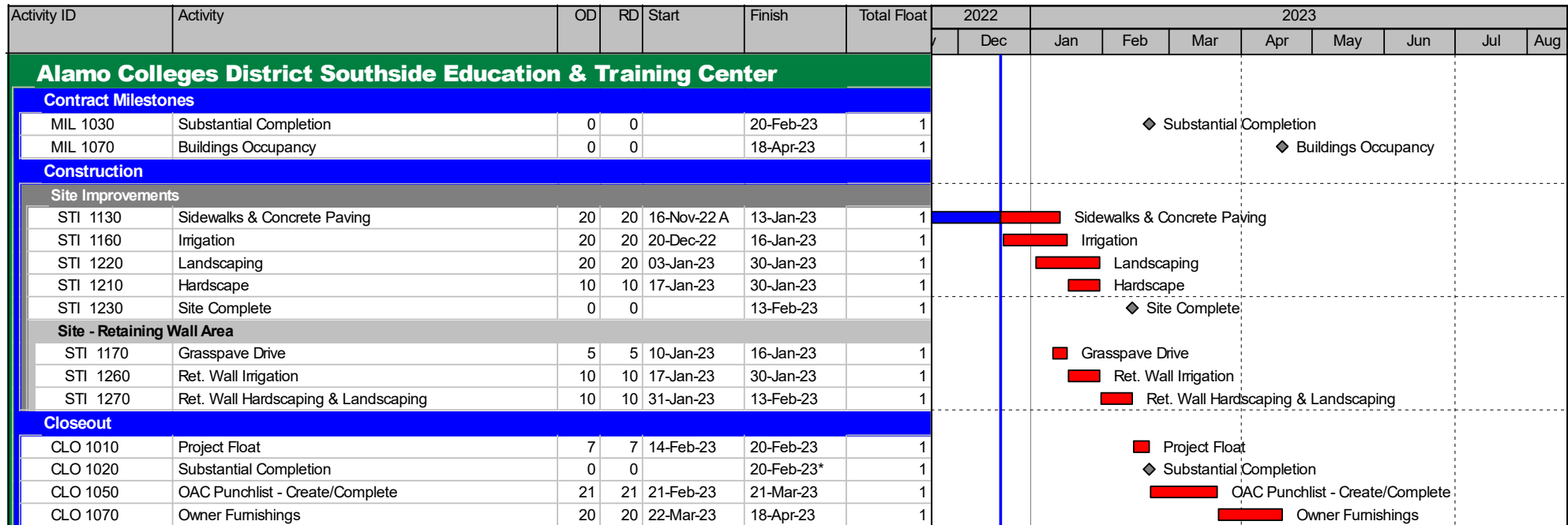
- a. Ongoing item. Byrne clarified the project is experiencing substantial delays in the procurement of Audio/Visual items scheduled for this project.
- b. Byrne is continuing to monitor equipment procurement with Subcontractor. At a minimum, Byrne is diligently working toward ensuring a functional A/V system, even if partially incomplete, is in place when buildings become occupied.

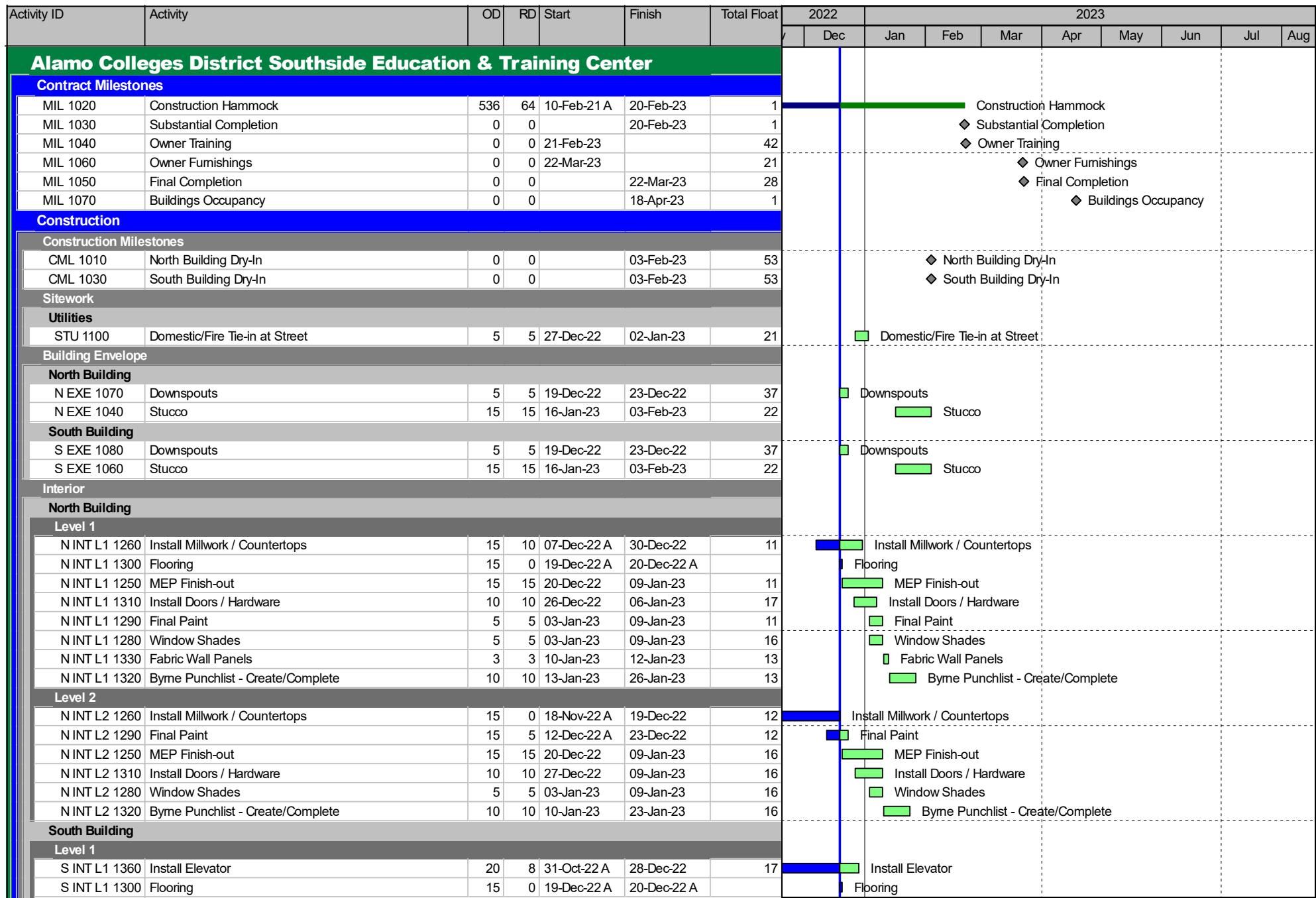
iii. Miscellaneous Items with Potential Impacts:

- a. Signage (Building Plaque, Monument, Digital Library, & Exterior Wall “SETC”)
 - i. Byrne’s signage submittal had been returned with approvals & additions.
 - ii. These approvals are substantially delayed from the deadline requested of February 11th.
 - iii. Currently, the Building Plaque remains under ACD review for approval.
 - iv. These signage items will not hinder the project from obtaining a Certificate of Occupancy. However, we are unsure at this time if the signage identified will be in-place upon date of Substantial Completion, due to the delay in obtaining approvals.

i. POTENTIAL OPPORTUNITIES

- i. None at this time.





Activity ID	Activity	OD	RD	Start	Finish	Total Float	2022												2023							
							Dec												Jan	Feb	Mar	Apr	May	Jun	Jul	Aug
S INT L1 1250	MEP Finish-out	15	15	19-Dec-22	06-Jan-23	12																				
S INT L1 1260	Install Millwork / Countertops	5	5	29-Dec-22	04-Jan-23	14																				
S INT L1 1310	Install Doors / Hardware	10	10	29-Dec-22	11-Jan-23	14																				
S INT L1 1280	Window Shades	5	5	02-Jan-23	06-Jan-23	17																				
S INT L1 1290	Final Paint	5	5	10-Jan-23	16-Jan-23	11																				
S INT L1 1320	Byrne Punchlist - Create/Complete	10	10	17-Jan-23	30-Jan-23	11																				
Level 2																										
S INT L2 1350	Interior Aluminum Frames & Glazing	10	7	29-Aug-22 A	27-Dec-22	16																				
S INT L2 1180	Ceiling Drywall/Tape/Float/Paint @ Elevator	5	5	17-Nov-22 A	23-Dec-22	17																				
S INT L2 1250	MEP Finish-out	15	15	20-Dec-22	09-Jan-23	16																				
S INT L2 1290	Final Paint	5	5	26-Dec-22	30-Dec-22	12																				
S INT L2 1310	Install Doors / Hardware	10	10	28-Dec-22	10-Jan-23	16																				
S INT L2 1280	Window Shades	5	5	03-Jan-23	09-Jan-23	16																				
S INT L2 1320	Byrne Punchlist - Create/Complete	10	10	10-Jan-23	23-Jan-23	16																				
Site Improvements																										
STI 1200	Site Lighting & Security	10	10	14-Nov-22 A	30-Dec-22	2																				
STI 1130	Sidewalks & Concrete Paving	20	20	16-Nov-22 A	13-Jan-23	1																				
STI 1160	Irrigation	20	20	20-Dec-22	16-Jan-23	1																				
STI 1220	Landscaping	20	20	03-Jan-23	30-Jan-23	1																				
STI 1150	Paving	5	5	17-Jan-23	23-Jan-23	6																				
STI 1210	Hardscape	10	10	17-Jan-23	30-Jan-23	1																				
STI 1180	Pavement Striping, Signage & Accessories	10	10	24-Jan-23	06-Feb-23	6																				
STI 1190	Monument & Exterior Building Signage	5	5	24-Jan-23	30-Jan-23	11																				
STI 1230	Site Complete	0	0		13-Feb-23	1																				
Site - Retaining Wall Area																										
STI 1170	Grasspave Drive	5	5	10-Jan-23	16-Jan-23	1																				
STI 1260	Ret. Wall Irrigation	10	10	17-Jan-23	30-Jan-23	1																				
STI 1270	Ret. Wall Hardscaping & Landscaping	10	10	31-Jan-23	13-Feb-23	1																				
Closeout																										
CLO 1000	Inspections, Testing & Commissioning	60	40	02-Nov-22 A	10-Feb-23	2																				
CLO 1010	Project Float	7	7	14-Feb-23	20-Feb-23	1																				
CLO 1020	Substantial Completion	0	0		20-Feb-23*	1																				
CLO 1030	Owner Training	5	5	21-Feb-23	27-Feb-23	37																				
CLO 1040	O&M Manuals	15	15	21-Feb-23	13-Mar-23	27																				
CLO 1050	OAC Punchlist - Create/Complete	21	21	21-Feb-23	21-Mar-23	1																				
CLO 1070	Owner Furnishings	20	20	22-Mar-23	18-Apr-23	1																				
CLO 1060	Final Completion	0	0		22-Mar-23	28																				

Project Differences Report			
Comparing Alamo Colleges District Southside Education & Training Center to Alamo Colleges District Southside Education & Training Center Executed by ebrown Date Wed Dec 21 11:29:04 2022			
Dates			
Actual Start Date			
Activity ID	Activity Name	New Actual Start Date	Old Actual Start Date
N INT L1 1260	Install Millwork / Countertops	07-Dec-22	Value not specified in the database
N INT L1 1300	Flooring	19-Dec-22	Value not specified in the database
N INT L2 1290	Final Paint	12-Dec-22	Value not specified in the database
N INT L2 1300	Flooring	14-Dec-22	Value not specified in the database
S INT L1 1300	Flooring	19-Dec-22	Value not specified in the database
S INT L1 1270	Drop Ceiling Tile	21-Nov-22	Value not specified in the database
S INT L2 1300	Flooring	15-Dec-22	Value not specified in the database
S INT L2 1270	Drop Ceiling Tile	21-Nov-22	Value not specified in the database
STI 1250	Ret. Wall Sidwalks & Flush Curbs	01-Dec-22	Value not specified in the database
Late Start Date			
Activity ID	Activity Name	New Late Start Date	Old Late Start Date
N INT L1 1260	Install Millwork / Countertops	03-Jan-23	28-Nov-22
N INT L1 1290	Final Paint	18-Jan-23	19-Dec-22
N EXE 1020	Caulk Panel Joints	08-Feb-23	06-Feb-23
N EXE 1060	Storefront System(s) & Exterior Doors	25-Jan-23	23-Jan-23
N EXE 1040	Stucco	14-Feb-23	10-Feb-23
N EXE 1000	Steel Window Surrounds	25-Jan-23	23-Jan-23
N EXE 1050	Tiltwall Sealing & Paint	08-Feb-23	06-Feb-23
N EXR 1000	Roof Blocking & Mechanical Pads/Curbs	03-Jan-23	21-Nov-22
N EXR 1020	RTU Installation	03-Jan-23	21-Nov-22
N EXR 1010	Roofing	03-Jan-23	21-Nov-22
S STR 1070	Structural Steel Joist & Deck	20-Dec-22	05-Dec-22
S STR 1100	Level 2 - Pour Slab	20-Dec-22	19-Dec-22
S STR 1030	Foundations & SOG	20-Dec-22	21-Nov-22
S STR 1010	MEP UG Rough-in	20-Dec-22	21-Nov-22
CML 1000	Start Construction	20-Dec-22	21-Nov-22
STE 1010	Site Mobilization / SWPPP / Survey	20-Dec-22	21-Nov-22
STE 1020	Earthwork Cut/Clear/Grub	20-Dec-22	21-Nov-22
STU 1070	Site Domestic / Fire Water	21-Dec-22	05-Dec-22
STU 1040	Site Sanitary Sewer - to SSISD	21-Dec-22	05-Dec-22
STU 1060	Site Storm Drains	20-Dec-22	05-Dec-22
STU 1010	Site Primary Power Conduit	20-Dec-22	21-Nov-22
STU 1030	Site Secondary Conduit	20-Dec-22	21-Nov-22
STI 1150	Paving	25-Jan-23	23-Jan-23
STI 1140	Curbs & Gutters	20-Dec-22	26-Dec-22

STI 1160	Irrigation	21-Dec-22	26-Dec-22
STI 1220	Landscaping	04-Jan-23	09-Jan-23
STI 1210	Hardscape	18-Jan-23	23-Jan-23
STI 1180	Pavement Striping, Signage & Accessories	01-Feb-23	30-Jan-23
STI 1200	Site Lighting & Security	21-Dec-22	09-Jan-23
STE 1030	Building Pad Over-ex	20-Dec-22	21-Nov-22
STU 1050	UG Communications Conduit - Bldg	20-Dec-22	26-Dec-22
STU 1020	UG Communication Conduit - Site	20-Dec-22	26-Dec-22
PRE 1000	SD Documents - Constructability/Budget Review	20-Dec-22	21-Nov-22
MIL 1010	Notice to Proceed for Construction Issued	20-Dec-22	21-Nov-22
PRE 1150	Bid Review & GMP Draft	20-Dec-22	21-Nov-22
PRE 1140	Bid Day - 90% CDs (w/ Addenda)	20-Dec-22	21-Nov-22
PRE 1100	Bidding Period	20-Dec-22	21-Nov-22
PRE 1080	Final Bid Package Review	20-Dec-22	21-Nov-22
PRE 1030	CD Documents - Design Time	20-Dec-22	21-Nov-22
MND 1000	Site Utilities Manufacture & Deliver	21-Dec-22	05-Dec-22
MND 1050	Switch Gear Manufacture & Deliver	03-Jan-23	21-Nov-22
MND 1030	Mechanical Equipment Manufacture & Deliver	03-Jan-23	21-Nov-22
MND 1010	Fire Protection Manufacture & Deliver	03-Jan-23	21-Nov-22
MND 1020	Structural Steel Manufacture & Deliver	20-Dec-22	05-Dec-22
MND 1080	Glass & Glazing Manufacture & Deliver	25-Jan-23	23-Jan-23
PRE 1160	GMP Submitted to Alamo College District	20-Dec-22	21-Nov-22
PRE 1010	100% DD Document Development/Design	20-Dec-22	21-Nov-22
PRE 1020	100% DD Documents - Constructability/Budget Review	20-Dec-22	21-Nov-22
PRE 1040	80% CD Review Meeting	20-Dec-22	21-Nov-22
PRE 1090	80% CD's for Addendum	20-Dec-22	21-Nov-22
PRE 1110	Pre-Bid Meeting	20-Dec-22	21-Nov-22
PRE 1050	1st Advertisement for Bidders	20-Dec-22	21-Nov-22
PRE 1060	Solicit Subcontractor Interest on iSF	20-Dec-22	21-Nov-22
PRE 1070	Post Advertisement on Architect's Website	20-Dec-22	21-Nov-22
PRE 1130	Deadline for Subcontractor Questions	20-Dec-22	21-Nov-22
PRE 1120	Last Addendum Posted for Subcontractors	20-Dec-22	21-Nov-22
PRE 1210	Alamo College District to Approve GMP	20-Dec-22	21-Nov-22
S STR 1020	Prep & Pour Casting Beds	20-Dec-22	21-Nov-22
S STR 1040	Form & Pour Tiltwall Panels	20-Dec-22	21-Nov-22
S STR 1050	Tiltwall Panel Cure Time	20-Dec-22	21-Nov-22
S STR 1060	Tiltwall Panel Erection	20-Dec-22	21-Nov-22
S STR 1080	Remove Tiltwall Panels Braces	20-Dec-22	19-Dec-22
N INT L1 1020	MEP OH Rough-in	03-Jan-23	21-Nov-22
N INT L1 1030	Interior Wall Framing	03-Jan-23	21-Nov-22
N INT L1 1060	One Side Walls	03-Jan-23	21-Nov-22
N INT L1 1050	MEP Wall Rough-In	03-Jan-23	21-Nov-22
N INT L1 1080	Close Walls	03-Jan-23	21-Nov-22

N INT L1 1120	Tape/Bed/Float Walls	03-Jan-23	21-Nov-22
N INT L1 1140	Prime / Paint 1st Coat Walls	03-Jan-23	21-Nov-22
N INT L1 1170	Ceiling Grid	03-Jan-23	21-Nov-22
N INT L1 1200	Light Fixtures	18-Jan-23	19-Dec-22
N INT L1 1070	Ceiling Framing	03-Jan-23	21-Nov-22
N INT L1 1130	Drywall Ceilings	03-Jan-23	21-Nov-22
N INT L1 1210	Grills / Diffusers	03-Jan-23	21-Nov-22
N INT L1 1310	Install Doors / Hardware	18-Jan-23	16-Jan-23
N INT L1 1300	Flooring	25-Jan-23	02-Jan-23
N INT L1 1320	Byrne Punchlist - Create/Complete	01-Feb-23	30-Jan-23
N INT L1 1270	Drop Ceiling Tile	03-Jan-23	21-Nov-22
N INT L1 1180	Restroom Ceramic Tile Floors/Walls	16-Jan-23	16-Dec-22
N INT L1 1230	Plumbing Fixtures, Toilet Partitions & Accessories	01-Feb-23	30-Jan-23
STE 1040	Select Fill at Building Pad	20-Dec-22	21-Nov-22
N INT L1 1110	MEP Hard-Lid Rough-in	03-Jan-23	21-Nov-22
N INT L1 1240	HVAC Startup	03-Jan-23	21-Nov-22
N INT L1 1250	MEP Finish-out	04-Jan-23	12-Dec-22
BW STR 1030	Metal Stairs	20-Dec-22	26-Dec-22
S EXE 1020	Caulk Panel Joints	08-Feb-23	06-Feb-23
S EXE 1070	Storefront System(s) & Exterior Doors	14-Feb-23	10-Feb-23
S EXE 1060	Stucco	14-Feb-23	10-Feb-23
S EXE 1010	Steel Window Surrounds	14-Feb-23	10-Feb-23
S EXE 1050	Tiltwall Sealing & Paint	08-Feb-23	06-Feb-23
S EXR 1000	Roof Blocking & Mechanical Pads/Curbs	04-Jan-23	05-Dec-22
S EXR 1020	RTU Installation	04-Jan-23	05-Dec-22
S EXR 1010	Roofing	04-Jan-23	05-Dec-22
BW EXR 1050	Breezeway Metal Roof	15-Feb-23	12-Feb-23
N STR 1070	Structural Steel Joist & Deck	20-Dec-22	21-Nov-22
N STR 1100	Level 2 - Pour Slab	03-Jan-23	21-Nov-22
N STR 1020	Foundations & SOG	20-Dec-22	21-Nov-22
N STR 1010	MEP UG Rough-in	20-Dec-22	21-Nov-22
N STR 1030	Prep & Pour Casting Beds	20-Dec-22	21-Nov-22
N STR 1040	Form & Pour Tiltwall Panels	20-Dec-22	21-Nov-22
N STR 1050	Tiltwall Panel Cure Time	20-Dec-22	21-Nov-22
N STR 1060	Tiltwall Panel Erection	20-Dec-22	21-Nov-22
N STR 1080	Remove Tiltwall Panels Braces	03-Jan-23	21-Nov-22
BW STR 1000	Breezeway Trusses, Beams & Deck	20-Dec-22	26-Dec-22
BW STR 1010	Prep/Pour Level 2 Slab & Stair Treads	20-Dec-22	26-Dec-22
STI 1230	Site Complete	14-Feb-23	10-Feb-23
S STR 1090	Prep Level 2 Slab	20-Dec-22	19-Dec-22
N STR 1090	Prep Level 2	20-Dec-22	21-Nov-22
STI 1120	Backfill at Retaining Walls	11-Jan-23	26-Dec-22

MIL 1020	Construction Hammock	20-Dec-22	21-Nov-22
PRE 1170	Receive 100% CD's	20-Dec-22	21-Nov-22
PRE 1180	100% CD Drawing Review and Update GMP	20-Dec-22	21-Nov-22
PRE 1200	Revised GMP Submitted to Alamo College District	20-Dec-22	21-Nov-22
CLO 1010	Project Float	15-Feb-23	12-Feb-23
STU 1000	Breezeway Drainage Channel	20-Dec-22	26-Dec-22
S STR 1000	Moisture Barrier Wall	20-Dec-22	21-Nov-22
N STR 1000	Moisture Barrier Wall	20-Dec-22	21-Nov-22
BIM 1000	Under Slab BIM Coordination & Approval	20-Dec-22	21-Nov-22
BIM 1010	Level 1 BIM Coordination & Approval	03-Jan-23	21-Nov-22
BIM 1020	Level 2 BIM Coordination & Approval	11-Jan-23	19-Dec-22
MUP 1000	Engineered Drawings & Submittals	20-Dec-22	21-Nov-22
BW STR 1020	Misc. Slabs & Foundations	20-Dec-22	26-Dec-22
N INT L1 1000	Layout & Top Track	03-Jan-23	21-Nov-22
N INT L1 1010	Spray Foam Insulation	11-Jan-23	20-Dec-22
S EXE 1000	Exterior Canopy @ Workforce	14-Feb-23	10-Feb-23
MUP 1010	Prep & Pour Foundation	20-Dec-22	21-Nov-22
MUP 1020	Layout, Form, Cast & Erect Tiltwall Panel	20-Dec-22	21-Nov-22
MUP 1040	Install Steel Surrounds	25-Jan-23	23-Jan-23
MUP 1050	Framing & Sheathing	25-Jan-23	23-Jan-23
MUP 1060	Lath & Plaster	25-Jan-23	23-Jan-23
MUP 1100	Caulking	25-Jan-23	23-Jan-23
MUP 1070	Exterior Coatings & Moisture Barrier	25-Jan-23	23-Jan-23
MUP 1080	Windows & Storefront	25-Jan-23	23-Jan-23
MUP 1090	Translucent Storefront	25-Jan-23	23-Jan-23
BW STR 1040	Metal Handrails & Screens	20-Dec-22	26-Dec-22
BW EXE 1010	Paint Exposed Steel	20-Dec-22	26-Dec-22
STI 1050	Dumpster Pad & Misc. Concrete Foundations	20-Dec-22	26-Dec-22
STI 1080	Limestone Retaining Walls & Blocks	11-Jan-23	26-Dec-22
STI 1000	Fine Grading	20-Dec-22	26-Dec-22
STI 1010	Lime Stabilization	20-Dec-22	26-Dec-22
STI 1040	Paving Basecourse	20-Dec-22	26-Dec-22
STI 1020	Light Pole Bases	20-Dec-22	26-Dec-22
STI 1100	Site Lighting and Security Conduits	20-Dec-22	26-Dec-22
STI 1090	Irrigation Sleeves	20-Dec-22	26-Dec-22
STI 1130	Sidewalks & Concrete Paving	20-Dec-22	26-Dec-22
STI 1170	Grasspave Drive	11-Jan-23	09-Jan-23
CLO 1000	Inspections, Testing & Commissioning	21-Dec-22	05-Dec-22
STI 1060	Monument Sign Wall	21-Dec-22	26-Dec-22
STI 1190	Monument & Exterior Building Signage	08-Feb-23	06-Feb-23
TOPS 1000	Permanent Power Application	03-Jan-23	21-Nov-22
TOPS 1010	Design & Engineering	03-Jan-23	21-Nov-22
TOPS 1020	Transformer Set	03-Jan-23	21-Nov-22

MND 1040	Light Fixtures Manufacture & Deliver	18-Jan-23	19-Dec-22
MND 1060	Elevator Manufacture & Deliver	11-Jan-23	05-Dec-22
CML 1020	Permanent Power	03-Jan-23	21-Nov-22
CML 1040	North Building Conditioned Air	03-Jan-23	21-Nov-22
CML 1050	South Building Conditioned Air	11-Jan-23	05-Dec-22
PRE 1190	Submit & Obtain City & County Permits	20-Dec-22	21-Nov-22
MIL 1000	Permit Issued	20-Dec-22	21-Nov-22
N EXE 1070	Downspouts	08-Feb-23	06-Feb-23
S EXE 1080	Downspouts	08-Feb-23	06-Feb-23
BW EXE 1000	Electrical Rough-in	20-Dec-22	26-Dec-22
BW EXE 1020	Electrical Trim Out	15-Feb-23	12-Feb-23
N INT L1 1040	In-Wall Blocking	03-Jan-23	21-Nov-22
N INT L1 1100	Pull Wire & Cable	04-Jan-23	12-Dec-22
N INT L1 1220	Cable Trays & Ladders @ IT Closets	24-Jan-23	30-Dec-22
N INT L1 1280	Window Shades	25-Jan-23	23-Jan-23
N INT L1 1190	Concrete Floor Sealer	24-Jan-23	30-Dec-22
N EXE 1010	Frame & Sheath Exterior Wall Openings	25-Jan-23	23-Jan-23
N EXE 1030	Moister Barrier & Insulation on Exterior Wall Openings	25-Jan-23	23-Jan-23
S EXE 1030	Frame & Sheath Exterior Wall Openings	14-Feb-23	10-Feb-23
S EXE 1040	Moister Barrier & Insulation on Exterior Wall Openings	14-Feb-23	10-Feb-23
N INT L1 1150	Tape/Bed/Float Ceilings	18-Jan-23	19-Dec-22
N INT L1 1160	Prime / Paint 1st Coat Ceilings	18-Jan-23	19-Dec-22
N INT L2 1260	Install Millwork / Countertops	03-Jan-23	28-Nov-22
N INT L2 1290	Final Paint	04-Jan-23	19-Dec-22
N INT L2 1020	MEP OH Rough-in	04-Jan-23	19-Dec-22
N INT L2 1030	Interior Wall Framing	03-Jan-23	28-Nov-22
N INT L2 1060	One Side Walls	03-Jan-23	28-Nov-22
N INT L2 1050	MEP Wall Rough-In	03-Jan-23	28-Nov-22
N INT L2 1080	Close Walls	03-Jan-23	28-Nov-22
N INT L2 1120	Tape/Bed/Float Walls	03-Jan-23	28-Nov-22
N INT L2 1140	Prime / Paint 1st Coat Walls	03-Jan-23	28-Nov-22
N INT L2 1170	Ceiling Grid	03-Jan-23	28-Nov-22
N INT L2 1200	Light Fixtures	04-Jan-23	19-Dec-22
N INT L2 1070	Ceiling Framing	04-Jan-23	19-Dec-22
N INT L2 1130	Drywall Ceilings	04-Jan-23	19-Dec-22
N INT L2 1210	Grills / Diffusers	03-Jan-23	28-Nov-22
N INT L2 1310	Install Doors / Hardware	18-Jan-23	16-Jan-23
N INT L2 1300	Flooring	10-Jan-23	02-Jan-23
N INT L2 1320	Byrne Punchlist - Create/Complete	01-Feb-23	30-Jan-23
N INT L2 1270	Drop Ceiling Tile	09-Jan-23	28-Nov-22
N INT L2 1180	Restroom Ceramic Tile Floors/Walls	03-Jan-23	16-Dec-22
N INT L2 1230	Plumbing Fixtures, Toilet Partitions & Accessories	01-Feb-23	30-Jan-23

N INT L2 1110	MEP Hard-Lid Rough-in	04-Jan-23	19-Dec-22
N INT L2 1240	HVAC Startup	03-Jan-23	28-Nov-22
N INT L2 1250	MEP Finish-out	11-Jan-23	12-Dec-22
N INT L2 1000	Layout & Top Track	03-Jan-23	28-Nov-22
N INT L2 1010	Spray Foam Insulation	11-Jan-23	20-Dec-22
N INT L2 1040	In-Wall Blocking	03-Jan-23	28-Nov-22
N INT L2 1090	Fire Stopping	03-Jan-23	28-Nov-22
N INT L2 1100	Pull Wire & Cable	11-Jan-23	12-Dec-22
N INT L2 1220	Cable Trays & Ladders	31-Jan-23	30-Dec-22
N INT L2 1280	Window Shades	25-Jan-23	23-Jan-23
N INT L2 1190	Concrete Floor Sealer	31-Jan-23	30-Dec-22
N INT L2 1150	Tape/Bed/Float Ceilings	04-Jan-23	19-Dec-22
N INT L2 1160	Prime / Paint 1st Coat Ceilings	04-Jan-23	19-Dec-22
S INT L1 1260	Install Millwork / Countertops	18-Jan-23	12-Dec-22
S INT L1 1290	Final Paint	25-Jan-23	19-Dec-22
S INT L1 1020	MEP OH Rough-in	11-Jan-23	19-Dec-22
S INT L1 1030	Interior Wall Framing	04-Jan-23	05-Dec-22
S INT L1 1060	One Side Walls	04-Jan-23	05-Dec-22
S INT L1 1050	MEP Wall Rough-In	04-Jan-23	05-Dec-22
S INT L1 1080	Close Walls	04-Jan-23	05-Dec-22
S INT L1 1120	Tape/Bed/Float Walls	04-Jan-23	05-Dec-22
S INT L1 1140	Prime / Paint 1st Coat Walls	04-Jan-23	05-Dec-22
S INT L1 1170	Ceiling Grid	04-Jan-23	05-Dec-22
S INT L1 1200	Light Fixtures	25-Jan-23	19-Dec-22
S INT L1 1070	Ceiling Framing	25-Jan-23	19-Dec-22
S INT L1 1130	Drywall Ceilings	25-Jan-23	19-Dec-22
S INT L1 1210	Grills / Diffusers	04-Jan-23	05-Dec-22
S INT L1 1310	Install Doors / Hardware	18-Jan-23	16-Jan-23
S INT L1 1300	Flooring	25-Jan-23	02-Jan-23
S INT L1 1320	Byrne Punchlist - Create/Complete	01-Feb-23	30-Jan-23
S INT L1 1270	Drop Ceiling Tile	11-Jan-23	05-Dec-22
S INT L1 1180	Restroom Ceramic Tile Floors/Walls	24-Jan-23	16-Dec-22
S INT L1 1230	Plumbing Fixtures, Toilet Accessories	01-Feb-23	30-Jan-23
S INT L1 1110	MEP Hard-Lid Rough-in	25-Jan-23	19-Dec-22
S INT L1 1240	HVAC Startup	04-Jan-23	05-Dec-22
S INT L1 1250	MEP Finish-out	04-Jan-23	12-Dec-22
S INT L1 1000	Layout & Top Track	11-Jan-23	19-Dec-22
S INT L1 1010	Spray Foam Insulation	11-Jan-23	20-Dec-22
S INT L1 1040	In-Wall Blocking	04-Jan-23	05-Dec-22
S INT L1 1100	Pull Wire & Cable	04-Jan-23	12-Dec-22
S INT L1 1220	Cable Trays & Ladders	24-Jan-23	30-Dec-22
S INT L1 1280	Window Shades	25-Jan-23	23-Jan-23
S INT L1 1190	Concrete Floor Sealer	24-Jan-23	30-Dec-22

S INT L1 1150	Tape/Bed/Float Ceilings	25-Jan-23	19-Dec-22
S INT L1 1160	Prime / Paint 1st Coat Ceilings	25-Jan-23	19-Dec-22
S INT L2 1290	Final Paint	11-Jan-23	20-Dec-22
S INT L2 1020	MEP OH Rough-in	11-Jan-23	20-Dec-22
S INT L2 1030	Interior Wall Framing	10-Jan-23	12-Dec-22
S INT L2 1060	One Side Walls	10-Jan-23	12-Dec-22
S INT L2 1050	MEP Wall Rough-In	10-Jan-23	12-Dec-22
S INT L2 1080	Close Walls	10-Jan-23	12-Dec-22
S INT L2 1120	Tape/Bed/Float Walls	10-Jan-23	12-Dec-22
S INT L2 1140	Prime / Paint 1st Coat Walls	10-Jan-23	12-Dec-22
S INT L2 1170	Ceiling Grid	11-Jan-23	12-Dec-22
S INT L2 1200	Light Fixtures	11-Jan-23	20-Dec-22
S INT L2 1070	Ceiling Framing	11-Jan-23	20-Dec-22
S INT L2 1130	Drywall Ceilings	11-Jan-23	20-Dec-22
S INT L2 1210	Grills / Diffusers	11-Jan-23	12-Dec-22
S INT L2 1310	Install Doors / Hardware	19-Jan-23	17-Jan-23
S INT L2 1300	Flooring	26-Jan-23	03-Jan-23
S INT L2 1320	Byrne Punchlist - Create/Complete	01-Feb-23	30-Jan-23
S INT L2 1270	Drop Ceiling Tile	11-Jan-23	12-Dec-22
S INT L2 1110	MEP Hard-Lid Rough-in	11-Jan-23	20-Dec-22
S INT L2 1240	HVAC Startup	11-Jan-23	12-Dec-22
S INT L2 1250	MEP Finish-out	11-Jan-23	12-Dec-22
S INT L2 1000	Layout & Top Track	11-Jan-23	20-Dec-22
S INT L2 1010	Spray Foam Insulation	11-Jan-23	20-Dec-22
S INT L2 1040	In-Wall Blocking	10-Jan-23	12-Dec-22
S INT L2 1090	Fire Stopping	10-Jan-23	12-Dec-22
S INT L2 1100	Pull Wire & Cable	11-Jan-23	12-Dec-22
S INT L2 1220	Cable Trays & Ladders @ IT Closet	31-Jan-23	30-Dec-22
S INT L2 1280	Window Shades	25-Jan-23	23-Jan-23
S INT L2 1190	Concrete Floor Sealer	31-Jan-23	30-Dec-22
S INT L2 1150	Tape/Bed/Float Ceilings	11-Jan-23	20-Dec-22
S INT L2 1160	Prime / Paint 1st Coat Ceilings	11-Jan-23	20-Dec-22
S INT L1 1330	Workforce Plywood Wall Panels	01-Feb-23	30-Jan-23
STI 1070	Dumpster Enclosure Walls	20-Dec-22	26-Dec-22
STI 1110	Dumpster Gates	14-Feb-23	10-Feb-23
N INT L1 1330	Fabric Wall Panels	27-Jan-23	25-Jan-23
N INT L1 1340	Hollow Metal Frames	18-Jan-23	16-Jan-23
N INT L1 1350	Interior Aluminum Frames & Glazing	18-Jan-23	16-Jan-23
N INT L2 1340	Hollow Metal Frames	18-Jan-23	16-Jan-23
N INT L2 1350	Interior Aluminum Frames & Glazing	18-Jan-23	16-Jan-23
S INT L1 1340	Hollow Metal Frames	18-Jan-23	16-Jan-23
S INT L1 1350	Interior Aluminum Frames & Glazing	18-Jan-23	28-Dec-22

S INT L2 1340	Hollow Metal Frames	19-Jan-23	17-Jan-23
S INT L2 1350	Interior Aluminum Frames & Glazing	10-Jan-23	29-Dec-22
MUP 1030	Tiltwall Approval	20-Dec-22	21-Nov-22
MUP 1110	Finish Approval	25-Jan-23	23-Jan-23
S INT L1 1360	Install Elevator	11-Jan-23	05-Dec-22
SUB 1000	Site Utilities Material Submittals	21-Dec-22	05-Dec-22
SUB 1050	Switch Gear Submittals	03-Jan-23	21-Nov-22
SUB 1030	Mechanical Equipment Submittals	03-Jan-23	21-Nov-22
SUB 1010	Fire Protection Submittals	03-Jan-23	21-Nov-22
SUB 1020	Structural Steel Submittals	20-Dec-22	21-Nov-22
SUB 1070	Glass & Glazing Submittals	25-Jan-23	23-Jan-23
SUB 1040	Light Fixtures Submittals	18-Jan-23	19-Dec-22
SUB 1060	Elevator Submittals	11-Jan-23	05-Dec-22
APP 1000	Site Utilities Material A/E Approval	21-Dec-22	05-Dec-22
APP 1060	Switch Gear A/E Approval	03-Jan-23	21-Nov-22
APP 1010	Mechanical Equipment A/E Approval	03-Jan-23	21-Nov-22
APP 1020	Fire Protection A/E Approval	03-Jan-23	21-Nov-22
APP 1040	Structural Steel A/E Approval	20-Dec-22	21-Nov-22
APP 1050	Glass & Glazing A/E Approval	25-Jan-23	23-Jan-23
APP 1070	Light Fixtures A/E Approval	18-Jan-23	19-Dec-22
APP 1030	Elevator A/E Approval	11-Jan-23	05-Dec-22
APP 1080	Fire Protection Fire Marshal Approval	03-Jan-23	21-Nov-22
MND 1070	Steel Embed Manufacture & Deliver	20-Dec-22	21-Nov-22
STU 1080	MoU Procurement - Sanitary Sewer Tie-In at SSISD	21-Dec-22	05-Dec-22
STU 1090	SAWS Permit - Pending ACD/SSISD Easement	21-Dec-22	05-Dec-22
STU 1100	Domestic/Fire Tie-in at Street	25-Jan-23	23-Jan-23
N EXE 1080	Kalwall Installation	15-Feb-23	12-Feb-23
N EXE 1090	Kalwall Field Measure & Procurement	15-Feb-23	12-Feb-23
S EXE 1090	Kalwall Field Measure & Procurement	15-Feb-23	12-Feb-23
S EXE 1100	Kalwall Installation	15-Feb-23	12-Feb-23
TOPS 1030	CPS Easement Doc - Procurement & SSISD Signatures	03-Jan-23	21-Nov-22
STI 1240	Ret. Wall Irrigation Sleeves	11-Jan-23	26-Dec-22
STI 1250	Ret. Wall Sidwalks & Flush Curbs	11-Jan-23	26-Dec-22
STI 1260	Ret. Wall Irrigation	18-Jan-23	16-Jan-23
STI 1270	Ret. Wall Hardscaping & Landscaping	01-Feb-23	30-Jan-23
STI 1280	Retaining Wall Block Deliveries	11-Jan-23	26-Dec-22
STU 1110	SAWS Permit Review, Issuance & Mobilization	17-Jan-23	09-Jan-23
STU 1120	MoU Execution, Coordination w/ SSISD & Mobilization	21-Dec-22	05-Dec-22
STU 1130	Site Sanitary Sewer Tie-in at SSISD - COMPLETION	21-Dec-22	05-Dec-22
S INT L2 1180	Ceiling Drywall/Tape/Float/Paint @ Elevator	11-Jan-23	27-Dec-22
Late Finish Date			
Activity ID	Activity Name	New Late Finish Date	Old Late Finish Date
N INT L1 1260	Install Millwork / Countertops	16-Jan-23	16-Dec-22

N INT L1 1290	Final Paint	24-Jan-23	06-Jan-23
N EXE 1020	Caulk Panel Joints	08-Feb-23	06-Feb-23
N EXE 1060	Storefront System(s) & Exterior Doors	25-Jan-23	23-Jan-23
N EXE 1040	Stucco	07-Mar-23	03-Mar-23
N EXE 1000	Steel Window Surrounds	25-Jan-23	23-Jan-23
N EXE 1050	Tiltwall Sealing & Paint	08-Feb-23	06-Feb-23
N EXR 1000	Roof Blocking & Mechanical Pads/Curbs	03-Jan-23	21-Nov-22
N EXR 1020	RTU Installation	03-Jan-23	21-Nov-22
N EXR 1010	Roofing	03-Jan-23	21-Nov-22
S STR 1070	Structural Steel Joist & Deck	20-Dec-22	05-Dec-22
S STR 1100	Level 2 - Pour Slab	20-Dec-22	19-Dec-22
S STR 1030	Foundations & SOG	20-Dec-22	21-Nov-22
S STR 1010	MEP UG Rough-in	20-Dec-22	21-Nov-22
CML 1000	Start Construction	20-Dec-22	21-Nov-22
STE 1010	Site Mobilization / SWPPP / Survey	20-Dec-22	21-Nov-22
STE 1020	Earthwork Cut/Clear/Grub	20-Dec-22	21-Nov-22
STU 1070	Site Domestic / Fire Water	21-Dec-22	05-Dec-22
STU 1040	Site Sanitary Sewer - to SSISD	21-Dec-22	05-Dec-22
STU 1060	Site Storm Drains	20-Dec-22	05-Dec-22
STU 1010	Site Primary Power Conduit	20-Dec-22	21-Nov-22
STU 1030	Site Secondary Conduit	20-Dec-22	21-Nov-22
STI 1150	Paving	31-Jan-23	27-Jan-23
STI 1140	Curbs & Gutters	20-Dec-22	26-Dec-22
STI 1160	Irrigation	17-Jan-23	20-Jan-23
STI 1220	Landscaping	31-Jan-23	03-Feb-23
STI 1210	Hardscape	31-Jan-23	03-Feb-23
STI 1180	Pavement Striping, Signage & Accessories	14-Feb-23	10-Feb-23
STI 1200	Site Lighting & Security	03-Jan-23	20-Jan-23
STE 1030	Building Pad Over-ex	20-Dec-22	21-Nov-22
STU 1050	UG Communications Conduit - Bldg	20-Dec-22	26-Dec-22
STU 1020	UG Communication Conduit - Site	20-Dec-22	26-Dec-22
PRE 1000	SD Documents - Constructability/Budget Review	20-Dec-22	21-Nov-22
MIL 1010	Notice to Proceed for Construction Issued	20-Dec-22	21-Nov-22
PRE 1150	Bid Review & GMP Draft	20-Dec-22	21-Nov-22
PRE 1140	Bid Day - 90% CDs (w/ Addenda)	20-Dec-22	21-Nov-22
PRE 1100	Bidding Period	20-Dec-22	21-Nov-22
PRE 1080	Final Bid Package Review	20-Dec-22	21-Nov-22
PRE 1030	CD Documents - Design Time	20-Dec-22	21-Nov-22
MND 1000	Site Utilities Manufacture & Deliver	21-Dec-22	05-Dec-22
MND 1050	Switch Gear Manufacture & Deliver	03-Jan-23	21-Nov-22
MND 1030	Mechanical Equipment Manufacture & Deliver	03-Jan-23	21-Nov-22
MND 1010	Fire Protection Manufacture & Deliver	03-Jan-23	21-Nov-22

MND 1020	Structural Steel Manufacture & Deliver	20-Dec-22	05-Dec-22
MND 1080	Glass & Glazing Manufacture & Deliver	25-Jan-23	23-Jan-23
PRE 1160	GMP Submitted to Alamo College District	20-Dec-22	21-Nov-22
PRE 1010	100% DD Document Development/Design	20-Dec-22	21-Nov-22
PRE 1020	100% DD Documents - Constructability/Budget Review	20-Dec-22	21-Nov-22
PRE 1040	80% CD Review Meeting	20-Dec-22	21-Nov-22
PRE 1090	80% CD's for Addendum	20-Dec-22	21-Nov-22
PRE 1110	Pre-Bid Meeting	20-Dec-22	21-Nov-22
PRE 1050	1st Advertisement for Bidders	20-Dec-22	21-Nov-22
PRE 1060	Solicit Subcontractor Interest on ISF	20-Dec-22	21-Nov-22
PRE 1070	Post Advertisement on Architect's Website	20-Dec-22	21-Nov-22
PRE 1130	Deadline for Subcontractor Questions	20-Dec-22	21-Nov-22
PRE 1120	Last Addendum Posted for Subcontractors	20-Dec-22	21-Nov-22
PRE 1210	Alamo College District to Approve GMP	20-Dec-22	21-Nov-22
S STR 1020	Prep & Pour Casting Beds	20-Dec-22	21-Nov-22
S STR 1040	Form & Pour Tiltwall Panels	20-Dec-22	21-Nov-22
S STR 1050	Tiltwall Panel Cure Time	20-Dec-22	21-Nov-22
S STR 1060	Tiltwall Panel Erection	20-Dec-22	21-Nov-22
S STR 1080	Remove Tiltwall Panels Braces	20-Dec-22	19-Dec-22
N INT L1 1020	MEP OH Rough-in	03-Jan-23	21-Nov-22
N INT L1 1030	Interior Wall Framing	03-Jan-23	21-Nov-22
N INT L1 1060	One Side Walls	03-Jan-23	21-Nov-22
N INT L1 1050	MEP Wall Rough-In	03-Jan-23	21-Nov-22
N INT L1 1080	Close Walls	03-Jan-23	21-Nov-22
N INT L1 1120	Tape/Bed/Float Walls	03-Jan-23	21-Nov-22
N INT L1 1140	Prime / Paint 1st Coat Walls	03-Jan-23	21-Nov-22
N INT L1 1170	Ceiling Grid	03-Jan-23	21-Nov-22
N INT L1 1200	Light Fixtures	18-Jan-23	19-Dec-22
N INT L1 1070	Ceiling Framing	03-Jan-23	21-Nov-22
N INT L1 1130	Drywall Ceilings	03-Jan-23	21-Nov-22
N INT L1 1210	Grills / Diffusers	03-Jan-23	21-Nov-22
N INT L1 1310	Install Doors / Hardware	31-Jan-23	27-Jan-23
N INT L1 1300	Flooring	25-Jan-23	20-Jan-23
N INT L1 1320	Byrne Punchlist - Create/Complete	14-Feb-23	10-Feb-23
N INT L1 1270	Drop Ceiling Tile	03-Jan-23	06-Dec-22
N INT L1 1180	Restroom Ceramic Tile Floors/Walls	16-Jan-23	16-Dec-22
N INT L1 1230	Plumbing Fixtures, Toilet Partitions & Accessories	01-Feb-23	30-Jan-23
STE 1040	Select Fill at Building Pad	20-Dec-22	21-Nov-22
N INT L1 1110	MEP Hard-Lid Rough-in	03-Jan-23	21-Nov-22
N INT L1 1240	HVAC Startup	03-Jan-23	21-Nov-22
N INT L1 1250	MEP Finish-out	24-Jan-23	30-Dec-22
BW STR 1030	Metal Stairs	20-Dec-22	26-Dec-22
S EXE 1020	Caulk Panel Joints	08-Feb-23	06-Feb-23

S EXE 1070	Storefront System(s) & Exterior Doors	14-Feb-23	10-Feb-23
S EXE 1060	Stucco	07-Mar-23	03-Mar-23
S EXE 1010	Steel Window Surrounds	14-Feb-23	10-Feb-23
S EXE 1050	Tiltwall Sealing & Paint	08-Feb-23	06-Feb-23
S EXR 1000	Roof Blocking & Mechanical Pads/Curbs	04-Jan-23	05-Dec-22
S EXR 1020	RTU Installation	04-Jan-23	05-Dec-22
S EXR 1010	Roofing	04-Jan-23	05-Dec-22
BW EXR 1050	Breezeway Metal Roof	15-Feb-23	12-Feb-23
N STR 1070	Structural Steel Joist & Deck	20-Dec-22	21-Nov-22
N STR 1100	Level 2 - Pour Slab	03-Jan-23	21-Nov-22
N STR 1020	Foundations & SOG	20-Dec-22	21-Nov-22
N STR 1010	MEP UG Rough-in	20-Dec-22	21-Nov-22
N STR 1030	Prep & Pour Casting Beds	20-Dec-22	21-Nov-22
N STR 1040	Form & Pour Tiltwall Panels	20-Dec-22	21-Nov-22
N STR 1050	Tiltwall Panel Cure Time	20-Dec-22	21-Nov-22
N STR 1060	Tiltwall Panel Erection	20-Dec-22	21-Nov-22
N STR 1080	Remove Tiltwall Panels Braces	03-Jan-23	21-Nov-22
BW STR 1000	Breezeway Trusses, Beams & Deck	20-Dec-22	26-Dec-22
BW STR 1010	Prep/Pour Level 2 Slab & Stair Treads	20-Dec-22	26-Dec-22
STI 1230	Site Complete	14-Feb-23	10-Feb-23
S STR 1090	Prep Level 2 Slab	20-Dec-22	19-Dec-22
N STR 1090	Prep Level 2	20-Dec-22	21-Nov-22
STI 1120	Backfill at Retaining Walls	11-Jan-23	26-Dec-22
PRE 1170	Receive 100% CD's	20-Dec-22	21-Nov-22
PRE 1180	100% CD Drawing Review and Update GMP	20-Dec-22	21-Nov-22
PRE 1200	Revised GMP Submitted to Alamo College District	20-Dec-22	21-Nov-22
STU 1000	Breezeway Drainage Channel	20-Dec-22	26-Dec-22
S STR 1000	Moisture Barrier Wall	20-Dec-22	21-Nov-22
N STR 1000	Moisture Barrier Wall	20-Dec-22	21-Nov-22
BIM 1000	Under Slab BIM Coordination & Approval	20-Dec-22	21-Nov-22
BIM 1010	Level 1 BIM Coordination & Approval	03-Jan-23	21-Nov-22
BIM 1020	Level 2 BIM Coordination & Approval	11-Jan-23	19-Dec-22
MUP 1000	Engineered Drawings & Submittals	20-Dec-22	21-Nov-22
BW STR 1020	Misc. Slabs & Foundations	20-Dec-22	26-Dec-22
N INT L1 1000	Layout & Top Track	03-Jan-23	21-Nov-22
N INT L1 1010	Spray Foam Insulation	11-Jan-23	20-Dec-22
S EXE 1000	Exterior Canopy @ Workforce	14-Feb-23	10-Feb-23
MUP 1010	Prep & Pour Foundation	20-Dec-22	21-Nov-22
MUP 1020	Layout, Form, Cast & Erect Tiltwall Panel	20-Dec-22	21-Nov-22
MUP 1040	Install Steel Surrounds	25-Jan-23	23-Jan-23
MUP 1050	Framing & Sheathing	25-Jan-23	23-Jan-23
MUP 1060	Lath & Plaster	25-Jan-23	23-Jan-23

MUP 1100	Caulking	25-Jan-23	23-Jan-23
MUP 1070	Exterior Coatings & Moisture Barrier	25-Jan-23	23-Jan-23
MUP 1080	Windows & Storefront	25-Jan-23	23-Jan-23
MUP 1090	Translucent Storefront	25-Jan-23	23-Jan-23
BW STR 1040	Metal Handrails & Screens	20-Dec-22	26-Dec-22
BW EXE 1010	Paint Exposed Steel	20-Dec-22	26-Dec-22
STI 1050	Dumpster Pad & Misc. Concrete Foundations	20-Dec-22	26-Dec-22
STI 1080	Limestone Retaining Walls & Blocks	11-Jan-23	26-Dec-22
STI 1000	Fine Grading	20-Dec-22	26-Dec-22
STI 1010	Lime Stabilization	20-Dec-22	26-Dec-22
STI 1040	Paving Basecourse	20-Dec-22	26-Dec-22
STI 1020	Light Pole Bases	20-Dec-22	26-Dec-22
STI 1100	Site Lighting and Security Conduits	20-Dec-22	26-Dec-22
STI 1090	Irrigation Sleeves	20-Dec-22	26-Dec-22
STI 1130	Sidewalks & Concrete Paving	16-Jan-23	20-Jan-23
STI 1170	Grasspave Drive	17-Jan-23	13-Jan-23
CLO 1000	Inspections, Testing & Commissioning	14-Feb-23	10-Feb-23
STI 1060	Monument Sign Wall	21-Dec-22	26-Dec-22
STI 1190	Monument & Exterior Building Signage	14-Feb-23	10-Feb-23
TOPS 1000	Permanent Power Application	03-Jan-23	21-Nov-22
TOPS 1010	Design & Engineering	03-Jan-23	21-Nov-22
TOPS 1020	Transformer Set	03-Jan-23	21-Nov-22
MND 1040	Light Fixtures Manufacture & Deliver	18-Jan-23	19-Dec-22
MND 1060	Elevator Manufacture & Deliver	11-Jan-23	05-Dec-22
CML 1020	Permanent Power	03-Jan-23	21-Nov-22
CML 1040	North Building Conditioned Air	03-Jan-23	21-Nov-22
CML 1050	South Building Conditioned Air	11-Jan-23	05-Dec-22
PRE 1190	Submit & Obtain City & County Permits	20-Dec-22	21-Nov-22
MIL 1000	Permit Issued	20-Dec-22	21-Nov-22
N EXE 1070	Downspouts	14-Feb-23	10-Feb-23
S EXE 1080	Downspouts	14-Feb-23	10-Feb-23
BW EXE 1000	Electrical Rough-in	20-Dec-22	26-Dec-22
BW EXE 1020	Electrical Trim Out	15-Feb-23	12-Feb-23
N INT L1 1040	In-Wall Blocking	03-Jan-23	21-Nov-22
N INT L1 1100	Pull Wire & Cable	04-Jan-23	12-Dec-22
N INT L1 1220	Cable Trays & Ladders @ IT Closets	24-Jan-23	30-Dec-22
N INT L1 1280	Window Shades	31-Jan-23	27-Jan-23
N INT L1 1190	Concrete Floor Sealer	24-Jan-23	30-Dec-22
N EXE 1010	Frame & Sheath Exterior Wall Openings	25-Jan-23	23-Jan-23
N EXE 1030	Moister Barrier & Insulation on Exterior Wall Openings	25-Jan-23	23-Jan-23
S EXE 1030	Frame & Sheath Exterior Wall Openings	14-Feb-23	10-Feb-23
S EXE 1040	Moister Barrier & Insulation on Exterior Wall Openings	14-Feb-23	10-Feb-23
N INT L1 1150	Tape/Bed/Float Ceilings	18-Jan-23	19-Dec-22

N INT L1 1160	Prime / Paint 1st Coat Ceilings	18-Jan-23	19-Dec-22
N INT L2 1260	Install Millwork / Countertops	03-Jan-23	16-Dec-22
N INT L2 1290	Final Paint	10-Jan-23	06-Jan-23
N INT L2 1020	MEP OH Rough-in	04-Jan-23	19-Dec-22
N INT L2 1030	Interior Wall Framing	03-Jan-23	28-Nov-22
N INT L2 1060	One Side Walls	03-Jan-23	28-Nov-22
N INT L2 1050	MEP Wall Rough-In	03-Jan-23	28-Nov-22
N INT L2 1080	Close Walls	03-Jan-23	28-Nov-22
N INT L2 1120	Tape/Bed/Float Walls	03-Jan-23	28-Nov-22
N INT L2 1140	Prime / Paint 1st Coat Walls	03-Jan-23	28-Nov-22
N INT L2 1170	Ceiling Grid	03-Jan-23	28-Nov-22
N INT L2 1200	Light Fixtures	04-Jan-23	19-Dec-22
N INT L2 1070	Ceiling Framing	04-Jan-23	19-Dec-22
N INT L2 1130	Drywall Ceilings	04-Jan-23	19-Dec-22
N INT L2 1210	Grills / Diffusers	03-Jan-23	28-Nov-22
N INT L2 1310	Install Doors / Hardware	31-Jan-23	27-Jan-23
N INT L2 1300	Flooring	10-Jan-23	20-Jan-23
N INT L2 1320	Byrne Punchlist - Create/Complete	14-Feb-23	10-Feb-23
N INT L2 1270	Drop Ceiling Tile	09-Jan-23	09-Dec-22
N INT L2 1180	Restroom Ceramic Tile Floors/Walls	03-Jan-23	16-Dec-22
N INT L2 1230	Plumbing Fixtures, Toilet Partitions & Accessories	01-Feb-23	30-Jan-23
N INT L2 1110	MEP Hard-Lid Rough-in	04-Jan-23	19-Dec-22
N INT L2 1240	HVAC Startup	03-Jan-23	28-Nov-22
N INT L2 1250	MEP Finish-out	31-Jan-23	30-Dec-22
N INT L2 1000	Layout & Top Track	03-Jan-23	28-Nov-22
N INT L2 1010	Spray Foam Insulation	11-Jan-23	20-Dec-22
N INT L2 1040	In-Wall Blocking	03-Jan-23	28-Nov-22
N INT L2 1090	Fire Stopping	03-Jan-23	28-Nov-22
N INT L2 1100	Pull Wire & Cable	11-Jan-23	12-Dec-22
N INT L2 1220	Cable Trays & Ladders	31-Jan-23	30-Dec-22
N INT L2 1280	Window Shades	31-Jan-23	27-Jan-23
N INT L2 1190	Concrete Floor Sealer	31-Jan-23	30-Dec-22
N INT L2 1150	Tape/Bed/Float Ceilings	04-Jan-23	19-Dec-22
N INT L2 1160	Prime / Paint 1st Coat Ceilings	04-Jan-23	19-Dec-22
S INT L1 1260	Install Millwork / Countertops	24-Jan-23	16-Dec-22
S INT L1 1290	Final Paint	31-Jan-23	06-Jan-23
S INT L1 1020	MEP OH Rough-in	11-Jan-23	19-Dec-22
S INT L1 1030	Interior Wall Framing	04-Jan-23	05-Dec-22
S INT L1 1060	One Side Walls	04-Jan-23	05-Dec-22
S INT L1 1050	MEP Wall Rough-In	04-Jan-23	05-Dec-22
S INT L1 1080	Close Walls	04-Jan-23	05-Dec-22
S INT L1 1120	Tape/Bed/Float Walls	04-Jan-23	05-Dec-22

S INT L1 1140	Prime / Paint 1st Coat Walls	04-Jan-23	05-Dec-22
S INT L1 1170	Ceiling Grid	04-Jan-23	05-Dec-22
S INT L1 1200	Light Fixtures	25-Jan-23	19-Dec-22
S INT L1 1070	Ceiling Framing	25-Jan-23	19-Dec-22
S INT L1 1130	Drywall Ceilings	25-Jan-23	19-Dec-22
S INT L1 1210	Grills / Diffusers	04-Jan-23	05-Dec-22
S INT L1 1310	Install Doors / Hardware	31-Jan-23	27-Jan-23
S INT L1 1300	Flooring	25-Jan-23	20-Jan-23
S INT L1 1320	Byrne Punchlist - Create/Complete	14-Feb-23	10-Feb-23
S INT L1 1270	Drop Ceiling Tile	11-Jan-23	16-Dec-22
S INT L1 1180	Restroom Ceramic Tile Floors/Walls	24-Jan-23	16-Dec-22
S INT L1 1230	Plumbing Fixtures, Toilet Accessories	01-Feb-23	30-Jan-23
S INT L1 1110	MEP Hard-Lid Rough-in	25-Jan-23	19-Dec-22
S INT L1 1240	HVAC Startup	04-Jan-23	05-Dec-22
S INT L1 1250	MEP Finish-out	24-Jan-23	30-Dec-22
S INT L1 1000	Layout & Top Track	11-Jan-23	19-Dec-22
S INT L1 1010	Spray Foam Insulation	11-Jan-23	20-Dec-22
S INT L1 1040	In-Wall Blocking	04-Jan-23	05-Dec-22
S INT L1 1100	Pull Wire & Cable	04-Jan-23	12-Dec-22
S INT L1 1220	Cable Trays & Ladders	24-Jan-23	30-Dec-22
S INT L1 1280	Window Shades	31-Jan-23	27-Jan-23
S INT L1 1190	Concrete Floor Sealer	24-Jan-23	30-Dec-22
S INT L1 1150	Tape/Bed/Float Ceilings	25-Jan-23	19-Dec-22
S INT L1 1160	Prime / Paint 1st Coat Ceilings	25-Jan-23	19-Dec-22
S INT L2 1290	Final Paint	17-Jan-23	09-Jan-23
S INT L2 1020	MEP OH Rough-in	11-Jan-23	20-Dec-22
S INT L2 1030	Interior Wall Framing	10-Jan-23	12-Dec-22
S INT L2 1060	One Side Walls	10-Jan-23	12-Dec-22
S INT L2 1050	MEP Wall Rough-In	10-Jan-23	12-Dec-22
S INT L2 1080	Close Walls	10-Jan-23	12-Dec-22
S INT L2 1120	Tape/Bed/Float Walls	10-Jan-23	12-Dec-22
S INT L2 1140	Prime / Paint 1st Coat Walls	10-Jan-23	12-Dec-22
S INT L2 1170	Ceiling Grid	11-Jan-23	12-Dec-22
S INT L2 1200	Light Fixtures	11-Jan-23	20-Dec-22
S INT L2 1070	Ceiling Framing	11-Jan-23	20-Dec-22
S INT L2 1130	Drywall Ceilings	11-Jan-23	20-Dec-22
S INT L2 1210	Grills / Diffusers	11-Jan-23	12-Dec-22
S INT L2 1310	Install Doors / Hardware	01-Feb-23	30-Jan-23
S INT L2 1300	Flooring	26-Jan-23	23-Jan-23
S INT L2 1320	Byrne Punchlist - Create/Complete	14-Feb-23	10-Feb-23
S INT L2 1270	Drop Ceiling Tile	11-Jan-23	23-Dec-22
S INT L2 1110	MEP Hard-Lid Rough-in	11-Jan-23	20-Dec-22
S INT L2 1240	HVAC Startup	11-Jan-23	12-Dec-22

S INT L2 1250	MEP Finish-out	31-Jan-23	30-Dec-22
S INT L2 1000	Layout & Top Track	11-Jan-23	20-Dec-22
S INT L2 1010	Spray Foam Insulation	11-Jan-23	20-Dec-22
S INT L2 1040	In-Wall Blocking	10-Jan-23	12-Dec-22
S INT L2 1090	Fire Stopping	10-Jan-23	12-Dec-22
S INT L2 1100	Pull Wire & Cable	11-Jan-23	12-Dec-22
S INT L2 1220	Cable Trays & Ladders @ IT Closet	31-Jan-23	30-Dec-22
S INT L2 1280	Window Shades	31-Jan-23	27-Jan-23
S INT L2 1190	Concrete Floor Sealer	31-Jan-23	30-Dec-22
S INT L2 1150	Tape/Bed/Float Ceilings	11-Jan-23	20-Dec-22
S INT L2 1160	Prime / Paint 1st Coat Ceilings	11-Jan-23	20-Dec-22
S INT L1 1330	Workforce Plywood Wall Panels	01-Feb-23	30-Jan-23
STI 1070	Dumpster Enclosure Walls	20-Dec-22	26-Dec-22
STI 1110	Dumpster Gates	14-Feb-23	10-Feb-23
N INT L1 1330	Fabric Wall Panels	31-Jan-23	27-Jan-23
N INT L1 1340	Hollow Metal Frames	18-Jan-23	16-Jan-23
N INT L1 1350	Interior Aluminum Frames & Glazing	18-Jan-23	16-Jan-23
N INT L2 1340	Hollow Metal Frames	18-Jan-23	16-Jan-23
N INT L2 1350	Interior Aluminum Frames & Glazing	18-Jan-23	16-Jan-23
S INT L1 1340	Hollow Metal Frames	18-Jan-23	16-Jan-23
S INT L1 1350	Interior Aluminum Frames & Glazing	18-Jan-23	13-Jan-23
S INT L2 1340	Hollow Metal Frames	19-Jan-23	17-Jan-23
S INT L2 1350	Interior Aluminum Frames & Glazing	18-Jan-23	16-Jan-23
MUP 1030	Tiltwall Approval	20-Dec-22	21-Nov-22
MUP 1110	Finish Approval	25-Jan-23	23-Jan-23
S INT L1 1360	Install Elevator	20-Jan-23	16-Dec-22
SUB 1000	Site Utilities Material Submittals	21-Dec-22	05-Dec-22
SUB 1050	Switch Gear Submittals	03-Jan-23	21-Nov-22
SUB 1030	Mechanical Equipment Submittals	03-Jan-23	21-Nov-22
SUB 1010	Fire Protection Submittals	03-Jan-23	21-Nov-22
SUB 1020	Structural Steel Submittals	20-Dec-22	21-Nov-22
SUB 1070	Glass & Glazing Submittals	25-Jan-23	23-Jan-23
SUB 1040	Light Fixtures Submittals	18-Jan-23	19-Dec-22
SUB 1060	Elevator Submittals	11-Jan-23	05-Dec-22
APP 1000	Site Utilities Material A/E Approval	21-Dec-22	05-Dec-22
APP 1060	Switch Gear A/E Approval	03-Jan-23	21-Nov-22
APP 1010	Mechanical Equipment A/E Approval	03-Jan-23	21-Nov-22
APP 1020	Fire Protection A/E Approval	03-Jan-23	21-Nov-22
APP 1040	Structural Steel A/E Approval	20-Dec-22	21-Nov-22
APP 1050	Glass & Glazing A/E Approval	25-Jan-23	23-Jan-23
APP 1070	Light Fixtures A/E Approval	18-Jan-23	19-Dec-22
APP 1030	Elevator A/E Approval	11-Jan-23	05-Dec-22

APP 1080	Fire Protection Fire Marshal Approval	03-Jan-23	21-Nov-22
MND 1070	Steel Embed Manufacture & Deliver	20-Dec-22	21-Nov-22
STU 1080	MoU Procurement - Sanitary Sewer Tie-In at SSISD	21-Dec-22	05-Dec-22
STU 1090	SAWS Permit - Pending ACD/SSISD Easement	21-Dec-22	05-Dec-22
STU 1100	Domestic/Fire Tie-in at Street	31-Jan-23	27-Jan-23
N EXE 1080	Kalwall Installation	15-Feb-23	12-Feb-23
N EXE 1090	Kalwall Field Measure & Procurement	15-Feb-23	12-Feb-23
S EXE 1090	Kalwall Field Measure & Procurement	15-Feb-23	12-Feb-23
S EXE 1100	Kalwall Installation	15-Feb-23	12-Feb-23
TOPS 1030	CPS Easement Doc - Procurement & SSISD Signatures	03-Jan-23	21-Nov-22
STI 1240	Ret. Wall Irrigation Sleeves	11-Jan-23	26-Dec-22
STI 1250	Ret. Wall Sidewalks & Flush Curbs	11-Jan-23	06-Jan-23
STI 1260	Ret. Wall Irrigation	31-Jan-23	27-Jan-23
STI 1270	Ret. Wall Hardscaping & Landscaping	14-Feb-23	10-Feb-23
STI 1280	Retaining Wall Block Deliveries	11-Jan-23	26-Dec-22
STU 1110	SAWS Permit Review, Issuance & Mobilization	17-Jan-23	20-Jan-23
STU 1120	MoU Execution, Coordination w/ SSISD & Mobilization	21-Dec-22	05-Dec-22
STU 1130	Site Sanitary Sewer Tie-in at SSISD - COMPLETION	21-Dec-22	05-Dec-22
S INT L2 1180	Ceiling Drywall/Tape/Float/Paint @ Elevator	17-Jan-23	02-Jan-23
Early Start Date			
Activity ID	Activity Name	New Early Start Date	Old Early Start Date
N INT L1 1260	Install Millwork / Countertops	19-Dec-22	28-Nov-22
N INT L1 1290	Final Paint	03-Jan-23	19-Dec-22
N EXE 1020	Caulk Panel Joints	19-Dec-22	21-Nov-22
N EXE 1060	Storefront System(s) & Exterior Doors	19-Dec-22	21-Nov-22
N EXE 1040	Stucco	16-Jan-23	21-Dec-22
N EXE 1000	Steel Window Surrounds	19-Dec-22	21-Nov-22
N EXE 1050	Tiltwall Sealing & Paint	19-Dec-22	21-Nov-22
N EXR 1000	Roof Blocking & Mechanical Pads/Curbs	19-Dec-22	21-Nov-22
N EXR 1020	RTU Installation	19-Dec-22	21-Nov-22
N EXR 1010	Roofing	19-Dec-22	21-Nov-22
S STR 1070	Structural Steel Joist & Deck	19-Dec-22	21-Nov-22
S STR 1100	Level 2 - Pour Slab	19-Dec-22	21-Nov-22
S STR 1030	Foundations & SOG	19-Dec-22	21-Nov-22
S STR 1010	MEP UG Rough-in	19-Dec-22	21-Nov-22
CML 1000	Start Construction	19-Dec-22	21-Nov-22
STE 1010	Site Mobilization / SWPPP / Survey	19-Dec-22	21-Nov-22
STE 1020	Earthwork Cut/Clear/Grub	19-Dec-22	21-Nov-22
STU 1070	Site Domestic / Fire Water	19-Dec-22	21-Nov-22
STU 1040	Site Sanitary Sewer - to SSISD	19-Dec-22	21-Nov-22
STU 1060	Site Storm Drains	19-Dec-22	21-Nov-22
STU 1010	Site Primary Power Conduit	19-Dec-22	21-Nov-22
STU 1030	Site Secondary Conduit	19-Dec-22	21-Nov-22

STI 1150	Paving	17-Jan-23	21-Dec-22
STI 1140	Curbs & Gutters	19-Dec-22	21-Nov-22
STI 1160	Irrigation	20-Dec-22	21-Nov-22
STI 1220	Landscaping	03-Jan-23	07-Dec-22
STI 1210	Hardscape	17-Jan-23	21-Dec-22
STI 1180	Pavement Striping, Signage & Accessories	24-Jan-23	28-Dec-22
STI 1200	Site Lighting & Security	19-Dec-22	21-Nov-22
STE 1030	Building Pad Over-ex	19-Dec-22	21-Nov-22
STU 1050	UG Communications Conduit - Bldg	19-Dec-22	21-Nov-22
STU 1020	UG Communication Conduit - Site	19-Dec-22	21-Nov-22
PRE 1000	SD Documents - Constructability/Budget Review	19-Dec-22	21-Nov-22
MIL 1010	Notice to Proceed for Construction Issued	19-Dec-22	21-Nov-22
PRE 1150	Bid Review & GMP Draft	19-Dec-22	21-Nov-22
PRE 1140	Bid Day - 90% CDs (w/ Addenda)	19-Dec-22	21-Nov-22
PRE 1100	Bidding Period	19-Dec-22	21-Nov-22
PRE 1080	Final Bid Package Review	19-Dec-22	21-Nov-22
PRE 1030	CD Documents - Design Time	19-Dec-22	21-Nov-22
MND 1000	Site Utilities Manufacture & Deliver	19-Dec-22	21-Nov-22
MND 1050	Switch Gear Manufacture & Deliver	19-Dec-22	21-Nov-22
MND 1030	Mechanical Equipment Manufacture & Deliver	19-Dec-22	21-Nov-22
MND 1010	Fire Protection Manufacture & Deliver	19-Dec-22	21-Nov-22
MND 1020	Structural Steel Manufacture & Deliver	19-Dec-22	21-Nov-22
MND 1080	Glass & Glazing Manufacture & Deliver	19-Dec-22	21-Nov-22
PRE 1160	GMP Submitted to Alamo College District	19-Dec-22	21-Nov-22
PRE 1010	100% DD Document Development/Design	19-Dec-22	21-Nov-22
PRE 1020	100% DD Documents - Constructability/Budget Review	19-Dec-22	21-Nov-22
PRE 1040	80% CD Review Meeting	19-Dec-22	21-Nov-22
PRE 1090	80% CD's for Addendum	19-Dec-22	21-Nov-22
PRE 1110	Pre-Bid Meeting	19-Dec-22	21-Nov-22
PRE 1050	1st Advertisement for Bidders	19-Dec-22	21-Nov-22
PRE 1060	Solicit Subcontractor Interest on iSF	19-Dec-22	21-Nov-22
PRE 1070	Post Advertisement on Architect's Website	19-Dec-22	21-Nov-22
PRE 1130	Deadline for Subcontractor Questions	19-Dec-22	21-Nov-22
PRE 1120	Last Addendum Posted for Subcontractors	19-Dec-22	21-Nov-22
PRE 1210	Alamo College District to Approve GMP	19-Dec-22	21-Nov-22
S STR 1020	Prep & Pour Casting Beds	19-Dec-22	21-Nov-22
S STR 1040	Form & Pour Tiltwall Panels	19-Dec-22	21-Nov-22
S STR 1050	Tiltwall Panel Cure Time	19-Dec-22	21-Nov-22
S STR 1060	Tiltwall Panel Erection	19-Dec-22	21-Nov-22
S STR 1080	Remove Tiltwall Panels Braces	19-Dec-22	21-Nov-22
N INT L1 1020	MEP OH Rough-in	19-Dec-22	21-Nov-22
N INT L1 1030	Interior Wall Framing	19-Dec-22	21-Nov-22

N INT L1 1060	One Side Walls	19-Dec-22	21-Nov-22
N INT L1 1050	MEP Wall Rough-In	19-Dec-22	21-Nov-22
N INT L1 1080	Close Walls	19-Dec-22	21-Nov-22
N INT L1 1120	Tape/Bed/Float Walls	19-Dec-22	21-Nov-22
N INT L1 1140	Prime / Paint 1st Coat Walls	19-Dec-22	21-Nov-22
N INT L1 1170	Ceiling Grid	19-Dec-22	21-Nov-22
N INT L1 1200	Light Fixtures	19-Dec-22	21-Nov-22
N INT L1 1070	Ceiling Framing	19-Dec-22	21-Nov-22
N INT L1 1130	Drywall Ceilings	19-Dec-22	21-Nov-22
N INT L1 1210	Grills / Diffusers	19-Dec-22	21-Nov-22
N INT L1 1310	Install Doors / Hardware	26-Dec-22	16-Jan-23
N INT L1 1300	Flooring	30-Dec-22	02-Jan-23
N INT L1 1320	Byrne Punchlist - Create/Complete	13-Jan-23	30-Jan-23
N INT L1 1270	Drop Ceiling Tile	19-Dec-22	21-Nov-22
N INT L1 1180	Restroom Ceramic Tile Floors/Walls	19-Dec-22	21-Nov-22
N INT L1 1230	Plumbing Fixtures, Toilet Partitions & Accessories	19-Dec-22	21-Nov-22
STE 1040	Select Fill at Building Pad	19-Dec-22	21-Nov-22
N INT L1 1110	MEP Hard-Lid Rough-in	19-Dec-22	21-Nov-22
N INT L1 1240	HVAC Startup	19-Dec-22	21-Nov-22
N INT L1 1250	MEP Finish-out	20-Dec-22	28-Nov-22
BW STR 1030	Metal Stairs	19-Dec-22	21-Nov-22
S EXE 1020	Caulk Panel Joints	19-Dec-22	21-Nov-22
S EXE 1070	Storefront System(s) & Exterior Doors	19-Dec-22	21-Nov-22
S EXE 1060	Stucco	16-Jan-23	21-Dec-22
S EXE 1010	Steel Window Surrounds	19-Dec-22	21-Nov-22
S EXE 1050	Tiltwall Sealing & Paint	19-Dec-22	21-Nov-22
S EXR 1000	Roof Blocking & Mechanical Pads/Curbs	19-Dec-22	21-Nov-22
S EXR 1020	RTU Installation	19-Dec-22	21-Nov-22
S EXR 1010	Roofing	19-Dec-22	21-Nov-22
BW EXR 1050	Breezeway Metal Roof	19-Dec-22	21-Nov-22
N STR 1070	Structural Steel Joist & Deck	19-Dec-22	21-Nov-22
N STR 1100	Level 2 - Pour Slab	19-Dec-22	21-Nov-22
N STR 1020	Foundations & SOG	19-Dec-22	21-Nov-22
N STR 1010	MEP UG Rough-in	19-Dec-22	21-Nov-22
N STR 1030	Prep & Pour Casting Beds	19-Dec-22	21-Nov-22
N STR 1040	Form & Pour Tiltwall Panels	19-Dec-22	21-Nov-22
N STR 1050	Tiltwall Panel Cure Time	19-Dec-22	21-Nov-22
N STR 1060	Tiltwall Panel Erection	19-Dec-22	21-Nov-22
N STR 1080	Remove Tiltwall Panels Braces	19-Dec-22	21-Nov-22
BW STR 1000	Breezeway Trusses, Beams & Deck	19-Dec-22	21-Nov-22
BW STR 1010	Prep/Pour Level 2 Slab & Stair Treads	19-Dec-22	21-Nov-22
STI 1230	Site Complete	13-Feb-23	10-Jan-23
S STR 1090	Prep Level 2 Slab	19-Dec-22	21-Nov-22

N STR 1090	Prep Level 2	19-Dec-22	21-Nov-22
STI 1120	Backfill at Retaining Walls	19-Dec-22	21-Nov-22
MIL 1020	Construction Hammock	19-Dec-22	21-Nov-22
PRE 1170	Receive 100% CD's	19-Dec-22	21-Nov-22
PRE 1180	100% CD Drawing Review and Update GMP	19-Dec-22	21-Nov-22
PRE 1200	Revised GMP Submitted to Alamo College District	19-Dec-22	21-Nov-22
CLO 1010	Project Float	14-Feb-23	11-Feb-23
STU 1000	Breezeway Drainage Channel	19-Dec-22	21-Nov-22
S STR 1000	Moisture Barrier Wall	19-Dec-22	21-Nov-22
N STR 1000	Moisture Barrier Wall	19-Dec-22	21-Nov-22
BIM 1000	Under Slab BIM Coordination & Approval	19-Dec-22	21-Nov-22
BIM 1010	Level 1 BIM Coordination & Approval	19-Dec-22	21-Nov-22
BIM 1020	Level 2 BIM Coordination & Approval	19-Dec-22	21-Nov-22
MUP 1000	Engineered Drawings & Submittals	19-Dec-22	21-Nov-22
BW STR 1020	Misc. Slabs & Foundations	19-Dec-22	21-Nov-22
N INT L1 1000	Layout & Top Track	19-Dec-22	21-Nov-22
N INT L1 1010	Spray Foam Insulation	19-Dec-22	21-Nov-22
S EXE 1000	Exterior Canopy @ Workforce	19-Dec-22	21-Nov-22
MUP 1010	Prep & Pour Foundation	19-Dec-22	21-Nov-22
MUP 1020	Layout, Form, Cast & Erect Tiltwall Panel	19-Dec-22	21-Nov-22
MUP 1040	Install Steel Surrounds	19-Dec-22	21-Nov-22
MUP 1050	Framing & Sheathing	19-Dec-22	21-Nov-22
MUP 1060	Lath & Plaster	19-Dec-22	21-Nov-22
MUP 1100	Caulking	19-Dec-22	21-Nov-22
MUP 1070	Exterior Coatings & Moisture Barrier	19-Dec-22	21-Nov-22
MUP 1080	Windows & Storefront	19-Dec-22	21-Nov-22
MUP 1090	Translucent Storefront	19-Dec-22	21-Nov-22
BW STR 1040	Metal Handrails & Screens	19-Dec-22	21-Nov-22
N EXR 1030	Set Skylights	19-Dec-22	21-Nov-22
BW EXE 1010	Paint Exposed Steel	19-Dec-22	21-Nov-22
STI 1050	Dumpster Pad & Misc. Concrete Foundations	19-Dec-22	21-Nov-22
STI 1080	Limestone Retaining Walls & Blocks	19-Dec-22	21-Nov-22
STI 1000	Fine Grading	19-Dec-22	21-Nov-22
STI 1010	Lime Stabilization	19-Dec-22	21-Nov-22
STI 1040	Paving Basecourse	19-Dec-22	21-Nov-22
STI 1020	Light Pole Bases	19-Dec-22	21-Nov-22
STI 1100	Site Lighting and Security Conduits	19-Dec-22	21-Nov-22
STI 1090	Irrigation Sleeves	19-Dec-22	21-Nov-22
STI 1130	Sidewalks & Concrete Paving	19-Dec-22	21-Nov-22
STI 1170	Grasspave Drive	10-Jan-23	07-Dec-22
CLO 1000	Inspections, Testing & Commissioning	19-Dec-22	30-Nov-22
STI 1060	Monument Sign Wall	19-Dec-22	21-Nov-22

STI 1190	Monument & Exterior Building Signage	24-Jan-23	28-Dec-22
TOPS 1000	Permanent Power Application	19-Dec-22	21-Nov-22
TOPS 1010	Design & Engineering	19-Dec-22	21-Nov-22
TOPS 1020	Transformer Set	19-Dec-22	21-Nov-22
MND 1040	Light Fixtures Manufacture & Deliver	19-Dec-22	21-Nov-22
MND 1060	Elevator Manufacture & Deliver	19-Dec-22	21-Nov-22
CML 1020	Permanent Power	19-Dec-22	21-Nov-22
CML 1040	North Building Conditioned Air	19-Dec-22	21-Nov-22
CML 1050	South Building Conditioned Air	19-Dec-22	21-Nov-22
CML 1010	North Building Dry-In	03-Feb-23	10-Jan-23
CML 1030	South Building Dry-In	03-Feb-23	10-Jan-23
PRE 1190	Submit & Obtain City & County Permits	19-Dec-22	21-Nov-22
MIL 1000	Permit Issued	19-Dec-22	21-Nov-22
N EXE 1070	Downspouts	19-Dec-22	02-Dec-22
S EXE 1080	Downspouts	19-Dec-22	02-Dec-22
BW EXE 1000	Electrical Rough-in	19-Dec-22	21-Nov-22
BW EXE 1020	Electrical Trim Out	19-Dec-22	21-Nov-22
N INT L1 1040	In-Wall Blocking	19-Dec-22	21-Nov-22
N INT L1 1100	Pull Wire & Cable	19-Dec-22	21-Nov-22
N INT L1 1220	Cable Trays & Ladders @ IT Closets	19-Dec-22	21-Nov-22
N INT L1 1280	Window Shades	03-Jan-23	12-Dec-22
N INT L1 1190	Concrete Floor Sealer	19-Dec-22	21-Nov-22
N EXE 1010	Frame & Sheath Exterior Wall Openings	19-Dec-22	21-Nov-22
N EXE 1030	Moister Barrier & Insulation on Exterior Wall Openings	19-Dec-22	21-Nov-22
S EXE 1030	Frame & Sheath Exterior Wall Openings	19-Dec-22	21-Nov-22
S EXE 1040	Moister Barrier & Insulation on Exterior Wall Openings	19-Dec-22	21-Nov-22
N INT L1 1150	Tape/Bed/Float Ceilings	19-Dec-22	21-Nov-22
N INT L1 1160	Prime / Paint 1st Coat Ceilings	19-Dec-22	21-Nov-22
N INT L2 1260	Install Millwork / Countertops	19-Dec-22	21-Nov-22
N INT L2 1290	Final Paint	19-Dec-22	14-Dec-22
N INT L2 1020	MEP OH Rough-in	19-Dec-22	21-Nov-22
N INT L2 1030	Interior Wall Framing	19-Dec-22	21-Nov-22
N INT L2 1060	One Side Walls	19-Dec-22	21-Nov-22
N INT L2 1050	MEP Wall Rough-In	19-Dec-22	21-Nov-22
N INT L2 1080	Close Walls	19-Dec-22	21-Nov-22
N INT L2 1120	Tape/Bed/Float Walls	19-Dec-22	21-Nov-22
N INT L2 1140	Prime / Paint 1st Coat Walls	19-Dec-22	21-Nov-22
N INT L2 1170	Ceiling Grid	19-Dec-22	21-Nov-22
N INT L2 1200	Light Fixtures	19-Dec-22	21-Nov-22
N INT L2 1070	Ceiling Framing	19-Dec-22	21-Nov-22
N INT L2 1130	Drywall Ceilings	19-Dec-22	21-Nov-22
N INT L2 1210	Grills / Diffusers	19-Dec-22	21-Nov-22
N INT L2 1310	Install Doors / Hardware	27-Dec-22	11-Jan-23

N INT L2 1300	Flooring	19-Dec-22	28-Dec-22
N INT L2 1320	Byrne Punchlist - Create/Complete	10-Jan-23	25-Jan-23
N INT L2 1270	Drop Ceiling Tile	19-Dec-22	21-Nov-22
N INT L2 1180	Restroom Ceramic Tile Floors/Walls	19-Dec-22	21-Nov-22
N INT L2 1230	Plumbing Fixtures, Toilet Partitions & Accessories	19-Dec-22	21-Nov-22
N INT L2 1110	MEP Hard-Lid Rough-in	19-Dec-22	21-Nov-22
N INT L2 1240	HVAC Startup	19-Dec-22	21-Nov-22
N INT L2 1250	MEP Finish-out	20-Dec-22	23-Nov-22
N INT L2 1000	Layout & Top Track	19-Dec-22	21-Nov-22
N INT L2 1010	Spray Foam Insulation	19-Dec-22	21-Nov-22
N INT L2 1040	In-Wall Blocking	19-Dec-22	21-Nov-22
N INT L2 1090	Fire Stopping	19-Dec-22	21-Nov-22
N INT L2 1100	Pull Wire & Cable	19-Dec-22	21-Nov-22
N INT L2 1220	Cable Trays & Ladders	19-Dec-22	21-Nov-22
N INT L2 1280	Window Shades	03-Jan-23	09-Dec-22
N INT L2 1190	Concrete Floor Sealer	19-Dec-22	21-Nov-22
N INT L2 1150	Tape/Bed/Float Ceilings	19-Dec-22	21-Nov-22
N INT L2 1160	Prime / Paint 1st Coat Ceilings	19-Dec-22	21-Nov-22
S INT L1 1260	Install Millwork / Countertops	29-Dec-22	07-Dec-22
S INT L1 1290	Final Paint	10-Jan-23	14-Dec-22
S INT L1 1020	MEP OH Rough-in	19-Dec-22	21-Nov-22
S INT L1 1030	Interior Wall Framing	19-Dec-22	21-Nov-22
S INT L1 1060	One Side Walls	19-Dec-22	21-Nov-22
S INT L1 1050	MEP Wall Rough-In	19-Dec-22	21-Nov-22
S INT L1 1080	Close Walls	19-Dec-22	21-Nov-22
S INT L1 1120	Tape/Bed/Float Walls	19-Dec-22	21-Nov-22
S INT L1 1140	Prime / Paint 1st Coat Walls	19-Dec-22	21-Nov-22
S INT L1 1170	Ceiling Grid	19-Dec-22	21-Nov-22
S INT L1 1200	Light Fixtures	19-Dec-22	21-Nov-22
S INT L1 1070	Ceiling Framing	19-Dec-22	21-Nov-22
S INT L1 1130	Drywall Ceilings	19-Dec-22	21-Nov-22
S INT L1 1210	Grills / Diffusers	19-Dec-22	21-Nov-22
S INT L1 1310	Install Doors / Hardware	29-Dec-22	11-Jan-23
S INT L1 1300	Flooring	04-Jan-23	28-Dec-22
S INT L1 1320	Byrne Punchlist - Create/Complete	17-Jan-23	25-Jan-23
S INT L1 1270	Drop Ceiling Tile	19-Dec-22	30-Nov-22
S INT L1 1180	Restroom Ceramic Tile Floors/Walls	19-Dec-22	21-Nov-22
S INT L1 1230	Plumbing Fixtures, Toilet Accessories	19-Dec-22	21-Nov-22
S INT L1 1110	MEP Hard-Lid Rough-in	19-Dec-22	21-Nov-22
S INT L1 1240	HVAC Startup	19-Dec-22	21-Nov-22
S INT L1 1250	MEP Finish-out	19-Dec-22	21-Nov-22
S INT L1 1000	Layout & Top Track	19-Dec-22	21-Nov-22

S INT L1 1010	Spray Foam Insulation	19-Dec-22	21-Nov-22
S INT L1 1040	In-Wall Blocking	19-Dec-22	21-Nov-22
S INT L1 1100	Pull Wire & Cable	19-Dec-22	21-Nov-22
S INT L1 1220	Cable Trays & Ladders	19-Dec-22	21-Nov-22
S INT L1 1280	Window Shades	02-Jan-23	07-Dec-22
S INT L1 1190	Concrete Floor Sealer	19-Dec-22	21-Nov-22
S INT L1 1150	Tape/Bed/Float Ceilings	19-Dec-22	21-Nov-22
S INT L1 1160	Prime / Paint 1st Coat Ceilings	19-Dec-22	21-Nov-22
S INT L2 1290	Final Paint	26-Dec-22	14-Dec-22
S INT L2 1020	MEP OH Rough-in	19-Dec-22	21-Nov-22
S INT L2 1030	Interior Wall Framing	19-Dec-22	21-Nov-22
S INT L2 1060	One Side Walls	19-Dec-22	21-Nov-22
S INT L2 1050	MEP Wall Rough-In	19-Dec-22	21-Nov-22
S INT L2 1080	Close Walls	19-Dec-22	21-Nov-22
S INT L2 1120	Tape/Bed/Float Walls	19-Dec-22	21-Nov-22
S INT L2 1140	Prime / Paint 1st Coat Walls	19-Dec-22	21-Nov-22
S INT L2 1170	Ceiling Grid	19-Dec-22	21-Nov-22
S INT L2 1200	Light Fixtures	19-Dec-22	21-Nov-22
S INT L2 1070	Ceiling Framing	19-Dec-22	21-Nov-22
S INT L2 1130	Drywall Ceilings	19-Dec-22	21-Nov-22
S INT L2 1210	Grills / Diffusers	19-Dec-22	21-Nov-22
S INT L2 1310	Install Doors / Hardware	28-Dec-22	11-Jan-23
S INT L2 1300	Flooring	23-Dec-22	28-Dec-22
S INT L2 1320	Byrne Punchlist - Create/Complete	10-Jan-23	24-Jan-23
S INT L2 1270	Drop Ceiling Tile	19-Dec-22	07-Dec-22
S INT L2 1110	MEP Hard-Lid Rough-in	19-Dec-22	21-Nov-22
S INT L2 1240	HVAC Startup	19-Dec-22	21-Nov-22
S INT L2 1250	MEP Finish-out	20-Dec-22	07-Dec-22
S INT L2 1000	Layout & Top Track	19-Dec-22	21-Nov-22
S INT L2 1010	Spray Foam Insulation	19-Dec-22	21-Nov-22
S INT L2 1040	In-Wall Blocking	19-Dec-22	21-Nov-22
S INT L2 1090	Fire Stopping	19-Dec-22	21-Nov-22
S INT L2 1100	Pull Wire & Cable	19-Dec-22	21-Nov-22
S INT L2 1220	Cable Trays & Ladders @ IT Closet	19-Dec-22	21-Nov-22
S INT L2 1280	Window Shades	03-Jan-23	21-Dec-22
S INT L2 1190	Concrete Floor Sealer	19-Dec-22	21-Nov-22
S INT L2 1150	Tape/Bed/Float Ceilings	19-Dec-22	21-Nov-22
S INT L2 1160	Prime / Paint 1st Coat Ceilings	19-Dec-22	21-Nov-22
S INT L1 1330	Workforce Plywood Wall Panels	19-Dec-22	21-Nov-22
STI 1070	Dumpster Enclosure Walls	19-Dec-22	21-Nov-22
STI 1110	Dumpster Gates	19-Dec-22	21-Nov-22
N INT L1 1330	Fabric Wall Panels	10-Jan-23	09-Jan-23
N INT L1 1340	Hollow Metal Frames	19-Dec-22	21-Nov-22

N INT L1 1350	Interior Aluminum Frames & Glazing	19-Dec-22	21-Nov-22
N INT L2 1340	Hollow Metal Frames	19-Dec-22	21-Nov-22
N INT L2 1350	Interior Aluminum Frames & Glazing	19-Dec-22	21-Nov-22
S INT L1 1340	Hollow Metal Frames	19-Dec-22	21-Nov-22
S INT L1 1350	Interior Aluminum Frames & Glazing	19-Dec-22	21-Nov-22
S INT L2 1340	Hollow Metal Frames	19-Dec-22	21-Nov-22
S INT L2 1350	Interior Aluminum Frames & Glazing	19-Dec-22	21-Nov-22
MUP 1030	Tiltwall Approval	19-Dec-22	21-Nov-22
MUP 1110	Finish Approval	19-Dec-22	21-Nov-22
S INT L1 1360	Install Elevator	19-Dec-22	21-Nov-22
SUB 1000	Site Utilities Material Submittals	19-Dec-22	21-Nov-22
SUB 1050	Switch Gear Submittals	19-Dec-22	21-Nov-22
SUB 1030	Mechanical Equipment Submittals	19-Dec-22	21-Nov-22
SUB 1010	Fire Protection Submittals	19-Dec-22	21-Nov-22
SUB 1020	Structural Steel Submittals	19-Dec-22	21-Nov-22
SUB 1070	Glass & Glazing Submittals	19-Dec-22	21-Nov-22
SUB 1040	Light Fixtures Submittals	19-Dec-22	21-Nov-22
SUB 1060	Elevator Submittals	19-Dec-22	21-Nov-22
APP 1000	Site Utilities Material A/E Approval	19-Dec-22	21-Nov-22
APP 1060	Switch Gear A/E Approval	19-Dec-22	21-Nov-22
APP 1010	Mechanical Equipment A/E Approval	19-Dec-22	21-Nov-22
APP 1020	Fire Protection A/E Approval	19-Dec-22	21-Nov-22
APP 1040	Structural Steel A/E Approval	19-Dec-22	21-Nov-22
APP 1050	Glass & Glazing A/E Approval	19-Dec-22	21-Nov-22
APP 1070	Light Fixtures A/E Approval	19-Dec-22	21-Nov-22
APP 1030	Elevator A/E Approval	19-Dec-22	21-Nov-22
APP 1080	Fire Protection Fire Marshal Approval	19-Dec-22	21-Nov-22
MND 1070	Steel Embed Manufacture & Deliver	19-Dec-22	21-Nov-22
STU 1080	MoU Procurement - Sanitary Sewer Tie-In at SSISD	19-Dec-22	21-Nov-22
STU 1090	SAWS Permit - Pending ACD/SSISD Easement	19-Dec-22	21-Nov-22
STU 1100	Domestic/Fire Tie-in at Street	27-Dec-22	07-Dec-22
N EXE 1080	Kalwall Installation	19-Dec-22	21-Nov-22
N EXE 1090	Kalwall Field Measure & Procurement	19-Dec-22	21-Nov-22
S EXE 1090	Kalwall Field Measure & Procurement	19-Dec-22	21-Nov-22
S EXE 1100	Kalwall Installation	19-Dec-22	21-Nov-22
TOPS 1030	CPS Easement Doc - Procurement & SSISD Signatures	19-Dec-22	21-Nov-22
STI 1240	Ret. Wall Irrigation Sleeves	19-Dec-22	21-Nov-22
STI 1250	Ret. Wall Sidewalks & Flush Curbs	19-Dec-22	21-Nov-22
STI 1260	Ret. Wall Irrigation	17-Jan-23	14-Dec-22
STI 1270	Ret. Wall Hardscaping & Landscaping	31-Jan-23	28-Dec-22
STI 1280	Retaining Wall Block Deliveries	19-Dec-22	21-Nov-22
STU 1110	SAWS Permit Review, Issuance & Mobilization	19-Dec-22	21-Nov-22

STU 1120	MoU Execution, Coordination w/ SSISD & Mobilization	19-Dec-22	21-Nov-22
STU 1130	Site Sanitary Sewer Tie-in at SSISD - COMPLETION	19-Dec-22	21-Nov-22
S INT L2 1180	Ceiling Drywall/Tape/Float/Paint @ Elevator	19-Dec-22	21-Nov-22
Early Finish Date			
Activity ID	Activity Name	New Early Finish Date	Old Early Finish Date
N INT L1 1260	Install Millwork / Countertops	30-Dec-22	16-Dec-22
N INT L1 1290	Final Paint	09-Jan-23	06-Jan-23
N EXE 1020	Caulk Panel Joints	19-Dec-22	21-Nov-22
N EXE 1060	Storefront System(s) & Exterior Doors	19-Dec-22	21-Nov-22
N EXE 1040	Stucco	03-Feb-23	10-Jan-23
N EXE 1000	Steel Window Surrounds	19-Dec-22	21-Nov-22
N EXE 1050	Tiltwall Sealing & Paint	19-Dec-22	21-Nov-22
N EXR 1000	Roof Blocking & Mechanical Pads/Curbs	19-Dec-22	21-Nov-22
N EXR 1020	RTU Installation	19-Dec-22	21-Nov-22
N EXR 1010	Roofing	19-Dec-22	21-Nov-22
S STR 1070	Structural Steel Joist & Deck	19-Dec-22	21-Nov-22
S STR 1100	Level 2 - Pour Slab	19-Dec-22	21-Nov-22
S STR 1030	Foundations & SOG	19-Dec-22	21-Nov-22
S STR 1010	MEP UG Rough-in	19-Dec-22	21-Nov-22
CML 1000	Start Construction	19-Dec-22	21-Nov-22
STE 1010	Site Mobilization / SWPPP / Survey	19-Dec-22	21-Nov-22
STE 1020	Earthwork Cut/Clear/Grub	19-Dec-22	21-Nov-22
STU 1070	Site Domestic / Fire Water	19-Dec-22	21-Nov-22
STU 1040	Site Sanitary Sewer - to SSISD	19-Dec-22	21-Nov-22
STU 1060	Site Storm Drains	19-Dec-22	21-Nov-22
STU 1010	Site Primary Power Conduit	19-Dec-22	21-Nov-22
STU 1030	Site Secondary Conduit	19-Dec-22	21-Nov-22
STI 1150	Paving	23-Jan-23	27-Dec-22
STI 1140	Curbs & Gutters	19-Dec-22	21-Nov-22
STI 1160	Irrigation	16-Jan-23	20-Dec-22
STI 1220	Landscaping	30-Jan-23	03-Jan-23
STI 1210	Hardscape	30-Jan-23	03-Jan-23
STI 1180	Pavement Striping, Signage & Accessories	06-Feb-23	10-Jan-23
STI 1200	Site Lighting & Security	30-Dec-22	06-Dec-22
STE 1030	Building Pad Over-ex	19-Dec-22	21-Nov-22
STU 1050	UG Communications Conduit - Bldg	19-Dec-22	21-Nov-22
STU 1020	UG Communication Conduit - Site	19-Dec-22	21-Nov-22
PRE 1000	SD Documents - Constructability/Budget Review	19-Dec-22	21-Nov-22
MIL 1010	Notice to Proceed for Construction Issued	19-Dec-22	21-Nov-22
PRE 1150	Bid Review & GMP Draft	19-Dec-22	21-Nov-22
PRE 1140	Bid Day - 90% CDs (w/ Addenda)	19-Dec-22	21-Nov-22
PRE 1100	Bidding Period	19-Dec-22	21-Nov-22
PRE 1080	Final Bid Package Review	19-Dec-22	21-Nov-22

PRE 1030	CD Documents - Design Time	19-Dec-22	21-Nov-22
MND 1000	Site Utilities Manufacture & Deliver	19-Dec-22	21-Nov-22
MND 1050	Switch Gear Manufacture & Deliver	19-Dec-22	21-Nov-22
MND 1030	Mechanical Equipment Manufacture & Deliver	19-Dec-22	21-Nov-22
MND 1010	Fire Protection Manufacture & Deliver	19-Dec-22	21-Nov-22
MND 1020	Structural Steel Manufacture & Deliver	19-Dec-22	21-Nov-22
MND 1080	Glass & Glazing Manufacture & Deliver	19-Dec-22	21-Nov-22
PRE 1160	GMP Submitted to Alamo College District	19-Dec-22	21-Nov-22
PRE 1010	100% DD Document Development/Design	19-Dec-22	21-Nov-22
PRE 1020	100% DD Documents - Constructability/Budget Review	19-Dec-22	21-Nov-22
PRE 1040	80% CD Review Meeting	19-Dec-22	21-Nov-22
PRE 1090	80% CD's for Addendum	19-Dec-22	21-Nov-22
PRE 1110	Pre-Bid Meeting	19-Dec-22	21-Nov-22
PRE 1050	1st Advertisement for Bidders	19-Dec-22	21-Nov-22
PRE 1060	Solicit Subcontractor Interest on iSF	19-Dec-22	21-Nov-22
PRE 1070	Post Advertisement on Architect's Website	19-Dec-22	21-Nov-22
PRE 1130	Deadline for Subcontractor Questions	19-Dec-22	21-Nov-22
PRE 1120	Last Addendum Posted for Subcontractors	19-Dec-22	21-Nov-22
PRE 1210	Alamo College District to Approve GMP	19-Dec-22	21-Nov-22
S STR 1020	Prep & Pour Casting Beds	19-Dec-22	21-Nov-22
S STR 1040	Form & Pour Tiltwall Panels	19-Dec-22	21-Nov-22
S STR 1050	Tiltwall Panel Cure Time	19-Dec-22	21-Nov-22
S STR 1060	Tiltwall Panel Erection	19-Dec-22	21-Nov-22
S STR 1080	Remove Tiltwall Panels Braces	19-Dec-22	21-Nov-22
N INT L1 1020	MEP OH Rough-in	19-Dec-22	21-Nov-22
N INT L1 1030	Interior Wall Framing	19-Dec-22	21-Nov-22
N INT L1 1060	One Side Walls	19-Dec-22	21-Nov-22
N INT L1 1050	MEP Wall Rough-In	19-Dec-22	21-Nov-22
N INT L1 1080	Close Walls	19-Dec-22	21-Nov-22
N INT L1 1120	Tape/Bed/Float Walls	19-Dec-22	21-Nov-22
N INT L1 1140	Prime / Paint 1st Coat Walls	19-Dec-22	21-Nov-22
N INT L1 1170	Ceiling Grid	19-Dec-22	21-Nov-22
N INT L1 1200	Light Fixtures	19-Dec-22	21-Nov-22
N INT L1 1070	Ceiling Framing	19-Dec-22	21-Nov-22
N INT L1 1130	Drywall Ceilings	19-Dec-22	21-Nov-22
N INT L1 1210	Grills / Diffusers	19-Dec-22	21-Nov-22
N INT L1 1310	Install Doors / Hardware	06-Jan-23	27-Jan-23
N INT L1 1300	Flooring	30-Dec-22	20-Jan-23
N INT L1 1320	Byrne Punchlist - Create/Complete	26-Jan-23	10-Feb-23
N INT L1 1270	Drop Ceiling Tile	19-Dec-22	06-Dec-22
N INT L1 1180	Restroom Ceramic Tile Floors/Walls	19-Dec-22	21-Nov-22
N INT L1 1230	Plumbing Fixtures, Toilet Partitions & Accessories	19-Dec-22	21-Nov-22

STE 1040	Select Fill at Building Pad	19-Dec-22	21-Nov-22
N INT L1 1110	MEP Hard-Lid Rough-in	19-Dec-22	21-Nov-22
N INT L1 1240	HVAC Startup	19-Dec-22	21-Nov-22
N INT L1 1250	MEP Finish-out	09-Jan-23	16-Dec-22
BW STR 1030	Metal Stairs	19-Dec-22	21-Nov-22
S EXE 1020	Caulk Panel Joints	19-Dec-22	21-Nov-22
S EXE 1070	Storefront System(s) & Exterior Doors	19-Dec-22	21-Nov-22
S EXE 1060	Stucco	03-Feb-23	10-Jan-23
S EXE 1010	Steel Window Surrounds	19-Dec-22	21-Nov-22
S EXE 1050	Tiltwall Sealing & Paint	19-Dec-22	21-Nov-22
S EXR 1000	Roof Blocking & Mechanical Pads/Curbs	19-Dec-22	21-Nov-22
S EXR 1020	RTU Installation	19-Dec-22	21-Nov-22
S EXR 1010	Roofing	19-Dec-22	21-Nov-22
BW EXR 1050	Breezeway Metal Roof	19-Dec-22	21-Nov-22
N STR 1070	Structural Steel Joist & Deck	19-Dec-22	21-Nov-22
N STR 1100	Level 2 - Pour Slab	19-Dec-22	21-Nov-22
N STR 1020	Foundations & SOG	19-Dec-22	21-Nov-22
N STR 1010	MEP UG Rough-in	19-Dec-22	21-Nov-22
N STR 1030	Prep & Pour Casting Beds	19-Dec-22	21-Nov-22
N STR 1040	Form & Pour Tiltwall Panels	19-Dec-22	21-Nov-22
N STR 1050	Tiltwall Panel Cure Time	19-Dec-22	21-Nov-22
N STR 1060	Tiltwall Panel Erection	19-Dec-22	21-Nov-22
N STR 1080	Remove Tiltwall Panels Braces	19-Dec-22	21-Nov-22
BW STR 1000	Breezeway Trusses, Beams & Deck	19-Dec-22	21-Nov-22
BW STR 1010	Prep/Pour Level 2 Slab & Stair Treads	19-Dec-22	21-Nov-22
STI 1230	Site Complete	13-Feb-23	10-Jan-23
S STR 1090	Prep Level 2 Slab	19-Dec-22	21-Nov-22
N STR 1090	Prep Level 2	19-Dec-22	21-Nov-22
STI 1120	Backfill at Retaining Walls	19-Dec-22	21-Nov-22
PRE 1170	Receive 100% CD's	19-Dec-22	21-Nov-22
PRE 1180	100% CD Drawing Review and Update GMP	19-Dec-22	21-Nov-22
PRE 1200	Revised GMP Submitted to Alamo College District	19-Dec-22	21-Nov-22
STU 1000	Breezeway Drainage Channel	19-Dec-22	21-Nov-22
S STR 1000	Moisture Barrier Wall	19-Dec-22	21-Nov-22
N STR 1000	Moisture Barrier Wall	19-Dec-22	21-Nov-22
BIM 1000	Under Slab BIM Coordination & Approval	19-Dec-22	21-Nov-22
BIM 1010	Level 1 BIM Coordination & Approval	19-Dec-22	21-Nov-22
BIM 1020	Level 2 BIM Coordination & Approval	19-Dec-22	21-Nov-22
MUP 1000	Engineered Drawings & Submittals	19-Dec-22	21-Nov-22
BW STR 1020	Misc. Slabs & Foundations	19-Dec-22	21-Nov-22
N INT L1 1000	Layout & Top Track	19-Dec-22	21-Nov-22
N INT L1 1010	Spray Foam Insulation	19-Dec-22	21-Nov-22
S EXE 1000	Exterior Canopy @ Workforce	19-Dec-22	21-Nov-22

MUP 1010	Prep & Pour Foundation	19-Dec-22	21-Nov-22
MUP 1020	Layout, Form, Cast & Erect Tiltwall Panel	19-Dec-22	21-Nov-22
MUP 1040	Install Steel Surrounds	19-Dec-22	21-Nov-22
MUP 1050	Framing & Sheathing	19-Dec-22	21-Nov-22
MUP 1060	Lath & Plaster	19-Dec-22	21-Nov-22
MUP 1100	Caulking	19-Dec-22	21-Nov-22
MUP 1070	Exterior Coatings & Moisture Barrier	19-Dec-22	21-Nov-22
MUP 1080	Windows & Storefront	19-Dec-22	21-Nov-22
MUP 1090	Translucent Storefront	19-Dec-22	21-Nov-22
BW STR 1040	Metal Handrails & Screens	19-Dec-22	21-Nov-22
N EXR 1030	Set Skylights	19-Dec-22	21-Nov-22
BW EXE 1010	Paint Exposed Steel	19-Dec-22	21-Nov-22
STI 1050	Dumpster Pad & Misc. Concrete Foundations	19-Dec-22	21-Nov-22
STI 1080	Limestone Retaining Walls & Blocks	19-Dec-22	21-Nov-22
STI 1000	Fine Grading	19-Dec-22	21-Nov-22
STI 1010	Lime Stabilization	19-Dec-22	21-Nov-22
STI 1040	Paving Basecourse	19-Dec-22	21-Nov-22
STI 1020	Light Pole Bases	19-Dec-22	21-Nov-22
STI 1100	Site Lighting and Security Conduits	19-Dec-22	21-Nov-22
STI 1090	Irrigation Sleeves	19-Dec-22	21-Nov-22
STI 1130	Sidewalks & Concrete Paving	13-Jan-23	20-Dec-22
STI 1170	Grasspave Drive	16-Jan-23	13-Dec-22
CLO 1000	Inspections, Testing & Commissioning	10-Feb-23	07-Feb-23
STI 1060	Monument Sign Wall	19-Dec-22	21-Nov-22
STI 1190	Monument & Exterior Building Signage	30-Jan-23	03-Jan-23
TOPS 1000	Permanent Power Application	19-Dec-22	21-Nov-22
TOPS 1010	Design & Engineering	19-Dec-22	21-Nov-22
TOPS 1020	Transformer Set	19-Dec-22	21-Nov-22
MND 1040	Light Fixtures Manufacture & Deliver	19-Dec-22	21-Nov-22
MND 1060	Elevator Manufacture & Deliver	19-Dec-22	21-Nov-22
CML 1020	Permanent Power	19-Dec-22	21-Nov-22
CML 1040	North Building Conditioned Air	19-Dec-22	21-Nov-22
CML 1050	South Building Conditioned Air	19-Dec-22	21-Nov-22
CML 1010	North Building Dry-In	03-Feb-23	10-Jan-23
CML 1030	South Building Dry-In	03-Feb-23	10-Jan-23
PRE 1190	Submit & Obtain City & County Permits	19-Dec-22	21-Nov-22
MIL 1000	Permit Issued	19-Dec-22	21-Nov-22
N EXE 1070	Downspouts	23-Dec-22	08-Dec-22
S EXE 1080	Downspouts	23-Dec-22	08-Dec-22
BW EXE 1000	Electrical Rough-in	19-Dec-22	21-Nov-22
BW EXE 1020	Electrical Trim Out	19-Dec-22	21-Nov-22
N INT L1 1040	In-Wall Blocking	19-Dec-22	21-Nov-22

N INT L1 1100	Pull Wire & Cable	19-Dec-22	21-Nov-22
N INT L1 1220	Cable Trays & Ladders @ IT Closets	19-Dec-22	21-Nov-22
N INT L1 1280	Window Shades	09-Jan-23	16-Dec-22
N INT L1 1190	Concrete Floor Sealer	19-Dec-22	21-Nov-22
N EXE 1010	Frame & Sheath Exterior Wall Openings	19-Dec-22	21-Nov-22
N EXE 1030	Moister Barrier & Insulation on Exterior Wall Openings	19-Dec-22	21-Nov-22
S EXE 1030	Frame & Sheath Exterior Wall Openings	19-Dec-22	21-Nov-22
S EXE 1040	Moister Barrier & Insulation on Exterior Wall Openings	19-Dec-22	21-Nov-22
N INT L1 1150	Tape/Bed/Float Ceilings	19-Dec-22	21-Nov-22
N INT L1 1160	Prime / Paint 1st Coat Ceilings	19-Dec-22	21-Nov-22
N INT L2 1260	Install Millwork / Countertops	19-Dec-22	13-Dec-22
N INT L2 1290	Final Paint	23-Dec-22	03-Jan-23
N INT L2 1020	MEP OH Rough-in	19-Dec-22	21-Nov-22
N INT L2 1030	Interior Wall Framing	19-Dec-22	21-Nov-22
N INT L2 1060	One Side Walls	19-Dec-22	21-Nov-22
N INT L2 1050	MEP Wall Rough-In	19-Dec-22	21-Nov-22
N INT L2 1080	Close Walls	19-Dec-22	21-Nov-22
N INT L2 1120	Tape/Bed/Float Walls	19-Dec-22	21-Nov-22
N INT L2 1140	Prime / Paint 1st Coat Walls	19-Dec-22	21-Nov-22
N INT L2 1170	Ceiling Grid	19-Dec-22	21-Nov-22
N INT L2 1200	Light Fixtures	19-Dec-22	21-Nov-22
N INT L2 1070	Ceiling Framing	19-Dec-22	21-Nov-22
N INT L2 1130	Drywall Ceilings	19-Dec-22	21-Nov-22
N INT L2 1210	Grills / Diffusers	19-Dec-22	21-Nov-22
N INT L2 1310	Install Doors / Hardware	09-Jan-23	24-Jan-23
N INT L2 1300	Flooring	19-Dec-22	17-Jan-23
N INT L2 1320	Byrne Punchlist - Create/Complete	23-Jan-23	07-Feb-23
N INT L2 1270	Drop Ceiling Tile	19-Dec-22	06-Dec-22
N INT L2 1180	Restroom Ceramic Tile Floors/Walls	19-Dec-22	21-Nov-22
N INT L2 1230	Plumbing Fixtures, Toilet Partitions & Accessories	19-Dec-22	21-Nov-22
N INT L2 1110	MEP Hard-Lid Rough-in	19-Dec-22	21-Nov-22
N INT L2 1240	HVAC Startup	19-Dec-22	21-Nov-22
N INT L2 1250	MEP Finish-out	09-Jan-23	15-Dec-22
N INT L2 1000	Layout & Top Track	19-Dec-22	21-Nov-22
N INT L2 1010	Spray Foam Insulation	19-Dec-22	21-Nov-22
N INT L2 1040	In-Wall Blocking	19-Dec-22	21-Nov-22
N INT L2 1090	Fire Stopping	19-Dec-22	21-Nov-22
N INT L2 1100	Pull Wire & Cable	19-Dec-22	21-Nov-22
N INT L2 1220	Cable Trays & Ladders	19-Dec-22	21-Nov-22
N INT L2 1280	Window Shades	09-Jan-23	15-Dec-22
N INT L2 1190	Concrete Floor Sealer	19-Dec-22	21-Nov-22
N INT L2 1150	Tape/Bed/Float Ceilings	19-Dec-22	21-Nov-22
N INT L2 1160	Prime / Paint 1st Coat Ceilings	19-Dec-22	21-Nov-22

S INT L1 1260	Install Millwork / Countertops	04-Jan-23	13-Dec-22
S INT L1 1290	Final Paint	16-Jan-23	03-Jan-23
S INT L1 1020	MEP OH Rough-in	19-Dec-22	21-Nov-22
S INT L1 1030	Interior Wall Framing	19-Dec-22	21-Nov-22
S INT L1 1060	One Side Walls	19-Dec-22	21-Nov-22
S INT L1 1050	MEP Wall Rough-In	19-Dec-22	21-Nov-22
S INT L1 1080	Close Walls	19-Dec-22	21-Nov-22
S INT L1 1120	Tape/Bed/Float Walls	19-Dec-22	21-Nov-22
S INT L1 1140	Prime / Paint 1st Coat Walls	19-Dec-22	21-Nov-22
S INT L1 1170	Ceiling Grid	19-Dec-22	21-Nov-22
S INT L1 1200	Light Fixtures	19-Dec-22	21-Nov-22
S INT L1 1070	Ceiling Framing	19-Dec-22	21-Nov-22
S INT L1 1130	Drywall Ceilings	19-Dec-22	21-Nov-22
S INT L1 1210	Grills / Diffusers	19-Dec-22	21-Nov-22
S INT L1 1310	Install Doors / Hardware	11-Jan-23	24-Jan-23
S INT L1 1300	Flooring	04-Jan-23	17-Jan-23
S INT L1 1320	Byrne Punchlist - Create/Complete	30-Jan-23	07-Feb-23
S INT L1 1270	Drop Ceiling Tile	19-Dec-22	13-Dec-22
S INT L1 1180	Restroom Ceramic Tile Floors/Walls	19-Dec-22	21-Nov-22
S INT L1 1230	Plumbing Fixtures, Toilet Accessories	19-Dec-22	21-Nov-22
S INT L1 1110	MEP Hard-Lid Rough-in	19-Dec-22	21-Nov-22
S INT L1 1240	HVAC Startup	19-Dec-22	21-Nov-22
S INT L1 1250	MEP Finish-out	06-Jan-23	13-Dec-22
S INT L1 1000	Layout & Top Track	19-Dec-22	21-Nov-22
S INT L1 1010	Spray Foam Insulation	19-Dec-22	21-Nov-22
S INT L1 1040	In-Wall Blocking	19-Dec-22	21-Nov-22
S INT L1 1100	Pull Wire & Cable	19-Dec-22	21-Nov-22
S INT L1 1220	Cable Trays & Ladders	19-Dec-22	21-Nov-22
S INT L1 1280	Window Shades	06-Jan-23	13-Dec-22
S INT L1 1190	Concrete Floor Sealer	19-Dec-22	21-Nov-22
S INT L1 1150	Tape/Bed/Float Ceilings	19-Dec-22	21-Nov-22
S INT L1 1160	Prime / Paint 1st Coat Ceilings	19-Dec-22	21-Nov-22
S INT L2 1290	Final Paint	30-Dec-22	03-Jan-23
S INT L2 1020	MEP OH Rough-in	19-Dec-22	21-Nov-22
S INT L2 1030	Interior Wall Framing	19-Dec-22	21-Nov-22
S INT L2 1060	One Side Walls	19-Dec-22	21-Nov-22
S INT L2 1050	MEP Wall Rough-In	19-Dec-22	21-Nov-22
S INT L2 1080	Close Walls	19-Dec-22	21-Nov-22
S INT L2 1120	Tape/Bed/Float Walls	19-Dec-22	21-Nov-22
S INT L2 1140	Prime / Paint 1st Coat Walls	19-Dec-22	21-Nov-22
S INT L2 1170	Ceiling Grid	19-Dec-22	21-Nov-22
S INT L2 1200	Light Fixtures	19-Dec-22	21-Nov-22

S INT L2 1070	Ceiling Framing	19-Dec-22	21-Nov-22
S INT L2 1130	Drywall Ceilings	19-Dec-22	21-Nov-22
S INT L2 1210	Grills / Diffusers	19-Dec-22	21-Nov-22
S INT L2 1310	Install Doors / Hardware	10-Jan-23	24-Jan-23
S INT L2 1300	Flooring	23-Dec-22	17-Jan-23
S INT L2 1320	Byrne Punchlist - Create/Complete	23-Jan-23	06-Feb-23
S INT L2 1270	Drop Ceiling Tile	19-Dec-22	20-Dec-22
S INT L2 1110	MEP Hard-Lid Rough-in	19-Dec-22	21-Nov-22
S INT L2 1240	HVAC Startup	19-Dec-22	21-Nov-22
S INT L2 1250	MEP Finish-out	09-Jan-23	27-Dec-22
S INT L2 1000	Layout & Top Track	19-Dec-22	21-Nov-22
S INT L2 1010	Spray Foam Insulation	19-Dec-22	21-Nov-22
S INT L2 1040	In-Wall Blocking	19-Dec-22	21-Nov-22
S INT L2 1090	Fire Stopping	19-Dec-22	21-Nov-22
S INT L2 1100	Pull Wire & Cable	19-Dec-22	21-Nov-22
S INT L2 1220	Cable Trays & Ladders @ IT Closet	19-Dec-22	21-Nov-22
S INT L2 1280	Window Shades	09-Jan-23	27-Dec-22
S INT L2 1190	Concrete Floor Sealer	19-Dec-22	21-Nov-22
S INT L2 1150	Tape/Bed/Float Ceilings	19-Dec-22	21-Nov-22
S INT L2 1160	Prime / Paint 1st Coat Ceilings	19-Dec-22	21-Nov-22
S INT L1 1330	Workforce Plywood Wall Panels	19-Dec-22	21-Nov-22
STI 1070	Dumpster Enclosure Walls	19-Dec-22	21-Nov-22
STI 1110	Dumpster Gates	19-Dec-22	21-Nov-22
N INT L1 1330	Fabric Wall Panels	12-Jan-23	11-Jan-23
N INT L1 1340	Hollow Metal Frames	19-Dec-22	21-Nov-22
N INT L1 1350	Interior Aluminum Frames & Glazing	19-Dec-22	21-Nov-22
N INT L2 1340	Hollow Metal Frames	19-Dec-22	21-Nov-22
N INT L2 1350	Interior Aluminum Frames & Glazing	19-Dec-22	21-Nov-22
S INT L1 1340	Hollow Metal Frames	19-Dec-22	21-Nov-22
S INT L1 1350	Interior Aluminum Frames & Glazing	19-Dec-22	09-Dec-22
S INT L2 1340	Hollow Metal Frames	19-Dec-22	21-Nov-22
S INT L2 1350	Interior Aluminum Frames & Glazing	27-Dec-22	09-Dec-22
MUP 1030	Tiltwall Approval	19-Dec-22	21-Nov-22
MUP 1110	Finish Approval	19-Dec-22	21-Nov-22
S INT L1 1360	Install Elevator	28-Dec-22	06-Dec-22
SUB 1000	Site Utilities Material Submittals	19-Dec-22	21-Nov-22
SUB 1050	Switch Gear Submittals	19-Dec-22	21-Nov-22
SUB 1030	Mechanical Equipment Submittals	19-Dec-22	21-Nov-22
SUB 1010	Fire Protection Submittals	19-Dec-22	21-Nov-22
SUB 1020	Structural Steel Submittals	19-Dec-22	21-Nov-22
SUB 1070	Glass & Glazing Submittals	19-Dec-22	21-Nov-22
SUB 1040	Light Fixtures Submittals	19-Dec-22	21-Nov-22
SUB 1060	Elevator Submittals	19-Dec-22	21-Nov-22

APP 1000	Site Utilities Material A/E Approval	19-Dec-22	21-Nov-22
APP 1060	Switch Gear A/E Approval	19-Dec-22	21-Nov-22
APP 1010	Mechanical Equipment A/E Approval	19-Dec-22	21-Nov-22
APP 1020	Fire Protection A/E Approval	19-Dec-22	21-Nov-22
APP 1040	Structural Steel A/E Approval	19-Dec-22	21-Nov-22
APP 1050	Glass & Glazing A/E Approval	19-Dec-22	21-Nov-22
APP 1070	Light Fixtures A/E Approval	19-Dec-22	21-Nov-22
APP 1030	Elevator A/E Approval	19-Dec-22	21-Nov-22
APP 1080	Fire Protection Fire Marshal Approval	19-Dec-22	21-Nov-22
MND 1070	Steel Embed Manufacture & Deliver	19-Dec-22	21-Nov-22
STU 1080	MoU Procurement - Sanitary Sewer Tie-In at SSISD	19-Dec-22	21-Nov-22
STU 1090	SAWS Permit - Pending ACD/SSISD Easement	19-Dec-22	21-Nov-22
STU 1100	Domestic/Fire Tie-in at Street	02-Jan-23	13-Dec-22
N EXE 1080	Kalwall Installation	19-Dec-22	21-Nov-22
N EXE 1090	Kalwall Field Measure & Procurement	19-Dec-22	21-Nov-22
S EXE 1090	Kalwall Field Measure & Procurement	19-Dec-22	21-Nov-22
S EXE 1100	Kalwall Installation	19-Dec-22	21-Nov-22
TOPS 1030	CPS Easement Doc - Procurement & SSISD Signatures	19-Dec-22	21-Nov-22
STI 1240	Ret. Wall Irrigation Sleeves	19-Dec-22	21-Nov-22
STI 1250	Ret. Wall Sidewalks & Flush Curbs	19-Dec-22	06-Dec-22
STI 1260	Ret. Wall Irrigation	30-Jan-23	27-Dec-22
STI 1270	Ret. Wall Hardscaping & Landscaping	13-Feb-23	10-Jan-23
STI 1280	Retaining Wall Block Deliveries	19-Dec-22	21-Nov-22
STU 1110	SAWS Permit Review, Issuance & Mobilization	19-Dec-22	06-Dec-22
STU 1120	MoU Execution, Coordination w/ SSISD & Mobilization	19-Dec-22	21-Nov-22
STU 1130	Site Sanitary Sewer Tie-in at SSISD - COMPLETION	19-Dec-22	21-Nov-22
S INT L2 1180	Ceiling Drywall/Tape/Float/Paint @ Elevator	23-Dec-22	29-Nov-22
Planned Start Date			
Activity ID	Activity Name	New Planned Start Date	Old Planned Start Date
N INT L1 1260	Install Millwork / Countertops	19-Dec-22	28-Nov-22
N INT L1 1290	Final Paint	03-Jan-23	19-Dec-22
N EXE 1040	Stucco	16-Jan-23	21-Dec-22
STI 1150	Paving	17-Jan-23	21-Dec-22
STI 1160	Irrigation	20-Dec-22	21-Nov-22
STI 1220	Landscaping	03-Jan-23	07-Dec-22
STI 1210	Hardscape	17-Jan-23	21-Dec-22
STI 1180	Pavement Striping, Signage & Accessories	24-Jan-23	28-Dec-22
N INT L1 1310	Install Doors / Hardware	26-Dec-22	16-Jan-23
N INT L1 1300	Flooring	23-Jan-23	02-Jan-23
N INT L1 1320	Byrne Punchlist - Create/Complete	13-Jan-23	30-Jan-23
N INT L1 1250	MEP Finish-out	20-Dec-22	28-Nov-22
S EXE 1060	Stucco	16-Jan-23	21-Dec-22

STI 1230	Site Complete	13-Feb-23	10-Jan-23
CLO 1010	Project Float	14-Feb-23	11-Feb-23
STI 1170	Grasspave Drive	10-Jan-23	07-Dec-22
STI 1190	Monument & Exterior Building Signage	24-Jan-23	28-Dec-22
CML 1010	North Building Dry-In	03-Feb-23	10-Jan-23
CML 1030	South Building Dry-In	03-Feb-23	10-Jan-23
N EXE 1070	Downspouts	19-Dec-22	02-Dec-22
S EXE 1080	Downspouts	19-Dec-22	02-Dec-22
N INT L1 1280	Window Shades	03-Jan-23	12-Dec-22
N INT L2 1290	Final Paint	09-Jan-23	14-Dec-22
N INT L2 1310	Install Doors / Hardware	27-Dec-22	11-Jan-23
N INT L2 1300	Flooring	23-Jan-23	28-Dec-22
N INT L2 1320	Byrne Punchlist - Create/Complete	10-Jan-23	25-Jan-23
N INT L2 1250	MEP Finish-out	20-Dec-22	23-Nov-22
N INT L2 1280	Window Shades	03-Jan-23	09-Dec-22
S INT L1 1260	Install Millwork / Countertops	29-Dec-22	07-Dec-22
S INT L1 1290	Final Paint	10-Jan-23	14-Dec-22
S INT L1 1310	Install Doors / Hardware	29-Dec-22	11-Jan-23
S INT L1 1300	Flooring	23-Jan-23	28-Dec-22
S INT L1 1320	Byrne Punchlist - Create/Complete	17-Jan-23	25-Jan-23
S INT L1 1270	Drop Ceiling Tile	26-Dec-22	30-Nov-22
S INT L1 1250	MEP Finish-out	19-Dec-22	21-Nov-22
S INT L1 1280	Window Shades	02-Jan-23	07-Dec-22
S INT L2 1290	Final Paint	26-Dec-22	14-Dec-22
S INT L2 1310	Install Doors / Hardware	28-Dec-22	11-Jan-23
S INT L2 1300	Flooring	23-Jan-23	28-Dec-22
S INT L2 1320	Byrne Punchlist - Create/Complete	10-Jan-23	24-Jan-23
S INT L2 1270	Drop Ceiling Tile	02-Jan-23	07-Dec-22
S INT L2 1250	MEP Finish-out	20-Dec-22	07-Dec-22
S INT L2 1280	Window Shades	03-Jan-23	21-Dec-22
N INT L1 1330	Fabric Wall Panels	10-Jan-23	09-Jan-23
STU 1100	Domestic/Fire Tie-in at Street	27-Dec-22	07-Dec-22
STI 1250	Ret. Wall Sidwalks & Flush Curbs	19-Dec-22	21-Nov-22
STI 1260	Ret. Wall Irrigation	17-Jan-23	14-Dec-22
STI 1270	Ret. Wall Hardscaping & Landscaping	31-Jan-23	28-Dec-22
Planned Finish Date			
Activity ID	Activity Name	New Planned Finish Date	Old Planned Finish Date
N INT L1 1260	Install Millwork / Countertops	06-Jan-23	16-Dec-22
N INT L1 1290	Final Paint	09-Jan-23	06-Jan-23
N EXE 1040	Stucco	03-Feb-23	10-Jan-23
STI 1150	Paving	23-Jan-23	27-Dec-22
STI 1160	Irrigation	16-Jan-23	20-Dec-22
STI 1220	Landscaping	30-Jan-23	03-Jan-23

STI 1210	Hardscape	30-Jan-23	03-Jan-23
STI 1180	Pavement Striping, Signage & Accessories	06-Feb-23	10-Jan-23
N INT L1 1310	Install Doors / Hardware	06-Jan-23	27-Jan-23
N INT L1 1300	Flooring	10-Feb-23	20-Jan-23
N INT L1 1320	Byrne Punchlist - Create/Complete	26-Jan-23	10-Feb-23
N INT L1 1250	MEP Finish-out	09-Jan-23	16-Dec-22
S EXE 1060	Stucco	03-Feb-23	10-Jan-23
STI 1230	Site Complete	13-Feb-23	10-Jan-23
STI 1170	Grasspave Drive	16-Jan-23	13-Dec-22
STI 1190	Monument & Exterior Building Signage	30-Jan-23	03-Jan-23
CML 1010	North Building Dry-In	03-Feb-23	10-Jan-23
CML 1030	South Building Dry-In	03-Feb-23	10-Jan-23
N EXE 1070	Downspouts	23-Dec-22	08-Dec-22
S EXE 1080	Downspouts	23-Dec-22	08-Dec-22
N INT L1 1280	Window Shades	09-Jan-23	16-Dec-22
N INT L2 1290	Final Paint	27-Jan-23	03-Jan-23
N INT L2 1310	Install Doors / Hardware	09-Jan-23	24-Jan-23
N INT L2 1300	Flooring	10-Feb-23	17-Jan-23
N INT L2 1320	Byrne Punchlist - Create/Complete	23-Jan-23	07-Feb-23
N INT L2 1250	MEP Finish-out	09-Jan-23	15-Dec-22
N INT L2 1280	Window Shades	09-Jan-23	15-Dec-22
S INT L1 1260	Install Millwork / Countertops	04-Jan-23	13-Dec-22
S INT L1 1290	Final Paint	16-Jan-23	03-Jan-23
S INT L1 1310	Install Doors / Hardware	11-Jan-23	24-Jan-23
S INT L1 1300	Flooring	10-Feb-23	17-Jan-23
S INT L1 1320	Byrne Punchlist - Create/Complete	30-Jan-23	07-Feb-23
S INT L1 1270	Drop Ceiling Tile	06-Jan-23	13-Dec-22
S INT L1 1250	MEP Finish-out	06-Jan-23	13-Dec-22
S INT L1 1280	Window Shades	06-Jan-23	13-Dec-22
S INT L2 1290	Final Paint	30-Dec-22	03-Jan-23
S INT L2 1310	Install Doors / Hardware	10-Jan-23	24-Jan-23
S INT L2 1300	Flooring	10-Feb-23	17-Jan-23
S INT L2 1320	Byrne Punchlist - Create/Complete	23-Jan-23	06-Feb-23
S INT L2 1270	Drop Ceiling Tile	13-Jan-23	20-Dec-22
S INT L2 1250	MEP Finish-out	09-Jan-23	27-Dec-22
S INT L2 1280	Window Shades	09-Jan-23	27-Dec-22
N INT L1 1330	Fabric Wall Panels	12-Jan-23	11-Jan-23
STU 1100	Domestic/Fire Tie-in at Street	02-Jan-23	13-Dec-22
STI 1250	Ret. Wall Sidwalks & Flush Curbs	30-Dec-22	06-Dec-22
STI 1260	Ret. Wall Irrigation	30-Jan-23	27-Dec-22
STI 1270	Ret. Wall Hardscaping & Landscaping	13-Feb-23	10-Jan-23
Start Date			

Activity ID	Activity Name	New Start Date	Old Start Date
N INT L1 1260	Install Millwork / Countertops	07-Dec-22	28-Nov-22
N INT L1 1290	Final Paint	03-Jan-23	19-Dec-22
N EXE 1040	Stucco	16-Jan-23	21-Dec-22
STI 1150	Paving	17-Jan-23	21-Dec-22
STI 1160	Irrigation	20-Dec-22	21-Nov-22
STI 1220	Landscaping	03-Jan-23	07-Dec-22
STI 1210	Hardscape	17-Jan-23	21-Dec-22
STI 1180	Pavement Striping, Signage & Accessories	24-Jan-23	28-Dec-22
N INT L1 1310	Install Doors / Hardware	26-Dec-22	16-Jan-23
N INT L1 1300	Flooring	19-Dec-22	02-Jan-23
N INT L1 1320	Byrne Punchlist - Create/Complete	13-Jan-23	30-Jan-23
N INT L1 1250	MEP Finish-out	20-Dec-22	28-Nov-22
S EXE 1060	Stucco	16-Jan-23	21-Dec-22
STI 1230	Site Complete	13-Feb-23	10-Jan-23
CLO 1010	Project Float	14-Feb-23	11-Feb-23
STI 1170	Grasspave Drive	10-Jan-23	07-Dec-22
STI 1190	Monument & Exterior Building Signage	24-Jan-23	28-Dec-22
CML 1010	North Building Dry-In	03-Feb-23	10-Jan-23
CML 1030	South Building Dry-In	03-Feb-23	10-Jan-23
N EXE 1070	Downspouts	19-Dec-22	02-Dec-22
S EXE 1080	Downspouts	19-Dec-22	02-Dec-22
N INT L1 1280	Window Shades	03-Jan-23	12-Dec-22
N INT L2 1290	Final Paint	12-Dec-22	14-Dec-22
N INT L2 1310	Install Doors / Hardware	27-Dec-22	11-Jan-23
N INT L2 1300	Flooring	14-Dec-22	28-Dec-22
N INT L2 1320	Byrne Punchlist - Create/Complete	10-Jan-23	25-Jan-23
N INT L2 1250	MEP Finish-out	20-Dec-22	23-Nov-22
N INT L2 1280	Window Shades	03-Jan-23	09-Dec-22
S INT L1 1260	Install Millwork / Countertops	29-Dec-22	07-Dec-22
S INT L1 1290	Final Paint	10-Jan-23	14-Dec-22
S INT L1 1310	Install Doors / Hardware	29-Dec-22	11-Jan-23
S INT L1 1300	Flooring	19-Dec-22	28-Dec-22
S INT L1 1320	Byrne Punchlist - Create/Complete	17-Jan-23	25-Jan-23
S INT L1 1270	Drop Ceiling Tile	21-Nov-22	30-Nov-22
S INT L1 1250	MEP Finish-out	19-Dec-22	21-Nov-22
S INT L1 1280	Window Shades	02-Jan-23	07-Dec-22
S INT L2 1290	Final Paint	26-Dec-22	14-Dec-22
S INT L2 1310	Install Doors / Hardware	28-Dec-22	11-Jan-23
S INT L2 1300	Flooring	15-Dec-22	28-Dec-22
S INT L2 1320	Byrne Punchlist - Create/Complete	10-Jan-23	24-Jan-23
S INT L2 1270	Drop Ceiling Tile	21-Nov-22	07-Dec-22
S INT L2 1250	MEP Finish-out	20-Dec-22	07-Dec-22

S INT L2 1280	Window Shades	03-Jan-23	21-Dec-22
N INT L1 1330	Fabric Wall Panels	10-Jan-23	09-Jan-23
STU 1100	Domestic/Fire Tie-in at Street	27-Dec-22	07-Dec-22
STI 1250	Ret. Wall Sidewalks & Flush Curbs	01-Dec-22	21-Nov-22
STI 1260	Ret. Wall Irrigation	17-Jan-23	14-Dec-22
STI 1270	Ret. Wall Hardscaping & Landscaping	31-Jan-23	28-Dec-22
Finish Date			
Activity ID	Activity Name	New Finish Date	Old Finish Date
N INT L1 1260	Install Millwork / Countertops	30-Dec-22	16-Dec-22
N INT L1 1290	Final Paint	09-Jan-23	06-Jan-23
N EXE 1040	Stucco	03-Feb-23	10-Jan-23
STI 1150	Paving	23-Jan-23	27-Dec-22
STI 1160	Irrigation	16-Jan-23	20-Dec-22
STI 1220	Landscaping	30-Jan-23	03-Jan-23
STI 1210	Hardscape	30-Jan-23	03-Jan-23
STI 1180	Pavement Striping, Signage & Accessories	06-Feb-23	10-Jan-23
STI 1200	Site Lighting & Security	30-Dec-22	06-Dec-22
N INT L1 1310	Install Doors / Hardware	06-Jan-23	27-Jan-23
N INT L1 1300	Flooring	20-Dec-22	20-Jan-23
N INT L1 1320	Byrne Punchlist - Create/Complete	26-Jan-23	10-Feb-23
N INT L1 1270	Drop Ceiling Tile	05-Dec-22	06-Dec-22
N INT L1 1250	MEP Finish-out	09-Jan-23	16-Dec-22
S EXE 1060	Stucco	03-Feb-23	10-Jan-23
STI 1230	Site Complete	13-Feb-23	10-Jan-23
STI 1130	Sidewalks & Concrete Paving	13-Jan-23	20-Dec-22
STI 1170	Grasspave Drive	16-Jan-23	13-Dec-22
CLO 1000	Inspections, Testing & Commissioning	10-Feb-23	07-Feb-23
STI 1190	Monument & Exterior Building Signage	30-Jan-23	03-Jan-23
CML 1010	North Building Dry-In	03-Feb-23	10-Jan-23
CML 1030	South Building Dry-In	03-Feb-23	10-Jan-23
N EXE 1070	Downspouts	23-Dec-22	08-Dec-22
S EXE 1080	Downspouts	23-Dec-22	08-Dec-22
N INT L1 1280	Window Shades	09-Jan-23	16-Dec-22
N INT L2 1260	Install Millwork / Countertops	19-Dec-22	13-Dec-22
N INT L2 1290	Final Paint	23-Dec-22	03-Jan-23
N INT L2 1310	Install Doors / Hardware	09-Jan-23	24-Jan-23
N INT L2 1300	Flooring	15-Dec-22	17-Jan-23
N INT L2 1320	Byrne Punchlist - Create/Complete	23-Jan-23	07-Feb-23
N INT L2 1270	Drop Ceiling Tile	05-Dec-22	06-Dec-22
N INT L2 1250	MEP Finish-out	09-Jan-23	15-Dec-22
N INT L2 1280	Window Shades	09-Jan-23	15-Dec-22
S INT L1 1260	Install Millwork / Countertops	04-Jan-23	13-Dec-22

S INT L1 1290	Final Paint	16-Jan-23	03-Jan-23
S INT L1 1310	Install Doors / Hardware	11-Jan-23	24-Jan-23
S INT L1 1300	Flooring	20-Dec-22	17-Jan-23
S INT L1 1320	Byrne Punchlist - Create/Complete	30-Jan-23	07-Feb-23
S INT L1 1270	Drop Ceiling Tile	06-Dec-22	13-Dec-22
S INT L1 1250	MEP Finish-out	06-Jan-23	13-Dec-22
S INT L1 1280	Window Shades	06-Jan-23	13-Dec-22
S INT L2 1290	Final Paint	30-Dec-22	03-Jan-23
S INT L2 1310	Install Doors / Hardware	10-Jan-23	24-Jan-23
S INT L2 1300	Flooring	16-Dec-22	17-Jan-23
S INT L2 1320	Byrne Punchlist - Create/Complete	23-Jan-23	06-Feb-23
S INT L2 1270	Drop Ceiling Tile	06-Dec-22	20-Dec-22
S INT L2 1250	MEP Finish-out	09-Jan-23	27-Dec-22
S INT L2 1280	Window Shades	09-Jan-23	27-Dec-22
N INT L1 1330	Fabric Wall Panels	12-Jan-23	11-Jan-23
S INT L1 1350	Interior Aluminum Frames & Glazing	28-Nov-22	09-Dec-22
S INT L2 1350	Interior Aluminum Frames & Glazing	27-Dec-22	09-Dec-22
S INT L1 1360	Install Elevator	28-Dec-22	06-Dec-22
STU 1100	Domestic/Fire Tie-in at Street	02-Jan-23	13-Dec-22
STI 1250	Ret. Wall Sidwalks & Flush Curbs	08-Dec-22	06-Dec-22
STI 1260	Ret. Wall Irrigation	30-Jan-23	27-Dec-22
STI 1270	Ret. Wall Hardscaping & Landscaping	13-Feb-23	10-Jan-23
STU 1110	SAWS Permit Review, Issuance & Mobilization	09-Dec-22	06-Dec-22
S INT L2 1180	Ceiling Drywall/Tape/Float/Paint @ Elevator	23-Dec-22	29-Nov-22
Actual Finish Date			
Activity ID	Activity Name	New Actual Finish Date	Old Actual Finish Date
N INT L1 1300	Flooring	20-Dec-22	Value not specified in the database
N INT L1 1270	Drop Ceiling Tile	05-Dec-22	Value not specified in the database
N INT L2 1300	Flooring	15-Dec-22	Value not specified in the database
N INT L2 1270	Drop Ceiling Tile	05-Dec-22	Value not specified in the database
S INT L1 1300	Flooring	20-Dec-22	Value not specified in the database
S INT L1 1270	Drop Ceiling Tile	06-Dec-22	Value not specified in the database
S INT L2 1300	Flooring	16-Dec-22	Value not specified in the database
S INT L2 1270	Drop Ceiling Tile	06-Dec-22	Value not specified in the database
S INT L1 1350	Interior Aluminum Frames & Glazing	28-Nov-22	Value not specified in the database
STI 1250	Ret. Wall Sidwalks & Flush Curbs	08-Dec-22	Value not specified in the database
STU 1110	SAWS Permit Review, Issuance & Mobilization	09-Dec-22	Value not specified in the database
Durations			
Total Float			
Activity ID	Activity Name	New Total Float	Old Total Float
N INT L1 1260	Install Millwork / Countertops	11	0
N INT L1 1290	Final Paint	11	0

N EXE 1040	Stucco	22	38
STI 1150	Paving	6	23
STI 1160	Irrigation	1	23
STI 1220	Landscaping	1	23
STI 1210	Hardscape	1	23
STI 1180	Pavement Striping, Signage & Accessories	6	23
STI 1200	Site Lighting & Security	2	33
N INT L1 1310	Install Doors / Hardware	17	0
N INT L1 1300	Flooring	Value not specified in the database	0
N INT L1 1320	Byrne Punchlist - Create/Complete	13	0
N INT L1 1270	Drop Ceiling Tile	Value not specified in the database	0
N INT L1 1250	MEP Finish-out	11	10
S EXE 1060	Stucco	22	38
STI 1230	Site Complete	1	23
STI 1130	Sidewalks & Concrete Paving	1	23
STI 1170	Grasspave Drive	1	23
CLO 1000	Inspections, Testing & Commissioning	2	3
STI 1190	Monument & Exterior Building Signage	11	28
CML 1010	North Building Dry-In	53	71
CML 1030	South Building Dry-In	53	71
N EXE 1070	Downspouts	37	46
S EXE 1080	Downspouts	37	46
N INT L1 1280	Window Shades	16	30
N INT L2 1260	Install Millwork / Countertops	12	3
N INT L2 1290	Final Paint	12	3
N INT L2 1310	Install Doors / Hardware	16	3
N INT L2 1300	Flooring	Value not specified in the database	3
N INT L2 1320	Byrne Punchlist - Create/Complete	16	3
N INT L2 1270	Drop Ceiling Tile	Value not specified in the database	3
N INT L2 1250	MEP Finish-out	16	11
N INT L2 1280	Window Shades	16	31
S INT L1 1260	Install Millwork / Countertops	14	3
S INT L1 1290	Final Paint	11	3
S INT L1 1310	Install Doors / Hardware	14	3
S INT L1 1300	Flooring	Value not specified in the database	3
S INT L1 1320	Byrne Punchlist - Create/Complete	11	3
S INT L1 1270	Drop Ceiling Tile	Value not specified in the database	3
S INT L1 1250	MEP Finish-out	12	13
S INT L1 1280	Window Shades	17	33
S INT L2 1290	Final Paint	12	4
S INT L2 1310	Install Doors / Hardware	16	4
S INT L2 1300	Flooring	Value not specified in the database	4
S INT L2 1320	Byrne Punchlist - Create/Complete	16	4

S INT L2 1270	Drop Ceiling Tile	Value not specified in the database	3
S INT L2 1250	MEP Finish-out	16	3
S INT L2 1280	Window Shades	16	23
N INT L1 1330	Fabric Wall Panels	13	12
S INT L1 1350	Interior Aluminum Frames & Glazing	Value not specified in the database	25
S INT L2 1350	Interior Aluminum Frames & Glazing	16	26
S INT L1 1360	Install Elevator	17	8
STU 1100	Domestic/Fire Tie-in at Street	21	33
STI 1250	Ret. Wall Sidwalks & Flush Curbs	Value not specified in the database	23
STI 1260	Ret. Wall Irrigation	1	23
STI 1270	Ret. Wall Hardscaping & Landscaping	1	23
STU 1110	SAWS Permit Review, Issuance & Mobilization	Value not specified in the database	33
S INT L2 1180	Ceiling Drywall/Tape/Float/Paint @ Elevator	17	24
Remaining Duration			
Activity ID	Activity Name	New Remaining Duration	Old Remaining Duration
N INT L1 1260	Install Millwork / Countertops	10	15
N INT L1 1290	Final Paint	5	15
N INT L1 1300	Flooring	0	15
N INT L1 1270	Drop Ceiling Tile	0	10
MIL 1020	Construction Hammock	64	92
CLO 1010	Project Float	7	10
CLO 1000	Inspections, Testing & Commissioning	40	50
N INT L2 1260	Install Millwork / Countertops	0	15
N INT L2 1290	Final Paint	5	15
N INT L2 1300	Flooring	0	15
N INT L2 1270	Drop Ceiling Tile	0	10
S INT L1 1290	Final Paint	5	15
S INT L1 1300	Flooring	0	15
S INT L1 1270	Drop Ceiling Tile	0	10
S INT L2 1290	Final Paint	5	15
S INT L2 1300	Flooring	0	15
S INT L2 1270	Drop Ceiling Tile	0	10
S INT L1 1350	Interior Aluminum Frames & Glazing	0	13
S INT L2 1350	Interior Aluminum Frames & Glazing	7	13
S INT L1 1360	Install Elevator	8	10
STI 1250	Ret. Wall Sidwalks & Flush Curbs	0	10
STU 1110	SAWS Permit Review, Issuance & Mobilization	0	10
At Completion Duration			
Activity ID	Activity Name	New At Completion Duration	Old At Completion Duration
N INT L1 1260	Install Millwork / Countertops	18	15
N INT L1 1290	Final Paint	5	15
STI 1200	Site Lighting & Security	33	15

N INT L1 1300	Flooring	2	15
N INT L1 1270	Drop Ceiling Tile	10	11
CLO 1010	Project Float	7	10
STI 1130	Sidewalks & Concrete Paving	41	23
CLO 1000	Inspections, Testing & Commissioning	71	68
N INT L2 1260	Install Millwork / Countertops	19	16
N INT L2 1290	Final Paint	10	15
N INT L2 1300	Flooring	2	15
N INT L2 1270	Drop Ceiling Tile	10	11
S INT L1 1290	Final Paint	5	15
S INT L1 1300	Flooring	2	15
S INT L2 1290	Final Paint	5	15
S INT L2 1300	Flooring	2	15
S INT L1 1350	Interior Aluminum Frames & Glazing	71	80
S INT L2 1350	Interior Aluminum Frames & Glazing	84	72
S INT L1 1360	Install Elevator	41	25
STI 1250	Ret. Wall Sidwalks & Flush Curbs	6	10
STU 1110	SAWS Permit Review, Issuance & Mobilization	24	21
S INT L2 1180	Ceiling Drywall/Tape/Float/Paint @ Elevator	25	7
Actual Duration			
Activity ID	Activity Name	New Actual Duration	Old Actual Duration
N INT L1 1260	Install Millwork / Countertops	8	0
STI 1200	Site Lighting & Security	23	5
N INT L1 1300	Flooring	2	0
N INT L1 1270	Drop Ceiling Tile	10	1
MIL 1020	Construction Hammock	676	648
STI 1130	Sidewalks & Concrete Paving	21	3
CLO 1000	Inspections, Testing & Commissioning	31	13
N INT L2 1260	Install Millwork / Countertops	19	1
N INT L2 1290	Final Paint	5	0
N INT L2 1300	Flooring	2	0
N INT L2 1270	Drop Ceiling Tile	10	1
S INT L1 1300	Flooring	2	0
S INT L1 1270	Drop Ceiling Tile	10	0
S INT L2 1300	Flooring	2	0
S INT L2 1270	Drop Ceiling Tile	10	0
S INT L1 1350	Interior Aluminum Frames & Glazing	71	67
S INT L2 1350	Interior Aluminum Frames & Glazing	77	59
S INT L1 1360	Install Elevator	33	15
STI 1250	Ret. Wall Sidwalks & Flush Curbs	6	0
STU 1110	SAWS Permit Review, Issuance & Mobilization	24	11
S INT L2 1180	Ceiling Drywall/Tape/Float/Paint @ Elevator	20	2
Original Duration			

321

Activity ID	Activity Name	New Original Duration	Old Original Duration			
N INT L1 1290	Final Paint	5	15			
CLO 1010	Project Float	7	10			
S INT L1 1290	Final Paint	5	15			
S INT L2 1290	Final Paint	5	15			
Free Float						
Activity ID	Activity Name	New Free Float	Old Free Float			
STI 1200	Site Lighting & Security	1	10			
N INT L1 1310	Install Doors / Hardware	4	0			
N INT L1 1300	Flooring	Value not specified in the database	0			
N INT L1 1320	Byrne Punchlist - Create/Complete	12	0			
N INT L1 1270	Drop Ceiling Tile	Value not specified in the database	0			
STI 1230	Site Complete	0	23			
CLO 1000	Inspections, Testing & Commissioning	1	3			
STI 1190	Monument & Exterior Building Signage	10	5			
CML 1010	North Building Dry-In	52	70			
CML 1030	South Building Dry-In	52	70			
S EXE 1080	Downspouts	36	23			
N INT L1 1280	Window Shades	3	30			
N INT L2 1300	Flooring	Value not specified in the database	0			
N INT L2 1320	Byrne Punchlist - Create/Complete	15	3			
N INT L2 1270	Drop Ceiling Tile	Value not specified in the database	0			
N INT L2 1280	Window Shades	0	28			
S INT L1 1310	Install Doors / Hardware	3	0			
S INT L1 1300	Flooring	Value not specified in the database	0			
S INT L1 1320	Byrne Punchlist - Create/Complete	10	3			
S INT L1 1270	Drop Ceiling Tile	Value not specified in the database	0			
S INT L1 1280	Window Shades	6	30			
S INT L2 1300	Flooring	Value not specified in the database	0			
S INT L2 1320	Byrne Punchlist - Create/Complete	15	4			
S INT L2 1270	Drop Ceiling Tile	Value not specified in the database	0			
S INT L2 1280	Window Shades	0	19			
N INT L1 1330	Fabric Wall Panels	0	12			
S INT L1 1350	Interior Aluminum Frames & Glazing	Value not specified in the database	22			
S INT L2 1350	Interior Aluminum Frames & Glazing	0	22			
STU 1100	Domestic/Fire Tie-in at Street	19	30			
STI 1250	Ret. Wall Sidwalks & Flush Curbs	Value not specified in the database	0			
STU 1110	SAWS Permit Review, Issuance & Mobilization	Value not specified in the database	0			
S INT L2 1180	Ceiling Drywall/Tape/Float/Paint @ Elevator	0	20			
General Relationship Differences						
Lag						
Activity ID	Activity Name	Relationship Type	Predecessor Activity Id	Predecessor Activity Name	New Lag	Old Lag

N INT L1 1250	MEP Finish-out	Finish to Finish	N INT L1 1260	Install Millwork / Countertops	6	0
N INT L1 1290	Final Paint	Finish to Finish	N INT L1 1250	MEP Finish-out	0	5
CLO 1000	Inspections, Testing & Commissioning	Finish to Finish	S INT L2 1250	MEP Finish-out	0	30
STU 1100	Domestic/Fire Tie-in at Street	Finish to Start	STU 1110	SAWS Permit Review, Issuance & Mobilization	11	0
STI 1160	Irrigation	Start to Start	STI 1130	Sidewalks & Concrete Paving	22	0
N INT L2 1310	Install Doors / Hardware	Finish to Finish	N INT L2 1300	Flooring	17	5

Activity Relationships Added/Deleted

The following Predecessor Activity Relationships have been added to the project

Activity ID	Activity Name	Relationship Lag	Relationship Type	Predecessor Activity Id	Predecessor Activity Name
N INT L2 1290	Final Paint	0.000000	Start to Start	N INT L2 1260	Install Millwork / Countertops
N INT L2 1250	MEP Finish-out	128.000000	Finish to Finish	N INT L2 1260	Install Millwork / Countertops
N INT L1 1290	Final Paint	0.000000	Finish to Finish	N INT L1 1260	Install Millwork / Countertops
S INT L1 1290	Final Paint	0.000000	Start to Start	S INT L1 1260	Install Millwork / Countertops
S INT L2 1350	Interior Aluminum Frames & Glazing	0.000000	Start to Start	S INT L2 1140	Prime / Paint 1st Coat Walls
N INT L2 1320	Byrne Punchlist - Create/Complete	0.000000	Finish to Start	N INT L2 1290	Final Paint
S INT L1 1260	Install Millwork / Countertops	128.000000	Start to Start	N INT L1 1260	Install Millwork / Countertops
S INT L1 1290	Final Paint	0.000000	Finish to Start	N INT L1 1290	Final Paint
S INT L2 1290	Final Paint	0.000000	Finish to Start	N INT L2 1290	Final Paint
N INT L1 1290	Final Paint	0.000000	Finish to Start	S INT L2 1290	Final Paint
S INT L1 1320	Byrne Punchlist - Create/Complete	0.000000	Finish to Start	S INT L1 1290	Final Paint
S INT L2 1320	Byrne Punchlist - Create/Complete	0.000000	Finish to Start	S INT L2 1290	Final Paint
N INT L1 1320	Byrne Punchlist - Create/Complete	0.000000	Finish to Start	N INT L1 1290	Final Paint
STI 1230	Site Complete	0.000000	Start to Finish	STI 1220	Landscaping
STI 1210	Hardscape	0.000000	Finish to Finish	STI 1220	Landscaping
STI 1230	Site Complete	0.000000	Start to Finish	STI 1210	Hardscape
STI 1170	Grasspave Drive	8.000000	Finish to Finish	STI 1130	Sidewalks & Concrete Paving
N INT L2 1250	MEP Finish-out	80.000000	Finish to Finish	N INT L2 1290	Final Paint
S INT L2 1250	MEP Finish-out	48.000000	Finish to Finish	S INT L2 1290	Final Paint
STI 1220	Landscaping	0.000000	Finish to Start	STI 1200	Site Lighting & Security
STI 1270	Ret. Wall Hardscaping & Landscaping	0.000000	Finish to Start	STI 1210	Hardscape

Activity Relationships Added/Deleted

The following Predecessor Activity Relationships been deleted from the project

Activity ID	Activity Name	Relationship Lag	Relationship Type	Predecessor Activity Id	Predecessor Activity Name
N INT L1 1290	Final Paint	0.000000	Finish to Start	N INT L1 1260	Install Millwork / Countertops
N INT L1 1300	Flooring	80.000000	Finish to Finish	N INT L1 1290	Final Paint
STI 1220	Landscaping	0.000000	Finish to Finish	STI 1210	Hardscape
N INT L2 1250	MEP Finish-out	24.000000	Start to Start	N INT L2 1260	Install Millwork / Countertops
N INT L2 1290	Final Paint	0.000000	Finish to Start	N INT L2 1260	Install Millwork / Countertops
S INT L2 1290	Final Paint	0.000000	Finish to Start	S INT L1 1360	Install Elevator
S INT L2 1350	Interior Aluminum Frames & Glazing	0.000000	Finish to Start	S INT L2 1140	Prime / Paint 1st Coat Walls

S INT L2 1300	Flooring	80.000000	Finish to Finish	S INT L2 1290	Final Paint
S INT L2 1290	Final Paint	40.000000	Finish to Finish	S INT L2 1250	MEP Finish-out
S INT L1 1290	Final Paint	0.000000	Finish to Start	S INT L1 1260	Install Millwork / Countertops
S INT L1 1300	Flooring	80.000000	Finish to Finish	S INT L1 1290	Final Paint
N INT L2 1300	Flooring	80.000000	Finish to Finish	N INT L2 1290	Final Paint
N INT L2 1290	Final Paint	40.000000	Finish to Finish	N INT L2 1250	MEP Finish-out
Activity Relationships Added/Deleted					
The following Successor Activity Relationships have been added to the project					
Activity ID	Activity Name	Relationship Lag	Relationship Type	Successor Activity Id	Successor Activity Name
N INT L2 1260	Install Millwork / Countertops	0.000000	Start to Start	N INT L2 1290	Final Paint
N INT L2 1260	Install Millwork / Countertops	128.000000	Finish to Finish	N INT L2 1250	MEP Finish-out
N INT L1 1260	Install Millwork / Countertops	0.000000	Finish to Finish	N INT L1 1290	Final Paint
S INT L1 1260	Install Millwork / Countertops	0.000000	Start to Start	S INT L1 1290	Final Paint
S INT L2 1140	Prime / Paint 1st Coat Walls	0.000000	Start to Start	S INT L2 1350	Interior Aluminum Frames & Glazing
N INT L2 1290	Final Paint	0.000000	Finish to Start	N INT L2 1320	Byrne Punchlist - Create/Complete
N INT L1 1260	Install Millwork / Countertops	128.000000	Start to Start	S INT L1 1260	Install Millwork / Countertops
N INT L1 1290	Final Paint	0.000000	Finish to Start	S INT L1 1290	Final Paint
N INT L2 1290	Final Paint	0.000000	Finish to Start	S INT L2 1290	Final Paint
S INT L2 1290	Final Paint	0.000000	Finish to Start	N INT L1 1290	Final Paint
S INT L1 1290	Final Paint	0.000000	Finish to Start	S INT L1 1320	Byrne Punchlist - Create/Complete
S INT L2 1290	Final Paint	0.000000	Finish to Start	S INT L2 1320	Byrne Punchlist - Create/Complete
N INT L1 1290	Final Paint	0.000000	Finish to Start	N INT L1 1320	Byrne Punchlist - Create/Complete
STI 1220	Landscaping	0.000000	Start to Finish	STI 1230	Site Complete
STI 1220	Landscaping	0.000000	Finish to Finish	STI 1210	Hardscape
STI 1210	Hardscape	0.000000	Start to Finish	STI 1230	Site Complete
STI 1130	Sidewalks & Concrete Paving	8.000000	Finish to Finish	STI 1170	Grasspave Drive
N INT L2 1290	Final Paint	80.000000	Finish to Finish	N INT L2 1250	MEP Finish-out
S INT L2 1290	Final Paint	48.000000	Finish to Finish	S INT L2 1250	MEP Finish-out
STI 1200	Site Lighting & Security	0.000000	Finish to Start	STI 1220	Landscaping
STI 1210	Hardscape	0.000000	Finish to Start	STI 1270	Ret. Wall Hardscaping & Landscaping
Activity Relationships Added/Deleted					
The following Successor Activity Relationships been deleted from the project					
Activity ID	Activity Name	Relationship Lag	Relationship Type	Successor Activity Id	Successor Activity Name
N INT L1 1260	Install Millwork / Countertops	0.000000	Finish to Start	N INT L1 1290	Final Paint
N INT L1 1290	Final Paint	80.000000	Finish to Finish	N INT L1 1300	Flooring
STI 1210	Hardscape	0.000000	Finish to Finish	STI 1220	Landscaping
N INT L2 1260	Install Millwork / Countertops	24.000000	Start to Start	N INT L2 1250	MEP Finish-out
N INT L2 1260	Install Millwork / Countertops	0.000000	Finish to Start	N INT L2 1290	Final Paint
S INT L1 1360	Install Elevator	0.000000	Finish to Start	S INT L2 1290	Final Paint
S INT L2 1140	Prime / Paint 1st Coat Walls	0.000000	Finish to Start	S INT L2 1350	Interior Aluminum Frames & Glazing
S INT L2 1290	Final Paint	80.000000	Finish to Finish	S INT L2 1300	Flooring
S INT L2 1250	MEP Finish-out	40.000000	Finish to Finish	S INT L2 1290	Final Paint

S INT L1 1260	Install Millwork / Countertops	0.000000	Finish to Start	S INT L1 1290	Final Paint
S INT L1 1290	Final Paint	80.000000	Finish to Finish	S INT L1 1300	Flooring
N INT L2 1290	Final Paint	80.000000	Finish to Finish	N INT L2 1300	Flooring
N INT L2 1250	MEP Finish-out	40.000000	Finish to Finish	N INT L2 1290	Final Paint
No changes have been reported in the following sections					
Section Detail					
Activity Constraints					
Added Activities					
Deleted Activities					

CHANGE ORDER PROPOSAL

This change order ("Change Order") to the Contract described herein is made and entered into between the **Alamo Community College District**, a political subdivision of the State of Texas ("Alamo Colleges District" or "Owner"), Byrne Construction Services ("Contractor" or "Construction Manager") and, Lake Flato Architects, Inc. ("Architect") regarding the Alamo Colleges District – SETC Southside Education & Training Center Capital Improvement Project (Project), which was agreed to as evidenced by the Guaranteed Maximum Price Amendment executed on February 10, 2021 with a Guaranteed Maximum Price of \$15,706,111 a Substantial Completion date of July 31, 2022 and a Final Completion date of August 30, 2022.

This is Change Order No. 001
Date of this Changer Order is December 23, 2022

The original date for Substantial Completion was July 31, 2022 and Final Completion was August 30, 2022.

The original not-to exceed Guaranteed Maximum Price consisting of:

1.	Stipulated amount for the Preconstruction Services Fee	<u>\$ 40,740</u>
2.	Amount for the Construction Services including:	<u>\$ 15,665,371</u>
	a. A not-to exceed amount for the Cost of Work	<u>\$ 12,677,852</u>
	b. A not-to exceed amount for the General Conditions	<u>\$ 1,557,055</u>
	c. A not-to exceed amount Construction Phase Fee	<u>\$ 527,250</u>
	d. A lump sum amount of Construction Contingency	<u>\$ 555,824</u>
	e. A lump sum amount of Owner Contingency	<u>\$ 347,390</u>
3.	TOTAL OF GMP LINE ITEMS 1 AND 2:	<u>\$ 15,706,111</u>

This amount was the original not to exceed Guaranteed Maximum Price (GMP).

The Construction Manager hereby submits to the Alamo Colleges District a request for a change in the Work, Contract Sum, Contract Time and/or Contract Documents accompanied by sufficient supporting data and information to permit the Architect to make a recommendation to Owner and to permit the Owner to make a decision. Owner reserves the right to request additional information to evaluate any request and recommends that all requests be prepared in a manner consistent with the District's Guidelines for the Preparation of the Guaranteed Maximum Price Proposal.

All changes orders must include an updated Project Schedule, General Conditions, and Schedule of Values, as applicable.

Based on the request and the supporting documents, the contract is changed as follows:

(Insert a detailed description of the change and attach specific exhibits, plans or specifications for contractor to comply with – but not subcontractor bids, responses or proposals. Also include an agreed upon adjustments, attributable.)

The changes to the Contract are based upon the following assumptions, specifications, drawings, or other conditions of the Contract:

1. _____; and
2. _____.

Notwithstanding anything to the contrary in the paragraph below or within the Architect's drawings, plans, specifications or other requirements (collectively, the Plans and Specifications"), the AIA 133-2009, as amended and the AIA 201-2007, as amended (Collectively, the "Agreements") signed by the Owner and Contractor shall control over any conflicting provisions in the Plans and Specifications. The Plans and Specifications impose requirements upon the Contractor that are in addition to the requirements in the Agreements. The Contractor shall seek written clarification from both the Owner and Architect as soon as it identifies any requirements or provisions in the Plans and Specifications that are (i) in conflict with the Agreements; (2) confusing; (3) ambiguous; or (3) unnecessarily duplicative.

The Contract is changed to modify the scope of work, which is set forth in detail in the documents attached hereto, incorporated herein or referenced herein. The Contractor must comply with these aforementioned plans, specifications, conditions and requirements as it relates to the Project and the modified scope of work. The provisions of this Change Order shall (i) modify the terms of the Contract Documents, as herein specified; and (ii) shall prevail over any conflicting provisions of the Contract Documents, to the extent of such conflict, as of the date of this Change Order.

The Contract Time will increase by two hundred & five calendar days (205) of days and the new date for Substantial Completion is February 21st, 2023 and the new date for Final Completion is March 23rd, 2023 as further reflected on the attached Project Schedule.

The new not-to exceed Guaranteed Maximum Price consisting of:

- | | | |
|----|---|----------------------|
| 1. | The new not-to exceed amount for Preconstruction Services Fee | <u>\$ 40,740</u> |
| 2. | The new not-to exceed amount for Construction Services include: | <u>\$ 15,665,371</u> |
| a. | The new not-to exceed amount for the Cost of Work | <u>\$ 12,677,852</u> |
| b. | The new not-to exceed amount for the General Conditions | <u>\$ 1,984,973</u> |
| c. | The new not-to exceed amount Construction Phase Fee | <u>\$ 527,250</u> |

- d. The new not-to exceed amount of Construction Contingency **\$ 389,804**
- e. The new not-to exceed amount of Owner Contingency **\$ 85,492**

Any of the unused contingencies shall accrue to the Owner

3. TOTAL of the NEW AMENDED GMP LINE ITEMS 1 AND 2: **\$ 15,706,111**

This amount shall be the new Guaranteed Maximum Price (GMP),
which we hereby guarantee to the Owner shall not be exceeded.

By signing below, each party represents and acknowledges that they (i) have reviewed this instrument and its supporting data and (ii) are in agreement with the terms, conditions and requirements of this Change Order.

[Signature page to follow]

Accepted and agreed to by:

Alamo Colleges District:

By: _____
Printed Name: Dr. Diane Snyder
Its: Vice Chancellor, Finance & Administration

Contractor:

By: _____
Printed Name: _____
Its: _____

District's Counsel, as to form only:

By: _____
Printed Name: _____
Its: _____

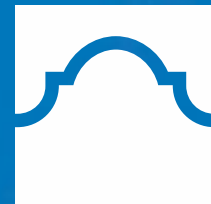
Architect:

By: _____
Printed Name: _____
Its: _____

Overview of Construction Minute Order Actions

January 17, 2023

Mr. Lacy Hampton
Interim Associate Vice Chancellor
G.O. Bonds Capital Program (CIP)



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Malcolm Baldrige
National Quality Award
2018 Award Recipient

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Board Policies in Support of Charges

C.2.3 Facilities and Grounds Management

- Maintenance and Operations: The College District shall ensure that its facilities are safe, comfortable, and hygienic for students, faculty, employees, and the general public. Consistent maintenance standards shall be employed throughout the College District. Periodic assessments of the condition of College District facilities shall be conducted.
- Preventive Maintenance: The College District administration shall prepare, budget, and execute an annual preventive maintenance program.

Charges to the Chancellor

- General Obligation Bond
- Project Management for Capital Projects



Construction Overview Agenda

Construction Projects by the Numbers

- Mr. Lacy Hampton, Interim Associate Vice Chancellor, G.O. Bonds Capital Improvements Program of CIP

Southside Education and Training Center – Amending the Construction Manager at Risk (CMAR) Construction Time Schedule Extension

MO Approve: Southside Education and Training Center (SETC)

- Mr. Lacy Hampton, Interim Associate Vice Chancellor, G. O. Bonds Capital Improvements Program of CIP
- Mr. Xavier D. Urrutia, Interim Vice Chancellor, Economic and Workforce Development



2017 CIP Bond Construction Projects by the Numbers

PROJECT STATUS	SPC	SAC	NVC	PAC	NLC	ETCs	Total
Projects Completed	5	5	4	1	1		16
Projects In Construction		1		1		2	4
Projects with Board GMP Approval							-
Projects with Upcoming GMP Approval			1	1			2
Projects in Various Design Phases		1				1	2
TOTAL							24

➤ Note Projects In Construction: Of the 11 projects 8 new projects within a year and during COVID-19





Upcoming Spring Groundbreaking Futures

Ribbon Cutting Ceremonies

Campus	Project
San Antonio College	Fletcher Administration Building
	Early Childhood and Santikos Micronaut Center
	Science Building
Education and Training Centers	Westside Education and Training Center
	Southside Education and Training Center
Palo Alto College	Rio Grande Multipurpose Building



Overview of Construction Minute Order Actions

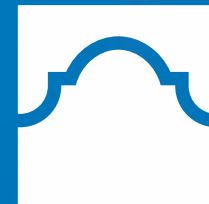
Amending the Construction Manager at Risk Construction Schedule

Southside Education Training Center (SETC)

January 17, 2023

Lacy Hampton, Interim Associate Vice Chancellor
G.O. Bonds Capital Program (CIP)

Mr. Xavier Urrutia
Interim Vice Chancellor, Economic Workforce
Development



A L A M O
C O L L E G E S
D I S T R I C T



Southside Education and Training Center CMAR Construction Time Schedule Extension



- **Southside Education and Training Center (SETC):**
205 calendar days (*New Final Completion: March 23, 2023*)
- ✓ No cost GMP increase/change
- ✓ Due to delays in SSISD Board, CPS Energy and San Antonio Water System easement approval delays which added Construction delays for utilities to the construction schedule through the Fall of 2022.

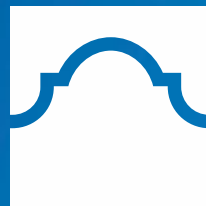


January 17, 2023, Minute Order Actions

- Discussion and Possible Action on Amending the Construction Manager at Risk Construction with Byrne Construction Services for the Alamo Colleges District – Southside Education and Training Center (SETC), Capital Improvement Project (CIP) to Extend the Construction Time Schedule. (CSP 18C-005)



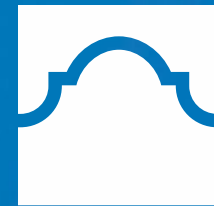
Questions



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Discussion and Possible Action on Authorizing a Facilities Lease to Bezos Academy for Tuition-Free Preschool Education at Northeast Lakeview College



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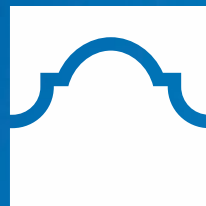
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Action Requested

Authorization of a rent-free lease of up to 15 years to Day 1 Academies (dba Bezos Academy) and additional associated agreements to construct and operation a facility at Northwest Lakeview College for tuition-free preschool education

Thank you.



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Discussion and Possible Action on Authorizing a Facilities Lease to Bezos Academy for Tuition-Free Preschool Education at Northeast Lakeview College

Presented to the Board Acting as Committee of the Whole on January 17, 2023, and now presented for approval on January 24, 2023.

MINUTE ORDER

"The Board of Trustees, finding a public purpose in the availability to its students who are parents of young children to affordable quality preschool education, hereby authorizes a rent-free lease of up to 15 years to Day 1 Academies, dba Bezos Academy, and additional associated agreements, to construct and operate a facility at Northeast Lakeview College for tuition-free preschool education for children 3 to 5 years of age from needy families, substantially in the form presented and on terms acceptable to District counsel."

PURPOSE

This contract action authorizes the negotiation and execution of a rent-free lease of classrooms, restroom, kitchen and outdoor space for a preschool education facility at Northeast Lakeview College.

BACKGROUND

DAY 1 ACADEMIES, dba Bezos Academy is a nonprofit organization that provides high-quality, tuition-free Montessori-inspired preschool education for children of 3 to 5 years of age from needy families.

Bezos Academy will lease, rent-free, for a 10-year term extendable to 15 years, 8,000 rentable square feet on the second floor of the College's Llano Wellness Center Building and 1,600 square feet of adjoining outdoor space. Leasehold improvements and utilities expense shall be the responsibility of tenant Bezos Academies.

The order of priority for admission will be children who are homeless or living in foster care; 2) siblings of existing Bezos Academy students; 3) children of income-eligible (less than 400% of Federal Poverty Level) employees of Bezos Academy; 4) children of income-eligible students of College.

IMPLICATIONS

Financial: No ACD direct costs

Strategic Plan: Goal I – Student Success

Employee Services: None

ATTACHMENTS: Draft Lease Agreement
Draft Memorandum of Understanding

Dr. Veronica Garcia
President, Northeast Lakeview College

Dr. Mike Flores
Chancellor



LEASE AGREEMENT

THIS LEASE AGREEMENT (this “*Lease*”) is entered into as of the Effective Date (defined below) between Alamo Community College District, a Texas junior college district, on behalf of its Northeast Lakeview College (“*Landlord*”), and DAY 1 ACADEMIES, dba Bezos Academy, a Delaware nonprofit nonstock corporation (“*Tenant*”) (collectively, “*Parties*”).

I. RECITALS

Landlord is the owner of certain real property located at 1201 Kitty Hawk Rd., Universal City, Texas 78148, United States, Bexar County Property ID No. 1099434.

Tenant is a nonprofit organization that provides high-quality, tuition-free preschool education for children around three (3) to five (5) years of age. Tenant also provides its students with educational materials and services to set each student up for success, including but not limited to, educational materials, books, arts and crafts, field trips, and meals (collectively, the “*Tuition-Free Education and Services*”). Tenant provides the Tuition-Free Education and Services to children who otherwise cannot receive a preschool education because their families cannot afford it. Tenant desires to provide the Tuition-Free Education and Services to children in Landlord’s community.

Because a community need exists for Tenant’s Tuition-Free Education and Services, and because the fundamental value of these services, especially for those children Tenant proposes to serve, is great, the Parties desire for Tenant to provide the Tuition-Free Education and Services at Landlord’s property under the terms and conditions set forth in this Lease.

II. AGREEMENT

Landlord and Tenant agree as follows:

1. **Basic Lease Terms.**

1.1. Premises and Property. Landlord leases to Tenant the “*Premises*,” which consist of an agreed area of approximately (i) 6,119¹ rentable square feet in the Building and (ii) 1,600 square feet of outdoor space, all as outlined on attached Exhibit A, located on the land commonly known as 1201 Kitty Hawk Rd, Universal City, Texas 78148, United States, Bexar County Property ID No. 1099434, in the Llano Wellness Center Building. The Premises do not include, and Landlord reserves, the exterior walls and roof of the Premises, the land beneath the Premises, the pipes and ducts, conduits, wires, fixtures, equipment above the suspended ceiling, and structural elements of the building in which the Premises are located (the “*Building*”). The Building, the land upon which it is situated, all other improvements located on such land, and all common areas appurtenant to the Building are referred to as the “*Property*”. The Premises are within the municipal limits of Universal City, Texas and the County of Bexar, Texas. Exhibit B includes the Property’s Certificate of Occupancy, Evacuation Route, and Fire Equipment Inspection Reports, including reports for fire sprinklers and alarm systems.

¹ Square footage calculation to be finalized before lease execution; this number is approximate.

1.2. Initial Term. The Initial Term will commence on _____ (the “**Delivery Date**”)² and terminate at 11:59 p.m. on August 31, 2034 (the “**Initial Term**”). Upon the Delivery Date, Landlord shall deliver vacant possession of the Premises in broom clean condition free of any prior tenant or users’ possessions, including cabling and wiring, to Tenant with keys and all utilities in working order ready for Tenant to commence Tenant’s Work (defined below). Upon reasonable request, Landlord shall provide Tenant access to the Premises before the Delivery Date to coordinate and plan Tenant’s Initial Work (defined in Section 2.1).

1.3. Inspection of Premises. This Lease is expressly contingent upon Tenant’s approval of the Premises. Tenant shall have a period of sixty (60) days beginning on the Delivery Date (the “**Inspection Period**”) to inspect the Premises and determine whether the Premises are suitable for Tenant’s proposed use. During the Inspection Period, Landlord agrees to provide reasonable documentation necessary for Tenant to evaluate the Premises. Reasonable documentation may include, without limitation, environmental reports, a title report, survey, fire department approvals, or any other existing documentation that Tenant may reasonably request. If Tenant determines that the Premises are not satisfactory due to licensing, zoning, building permits, hazardous materials, or any other reason, then Tenant shall have the right to terminate this Lease by giving written notice to Landlord before the end of the Inspection Period, whereupon this Lease shall terminate, Landlord shall refund any prepaid rent or deposits, and Tenant shall have no further rights or obligations hereunder as of the date of such notice.

1.4. Option to Extend and Termination. If Tenant continues to provide the Tuition-Free Education and Services at the Property, then Tenant shall have the right to extend the term of this Lease for one (1) additional five (5)-year period, on the same terms and conditions of this Lease, by giving Landlord at least six (6) months’ notice prior to the expiration of the Initial Term. Tenant shall have the right to terminate this Lease before the scheduled termination date (as the same may be extended) by giving at least ninety (90) days’ advance written notice to Landlord.

1.5. Rent. The monthly monetary rent shall be: One Dollar (\$1.00). Monetary rent shall be payable at Landlord’s address shown in Section 1.8 below, or such other place designated in writing by Landlord. Within thirty (30) days of execution of this Lease, Tenant shall deliver to Landlord the sum of one dollar multiplied by the total number of calendar months within the Initial Term as prepaid monetary rent, to be applied to the monthly rent due for the Initial Term of the Lease. In addition to monetary rent, Tenant will make leasehold improvements to the Premises and provide the Tuition-Free Education and Services at the Property. The Parties acknowledge and agree that Tenant’s development and operation of a tuition-free preschool are valuable and beneficial services that support Landlord’s programs, services, and purpose with measurable costs to Tenant that far exceed the fair market value of rent.

1.6. Exclusive Use for Tuition-Free Education and Services. Tenant will have access and exclusive use of the Premises for the operation of a preschool and for other related lawful purposes (including but not limited to preparation of food) seven (7) days per week, twenty-four (24) hours per day, subject to Landlord’s performance of maintenance, repairs, and inspections to the Premises as provided in this Lease. Tuition-Free Education and Services shall include the right for Tenant to offer related educational, social, and charitable services to students and their parents or guardians, and for such other lawful purposes as may be directly related thereto, without Landlord’s prior written consent. Tenant shall be deemed to be in default under this Lease if Tenant fully ceases

² To be determined; this will be a date reasonably agreeable to the College by which the space can be cleared of other property and Bezos Academy can be given possession.

to provide the Tuition-Free Education and Services in the Premises for any reason, unless (1) such cessation is agreed by the Parties (with the Landlord's agreement thereto in writing) or (2) such cessation is a temporary closure for twelve (12) months or less for reasons beyond Tenant's control. Reasons beyond Tenant's control may include but are not limited to closing for construction, remodeling, pandemics, governmental restrictions, labor strikes, licensing issues, or staffing shortages. For purposes of clarity, Tenant will not be required to provide Tuition-Free Education and Services during Tenant's Work (defined below) or outside of Tenant's normal days and times of operation. Tenant and Landlord are concurrently entering into a Memorandum of Understanding (the "**MOU**") regarding admission priority for Tenant's Tuition-Free Education and Services, a copy of which is attached as Exhibit D. The MOU is hereby incorporated by reference into this Lease.

1.7. Signage. Tenant will have the right to install signage around the Premises as well as directional signs on the Property identifying the location of the Premises and the name of the preschool as _____.³ Attached as Exhibit C is Tenant's sign package. By entering into this Lease, Landlord approves of Tenant's sign package. With the prior written consent of Landlord, which consent shall not be unreasonably withheld, conditioned, or delayed, Tenant will have the right to install additional signage around the Premises as well as directional signs on the Property identifying the location of the Premises. Tenant's signage shall comply with all applicable codes and ordinances.

1.8. Notice and Payment Addresses.

Landlord: Northeast Lakeview College
1201 Kitty Hawk Rd.
Universal City, Texas 78148
vgarcia2@alamo.edu

Tenant: Bezos Academy
3040 78th Avenue SE, #1042
Mercer Island, WA 98040
Email: legal@bezosacademy.org
Attn: General Counsel

2. **Preparation of Premises.**

2.1. Tenant's Work. Tenant shall be responsible for performing any work necessary to bring the Premises into condition satisfactory to Tenant ("**Tenant's Initial Work**"). Tenant's Initial Work may include without limitation installation of an exclusive entrance to the Premises for exclusive use by Tenant and Tenant's invitees, installation and plumbing of restrooms for exclusive use by Tenant, installation of a kitchen and warming pantry for Tenant's exclusive use, and installation of outdoor fencing and an age-appropriate playground for Tenant's exclusive use. After the completion of Tenant's Initial Work, Tenant may make subsequent alterations, additions, or improvements to the Premises ("**Subsequent Alterations**"). Tenant shall be responsible for the design, payment, and performance of Tenant's Initial Work and Subsequent Alterations. Tenant's Initial Work and Subsequent Alterations shall be in compliance with all applicable laws. Landlord acknowledges that Tenant may require access to Common Areas, including the roof of the Building, to make certain Subsequent Alterations, and Landlord will not unreasonably withhold, delay, or condition approval to access to Common Areas for this purpose. In particular, Tenant may, in the future, request access to the roof of the Building or other Common Areas in order to install antenna, satellite equipment, or other

³ To be determined.

internet infrastructure and run conduit between such infrastructure and its Premises, subject to Landlord's ability to review and approve or disapprove the plans for any such installation, with approvals not to be unreasonably withheld, conditioned or delayed.⁴

2.2. Landlord Approval. Tenant's Initial Work and Subsequent Alterations that impact the structure of the Premises (collectively, the "**Initial and Structural Work**") may only be made with the prior written consent of Landlord, which shall not be unreasonably withheld, conditioned, or delayed. Upon request, Landlord shall provide Tenant with a single point of contact for reviewing and approving the Initial and Structural Work. In connection with the granting of its approval, Landlord may require Tenant to provide Landlord with the construction documents of the proposed Initial and Structural Work, including plans and specifications from architectural and engineering professionals.

2.3. Approval Procedures. Within fifteen business days following Landlord's receipt of Tenant's proposal (the "**Proposal**") describing the proposed Initial and Structural Work and any related plans and specifications required by Landlord, Landlord shall either approve or disapprove the Proposal in writing. Such approval shall not be unreasonably withheld, conditioned, or delayed, and any disapproval must be in writing and based on legitimate and detailed business reasons. Landlord may provide written approval or disapproval via email. If Landlord has not provided Landlord's written approval or disapproval of Tenant's Proposal within the period set forth above, Tenant may send a second notice requesting same from Landlord. Failure by Landlord to provide written approval or disapproval of Tenant's Proposal within ten (10) business days after receipt of such second notice from Tenant shall be deemed an approval by Landlord. If Landlord disapproves such Proposal, Landlord's notice shall include the written reasons for such disapproval. Tenant shall promptly cause such Proposal (including any applicable plans and specifications) to be revised to address the reasons for Landlord's disapproval and shall resubmit such revised Proposal and plans and specifications to Landlord for Landlord's review and approval in the same fashion as the initial Proposal and plans and specifications were submitted. The approval process will continue until the Proposal is approved by Landlord or Tenant terminates the Lease. Any Initial and Structural Work approved by Landlord ("**Approved Alterations**") shall be completed by a licensed contractor in compliance with applicable laws and in accordance with the Proposal and any applicable plan and specifications so approved by Landlord.

2.4. Security Systems. Tenant shall have the sole and absolute right to design and install its security systems, which may include without limitation access control, intrusion control, and camera systems. Tenant shall reasonably cooperate with Landlord to provide Landlord access to the Premises (e.g. by providing Landlord with a key card or similar access mechanism) as required for Landlord to perform its repair and maintenance obligations under the Lease.

3. Utilities; Taxes. Landlord shall furnish the following services to the Premises: water, electricity, sewer, and heating, ventilation and air conditioning ("**HVAC**") for the Premises seven (7) days per week, twenty-four (24) hours per day. Tenant shall pay the cost of water, electricity and HVAC supplied exclusively to the Premises. To the extent utilities are separately metered, Tenant shall pay directly to the provider the cost of such services supplied to the Premises. [If utilities are not separately metered, the Parties shall agree in writing upon a reasonable method to allocate the proportionate costs to Tenant, and Tenant shall reimburse Landlord on a monthly basis upon receipt of

⁴ Location of demarcation point for internet services (and work that may be required for extending cabling / conduit to BA premises, if not already) remains in discussion.

an invoice from Landlord.]⁵ Tenant shall furnish and pay, at Tenant's sole expense, all other utilities (including, but not limited to, telephone, cable, and internet service if available) and other services which Tenant requires with respect to the Premises. Landlord shall be responsible for paying all property taxes for the Property, if applicable.

4. Common Areas. Tenant shall have the non-exclusive right to use the Common Areas. Tenant shall not materially interfere with the use of Common Areas by others. Landlord shall maintain the Common Areas in good order, condition and repair. Without limiting the foregoing, Landlord shall keep the Common Areas in clean, safe, and orderly condition and shall maintain any landscaping on the Property in neat condition. As used in this Section, "**Common Areas**" means all areas, facilities and building systems that are provided for the general non-exclusive use and convenience of Tenant with other occupants of the Building. Common Areas include without limitation hallways, stairs, elevators, driveways, walkways, terraces, loading areas, restrooms, trash facilities, kitchens, parking areas and garages, roadways, pedestrian sidewalks, landscaped areas, common heating, ventilating and air conditioning systems, common electrical service, equipment and facilities, and common mechanical systems, equipment and facilities. Common Areas also include any vehicle and/or pedestrian walkways, driveways, or roadways on the Property reasonably necessary to access the Premises, including, without limitation, Lower Valley Road, Castella Circle, College Way, and Lakeview Parkway. Landlord shall not, without Tenant's prior written consent, remove, alter or reconfigure Common Areas if doing so would materially interfere with Tenant's use or access of the Premises. Landlord reserves the use of exterior walls and the roof, and the right to install, maintain, use, repair and replace pipes, ducts, conduits, and wires leading through the Premises in areas which will not materially interfere with Tenant's use thereof. Landlord shall be responsible, throughout the Lease term, for ensuring that the Building (excluding the Premises) and the Common Areas comply with all applicable laws, including but not limited to the ADA, whether existing as of the Effective Date or as enacted, supplemented or modified from time to time.

5. Repairs and Maintenance. Tenant shall, at its sole expense, maintain the Premises in good condition and promptly make all non-structural repairs and replacements necessary to keep the Premises safe and in good condition. Landlord shall, at its sole expense, maintain in good condition, repair, and replace as necessary the Building structure, HVAC systems, plumbing, foundation, slab, flashings, exterior walls (including windows and doors), roof (including roof membrane, roof decking, roof gutters and drains), all utility connections (i.e., utilities to the point of entry into the interior of the Premises) and other systems serving the Premises, and the Common Areas (including parking and landscaped areas located on the Property). The Parties shall not be responsible for any repairs to the Premises or Property made necessary by the negligence or willful misconduct of the other Party or its agents, employees, contractors, or invitees.

6. Surrender. Upon expiration of the Lease term or earlier termination of this Lease, Tenant shall surrender the Premises to Landlord in as is condition as thereafter improved by Tenant, reasonable wear and tear and casualty excepted. Landlord shall be deemed the owner of all improvements except for personal property, furniture, equipment, and removable trade fixtures.

7. Shared Services. Landlord will provide the shared services identified in Exhibit E to Tenant during the Term of this Lease at no additional cost to Tenant, unless Exhibit E provides otherwise (the "**Shared Services**"). The Shared Services are in addition to any services, repair, and maintenance promised to be performed by Landlord in in this Lease. Landlord will provide the Shared

⁵ Confirmation of utility metering (premises submetering; building on its own meter; single campus meter) and allocation of utilities remains in discussion.

Services: (a) using personnel of required skill, experience, licenses, and qualifications (including passing all legally required background checks); (b) in a timely, workmanlike, and professional manner; (c) in accordance with generally recognized industry standards and applicable law, including applicable state and county early learning regulations; and (d) to the reasonable satisfaction of Tenant. The Parties will meet to review and assess the Shared Services on a regular basis upon the reasonable request by either Party. Tenant has the right to terminate or request changes to the Shared Services by providing written notice to Landlord. The Parties must mutually agree in writing to add or amend the Shared Services provided by Landlord. It is understood and acknowledged that in providing the Shared Services, Landlord acts in the capacity of a landlord and independent contractor and not as an employee or agent of Tenant. The Parties have no authority to commit, act for or on behalf of the other Party, or to bind the other Party to any obligation or liability.

8. Entry into Premises. Due to the sensitive nature of early childhood education and security, any entry into the Premises by Landlord must be at a time agreeable to Tenant and Landlord. Except in the event of an emergency or mutually agreed upon times for custodial or maintenance services, in which case prior notice is not necessary, Landlord shall coordinate with Tenant's Head of School to find a mutually agreeable time. If Landlord and Tenant's Head of School are unable to find a mutually agreeable time, then Landlord will provide Tenant with at least three (3) full business days' prior notice to any entry into the Premises. Tenant has the right to have a representative of Tenant accompany Landlord during any entry into the Premises. Except in connection with emergency repairs, temporary closures due to necessary maintenance or repairs, or as required by law or any applicable governing authority, Landlord will make every effort to not disrupt Tenant's business operation at the Premises in connection with any entry into the Premises. Landlord will not obstruct vehicular or pedestrian access to the Premises at any time (without Tenant's prior written consent). Landlord's access to the Premises will be subject to all of the foregoing provisions and Landlord will comply with all of Tenant's reasonable conditions to Landlord or its designees' access to the Premises related to health and safety issues for the children at the Premises.

9. Parking. Landlord shall provide Tenant with the use of 9 adjoining parking stalls in the parking lot located on the Property, as outlined on Exhibit A, which parking stalls are not part of the Premises but are reserved for the exclusive use of Tenant and its employees, agents, contractors, guests and invitees. Tenant may mark the stalls or install placards to indicate that the stalls are reserved.

10. Destruction or Condemnation. If the Premises or a portion thereof, or a portion of the Property necessary for Tenant's occupancy, are damaged by fire or other casualty, or taken by a governmental authority (or conveyed in lieu of condemnation), then Tenant may elect to either (a) terminate this Lease by giving written notice to Landlord, in which case the Lease will terminate as of the date of termination specified in such notice, or (b) continue this Lease, in which case Landlord shall diligently restore the Premises and the portion of the Property necessary for Tenant's occupancy, to the extent possible, provided, however, Landlord or Tenant may terminate the Lease effective on written notice to the other if Landlord determines at Landlord's sole discretion that Landlord will not be able to reasonably restore the Premises within six (6) months of the casualty event or condemnation. If the Premises are condemned or destroyed due to no fault of Tenant, then Tenant shall have a right to recover any proceeds made available to Landlord related to Tenant's improvements, furnishings, business property, and trade fixtures.

11. Insurance.

11.1. Tenant's Liability Insurance. Tenant shall pay for and maintain commercial general liability insurance with broad form property damage and contractual liability endorsements.

This policy shall name Landlord as an additional insured, and shall insure Tenant's activities and those of Tenant's employees, officers, contractors, licensees, agents, servants, employees, guests, invitees or visitors with respect to the Premises against loss, damage or liability for personal injury or death or loss or damage to property with a combined single limit of not less than \$1,000,000. The insurance will be non-contributory with any liability insurance carried by Landlord.

11.2. Landlord's Insurance. Landlord shall carry special form extended coverage fire insurance of the Building shell and core in the amount of their full replacement value, and such other insurance as Landlord, in its reasonable discretion, deems appropriate.

11.3. Waiver of Subrogation. Landlord and Tenant hereby release each other and any other tenant, their agents or employees, from responsibility for, and waive their entire claim of recovery for any loss or damage arising from any cause covered by insurance required to be carried by each of them. Each party shall provide notice to the insurance carrier or carriers of this mutual waiver of subrogation, and shall cause its respective insurance carriers to waive all rights of subrogation against the other.

12. Hazardous Substances. Tenant shall not cause or permit any storage, use, sale, release, generation or disposal of any Hazardous Materials (as defined below) in, on or about the Premises or the Building; provided, however, Tenant shall be permitted without notice or Landlord's written consent to handle, store, use, or dispose of products containing small and lawful quantities of Hazardous Materials, such as ordinary cleaning and ordinary maintenance products used by Tenant for cleaning and maintenance in the reasonable and prudent conduct of providing Tuition-Free Education and Services within the Premises. Landlord acknowledges and agrees the Property does not as of the Effective Date contain and is free from all hazardous substances or wastes, toxic and nontoxic pollutants and contaminants including, but not limited to, petroleum products and asbestos ("**Hazardous Substances**"). In the event Hazardous Substances are identified at the Property by Tenant, Tenant may i) elect to terminate this Lease immediately without any further obligation or ii) work with Landlord to develop a mutually agreeable remediation plan.

13. Conditions Precedent. The Parties' obligations under this Lease are expressly conditioned upon Tenant obtaining all necessary approvals from any governmental entity with jurisdiction for Tenant's Initial Work and Tenant's provision of the Tuition-Free Education and Services. Notwithstanding the foregoing, Landlord and Tenant agree to use their best efforts to obtain such approvals, to cooperate with one another, attend meetings, file applications and permits, execute and deliver documents as needed, diligently and continuously pursue, and otherwise comply with their obligations under this Lease solely in an effort to secure such approvals.

14. Quiet Enjoyment. Landlord covenants and agrees that Tenant, upon performance of all of Tenant's obligations under this Lease, and for so long as Tenant is not in default under this Lease, shall lawfully and quietly hold, occupy, and enjoy the Premises for the purpose of providing the Tuition-Free Education and Services during the Term of this Lease without disturbance by Landlord or by any person having title paramount to Landlord's title or by any person claiming under Landlord.

15. Legal Compliance. All use of the Premises and Property by the Parties shall comply with applicable laws and regulations.

16. Default. Tenant shall be deemed to be in default under this Lease if Tenant fails to perform any of its other obligations under this Lease, and such failure continues for thirty (30) days following receipt of written notice from Landlord of such failure to perform; provided, however, that

if the nature of such failure is such that Tenant cannot reasonably cure it within such thirty (30) day period, then the cure period shall be extended as reasonably necessary. Landlord shall be deemed to be in default under this Lease if Landlord fails to perform its obligations under this Lease and such failure continues for thirty (30) days after receipt of written notice from Tenant; provided, however, that if the nature of such failure is such that Tenant cannot reasonably cure it within such thirty (30) day period, then the cure period shall be extended as reasonably necessary. In the event of default, each Party may exercise all rights and remedies available at law and/or in equity.

17. Notices. All notices under this Lease shall be in writing and effective: (i) when delivered in person, (ii) the day after being sent via reputable overnight carrier to the Notice Addresses set forth in Section 1.8; or (iii) upon confirmed transmission by email to such persons at the email addresses set forth in Section 1.8, or such other addresses as may from time to time be designated by such parties in writing.

18. Publicity; Written Consent. Neither Party shall, without the other Party's prior written consent, issue or release any announcement, statement, press release, or other publicity or marketing materials relating to the other Party or any services performed for the other Party, or otherwise use the name, logo, trademarks, service marks, or other trade names of the other Party or any individual associated with the other Party in publicity releases, promotional material, customer lists, advertising, or other marketing. The restrictions in this Section apply to posts on a Party's website and social media sites and platforms, including without limitation Facebook, Instagram, YouTube, Twitter, and LinkedIn. This Section shall survive the termination of this Lease.

19. Confidentiality. All non-public, confidential or proprietary information of the Parties ("**Confidential Information**"), including, but not limited to, specifications, samples, patterns, designs, sketches, photographs, plans, drawings, documents, data, reports, financial information, business and educational operations, and directors, officer, employee, vendor, donor, family and student identities or lists disclosed by a Party (the "**Disclosing Party**") to the other Party (the "**Receiving Party**"), whether disclosed orally, visually, or accessed in written, electronic, or other form or media, or otherwise learned by the Receiving Party in connection with this Lease, and whether or not marked, designated, or otherwise identified as "confidential," in connection with this Lease is confidential, solely for the Receiving Party's use, and may not be disclosed or copied unless authorized by the Disclosing Party in writing or required to comply with the law. Confidential Information does not include any information that: (a) is or becomes generally available to the public other than because of the Receiving Party's breach of this Lease; or (b) is obtained by the Receiving Party on a non-confidential basis from a third-party that was not legally or contractually restricted from disclosing such information. The foregoing confidentiality commitments are limited to the extent reasonably necessary for Landlord to comply with its obligations under the Texas Public Information Act ("**TPIA**"). If the Receiving Party receives a subpoena or other formal request from a third-party for Confidential Information (including a request under TPIA), then prior to making any disclosure, Landlord shall provide Tenant with notice and a reasonable opportunity to object consistent with the subpoena, order or TPIA, as applicable.

20. General Provisions.

20.1. Successors and Assigns. This Lease shall apply to and be binding upon Landlord and Tenant and their respective successors and assigns. Tenant may not assign all or part of this Lease without the prior written consent of Landlord; provided, however, Tenant may change its name, branding, and state of incorporation at any time during the Lease or transfer this Lease to a parent, subsidiary, or affiliated entity for the purposes of providing the Tuition-Free Education and Services at the Premises without obtaining Landlord's consent.

20.2. Entire Agreement. This Lease contains all the covenants and agreements between Landlord and Tenant relating to the Premises. No prior or contemporaneous agreements or understanding pertaining to the Lease shall be valid or of any force or effect and the covenants and agreements of this Lease shall not be altered, modified, or added to except in writing signed by Landlord and Tenant.

20.3. Waiver. No waiver by either party of any of the provisions of this Lease shall be effective unless explicitly set forth in writing and signed by the party so waiving. Except as otherwise set forth in this Lease, no failure to exercise, or delay in exercising, any right, remedy, power, or privilege arising from this Lease shall operate or be construed as a waiver thereof, nor shall any single or partial exercise of any right, remedy, power, or privilege hereunder preclude any other or further exercise thereof or the exercise of any other right, remedy, power, or privilege.

20.4. Governing Law. This Lease will be governed by and construed and interpreted in accordance with the laws of the state in which the Property is located.

20.5. Alternative Dispute Resolution. The Parties agree to mediate in good faith before filing a suit for damages.

20.6. Effective Date. The "Effective Date" of this Lease means the last date upon which both Tenant and Landlord have executed this Lease as shown beneath their signatures on the signature pages below.

20.7. Landlord and Tenant's Title and Authority. Landlord represents and warrants as follows: (a) Landlord has fee simple title to the Property; (b) Landlord has full right, power and authority to execute, deliver and perform this Lease, and all required action and approvals therefore have been duly taken and obtained; (c) no other person or entity is required to sign this Lease to make it binding and enforceable against Landlord in accordance with its terms; (d) this Lease will not result in a breach of or constitute a default of any instrument or agreement to which Landlord or the Property is subject or bound; and (e) Landlord's lender, if any, has consented to the terms of this Lease if such consent is required by Landlord's lender. The individual(s) executing this Lease on behalf of Landlord represent and warrant that they are duly authorized to do so and that, by their execution of this Lease, Landlord is bound by the terms of this Lease, which has been approved by the Board of Trustees of Landlord on [date to be inserted].⁶ Tenant represents and warrants as follows: (a) Tenant has full right, power and authority to execute, deliver and perform this Lease, and all required action and approvals therefore have been duly taken and obtained; (b) no other person or entity is required to sign this Lease to make it binding and enforceable against Tenant in accordance with its terms; and (c) this Lease will not result in a breach of or constitute a default of any instrument or agreement to which Tenant or the Property is subject or bound. The individual(s) executing this Lease on behalf of Tenant represent and warrant that they are duly authorized to do so and that, by their execution of this Lease, Tenant is bound by the terms of this Lease.

20.8. Counterparty; Electronic Signatures. This Lease may be executed in any number of identical counterparts, each of which for all purposes shall be deemed an original document and all of which together shall constitute but one and the same document. The Parties agree to accept electronic signatures and/or remotely notarized documents and intend to be bound by them.

⁶ Date to be inserted prior to lease execution.

21. Educational Engagement Opportunities. Landlord seeks opportunities for its students to engage with Tenant's educational programming in a manner that is safe, non-disruptive, and mutually beneficial. This engagement may include, without limitation, Tenant participating as a practicum site for students in the Associate of Arts in Teaching program and/or a Workplace setting for the Department of Early Childhood and Family Studies and similar programs. The Parties agree to meet and confer in good faith about these engagement opportunities, intending prioritization of Landlord's students in such placement should agreement be reached. Any agreement as to these opportunities must be entered in a subsequent written document outlining details of the engagement.

22. Exhibits. The following exhibits are made a part of this Lease:

- | | |
|-----------|---|
| Exhibit A | Outline of the Premises (including outdoor areas and parking) |
| Exhibit B | Certificate of Occupancy, Evacuation Route, and Fire Equipment Inspection Reports |
| Exhibit C | Tenant's Sign Package |
| Exhibit D | Admissions MOU |
| Exhibit E | Shared Services |

[Signature Page Follows]

This Lease has been executed as of the Effective Date.

LANDLORD:

ALAMO COMMUNITY COLLEGE DISTRICT
a Texas junior college district

By _____
Name: _____
Title: _____
Date: _____

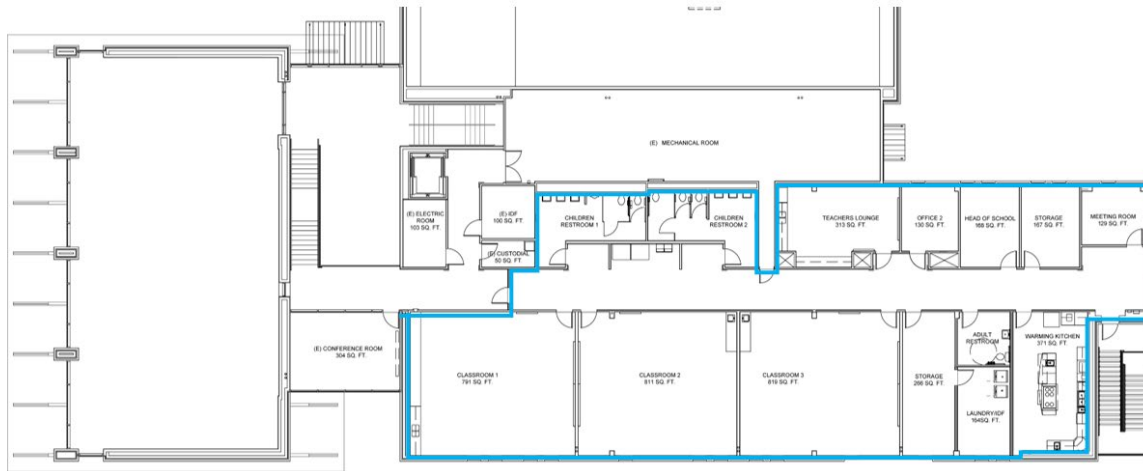
TENANT:

DAY 1 ACADEMIES,
a Delaware nonprofit nonstock corporation

By _____
Name: _____
Title: _____
Date: _____

EXHIBIT A

Outline of the Premises (including outdoor areas and parking)



(outlined area is on the second floor of the Llano Wellness Center Building)

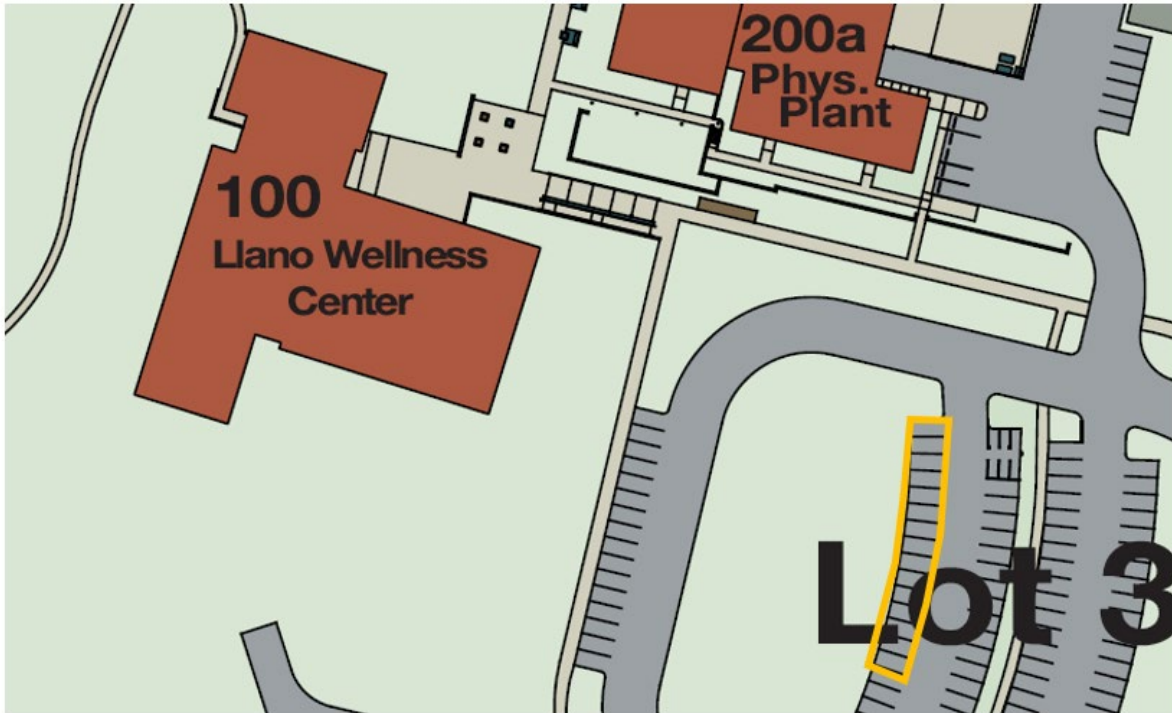
Exhibit A (continued)



- Exclusive Space
- Exterior Play Area

Exhibit A (continued)

Parking



— Parking Stalls (15 Total)

EXHIBIT B

**Certificate of Occupancy, Evacuation Route, and Fire Sprinkler and Alarm System Inspection
Reports**

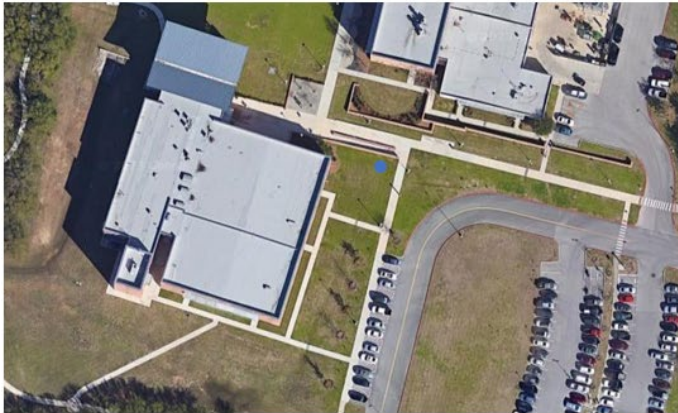
[To Be Attached Prior to Execution]

DRAFT

EXHIBIT C

Proposed Signage

Exterior monument sign location:



● Proposed Monument Sign Location

Logo affixed to exterior door:

BEZOS ACADEMY

EXHIBIT D
Admissions MOU

MEMORANDUM OF UNDERSTANDING
Northeast Lakeview College // Bezos Academy School Admissions

This Memorandum of Understanding ("MOU") regarding school admissions at Bezos Academy's School is entered into by and between Alamo Community College District ("Community Host") and Day 1 Academies, dba Bezos Academy ("Bezos Academy") (collectively, the "Parties").

Background and Recitals

On or about the date of this MOU, the Parties entered a Lease Agreement (the "Lease") where Community Host agreed to lease space to Bezos Academy at 1201 Kitty Hawk Rd., Universal City, TX (the "Property") and Bezos Academy agreed to establish a tuition-free preschool at the Property (the "Preschool").

Under the terms of the Lease, Bezos Academy agrees to provide students at the Preschool with educational materials and services to set each student up for success, including but not limited to, educational materials, books, arts and crafts, field trips, and meals (the "Tuition-Free Education and Services").

The Parties desire for Bezos Academy to provide the Tuition-Free Education and Services to income eligible children in Community Host's community, including to eligible dependent children of Landlord's students. The purpose of this MOU is to document and describe the admissions criteria that Bezos Academy will use at the Preschool.

Based on the above Background, the Parties agree to the following:

- 1. Eligibility.** To be eligible to attend the Preschool, students must be three or four years old by the first day of the academic year. In addition, eligibility is determined by family income. A family is defined as all persons living in the same household who are supported by the child's parent(s)' or guardian(s)' income. To be eligible for Bezos Academy, the child's annual family income can be up to 400% of the FPL.
- 2. Random Lottery Drawing.** Bezos Academy admits new students through a random annual lottery drawing.
- 3. Preferences.** Bezos Academy offers preference in the lottery in the following order of priority: 1) children who are homeless or living in foster care; 2) siblings of existing Bezos Academy students; 3) children of income-eligible employees of Bezos Academy; 4) children of income-eligible students of Community Host ("Community Host Children"), provided that after 20% of a classroom's students consist of Community Host Children, the preference for Community Host Children will not apply further to that classroom for that specific lottery; 5) students transferring from another Bezos Academy location. Clause (4) of the preceding sentence does not place any cap or limitation on the enrollment of other Community Host Children for classroom vacancies unfilled by the preference.
- 4. General.** The parties understand and agree that Bezos Academy is solely responsible for its admissions, enrollment, and educational programming. Bezos Academy reserves the right to make modifications to its admissions eligibility and preferences, enrollment procedures, curriculum, operations, and educational programming to meet its objective of delivering high-quality early education

to underserved communities. Bezos Academy will advise Community Host of any material modifications related to its admissions policy at the Preschool.

This MOU has been signed by the duly authorized representatives of the Parties.

Day 1 Academies

By _____
Name _____
Title _____
Date _____

Alamo Community College District

By _____
Name _____
Title _____
Date _____

DRAFT

EXHIBIT E

Shared Services

[Parties to review and insert potential shared services]⁷

DRAFT

⁷ This exhibit remains under discussion by the Parties, and will be finalized prior to lease execution.

MEMORANDUM OF UNDERSTANDING

Northeast Lakeview College // Bezos Academy School Admissions

This Memorandum of Understanding ("MOU") regarding school admissions at Bezos Academy's School is entered into by and between Alamo Community College District ("Community Host") and Day 1 Academies, dba Bezos Academy ("Bezoz Academy") (collectively, the "Parties").

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- 4. General.** The parties understand and agree that Bezos Academy is solely responsible for its admissions, enrollment, and educational programming. Bezos Academy reserves the right to make modifications to its admissions eligibility and preferences, enrollment procedures, curriculum, operations, and educational programming to meet its objective of delivering high-quality early education to underserved communities. Bezos Academy will advise Community Host of any material modifications related to its admissions policy at the Preschool.

[Signature Page Follows]

This MOU has been signed by the duly authorized representatives of the Parties.

Day 1 Academies

By _____

Name _____

Title _____

Date _____

Alamo Community College District

By _____

Name _____

Title _____

Date _____

DRAFT



ALAMO COLLEGES DISTRICT
Northeast Lakeview College

15 years

Bezos Academy Proposal

Dr. Veronica Garcia, President



ALAMO
COLLEGES
DISTRICT



Malcolm Baldrige
National Quality Award
2018 Award Recipient



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Alignment with Chancellor's Charges

Support equity-mindedness Demonstrate awareness and willingness to address equity issues including:

- Support equitable educational outcomes for all with a focus on low-income families
- Develop a plan to better serve students/parents
- Develop action plans to close performance gaps among equity groups

Bezos Academy: A nonprofit **tuition-free**, Montessori-inspired preschool program for underserved communities.



**Full Day &
Year-Round**



**Highly Qualified
Teachers**



Tuition-Free

Curriculum Components: Social-emotional development, language, math, practical life, sensory development, art, music and movement, outdoor environment, enrichment

Bezos Academy Admission Eligibility Criteria

Income eligibility threshold of 400% federal poverty level (\$111K annual income for a family of four).

Common parent profiles include:

- Parents returning to work after childcare absence in need of **reskilling**
- Parents facing homelessness and needing **job training**
- Employed parents needing to **upskill** or complete a degree to advance in their careers

Admissions priority will be children who are ages 3-5:

1. homeless or living in foster care;
2. siblings of existing Bezos Academy students;
3. children of income-eligible employees of Bezos Academy;
4. children of income-eligible students of Alamo Colleges.



Connecting Bezos Academy Families with Alamo Colleges

Universal Access: Create wrap-around systems that support underserved families' needs to ensure equity in higher education access, success, and completion.

The Alamo Colleges-Bezoz Academy partnership will outreach to families to integrate them into the Alamo Colleges community and inform them of the District's degree offerings and resources.



- Ready to Work Educational and Job Placement Program
- Short-Term Degrees and Certificates
- Flexible and Accelerated Terms (8-Week Flex Terms, Maymester, and Wintermester)

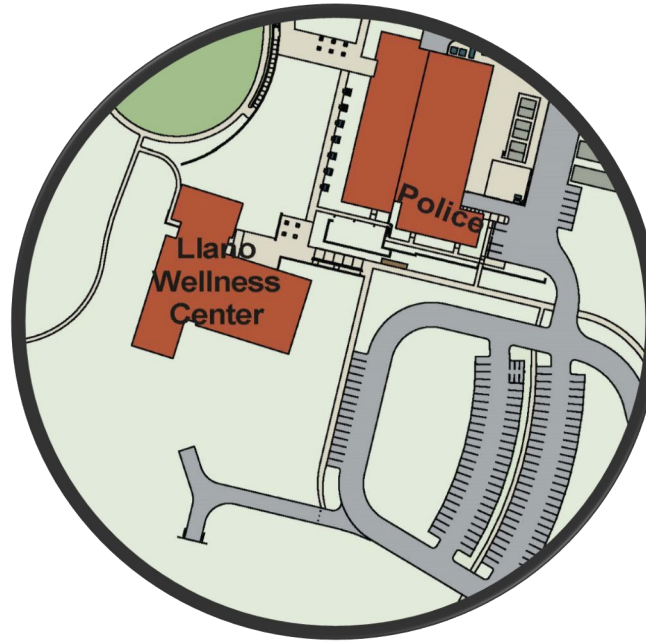


Connecting our students with the Bezos Academy

Bezos Academy will serve as a **practicum site** for students in the Associate of Arts in Teaching (AAT) degree program, reducing transportation barriers for low-income students. AAT students are required to complete a minimum of 32 contact hours of field experience in P-12 classrooms. Additional benefits may include:

- **AAT program enrichment** through collaborative activities
- **Potential job placement** for graduates at the Bezos Academy. Bezos Academy is committed to highly competitive staff salaries.

Bezos Academy NLC Site, Llano Wellness Center, second floor



- Located on the southeastern edge of campus, creating a separation from NLC pedestrian traffic
- Proximity to campus police
- Adjacent circular drive facilitates efficient student drop-off
- Proximity to campus trails and Live Oak Park promotes hands-on learning activities and exploration, Montessori educational principles
- Outdoor stairwell provides a second exit in compliance with fire marshal and Texas child care licensing regulations

Bezos Academy NLC Site, Llano Wellness Center



Llano Wellness Center

Campus Green



Exterior Stairwell



Circular Drive



Nature Trail Connection

Bezos Academy NLC Lease Commitments

NLC would lease classrooms and kitchen totaling of 6119 SF to Bezos Academy rent-free for a 10-year term, with lessee renewal option of 5 years

- Bezos Academy would perform all necessary improvements to create a warm, safe classroom environment, including construction expenses and purchasing classroom materials and furnishings
- Bezos Academy would provide students at the preschool with educational materials and services, including books, arts and crafts, field trips, and meals
- Bezos Academy would hire highly qualified teachers, social workers, and administrators for holistic educational support of students and families
- Bezos Academy would assume the cost of utilities and all additional maintenance services required at the preschool beyond NLC general maintenance



January 24, 2023 Board Action

Discussion and Possible Action on
Authorizing a Facilities Lease to
Bezos Academy for Tuition-Free
Preschool Education at Northeast
Lakeview College.



ALAMO COLLEGES DISTRICT
Northeast Lakeview College

15 years



ALAMO
COLLEGES
DISTRICT



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Appendix

“On-campus childcare or cheaper options for students would be a huge help to myself and a lot of other students as childcare is very expensive and hard to get into these days and being without it doesn't allow me to take as many in-person classes, affecting my education.”

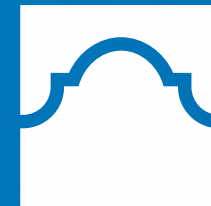
“The pandemic affected me, and the school has helped me in many ways tremendously. If there was childcare at the school, I would definitely consider going regardless of my anxiety. I am also a stay-at-home mom and nobody is here to watch my baby. Therefore, I could drop her off and attend my classes knowing she's close and okay. Then when I'm done, I can do what I need to do and not be distracted because she's talking or playing or wants to do something. I plan on staying at NLC until I get my bachelor's degree in teaching.”

In a 2022 Noel Levitz survey conducted at NLC, 45% of students (474) responded that onsite childcare would provide the option to take more face-to-face courses.

Legislative Report and 2023 Federal Legislative Agenda

Priscilla Camacho, Chief Legislative, Industry and External Relations Officer

January 24, 2023



ALAMO
COLLEGES
DISTRICT



Bexar County Delegation Briefing

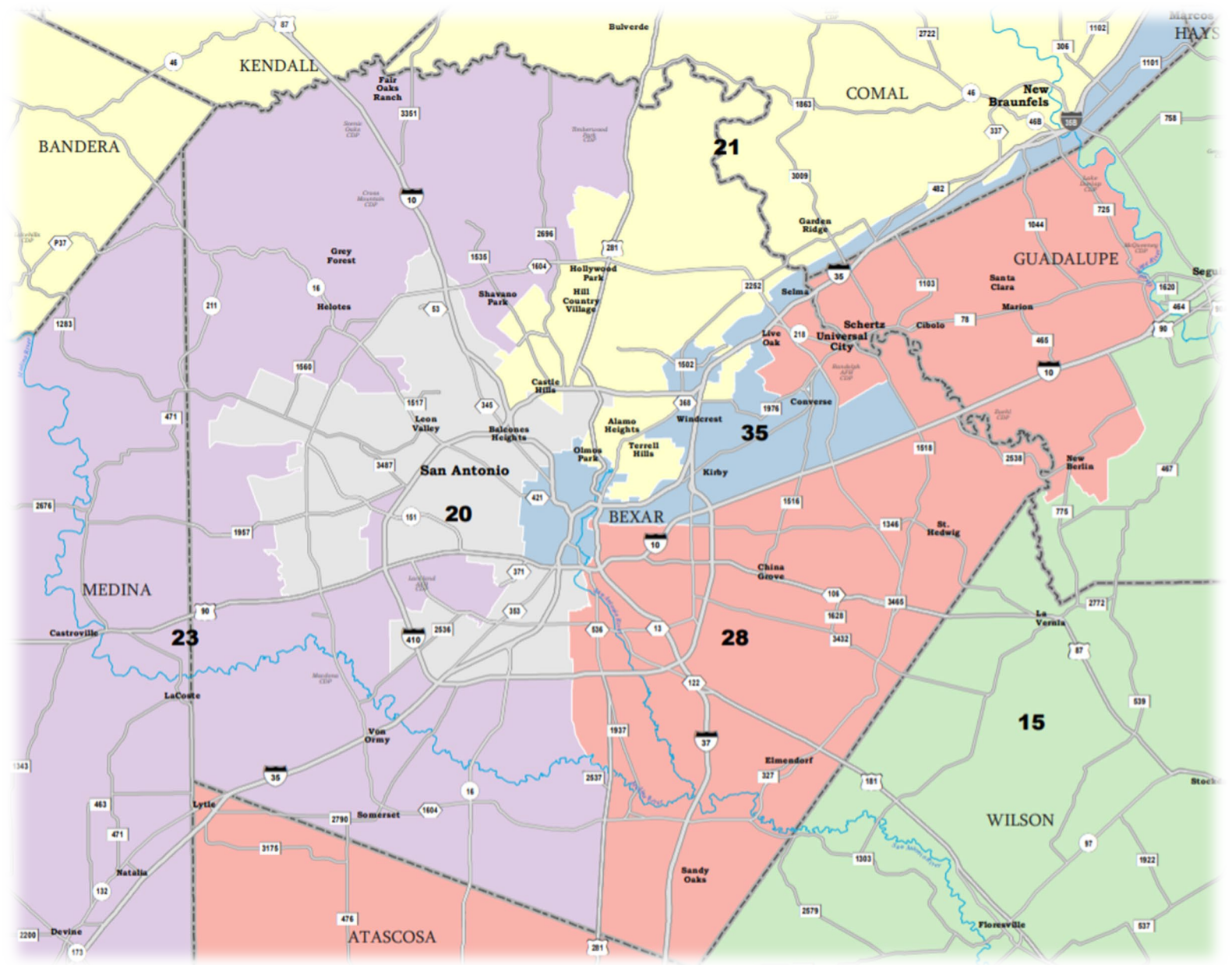
- Hosted a briefing for members of the Bexar County Legislative Delegation on January 5, 2023
- Hosted in partnership with UTSA, UT Health SA, and TAMUSA
- Representatives from 11 of the 15 members of the Bexar County Delegation were in attendance
- Presented each college's legislative agenda and discussed next steps for the 88th Legislative Session



U.S. Congressional Map- Bexar County Delegation

Highlights of the new map include:

- NVC and PAC are in District 20
- NLC and SPC are in District 28
- SAC is in District 35



ACCT and AACCC 2023-2024 Federal Agenda

- **National Legislative Summit** – February 5-8, 2023
- Hosted by ACCT and AACCC in Washington, DC
- Joint Agenda focuses on the following issue areas:
 - Funding for Federal Student Financial Aid and Institutional Aid Programs
 - Short-Term/Workforce Pell
 - Access to Basic Needs Services for Low-Income Students
 - Workforce Development, Adult Basic Education and Career and Technical Education
 - Higher Education Tax Benefits for Low-Income Students
 - Dream Act/Dreamers





ALAMO
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DISTRICT

2023 Federal Legislative Agenda



ALAMO
COLLEGES
DISTRICT



Strengthen Federal Student Aid and Institutional Aid Programs

- Support the **Federal Supplemental Educational Opportunity Grant (FSEOG) and Federal Work-Study (FWS) program**, which enhance community college student enrollment and success.
- **Preserve and enhance the Federal Pell Grant program by:**
 - Extending eligibility to short-term/workforce training programs;
 - Increasing on an annual basis the annual maximum amount;
 - Increasing the lifetime eligibility to 14 semesters; and
 - Making them tax free for students
- **Increase funding for vital institutional aid programs that include:**
 - Strengthening Institutions (Title III-A of the HEA) program;
 - Developing Hispanic-Serving Institutions;
 - Historically Black Colleges and Universities;
 - TRIO; and
 - GEAR UP



Invest in Workforce Programs & Wraparound Support Services

- **Continue to invest in workforce programs** such as the Strengthening Community College Training Grants (SCCTG) and rebooting the successful Trade Adjustment Assistance Community College and Career Training (TAACCT) grant program.
- **Increase funding for state grants under:**
 - the Carl D. Perkins Career and Technical Education Act (CTE),
 - the occupational and adult basic education programs in the Workforce Innovation and Opportunity Act (WIOA), and
 - the Advanced Technological Education (ATE) program at the National Science Foundation
- **Strengthen and streamline access to federal programs** that address unmet student needs (food, housing, and healthcare) including the Child Care Access Means Parents in School (CCAMPIS) and the Supplemental Nutrition Assistance Program (SNAP).

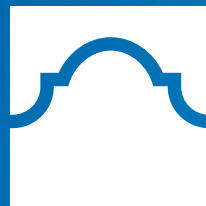


Support Dreamers

- **Enact legislation creating a permanent solution** allowing DACA participants to receive lawful, permanent status and continue their contributions to the United States.
- **Eliminate federal restrictions** on states that offer instate tuition to undocumented students and allow them access to federal Pell Grants.



Thank you.



ALAMO
COLLEGES
DISTRICT



Malcolm Baldrige
National Quality Award
2018 Award Recipient

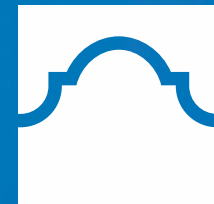
Achieving
the Dream | LEADER
COLLEGE

Appointment of Faculty

Regular Meeting of the Board of Trustees
January 24, 2023

Linda Boyer-Owens, SPHR, SHRM-SCP

Associate Vice Chancellor for Talent, Organization,
And Strategic Innovation



ALAMO
COLLEGES
DISTRICT



Malcolm Baldrige
National Quality Award
2018 Award Recipient

Achieving the Dream
LEADER
COLLEGE
OF DISTINCTION

Discussion and possible Action on Appointment of Full-time Faculty

The following full-time faculty, submitted by the College Presidents for 2022-2023 academic year, are recommended to the Alamo Colleges District Board of Trustees for appointment.

John Munoz

Tourism, Hospitality & Culinary Arts

St. Philip's College

Effective January 2023

Julian Gonzalez

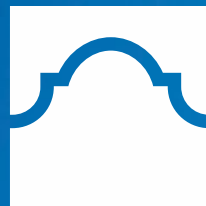
Psychology, Philosophy, Student Development
& EDU

San Antonio College

Effective January 2023



Thank you.



ALAMO
COLLEGES
DISTRICT



Malcolm Baldrige
National Quality Award
2018 Award Recipient



Discussion and Possible Action on Appointment of Full Time Faculty

Presented for recommended approval to the ALAMO COLLEGES BOARD OF TRUSTEES on January 24, 2023.

MINUTE ORDER

"The Board of Trustees hereby approves the appointment of Full Time Faculty submitted by the College Presidents for the 2022-2023 academic year. Further Board action will not be required for these persons to teach in the indicated disciplines."

PURPOSE

To approve the appointment of Full Time Faculty submitted by the College Presidents for the 2022-2023 Academic Year unless an earlier date is specified in Attachment A.

BACKGROUND

In serving student needs, each College maintains and selects the best and brightest faculty to provide for student success. All appointments are contingent on satisfactory completion of the employment process.

IMPLICATIONS

Financial:	Budgeted Funds
Strategic Objective:	Goal III Performance Excellence
Human Resources:	Build talent and engage employees with a focus on collaboration, application of knowledge and skills, and high performance teams

ATTACHMENTS: Attachment A.: Appointment of Faculty

Linda Boyer-Owens, SPHR, SHRM-SCP Date
Associate Vice Chancellor for Talent, Organization,
and Strategic Innovation

Dr. Mike Flores Date
Chancellor



ATTACHMENT A.



Appointment of Faculty

January 24, 2023

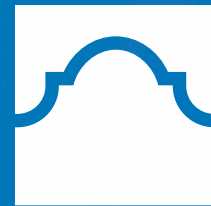
	<u>Recommended</u>	<u>Department</u>	<u>College</u>	<u>Effective Date</u>
1.	Munoz, John	Tourism, Hospitality & Culinary Arts	St. Philip's College	January 2023
2.	Gonzalez, Julian	Psychology, Philosophy, Student Development & EDU	San Antonio College	January 2023

Appointment of Administrators

Regular Meeting of the Board of Trustees
January 24, 2023

Linda Boyer-Owens, SPHR, SHRM-SCP

Associate Vice Chancellor for Talent, Organization,
and Strategic Innovation



ALAMO
COLLEGES
DISTRICT



Malcolm Baldrige
National Quality Award
2018 Award Recipient



Discussion and possible Action on Appointment of Administrators

The following individuals are recommended to the Alamo Colleges District Board of Trustees for employment as Administrators.

Paul Kailiponi

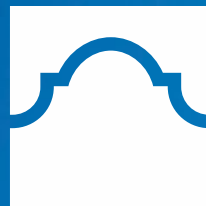
Interim District Director of Institutional Research and Effectiveness Services

Alamo Colleges District

as recommended by the Vice Chancellor of Plan Performance Accreditation and IS
and the Chancellor of the Alamo Colleges District



Thank you.



ALAMO
COLLEGES
DISTRICT



Malcolm Baldrige
National Quality Award
2018 Award Recipient



Discussion and Possible Action on Appointment of Administrators

Presented for recommended approval to the ALAMO COLLEGES BOARD OF TRUSTEES on January 24, 2023.

MINUTE ORDER

"The Board of Trustees hereby approves the recommendation of employment for the following administrator position:

Interim District Director of Institutional Research and Effectiveness Services
as recommended by the Vice Chancellor of Plan Performance Accreditation and IS
and the Chancellor of Alamo Colleges District

PURPOSE

To support the achievement of strategic Alamo Colleges District objectives.

BACKGROUND

This is approval of appointments to senior administrative positions. All appointments are contingent on satisfactory completion of the employment process.

IMPLICATIONS

Financial:	Budgeted Funds
Strategic Objective:	Goal III Performance Excellence
Human Resources:	Build talent and engage employees with a focus on collaboration, application of knowledge and skills, and high-performance teams

ATTACHMENTS: Attachment A. Appointment of Administrators

Linda Boyer-Owens, SPHR, SHRM-SCP Date
Associate Vice Chancellor for Talent, Organization,
and Strategic Innovation

Dr. Mike Flores Date
Chancellor
ATTACHMENT A.





Appointment of Administrators

January 2023

Paul Kailiponi

District Director of Institutional Research and Effectiveness Services

Alamo Colleges District

as recommended by the Vice Chancellor of Plan Performance Accreditation and IS
and the Chancellor of the Alamo Colleges District



Discussion and Possible Action on Approval of the Consent Agenda Items of the Regular Board Meeting held on January 24, 2023

Recommended for Approval to the ALAMO COLLEGES DISTRICT BOARD OF TRUSTEES on January 24, 2023

MINUTE ORDER:

“The Consent Agenda for the Regular Board Meeting of the Alamo Community College District Board of Trustees held on January 24, 2023 is hereby approved.”

PURPOSE: To approve the Consent Agenda of the Regular Board Meeting on January 24, 2023 which includes:

Agenda Items #22

- A.1.) Approval of Minutes (a-d)
- A.2.) Internal Audit Department Monthly Activity Report
- A.3.) Private Gifts to the Alamo Colleges Foundation and Alamo Colleges District
- A.4.) Public Safety Monthly Clery Act Activity Report
- A.5.) Discussion and Possible Action on Approval of Federal College Work Study (FCWS) Report
- B.1) Fiscal Affairs Reports (1-7)

BACKGROUND: N/A

IMPLICATIONS:

Financial:	N/A
Strategic Objective:	N/A
Employee Services:	N/A

ATTACHMENT: N/A

Dr. Mike Flores, Chancellor

Discussion and Possible Action on Minutes of the Meeting of the Board of Trustees - Meeting as a Committee of the Whole on December 6, 2022

Presented and recommended for approval to the ALAMO COLLEGES BOARD OF TRUSTEES on **January 24, 2023**.

MINUTE ORDER

"The minutes of the Meeting of the Board of Trustees - Meeting as a Committee of the Whole held on December 6, 2022 are hereby approved."

PURPOSE

To officially approve the minutes of the Meeting of the Board of Trustees - Meeting as a Committee of the Whole held on **December 6, 2022**

BACKGROUND

IMPLICATIONS

Financial: None

Strategic Objective III: Performance Excellence

Human Resources: None

ATTACHMENTS: Minutes of December 6, 2022

Dr. Mike Flores, Chancellor



**MINUTES
MEETING OF THE BOARD OF TRUSTEES
MEETING AS A COMMITTEE OF THE WHOLE
ALAMO COLLEGES DISTRICT
2222 N ALAMO ST., SAN ANTONIO TX 78215
DECEMBER 6, 2022**

1. CALL TO ORDER

Chair Robert Zarate called the meeting to order at 6:01 p.m.

2. CERTIFICATION AND POSTING OF NOTICE

Chair Roberto Zarate announced that the notice of the Committee of the Whole Board Meeting was posted in accordance with the Texas Open Meetings Act, Texas Government Code, Chapter 551.

3. ROLL CALL

District 1: Joe Alderete Jr.
District 2: Gloria Ray, Asst. Secretary (*arrived at 6:14 p.m.*)
District 3: Anna Bustamante
District 4: Dr. Lorraine Pulido, Secretary
District 5: Robert Zarate, Chair
District 6: Dr. Gene Sprague
District 7: Dr. Yvonne Katz
District 8: Clint Kingsbery, Vice Chair
District 9: Leslie Sachanowicz (*arrived at 6:06 p.m.*)
Student Trustee: Cara Sullivan

Presiding Administrator: Dr. Adelina Silva, Vice Chancellor of Student Success

Chair Roberto Zarate announced that a quorum of board members was present.

4. PLEDGE OF ALLEGIANCE

The pledge was recited.

5. CITIZENS TO BE HEARD

There were no citizens to be heard.

6. CHAIR'S REPORT, Roberto Zarate

A. Reported Community Outreach: NVC Veterans Center; Gallery of Hope, NLC Veterans Center; SAC Veterans Memorial; NISOD; ACCT Leadership Conference; Female Voices of the Tap Pilam; 32nd Annual Red Dot Recognition; PAC Ozuna 25th Anniversary; Noche de Amistad Annual Gala.

B. DSO Facility Branding/Designation Presentation

Kristi Wyatt, Associate Vice Chancellor of Communications & Engagement, presented on DSO Faculty Branding/Designation, which included 2222 North Alamo – District Support Operations, Organizational Names, Focus Group and Survey Findings, Future Cultural and Designation Opportunities, and Actions for Discussion.

C. Discussion and Possible Action on Naming of Alamo Colleges District Property

Trustee Gloria Ray presented on Discussion and Possible Action on Naming of Alamo Colleges District Property: Board and Community Room for former Chancellor Emeritus Dr. Bruce Leslie.

7. STUDENT SUCCESS COMMITTEE, Anna U. Bustamante, *Chair*

A. Student District Council, *Raivyn Rosas*

Raivyn Rosas, Student District Council Chair, presented on Student District Council Updates 2022-2023, which included Board Policies in Support of Charges, Student District Council, Accomplishments, Organizational Structure, Preparation, and Next Steps.

B. Northwest Vista College Four Disciplines of Execution (4DX) Report & Wildly Important Goal Presentation, *Abreetta Bonner and Gary Bowling*

Abreetta Bonner, Team Lead for Career Experience, and Gary Bowling, Director of Student Success, presented on 4DX Highlights – Registration Ready Campaign, which included Wildly Important Goal, strategies/outreach efforts, WIG historical data by semester, lead measure, and results.

C. AlamoPROMISE Overview, *Stephanie Vasquez*

Stephanie Vasquez, Chief Program Officer for AlamoPROMISE, presented on Alamo Promise Proposed Actions, which included Board Policies in Support of Charges, Proposed Actions, Enrollment: Incoming Students, Promise Incoming Student Profile, Enrollment from Promise High Schools, Proposed Interlocal Agreement, Proposed AlamoPROMISE Expansion, Proposed Recruitment: Prospective Students, Proposed Recruitment: Year 4 Schools & Programs, Proposed AlamoPROMISE Expansion, AlamoPROMISE Scholars, and Recommendations.

D. Discussion and Possible Action to Authorize the Chancellor or his Designee to Negotiate and Execute an Interlocal Agreement with the City of San Antonio Reflecting a City Contribution to the AlamoPROMISE Program

The following minute order was forwarded to the Board of Trustees for approval on December 13, 2022.

“The Board of Trustees authorizes the Chancellor or his designee to negotiate and execute an Interlocal Agreement related to Year 4 of the AlamoPROMISE Program in the amount of \$2,565,173, substantially in the form presented and on terms agreeable to District counsel.”

E. Discussion and Possible Action to Expand the High Schools and Programs Targeted for Recruitment into the AlamoPROMISE Program During Fiscal Year 2023 (FY23)

The following minute order was forwarded to the Board of Trustees for approval on December 13, 2022.

“The Board of Trustees hereby approves expansion of the high schools and programs targeted for recruitment into the AlamoPROMISE Program during

Fiscal Year 2023 for enrollment in the Fall 2023 / Spring 2024 academic terms to include those listed in the attachment hereto, as well as any schools and programs subsequently added or adjusted by the school districts which operate the listed schools and programs.”

8. WORKFORCE DEVELOPMENT COMMITTEE, Dr. Gene Sprague, Chair

A. Workforce Development Committee Report, Xavier Urrutia

Xavier Urrutia, Interim Vice Chancellor of Economic and Workforce Development, presented an Alamo Colleges District Workforce Committee Report, which included Partner Updates, Alamo Colleges Updates, Employer Engagement and Ready to Work Update.

B. Discussion and Possible Action on the Approval of Northeast Lakeview College Associate of Applied Science Degree in Construction Management, Will Fanning

Will Fanning, Dean for Academic Success at NLC, presented on Construction Management, Associate of Applied Science, which included Board policies in support of charges, construction management careers project a 24% growth for the San Antonio area by 2030, Construction Management AAS, the Industry Advisory Committee for the Welding AAS, and program development - expenses and revenue.

The following minute order was forwarded to the Board of Trustees for approval on December 13, 2022.

“The Alamo Colleges Board of Trustees hereby approves the submission to the Texas Higher Education Coordinating Board of a new workforce education program of study for an Associate of Applied Science Degree in Construction Management for Northeast Lakeview College.”

C. Discussion and Possible Action on the Approval of Palo Alto College Associate of Applied Science Degree in Welder/Welding Technologists, Patrick Lee

Patrick Lee, Interim Vice President of Academic Success at Palo Alto College, presented on Welder/Welding Technologist, Associate of Applied Science, which included Board Policies in support of charges, welding careers: pathways with a projected 23% growth for the San Antonio area by 2030, the Welding/Welder Technologist AAS and Certifications, the Industry Advisory Committee for the Welding AAS, and program development - expenses and revenue.

The following minute order was forwarded to the Board of Trustees for approval on December 13, 2022.

“The Alamo Colleges Board of Trustees hereby approves the submission to the Texas Higher Education Coordinating Board of a new workforce education program of study for an Associate of Applied Science Degree in Welder/Welding Technologists for Palo Alto College.”

9. LEGISLATIVE COMMITTEE, Joe Alderete, Chair

A. 2023 Legislative Agenda, Priscilla Camacho

Priscilla Camacho, Chief Legislative, Industry and External Relations Officer, presented on Proposed 2023 Texas Legislative Agenda, which included timeline for the 88th Texas Legislative Session, dynamics going into the Texas Legislative Session, strategy around proposed ACD Legislative Agenda, Texas House Map-Bexar County Delegation, Texas Senate Map-Bexar County Delegation, Proposed State Legislative Agenda 88th Legislative Session, and next steps.

B. Discussion and Possible Action on Adoption of the 2023 Legislative Agenda

The following minute order was forwarded to the Board of Trustees for approval on December 13, 2022.

"The Board of Trustees hereby adopts the 2023 Legislative Agenda attached as a working document subject to revision by administration during the course of the 2023 Legislative Session in a manner generally consistent with its priorities."

10. AUDIT, BUDGET AND FINANCE COMMITTEE, Dr. Yvonne Katz, Chair

A. Budget Amendment Overview, Shayne West

Shayne West, Associate Vice Chancellor of Financial Planning and Auxiliary Services, presented on Budget Amendment Overview, which included Board Policies in support of Charges, Board actions – Board Timeline, December budget amendment overview, unrestricted fund balance, fund balance designations & reserves, Amendment #3: balance rolls & investments, New Innovations: Student Emergency Aid, and Board actions requested on December 13, 2022.

B. Discussion and Possible Action on Acceptance of FY2022-2023 Budget: Amendment No. 2, Shayne West

The following minute order was forwarded to the Board of Trustees for approval on December 13, 2022.

"The Alamo Colleges Board of Trustees hereby accepts the FY 2022-23 Budget Amendment No. 2 as presented."

C. Discussion and Possible Action on Acceptance of FY2022-2023 Budget: Amendment No. 3, Shayne West

The following minute order was forwarded to the Board of Trustees for approval on December 13, 2022.

"The Alamo Colleges Board of Trustees hereby accepts the FY 2022-2023 Budget: Amendment No.3 as presented."

D. Discussion and Possible Action on 2022 Tax Roll, Liza Mazure

Liza Mazure, Associate Vice Chancellor for Finance and Fiscal Services, presented on Approval of Property Tax Roll, which included Board Policies in support of Charges, purpose, and Board actions requested on December 13, 2022.

The following minute order was forwarded to the Board of Trustees for approval on December 13, 2022.

"The board of Trustees hereby approves the attached 2022 Tax Roll for the Alamo Colleges District as of October 1, 2022."

E. Discussion and Possible Action on Increasing the Authorized Annual Spend for Contracts Providing for the Purchase of Commercial Lines of Insurance, Gary O' Bar

Gary O' Bar, Director of Purchasing and Contract Administration, presented an overview for purchase contract award: purchase of commercial lines of insurance, which included purpose, and recommended contract action.

The following minute order was forwarded to the Board of Trustees for approval on December 13, 2022.

"The Board of Trustees hereby approves increasing the authorized spend amount under the contracts with USI Southwest, Inc.; American Financial Services Inc., Dba. Borden Insurance; Southwest Business Corporation, SWBC Insurance Services; and Arthur J Gallagher Risk Management Services, Inc. providing for the purchase of Commercial Insurance for an increased authorization of \$1.7M for a new estimated annual amount of \$3.1M as requested by the office of the Associate Vice Chancellor for Talent, Organization, and Strategic Innovation."

F. **CONSENT AGENDA FISCAL SERVICES REPORTS**

1) Discussion and Possible Action on Monthly Contracts Report

The following minute order was forwarded to the Board of Trustees for approval on December 13, 2022.

"The Alamo Colleges District Board of Trustees hereby approves this report on non-grant contracts (public) made to the Alamo Colleges District for the period of September 1, 2022, through September 30, 2022."

2) Discussion and Possible Action on Monthly Grants and Contracts Report

The following minute order was forwarded to the Board of Trustees for approval on December 13, 2022.

"The Alamo Colleges District Board of Trustees hereby approves this report on grants and contracts (public) and ratifies acceptance of the donations and grants made to the Alamo Colleges District."

3) Discussion and Possible Action on Approval of Construction Reports

The following minute order was forwarded to the Board of Trustees for approval on December 13, 2022.

"The Alamo Colleges District Board of Trustees hereby approves the

construction reports as presented.”

4) Capital Improvement Program (CIP) Executive Summary

The Capital Improvement Program (CIP) Executive Summary was submitted for review.

5) Discussion and Possible Action on Approval of Financial Reports

The following minute order was forwarded to the Board of Trustees for approval on December 13, 2022.

“The Alamo Colleges Board of Trustees hereby accepts the financial reports as presented.”

6) Discussion and Possible Action on Approval of Monthly Report on Cooperative Purchases in Excess of \$100,000

The following minute order was forwarded to the Board of Trustees for approval on December 13, 2022.

“The Alamo Colleges District Board of Trustees hereby approves the monthly Cooperative Purchase Report as presented.”

11. BUILDING, GROUNDS AND SITES SELECTION COMMITTEE, Gloria Ray, Chair

A. Discussion and Possible Action on Guaranteed Maximum Price (GMP) for Alamo Colleges District Northwest Vista College Veterans Center (CSP 18C-005), *Greg McClure and Debi Gaitan*

Greg McClure, Associate Vice Chancellor, Facilities Operations and Construction Management, and Debbie Gaitan, Interim President, Northwest Vista College, presented an overview of purchase contract award: purchase of construction services for the Northwest Vista College Veterans Center, which included facilities maintenance, NVC Veteran’s Center, Northwest Vista College site plan, NVC Veteran’s Center, and Board actions requested on Dec. 13, 2022.

The following minute order was forwarded to the Board of Trustees for approval on December 13, 2022.

“The Board of Trustees hereby approves the Guaranteed Maximum Price negotiated with Construction Manager-at-Risk J.T. Vaughn Construction, LLC in the amount of \$6,581,560 for the purchase of construction services for the Northwest Vista College Veterans Center subject to subsequent execution of GMP amendment acceptable to District Counsel, as requested by the Associate Vice Chancellor for Facilities Operations and Construction Management.”

B. Discussion and Possible Action on Guaranteed Maximum Price (GMP) for Alamo Colleges District San Antonio College Empowerment Center (CSP 18C-005), *Greg McClure and Dr. Franc Solis*

Greg McClure, Associate Vice Chancellor, Facilities Operations and Construction Management, and Dr. Francisco Solis, Interim President for San Antonio College, made a presentation which included facilities maintenance, SAC Empowerment Center, SAC Empowerment Center site location, SAC Empowerment Center reconciliation of sources/uses, and Board actions requested on Dec. 13, 2022.

The following minute order was forwarded to the Board of Trustees for approval on December 13, 2022.

"The Board of Trustees hereby approves the Guaranteed Maximum Price negotiated with Construction Manager-at-Risk J.T. Vaughn Construction, LLC in the amount of \$9,164,384 the purchase of construction services for the San Antonio College Empowerment Center subject to subsequent execution of GMP amendment acceptable to District counsel, as requested by the Associate Vice Chancellor for Facilities Operations and Construction Management."

C. Discussion and Possible Action for the Purchase of Construction Services for the Information Technology Data Center Resiliency Upgrade at San Antonio College, *Greg McClure and Tom Cleary*

Greg McClure, Associate Vice Chancellor, Facilities Operations and Construction Management, and Dr. Tom Cleary, Associate Vice Chancellor for Planning, Performance and Information Systems, presented an overview of purchase contract award: purchase of construction services for the Information Technology Data Center, resiliency upgrade at San Antonio College, which included facilities maintenance, purpose, and recommended contract action.

The following minute order was forwarded to the Board of Trustees for approval on December 13, 2022.

"The Board of Trustees hereby awards a contract to J.T. Vaughn Construction, LLC providing for the purchase of Construction Services for the Information Technology Data Center Resiliency Upgrade at San Antonio College for a cost of \$1,491,377, subject to subsequent execution of agreement in form acceptable to District counsel, as requested by the office of the Vice Chancellor for Facilities Operations and Construction Management."

D. Discussion and Possible Action for the Purchase of Construction Services for Electrical System Improvements, *Greg McClure*

Greg McClure, Associate Vice Chancellor, Facilities Operations and Construction Management presented an overview of purchase contract award: purchase of construction services for electrical system improvements, which included facilities maintenance, purpose, and recommended contract action.

The following minute order was forwarded to the Board of Trustees for approval on December 13, 2022.

"The Board of Trustees hereby awards a contract to Noble Texas Builders providing for the purchase Construction Services for Electrical System

Improvements for a cost of \$1,420,607 subject to subsequent execution of agreement in form acceptable to District counsel, as requested by the office of the Vice Chancellor for Facilities Operations and Construction Management."

E. Discussion and Possible Action on the Purchase of Plumbing and Pipefitting Maintenance & Repair Services, Gary O' Bar

Gary O' Bar, Director of Purchasing and Contract Administration, presented an overview of purchase contract award: purchase of plumbing and pipefitting maintenance and repair services, which included purpose, and recommended contract action.

The following minute order was forwarded to the Board of Trustees for approval on December 13, 2022.

"The Board of Trustees hereby awards a contract to Prodigy Piping Services LLC, 1st Aid Plumbing Services, R.E.C. Industries Inc., SCG Mechanical DBA Way Mechanical, and A-Ram Plumbing, Inc. for items 1-10, and to Columbia Contracting, Inc. for items 3-10 for the purchase of Plumbing and Pipefitting Maintenance & Repair Services on an as needed basis for an estimated \$1,100,000 annually as requested by the Associate Vice Chancellor for Facilities Operations and Construction Management."

12. **POLICY AND LONG-RANGE PLANNING COMMITTEE**, Dr. Lorraine Pulido, Chair

A. Discussion and Possible Action on amending Policy C.1.3 Regarding Grant Applications

Ross Laughead, General Counsel, presented an overview of proposed amendments for Policy C.1.3 Appropriations and Revenue Sources, which included recommendations, and Board actions requested on Dec. 13, 2022.

The following minute order was forwarded to the Board of Trustees for approval on December 13, 2022.

"The Board of Trustees hereby approves the attached revised Policy C.1.3."

B. Discussion and Possible Action on Policy F.2.4 Student Financial Aid

Dr. Harold Whitis, District Director of Student Financial Aid, presented on Student Financial Aid Board Policy F.2.4 update, which included Board Policies in support of Charges, Student Financial Aid Policy F.2.4, Policy F.2.4 Title III multi-year fund, and Board actions requested on Dec. 13, 2022.

The following minute order was forwarded to the Board of Trustees for approval on December 13, 2022.

"The Board has reviewed the Alamo Colleges District Student Financial Aid Policy F.2.4, and it is approved revised as presented in Attachment 1."

13. **EXECUTIVE SESSION**

NO EXECUTIVE SESSION

A. The Committee of the Whole may go into Executive Session to deliberate on any item referenced in this agenda for open session or executive session based on the following

potential exceptions under the Act.

- B. Pursuant to §551.071, Texas Government Code, the Committee of the Whole may consult with its attorneys to seek their advice on matter(s) in which the duty of the attorney(s) to the governmental body under the Texas Disciplinary Rules of Professional Conduct of the State Bar of Texas clearly conflicts with this chapter.
- C. Pursuant to §551.074, Texas Government Code, the Committee of the Whole may deliberate the appointment, employment, evaluation, reassignment, duties, performance of duties, discipline, or dismissal of a public officer or employee(s), including, without limitation, the Chancellor.
- D. Any action on these matters will be taken in Open Session.

E. RECONVENE OPEN MEETING **NO EXECUTIVE SESSION**

- 1) and Possible Action on Items Discussed in Executive Session.
No Action Taken

14. ADJOURNMENT

There being no further business Chair Roberto Zarate adjourned the meeting at 9:55 p.m.

Submitted for Approval:



Maricruz Zarate
Administrative Services Specialist

Discussion and Possible Action on Minutes of the Regular Board Meeting on December 13, 2022

Presented and recommended for approval to the ALAMO COLLEGES DISTRICT BOARD OF TRUSTEES on January 24, 2023.

MINUTE ORDER

“The minutes of the Special Board Meeting of the Board of Trustees of the Alamo Community College District held on December 13, 2022 are hereby approved.”

PURPOSE

To officially approve the minutes of the Regular Board Meeting on December 13, 2022

IMPLICATIONS

Financial: None

Strategic Objective III: Performance Excellence

Human Resources: None

ATTACHMENT: Minutes of Regular Board Meeting on December 13, 2022

Dr. Mike Flores, Chancellor

MINUTES
REGULAR BOARD MEETING OF THE BOARD OF TRUSTEES
ALAMO COLLEGES DISTRICT MULTIPURPOSE CENTER
2222 N ALAMO ST.; SAN ANTONIO, TX 78215
DECEMBER 13, 2022

1. CALL TO ORDER

Board Chair Roberto Zarate called the meeting to order at 6:00 p.m.

2. CERTIFICATION AND POSTING

This meeting has been posted in accordance with the Texas Open Meetings Act, Texas Government Code, Chapter 551.

3. ROLL CALL

District 1: Joe Alderete Jr.
 District 2: Gloria Ray, Assistant Secretary
 District 3: Anna U. Bustamante (*arrived 6:58 p.m.*)
 District 4: Dr. Lorraine Pulido, Secretary
 District 5: Roberto Zarate, Chair
 District 6: Dr. Gene Sprague (*arrived 6:48 p.m.*)
 District 7: Dr. Yvonne Katz
 District 8: Clint Kingsbery, Vice Chair
 District 9: Leslie Sachanowicz (*arrived 6:38 p.m.*)

Student Trustee: Cara Sullivan

Presiding Administrator: Dr. Mike Flores, Chancellor

Board Trustee Roberto Zarate announced that a quorum of board members was present.

4. PLEDGE OF ALLEGIANCE

The pledge was recited.

5. INVOCATION

Migdalia Garcia, Peace Center Program Director, Northwest Vista College

6. MEMORIALS

NAME	YEARS OF SERVICE	CAMPUS	DEMISE DATE
Daniel Ray Ramos	09/11/1997 - 10/18/2022	Library Assistant, St. Philip's College	October 18, 2022

7. RECOGNITIONS

A. AlamoPROMISE Student of the Month: *Domenic Dyer*, Northwest Vista College.

Debi Gaitan, Interim President, Northwest Vista College, recognized Domenic Dyer as AlamoPROMISE student of the month. Domenic is a 2021 graduate of NSITE (Northside School of Innovation, Technology, and Entrepreneurship). He is currently in his 3rd semester, pursuing an Associate of Arts Degree with a pre-major of Philosophy. Domenic plans to transfer to UTSA, with future interest in working as a Philosophy Professor and Youth Pastor.

B. Alamo Colleges District November Employee of the Month – *Angela Fondren*, Northeast Lakeview College

Dr. Tangila Dove, Vice President for Student Success, Northeast Lakeview College, recognized Angela Fondren as Alamo Colleges November Student of the Month. Angela Fondren is the OER Librarian at the Northeast Lakeview College Library. Driven to share her knowledge of educational resources with students, faculty, and staff, she works diligently to inform all about the amazing resources that the Library offers. Partnering with faculty, she helps them integrate the electronic resources into their Canvas courses. Ms. Fondren is also the Library's media contact and manages the news announcements across the campus for various Library initiatives such as citation workshops, new electronic resources, and relevant monthly displays.

C. Alamo Colleges District December Employee of the month - *Valerie Najera*, San Antonio College

Dr. Francisco Solis, Interim President San Antonio College, recognized Valerie Najera as Alamo Colleges District Employee of the Month. Valerie is an advocate and a voice for the Latino community as she has spoken at various events to promote education and success in many charity platforms. She often volunteers for Campus events, like the San Antonio Food Bank Pop Up Markets and is currently on track to obtain the presidential recognition of the President's Volunteering Service Award.

D. Sheila Marlow Due Service Recognition – *Sheila Marlow Due*, Alamo Colleges District

Dr. Mike Flores, Chancellor Alamo Colleges District, recognized Sheila Marlow Due for her 5 years of service and dedication to the Alamo Colleges District and Foundation. During her tenure with the Alamo Colleges Foundation she was able to help fundraise \$12 million in private funds for AlamoPROMISE. She helped the foundation assets expand from \$25 million to \$75 million during to her time here at the Alamo Colleges District.

8. CEREMONIALS

A. The Fabulous GED Brunch, *Barton Simpson*

Richard Farias, Director of Annual Fund, Alamo Colleges District, presented on the 15th Annual Fabulous GED Brunch, which was attended by over 70 volunteer community advocates, with more than 650 guests attending in person and for the first time since

2019. More than \$100,000 in funds raised support the 3 Alamo Colleges which currently operate GED programs.

B. The Greatness Award, *Dr. Adelina Silva*

Dr. Adelina Silva, Vice Chancellor Student Success, presented on The Greatness Award which was presented to the Alamo Colleges District by the Franklin Covey Organization at the Covey Higher Education Leadership Summit hosted by Alamo Colleges and held at Palo Alto College on Nov.4– 5, 2022. This is only the third award presented at the Leadership Higher Education Summits. Ours is the first awarded in recognition of a system. “Exhibited excellence in areas of Employee Development and Leadership; Student Success and Leadership; and third, Organizational Effectiveness by executing on specific goals leading to success and awards such as Baldrige and Aspen.”

9. **CITIZENS TO BE HEARD**

There were no citizens to be heard.

10. **CHAIR’S REPORT**, *Roberto Zarate, Chair*

A. Community Outreach: Texas Higher Education Leadership Conference; St. Philip's College Graduation; Palo Alto College Winter Wonderland Western Ball

B. Discussion and Possible Action on Naming of Alamo Colleges District Property

On a motion by Trustee Ray seconded by Trustee Dr. Katz and by unanimous vote of the Board of Trustees, the following minute order was approved:

“The Board of Trustees hereby approves the naming of the Multipurpose Room/Board Room located within the 2222 N. Alamo building to the “Dr. Bruce Leslie Board and Community Room” in honor of Dr. Bruce Leslie.”

11. **STUDENT SUCCESS COMMITTEE**, *Anna Bustamante, Chair*

A. Discussion and Possible Action to Authorize the Chancellor or his Designee to Negotiate and Execute an Interlocal Agreement with the City of San Antonio Reflecting a City Contribution to the AlamoPROMISE Program.

On a motion by Trustee Bustamante and seconded by Trustee Dr. Pulido and by unanimous vote of the Board of Trustees, the following minute order was approved:

“The Board of Trustees authorizes the Chancellor or his designee to negotiate and execute an Interlocal Agreement related to Year 4 of the AlamoPROMISE Program in the amount of \$2,565,173, substantially in the form presented and on terms agreeable to District counsel.”

B. Discussion and Possible Action to Expand the High Schools and Programs Targeted for Recruitment into the AlamoPROMISE Program During Fiscal Year 2023 (FY23).

On a motion by Trustee Bustamante and seconded by Trustee Alderete and by unanimous vote of the Board of Trustees, the following minute order was approved:

"The Board of Trustees hereby approves expansion of the high schools and programs targeted for recruitment into the AlamoPROMISE Program during Fiscal Year 2023 for enrollment in the Fall 2023 / Spring 2024 academic terms to include those listed in the attachment hereto, as well as any schools and programs subsequently added or adjusted by the school districts which operate the listed schools and programs."

12. WORKFORCE DEVELOPMENT COMMITTEE, Dr. Gene Sprague, Chair

A. Discussion and Possible Action on the Approval of Northeast Lakeview College Associate of Applied Science Degree in Construction Management.

On a motion by Trustee Dr. Sprague and seconded by Trustee Dr. Katz and by unanimous vote of the Board of Trustees, the following minute order was approved:

"The Alamo Colleges Board of Trustees hereby approves the submission to the Texas Higher Education Coordinating Board of a new workforce education program of study for an Associate of Applied Science Degree in Construction Management for Northeast Lakeview College"

B. Discussion and Possible Action on the Approval of Palo Alto College Associate of Applied Science Degree in Welder/Welding Technologists

On a motion by Trustee Dr. Sprague and seconded by Trustee Pulido and by unanimous vote of the Board of Trustees, the following minute order was approved:

"The Alamo Colleges Board of Trustees hereby approves the submission to the Texas Higher Education Coordinating Board of a new workforce education program of study for an Associate of Applied Science Degree in Welder/Welding Technologists for Palo Alto College"

13. LEGISLATIVE COMMITTEE, Joe Alderete, Jr., Chair

A. Discussion and Possible Action on Adoption of the 2023 Legislative Agenda

On a motion by Trustee Alderete seconded by Trustee Dr. Katz and by unanimous vote of the Board of Trustees, the following minute order was approved:

"The Board of Trustees hereby adopts the 2023 ACD Legislative Agenda as a working document subject to revision by administration during the course of the 2023 Legislative Session in a manner generally consistent with its priorities."

14. AUDIT, BUDGET, AND FINANCE COMMITTEE, Dr. Yvonne Katz, Chair

A. Discussion and Possible Action on Acceptance of FY2022-2023 Budget: Amendment No. 2

On a motion by Trustee Dr. Katz seconded by Trustee Dr. Sprague and by unanimous vote of the Board of Trustees, the following minute order was approved:

“The Alamo Colleges Board of Trustees hereby accepts the FY 2022-23 Budget Amendment No. 2 as presented.”

B. Discussion and Possible Action on Acceptance of FY2022-2023 Budget: Amendment No. 3

On a motion by Trustee Dr. Katz seconded by Trustee Dr. Sprague and by unanimous vote of the Board of Trustees, the following minute order was approved:

“The Alamo Colleges Board of Trustees hereby accepts the FY 2022-2023 Budget: Amendment No. 3 as presented.”

C. Discussion and Possible Action on 2022 Tax Roll

On a motion by Trustee Dr. Katz seconded by Trustee Alderete and by unanimous vote of the Board of Trustees, the following minute order was approved:

“The Board of Trustees hereby approves the attached 2022 Tax Roll for the Alamo Colleges District as of October 1, 2022.”

Trustee	FOR	AGAINST	ABSTAIN	ABSENT
District 1, Joe V. Alderete, Jr.,	X			
District 2, Gloria Ray	X			
District 3, Anna U. Bustamante	X			
District 4, Dr. Lorena Pulido	X			
District 5, Roberto Zárate	X			
District 6, Dr. Gene Sprague	X			
District 7, Dr. Yvonne Katz	X			
District 8, Clint Kingsbery	X			
District 9, Leslie Sachanowicz	X			

D. Discussion and Possible Action on Increasing the Authorized Annual Spend for Contracts Providing for the Purchase of Commercial Lines of Insurance

On a motion by Trustee Dr. Katz seconded by Trustee Alderete and by unanimous vote of the Board of Trustees, the following minute order was approved:

“The Board of Trustees hereby approves increasing the authorized spend amount under the contracts with USI Southwest, Inc.; American Financial

Services Inc., Dba. Borden Insurance; Southwest Business Corporation, SWBC Insurance Services; and Arthur J Gallagher Risk Management Services, Inc. providing for the purchase of Commercial Insurance for an increased authorization of \$1.7M for a new estimated annual amount of \$3.1M as requested by the office of the Associate Vice Chancellor for Talent, Organization, and Strategic Innovation."

15. **CONSENT AGENDA**

A. Discussion and Possible Action on Consent Agenda Items

On a motion by Trustee Alderete and seconded by Trustee Ray and by unanimous vote of the Board of Trustees, the following minute order was approved:

"The Consent Agenda for the Regular Board Meeting of the Alamo Community College District Board of Trustees held on December 13, 2022 is hereby approved."

A.1) a. Discussion and Possible Action on Approval of Minutes of the Meeting of the Board of Trustees - Meeting as a Committee of the Whole on October 11, 2022

"The minutes of the Meeting of the Board of Trustees - Meeting as a Committee of the Whole held on October 11, 2022 are hereby approved."

A.1) b. Discussion and Possible Action on Minutes of the Regular Board Meeting on October 18, 2022

"The minutes of the Regular Board Meeting of the Board of Trustees of the Alamo Community College District held on October 18, 2022 are hereby approved."

A.2) Internal Audit Department Monthly Activity Report

The Audit Department Monthly Activity Report was submitted for review.

A.3) Discussion and Possible Action on Acceptance of Private Gifts to the Alamo Colleges Foundation and Alamo Colleges District

"The Board of Trustees hereby accepts this gift receipt report on the Monthly Financial Statements on private gifts made through August and September 2022 and Gifts In-Kind."

A.4) Department of Public Safety Monthly Clery Act Activity Report

"The Alamo Colleges District Board of Trustees hereby approves the Public Safety Monthly Clery Act Activity Report as presented."

A.5) Discussion and Possible Action on Approval of Federal College Work Study (FCWS) Report

"The Alamo Colleges District Board of Trustees hereby approves the FCWS Report as presented."

A.6) Fiscal Services Reports**B. Discussion and Possible Action on Monthly Contracts Report**

“The Alamo Colleges District Board of Trustees hereby approves this report on non-grant contracts (public) made to the Alamo Colleges District for the period of October 1, 2022, through October 31, 2022.”

C. Discussion and Possible Action on Monthly Grants and Contracts Report

“The Alamo Colleges District Board of Trustees hereby approves this report on grants and contracts (public) and ratifies acceptance of the donations and grants made to the Alamo Colleges District.”

D. Discussion and Possible Action on Approval of Construction Reports

“The Alamo Colleges District Board of Trustees hereby approves the construction report as presented.”

E. Capital Improvement Program (CIP) Executive Summary
The CIP Executive Summary was submitted for review.**F. Discussion and Possible Action on Approval of Financial Reports**

“The Alamo Colleges District Board of Trustees hereby approves the construction report as presented.”

G. Discussion and Possible Action on Approval of Monthly Report on Cooperative Purchases in Excess of \$100,000

“The Alamo Colleges District Board of Trustees hereby approves the monthly Cooperative Purchase Report as presented.”

16. BUILDING, GROUNDS & SITES SELECTION COMMITTEE, Gloria Ray, Chair**A. Discussion and Possible Action on Guaranteed Maximum Price (GMP) for Alamo Colleges District Northwest Vista College Veterans Center (CSP 18C-005)**

On a motion by Trustee Ray seconded by Trustee Dr. Pulido and by unanimous vote of the Board of Trustees, the following minute order was approved:

“The Board of Trustees hereby approves the Guaranteed Maximum Price negotiated with Construction Manager-at-Risk J.T. Vaughn Construction, LLC in the amount of \$6,581,560 for the purchase of construction services for the Northwest Vista College Veterans Center subject to subsequent execution of GMP acceptable to District Counsel as requested by the Associate Vice Chancellor for Facilities Operations and Construction Management.”

B. Discussion and Possible Action on Guaranteed Maximum Price (GMP) for Alamo Colleges District San Antonio College Empowerment Center (CSP 18C-005)

On a motion by Trustee Ray seconded by Trustee Dr. Katz and by unanimous vote of the Board of Trustees, the following minute order was approved:

"The Board of Trustees hereby approves the Guaranteed Maximum Price negotiated with Construction Manager-at-Risk J.T. Vaughn Construction, LLC in the amount of \$9,164,384 for the purchase of construction services for the San Antonio College Empowerment Center subject to subsequent execution of GMP amendment acceptable to District counsel as requested by the Associate Vice Chancellor for Facilities Operations and Construction Management."

C. Discussion and Possible Action for the Purchase of Construction Services for the Information Technology Data Center Resiliency Upgrade at San Antonio College.

On a motion by Trustee Ray seconded by Trustee Dr. Katz and by unanimous vote of the Board of Trustees, the following minute order was approved:

"The Board of Trustees hereby awards a contract to J.T. Vaughn Construction, LLC providing for the purchase of Construction Services for the Information Technology Data Center Resiliency Upgrade at San Antonio College for a cost of \$1,491,377, subject to subsequent execution of agreement in form acceptable to District counsel, as requested by the office of the Vice Chancellor for Facilities Operations and Construction Management."

D. Discussion and Possible Action for the Purchase of Construction Services for Electrical System Improvements.

On a motion by Trustee Ray seconded by Trustee Dr. Katz and by unanimous vote of the Board of Trustees, the following minute order was approved:

"The Board of Trustees hereby awards a contract to Noble Texas Builders providing for the purchase Construction Services for Electrical System Improvements for a cost of \$1,420,607, subject to subsequent execution of agreement in form acceptable to District counsel, as requested by the office of the Vice Chancellor for Facilities Operations and Construction Management."

E. Discussion and Possible Action on the Purchase of Plumbing and Pipefitting Maintenance & Repair Services.

On a motion by Trustee Ray seconded by Trustee Alderete and by unanimous vote of the Board of Trustees, the following minute order was approved:

"The Board of Trustees hereby awards a contract to Noble Texas Builders providing for the purchase Construction Services for Electrical System Improvements for a cost of \$1,420,607 as requested by the office of the Vice Chancellor for Facilities Operations and Construction Management."

17. POLICY AND LONG-RANGE PLANNING COMMITTEE, Dr. Lorraine Pulido, Chair**A. Discussion and Possible Action on amending Policy C.1.3 Regarding Grant Applications.**

On a motion by Trustee Dr. Pulido seconded by Trustee Dr. Katz and by unanimous vote of the Board of Trustees, the following minute order was approved:

"The Board of Trustees hereby approves the attached revised Policy C.1.3."

B. Discussion and Possible Action on Approval and Revision of Student Financial Aid Policy F.2.4

On a motion by Trustee Dr. Pulido seconded by Trustee Dr. Sprague and by unanimous vote of the Board of Trustees, the following minute order was approved:

"The Board has reviewed the Alamo Colleges District Student Financial Aid Policy F.2.4, and it is approved revised as presented in Attachment 1."

18. PERSONNEL**A. Discussion and Possible Action on Appointment of Full-Time Faculty**

On a motion by Trustee Alderete seconded by Trustee Dr. Katz and by unanimous vote of the Board of Trustees, the following minute order was approved:

"The Board of Trustees hereby approves the appointment of Full Time Faculty submitted by the College Presidents for the 2022-2023 academic year. Further Board action will not be required for these persons to teach in the indicate disciplines"

*Burch, Matthew, Information Assurance & Cyber Security
Northwest Vista College, effective date January 2023*

*Arceo Garza, Kathleen Criminal Justice,
Northwest Vista College effective date January 2023*

*Cardenas, Melissa Mental Health/Human Services
San Antonio College effective date January 2023*

B. Discussion and Possible Action on Appointment of Administrators, Including the President of San Antonio College.

On a motion by Trustee Dr. Katz seconded by Trustee Dr. Sprague and by unanimous vote of the Board of Trustees, the following minute order was approved:

"The Board of Trustees hereby approves the appointment of Full Time Faculty submitted by the College Presidents for the 2022-2023 academic year. Further

Board action will not be required for these persons to teach in the indicated disciplines.”

*Dr. Naydeen Tyffane González-De Jesús
President of San Antonio College
San Antonio College/Alamo Colleges District
as recommended by the
Chancellor of the Alamo Colleges District*

*Jennifer Flores
Interim Dean for Student Success
Palo Alto College/Alamo Colleges District
as recommended by the President of Palo Alto College
and the Chancellor of the Alamo Colleges District*

*Andres Arredondo
Interim Dean for Student Success
St. Philip's College/Alamo Colleges District
as recommended by the President of St. Philip's College
and the Chancellor of the Alamo Colleges District*

*Joseph Kulhanek
Department Chair (Allied Construction)
St. Philip's College/Alamo Colleges District
as recommended by the President of St. Philip's College
and the Chancellor of the Alamo Colleges District*

*Caroline Haring
Dean of Performance Excellence
Palo Alto College/Alamo Colleges District
as recommended by the President of Palo Alto College
and the Chancellor of Alamo Colleges District*

*Tyler Archer
Interim Dean/Dir Student Conduct
Palo Alto College/Alamo Colleges District
as recommended by the President of Palo Alto College
and the Chancellor of Alamo Colleges District*

*Yolanda Reyes Guevara
Interim Dean for Student Success/Dir of Enrollment
Northwest Vista College/Alamo Colleges District
as recommended by the President of Northwest Vista College
and the Chancellor of Alamo Colleges District*

19. EXECUTIVE SESSION

NO EXECUTIVE SESSION

- a. The Board may go into Executive Session to deliberate on any item referenced in this agenda for open session or executive session based on the following potential exceptions under the Act.
- b. Pursuant to §551.071, Texas Government Code, the Board may consult with its

attorney(s) to seek their advice on any matter(s) in which the duty of the attorney(s) to the governmental body under the Texas Disciplinary Rules of Professional Conduct of the State Bar of Texas clearly conflicts with this chapter.

c.

Pursuant to §551.074, Texas Government Code, the Board may deliberate the appointment, employment, evaluation, reassignment, duties, performance of duties, discipline, or dismissal of a public officer or employee(s), including, without limitation, the Chancellor.

d. Any action on these matters will be taken in Open Session

20. **RECONVENE OPEN MEETING**

A. Discussion and Possible Action on Items Discussed in Executive Session.

21. **SETTING OF NEXT MEETING DATE**

A. The next Regular Meeting of the Alamo Colleges Board of Trustees is scheduled for January 24, 2023.

22. **ADJOURNMENT**

There being no further business, Trustee Zarate adjourned the meeting at 7:22 p.m.



Date: January 3, 2023

To: Denise Lee - Board Liaison

From: Frank Cortez – District Director of Internal Audit

Subject: Internal Audit Department Monthly Activity Report for January 2023 Board Meeting

This report provides information on Internal Audit activities, current projects' statuses, and accomplishments related to the Alamo Colleges Strategic Objectives of Student Success, Principle-Centered Leadership, and Performance Excellence.

Goal III. Performance Excellence

Current Projects:

Project	Description	Percent Complete	Target Compl. Date
Planning Phase			
Texas Administrative Code (TAC) 202 Compliance Audit	Pre-entrance conference was held on November 17 th . Planning in progress.	15%	3/31/2023
Fieldwork Phase			
Reporting Phase			
Nursing Program Review	Drafting Report in progress	90%	1/31/2023

Other Activities:

Activity	Description	Date
EthicsPoint Case #776	Internal Audit investigation in progress	1/27/2023
EthicsPoint Case #780	Internal Audit investigation in progress	1/13/2023
Professional Development	The Director and the Lead Senior Internal Auditor attended an IIA training titled "Fostering Collaboration – Auditor and Fraud Examiner."	11/30/2022
	The Director and the Lead Senior IT Auditor attended the IIA training titled "The 7 Deadly Ethical Sins of Organizations."	12/7/2022

Discussion and Possible Action on Acceptance of Private Gifts to the Alamo Colleges Foundation and Alamo Colleges District

Presented to the **ALAMO COLLEGES DISTRICT BOARD OF TRUSTEES** on January 24, 2023

MINUTE ORDER

"The Board of Trustees hereby accepts this gift receipt report on the Monthly Financial Statements on private gifts made through October 2022."

PURPOSE

Provide information on donations received by the Alamo Colleges District & the Alamo Colleges Foundation, Inc.

BACKGROUND

To provide students with scholarships thereby enabling them to complete their college education and to provide faculty and staff with financial program support to further student enrichment.

IMPLICATIONS

- Financial:** Total Gifts Received for the Month: **\$379,100.72**
- Cost:** NA
- Strategic Plan:** Goal II – Supports student success
- Employee Services:** NA

ATTACHMENTS: Private Gifts, In-Kind Gifts and the Monthly Financial Statements on Project Activity to the Alamo Colleges (12 pages)

DocuSigned by:

4A53C6C0550E4FF...

12/14/2022

Barton T. Simpson

Date

Executive Director, Institutional Advancement

Alamo Colleges District & Alamo Colleges Foundation, Inc.

Dr. Mike Flores, Chancellor





**OFFICE OF INSTITUTIONAL ADVANCEMENT
& ALAMO COLLEGES FOUNDATION
GIFTS REPORT
October 2022
January 24, 2023 BOARD REPORT**

Donor Name	Soft Credit Donor	Gift Date	Fund Description	Honor/Memorial Name
Fernando Acevedo		10/01/2022	PAC SHARE Program	
Fernando Acevedo		10/01/2022	DREAMers Scholarship	
ACMGMT		10/12/2022	Bob Carter Endowed Scholarship	Bob Carter
Robert C. Acosta		10/01/2022	San Antonio Women's Chamber of Commerce Foundation Scholarship	
Robert C. Acosta		10/01/2022	Economic & Workforce Development Program Fund	
Stephanie A. Acuna		10/01/2022	Annual Fund	
Leticia M. Adams		10/01/2022	President's Unrestricted SAC	
Mona Agha-Mirsalim		10/23/2022	Annual Fund	
Kristabel Agüero		10/01/2022	General SPC Scholarship	
Kris A. Aguilar		10/01/2022	STEM SPC Scholarship	
Mariano Aguilar		10/01/2022	Club Sembradores SAC Endowed Scholarship	
Mariano Aguilar		10/01/2022	Adjunct Faculty Council Gift Fund	
Mariano Aguilar		10/01/2022	SAC Mexican American Studies (MAS) Program	
Evangeline Aguilera		10/11/2022	Fabulous GED Brunch Event	
Melissa D. Aguirra		10/01/2022	Non Traditional Student Scholarship (GOAL)	
Lila Aguirre		10/11/2022	Fabulous GED Brunch Event	
Mary E. Alarcon		10/01/2022	DREAMers Scholarship	
Mercedes I. Alba		10/01/2022	Dr. Robert Zeigler Endowed Scholarship	
Diana Alcocer		10/03/2022	Fabulous GED Brunch Event	
Anonymous		10/01/2022	President's Unrestricted SAC	
Rebecca Alejos-Sharadin		10/01/2022	Nighthawk Nest Program	
Diane Alertas-Jacobs		10/01/2022	St. Philip's College Nursing Education Department Faculty Memoriam Scholarship	
Diane Alertas-Jacobs		10/01/2022	Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity)	
Diane Alertas-Jacobs		10/01/2022	General SPC Scholarship	
Diane Alertas-Jacobs		10/01/2022	Dr. Adena Williams Loston Presidential Scholarship Corpus	
Kelly Allen Gray		10/05/2022	Artemisia Bowden Memorial Endowed Scholarship	
Rosalinda Almanza-Martinez		10/06/2022	President's Unrestricted SPC	
Rosalinda Almanza-Martinez		10/01/2022	NLC Annual Benefit Fund	
Rosalinda Almanza-Martinez		10/01/2022	NLC Veteran's Center	
Anonymous		10/01/2022	Alexandria Celene Brown Memorial Scholarship	
Anonymous		10/01/2022	Beverly Evans Memorial NVC Student Live Scholarship	
Anonymous		10/01/2022	Vista Food Pantry	
Anonymous		10/01/2022	President's Unrestricted NVC	
Anonymous		10/01/2022	Dr. Jacqueline Claunch Legacy Endowed Formative Scholarship	
Elizabeth P. Alvarado		10/01/2022	Joe & Josie Garcia Scholarship	
Laura A. Alvarez		10/01/2022	Vista Food Pantry	
Yesenia Z. Alvarez		10/01/2022	St. Philip's College Nursing Education Department Faculty Memoriam Scholarship	
Yesenia Z. Alvarez		10/01/2022	General SPC Scholarship	
Yesenia Z. Alvarez		10/01/2022	Dr. Adena Williams Loston Presidential Scholarship Corpus	
Yesenia Z. Alvarez		10/01/2022	Artemisia Bowden Memorial Endowed Scholarship	
Anonymous		10/31/2022	David and Diane Lerma FORMATIVE Endowed Scholarship	
Andrea E. Anderson		10/01/2022	Beverly Evans Memorial NVC Student Live Scholarship	
Andrea E. Anderson		10/01/2022	Faculty Senate Endowed Scholarship	
Andrea E. Anderson		10/01/2022	Vista Food Pantry	
Kirsten P. Anderson		10/01/2022	Donald Johnson Memorial Scholarship	
Kirsten P. Anderson		10/01/2022	Student Leadership Institute - Employee Giving Scholarship	
Kirsten P. Anderson		10/01/2022	Eva K Fort Scholarship for Nursing	
Wesley L. Anderson		10/01/2022	Dennis Gittinger Endowed Scholarship for Mathematics	
Wesley L. Anderson		10/01/2022	Vista Food Pantry	
Allison Angell		10/17/2022	Jane Moser Drum Encouragement FORMATIVE End Prg	
Anonymous Anonymous		10/12/2022	David and Diane Lerma FORMATIVE Endowed Scholarship	Aunt Hilda
Anonymous Anonymous		10/12/2022	David and Diane Lerma FORMATIVE Endowed Scholarship	
Anonymous Anonymous		10/04/2022	David and Diane Lerma FORMATIVE Endowed Scholarship	
Anonymous Anonymous		10/04/2022	David and Diane Lerma FORMATIVE Endowed Scholarship	
Anonymous Anonymous		10/17/2022	David and Diane Lerma FORMATIVE Endowed Scholarship	
Hattie C. Arnold		10/01/2022	Employee Benevolence Fund	
Nora E. Arredondo		10/01/2022	James B. Riley Formative Endowed Scholarship	
Nora E. Arredondo		10/01/2022	General PAC Scholarship	
Cecilia Arreola		10/01/2022	PAC SHARE Program	
Salvador Arriaga		10/01/2022	Dr. Adena Williams Loston Presidential Scholarship Corpus	
Salvador Arriaga		10/01/2022	General SPC Scholarship	
Rodell G. Asher		10/01/2022	Kevin Schantz Memorial Scholarship	
Rodell G. Asher		10/01/2022	Debra A. Morgan Endowed Scholarship	
Rodell G. Asher		10/01/2022	Student Leadership Institute - Employee Giving Scholarship	
Beatrice A. Avila		10/01/2022	Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity)	
Beatrice A. Avila		10/01/2022	General SPC Scholarship	
Beatrice A. Avila		10/01/2022	Dr. Adena Williams Loston Presidential Scholarship Corpus	
Beatrice A. Avila		10/01/2022	Artemisia Bowden Memorial Endowed Scholarship	
Carlos Ayala		10/01/2022	AlamoPROMISE Scholarship	
Cynthia A. Baker		10/01/2022	Dr. Adena Williams Loston Presidential Scholarship Corpus	
Gloria Balderas-Gonzalez		10/01/2022	Employee Benevolence Fund	
Bank of America Charitable Foundation		10/31/2022	David and Diane Lerma FORMATIVE Endowed Scholarship	
Natalie Barajas		10/01/2022	AlamoPROMISE Scholarship	
Natalie Barajas		10/01/2022	Annual Fund	
Joan M. Barborak		10/01/2022	Architecture Education Program	
Joan M. Barborak		10/01/2022	Debra A. Morgan Endowed Scholarship	
Jessica C. Barnes		10/01/2022	AlamoPROMISE Scholarship	
Jessica C. Barnes		10/01/2022	TACHE Scholarship	
Jessica C. Barnes		10/01/2022	Employee Benevolence Fund	
Jessica C. Barnes		10/01/2022	General Foundation Scholarship Fund	
Jessica C. Barnes		10/01/2022	Student Emergency Fund	
Roxanne Barrera		10/01/2022	Scobee Education Center Programs	
Rolando Barrientez		10/01/2022	First Responders Academy-Formative Endowment	
Shirley A. Bass-Wright		10/01/2022	Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity)	
Shirley A. Bass-Wright		10/01/2022	General SPC Scholarship	
Shirley A. Bass-Wright		10/01/2022	Jessica's Project	
Shirley A. Bass-Wright		10/01/2022	James & Nyles Fitzgerald Memorial Scholarship	
Shirley A. Bass-Wright		10/01/2022	Dr. Adena Williams Loston Presidential Scholarship Corpus	
Anonymous		10/01/2022	CPS Energy-OCI Solar Power Renewable Energy Scholarship	
Gilberto Becerra		10/01/2022	PAC SHARE Program	
Dafney D. Bell		10/01/2022	PAC SHARE Program	
Terry M. Bell		10/01/2022	General NVC Scholarship	
Jodi M. Bellamy		10/01/2022	St. Philip's College Nursing Education Department Faculty Memoriam Scholarship	
Jodi M. Bellamy		10/01/2022	Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity)	
Kristen Benavides		10/03/2022	NLC Annual Benefit Fund	
Benevity Community Impact Fund	Evanis Segner	10/27/2022	Annual Fund	
Melissa F. Benson		10/01/2022	Artemisia Bowden Memorial Endowed Scholarship	
Melissa F. Benson		10/01/2022	Eva K Fort Scholarship for Nursing	
Thomas E. Billimek		10/01/2022	SAC Student Support Fund	
Thomas E. Billimek		10/01/2022	Psychology Department Program Fund	
Thomas E. Billimek		10/01/2022	SAC Psychology Department Endowed Scholarship	
Ben T. Birkendfeld		10/01/2022	General SPC Scholarship	
Lisa V. Black		10/01/2022	Vista Food Pantry	
Nicholas G. Blakeney		10/01/2022	Taylor & Ronda Chandler Math & Sciences Endowed Scholarship	
Nicholas G. Blakeney		10/01/2022	PAC SHARE Program	
Nicholas G. Blakeney		10/01/2022	President's Unrestricted PAC	
Nicholas G. Blakeney		10/01/2022	Jason DeLeour Endowed Scholarship for International Studies	
Nicholas G. Blakeney		10/01/2022	James B. Riley Formative Endowed Scholarship	
Nicholas G. Blakeney		10/01/2022	Celebration Event PAC	
Raquel Blanco-Ayala		10/01/2022	Annual Fund	
BNY Wealth Management	Robert E. Stevens	10/31/2022	General Stevens Scholarship	
Melaku A. Bogale		10/01/2022	General NVC Scholarship	
Dwayne G. Bohuslav		10/01/2022	SAC Student Support Fund	
Abreetta Bonner		10/01/2022	NVC Faculty / Staff Scholarship	
Kristina M. Booth		10/01/2022	Ray Hernandez FORMATIVE Endowed Scholarship	
Kristina M. Booth		10/01/2022	AlamoPROMISE Scholarship	
Suzanna C. Borawski		10/01/2022	SAC Student Support Fund	
Gary Bowling		10/01/2022	Vista Food Pantry	
Gary Bowling		10/01/2022	Beverly Evans Memorial NVC Student Live Scholarship	
Laura B. Boyer		10/01/2022	Nighthawk Nest Program	

Donor Name	Soft Credit Donor	Gift Date	Fund Description	Honor/Memorial Name
Laura B. Boyer		10/01/2022	Faculty Endowment Scholarship	
Laura B. Boyer		10/01/2022	NLC Presidential Scholars Scholarship	
Laura B. Boyer		10/31/2022	NLC Annual Benefit Fund	
Laura B. Boyer		10/20/2022	NLC Annual Benefit Fund	
Linda L. Boyer-Owens		10/01/2022	AlamoPROMISE Scholarship	
Margaret Boykin		10/01/2022	Annual Fund	
Diana Bradford		10/01/2022	President's Unrestricted NLC	
Kelli L. Bradshaw		10/01/2022	Beverly Evans Memorial NVC Student Live Scholarship	
Kelli L. Bradshaw		10/01/2022	Vista Food Pantry	
Kelli L. Bradshaw		10/01/2022	Dr. Jacqueline Claunch Legacy Endowed Formative Scholarship	
Kelli L. Bradshaw		10/01/2022	Lynne Dean Endowed Scholarship	
Ronnie L. Brannon		10/01/2022	Taylor & Ronda Chandler Math & Sciences Endowed Scholarship	
Ronnie L. Brannon		10/01/2022	PAC SO Logistics Club	
Ronnie L. Brannon		10/01/2022	President's Unrestricted PAC	
Phyllis Bright		10/01/2022	Artemisia Bowden Memorial Endowed Scholarship	
Phyllis Bright		10/01/2022	Alamo Area Hospitality Association Endowed Scholarship	
Cynathia M. Broadnax		10/01/2022	SAC Student Support Fund	
Cynathia M. Broadnax		10/01/2022	President's Unrestricted SAC	
Cynathia M. Broadnax		10/01/2022	SAC Mexican American Studies (MAS) Program	
Cynathia M. Broadnax		10/01/2022	SAC Honors Academy	
Cynathia M. Broadnax		10/01/2022	EMS Academy Student Program	
Belinda F. Brown		10/01/2022	Student Emergency Fund	
Sonya D. Bryant		10/01/2022	General Foundation Scholarship Fund	
Sonya D. Bryant		10/01/2022	AlamoPROMISE Scholarship	
Sonya D. Bryant		10/01/2022	Annual Fund	
Veronica I. Buendia		10/01/2022	NVC Personal Fitness Training Scholarship	
Veronica I. Buendia		10/01/2022	Vista Food Pantry	
Alejandra Bueno		10/01/2022	Annual Fund	
Michelle D. Burnett		10/01/2022	Artemisia Bowden Memorial Endowed Scholarship	
Cherie L. Burnside		10/01/2022	Vista Food Pantry	
Amy H. Burton		10/01/2022	Vista Food Pantry	
Ismael O. Bustos		10/01/2022	General SPC Scholarship	
Mary S. Cabral		10/11/2022	Fabulous GED Brunch Event	
Claudia Calvario		10/01/2022	SAC Student Support Fund	
Margarita B. Campbell		10/12/2022	Fabulous GED Brunch Event	
Beatrice E. Canales		10/01/2022	President's Unrestricted SAC	
Beatrice E. Canales		10/01/2022	Dr. Alice Johnson Children's Library	
Beatrice E. Canales		10/01/2022	Scobee Education Center Programs	
Beatrice E. Canales		10/01/2022	Child Care Center	
Elsa L. Cantu		10/18/2022	NLC Annual Benefit Fund	
Gaston Cantu		10/01/2022	Taylor & Ronda Chandler Math & Sciences Endowed Scholarship	
Gaston Cantu		10/01/2022	Samantha Tapia Formative Endowed Scholarship	
Gaston Cantu		10/01/2022	PAC SHARE Program	
Gaston Cantu		10/01/2022	President's Unrestricted PAC	
Gaston Cantu		10/01/2022	James B. Riley Formative Endowed Scholarship	
Anonymous		10/01/2022	Annual Fund	
Maryjane J. Cardenas		10/01/2022	Annual Fund	
Debra A. Cardona		10/01/2022	Vista Food Pantry	
Daisy L. Carmona		10/01/2022	NLC Presidential Scholars Scholarship	
Daisy L. Carmona		10/01/2022	Faculty Endowment Scholarship	
Theresa Carmona		10/21/2022	Fabulous GED Brunch Event	
Belinda J. Carter		10/01/2022	E. F. "Smiley" & Sandra Williams Endowed Scholarship	
Selso M. Casares		10/01/2022	TACHE Scholarship	
Phillip Casarez		10/01/2022	President's Unrestricted SAC	
Phillip Casarez		10/01/2022	SAC Student Support Fund	
Bertha C. Castellanos		10/01/2022	Women in Transition Scholarship	
Enrique C. Castillo		10/01/2022	President's Unrestricted SAC	
Janice Castillo		10/01/2022	President's Unrestricted SAC	
Jeanette J. Castillo		10/01/2022	AlamoPROMISE Scholarship	
Roger M. Castro		10/01/2022	AlamoPROMISE Scholarship	
Angela M. Cavazos		10/01/2022	Vista Food Pantry	
Zak D. Cernoch		10/01/2022	Annual Fund	
Zak D. Cernoch		10/01/2022	Debra A. Morgan Endowed Scholarship	
Brad S. Chandler		10/31/2022	Taylor & Ronda Chandler Math & Sciences Endowed Scholarship	Taylor / Ronda Chandler
Rivera A. Chapa		10/01/2022	Artemisia Bowden Memorial Endowed Scholarship	
Bryan A. Chase		10/01/2022	Artemisia Bowden Memorial Endowed Scholarship	
Bryan A. Chase		10/01/2022	Dr. Adena Williams Loston Presidential Scholarship Corpus	
Bryan A. Chase		10/01/2022	General SPC Scholarship	
Bryan A. Chase		10/01/2022	Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity)	
Bryan A. Chase		10/01/2022	Ruth Jones McClendon	
David Chavera		10/01/2022	SAC Honors Academy	
Peggy E. Chavez		10/19/2022	NLC Annual Benefit Fund	
Susan E. Chinoransky		10/01/2022	President's Unrestricted NLC	
Brenda J. Clark		10/01/2022	Dr. Adena Williams Loston Presidential Scholarship Corpus	
Lenell C. Clay		10/01/2022	President's Unrestricted SAC	
Thomas S. Cleary		10/01/2022	AlamoPROMISE Scholarship	
Thomas S. Cleary		10/01/2022	Annual Fund	
Kimberly A. Cleveland		10/01/2022	Experiential Learning Program	
Virginia C. Cmonezfstbusy		10/01/2022	NVC Personal Fitness Training Scholarship	
Coca-Cola Refreshments		10/26/2022	Annual Fund	
Anonymous		10/29/2022	Ray Hernandez FORMATIVE Endowed Scholarship	Ray Hernandez
Amy L. Collins Montalbano		10/01/2022	Vista Food Pantry	
Jacob P. Colunga		10/01/2022	St. Philip's College Nursing Education Department Faculty Memoriam Scholarship	
Jacob P. Colunga		10/01/2022	Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity)	
Jacob P. Colunga		10/01/2022	General SPC Scholarship	
Jacob P. Colunga		10/01/2022	Dr. Adena Williams Loston Presidential Scholarship Corpus	
Jacob P. Colunga		10/01/2022	Artemisia Bowden Memorial Endowed Scholarship	
Jennifer D. Comedy-Holmes		10/01/2022	NVC Fans General Support	
Jennifer D. Comedy-Holmes		10/01/2022	NVC Arts	
Jennifer D. Comedy-Holmes		10/01/2022	President's Unrestricted NVC	
Jennifer D. Comedy-Holmes		10/01/2022	Vista Food Pantry	
Community of Automotive Professionals		10/21/2022	Community of Automotive Professionals	
Community of Automotive Professionals		10/12/2022	Diesel Technology Program	
Anonymous		10/01/2022	President's Unrestricted SAC	
Anonymous		10/01/2022	SAC Student Support Fund	
Anonymous		10/01/2022	SAC Women's Center GED Scholarship	
Anonymous		10/01/2022	Employee Benevolence Fund	
Jessica A. Cooper		10/01/2022	President's Unrestricted SPC	
Jessica A. Cooper		10/01/2022	St. Philip's College Nursing Education Department Faculty Memoriam Scholarship	
Joseph Coppola		10/01/2022	Taylor & Ronda Chandler Math & Sciences Endowed Scholarship	
Eloisa Cordova		10/01/2022	President's Unrestricted PAC	
Christina M. Cortez		10/01/2022	Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity)	
Francisco Cortez		10/01/2022	Annual Fund	
Mary E. Cortez		10/01/2022	Vista Food Pantry	
Trina D. Cowan		10/01/2022	Psychology Department Scholarship	
Tiffany T. Cox		10/01/2022	SAC Student Support Fund	
Tiffany T. Cox		10/01/2022	President's Unrestricted SAC	
Tiffany T. Cox		10/01/2022	SAC Mexican American Studies (MAS) Program	
Tiffany T. Cox		10/01/2022	SAC Honors Academy	
Tiffany T. Cox		10/01/2022	EMS Academy Student Program	
Lloyd G. Crenwelge		10/01/2022	Beverly Evans Memorial NVC Student Live Scholarship	
Sharon A. Crockett-Ray		10/01/2022	Ralph and Blanche Crockett Memorial Scholarship	
Yolanda R. Crooms		10/01/2022	James & Nyles Fitzgerald Memorial Scholarship	
Tonya R. Crowley		10/01/2022	SAC Student Support Fund	
Tonya R. Crowley		10/01/2022	President's Unrestricted SAC	
Clarissa J. Cruz		10/01/2022	Dr. Mordecai & Mrs. Dahpne Brownlee Scholarship	
Jessica S. Cruz		10/01/2022	Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity)	
Jessica S. Cruz		10/01/2022	General SPC Scholarship	
Jessica S. Cruz		10/01/2022	Artemisia Bowden Memorial Endowed Scholarship	
Heather L. Cura		10/01/2022	General Foundation Scholarship Fund	

Donor Name	Soft Credit Donor	Gift Date	Fund Description	Honor/Memorial Name
Scott D'Amico		10/01/2022	Annual Fund	
Ruth A. Dalrymple		10/01/2022	Annual Fund	
Patrick F. Daniels		10/01/2022	Dr. Adena Williams Loston Presidential Scholarship Corpus	
Martin D. Davila		10/01/2022	First Responders Academy-Formative Endowment	
Bruce A. Davis		10/01/2022	Tiana Spivey RTF Endowed Scholarship	
Bruce A. Davis		10/01/2022	President's Unrestricted SAC	
Bruce A. Davis		10/01/2022	Dr. Robert Zeigler Endowed Scholarship	
Bruce A. Davis		10/01/2022	Fredric A. Weiss Memorial Scholarship	
Bruce A. Davis		10/01/2022	Dr. Alice Johnson Children's Library	
Bruce A. Davis		10/01/2022	David E. Mrizek Endowed Scholarship Fund	
Sylvia M. Davis		10/06/2022	NLC Annual Benefit Fund	
Randall N. Dawson		10/01/2022	President's Scholarship SPC	
Randall N. Dawson		10/01/2022	General SPC Scholarship	
Randall N. Dawson		10/01/2022	Dr. Adena Williams Loston Presidential Scholarship Corpus	
Randall N. Dawson		10/01/2022	Artemisia Bowden Memorial Endowed Scholarship	
Amber A. De La Garza		10/21/2022	NLC Annual Benefit Fund	
Pamela S. De La Garza		10/01/2022	Employee Benevolence Fund	
Pamela S. De La Garza		10/01/2022	NVC Faculty / Staff Scholarship	
Leticia P. De La Rosa		10/01/2022	Celebracion Event PAC	
Maria E. De Leon		10/01/2022	Student Emergency Fund	
Maria D. De Luna-Jones		10/27/2022	DREAMers Scholarship	
Edlyn S. De Oliveira		10/01/2022	PAC SHARE Program	
Rosalind K. De Trevino		10/01/2022	AlamoPROMISE Scholarship	
Rosalind K. De Trevino		10/01/2022	President's Unrestricted SAC	
Rachel Del Rio		10/01/2022	SAC Student Support Fund	
Nancy G. Delacerda		10/01/2022	Catherine H. Powell Endowed Scholarship Permanent	
Nancy G. Delacerda		10/01/2022	Beverly Evans Memorial NVC Student Live Scholarship	
Nancy G. Delacerda		10/01/2022	Vista Food Pantry	
Nancy G. Delacerda		10/01/2022	CPS Energy/Dr. Homer Guevara Jr. Endowed Fund for Business, Economics, and Government Majors	
Nancy G. Delacerda		10/01/2022	Beverly Evans Memorial NVC Student Live Scholarship	
Nancy G. Delacerda		10/01/2022	Ashley Lynn Degerstrom Endowed Scholarship	
Denise DeLaRosa		10/01/2022	SAC Mexican American Studies (MAS) Program	
Denise DeLaRosa		10/01/2022	SAC Student Support Fund	
Anna L. Delgado		10/01/2022	General SPC Scholarship	
Anna L. Delgado		10/01/2022	Dr. Adena Williams Loston Presidential Scholarship Corpus	
Chryssa D. Delgado		10/01/2022	AlamoPROMISE Scholarship	
Chryssa D. Delgado		10/01/2022	CTTC Welding Program	
Vanessa A. Demont		10/01/2022	Nighthawk Nest Program	
Vanessa A. Demont		10/01/2022	General NLC Scholarship	
Jillian L. Denman		10/01/2022	SAC Student Support Fund	
Edward Diaz		10/01/2022	Dr. Alice Johnson Children's Library	
Mariana A. Diaz		10/01/2022	Taylor & Ronda Chandler Math & Sciences Endowed Scholarship	
Mariana A. Diaz		10/01/2022	PAC SHARE Program	
Mariana A. Diaz		10/01/2022	President's Unrestricted PAC	
Jachyn G. Dinscore		10/01/2022	General PAC Scholarship	
Kristina Docwra		10/01/2022	Employee Benevolence Fund	
Katherine B. Doss		10/01/2022	PAC SHARE Program	
Tangila C. Dove		10/01/2022	President's Unrestricted NLC	
Tangila C. Dove		10/01/2022	Nighthawk Nest Program	
Tangila C. Dove		10/01/2022	E. F. "Smiley" & Sandra Williams Endowed Scholarship	
Tangila C. Dove		10/18/2022	NLC Annual Benefit Fund	
Lucas W. Dowden		10/01/2022	Employee Benevolence Fund	
Lucas W. Dowden		10/01/2022	Student Emergency Fund	
Sheila R. Due		10/01/2022	Annual Fund	
Sheila R. Due		10/01/2022	AlamoPROMISE Scholarship	
Annette Duenes		10/01/2022	Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity)	
Pamela J. Dunagan		10/01/2022	Beverly Evans Memorial NVC Student Live Scholarship	
Paul S. Dunn		10/01/2022	Annual Fund	
Jules L. Duval		10/01/2022	Community of Automotive Professionals	
Jules L. Duval		10/01/2022	Dr. Lanier Byrd Endowed Scholarship	
Yael H. Edrey		10/01/2022	President's Unrestricted NVC	
Yael H. Edrey		10/01/2022	MAS Scholarship	
Yael H. Edrey		10/01/2022	Vista Food Pantry	
Yael H. Edrey		10/01/2022	Faculty Senate Endowed Scholarship	
Yael H. Edrey		10/01/2022	Beverly Evans Memorial NVC Student Live Scholarship	
Melissa Ehrman		10/26/2022	NLC Annual Benefit Fund	
Dawn L. Elmore		10/01/2022	James C. Elmore II Memorial Art Scholarship	
James C. Elmore		10/11/2022	James C. Elmore II Memorial Art Scholarship	James C. Elmore
Mary M. Elston		10/01/2022	Samantha Tapia Formative Endowed Scholarship	
Anonymous		10/01/2022	Strategies for Success - Grant in Aid Scholarship	
Enwork		10/13/2022	NLC Annual Benefit Fund	
Episcopal Women's History Project, Inc		10/27/2022	President's Unrestricted SPC	Susan Johnson, Adelaide Teague
Savithra U. Eratne		10/01/2022	MESA Center Program	
Lisa M. Erwin		10/01/2022	NLC Presidential Scholars Scholarship	
Susan L. Escobar		10/01/2022	President's Unrestricted NVC	
Dimona R. Esparza		10/01/2022	Emergency Grant Fund Program	
Belinda Esqueda		10/01/2022	President's Scholarship SPC	
Belinda Esqueda		10/01/2022	Dr. Adena Williams Loston Presidential Scholarship Corpus	
Belinda Esqueda		10/01/2022	Community of Automotive Professionals	
Margarita Esquivel		10/01/2022	Annual Fund	
Stephanie R. Estrada		10/01/2022	AlamoPROMISE Scholarship	
Anonymous		10/01/2022	Faculty Endowment Scholarship	
Anonymous		10/01/2022	Nighthawk Nest Program	
Stacy Y. Evans		10/01/2022	AlamoPROMISE Scholarship	
Teresa B. Evernham		10/01/2022	DREAMers Scholarship	
William J. Fanning		10/01/2022	Faculty Endowment Scholarship	
Shahrazad Fariabi		10/04/2022	Dr. Said Fariabi Memorial Scholarship (FORMATIVE)	Said Fariabi
Laura V. Farias		10/24/2022	NLC Annual Benefit Fund	
Raquel Farias		10/17/2022	President's Unrestricted SPC	
Raquel Farias		10/17/2022	Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity)	
Richard H. Farias		10/01/2022	President's Unrestricted SAC	
Rudy R. Farias		10/01/2022	Annual Fund	
Maria T. Farias-Hudson		10/17/2022	NLC Annual Benefit Fund	
Maria T. Farias-Hudson		10/01/2022	SAC Student Support Fund	
Mark A. Farris		10/01/2022	President's Unrestricted SAC	
Mark A. Farris		10/01/2022	Vista Food Pantry	
Marie P. Feldmeier		10/01/2022	Nighthawk Nest Program	
Anonymous		10/01/2022	General SPC Scholarship	
Anonymous		10/01/2022	Annual Fund	
Anna Lisa Fernandez		10/01/2022	PAC Adult Learning Academy GED Fundraiser	
Anna Lisa Fernandez		10/01/2022	Taylor & Ronda Chandler Math & Sciences Endowed Scholarship	
Anna Lisa Fernandez		10/01/2022	PAC SHARE Program	
Robert Fernandez		10/01/2022	Alamo Area Hospitality Association Endowed Scholarship	
Robert Fernandez		10/01/2022	SPC Alumni Association Scholarship	
Fidelity Brokerage Services, LLC		10/07/2022	General SAC Scholarship	
Domingo J. Figueroa		10/01/2022	President's Unrestricted SAC	
Sandra M. Figueroa		10/01/2022	Ray Ellison Family Center	
Fiserv, Inc.		10/03/2022	Annual Fund	
Daniel B. Flores		10/01/2022	SAC Student Support Fund	
Georgia L. Flores		10/01/2022	Nighthawk Nest Program	
Georgia L. Flores		10/01/2022	President's Unrestricted NLC	
Jennifer L. Flores		10/01/2022	PAC SHARE Program	
Jennifer L. Flores		10/01/2022	Samantha Tapia Formative Endowed Scholarship	
Jennifer L. Flores		10/01/2022	PAC Adult Learning Academy GED Fundraiser	
Jorge R. Flores		10/01/2022	President's Unrestricted SPC	
Jorge R. Flores		10/01/2022	Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity)	
Julietta Flores		10/01/2022	EMS Academy Student Program	
Julietta Flores		10/01/2022	SAC Honors Academy	
Julietta Flores		10/01/2022	SAC Mexican American Studies (MAS) Program	
Julietta Flores		10/01/2022	President's Unrestricted SAC	

Donor Name	Soft Credit Donor	Gift Date	Fund Description	Honor/Memorial Name
Julieta Flores		10/01/2022	SAC Student Support Fund	
Ruben M. Flores		10/01/2022	Chancellor's Circle of Excellence Fund	
Ruben M. Flores		10/01/2022	Ruben P. Flores Endowed Scholarship	
Ruben M. Flores		10/01/2022	AlamoPROMISE Scholarship	
Rosalinda F. Flores Castillo		10/01/2022	Vista Food Pantry	
Maria S. Flores-Chase		10/01/2022	E. F. "Smiley" & Sandra Williams Endowed Scholarship	
Maria S. Flores-Chase		10/01/2022	Nighthawk Nest Program	
Maria S. Flores-Chase		10/01/2022	President's Unrestricted NLC	
Maria S. Flores-Chase		10/01/2022	Faculty Endowment Scholarship	
Maria S. Flores-Chase		10/01/2022	NLC Presidential Scholars Scholarship	
Patrick R. Fontenot		10/01/2022	Beverly Evans Memorial NVC Student Live Scholarship	
Amanda M. Foy		10/01/2022	Vista Food Pantry	
Amanda M. Foy		10/01/2022	President's Unrestricted NVC	
Amanda M. Foy		10/01/2022	Psychology Department Scholarship	
Alan J. Freeman		10/01/2022	President's Unrestricted SPC	
Kathryn A. Freeman		10/01/2022	Jessica's Project	
Kathryn A. Freeman		10/01/2022	General SPC Scholarship	
Kathryn A. Freeman		10/01/2022	Artemisia Bowden Memorial Endowed Scholarship	
Jeffrey W. French		10/01/2022	Artemisia Bowden Memorial Endowed Scholarship	
Jeffrey W. French		10/01/2022	Dr. Adena Williams Loston Presidential Scholarship Corpus	
Jeffrey W. French		10/01/2022	General SPC Scholarship	
Karl R. Frey		10/01/2022	Faculty Endowment Scholarship	
Karl R. Frey		10/01/2022	President's Unrestricted NLC	
Karl R. Frey		10/01/2022	Nighthawk Nest Program	
Pamela M. Frias		10/01/2022	SAC Student Support Fund	
Russell J. Frohardt		10/01/2022	Beverly Evans Memorial NVC Student Live Scholarship	
Russell J. Frohardt		10/01/2022	CPS Energy/Dr. Homer Guevara Jr. Endowed Fund for Business, Economics, and Government Majors	
Russell J. Frohardt		10/01/2022	General NVC Scholarship	
Russell J. Frohardt		10/01/2022	MAS Scholarship	
Russell J. Frohardt		10/01/2022	NVC Arts	
Derek Fuller		10/01/2022	VOTC Veterans Outreach & Transition Center Program	
Derek Fuller		10/01/2022	SPC K-8 Academy Program	
Lawrence A. Gable		10/01/2022	President's Scholarship SPC	
Lawrence A. Gable		10/01/2022	General SPC Scholarship	
Lawrence A. Gable		10/01/2022	Dr. Adena Williams Loston Presidential Scholarship Corpus	
Lawrence A. Gable		10/01/2022	Artemisia Bowden Memorial Endowed Scholarship	
Michelle A. Gable		10/01/2022	Annual Fund	
Deborah L. Gaitan		10/01/2022	Debra A. Morgan Endowed Scholarship	
Deborah L. Gaitan		10/01/2022	Vista Food Pantry	
Carlos Galindo		10/01/2022	General NLC Scholarship	
Ingrid Galindo		10/01/2022	Tom Sandoval LULAC Rey Feo Parent/Child Scholarship	
Chloe Gallegos		10/01/2022	Student Emergency Fund	
Amparo R. Garcia		10/01/2022	NVC Alumni Program Support	
Amparo R. Garcia		10/01/2022	NVC Fine & Performing Arts Endowed Scholarship	
Amparo R. Garcia		10/01/2022	NVC Fans General Support	
Amparo R. Garcia		10/01/2022	MAS Scholarship	
Amparo R. Garcia		10/01/2022	Vista Food Pantry	
Amparo R. Garcia		10/01/2022	Beverly Evans Memorial NVC Student Live Scholarship	
Ana D. Garcia		10/01/2022	Vista Food Pantry	
Cristela C. Garcia		10/31/2022	NLC Annual Benefit Fund	
Diana O. Garcia		10/01/2022	Vista Food Pantry	
Anonymous		10/01/2022	Dr. Garcia Family Formative Endowment	
Gardopia Gardens		10/10/2022	Food & Nature Education Scholarship	
Bridgedette A. Garza		10/01/2022	DREAMers Scholarship	
Bridgedette A. Garza		10/01/2022	AlamoPROMISE Scholarship	
Bridgedette A. Garza		10/01/2022	Janet H. Rangel Memorial Scholarship	
Diann Garza		10/01/2022	St. Philip's College Nursing Education Department Faculty Memoriam Scholarship	
Julian Garza		10/24/2022	Dr. Elizabeth Garza Memorial Endowed Scholarship	
Leticia I. Garza		10/01/2022	Professional Aviation Maintenance Scholarship	
Linda T. Garza		10/01/2022	Annual Fund	
Robert L. Garza		10/01/2022	James B. Riley Formative Endowed Scholarship	
Sandra D. Garza		10/01/2022	MAS Scholarship	
Amy S. Gates		10/01/2022	EMS Academy Student Program	
Amy S. Gates		10/01/2022	SAC Student Support Fund	
Amy S. Gates		10/01/2022	Nighthawk Nest Program	
Pamela D. Gauna		10/01/2022	NLC Presidential Scholars Scholarship	
Pamela D. Gauna		10/01/2022	Nighthawk Nest Program	
Diana Gavin		10/01/2022	Dr. Adena Williams Loston Presidential Scholarship Corpus	
Diana Gavin		10/01/2022	General SPC Scholarship	
Diana Gavin		10/01/2022	President's Unrestricted SPC	
Paula J. Gavin		10/01/2022	Vista Food Pantry	
Edward D. Gayden		10/01/2022	Dr. Adena Williams Loston Presidential Scholarship Corpus	
Deborah A. Gee		10/01/2022	Dr. Mordecai & Mrs. Daphne Brownlee Scholarship	
Deborah A. Gee		10/01/2022	Artemisia Bowden Memorial Endowed Scholarship	
Samantha Gellejos		10/01/2022	Annual Fund	
Samantha Gellejos		10/01/2022	AlamoPROMISE Scholarship	
Samantha Gellejos		10/01/2022	Employee Benevolence Fund	
Leslie B. Germer		10/01/2022	Nighthawk Nest Program	
Andrew T. Gignac		10/01/2022	Kendra Ann Ward Music Endowed Scholarship	
Elizabeth R. Ginn		10/01/2022	Jason DeLecour Endowed Scholarship for International Studies	
Dennis J. Gittinger		10/01/2022	NVC Arts	
Jose Gloria		10/01/2022	Janet H. Rangel Memorial Scholarship	
Gloucester Toyota		10/21/2022	Bob Carter Endowed Scholarship	Bob Carter
GM Financial		10/26/2022	NVC Business Council General Support	
Maria G. Godina		10/01/2022	Employee Benevolence Fund	
Maria G. Godina		10/01/2022	AlamoPROMISE Scholarship	
Maria G. Godina		10/01/2022	Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity)	
Maria G. Godina		10/01/2022	Dr. Adena Williams Loston Presidential Scholarship Corpus	
Maria G. Godina		10/01/2022	Dr. Adena Williams Loston Presidential Scholarship Corpus	
Deretha R. Goforth		10/01/2022	Artemisia Bowden Memorial Endowed Scholarship	
Cressida Goloby		10/01/2022	AlamoPROMISE Scholarship	
Arlene R. Gonzales		10/01/2022	Vista Food Pantry	
Jonathon R. Gonzales		10/01/2022	President's Unrestricted NVC	
Josephine Gonzales		10/01/2022	Fabulous GED Brunch Event	
Julia B. Gonzales		10/12/2022	Fabulous GED Brunch Event	
Steven E. Gonzales		10/01/2022	Debra A. Morgan Endowed Scholarship	
Steven E. Gonzales		10/01/2022	Dennis Gittinger Endowed Scholarship for Mathematics	
Steven E. Gonzales		10/01/2022	Beverly Evans Memorial NVC Student Live Scholarship	
Steven E. Gonzales		10/01/2022	NVC Arts	
Erron Y. Gonzalez		10/01/2022	Taylor & Ronda Chandler Math & Sciences Endowed Scholarship	
Irene Gonzalez		10/27/2022	AlamoPROMISE Program Fund	
Laura M. Gonzalez		10/01/2022	Tourism, Hospitality, Culinary Arts (THCA) Scholarship	
Patricia Gonzalez		10/01/2022	President's Unrestricted SAC	
Google		10/20/2022	exploreCSR Google	
Amanda M. Gorrell		10/01/2022	President's Unrestricted NVC	
Amanda M. Gorrell		10/01/2022	Vista Food Pantry	
Karen D. Gottfried		10/01/2022	General Foundation Scholarship Fund	
Anonymous		10/07/2022	San Antonio College Future Teachers' Organization Scholarship	
Anonymous		10/07/2022	James C. Elmore II Memorial Art Scholarship	
Anonymous		10/01/2022	Faculty Endowment Scholarship	
Anonymous		10/27/2022	Fabulous GED Brunch Event	
Carla P. Greszler-Gomez		10/01/2022	Vista Food Pantry	
Carla P. Greszler-Gomez		10/01/2022	MAS Scholarship	
Barbara A. Griest-Devora		10/01/2022	NVC Arts	
Michael Grillo		10/01/2022	Developmental Math Fund	
Michael Grillo		10/01/2022	Dr. Adena Williams Loston Presidential Scholarship Corpus	
Jonathan M. Grossheim		10/01/2022	G.A.L.A. (Gay & Lesbian Association) Scholarship	
Gabriel S. Guel		10/01/2022	SAC Student Support Fund	
Geraldo R. Guerra		10/01/2022	Men Empowerment Network (MEN) Scholarship	
Geraldo R. Guerra		10/01/2022	President's Unrestricted SAC	
Gloria M. Guerra		10/01/2022	St. Philip's College Nursing Education Department Faculty Memoriam Scholarship	

Donor Name	Soft Credit Donor	Gift Date	Fund Description	Honor/Memorial Name
Gloria M. Guerra		10/01/2022	Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity)	
Gloria M. Guerra		10/01/2022	Dr. Adena Williams Loston Presidential Scholarship Corpus	
Javier A. Guerra		10/01/2022	Debra A. Morgan Endowed Scholarship	
Yalitza P. Guerra		10/01/2022	Beverly Evans Memorial NVC Student Live Scholarship	
Yalitza P. Guerra		10/01/2022	NVC Fine & Performing Arts Endowed Scholarship	
Yalitza P. Guerra		10/01/2022	MAS Scholarship	
Yalitza P. Guerra		10/01/2022	Vista Food Pantry	
Tak Gurung		10/01/2022	Disabled Student Program Fund	
Sara D. Guthrie		10/01/2022	PAC SHARE Program	
Alexis M. Gutierrez		10/01/2022	AlamoPROMISE Scholarship	
Elissa M. Gutierrez		10/01/2022	President's Unrestricted SAC	
Liliana Gutierrez		10/01/2022	General SPC Scholarship	
H-E-B Grocery Company		10/03/2022	Student Emergency Fund	
Carolyn S. Haisler		10/03/2022	General SAC Scholarship	Isabel Y. Jennings
Carolyn S. Haisler		10/03/2022	General SAC Scholarship	
Marsha P. Hall		10/01/2022	President's Unrestricted SPC	
Marsha P. Hall		10/01/2022	Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity)	
Marsha P. Hall		10/01/2022	Artemisia Bowden Memorial Endowed Scholarship	
Betsy Hamilton		10/01/2022	VOTC Veterans Outreach & Transition Center Program	
Sabrina I. Hammel		10/01/2022	General NLC Scholarship	
Sabrina I. Hammel		10/01/2022	Nighthawk Nest Program	
Sabrina I. Hammel		10/01/2022	President's Unrestricted NLC	
Lacy Hampton		10/01/2022	Artemisia Bowden Memorial Endowed Scholarship	
Lacy Hampton		10/01/2022	Dr. Adena Williams Loston Presidential Scholarship Corpus	
Lacy Hampton		10/01/2022	President's Unrestricted SPC	
Caroline V. Haring		10/01/2022	William C. Davis Endowed Scholarship	
Caroline V. Haring		10/01/2022	Taylor & Ronda Chandler Math & Sciences Endowed Scholarship	
Caroline V. Haring		10/01/2022	Samantha Tapia Formative Endowed Scholarship	
Caroline V. Haring		10/01/2022	PAC SHARE Program	
Caroline V. Haring		10/01/2022	President's Unrestricted PAC	
Caroline V. Haring		10/01/2022	James B. Riley Formative Endowed Scholarship	
Amanda K. Harrison		10/19/2022	Fabulous GED Brunch Event	
Anonymous		10/01/2022	PAC SHARE Program	
Anonymous		10/01/2022	Taylor & Ronda Chandler Math & Sciences Endowed Scholarship	
Christopher R. Harrison		10/01/2022	Vista Food Pantry	
Christopher R. Harrison		10/01/2022	General NVC Scholarship	
Shawn W. Harward		10/01/2022	President's Unrestricted NVC	
Shawn W. Harward		10/01/2022	Beverly Evans Memorial NVC Student Live Scholarship	
Jeff S. Hassmann		10/07/2022	NLC Annual Benefit Fund	
Teri A. Haye		10/01/2022	Dr. Adena Williams Loston Presidential Scholarship Corpus	
Teri A. Haye		10/01/2022	Dr. Lanier Byrd Endowed Scholarship	
Teri A. Haye		10/01/2022	Eva K Fort Scholarship for Nursing	
HBCU National Center FDN / Community of Sarasota County		10/01/2022	Jessica's Project	
Orie Henry		10/07/2022	President's Unrestricted SPC	
Alejandro Hernandez		10/01/2022	President's Unrestricted SAC	
Gloria P. Hernandez		10/01/2022	Annual Fund	
Gloria P. Hernandez		10/01/2022	James H. Wright Scholarship	
Gloria P. Hernandez		10/01/2022	William C. Davis Endowed Scholarship	
Gloria P. Hernandez		10/01/2022	Norm and Fran Gustafson Endowed Scholarship for Culinary Arts	
Gloria P. Hernandez		10/01/2022	Dr. Adena Williams Loston Presidential Scholarship Corpus	
Gloria P. Hernandez		10/01/2022	Artemisia Bowden Memorial Endowed Scholarship	
Mandy S. Hernandez		10/01/2022	President's Unrestricted SAC	
Marilyn Hernandez		10/01/2022	Taylor & Ronda Chandler Math & Sciences Endowed Scholarship	
Porfiria Hernandez		10/09/2022	Ray Hernandez FORMATIVE Endowed Scholarship	Ray Hernandez
Maria Hernandez Ferrier		10/03/2022	Annual Fund	
Cynthia D. Hernandez-Guerra		10/01/2022	Men Empowerment Network (MEN) Scholarship	
Delicia M. Herrera		10/01/2022	DREAMers Scholarship	
Diane C. Hester		10/01/2022	Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity)	
Diane C. Hester		10/01/2022	Dr. Adena Williams Loston Presidential Scholarship Corpus	
Diane C. Hester		10/01/2022	Artemisia Bowden Memorial Endowed Scholarship	
Phillip L. Hicks		10/01/2022	E. F. "Smiley" & Sandra Williams Endowed Scholarship	
Carolyn J. Hilton		10/01/2022	Rea & Barbara Hinrichs Endowed Scholarship Permanently Rest	
Jennifer R. Huebenthal		10/01/2022	Upward Bound Bridge Scholarship	
Jennifer R. Huebenthal		10/01/2022	PAC SHARE Program	
Jessica Humann		10/01/2022	General PAC Scholarship	
Jessica Humann		10/01/2022	Taylor & Ronda Chandler Math & Sciences Endowed Scholarship	
Jessica Humann		10/01/2022	President's Unrestricted PAC	
James R. Hunt		10/01/2022	Dr. Adena Williams Loston Presidential Scholarship Corpus	
Melissa S. Hunt		10/01/2022	SAC Student Support Fund	
Warren Hurd		10/24/2022	NLC Annual Benefit Fund	
Independent Cattleman's Association of Texas, Inc		10/26/2022	Ag Capital Campaign Fund Request	
Leticia C. Inocencio		10/01/2022	PAC SHARE Program	
Adrian Jackson		10/01/2022	Dr. Mordecai & Mrs. Dahpne Brownlee Scholarship	
Adrian Jackson		10/01/2022	Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity)	
Adrian Jackson		10/01/2022	Angel L. Martin Legacy Endowed Scholarship	
Elaine D. Jansky		10/01/2022	Vista Food Pantry	
Elaine D. Jansky		10/01/2022	President's Unrestricted NVC	
Gina M. Jasso		10/01/2022	General SPC Scholarship	
Jefferson Bank		10/07/2022	NLC Annual Benefit Fund	
David E. Johnson		10/24/2022	Annual Fund	
George H. Johnson		10/01/2022	President's Unrestricted SPC	
Robert T. Jones		10/01/2022	Artemisia Bowden Memorial Endowed Scholarship	
Robert T. Jones		10/01/2022	Developmental Math Fund	
Robert T. Jones		10/01/2022	Dr. Adena Williams Loston Presidential Scholarship Corpus	
Robert T. Jones		10/01/2022	President's Scholarship SPC	
Sarah S. Jones		10/01/2022	SAC Honors Academy	
Sarah S. Jones		10/01/2022	SAC Mexican American Studies (MAS) Program	
Sarah S. Jones		10/01/2022	President's Unrestricted SAC	
Sarah S. Jones		10/01/2022	SAC Student Support Fund	
Thermajeon Jones		10/01/2022	Artemisia Bowden Memorial Endowed Scholarship	
Thermajeon Jones		10/01/2022	Dr. Adena Williams Loston Presidential Scholarship Corpus	
Thermajeon Jones		10/01/2022	General SPC Scholarship	
Thermajeon Jones		10/01/2022	Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity)	
Thermajeon Jones		10/01/2022	St. Philip's College Nursing Education Department Faculty Memoriam Scholarship	
Timothy A. Jones		10/01/2022	President's Unrestricted NVC	
Allison Joubert		10/01/2022	General SPC Scholarship	
Allison Joubert		10/01/2022	Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity)	
Cynthia D. Katz		10/01/2022	Annual Fund	
John R. Kaupert		10/01/2022	Continuing Education Training Gifts Fund	
Diana C. Kersey		10/01/2022	Beverly Evans Memorial NVC Student Live Scholarship	
Diana C. Kersey		10/01/2022	Vista Food Pantry	
Diana C. Kersey		10/01/2022	MAS Scholarship	
Diana C. Kersey		10/01/2022	President's Unrestricted NVC	
Diana C. Kersey		10/01/2022	NVC Arts	
Suraya Khan		10/01/2022	Ann Richards Endowed Scholarship for Women	
Suraya Khan		10/01/2022	Child Care Center	
Suraya Khan		10/01/2022	Disabled Student Program Fund	
Suraya Khan		10/01/2022	ECO-Centro Program	
Suraya Khan		10/01/2022	SAC Mexican American Studies (MAS) Program	
Donna G. King		10/10/2022	NLC Annual Benefit Fund	
Linda D. King		10/01/2022	Eva K Fort Scholarship for Nursing	
Linda D. King		10/01/2022	Jessica's Project	
Tracie A. Kingsland		10/01/2022	Artemisia Bowden Memorial Endowed Scholarship	
Tracie A. Kingsland		10/01/2022	Dr. Adena Williams Loston Presidential Scholarship Corpus	
Anonymous		10/17/2022	Hall and Pat Hammond Scholarship	
Julie Kirkland-Poirier		10/01/2022	Nighthawk Nest Program	
Julie Kirkland-Poirier		10/01/2022	President's Unrestricted NLC	
Flor Koch		10/01/2022	Empowerment Center Program	
Deborah Koeck		10/01/2022	James B. Riley Formative Endowed Scholarship	
Deborah Koeck		10/01/2022	Samantha Tapia Formative Endowed Scholarship	

Donor Name	Soft Credit Donor	Gift Date	Fund Description	Honor/Memorial Name
Deborah Koeck		10/01/2022	Taylor & Ronda Chandler Math & Sciences Endowed Scholarship	
Stacie R. Koonhow		10/01/2022	General SPC Scholarship	
Stacie R. Koonhow		10/01/2022	Dr. Mordecai & Mrs. Dahpne Brownlee Scholarship	
Stacie R. Koonhow		10/01/2022	Dr. Adena Williams Loston Presidential Scholarship Corpus	
Conrad D. Krueger		10/01/2022	President's Unrestricted SAC	
LaTanya K. Kurney		10/01/2022	International Programs Scholarship	
Anna M. Kuwamura		10/01/2022	PAC Adult Learning Academy GED Fundraiser	
Anna M. Kuwamura		10/01/2022	Annual Fund	
Kathleen N. Labus		10/18/2022	NLC Annual Benefit Fund	
Patricia A. Lamson		10/01/2022	General SPC Scholarship	
Patricia A. Lamson		10/01/2022	Dr. Adena Williams Loston Presidential Scholarship Corpus	
Patricia A. Lamson		10/01/2022	Artemisia Bowden Memorial Endowed Scholarship	
George R. Laughhead		10/01/2022	Annual Fund	
Laura A. Lawrence		10/01/2022	President's Unrestricted NVC	
Laura A. Lawrence		10/01/2022	Vista Food Pantry	
Laura A. Lawrence		10/01/2022	Faculty Senate Endowed Scholarship	
Wesley B. Lay		10/01/2022	STEM SPC Scholarship	
Javier L. Leal		10/01/2022	DREAMers Scholarship	
Lee D. LeBlanc		10/01/2022	SAC Women's Center GED Scholarship	
Brooke Lee		10/20/2022	General NVC Scholarship	
Jonathan A. Lee		10/01/2022	G.A.L.A. (Gay & Lesbian Association) Scholarship	
Jonathan A. Lee		10/01/2022	Dr. Robert Zeigler Endowed Scholarship	
Patrick R. Lee		10/01/2022	Taylor & Ronda Chandler Math & Sciences Endowed Scholarship	
Patrick R. Lee		10/01/2022	Samantha Tapia Formative Endowed Scholarship	
Patrick R. Lee		10/01/2022	PAC SHARE Program	
Judah M. Leggett		10/01/2022	NLC Presidential Scholars Scholarship	
Judah M. Leggett		10/01/2022	Faculty Endowment Scholarship	
Judah M. Leggett		10/01/2022	Nighthawk Nest Program	
Sarah LeNoir		10/01/2022	VOTC Veterans Outreach & Transition Center Program	
Lexus Of Colorado Springs		10/21/2022	Bob Carter Endowed Scholarship	Bob Carter
Terrence Littlefield		10/01/2022	General SPC Scholarship	
Lone Oak Village LLC		10/11/2022	Fabulous GED Brunch Event	
Priscilla P. Lopez		10/01/2022	President's Unrestricted PAC	
Lost Pines Toyota		10/27/2022	Bob Carter Endowed Scholarship	Bob Carter
Adena W. Loston		10/01/2022	Dr. Adena Williams Loston Presidential Scholarship Corpus	
Adena W. Loston		10/01/2022	Dr. Adena Williams Loston Presidential Scholarship Corpus	
Stella Lovato		10/01/2022	President's Unrestricted SAC	
Jerry W. Lowe		10/01/2022	Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity)	
Melissa Lowry		10/31/2022	David and Diane Lerma FORMATIVE Endowed Scholarship	
Donald R. Lucas		10/01/2022	Psychology Department Scholarship	
Gilbert J. Lucchelli		10/01/2022	SAC Student Support Fund	
Jacqueline Lucero		10/01/2022	Annual Fund	
Alexandro M. Luna		10/01/2022	PAC SHARE Program	
Robin L. Lund		10/01/2022	Beverly Evans Memorial NVC Student Live Scholarship	
Robin L. Lund		10/01/2022	Faculty Senate Endowed Scholarship	
Robin L. Lund		10/01/2022	Vista Food Pantry	
Robin L. Lund		10/01/2022	MAS Scholarship	
Robin L. Lund		10/01/2022	President's Unrestricted NVC	
M/H Northborough, Inc. DBA Lexus of Northborough		10/27/2022	Bob Carter Endowed Scholarship	Bob Carter
Cindy L. Magruder		10/01/2022	Vista Food Pantry	
Merasol M. Malapo		10/01/2022	Annual Fund	
Jose F. Maldonado		10/01/2022	Nighthawk Nest Program	
Gerald F. Manahan		10/01/2022	Dr. Alice Johnson Children's Library	
Robert G. Marbut		10/01/2022	Robert G. Marbut Jr Endowed Scholarship	
Viviane Marioneaux-Maguire		10/01/2022	NVC Digital Media Student Program Support	
Viviane Marioneaux-Maguire		10/01/2022	Debra A. Morgan Endowed Scholarship	
Mary M. Marlowe		10/01/2022	NVC Arts	
Marmon Mok Architecture		10/04/2022	NLC Annual Benefit Fund	
Deiliah L. Marquez		10/01/2022	PAC SHARE Program	
Deborah M. Martin		10/28/2022	Dr. Said Fariabi Memorial Scholarship (FORMATIVE)	Said Fariabi
Deborah M. Martin		10/01/2022	General PAC Scholarship	
Deborah M. Martin		10/01/2022	General SPC Scholarship	
Deborah M. Martin		10/01/2022	ECO-Centro Program	
Louisa P. Martin		10/01/2022	Annual Fund	
Louisa P. Martin		10/01/2022	AlamoPROMISE Scholarship	
Debra A. Martinez		10/01/2022	Joe & Josie Garcia Scholarship	
Jacob-Aidan I. Martinez		10/01/2022	President's Unrestricted SAC	
Nathaniel V. Martinez		10/01/2022	Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity)	
Paul G. Martinez		10/01/2022	MAS Scholarship	
Rebecca L. Martinez		10/14/2022	Fabulous GED Brunch Event	
Rose M. Martinez		10/01/2022	Annual Fund	
Rosita I. Martinez		10/01/2022	Vista Food Pantry	
Valerie Martinez		10/01/2022	General PAC Scholarship	
Sarah B. May		10/03/2022	Jack Stone Award for New Music	
Roxanne Maynard		10/01/2022	Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity)	
Paula L. Mc Kenna		10/01/2022	SAC Student Support Fund	
Paula L. Mc Kenna		10/01/2022	President's Unrestricted SAC	
Sam H. McCall		10/01/2022	Artemisia Bowden Memorial Endowed Scholarship	
Sam H. McCall		10/01/2022	Dr. Adena Williams Loston Presidential Scholarship Corpus	
Sam H. McCall		10/01/2022	General SPC Scholarship	
Sam H. McCall		10/01/2022	Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity)	
Sam H. McCall		10/01/2022	St. Philip's College Nursing Education Department Faculty Memoriam Scholarship	
Kimberly A. McClurg		10/01/2022	MAS Scholarship	
Thomas N. McCrory		10/01/2022	James C. Elmore II Memorial Art Scholarship	
Lisa K. McDaniel		10/01/2022	Beverly Evans Memorial NVC Student Live Scholarship	
Lisa K. McDaniel		10/01/2022	Ashley Lynn Degerstrom Endowed Scholarship	
Michael E. McDowell		10/01/2022	Faculty Endowment Scholarship	
Judy L. McMurray		10/21/2022	Dr. Robert Zeigler Endowed Scholarship	Robert E. Zeigler
Gina L. Mealey		10/01/2022	Faculty Endowment Scholarship	
Melissa J. Medelin		10/01/2022	General Foundation Scholarship Fund	
Danielle E. Medina		10/01/2022	Taylor & Ronda Chandler Math & Sciences Endowed Scholarship	
Danielle E. Medina		10/01/2022	PAC SHARE Program	
Danielle E. Medina		10/01/2022	President's Unrestricted PAC	
Jennifer L. Mejia		10/01/2022	PAC Adult Learning Academy GED Scholarship	
Jennifer L. Mejia		10/01/2022	Annual Fund	
Jennifer L. Mejia		10/01/2022	PAC SHARE Program	
Ramiro Mendoza		10/28/2022	KSYM Program	
Jose A. Menendez		10/27/2022	Fabulous GED Brunch Event	
Laura R. Mery		10/01/2022	SAC Student Support Fund	
Rosa H. Mesa-Sutton		10/01/2022	PAC Adult Learning Academy GED Fundraiser	
Rosa H. Mesa-Sutton		10/01/2022	Juan Ortiz Mariachi Academy Scholarship	
Erica N. Meza		10/01/2022	AlamoPROMISE Scholarship	
Erica N. Meza		10/01/2022	Student Emergency Fund	
Erica N. Meza		10/01/2022	PAC SHARE Program	
Tammy L. Micallef		10/01/2022	SAC Student Support Fund	
Deborah A. Middleton		10/01/2022	SAC Women's Center GED Scholarship	
Allen C. Miller		10/01/2022	Nighthawk Nest Program	
Allen C. Miller		10/31/2022	NLC Annual Benefit Fund	
Stephen D. Minor		10/01/2022	AlamoPROMISE Scholarship	
Erin S. Miranda		10/01/2022	Employee Benevolence Fund	
Joy R. Moczygemba		10/01/2022	Nighthawk Nest Program	
Sitakata Mohanty		10/01/2022	PAC Adult Learning Academy GED Fundraiser	
Sitakata Mohanty		10/01/2022	Taylor & Ronda Chandler Math & Sciences Endowed Scholarship	
Sitakata Mohanty		10/01/2022	Samantha Tapia Formative Endowed Scholarship	
Sitakata Mohanty		10/01/2022	President's Unrestricted PAC	
Valerie Y. Moke		10/01/2022	St. Philip's College Nursing Education Department Faculty Memoriam Scholarship	
Suzel M. Molina		10/01/2022	Samantha Tapia Formative Endowed Scholarship	
Suzel M. Molina		10/01/2022	PAC SHARE Program	
Anonymous		10/01/2022	Student Emergency Fund	
Anonymous		10/01/2022	General Foundation Scholarship Fund	

Donor Name	Soft Credit Donor	Gift Date	Fund Description	Honor/Memorial Name
Anonymous		10/01/2022	Employee Benevolence Fund	
Anonymous		10/01/2022	Nighthawk Nest Program	
Adam S. Moya		10/01/2022	General SPC Scholarship	
Dorothy J. Mundine		10/17/2022	General SAC Scholarship	
Minerva Muniz		10/01/2022	MAS Scholarship	
Minerva Muniz		10/01/2022	Beverly Evans Memorial NVC Student Live Scholarship	
John Munoz		10/01/2022	Alamo Area Hospitality Association Endowed Scholarship	
John Munoz		10/01/2022	Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity)	
Mandy A. Munoz		10/01/2022	Artemisia Bowden Memorial Endowed Scholarship	
Mandy A. Munoz		10/01/2022	General PAC Scholarship	
Mandy A. Munoz		10/01/2022	PAC Matching Fund	
Mandy A. Munoz		10/01/2022	PAC SHARE Program	
Mandy A. Munoz		10/01/2022	Ray Ellison Family Center	
Mandy A. Munoz		10/01/2022	Taylor & Ronda Chandler Math & Sciences Endowed Scholarship	
Thomas Y. Murguia		10/01/2022	Raul S. Murguia Presidential Honors Endowed Scholarship	
Bobbie E. Myatt		10/01/2022	Annual Fund	
Bobbie E. Myatt		10/01/2022	AlamoPROMISE Scholarship	
Prakash N. Nair		10/01/2022	Vista Food Pantry	
Edgar E. Nandin		10/01/2022	Student Emergency Fund	
Esmeralda G. Nandin		10/01/2022	President's Unrestricted SAC	
Network For Good		10/27/2022	Annual Fund	
Solomon K. Nfor		10/01/2022	Jessica's Project	
Solomon K. Nfor		10/01/2022	Dr. Adena Williams Loston Presidential Scholarship Corpus	
Lori Nicholas		10/01/2022	Faculty Senate Endowed Scholarship	
Lori Nicholas		10/01/2022	Vista Food Pantry	
Anonymous		10/01/2022	Annual Fund	
William G. Nichols		10/07/2022	President's Unrestricted SAC	
Katherine A. Nickas		10/01/2022	Annual Fund	
Katherine A. Nickas		10/01/2022	AlamoPROMISE Scholarship	
Katherine A. Nickas		10/01/2022	General Foundation Scholarship Fund	
Katherine A. Nickas		10/01/2022	Student Emergency Fund	
Paul J. Northway		10/01/2022	President's Unrestricted NVC	
Bruce E. Norton		10/01/2022	Dr. Robert Zeigler Endowed Scholarship	
Christian C. Nunnelee		10/01/2022	Professional Aviation Maintenance Scholarship	
Rhonda M. O'Cana		10/01/2022	PAC SHARE Program	
Rhonda M. O'Cana		10/01/2022	Taylor & Ronda Chandler Math & Sciences Endowed Scholarship	
Rhonda M. O'Cana		10/01/2022	President's Unrestricted PAC	
Maria Catherine A. Obien		10/01/2022	AlamoPROMISE Scholarship	
Maria Catherine A. Obien		10/01/2022	Debra A. Morgan Endowed Scholarship	
Maria Catherine A. Obien		10/01/2022	Annual Fund	
David D. Ochoa		10/21/2022	President's Unrestricted PAC	
David D. Ochoa		10/21/2022	President's Unrestricted PAC	
Megan N. Oliver		10/01/2022	Employee Benevolence Fund	
Sofia M. Ongay		10/01/2022	Employee Benevolence Fund	
Sofia M. Ongay		10/01/2022	Student Emergency Fund	
Juan M. Oregta		10/01/2022	Kendra Ann Ward Music Endowed Scholarship	
John Orona		10/01/2022	Dr. Adena Williams Loston Presidential Scholarship Corpus	
John Orona		10/01/2022	Artemisia Bowden Memorial Endowed Scholarship	
Anonymous		10/01/2022	General SPC Scholarship	
Jennifer O. Ortega		10/01/2022	Ray Hernandez FORMATIVE Endowed Scholarship	
Petra R. Ortega		10/01/2022	Vista Food Pantry	
Petra R. Ortega		10/01/2022	Beverly Evans Memorial NVC Student Live Scholarship	
Paulina H. Ortiz		10/01/2022	Music Program PAC	
Paulina H. Ortiz		10/01/2022	Jason DeLecour Endowed Scholarship for International Studies	
Craig M. Overmiller		10/01/2022	OCI Solar Power Program	
Bianca E. Padilla		10/01/2022	AlamoPROMISE Scholarship	
Anonymous		10/01/2022	Vista Food Pantry	
Jennifer M. Parrott		10/01/2022	Nighthawk Nest Program	
Jennifer M. Parrott		10/01/2022	President's Unrestricted NLC	
Laurie A. Pawelek		10/01/2022	PAC SHARE Program	
Peacecenter		10/10/2022	San Antonio peaceCENTER	
Antony Perez		10/01/2022	President's Unrestricted SAC	
Hector L. Perez		10/01/2022	AlamoPROMISE Scholarship	
Nathan C. Perez		10/23/2022	NLC Annual Benefit Fund	
Tammy L. Perez		10/17/2022	NLC Annual Benefit Fund	
Tammy L. Perez		10/01/2022	Nighthawk Nest Program	
Tammy L. Perez		10/01/2022	President's Unrestricted NLC	
Peter Boulware Toyota		10/21/2022	Bob Carter Endowed Scholarship	Bob Carter
Peter Boulware Toyota		10/21/2022	Bob Carter Endowed Scholarship	Bob Carter
Johnathan Peterson		10/01/2022	PAC SHARE Program	
Jessica Phelt		10/01/2022	First Responders Academy-Formative Endowment	
Katrena L. Plummer		10/01/2022	Annual Fund	
Daniel J. Pomerening		10/07/2022	KSYM Program	
Nakia Pope		10/01/2022	Beverly Evans Memorial NVC Student Live Scholarship	
Nakia Pope		10/01/2022	Faculty Senate Endowed Scholarship	
Nakia Pope		10/01/2022	Vista Food Pantry	
Nakia Pope		10/01/2022	President's Unrestricted NVC	
Port Authority of San Antonio		10/03/2022	Mosaico AlamoPROMISE Event	
Port Authority of San Antonio		10/28/2022	PAC - Winter Wonderland	
Port Authority of San Antonio		10/28/2022	PAC Fest	
Lillian R. Porter		10/01/2022	Employee Benevolence Fund	
Daniel T. Powell		10/01/2022	President's Unrestricted NVC	
Aaron E. Prado		10/01/2022	President's Unrestricted NVC	
Venus Prado		10/01/2022	Women in Transition Scholarship	
Venus Prado		10/01/2022	Empowerment Center Program	
Leodra J. Presley		10/01/2022	President's Unrestricted SPC	
Thomas G. Pressly		10/01/2022	Dennis Gittinger Endowed Scholarship for Mathematics	
Johnnie J. Quiles		10/01/2022	Dr. Adena Williams Loston Presidential Scholarship Corpus	
Johnnie J. Quiles		10/01/2022	General SPC Scholarship	
Johnnie J. Quiles		10/01/2022	Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity)	
Paul R. Ramirez		10/01/2022	PAC SHARE Program	
Diana M. Rangel		10/01/2022	DREAMers Scholarship	
Diana M. Rangel		10/01/2022	Taylor & Ronda Chandler Math & Sciences Endowed Scholarship	
Diana M. Rangel		10/01/2022	PAC SHARE Program	
Gabriela C. Rangel		10/01/2022	Annual Fund	
Gabriela C. Rangel		10/01/2022	Taylor & Ronda Chandler Math & Sciences Endowed Scholarship	
Gabriela C. Rangel		10/01/2022	Samantha Tapia Formative Endowed Scholarship	
Gabriela C. Rangel		10/01/2022	James B. Riley Formative Endowed Scholarship	
Gabriela C. Rangel		10/01/2022	TACHE Scholarship	
Thomas D. Raymond		10/31/2022	NLC Annual Benefit Fund	
Linda A. Reeves		10/01/2022	NVC Arts	
Nicholas A. Reisen		10/01/2022	AlamoPROMISE Scholarship	
Jessica R. Rendon		10/01/2022	San Antonio Women's Chamber of Commerce Foundation Scholarship	
Jessica R. Rendon		10/01/2022	Annual Fund	
Veronica I. Reyes		10/01/2022	Chancellor's Circle of Excellence Fund	
Veronica I. Reyes		10/01/2022	General Foundation Scholarship Fund	
Veronica I. Reyes		10/01/2022	Employee Benevolence Fund	
Veronica I. Reyes		10/01/2022	AlamoPROMISE Scholarship	
April A. Reyna		10/01/2022	President's Unrestricted SAC	
April A. Reyna		10/01/2022	SAC Student Support Fund	
Geraldine L. Reynolds		10/01/2022	Samantha Tapia Formative Endowed Scholarship	
Geraldine L. Reynolds		10/01/2022	PAC SHARE Program	
Geraldine L. Reynolds		10/01/2022	Taylor & Ronda Chandler Math & Sciences Endowed Scholarship	
Geraldine L. Reynolds		10/01/2022	James B. Riley Formative Endowed Scholarship	
Joe G. Ricondo		10/01/2022	President's Unrestricted SAC	
Daniel E. Riley		10/01/2022	Dr. Mordecai & Mrs. Dahpne Brownlee Scholarship	
Daniel E. Riley		10/01/2022	Toyota Workforce Development Program	
Daniel E. Riley		10/01/2022	STEM SPC Scholarship	
Daniel E. Riley		10/01/2022	OCI Solar Power Program	
Daniel E. Riley		10/01/2022	President's Scholarship SPC	

Donor Name	Soft Credit Donor	Gift Date	Fund Description	Honor/Memorial Name
Jose O. Rios		10/01/2022	AlamoPROMISE Scholarship	
Jose O. Rios		10/27/2022	NLC Annual Benefit Fund	
Jose O. Rios		10/03/2022	AlamoPROMISE Scholarship	
Jennifer A. Riske		10/31/2022	NLC Annual Benefit Fund	
Jennifer A. Riske		10/01/2022	Nighthawk Nest Program	
Jennifer A. Riske		10/01/2022	DREAMers Scholarship	
Linda G. Rivas		10/01/2022	President's Unrestricted PAC	
Denise M. Robles		10/01/2022	St. Philip's College Nursing Education Department Faculty Memoriam Scholarship	
Cassandra Rocha		10/01/2022	Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity)	
Frances L. Rocha		10/01/2022	AlamoPROMISE Scholarship	
Angela M. Rodriguez		10/01/2022	KSYM Program	
Estephani M. Rodriguez		10/01/2022	International Education Scholarship	
Estephani M. Rodriguez		10/01/2022	DREAMers Scholarship	
Estephani M. Rodriguez		10/01/2022	General NLC Scholarship	
Eve M. Rodriguez		10/01/2022	SAC Student Support Fund	
Jose C. Rodriguez		10/01/2022	AlamoPROMISE Scholarship	
Marco A. Rodriguez		10/01/2022	Annual Fund	
Marco A. Rodriguez		10/01/2022	General Foundation Scholarship Fund	
Yolanda Rodriguez-Escobar		10/11/2022	Fabulous GED Brunch Event	
Kelli Y. Rolland-Adkins		10/01/2022	Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity)	
Cynthia A. Rosas		10/01/2022	Beverly Evans Memorial NVC Student Live Scholarship	
Johnnie L. Rosenauer		10/12/2022	Fabulous GED Brunch Event	
Johnnie L. Rosenauer		10/12/2022	Fabulous GED Brunch Event	
Jecoa Ross		10/01/2022	Child Care Center	
Jecoa Ross		10/01/2022	SAC Mexican American Studies (MAS) Program	
Jecoa Ross		10/01/2022	SAC Student Support Fund	
Dania V. Rossi		10/01/2022	Nighthawk Nest Program	
Dania V. Rossi		10/01/2022	NLC Presidential Scholars Scholarship	
Dana L. Ryan		10/12/2022	Fabulous GED Brunch Event	
Yasmin R. Saaid		10/01/2022	SAC Alumni Association Scholarship	
Christine B. Saalbach		10/11/2022	KSYM Program	
Mecca M. Salahuddin		10/01/2022	Student Emergency Fund	
Mecca M. Salahuddin		10/01/2022	Developmental Math Fund	
Fernando Salas		10/01/2022	General PAC Scholarship	
Fernando Salas		10/01/2022	Celebracion Event PAC	
Guadalupe P. Salas		10/01/2022	President's Unrestricted SAC	
Sabrina D. Salazar		10/01/2022	Women in Transition Scholarship	
Monica N. Saldana		10/01/2022	President's Unrestricted NVC	
Monica N. Saldana		10/01/2022	Vista Food Pantry	
Felix Salinas		10/01/2022	Lynne Dean Endowed Scholarship	
Felix Salinas		10/01/2022	Dr. Jacqueline Claunch Legacy Endowed Formative Scholarship	
Felix Salinas		10/01/2022	Beverly Evans Memorial NVC Student Live Scholarship	
Juan F. Salinas		10/01/2022	Tourism, Hospitality, Culinary Arts (THCA) Scholarship	
San Antonio Livestock Exposition, Inc.		10/27/2022	San Antonio Livestock Exposition, Inc. (SALE) Scholarship PAC Only	
San Antonio Water System		10/03/2022	Scobee Education Center Programs	
Cheri L. Sanchez		10/01/2022	SAC Student Support Fund	
Cheri L. Sanchez		10/01/2022	President's Unrestricted SAC	
Cheri L. Sanchez		10/01/2022	SAC Honors Academy	
Edward A. Sanchez		10/01/2022	Employee Benevolence Fund	
Morgan Sanchez		10/01/2022	PAC Athletics Program	
Morgan Sanchez		10/01/2022	Samantha Tapia Formative Endowed Scholarship	
Pablo G. Sanchez		10/01/2022	San Antonio College Future Teachers' Organization Scholarship	
Patricia A. Sanchez Gorentz		10/01/2022	Vista Food Pantry	
Patricia A. Sanchez Gorentz		10/01/2022	Beverly Evans Memorial NVC Student Live Scholarship	
Jason E. Santos		10/01/2022	Faculty Endowment Scholarship	
Savannah R. Santos		10/01/2022	Children's Library Activity Fund	
Savannah R. Santos		10/01/2022	Deason Animal Hospital Scholarship	
Savannah R. Santos		10/01/2022	General PAC Scholarship	
Savannah R. Santos		10/01/2022	Horticulture Scholarship	
Savannah R. Santos		10/01/2022	Taylor & Ronda Chandler Math & Sciences Endowed Scholarship	
Savannah R. Santos		10/01/2022	Annual Fund	
James L. Satchell		10/01/2022	Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity)	
Adam G. Saucedo		10/01/2022	General NLC Scholarship	
Francisco Saucedo		10/01/2022	MAS Scholarship	
Jennifer L. Scheidt		10/01/2022	Taylor & Ronda Chandler Math & Sciences Endowed Scholarship	
Jennifer L. Scheidt		10/01/2022	Samantha Tapia Formative Endowed Scholarship	
Jennifer L. Scheidt		10/01/2022	PAC SHARE Program	
Jennifer L. Scheidt		10/01/2022	President's Unrestricted PAC	
Jennifer L. Scheidt		10/01/2022	James B. Riley Formative Endowed Scholarship	
Kori L. Schneider		10/01/2022	Jane Moser Drum Encouragement Program Fund	
Kori L. Schneider		10/01/2022	Student Emergency Fund	
Kori L. Schneider		10/01/2022	General Foundation Scholarship Fund	
Kori L. Schneider		10/01/2022	Beverly Evans Memorial NVC Student Live Scholarship	
Sanjuanita C. Scott		10/01/2022	Beverly Evans Memorial NVC Student Live Scholarship	
Alma Segovia		10/01/2022	James B. Riley Formative Endowed Scholarship	
Alma Segovia		10/01/2022	President's Unrestricted PAC	
Alma Segovia		10/01/2022	PAC SHARE Program	
Alma Segovia		10/01/2022	Samantha Tapia Formative Endowed Scholarship	
Alma Segovia		10/01/2022	Taylor & Ronda Chandler Math & Sciences Endowed Scholarship	
Cassandra V. Segura		10/01/2022	AlamoPROMISE Scholarship	
Cassandra V. Segura		10/01/2022	Annual Fund	
Cassandra V. Segura		10/01/2022	General SPC Scholarship	
Semmes Foundation, Inc.		10/03/2022	Semmes Scholarship	
Jennifer Senia		10/01/2022	AlamoPROMISE Scholarship	
Elena Serna-Wallender		10/24/2022	Student Emergency Fund	
Luis D. Sevilla		10/01/2022	DREAMers Scholarship	
James T. Shannon		10/01/2022	General Foundation Scholarship Fund	
Erin L. Sherman		10/01/2022	James B. Riley Formative Endowed Scholarship	
Erin L. Sherman		10/01/2022	Vista Food Pantry	
Erin L. Sherman		10/01/2022	Beverly Evans Memorial NVC Student Live Scholarship	
Nancy Shivers		10/03/2022	Fabulous GED Brunch Event	
Loretta E. Sibley		10/01/2022	Dr. Mordecai & Mrs. Dahyne Brownlee Scholarship	
Loretta E. Sibley		10/01/2022	Dr. Adena Williams Loston Presidential Scholarship Corpus	
Sierra Toyota		10/21/2022	Bob Carter Endowed Scholarship	Bob Carter
Adelina S. Silva		10/01/2022	Annual Fund	
Nicolas D. Silva		10/01/2022	AlamoPROMISE Scholarship	
Zhennia R. Silverman		10/14/2022	Marie Rocamontes Henriquez International Endowed Program	Marie Rocamontes Henriquez
Zhennia R. Silverman		10/28/2022	Marie Rocamontes Henriquez International Endowed Program	Marie Rocamontes Henriquez
Theresa A. Sinclair		10/01/2022	Norma L. Ziegler Memorial Endowed Scholarship	
SKG		10/21/2022	NLC Annual Benefit Fund	
Samantha L. Slater		10/01/2022	AlamoPROMISE Scholarship	
Kenneth R. Slavin		10/01/2022	President's Unrestricted SAC	
Gregory J. Smith		10/01/2022	EMS Academy Student Program	
Gregory J. Smith		10/01/2022	SAC Honors Academy	
Gregory J. Smith		10/01/2022	SAC Mexican American Studies (MAS) Program	
Gregory J. Smith		10/01/2022	President's Unrestricted SAC	
Gregory J. Smith		10/01/2022	SAC Student Support Fund	
Wanda-Lee G. Smith		10/01/2022	President's Unrestricted SAC	
Elvira Smolik		10/01/2022	Annual Fund	
Diane E. Snyder		10/01/2022	NLC Presidential Scholars Scholarship	
Diane E. Snyder		10/01/2022	President's Unrestricted NVC	
Diane E. Snyder		10/01/2022	President's Unrestricted PAC	
Diane E. Snyder		10/01/2022	President's Unrestricted SAC	
Diane E. Snyder		10/01/2022	Dr. Adena Williams Loston Presidential Scholarship Corpus	
Brandi Solar		10/01/2022	Nighthawk Nest Program	
Desiree Solis		10/01/2022	PAC SHARE Program	
Desiree Solis		10/01/2022	Jane Hope Education Scholarship	
Francisco E. Solis		10/01/2022	President's Unrestricted SAC	
Valerie C. Sommerville		10/01/2022	Debra A. Morgan Endowed Scholarship	
Valerie C. Sommerville		10/01/2022	NVC Arts	

Donor Name	Soft Credit Donor	Gift Date	Fund Description	Honor/Memorial Name
Valerie C. Sommerville		10/01/2022	General NVC Scholarship	
South Central Texas ICA		10/26/2022	Ag Capital Campaign Fund Request	
Meagan Sovine		10/01/2022	General SPC Scholarship	
Meagan Sovine		10/01/2022	Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity)	
Kevin E. Spears		10/31/2022	President's Unrestricted SAC	
Strada Education Network		10/06/2022	Strada HBCU St. Philip's College Presidential Scholarship	
Cindy M. Sullivan		10/01/2022	General Foundation Scholarship Fund	
Cindy M. Sullivan		10/01/2022	Annual Fund	
Anonymous		10/01/2022	President's Unrestricted NLC	
Texas Public Radio		10/12/2022	Texas Public Radio Scholarship	
John R. Thomas		10/01/2022	General NLC Scholarship	
John R. Thomas		10/01/2022	President's Unrestricted NLC	
Jeremy Thompson		10/04/2022	Dr. Said Fariabi Memorial Scholarship (FORMATIVE)	Said Fariabi
Isaac L. Thornsburg		10/01/2022	President's Unrestricted NLC	
Tammy L. Toney		10/01/2022	Men Empowerment Network (MEN) Scholarship	
Tammy L. Toney		10/01/2022	E. F. "Smiley" & Sandra Williams Endowed Scholarship	
Tammy L. Toney		10/01/2022	General Foundation Scholarship Fund	
Tammy L. Toney		10/01/2022	Black Student Alliance Scholarship	
David Torres		10/01/2022	Dr. Adena Williams Loston Presidential Scholarship Corpus	
Lisa T. Torres		10/01/2022	AlamoPROMISE Scholarship	
Anonymous		10/01/2022	General Foundation Scholarship Fund	
Anonymous		10/01/2022	AlamoPROMISE Scholarship	
Anonymous		10/01/2022	Annual Fund	
Dianna S. Torres Lee		10/01/2022	Nighthawk Nest Program	
Dianna S. Torres Lee		10/01/2022	Faculty Endowment Scholarship	
Toyota of Cedar Creek		10/27/2022	Bob Carter Endowed Scholarship	Bob Carter
Toyota of Rockwall		10/27/2022	Bob Carter Endowed Scholarship	Bob Carter
Hector Trevino		10/01/2022	President's Unrestricted NVC	
Jamie E. Trevino		10/01/2022	Continuing Education Training Gifts Fund	
Jamie E. Trevino		10/01/2022	CTTC Welding Program	
Jesse R. Trevino		10/01/2022	Annual Fund	
Joe Trinidad		10/01/2022	Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity)	
Joe Trinidad		10/01/2022	General SPC Scholarship	
Toxie H. Turner		10/01/2022	Annual Fund	
United Way of San Antonio & Bexar County		10/04/2022	Empowerment Center Program	
United Way of San Antonio & Bexar County		10/11/2022	United Way Student Helpline	
Esperanza G. Uriegas		10/01/2022	St. Philip's College Nursing Education Department Faculty Memoriam Scholarship	
Xavier D. Urrutia		10/01/2022	AlamoPROMISE Scholarship	
Valero Energy Foundation		10/07/2022	Empowerment Center Program	
Valero Energy Foundation		10/05/2022	Empowerment Center Program	
Albert Vasquez		10/01/2022	SAC Student Support Fund	
Albert Vasquez		10/01/2022	SAC Mexican American Studies (MAS) Program	
Stephanie V. Vasquez		10/01/2022	AlamoPROMISE Scholarship	
Cathy R. Vega		10/01/2022	Dr. Adena Williams Loston Presidential Scholarship Corpus	
Patricia D. Vela		10/01/2022	Student Leadership Institute - Employee Giving Scholarship	
Carmen M. Velasquez-Avila		10/01/2022	PAC SHARE Program	
Carmen M. Velasquez-Avila		10/01/2022	DREAMers Scholarship	
James R. Velten		10/01/2022	President's Unrestricted SAC	
Usha M. Venkat		10/01/2022	President's Unrestricted SAC	
Joseph J. Vidauri		10/01/2022	General Foundation Scholarship Fund	
Anna Villarreal		10/01/2022	DREAMers Scholarship	
Anna Villarreal		10/01/2022	AlamoPROMISE Scholarship	
Anna Villarreal		10/01/2022	Conjunto Music Program	
Anna Villarreal		10/01/2022	Juan Ortiz Mariachi Academy Scholarship	
Brandilyn S. Villarreal		10/01/2022	Tourism, Hospitality, Culinary Arts (THCA) Scholarship	
Christian E. Villarreal		10/01/2022	SAC Honors Academy	
Christian E. Villarreal		10/01/2022	President's Unrestricted SAC	
Lori Villarreal		10/01/2022	General NVC Scholarship	
Lori Villarreal		10/01/2022	Vista Food Pantry	
Velda Villarreal		10/01/2022	DREAMers Scholarship	
Ronald V. Viola		10/01/2022	William C. Davis Endowed Scholarship	
Patrick F. Vrba		10/01/2022	Student Emergency Fund	
Patrick F. Vrba		10/01/2022	General Foundation Scholarship Fund	
Patrick F. Vrba		10/01/2022	Employee Benevolence Fund	
Patrick F. Vrba		10/01/2022	AlamoPROMISE Scholarship	
Patrick F. Vrba		10/01/2022	Annual Fund	
Maynell Wackwitz		10/01/2022	SAC Honors Academy	
Maynell Wackwitz		10/01/2022	SAC Mexican American Studies (MAS) Program	
Maynell Wackwitz		10/01/2022	President's Unrestricted SAC	
Dehila A. Wallis		10/01/2022	SAC Student Support Fund	
Henry R. Walther		10/11/2022	KSYM Program	
Michael D. Ward		10/01/2022	NVC Arts	
Yolanda Y. Ward		10/01/2022	Dr. Mordecai & Mrs. Dahpne Brownlee Scholarship	
Matthew D. Wells		10/01/2022	Kendra Ann Ward Music Endowed Scholarship	
David Wessler		10/31/2022	NLC Annual Benefit Fund	
Henry A. White		10/01/2022	Annual Fund	
Valerie D. White		10/01/2022	AlamoPROMISE Scholarship	
Harold G. Whitis		10/01/2022	General Foundation Scholarship Fund	
Daniel F. Williams		10/01/2022	Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity)	
Daniel F. Williams		10/01/2022	General SPC Scholarship	
Robert J. Williamson		10/03/2022	NVC Fans General Support	
Tomeka C. Wilson		10/01/2022	STEM SPC Scholarship	
Tomeka C. Wilson		10/01/2022	Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity)	
Julie A. Winkler		10/01/2022	EMS Academy Student Program	
Julie A. Winkler		10/01/2022	SAC Honors Academy	
Julie A. Winkler		10/01/2022	SAC Mexican American Studies (MAS) Program	
Julie A. Winkler		10/01/2022	President's Unrestricted SAC	
Julie A. Winkler		10/01/2022	SAC Student Support Fund	
Cecelia J. Winn-Gardon		10/24/2022	Cecil Winn Endowed Scholarship	Cecil Winn
Kevin Winters		10/07/2022	Celestine M & Remethia D Winters Scholarship	Celestine M / Remethia D Winters
Greg Wistain		10/01/2022	General SPC Scholarship	
Jacob A. Wong		10/01/2022	SAC Alumni Association Scholarship	
Junda Woo		10/10/2022	ECO-Centro Program	
Darren L. Wood		10/01/2022	AlamoPROMISE Scholarship	
Darrell R. Woody		10/01/2022	Men Empowerment Network (MEN) Scholarship	
Nina B. Wright		10/03/2022	Employee Benevolence Fund	
Kristi R. Wyatt		10/01/2022	AlamoPROMISE Scholarship	
Kristi R. Wyatt		10/01/2022	AlamoPROMISE Scholarship	
Sylvia D. Ybarra		10/01/2022	SAC Department of Foreign Language, Philosophy and Culture Program Support	
Irene W. Young		10/01/2022	Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity)	
Irene W. Young		10/01/2022	Artemisia Bowden Memorial Endowed Scholarship	
Robert O. Yowell		10/01/2022	Faculty Endowment Scholarship	
Cynthia Zamudio		10/01/2022	Beverly Evans Memorial NVC Student Live Scholarship	
Aleksandra A. Zapata		10/01/2022	Vista Food Pantry	
Blanca R. Zapata		10/24/2022	President's Unrestricted SPC	
Grace A. Zapata		10/01/2022	SPC Memorial Scholarship	
Grace A. Zapata		10/01/2022	Safe S.P.A.C.E. (Supporting People through Advocacy, Care and Equity)	
Silvia L. Zecca		10/01/2022	International Education Scholarship	
Cuihua Zhang		10/01/2022	Faculty Endowment Scholarship	
ZT Motors		10/12/2022	Bob Carter Endowed Scholarship	Bob Carter

TOTAL \$379,100.72



**OFFICE OF INSTITUTIONAL ADVANCEMENT
& ALAMO COLLEGES FOUNDATION
October 2022
SUMMARY FINANCIAL REPORT
January 24, 2023 BOARD REPORT**

Alamo Colleges Foundation, Inc.
Schedule of Support, Revenues and Expenses
For the Period Ended
October 31, 2022

	Net Assets without		Net Assets With Donor Restrictions				Total	
	Donor Restrictions (Unrestr)		Non-Endowed (Temp Restr)		TRestr Tied to Endowed	Endowed Funds (Perm Restr)	Month	YTD
	Month	YTD	Month	YTD	Month	YTD	Month	YTD
Revenues:								
Donations	1,612.52	62,968.35	351,313.20	3,131,016.29	-	35,375.12	26,175.00	441,922.58
Funds from ACCD								
Other Income					102.90	102.90		102.90
Interest and Dividends*	345.83	1,381.45	1,301.06	1,320,997.83	17,037.17	421,600.01	-	-
Alamo Colleges PR Contributions								
Net Assets Released from Restricted								
Subtotal Revenues	1,958.35	64,349.80	352,614.26	4,452,014.12	17,140.07	457,078.03	26,175.00	441,922.58
Gifts - Non Cash								
Total Revenues & Gifts Non Cash	1,958.35	64,349.80	352,614.26	4,452,014.12	17,140.07	457,078.03	26,175.00	441,922.58
Expenses	1,461.44	7,344.53	728,295.00	4,778,630.14	-	843,044.27	-	-
Transfers	-	(33,600.00)	(96,000.00)	(373,330.86)	-	-	96,000.00	406,930.86
Realized/Unrealized gains (losses)	-	-	1,276,755.81	(6,644,412.56)	1,333,418.24	(6,160,308.83)	-	-
Net Surplus/(Deficit)	496.91	23,405.27	805,085.07	(7,344,359.44)	1,350,558.31	(6,546,275.07)	122,175.00	848,853.44
Net Assets beginning of period	200,658.15	177,749.79	34,236,942.52	42,386,387.03	3,707,905.37	11,604,738.75	21,941,394.60	21,214,716.16
Net Assets at end of period	201,155.06	201,155.06	35,042,027.59	35,042,027.59	5,058,463.68	5,058,463.68	22,063,569.60	22,063,569.60

Notes

Net Assets without Donor Restriction (Unrestricted) = not connected with an endowment.

Net Assets with Donor Restrictions, Non-Endowed (Temporarily Restricted) = Available for Spending.

Net Assets with Donor Restrictions Endowed (Permanently Restricted) = Can never be spent.

Unrealized Gains=Mkt increases over the initial cost of investment. Realized when security is sold.

Monthly financial statement prepared by Alamo Colleges District Finance Office.

FUND BALANCE TREND	12/31/2020	12/31/2019	12/31/2018	12/31/2017	12/31/2016	12/31/2015	12/31/2014	12/31/2013	12/31/2012	12/31/2011
Net Assets without Donor Restr (Unrestricted)	138,419.44	149,977.07	98,103.66	67,941.69	16,718.26	529,890.70	234,629.28	119,758.06	91,714.28	91,542.48
Net Assets w/Donor Restrictions										
Non-Endowed (Temp Restr)	27,742,633.67	4,975,295.10	4,093,550.09	3,620,377.85	6,397,320.16	5,586,007.58	6,632,301.44	3,875,721.09	3,382,609.17	2,744,566.51
Net Assets w/Donor Restrictions										
Non-Endwd Tied to Endowed (Temp Restr)	6,228,998.38	3,036,018.63	5,030,897.21	3,076,441.20						
Endowed Funds (Permanently Restricted)	20,281,703.94	18,928,008.86	18,296,735.75	17,352,580.77	16,459,361.30	13,805,433.36	13,431,659.93	12,267,711.48	11,574,473.53	10,405,600.60
Realized/Unrealized gains (losses)	2,945,642.61	3,741,890.31	(1,633,069.72)	2,510,880.49	807,898.49	(703,480.22)	233,387.53	1,776,115.11	366,084.74	(474,263.50)
Total Funds	\$ 57,337,388.04	\$ 30,829,189.97	\$ 25,886,206.99	\$ 26,628,222.00	\$ 23,681,288.21	\$ 19,217,851.42	\$ 20,531,378.18	\$ 18,039,305.74	\$ 15,414,881.72	\$ 12,767,446.07
Net Profit/(Loss)	\$ 26,508,208.07	\$ 4,942,982.98	\$ (742,015.01)	\$ 2,946,923.79	\$ 4,463,446.79	\$ (1,313,526.76)	\$ 2,492,072.44	\$ 2,624,424.02	\$ 2,647,435.65	\$ 2,131,697.87
FUND BALANCE TREND	12/31/2010	12/31/2009								
Net Assets without Donor Restr (Unrestricted)	103,902.09	104,578.84								
Net Assets w/Donor Restrictions										
Non-Endowed (Temp Restr)	2,530,063.08	1,994,094.48								
Net Assets w/Donor Restrictions										
Non-Endwd Tied to Endowed (Temp Restr)										
Endowed Funds (Permanently Restricted)	9,695,681.21	8,766,099.06								
Realized/Unrealized gains (losses)	(47,331.10)	(229,024.18)								
Total Funds	\$ 12,282,315.28	\$ 10,635,748.20								
Net Profit/(Loss)	\$ 1,646,567.08	\$ 3,966,864.20								



ALAMO
COLLEGES
DISTRICT

POLICE DEPARTMENT

2222 N. Alamo
San Antonio, TX 78215
(210) 485 - 0099 Dispatch
(210) 485 - 0095 Fax

MEMORANDUM

TO: Dr. Mike Flores, Chancellor
Alamo Colleges District

THRU: Dr. Diane Snyder, Vice Chancellor – Finance & Administration
Alamo Colleges District

FROM: Derek Fuller, Chief of Public Safety
Alamo Colleges District Police Department

DATE: January 05, 2022

SUBJECT: **MONTHLY ACTIVITY REPORT**

Digitally signed by Derek
A. Fuller
Date: 2023.01.05 16:53:42
-06'00'

Attached please find the Alamo Colleges District Police Department's Monthly CLERY Act activity report through December, 2022 and yearly totals summary page. Please note that the report reflects new CLERY reporting activity categories enacted in 2008 and required beginning in 2009 when a bias motivation is present, including the Theft / Larceny category which was not part of the previous CLERY reporting requirement however was previously included for informational purposes. None were motivated by bias or hate. The CLERY Act was amended in 2011, effective for reporting year 2011, to include reports received for Simple Assault that are motivated by bias or hate. Simple Assaults are included in this report for information purposes however none were motivated by bias or hate. The CLERY Act was amended in 2014 as per VAWA and Campus SaVE Acts, effective 2015 to include reports of Domestic Violence, Dating Violence and Stalking.

Burglary of motor vehicle is considered a theft from a vehicle under Uniform Crime Reporting definitions and therefore is included in the Theft category for CLERY purposes. For CLERY reporting purposes the Theft / Larceny category includes all thefts and burglary of motor vehicle reports made to the Alamo Colleges District Police Department and is reported as one total when reported to the Department of Education and published by the Department in its annual report. They have however been separated for this report.

Theft totals listed on this report includes all thefts of district property and personal property belonging to students, faculty and staff reported to the Alamo Colleges District Police Department.



"The vision of the Alamo Colleges Police Department is To Be The Best in The Nation" while fulfilling its mission of providing a safe environment through a high level of proficiency in which all members of the District community may work, teach, study and learn. This department, in the daily performance of its function, stresses: Service, the protection of life, property and investment, the security of the campuses, and the pursuit of excellence in campus law enforcement and safety.

ALAMO COLLEGES POLICE DEPARTMENT

MONTHLY 2022 CLERY ACT ACTIVITY REPORT

CLERY ACT CATEGORY	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
<i>Murder / Non - Negligent Manslaughter</i>	0	0	0	0	0	0	0	0	0	0	0	0	0
<i>Negligent Manslaughter</i>	0	0	0	0	0	0	0	0	0	0	0	0	0
<i>Sex Offenses / Forcible</i>	0	0	0	0	0	0	0	0	0	0	0	0	0
<i>Sex Offenses / Non-Forcible</i>	0	0	0	2	0	0	0	0	0	0	1	0	3
<i>Robbery</i>	0	0	0	0	0	0	0	1	0	0	0	0	1
<i>Aggravated Assault</i>	0	0	0	0	0	0	0	0	0	0	0	0	0
<i>Simple Assault</i>	1	2	6	1	1	1	1	2	1	3	4	0	23
<i>Intimidation</i>	0	1	1	0	0	0	3	0	0	0	1	0	6
<i>Vandalism</i>	5	6	10	8	11	7	4	12	4	3	8	0	78
<i>Burglary</i>	0	2	0	0	1	0	1	4	2	0	3	0	13
<i>Theft - Larceny</i>	2	8	7	6	4	9	2	5	6	9	3	5	66
<i>Burglary of Vehicle</i>	2	2	1	3	2	0	0	2	1	0	1	0	14
<i>Motor Vehicle Theft</i>	0	0	0	2	0	2	1	1	0	2	0	0	8
<i>Arson</i>	0	0	0	0	0	0	0	0	0	0	0	0	0
<i>Arrest Illegal Weapons Possession</i>	0	0	0	0	0	0	0	0	0	0	0	0	0
<i>Discipline Illegal Weapons Possession</i>	0	0	0	0	0	0	0	0	0	0	0	0	0
<i>Arrest Drug Law Violations</i>	2	4	5	3	6	3	5	5	6	8	5	2	54
<i>Discipline Drug Law Violations</i>	0	0	0	0	0	0	0	0	0	0	0	0	0
<i>Arrest Liquor Law Violations</i>	0	0	0	0	0	0	0	0	0	0	0	0	0
<i>Discipline Liquor Law Violations</i>	0	0	0	0	0	0	0	0	0	0	0	0	0
<i>Hate Crimes Race / Gender</i>	0	0	0	0	0	0	0	0	0	0	0	0	0
<i>Hate Crimes Religion / Sexual Orientation</i>	0	0	0	0	0	0	0	0	0	0	0	0	0
<i>Hate Crimes Ethnicity / Disability</i>	0	0	0	0	0	0	0	0	0	0	0	0	0
<i>Domestic Violence</i>	0	0	0	0	0	0	0	0	0	0	0	0	0
<i>Dating Violence</i>	0	0	1	0	0	0	0	0	0	0	1	0	2
<i>Stalking</i>	0	0	0	0	0	0	0	0	0	0	0	0	0

*The CLERY Act was amended in 2008, effective for reporting year 2009, to include reports received for Burglary, Theft including Burglary of Vehicle that are motivated by bias or hate. The CLERY Act was amended in 2011, effective for reporting year 2011, to include reports received for Simple Assault that are motivated by bias or hate. The CLERY Act was amended in 2014 as per VAWA and Campus

SaVE Acts, effective 2015 to include reports of Domestic Violence, Dating Violence and Stalking.*

None of the activity reflected on this report were bias motivated but are provided for informational purposes.

Significant Activity in December:

*The below reports include arrests by being booked into 201 N. Comal (The Justice Intake Assessment Annex), by being issued a citation (other than traffic), or by being detained and released with the possible pending charges being filed with the Bexar County District Attorney's Office.

1) SAC (069562 – Possession of Marihuana) On 12/01/2022, while on patrol as a district supervisor, supervisor stopped at 2008 N. Main Ave., San Antonio, Texas 78212 (Dollar Tree) to pass out a set of bicycle lights to some individuals who were sitting outside of the Dollar Tree with a bicycle. When the supervisor exited the patrol vehicle, he smelled a strong odor of what he knew to be burning marijuana. While speaking with the individuals, supervisor saw a clear plastic baggie on the ground with a male individual (non-student) standing over it. The supervisor asked the individual if the bag belonged to him, and he said it did. The male was given a notice of intent for possession of marihuana and released at the scene.

2) SAC (069570 – Public Intoxication – Alternative to Arrest) On 12/02/2022, officer was dispatched to the Fletcher Administration building for an employee wanting to report a male individual lingering around the building. The officer was able to locate the male (non-student) outside in front of the building and while speaking with the male, the officer could smell the odor of an alcoholic beverage emitting from his breath. The male had slurred speech and said he did not know what location he was at. The officer also observed the male not being able to keep his balance while standing. The male admitted to drinking at the Pegasus bar with his cousin and had lost his phone. The male was able to remember his fathers' phone number however, his father did not answer. The male was taken to the San Antonio Sobering Unit in lieu of arrest. He was released and accepted by medical staff.

3) OFF (069576 –Public Intoxication – Alternative to Arrest) On 12/02/2022 while at the Walgreens located at 410 Cypress, officer conducted a field interview with a male individual (non-student) who the officer seen run into the street with traffic. The officer asked the male if he was "Okay" and the male admitted to consuming methamphetamine the day before. The male also informed the officer he was feeling anxiety, and said he was tired since he had not been asleep since he consumed the drug. The officer also observed the male to appear distressed and sweating. The male was transported to the San Antonio Sobering Unit where he was released and accepted by medical staff in lieu of arrest.

4) NVC (069600 – Emergency Detention) On 12/05/2022 Officer was advised of a student in crisis in Huisache Hall. Upon arrival the officer met and spoke with the female student who was upset and crying. The female student made several statements to the officer regarding her suicidal thoughts. She said she wanted to kill herself by stabbing herself with knives she has at home and stated she did not trust herself to stay safe. She stated she ran out of her medication and since has been thinking of killing herself more and more. The female was transported to the Methodist Specialty and Transplant hospital for further evaluation. She was released and accepted by medical staff.

5) SPC (069604 – Felony Warrant) On 12/05/2022, while traveling southbound on S. Mittman St. towards Martin Luther King Dr., officer observed a black Chevrolet Impala traveling westbound at the 1800 block of Martin Luther King Dr. with defective equipment headlights. The officer followed behind it, and initiated the traffic stop at the intersection of S. Gevers and Iowa St. Upon speaking with the male driver, the male (non-student) informed the officer he only had a Texas Identification card and did not have proof of insurance on hand. The officer also noticed a child sitting in the backseat unrestrained, not in a child safety seat. The officer requested a wants and warrant check from dispatch in which dispatch informed the officer the male had an active warrant out of Atascosa

County for evading arrest/detention with a motor vehicle. The male was arrested and transported to the Bexar County Detention Center where he was booked for the active warrant. He was also issued a citation for no liability insurance, no driver license, unrestrained child and defective equipment – headlights. The child was released at the scene to his mother who was contacted to pick up his child.

6) SAC (069619 – Possession / Deliver Drug Paraphernalia & Public Intoxication – Alternative to Arrest) On 12/06/2022, officer heard a female (McLemore employee) scream from the Victory Center as if she needed immediate emergency attention. The officer assisted the employee in which she directed the officer to the exterior side of the building where the officer seen a known transient. The officer observed the male holding a glass pipe to his mouth with a lighter, and a thick cloud of white smoke come out of his mouth when he exhaled. When the male seen the officer he immediately put the glass pipe in his pocket and started to walk away from him. The officer was able to stop the male from walking away from him and while speaking with the male, he admitted to putting “a little bit of weed” in his pocket. Upon further investigation the male was found to be in possession of a glass pipe with a small amount of liquid inside the “bowl” of the pipe. The male was arrested. Due to the male being a safety to himself he was transported to the San Antonio Sobering Unit where he was accepted and released to medical staff in lieu of arrest. He was also issued a citation for possession of drug paraphernalia.

7) SAC (069634 – Tamper Fabricate Physical Evidence, Public Intoxication & Possession / Deliver Drug Paraphernalia) On 12/08/2022 while patrolling officer noticed a man lying next to a turned over shopping cart on the corner of parking lot 31. The officer walked up to the male (non-student) to do a welfare check due to him seeming unresponsive. The officer made several attempts to wake him up but he did not immediately respond. Eventually, the male woke up and he appeared groggy, could not speak clearly (mumbled his words), was swaying back and forth while he was sitting down, and appeared to fade in and out of consciousness during their conversation. The male became agitated and uncooperative while the officer tried to collect his information. The male was questioned about a glass pipe found in his cart. The male stated it was a weed pipe. While attempting to leave the male asked if he could break it, and the officer told him, no, however, the male intentionally through the pipe on the ground and broke it anyways. The male was arrested and booked at the Bexar County Detention Center for public intoxication, destruction of evidence and was issued a citation for possession of drug paraphernalia.

8) OFF (069661 – Public Intoxication – Alternative to Arrest) On 12/12/2022 officer was patrolling when he saw a male individual (non-student) urinating on the sidewalk at the intersection of W. Parke Ave and San Pedro Avenue. The individual, whom I later identified as Robert Trevino had just crossed the street and did not use the crosswalk or observe if vehicles were near him. Trevino then stood behind the bus stop in the open field west of parking garage three and urinated. I did not see Trevino's penis I saw the stream coming from his midsection. The Trevino turned around and pulled up the front of his pants. The officer stopped and spoke to the male who told him he urinated because he is not allowed in any stores. The male told the officer he was homeless and had heart failure, and that was the reason he was an alcoholic. The male told the officer he was a nurse and was working for a hospital but could not remember which one. The officer informed the male he was intoxicated, and for his safety, he would be transported to the San Antonio Sobering Unit in lieu of arrest. He was accepted and released to medical staff.

9) SAC (069676 – Emergency Detention) On 12/13/2022 while patrolling, officer was stopped by an individual who was sitting down in the courtyard in front of the Gym. The male (non-student) told the officer he was in a lot of pain. He was complaining about chest pain and pain in his legs. The male stated he has congestive heart failure and asked to be checked by Emergency Medical Services. While talking to the male, the officer observed his legs were extremely swollen. While ^{also} speaking with the male talking he noticed he was very disoriented and it seemed hard for him to

have a conversation. EMS arrived and checked his vitals. After checking the male and asking him questions, EMS decided they needed to transport him. The male refused and stated he didn't want to go to the hospital and wanted to walk back to the bus stop and go home. The officer observed the male trying to get up but he couldn't get up from where he was sitting on his own. Silva was then helped up and he tried to show us that he could walk on his own but the whole time he was standing he kept swaying and was off balance. EMS asked the male some basic questions to find out how aware he was in the incident and when they asked him if he knew where he was, he told them his personal home address. Based on EMS technicians and the observation from the officer, the male was transported to the Texan Methodist Hospital as an emergency detention and released to medical staff for further evaluation.

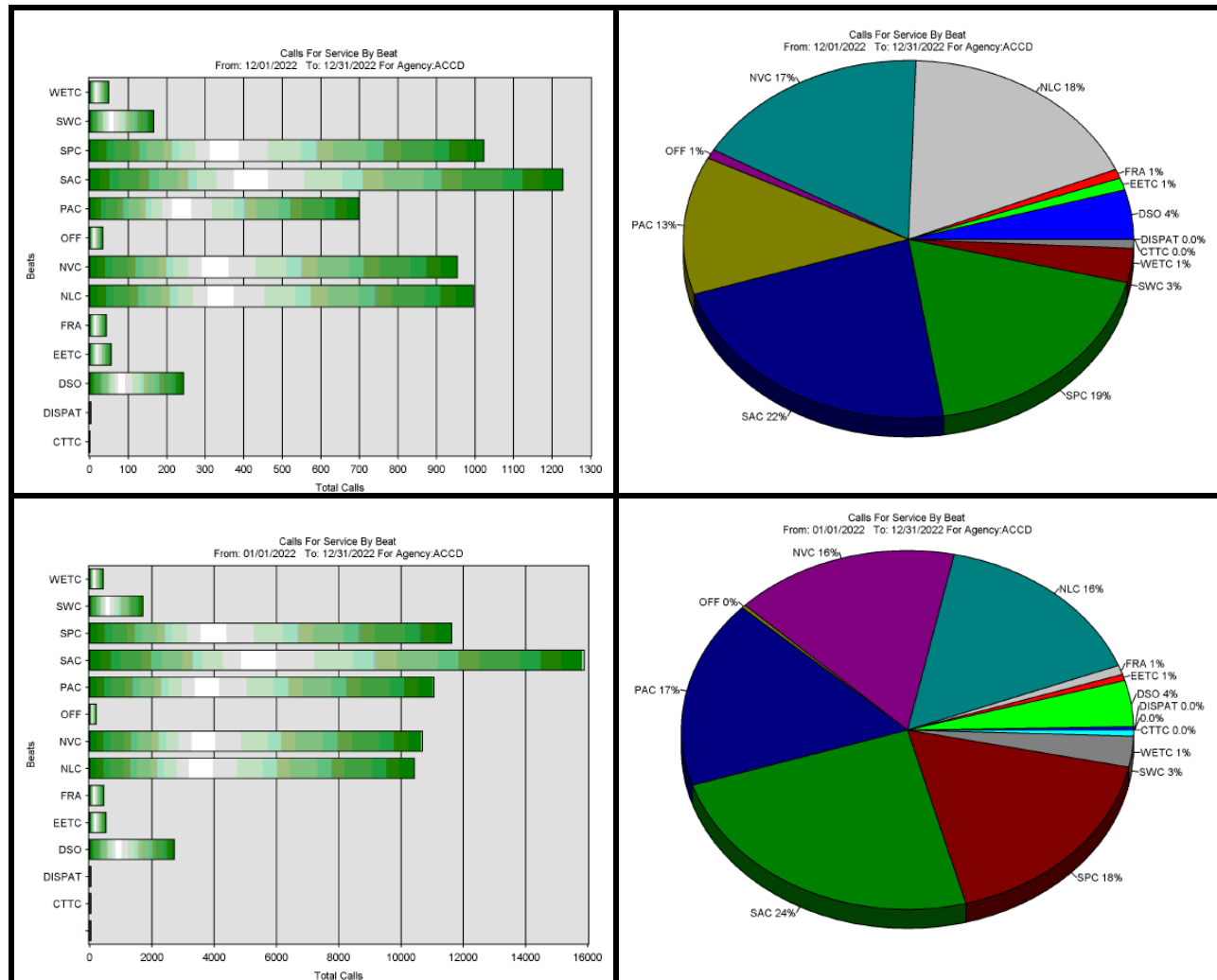
10) SAC (069700 – Emergency Detention) On 12/15/2022 while patrolling, officer was dispatched for a female (student) walking with a knife in her hand by the Nail Technical Center. The officers were able to locate the female and while speaking with the female the officers asked her to take her hands out of her pockets in which she would not comply. At this time the officers tactfully were able to take hold of the females' hands and handcuffed her for her safety. The officers also found a knife with a pink handle. The female mentioned she had been previously evaluated for depression and being suicidal and taking four (4) different types of medications. She also stated she was bipolar and ADHD. She was transported to the Methodist Specialty and Transplant hospital where she was released to medical staff for further evaluation.

11) PAC (069737 – Theft) On 12/21/2022 officer was dispatched to the construction site located on the west end of the Guadalupe Hall for a theft report. The contractor informed the officer two welders had been stolen from the construction site and he knew who had taken the welders. The contractor said the two current employees took them because they believe he owes them money and said he had not paid them, he said he has receipts of him paying them. This case is currently link to a previous case reported from the employees (069713). Investigation continues.

SELECTED CLERY CRIMES	2021 TOTAL YEAR TO DATE	2022 TOTAL YEAR TO DATE	PCT Change	
Theft / Larceny	30	66	↑	120%
Burglary Vehicle	13	14	↑	8%
Burglary	5	13	↑	160%
Robbery	2	1	↓	50%
Motor Vehicle Theft	7	8	↑	14%
Drug Law Arrests	24	54	↑	117%

CRIME PREVENTION REMINDERS ISSUED	2021 TOTAL YEAR TO DATE	2022 TOTAL YEAR TO DATE	PCT Change	
	4352	2791	↓	56%

Calls For Service Data (Reporting Month & YTD)



Discussion and Possible Action on Approval of Federal College Work Study (FCWS) Report Through December 15, 2022.

Recommended for approval to the ALAMO COLLEGES DISTRICT BOARD OF TRUSTEES on January 24, 2023.

MINUTE ORDER

“The Alamo Colleges District Board of Trustees hereby approves the FCWS Report as presented.”

PURPOSE

The following FCWS report is presented to the Board of Trustees for informational and approval purposes for January 24, 2023.

BACKGROUND

1. Comparison of Year-to-Date Actual FCWS/Expenditures versus prior year spend rate.

IMPLICATIONS

Financial: None

Strategic Plans: Goal I-Student Success; and Goal III-Performance Excellence

Employee Services: None

Attachments: FCWS Report

Dr. Harold Whitis

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Dr. Harold Whitis
District Director of Student Financial Aid

Dr. Diane Snyder

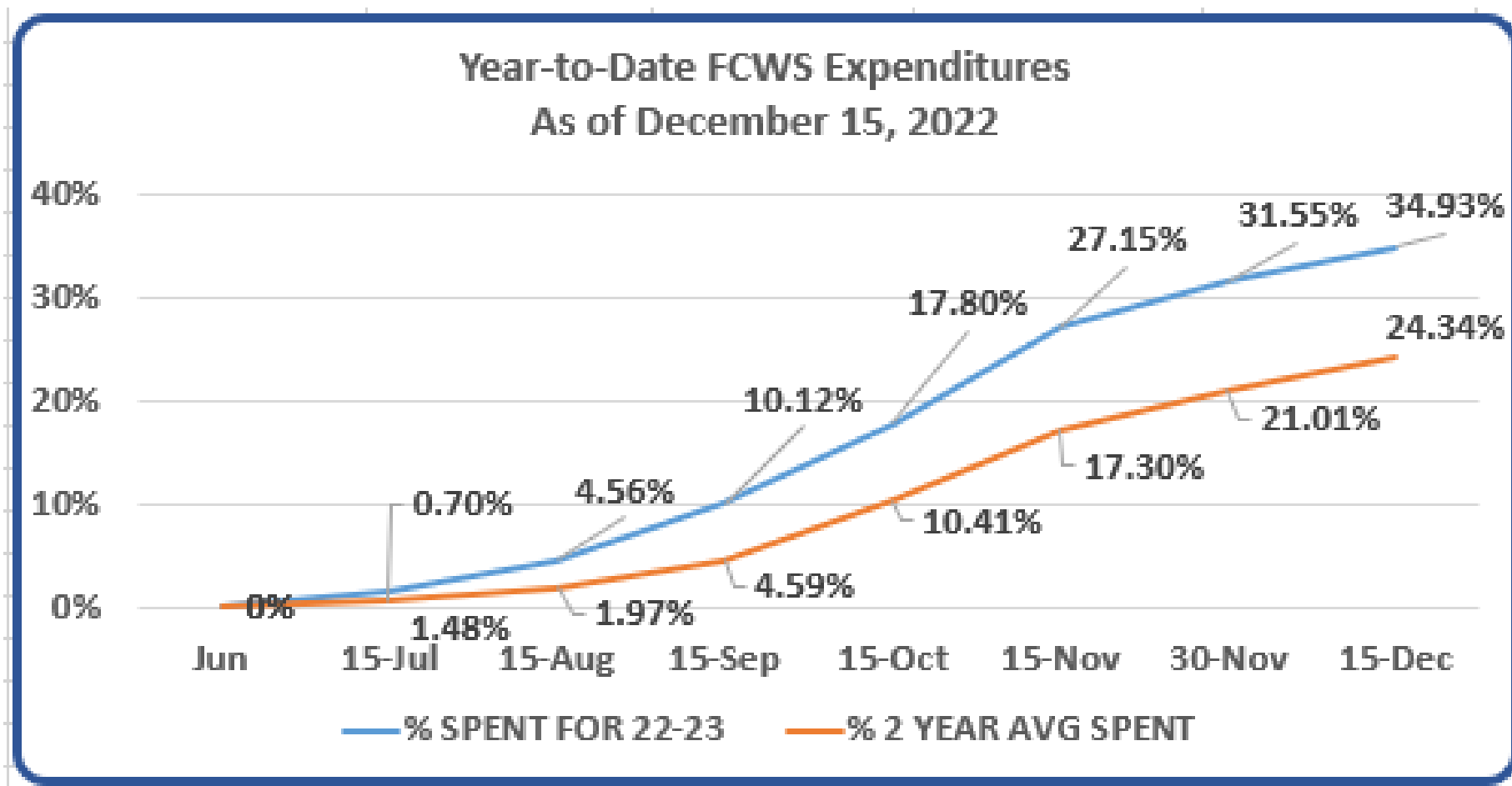
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Snyder
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Diane E. Snyder, CPA, Ph.D.
Vice Chancellor for Finance & Administration

Dr. Mike Flores
Chancellor



ATTACHMENT 1



Year	Allocation	% Spent as of Dec 15th	\$ Spent as of Dec 15th	# Students Working
2 Prior Year Average	\$ 3,610,610.00	24.34%	\$ 878,797.03	397
2022-2023	\$ 3,610,610.00	34.93%	\$ 1,261,128.02	438

Note: This graph compares 22-23 with the average of the two prior years (20-21 and 21-22).



Discussion and Possible Action on Monthly Contracts Report

Presented to the Board Acting as Committee of the Whole on January 17, 2023, and now presented to the ALAMO COLLEGES DISTRICT BOARD OF TRUSTEES on January 24, 2023.

MINUTE ORDER

“The Alamo Colleges District Board of Trustees hereby approves this report on non-grant contracts (public) made to the Alamo Colleges District for the period of December 1, 2022, through December 31, 2022.”

PURPOSE

To provide a monthly report on non-grant contracts received by the Alamo Colleges District.

BACKGROUND

Contracts – Non-grant contracts are contracts in which Alamo Colleges District receives funds to provide special or negotiated services or training to private corporations. For the period ending December 31, 2022, there are a total of 15 contracts that total \$277,679.00 in external funding. This will allow services to be provided to 1,922 individuals.

OBJECTIVE/FACT

To supplement activities not funded by Institutional Funds.

IMPLICATIONS

Financial:	Yes
Strategic Plan:	Goal III. Performance Excellence
Human Resources:	Yes

ATTACHMENTS: YTD Contract (Non-Grant) Summary Report.

Linda Rivas
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Linda Rivas, Interim Associate Vice Chancellor
of Continuing Education
Development

Xavier Urrutia
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Xavier Urrutia, Interim Vice Chancellor
for Economic & Workforce

Dr. Mike Flores, Chancellor

ALAMO COLLEGES DISTRICT
Year-To-Date Contract (Non-Grant) Summary Report

Status: December 1, 2022 – December 31, 2022

I. Current Month Contracts District Wide:

No.	Contract Recipient (District Wide)	No. of Courses	Monthly No. Students to be Served	YTD No. Students to be Served
1	Workforce Training Network	109	460	1,922
	Total	109	460	1,922

II. Year-to-Date Number of Contracts in Selected Dollar Ranges:

No.	Contract Recipient	\$.01-\$9,999.99	\$10,000-\$100,000	\$100,000 and Higher	Total
1	Workforce Training Network	8	6	1	15
	Total	8	6	1	15

Source: All data provided by Workforce Training Network-Continuing Education Department.

Discussion and Possible Action on Approval of Monthly Grants and Contracts Reports

Presented to the Board acting as Committee of the Whole on January 17, 2023 and now presented to the Board for approval on January 24, 2023.

MINUTE ORDER:

“The Alamo Colleges District Board of Trustees hereby approves this report on grants and contracts (public) and ratifies acceptance of the donations and grants made to the Alamo Colleges District.”

PURPOSE:

To provide a monthly report on new grant awards, continuation awards, funding increases, and restricted contracts received during the month; and, obtain ratification of their acceptance by the Alamo Colleges District.

Background

1. Grants – The Alamo Colleges District received 2 new grant awards, 6 continuation grant awards for the period ending November 30, 2022. The year-to-date (YTD) funding is \$19,771,322 and allows for 81.55 FTE positions.
2. Restricted Grant Contracts – The Alamo Colleges District had 2 new restricted grant contracts for the same period. YTD funding is \$408,175 and it allows for 2,360 students to be served.

OBJECTIVE/FACT: To supplement activities not funded by Institutional Funds.

IMPLICATIONS:

Financial: Yes
Strategic Plan: Strategic Objective III Performance Excellence
Human Resources: Yes

ATTACHMENTS: Monthly Grant Award Funding Activity Report; YTD Grant Funding Activity Report with Award Description; YTD Grant Award Summary Report; Monthly Restricted Contract Funding Activity Report; YTD Restricted Contract Summary Report.

**Dr. Diane
Snyder**

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Diane Snyder
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Lisa Mazure, MSA, CPA
Associate Vice Chancellor of
Finance and Fiscal Services

Date

Diane E. Snyder, CPA, Ph.D.
Vice Chancellor for Finance and
Administration

Date

Dr. Mike Flores
Chancellor

Date



ALAMO
COLLEGES
DISTRICT

**ALAMO COLLEGES DISTRICT
FY2022 MONTHLY (MTD) GRANT AWARD ACTIVITY REPORT**

November 01, 2022-November 30, 2022

Item No.	Grant Code	College	Funding Source/Grant	Description/Function	Date of Award Letter	Match Amount	Indirect Cost	Funding Amount	Students Served	No. of FTEs
1	215017	Northeast Lakeview College	Texas Workforce Commission, Project Title: "Jobs and Education for Texans (JET) grant".	The JET grant will allow for the purchase of equipment necessary to establish a network administration lab. The newly established lab will double the capacity of NLC campus lab facilities from one to two labs allowing for increased student enrollment and hands on learning.	8/25/2022	\$9,969	\$0	\$189,401	75	0.00
	1		Total NLC-MTD Single Year Grants			\$9,969	\$0	\$189,401	75	0.00
	1			Total MTD Single Year Grants		\$9,969	\$0	\$189,401	75	0.00
				Multi Year Grants						
1	219121	District	University of Texas at San Antonio, Project Title: "Bexar County Fostering Educational Success Pilot Program". Year 2 of 2.	The University of Texas at San Antonio, Texas A&M San Antonio, Alamo Colleges District, Bexar County Children's Court and Child Advocates San Antonio have partnered for the creation of the Fostering Educational Success for Students with a history of Foster Care Pilot Project.	9/1/2022	\$0	\$0	\$254,909	150	1.00
	1		Total Dist-MTD Multi Year Grants			\$0	\$0	\$254,909	150	1.00
1	213094	Palo Alto College	U.S. Department of Education; Project Title: "Palo Alto College DHSI: Project Listo". Year 3 of 5.	Grant is designed to establish college wide best practices by Increasing Student support with the creation of a one-stop Center for career and experiential learning; Growing partnerships by strengthening industry and employer relations to increase student internship and service learning opportunities; and Enrich Learning by increasing professional development for faculty to support curriculum design.	9/30/2020	\$0	\$0	\$599,479	500	5.00
2	213102	Palo Alto College	U.S. Department of Education; Project Title: "Palo Alto College Talent Search: South San Antonio and Somerset ISD". Year 2 of 5.	The Talent Search project will provide participants with academic tutoring and advising; information on financial aid programs; assistance in completing financial aid application and support for applying for college enrollment.	10/1/2021	\$0	\$20,572	\$277,375	500	1.00
3	213109	Palo Alto College	U.S. Department of Education; Project Title: "Palo Alto College Upward Bound Math Science Project 2022". Year 1 of 5.	Upward Bound Math and Science (UBMS) will provide participants from East Central High School with academic instruction, tutoring and advising; information on Financial aid and assistance in completing financial aid applications. Participants will be provided support for their diverse academic and non-cognitive needs to ensure that they persist, succeed and graduate from high school completing a rigorous secondary school program and enroll in college and graduate with a college degree.	9/1/2022	\$0	\$20,832	\$297,601	60	2.00
	3		Total PAC-MTD Multi Year Grants			\$0	\$41,404	\$1,174,455	1,060	8.00
1	214051	Northwest Vista College	U.S. Department of Education thru The University of Texas at San Antonio; Project Title: "Latino Teacher Academy Learning Community". Year 5 of 5.	Latino TALC will provide teacher candidates support as they navigate from a learning community to a professional learning network as they embark into the teaching profession. Project will address the teaching profession in public schools by addressing the need to increase the number of Hispanic and other teachers of color within the critical teaching areas of bilingual education, English as a Second language, Mathematics and Science.	9/28/2018	\$0	\$0	\$224,812	25	2.04
2	214055	Northwest Vista College	U.S. Department of Education; Project Title: "Portal Leading to Undergraduate Success in Science, Technology, Engineering & Math Project (PLUS+STEM Project)". Year 2 of 5.	The PLUS+STEM Project aims to narrow the STEM achievement gap among NVC's Hispanics, low-income and other disadvantaged student groups through the implementation of enhanced research based activities and services and equitable academic and support services that will empower underrepresented students.	9/17/2021	\$0	\$151,629	\$995,710	190	1.30
3	214056	Northwest Vista College	National Science Foundation through St. Mary's University; Project Title: "HSI Implementation and Evaluation Project: FUERTE: Fostering Undergraduate Education, Retention and Transfer Environments". Year 2 of 3.	Through the FUERTE Project it will aim to build a collaborative culturally responsive transfer pathways in undergraduate education at Hispanic Serving Institutions (HSIs) to increase retention and graduation rates of Latinx students pursuing degrees in STEM. This will be accomplished through initiatives that include aligning courses and curriculum between institutions; providing professional development for faculty and staff; providing a holistic supporting system that will adapt best evidence-based support practices to Latinx students.	8/2/2021	\$0	\$30,919	\$95,305	50	0.75
	3		Total NVC-MTD Multi Year Grants			\$0	\$182,548	\$1,315,827	265	4.09
	7			Total MTD Multi-Year Grants		\$0	\$223,952	\$2,745,191	1,475	13.09
	8			GRAND TOTAL-MTD SINGLE AND MULTI-YEAR GRANTS		\$9,969	\$223,952	\$2,934,592	1,550	13.09

ALAMO COLLEGES DISTRICT

FY 2023 YTD Grant Award Summary Report

Includes All Single Year Grants and the Current Year of Multi-Year Grants

September 1, 2022 -November 30, 2022

No.	College	No. of Grants	Match Amounts	Indirect Cost Received	YTD Funding Amount	No. of Students Served	No. of FTEs
1	District Grants	4	\$ -	\$ -	\$ 2,454,654	10,866	6.00
2	San Antonio College	7	\$ 257,048	\$ 157,716	\$ 2,050,261	827	25.00
3	St. Philip's College	8	\$ -	\$ 429,421	\$ 11,147,657	37,727	34.00
4	Palo Alto College	6	\$ -	\$ 79,756	\$ 1,813,718	1,760	11.00
5	Northwest Vista College	5	\$ -	\$ 30,919	\$ 2,115,631	3,050	5.55
6	Northeast Lakeview College	1	\$ 9,969	\$ -	\$ 189,401	75	0.00
GRAND TOTAL		31	\$ 267,017	\$ 697,812	\$ 19,771,322	54,305	81.55

ALAMO COLLEGES DISTRICT
FY 2023 Monthly & YTD Grant Award Funding Activity Report with Award Description
September 1, 2022 -November 30, 2022

Item No.	Grant Code	College	Funding Source/Grant	Description/Function	Date of Award Letter	Match Amount	Indirect Cost	Funding Amount	Students Served	No. of FTEs
1	219176	District	U.S. Department of Education thru Texas Higher Education Coordinating Board (THECB); <u>Project Title: "Accelerate Student Success Planning Grant"</u> .	Alamo College District (ACD) hopes to better understand the reasons for this discrepancy, formulate plans to reduce any stigma related to Mental Health issues and plan for services and training to address any issues revealed through a needs assessment.	8/30/2022	\$0	\$0	\$50,000	0	0.0
2	219879	District	U.S. Department of Education thru Texas Higher Education Coordinating Board (THECB); <u>Project Title: "Career and Technical Education-Basic Grants to States"</u> .	The Perkins Basic grant supports awarded applicants in educating students who enroll in CTE courses and programs in preparation for high-skill, high-wage, or high-demand occupations.	8/3/2022	\$0	\$0	\$2,134,795	10,616	6.0
	2		Total Dist.- YTD Single Year Grants			\$0	\$0	\$2,184,795	10,616	6.00
1	212648	St. Philip's College	Texas Workforce Commission, <u>Project Title: "Apprenticeship Training Program"</u> .	Purpose of the Apprenticeship Training Program is to provide classroom and technical training to apprentices in support of their on the job training in their fulltime employment. The grant award will pay a portion of the cost for job-related in person classroom instruction to Master instructors. The program combines on the job training under supervision of experienced journey works with in-person classroom instruction.	9/1/2022	\$0	\$0	\$72,728	160	0.0
	1		Total SPC YTD Single-Year Grants			\$0	\$0	\$72,728	160	0.00
1	215017	Northeast Lakeview College	Texas Workforce Commission, <u>Project Title: "Jobs and Education for Texans (JET) Grant"</u> .	The JET grant will allow for the purchase of equipment necessary to establish a network administration lab. The newly established lab will double the capacity of NLC campus lab facilities from one to two labs allowing for increased student enrollment and hands on learning.	8/25/2022	\$9,969	\$0	\$189,401	75	0.00
	1		Total NLC-YTD Single Year Grants			\$9,969	\$0	\$189,401	75	0.00
	4			Total YTD Single Year Grants		\$9,969	\$0	\$2,446,924	10,851	6.00
				Multi-Year Grants						
1	219117	District	Texas Higher Education Coordinating Board (THECB); <u>Project Title: "Nudges to the Finishing Line"</u> . Year 6 of 6.	Alamo Colleges District is participating in research project on the impact of text messages. ACD will share data for the purpose of assigning student cohorts and for evaluating impact of interventions on credit completion and degree attainment.	11/15/2021	\$0	\$0	\$4,950	0	0.00
2	219121	District	University of Texas at San Antonio; <u>Project Title: "Bexar County Fostering Educational Success Pilot Program"</u> . Year 2 of 2.	The University of Texas at San Antonio, Texas A&M San Antonio, Alamo Colleges District, Bexar County Children's Court and Child Advocates San Antonio have partnered for the creation of the Fostering Educational Success for students with a history of Foster Care Pilot Project. <i>Additional funding in the amount of \$254,909</i>	5/2/2022	\$0	\$0	\$264,909	250	0.00
	2		Total Dist.-YTD Multi-Year Grants			\$0	\$0	\$269,859	250	0.00
1	211145	San Antonio College	U.S. Department of Education; <u>Program Title: "Edison Upward Bound Math and Science Project"</u> . Year 5 of 5.	Upward Bound Math & Science (UBMS) provides student services programs for individuals from disadvantage backgrounds, first-generations, low-income individuals etc. UBMS provides up to four years of additional academic support through summer instruction in math, language arts, composition, foreign language and lab science with the curricula that aligns with state exams and state readiness standard.	9/1/2018	\$0	\$23,801	\$297,517	56	1.00

ALAMO COLLEGES DISTRICT
FY 2023 Monthly & YTD Grant Award Funding Activity Report with Award Description
September 1, 2022 -November 30, 2022

Item No.	Grant Code	College	Funding Source/Grant	Description/Function	Date of Award Letter	Match Amount	Indirect Cost	Funding Amount	Students Served	No. of FTEs
2	211153	San Antonio College	U.S. Department of Education; Project Title: "San Antonio College (SAC) Project R.I.S.E (Ready, inspired, Successful, Engaged) SSS Program". Year 3 of 5.	Program will increase eligible students' chances of success by providing year round tutoring and prescribed tutoring plans, academic and college readiness instruction, advice and assistance with postsecondary course selection. Each participant will establish an Individual Education Plan (IEP) that includes timelines to achieve graduation and/or transfer to a senior institution.	8/11/2020	\$0	\$16,923	\$261,879	120	7.00
3	211154	San Antonio College	U.S. Department of Education; Project Title: "San Antonio College (SAC)'s Project Veterans Achieving Learning through Opportunity and Resilience (VALOR) SSS Program". Year 3 of 5.	Program will increase eligible students' chances of success by providing year round tutoring and prescribed tutoring plans, academic and college readiness instruction, advice and assistance with postsecondary course selection. Participants will also receive education in financial aid/financial literacy including information on market and economics and higher education financing and repayment.	8/11/2020	\$0	\$16,923	\$261,786	120	7.00
4	211158	San Antonio College	National Security Agency thru University of West Florida; Project Title: "NCAE-C-003-2020 Cyber Curriculum and Research". Year 3 of 3.	Goal is to increase the number of transitioning military veterans, existing first responders and criminal justice and fiancé' earners who are prepared to defend our nation's security and prosperity via cyber security related positions in San Antonio, Texas and beyond.	9/3/2020	\$0	\$27,537	\$249,499	20	1.00
5	211169	San Antonio College	U.S. Department of Education; Project Title: "San Antonio College's 2021 Child Care Access Means Parents in School (CCAMPIS) Program". Year 2 of 4.	Goal of the program is to increase low-income student success by providing access to high-quality child care. Low income SAC students will be provided with high-quality child care each fall, spring and summer semesters. Project Director will provide academic support counseling for CCAMPIS parents at risk for failure.	9/16/2021	\$257,048	\$48,729	\$404,861	56	4.00
6	211173	San Antonio College	Texas Higher Education Coordinating Board (THECB); Project Title: "Nursing Shortage Reduction Program". Year 1 of 4.	Goal of project is to Hire new faculty to support the increase in enrollment; Compensation for faculty release time to assist with curriculum development and accreditation compliance; Outreach and recruitment to target a diverse student population; Travel and registration fees for accreditation and national nursing conferences.	7/13/2022	\$0	\$0	\$277,184	395	4.00
7	211174	San Antonio College	U.S. Department of Education; Project Title: "San Antonio College's Upward Bound Math and Science Program Project at Highlands High School". Year 1 of 5.	Upward Bound Math & Science (UBMS) provides student services programs to individuals from disadvantage backgrounds, first generations, low-income individuals etc. UBMS provides up to four years of additional academic support through summer instruction in Math, Language Arts, Composition and lab science with the curricula that aligns with state exams and state readiness standard.	9/1/2022	\$0	\$23,803	\$297,535	60	1.00
7			Total SAC-YTD Multi-Year Grants			\$257,048	\$157,716	\$2,050,261	827	25.00
1	212088	St. Philip's College	National Aeronautics Space Administration thru University of Texas at San Antonio; Project Title: "NASA Center for Advanced Measurements in Extreme Environments". Year 2 of 5.	The NASA MIRO significantly increase the number of underrepresented minority STEM students who transfer to four-year institutions to complete bachelor's degrees in STEM fields. Objectives include to promote STEM literacy and to enhance and sustain the capability of institutions to perform NASA related research and education.	10/1/2019	\$0	\$0	\$46,861	12,455	0.00

ALAMO COLLEGES DISTRICT
FY 2023 Monthly & YTD Grant Award Funding Activity Report with Award Description
September 1, 2022 -November 30, 2022

Item No.	Grant Code	College	Funding Source/Grant	Description/Function	Date of Award Letter	Match Amount	Indirect Cost	Funding Amount	Students Served	No. of FTEs
2	212093	St. Philip's College	National Science Foundation, Project Title: <i>"Project SURE (Scaffolding Undergraduate Research Experiences)".</i> Year 2 of 5.	Building on existing St. Philip's College program and structures, project SURE will target three areas, Innovation in Instruction will incorporate STEM experiential learning and further develop faculty use of emerging experiential learning methods; Internship and Research experience will create alliances between the college and local industry to provide paid internship opportunities and prepare students to apply for national research experiences and federal internship opportunities and Transfers. Will center on guiding students to transfer to universities to complete their undergraduate degrees.	8/15/2021	\$0	\$127,891	\$312,499	120	1.00
3	212097	St. Philip's College	Texas Higher Education Coordinating Board (THECB); Project Title: <i>"Nursing Shortage Reduction Program".</i> Year 1 of 4.	Goal of the project is to Improve program persistence from the start to final semester; Increase the number of AAS degrees in Nursing award; Prepare faculty and students for Next generation NCLEX; Enhance faculty professional development.	9/1/2021	\$0	\$0	\$133,049	12	0.00
4	212098	St. Philip's College	U.S. Department of Education; Project Title: <i>"St. Philip's College Means Parents In School Program".</i> Year 1 of 4.	Goal of the project is to provide support for the participation of low-income parents in postsecondary education through the provision of campus based child care services offered at the on-site nationally accredited SPC Child Development Center. Eligible student-parents will receive assistance with child care tuition on a sliding fee scale. The aim of the project is to reduce the financial burden of CCAMPIS program participants and afford them the opportunity to enroll in school.	9/20/2022	\$0	\$0	\$281,389	40	2.00
5	212628	St. Philip's College	U.S. Department of Education; Project Title: <i>"Historically Black Colleges and Universities Program (FUTURE Act)".</i> Year 3 of 5.	St. Philip's College is using its FUTURE Act grant funds to implement and operate three activities that will support and strengthen the overall institution delivery of services to students. There will be Project Administration and Research and Development, Campus renovation & Technology Improvements and Student Services.	8/21/2020	\$0	\$0	\$1,442,137	12,455	13.00
6	212634	St. Philip's College	National Science Foundation; Project Title: <i>"CIMA LSAMP Alliance".</i> Year 2 of 3.	The Louis Stokes Alliances for Minority Participation (LSAMP) program assists universities and colleges in diversifying the STEM workforce through their efforts at significantly increasing the number of students successfully completing high quality degree programs in science, technology, engineering and mathematics (STEM) disciplines. Emphasis is placed on transforming STEM education through innovative recruitment and retention strategies.	10/1/2020	\$0	\$301,530	\$500,000	30	5.00
7	212639	St. Philip's College	U.S. Department of Education; Project Title: <i>"Historically Black Colleges and Universities Program".</i> Year 1 of 5.	Grant funds will serve to enhance Project Administration and Research Development, Centers for Excellence in Mathematics and Science, Capital Improvement Project, Information and Communication Technology, Institute for Teaching Excellence and Staff Development, Student Services and Good Samaritan Veterans Outreach and Transition Center.	3/6/2022	\$0	\$0	\$8,358,994	12,455	13.00
7			Total SPC-YTD Multi-Year Grants			\$0	\$429,421	\$11,074,929	37,567	34.00

ALAMO COLLEGES DISTRICT
FY 2023 Monthly & YTD Grant Award Funding Activity Report with Award Description
September 1, 2022 -November 30, 2022

Item No.	Grant Code	College	Funding Source/Grant	Description/Function	Date of Award Letter	Match Amount	Indirect Cost	Funding Amount	Students Served	No. of FTEs
1	213093	Palo Alto College	U.S. Department of Education; Project Title: "Palo Alto College SSS Project". Year 3 of 5.	This project will provide participants with academic support, tutoring and advising, information on financial aid assistance, financial literacy, career exploration, university visits and transfer workshops. The need for the project in the target area is apparent due to the high percentage of the low-income, first generation and disabled participants enrolled who are eligible for student support.	9/1/2021	\$0	\$17,780	\$261,888	140	2.00
2	213094	Palo Alto College	U.S. Department of Education; Project Title: "Palo Alto College DHSI: Project Listo". Year 3 of 5.	Grant is designed to establish college wide best practices by Increasing Student support with the creation of a one-stop Center for career and experiential learning; Growing partnerships by strengthening industry and employer relations to increase student internship and service learning opportunities; and Enrich Learning by increasing professional development for faculty to support curriculum design.	9/30/2020	\$0	\$0	\$599,479	500	5.00
3	213099	Palo Alto College	U.S. Department of Education; Project Title: "Palo Alto College Talent Search: Southwest High School". Year 2 of 5.	The TRIO Talent Search Southwest ISD project will provide participants with academic support. Participants will be provided support for their diverse academic and non-cognitive needs to insure that they persist, succeed an graduate from high school and enroll in college to complete post-secondary education.	9/1/2021	\$0	\$20,572	\$277,375	500	3.00
4	213100	Palo Alto College	National Science Foundation, Project Title: "HSI Pilot Project: Promoting Virtual Experiential Learning to Support Part-Time and Nontraditional Students". Year 2 of 2.	Pilot project proposal will implement the follow to support increasing institutional capacity by creating career services and student support activities that are specifically aimed at part-time students. Using the STEM-ESS (STEM Evidence based and Student Serving) model. In addition the STEM industry partners also require an experienced workforce which students gain via internships, undergraduate research and experiential engagement opportunities.	7/19/2021	\$0	\$0	\$100,000	60	1.00
5	213102	Palo Alto College	U.S. Department of Education; Project Title: "Palo Alto College Talent Search: South San Antonio and Somerset ISD". Year 2 of 5.	The Talent Search project will provide participants with academic tutoring and advising; information on financial aid programs; assistance in completing financial aid application and support for applying for college enrollment.	10/1/2021	\$0	\$20,572	\$277,375	500	1.00
6	213109	Palo Alto College	U.S. Department of Education; Project Title: "Palo Alto College Upward Bound Math Science Project 2022". Year 1 of 5.	Upward Bound Math and Science (UBMS) will provide participants from East Central High School with academic instruction, tutoring and advising; information on Financial aid and assistance in completing financial aid applications. Participants will be provided support for their diverse academic and non-cognitive needs to ensure that they persist, succeed and graduate from high school completing a rigorous secondary school program and enroll in college and graduate with a college degree.	9/1/2022	\$0	\$20,832	\$297,601	60	2.00
6			Total PAC-YTD Multi-Year Grants			\$0	\$79,756	\$1,813,718	1,760	11.00
1	214050	Northwest Vista College	U.S. Department of Education; Project Title: "Community Math Project: Building Math Proficiency to Strengthen Teacher Education Through Collaborative Interventions". Year 5 of 5.	Goals of project is to develop an academic support system that is integrated into math college course curriculum; develop a seamless pathway which supports increased transfer of education majors through model articulation agreements and develop and implement a Math community to support a pipeline of college ready students and pre-service teachers with strong math aptitudes.	9/28/2018	\$0	\$0	\$749,804	3,000	4.80

ALAMO COLLEGES DISTRICT
FY 2023 Monthly & YTD Grant Award Funding Activity Report with Award Description
September 1, 2022 -November 30, 2022

Item No.	Grant Code	College	Funding Source/Grant	Description/Function	Date of Award Letter	Match Amount	Indirect Cost	Funding Amount	Students Served	No. of FTEs
2	214051	Northwest Vista College	U.S. Department of Education thru The University of Texas at San Antonio; <u>Project Title: "Latino Teacher Academy Learning Community"</u> . Year 5 of 5.	Latino TALC will provide teacher candidates support as they navigate from a learning community to a professional learning network as they embark into the teaching profession. Project will address the teaching profession in public schools by addressing the need to increase the number of Hispanic and other teachers of color within the critical teaching areas of bilingual education, English as a Second language, Mathematics and Science.	9/28/2018	\$0	\$0	\$224,812	25	2.04
3	214054	Northwest Vista College	Texas Higher Educating Coordinating Board (THECB); <u>Project Title: "2021 College Readiness and Completion Models"</u> . Year 2 of 2.	Project will provide underprepared students with the academic support resources needed to successfully undertake subsequent college-level course work and continue pursuing their educational goals towards degree completion that will lead to improved career opportunities. Peer coaching will help NVC's most vulnerable	8/16/2021	\$0	\$0	\$50,000	1,200	0.73
4	214055	Northwest Vista College	U.S. Department of Education; <u>Project Title: "Portal Leading to Undergraduate Success in Science, Technology, Engineering & Math Project (PLUS+STEM Project)"</u> . Year 2 of 5.	The PLUS+STEM Project aims to narrow the STEM achievement gap among NVC's Hispanics, low-income and other disadvantaged student groups through the implementation of enhanced research based activities and services and equitable academic and support services that will empower underrepresented students.	9/17/2021	\$0	\$151,629	\$995,710	190	1.30
5	214056	Northwest Vista College	National Science Foundation through St. Mary's University; <u>Project Title: "HSI Implementation and Evaluation Project: FUERTE: Fostering Undergraduate Education, Retention and Transfer Environments"</u> . Year 2 of 3.	Through the FUERTE Project it will aim to build a collaborative culturally responsive transfer pathways in undergraduate education at Hispanic Serving Institutions (HSIs) to increase retention and graduation rates of Latinx students pursuing degrees in STEM. This will be accomplished through initiatives that include aligning courses and curriculum between institutions; providing professional development for faculty and staff; providing a holistic supporting system that will adapt best evidence-based support practices to Latinx students.	8/2/2021	\$0	\$30,919	\$95,305	50	0.75
5			Total NVC-YTD Multi-Year Grants			\$0	\$30,919	\$2,115,631	3,050	5.55
27				Total YTD Multi-Year Grants		\$257,048	\$697,812	\$17,324,398	43,454	75.55
31				GRAND TOTAL-YTD SINGLE AND MULTI-YEAR GRANTS		\$267,017	\$697,812	\$19,771,322	54,305	81.55

ALAMO COLLEGES DISTRICT
FY 2023 Monthly (MTD) Restricted Contract Activity Report
September 01, 2022-November 30, 2022

Item No.	Grant Code	College	Funding Source / Grant	Description/Function	Date of Award Letter	Match Amount	Indirect Cost	Funding Amount	Students Served	No. of FTEs
1	241021	San Antonio College	The Alamo Colleges Foundation, <u>Project Title:</u> <i>"Writing & Thinking Institute"</i> .	The program fund will provide underwriting support for faculty professional development that supports Student Success in Disciplinary Learning and the Marketable Skills of Communication and Critical thinking to include costs to plan and host workshops, conferences and guest speakers.	9/1/2022	\$0	\$0	\$57,420	10	0.00
	1		Total SAC MTD Restricted Contracts			\$0	\$0	\$57,420	10	0.00
1	244500	Northwest Vista College	University of Texas at San Antonio through Andrew Mellon Foundation, <u>Project Title:</u> <i>"Democratizing Racial Justice: Remembering Histories, Transofrming Futures"</i> . Year 2 of 3.	Grant will champion community partnerships in advancing racial justice by supporting visionary, unconventional, experimental and ground breaking projects that address the long-existing fault lines of racism, inequality and injustice within democracy and civil society. Through the People's Academies, selected community fellows and faculty fellows will collaborate on a public-facing project each year of the grant as determined by that cohort.	12/14/2020	\$0	\$0	\$120,000	1,000	1.40
	1					\$0	\$0	\$120,000	1,000	1.40
	2			GRAND TOTAL-MTD RESTRICTED CONTRACTS		\$0	\$0	\$177,420	1,010	1.40

ALAMO COLLEGES DISTRICT
FY 2022 YTD Restricted Contract (Non-Grant) Summary Report
September 1, 2022 - November 30, 2022

No.	Contract Recipient	No. of Contracts Executed for the Year	YTD Total Amount of Contracts	No. Students to be Served
1	District Restricted Contracts	1	\$199,755	100
2	San Antonio College	2	82,420	1,210
3	St. Philip's College			
4	Palo Alto College			
5	Northwest Vista College	1	120,000	1,000
6	Northeast Lakeview College	1	6,000	50
	Total	5	\$408,175	2,360

Year-to-Date Number of Contracts in Selected Dollar Ranges:

No.	Contract Recipient	\$.01-\$9,999.99	\$10,000- \$99,999	\$100,000 and Higher	Total
1	District Restricted Contracts			1	1
2	San Antonio College		2		2
3	St. Philip's College				0
4	Palo Alto College				0
5	Northwest Vista College			1	1
6	Northeast Lakeview College	1			1
	Total	1	2	2	5

Discussion and Possible Action on Approval of Construction Reports

Presented to the Board acting as Committee of the Whole on January 17, 2023 and now presented to the Board for approval on January 24, 2023.

MINUTE ORDER

“The Alamo Colleges District Board of Trustees hereby approves the construction reports as presented.”

PURPOSE

The following construction reports are presented to the Board of Trustees for informational and approval purposes.

BACKGROUND

1. 2017 Capital Improvement Program Overview Chart(s)
2. 2017 CIP General Obligation Bond / Maintenance Tax Note Summary and Detail Report

IMPLICATIONS

Financial: N/A

Strategic Plan: Strategic Objective III Performance Excellence

Human Resources: N/A

ATTACHMENTS: Construction Reports

Lisa Mazure, MSA, CPA
Associate Vice Chancellor for
Finance and Fiscal Services

Dr. Diane Snyder

Digitally signed by Dr. Diane
Snyder
Date: 2023.01.03 16:37:58 -06'00'

Diane E. Snyder, CPA, Ph.D.
Vice Chancellor of Finance and
Administration

Dr. Mike Flores, Chancellor

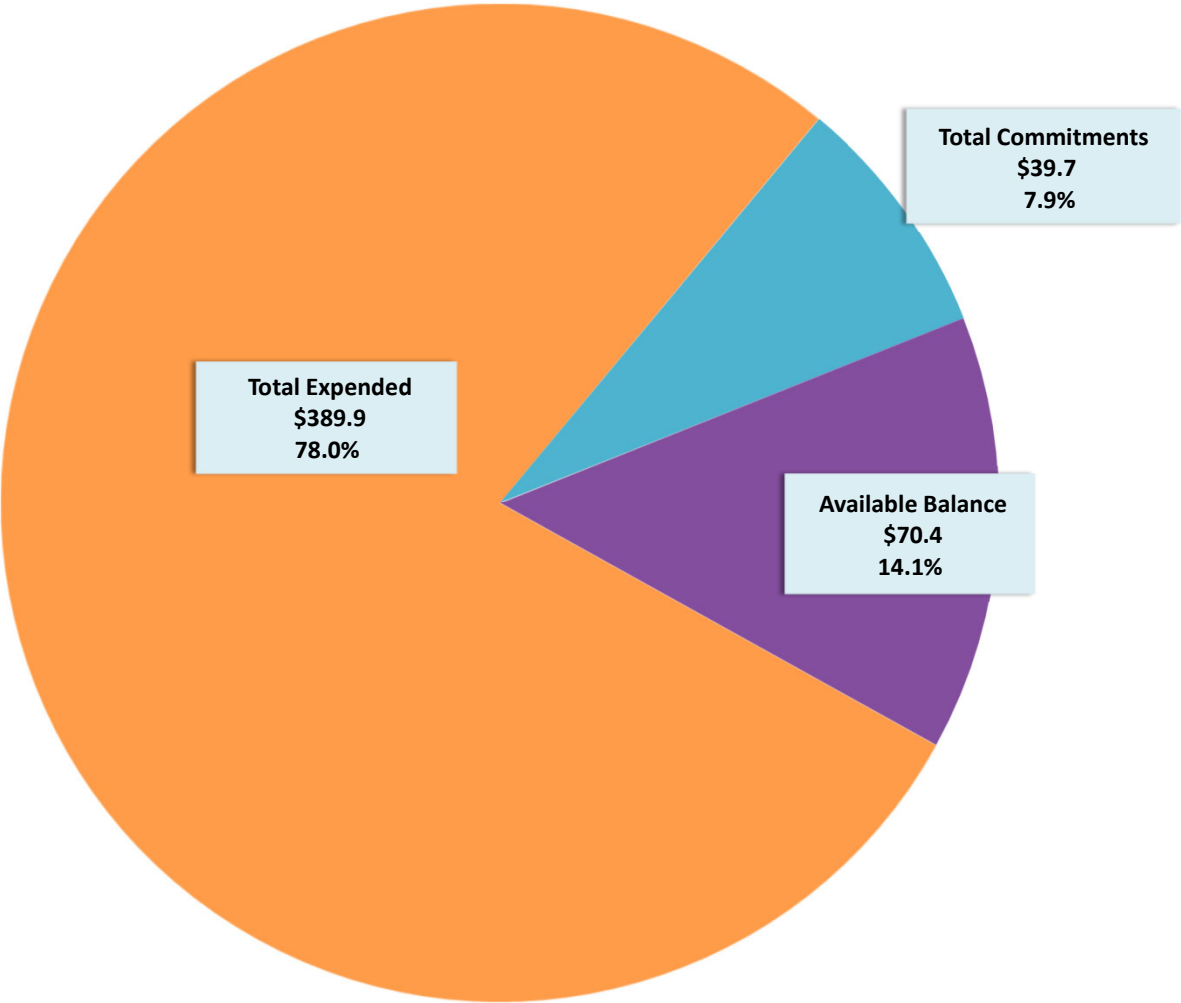


ALAMO
COLLEGES
DISTRICT

Capital Improvement Program - Chart Summary

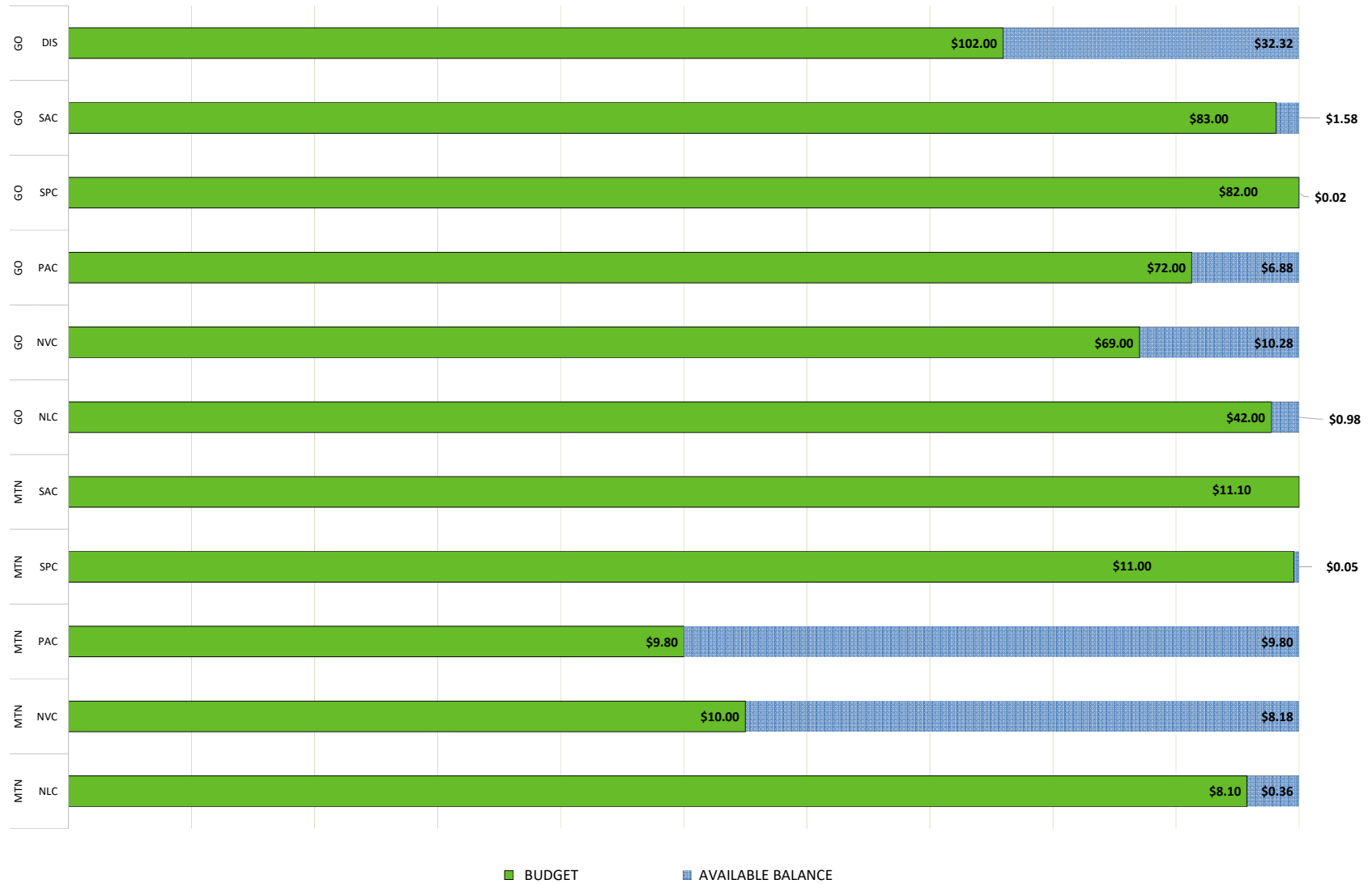
Budget vs Actual - Overview (GO & MTN)

(\$ FIGURES IN MILLIONS)



ALAMO
COLLEGES
DISTRICT

BUDGET VS AVAILABLE BALANCE*
(\$ FIGURES IN MILLIONS)



ALAMO COLLEGES DISTRICT
2017 - CAPITAL IMPROVEMENT PROGRAM SUMMARY
As of November 30, 2022

Unissued

FUNDING SOURCES	GO 2017	Limited	MTN 2020	GO 2021	GO 2022	Limited	TOTAL
	Tax Bonds	Tax Bonds	Maintenance Tax Bonds	Limited Tax Bonds	Tax Bonds	Tax Bonds	
General Obligation Bonds	\$	173,000,000	\$	225,000,000	\$	52,000,000	\$ 450,000,000
Maintenance Tax Note Bonds	\$	-	\$ 50,000,000				\$ 50,000,000
TOTAL FUNDING SOURCES	\$	173,000,000	\$ 50,000,000	\$ 225,000,000	\$ 52,000,000		\$ 500,000,000

BY LOCATION	BUDGET	CURRENT YEAR TOTAL	PRIOR YEARS' TOTAL	TOTAL TO DATE ALL YEARS	COMMITMENTS	AVAILABLE BALANCE
DISTRICT & DISTRICT WIDE - 2017 G.O. BOND	\$ 102,000,000	\$ 1,740,444	\$ 60,447,054	\$ 62,187,498	\$ 7,490,490	\$ 32,322,012
SAN ANTONIO COLLEGE - 2017 G.O. BOND	\$ 83,000,000	\$ 219,695	\$ 68,384,654	\$ 68,604,349	\$ 12,816,601	\$ 1,579,050
ST. PHILIP'S COLLEGE & SWC - 2017 G.O. BOND	\$ 82,000,000	\$ 248,930	\$ 80,751,751	\$ 81,000,681	\$ 981,480	\$ 17,839
PALO ALTO COLLEGE - 2017 G.O. BOND	\$ 72,000,000	\$ 1,398,825	\$ 51,305,653	\$ 52,704,479	\$ 12,413,365	\$ 6,882,157
NORTHWEST VISTA COLLEGE - 2017 G.O. BOND	\$ 69,000,000	\$ (507,283)	\$ 57,902,775	\$ 57,395,491	\$ 1,326,986	\$ 10,277,522
NORTHEAST LAKEVIEW COLLEGE - 2017 G.O. BOND	\$ 42,000,000	\$ 527,343	\$ 38,791,265	\$ 39,318,608	\$ 1,702,250	\$ 979,141
General Obligation Bond Totals	\$ 450,000,000	\$ 3,627,954	\$ 357,583,152	\$ 361,211,107	\$ 36,731,172	\$ 52,057,722
SAN ANTONIO COLLEGE - 2020 MTN BOND	\$ 11,100,000	\$ -	\$ 11,100,000	\$ 11,100,000	\$ -	\$ -
ST. PHILIP'S COLLEGE & SWC - 2020 MTN BOND	\$ 11,000,000	\$ -	\$ 10,918,462	\$ 10,918,462	\$ 33,793	\$ 47,745
PALO ALTO COLLEGE - 2020 MTN BOND	\$ 9,800,000	\$ -	\$ -	\$ -	\$ -	\$ 9,800,000
NORTHWEST VISTA COLLEGE - 2020 MTN BOND	\$ 10,000,000	\$ -	\$ 1,818,853	\$ 1,818,853	\$ -	\$ 8,181,147
NORTHEAST LAKEVIEW COLLEGE - 2020 MTN BOND	\$ 8,100,000	\$ 495,468	\$ 4,351,545	\$ 4,847,014	\$ 2,894,617	\$ 358,370
MTN Bond Totals	\$ 50,000,000	\$ 495,468	\$ 28,188,860	\$ 28,684,329	\$ 2,928,410	\$ 18,387,262
UNALLOCATED INTEREST INCOME	\$ (0)	\$ -	\$ -	\$ -	\$ -	\$ (0)
TOTAL FOR ALL 2017 CIP BONDS	\$ 500,000,000	\$ 4,123,423	\$ 385,772,013	\$ 389,895,435	\$ 39,659,581	\$ 70,444,983

ALAMO COLLEGES DISTRICT
2017 - CAPITAL IMPROVEMENT PROGRAM EXPENDITURES BY PROJECT
As of November 30, 2022

General Obligation Bonds							
PROJECT TITLE	Adjusted Budget	Current Month Expenses	Current Yr Expenses	Prior Yrs Expenses	Total to Date All Yrs Expenses	Commitments	Available Balance
DIS-WETC GO17 - T1	23,000,000	19,873	559,890	19,577,770	20,137,661	2,856,079	6,261
DIS-SETC GO17 - T1	23,000,000	494,313	1,176,458	12,894,616	14,071,074	3,627,722	5,301,204
DIS-N. 281 Property purch - GO17 - T1	5,000,000	-	-	5,000,000	5,000,000	-	-
DIS I-10 NW Ed and Train Ctr. - GO17 - T2	23,000,000	1,925	1,925	2,543,947	2,545,872	509,931	19,944,197
SWC- Redund Police Dpatch @ SWC - GO17 - T1	2,955,408	-	-	2,955,408	2,955,408	-	0
DIS MOKA Prog. MGT. - GO17	44,592	930	(4,650)	11,904	7,254	37,338	-
TOTAL FOR DISTRICT	\$ 77,000,000	\$ 517,041	\$ 1,733,623	\$ 42,983,645	\$ 44,717,269	\$ 7,031,069	\$ 25,251,662
DIS Instructional Tech GO17 - T1	1,500,000	-	-	788,961	788,961	-	711,039
DIS Infrastructural & ACOL GO17 T1	11,600,000	-	6,821	7,681,009	7,687,830	301,039	3,611,131
DIS Comm. & Collaboration Tools GO17 T1	4,100,000	-	-	3,997,214	3,997,214	4,532	98,253
Reporting and Analysis - T3	1,700,000	-	-	-	-	-	1,700,000
DIS Mobile Tech & Security GO17 - T3	6,100,000	-	-	4,996,225	4,996,225	153,849	949,926
TOTAL FOR DISTRICT WIDE INFO. TECH.	\$ 25,000,000	\$ -	\$ 6,821	\$ 17,463,409	\$ 17,470,230	\$ 459,420	\$ 7,070,350
TOTAL FOR DISTRICT / DISTRICT WIDE	\$ 102,000,000	\$ 517,041	\$ 1,740,444	\$ 60,447,054	\$ 62,187,498	\$ 7,490,490	\$ 32,322,012
SAC-Parking Garage GO17 - T1	19,053,312	-	-	18,847,730	18,847,730	84,198	121,384
SAC-Childcare Bldg GO17 - T1	15,817,202	16,710	(692,527)	15,752,543	15,060,016	378,765	378,421
SAC Law Enforce/ 1st Responder - GO17 - T2	20,000,000	-	74,530	8,821,179	8,895,709	10,452,744	651,547
SAC Fletcher St Success Ren w/ Main Entry - GO17 - T2	9,798,431	2,600	15,210	9,543,645	9,558,855	175,242	64,335
SAC Physical Plant - GO17 - T3	2,521,979	-	-	2,512,802	2,512,802	9,177	0
SAC Chance Academic Ren - GO17 - T3	147,399	-	-	3,604	3,604	110,341	33,454
SAC MFA Ren - GO17 - T3	47,808	-	-	47,808	47,808	-	-
SAC NEW SCIENCE BLDG - GO17	15,613,870	51,830	822,483	12,855,343	13,677,826	1,606,134	329,910
TOTAL FOR SAC	\$ 83,000,000	\$ 71,140	\$ 219,695	\$ 68,384,654	\$ 68,604,349	\$ 12,816,601	\$ 1,579,050
SPC Culinary Arts Center Exc GO17 -T1	30,000,000	-	-	29,997,330	29,997,330	2,257	413
SPC Norris Tech Renovation GO17 - T2	14,882,376	-	-	14,851,838	14,851,838	11,364	19,174
SPC Bowden Renovation GO17 - T3	13,736,454	-	-	13,676,053	13,676,053	60,003	397
TOTAL FOR SPC	\$ 58,618,830	\$ -	\$ -	\$ 58,525,221	\$ 58,525,221	\$ 73,625	\$ 19,985
SPC Welding and Auto Body Fac -GO17 -T2	23,381,170	242,631	248,930	22,226,531	22,475,460	907,855	(2,144)
TOTAL FOR SWC	\$ 23,381,170	\$ 242,631	\$ 248,930	\$ 22,226,531	\$ 22,475,460	\$ 907,855	\$ (2,144)
TOTAL FOR SPC / SWC	\$ 82,000,000	\$ 242,631	\$ 248,930	\$ 80,751,751	\$ 81,000,681	\$ 981,480	\$ 17,840

ALAMO COLLEGES DISTRICT
2017 - CAPITAL IMPROVEMENT PROGRAM EXPENDITURES BY PROJECT
As of November 30, 2022

General Obligation Bonds							
PROJECT TITLE	Adjusted Budget	Current Month Expenses	Current Yr Expenses	Prior Yrs Expenses	Total to Date All Yrs Expenses	Commitments	Available Balance
PAC Manufacturing Bldg GO17 - T1	56,865,799	55,037	1,378,749	41,002,172	42,380,921	11,516,145	2,968,734
PAC Real Estate Purchase (under district funding) GO17 - T1	6,000,000	-	-	5,118,242	5,118,242	-	881,758
PAC Student Engagement & Welcome Ctr GO17 - T2	117,663	-	4,780	37,177	41,956	75,707	-
PAC Natatorium and Gym Ren GO17 - T2	4,721,641	-	2,750	1,433,692	1,436,442	306,033	2,979,166
PAC Physical Plant GO17 - T3	4,294,897	-	12,547	3,714,371	3,726,918	515,480	52,499
TOTAL FOR PAC	\$ 72,000,000	\$ 55,037	\$ 1,398,825	\$ 51,305,653	\$ 52,704,479	\$ 12,413,365	\$ 6,882,157
NVC Parking Garage GO17 - T1	9,756,145	-	-	9,472,467	9,472,467	229,392	54,286
NVC Welcome Ctr. GO17 - T1	17,873,204	-	-	15,673,808	15,673,808	59,277	2,140,118
NVC Cultural Prog Ctr Excellen GO17 - T2	4,671,863	-	-	1,490,570	1,490,570	135,688	3,045,605
NVC STEM GO17 - T3	33,900,000	1	(507,283)	28,547,499	28,040,216	822,271	5,037,513
NVC Physical Plant GO17 - T3	2,798,788	-	-	2,718,430	2,718,430	80,358	(0)
TOTAL FOR NVC	\$ 69,000,000	\$ 1	\$ (507,283)	\$ 57,902,775	\$ 57,395,491	\$ 1,326,986	\$ 10,277,522
NLC Tech Ctr Excellence/Science Building GO17 - T2	42,000,000	487,320	527,343	38,791,265	39,318,608	1,702,250	979,141
TOTAL FOR NLC	\$ 42,000,000	\$ 487,320	\$ 527,343	\$ 38,791,265	\$ 39,318,608	\$ 1,702,250	\$ 979,141
TOTAL 2017 G.O. BONDS	\$ 450,000,000	\$ 1,373,170	\$ 3,627,954	\$ 357,583,152	\$ 361,211,107	\$ 36,731,172	\$ 52,057,723

ALAMO COLLEGES DISTRICT
2017 - CAPITAL IMPROVEMENT PROGRAM EXPENDITURES BY PROJECT
As of November 30, 2022

Maintenance Tax Notes							
PROJECT TITLE	Adjusted Budget	Current Month Expenses	Current Yr Expenses	Prior Yrs Expenses	Total to Date All Yrs Expenses	Commitments	Available Balance
SAC FLETCH ST SCSS MTN20	11,100,000	-	-	11,100,000	11,100,000	-	-
TOTAL FOR SAC	11,100,000	-	-	11,100,000	11,100,000	-	-
SPC THCA Culinary-MTN20	2,181,723	-	-	2,126,296	2,126,296	17,698	37,729
SPC NORRIS TECH MTN20	8,453,992	-	-	8,448,279	8,448,279	5,713	0
SPC UNALLOCATED MTN20	10,000	-	-	-	-	-	10,000
TOTAL FOR SPC / SWC	11,000,000	-	-	10,918,462	10,918,462	33,793	47,745
PAC NATA & GYM IMP - MTN20	9,800,000	-	-	-	-	-	9,800,000
TOTAL FOR PAC	9,800,000	-	-	-	-	-	9,800,000
NVC CUL PRGMS CYP REN - MTN20	8,181,147	-	-	-	-	-	8,181,147
NVC WELCOME CTR - MTN20	1,818,853	-	-	1,818,853	1,818,853	-	0
TOTAL FOR NVC	10,000,000	-	-	1,818,853	1,818,853	-	8,181,147
NLC SCI/TECH CTR of EXEL - MTN20	5,680,000	89,179	118,788	2,739,357	2,858,145	2,471,415	350,440
NLC UNALLOCATED - MTN20	458	-	-	-	-	-	458
NLC ACA BLDG I ELEV - MTN20	1,274,314	-	-	1,260,941	1,260,941	5,902	7,472
NLC NLIB Elev & L Ren - MTN20	145,228	-	-	143,926	143,926	1,302	0
NLC STU COM MOIST BAR - MTN20	1,000,000	376,680	376,680	207,322	584,002	415,998	-
TOTAL FOR NLC	8,100,000	465,859	495,468	4,351,545	4,847,014	2,894,617	358,370
TOTAL 2020 MTN BONDS	\$ 50,000,000	\$ 465,859	\$ 495,468	\$ 28,188,860	\$ 28,684,329	\$ 2,928,410	\$ 18,387,262
TOTAL 2017 CIP G.O. & MTN BONDS	\$ 500,000,000	\$ 1,839,029	\$ 4,123,423	\$ 385,772,013	\$ 389,895,435	\$ 39,659,581	\$ 70,444,984



ALAMO COLLEGES DISTRICT CAPITAL IMPROVEMENTS PROGRAM (CIP) EXECUTIVE SUMMARY

CIP Bond Construction *Projected* Upcoming CIP Project – for Board Approval

Estimated Upcoming GMP Board Pending Approval	Jan	Feb	Mar	Apr
NVC Cypress Cultural Center of Excellence Renovation (SpawGlass / Overland)				X
PAC Natatorium/Gym Renovation (Bartlett Cocke / RVK)	TBD - Rescoping			
Northwest Education and Training Center (NWETC) (TBD / Overland)				X
SAC Chance Renovation (J.T. Vaughn / O'Connell Robertson)	TBD - Rescoping			
TOTAL	0	0	0	2

CIP Bond Construction Projects by The Numbers

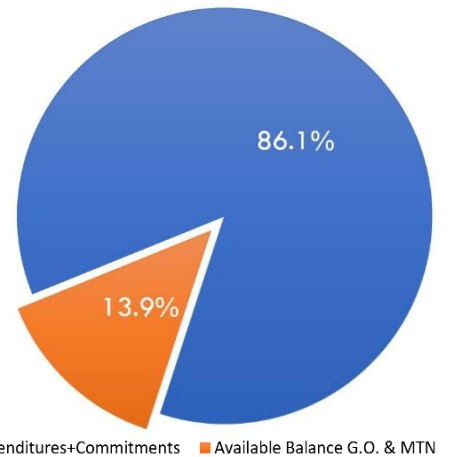
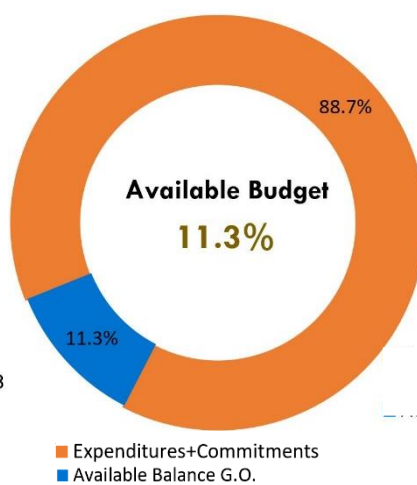
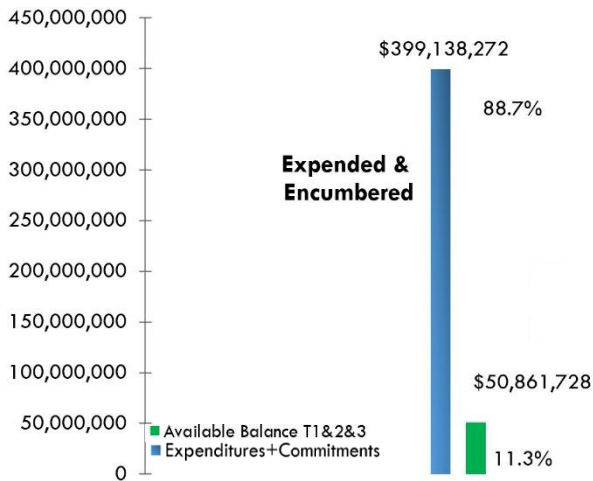
Project Status	SPC	SAC	NVC	PAC	NLC	ETCs	Total
Projects Completed	5	5	4	1	1		16
Projects in Construction		1		1		2	4
Projects with Approved GMP							-
Projects with Upcoming GMP Approval			1	1			2
Projects in Various Design Phases		1				1	2
TOTAL							24

CIP Bond Budget – As of January 2023

CIP - Available v. Expended (encumbered), G.O.

CIP General Obligation Bond - Available Budget

CIP G.O. & MTN Bond - Overall Available Budget



Issued - By Tranche		%
1st Tranche (GO17)	\$ 173,000,000	38.4%
2nd Tranche (GO21)	\$ 225,000,000	50.0%
3rd Tranche (GO22)	\$ 52,000,000	11.6%
Total GO Bonds	\$ 450,000,000	100.0%
Expenditures+Commitments	\$ 399,138,272	88.7%
Available Balance T1&2&3	\$ 50,861,728	11.3%

CIP General Obligation Bond - Available Budget		%
CIP GO Budget	\$ 450,000,000	100.0%
Expenditures+Commitments	399,138,272	88.7%
Available Balance G.O.	\$ 50,861,728	11.3%

Overall CIP GO & MTN - Available Budget		%
CIP GO+MTN Budget	\$ 500,000,000	100.0%
Expenditures+Commitments	430,660,409	86.1%
Available Balance G.O. & MTN	\$ 69,339,591	13.9%

Total General Obligation & MTN funding	Total expenditures on all CIP projects to date	Remaining balance of funding
\$500,000,000	\$398,689,892	\$69,339,591

**Preliminary Bond Budget Numbers as of January 11, 2023, subject to change and unaudited*



Next CBOC Meeting

- The CBOC committee met on April 11, 2022, in person at DSO and the next meeting is scheduled for April 2023.

CIP Bond SMWVBE Reporting (as reported in December 2022)

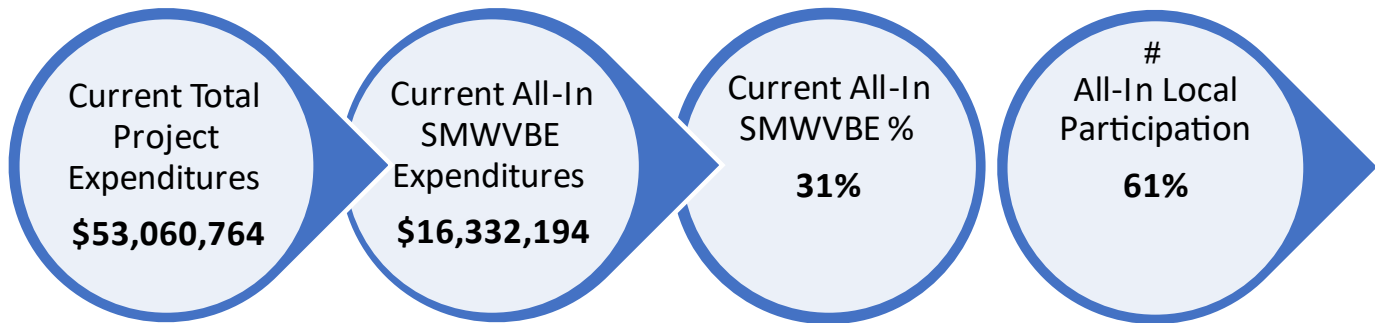
San Antonio College

➤ Total Campus CIP Funding: \$97,964,293

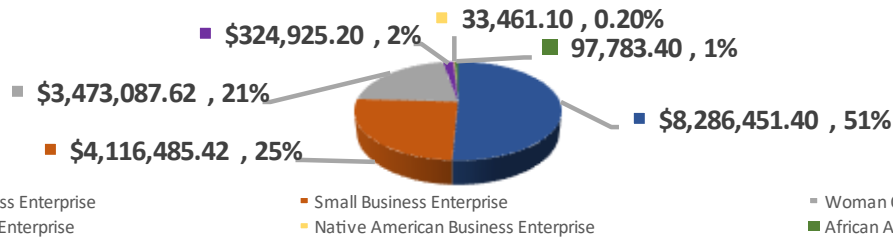
➤ **Remaining Funding Spending Opportunities: \$44,903,528**



ALAMO COLLEGES DISTRICT
San Antonio College



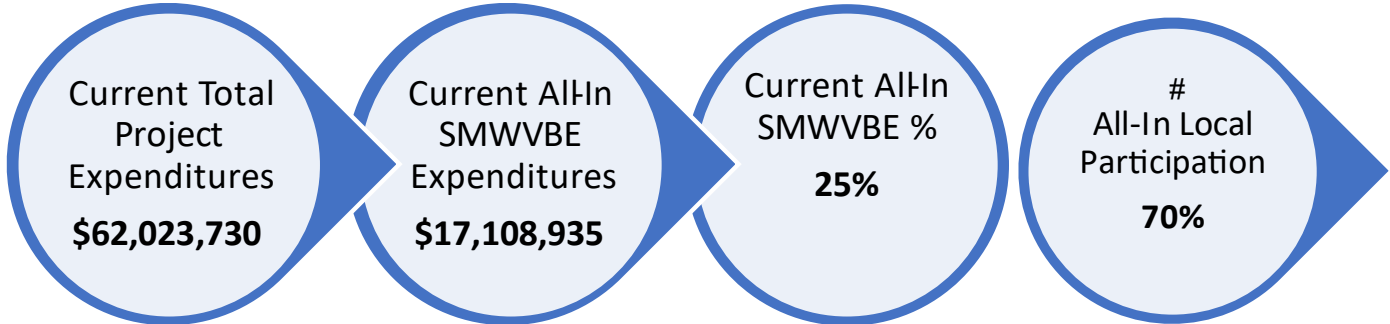
SAC All-In SMWVBE Breakdown



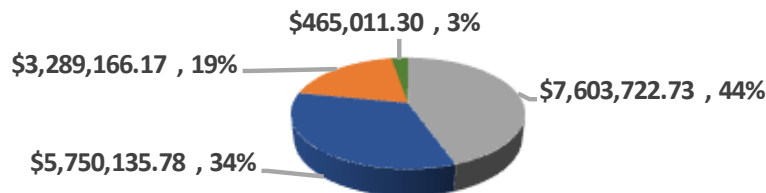


Northwest Vista College

- Total Campus CIP Funding: \$79,000,000
- **Remaining Funding Spending Opportunities: \$16,976,269**



NVC All-In SMWVBE Breakdown

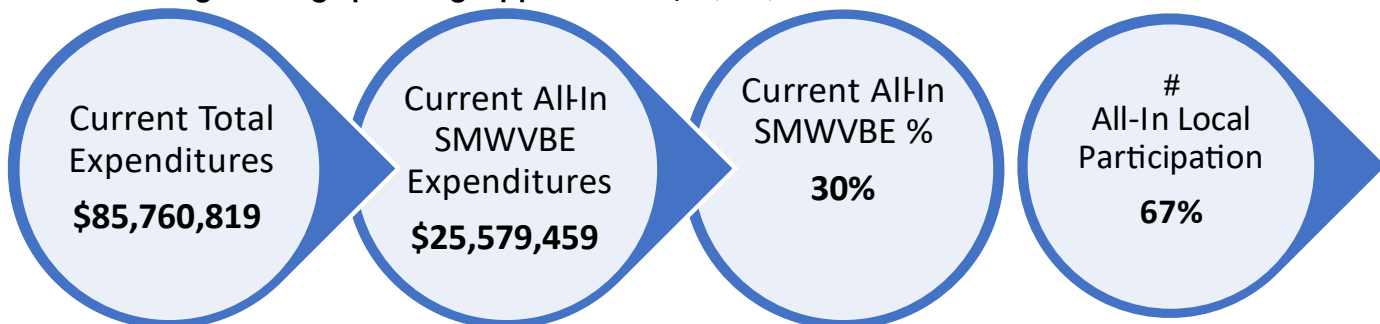


■ Woman Owned Business Enterprise ■ Hispanic American Business Enterprise ■ Small Business Enterprise ■ African American Business Enterprise

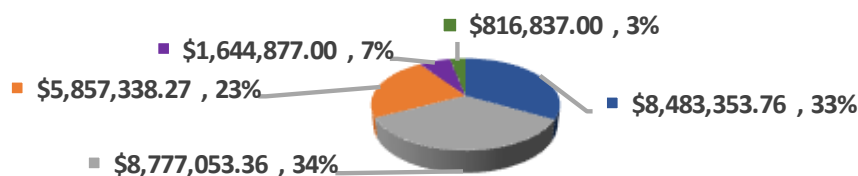


St. Philip's College

- Total Campus CIP Funding: \$103,600,244
- **Remaining Funding Spending Opportunities: \$25,579,459**



SPC All-In SMWVBE Breakdown



■ Hispanic American Business Enterprise
■ Asian American Business Enterprise

■ Woman Owned Business Enterprise
■ African American Business Enterprise

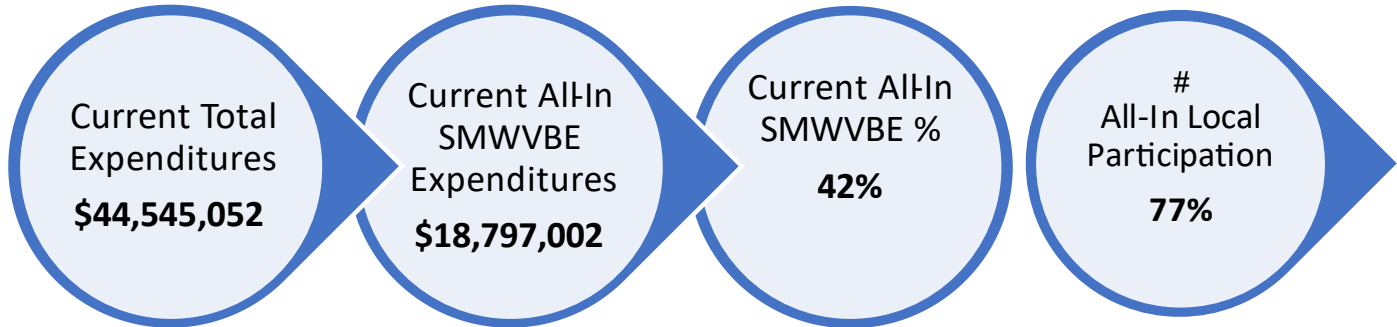
■ Small Business Enterprise





Palo Alto College

- Total Campus CIP Funding: \$83,067,000
- **Remaining Funding Spending Opportunities: \$38,521,947**



PAC All-In SMWVBE Breakdown



■ Hispanic American Business Enterprise

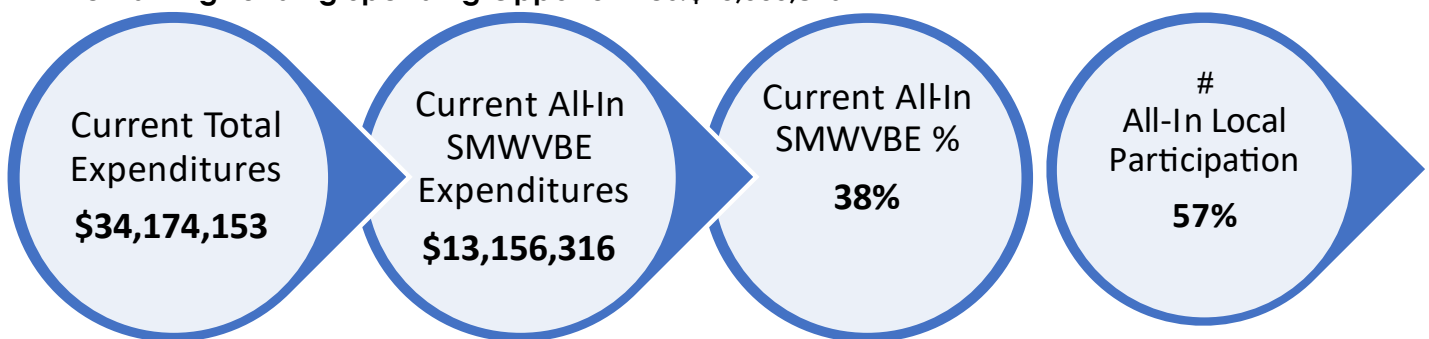
■ Woman Owned Business Enterprise

■ Small Business Enterprise

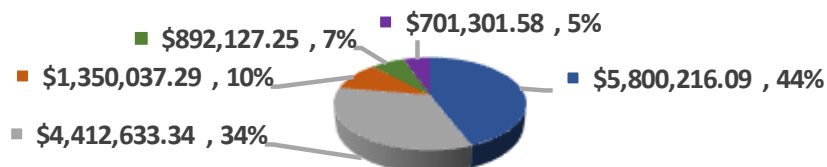


Northeast Lakeview College

- STEM Bldg. Total Campus CIP Funding: \$47,680,000
- **Remaining Funding Spending Opportunities: \$13,505,846**



NLC All-In SMWVBE Breakdown



■ Hispanic American Business Enterprise

■ Woman Owned Business Enterprise

■ Small Business Enterprise

■ African American Business Enterprise

■ Asian American Business Enterprise

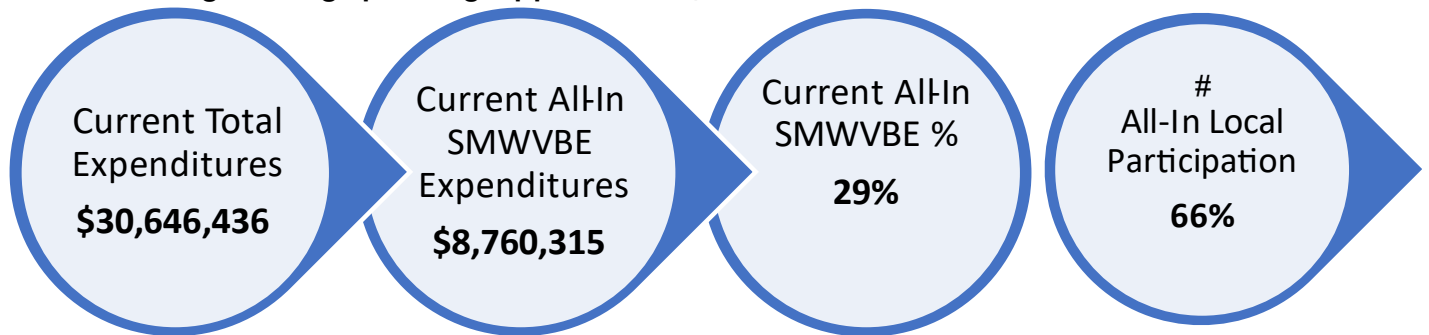




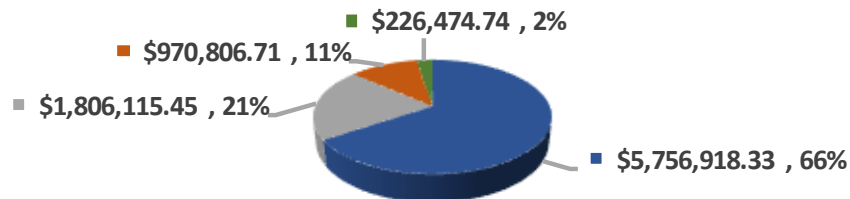
Education and Training Centers



- Total Campus CIP Funding: \$70,300,000
- **Remaining Funding Spending Opportunities: \$39,653,563**



ETC's All-In SMWVBE Breakdown



■ Hispanic American Business Enterprise ■ Woman Owned Business Enterprise ■ Small Business Enterprise ■ African American Business Enterprise



Discussion and Possible Action on Approval of Financial Reports

Presented to the Board acting as Committee of the Whole on January 17, 2023 and now presented to the Board for approval on January 24, 2023.

MINUTE ORDER

“The Alamo Colleges Board of Trustees hereby accepts the financial reports as presented.”

PURPOSE

The following financial reports are presented to the Board of Trustees for informational and approval purposes for November 30, 2022.

BACKGROUND

1. Financial Charts
2. Comparison of Year-to-Date Actual Revenues/Expenditures

IMPLICATIONS

Financial: N/A

Strategic Plan: Strategic Objective III Performance Excellence

Human Resources: N/A

ATTACHMENTS: Financial Reports

Lisa L. Mazure, MSA, CPA
Associate Vice Chancellor for Finance and
Fiscal Services

Dr. Diane Snyder Digitally signed by Dr. Diane
Snyder
Date: 2023.01.03 16:39:59 -06'00'

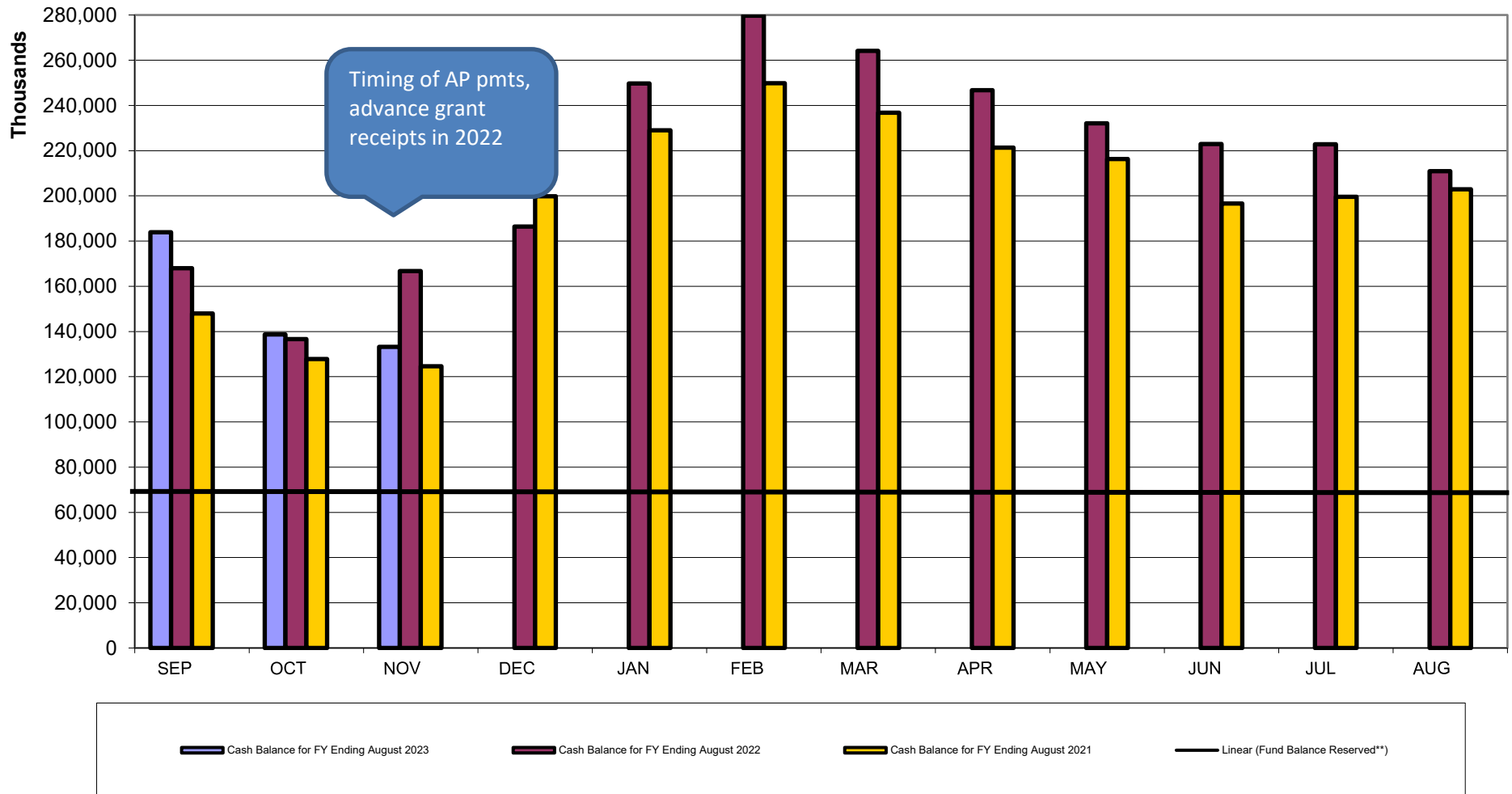
Diane E. Snyder, CPA, Ph.D.
Vice Chancellor for Finance and
Administration

Dr. Mike Flores, Chancellor



ALAMO
COLLEGES
DISTRICT

Alamo Colleges District
Current Operating Fund Cash Analysis
 (For Fiscal Years Ending August 2023, 2022 and 2021)
 Through November 2022



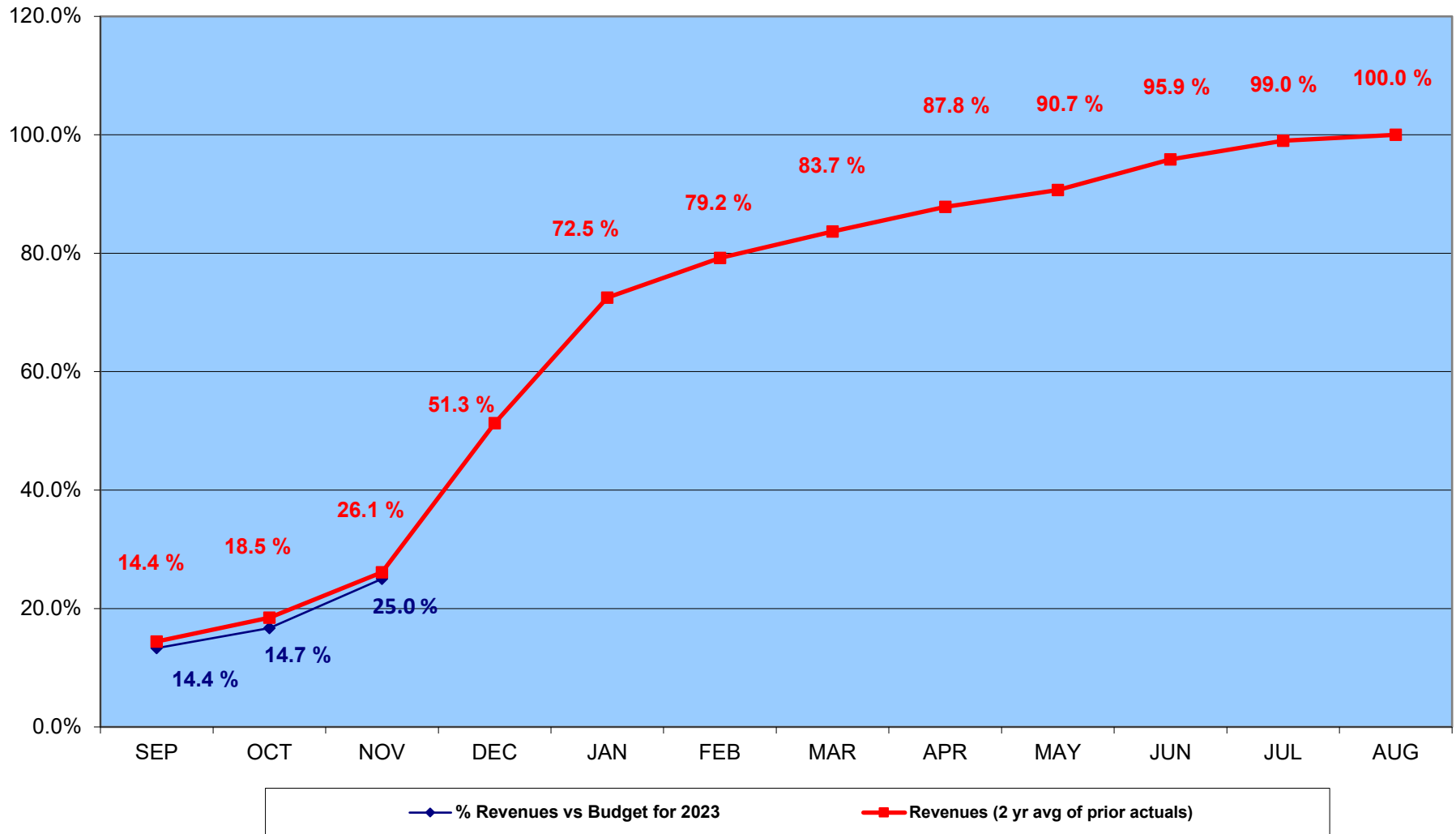
*Includes Cash and Investments.

Chart excludes cash balances for capital construction and debt service.

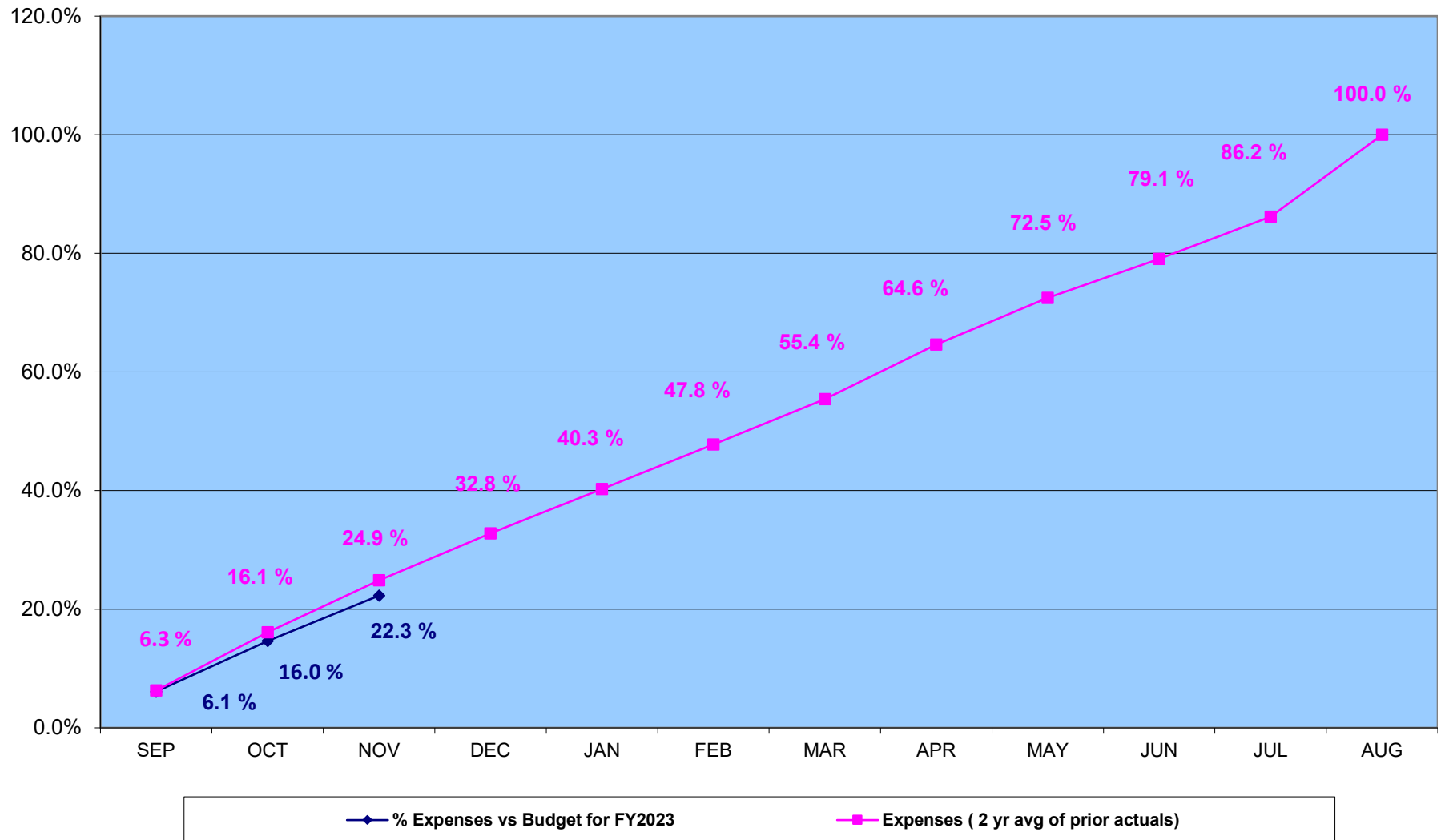
August includes Fall Tuition collections.

**Fund Balance Reserved excludes encumbrances and operating commitments.

Alamo Colleges District
Unrestricted Operating Actual Revenues as % of Adjusted Budgeted Revenues
Compared to Average of Two Prior Years Actual Revenues



Alamo Colleges District
Unrestricted Operating Actual Expenses and Transfers as % of Adjusted Budgeted Expenses and Transfers
Compared to Average of Two Prior Years Actual Expenses and Transfers



ALAMO COLLEGES DISTRICT
FY 2022 - 2023 ALL FUNDS ACTUALS VS BUDGET REPORT
NOVEMBER 2022 YEAR-TO-DATE

	Adjusted Budget 2022 - 2023 (A) (as of November 2022)		YTD Actual 11/30/2022		% of Budget (3rd month / 25.0 % of Year)			
	Unrestricted	Restricted	Unrestricted	Restricted	Unrestricted		Restricted	
					11/30/22	11/30/21	11/30/22	11/30/21
REVENUES								
Instruction and General	427,672,050	80,666,002	105,820,510	9,446,373	24.7%	25.2%	11.7%	15.3%
Public Service	1,318,721	-	124,321		9.4%	0.5%		
Scholarships and Fellowships	-	75,777,242		13,221,885			17.4%	28.4%
Auxiliary Enterprises	4,767,695	-	1,486,071		31.2%	30.8%		
Student Activity Fee	2,330,583	-	1,632,296		70.0%	58.1%		
Subtotal Current Funds	436,089,049	156,443,244	109,063,198	22,668,258	25.0%	25.5%	14.5%	22.4%
Capital Outlay	-	55,733,137		415,488			0.7%	2.1%
Renewals & Replacements	-	-						
Building	-	329,145,082		274,460,496			83.4%	4.1%
Furniture & Equipment	-	3,800,410						
Debt Services	-	88,646,243		10,795,765			12.2%	12.6%
Subtotal Plant Funds	-	477,324,872	-	285,671,749		0.0%	59.8%	7.6%
TOTAL REVENUES	436,089,049	633,768,116	109,063,198	308,340,007	25.0%	25.5%	48.7%	15.2%
BEGINNING FUND BALANCES (B)								
Instruction and General	148,112,003	2,178,268	148,112,003	2,178,268				
Public Service	-	-						
Scholarships and Fellowships	-	11,181,737		11,181,737				
Auxiliary Enterprises	3,200,000	-	3,200,000					
Student Activity Fee	2,871,393	-	2,871,393					
Subtotal Current Funds	154,183,396	13,360,005	154,183,396	13,360,005				
Capital Outlay	-	56,747,288		56,747,288				
Renewals & Replacements	-	-						
Building	-	41,828,219		41,828,219				
Furniture & Equipment	-	16,906,768		16,906,768				
Debt Services	-	17,449,857		17,449,857				
Subtotal Plant Funds	-	132,932,132	-	132,932,132				
TOTAL BEGINNING FUND BALANCES	154,183,396	146,292,137	154,183,396	146,292,137				
TOTAL AVAILABLE (Revenues + Beg. Fund Balance)								
Instruction and General	575,784,053	82,844,270	253,932,513	11,624,641				
Public Service	1,318,721	-	124,321	-				
Scholarships and Fellowships	-	86,958,979	-	24,403,622				
Auxiliary Enterprises	7,967,695	-	4,686,071	-				
Student Activity Fee	5,201,976	-	4,503,689	-				
Subtotal Current Funds	590,272,445	169,803,249	263,246,594	36,028,263				
Capital Outlay	-	112,480,425	-	57,162,776				
Renewals & Replacements	-	-	-	-				
Building	-	370,973,301	-	316,288,715				
Furniture & Equipment	-	20,707,178	-	16,906,768				
Debt Services	-	106,096,100	-	28,245,622				
Subtotal Plant Funds	-	610,257,004	-	418,603,881				
TOTAL AVAILABLE	590,272,445	780,060,253	263,246,594	454,632,144				

(A) Includes no budget amendments.

(B) Beginning fund balance are unaudited ending FY21-22 fund balances. The fund balances include Board mandated 15% operating reserve, grants, construction, scholarships, & gifts funds.

FY 2022 - 2023 ALL FUNDS ACTUALS VS BUDGET REPORT

NOVEMBER 2022 YEAR-TO-DATE

	Adjusted Budget 2022 - 2023 (A) (as of November 2022)		YTD Actual 11/30/2022		% of Budget (3rd month / 25.0 % of Year)			
	Unrestricted	Restricted	Unrestricted	Restricted	Unrestricted		Restricted	
					11/30/22	11/30/21	11/30/22	11/30/21
EXPENDITURES								
Instruction and Genera	411,790,518	80,666,002	88,316,525	9,691,165	21.4%	19.6%	12.0%	13.7%
Public Service	2,013,010	-	249,462		12.4%	19.0%		
Scholarships and Fellowships	-	81,001,509		12,417,036			15.3%	26.8%
Auxiliary Enterprises	1,883,503	-	244,350		13.0%	10.1%		
Student Activity Fee	2,330,583	-	592,718		25.4%	8.7%		
Subtotal Current Funds	418,017,614	161,667,511	89,403,055	22,108,201	21.4%	19.4%	13.7%	21.0%
Capital Outlay	-	90,335,905		5,134,175			5.7%	11.8%
Renewals & Replacements	-	-						
Building	-	236,024,301		2,946,019			1.2%	3.8%
Furniture & Equipment	-	719,573		426,109				
Debt Services	-	95,891,161		8,299,663			8.7%	6.8%
Subtotal Plant Funds	-	422,970,940	-	16,805,966			4.0%	8.5%
TOTAL EXPENDITURES	418,017,614	584,638,451	89,403,055	38,914,167	21.4%	19.4%	6.7%	12.4%
TRANSFERS (IN) OUT								
Instruction and General			8,446,948					
Public Service								
Scholarships and Fellowships	5,224,267	(5,224,267)		-				
Auxiliary Enterprises	-	-						
Student Activity Fee	-	-						
Subtotal Current Funds	5,224,267	(5,224,267)	8,446,948	-				
Capital Outlay	3,855,480	(3,855,480)		-				
Renewals & Replacements	-	-						
Building	51,000	(51,000)		(314,363)				
Furniture & Equipment	-	-						
Debt Services	11,569,915	(11,569,915)		(8,132,585)				
Subtotal Plant Funds	15,476,395	(15,476,395)	-	(8,446,948)				
NET TRANSFERS	20,700,662	(20,700,662)	8,446,948	(8,446,948)				
TOTAL EXPENSE & TRANSFERS	438,718,276	563,937,789	97,850,003	30,467,219	22.3%	20.4%	5.4%	11.4%
ENDING FUND BALANCES								
Instruction and General	163,993,535	2,178,268	157,169,040	1,933,476				
Public Service	(694,289)	-	(125,141)	-				
Scholarships and Fellowships	(5,224,267)	11,181,737	-	11,986,586				
Auxiliary Enterprises	6,084,192	-	4,441,721	-				
Student Activity Fee	2,871,393	-	3,910,971	-				
Subtotal Current Funds	167,030,564	13,360,005	165,396,591	13,920,062				
Capital Outlay	(3,855,480)	26,000,000	-	52,028,601				
Renewals & Replacements	-	-	-	-				
Building	(51,000)	135,000,000	-	313,657,059				
Furniture & Equipment	-	19,987,605	-	16,480,659				
Debt Services	(11,569,915)	21,774,854	-	28,078,544				
Subtotal Plant Funds	(15,476,395)	202,762,459	-	410,244,863				
TOTAL ENDING FUND BALANCES	151,554,169	216,122,464	165,396,591	424,164,925				
TOTAL EXP, TRF & BALANCES	590,272,445	780,060,253	263,246,594	454,632,144				

(A) Includes no budget amendments.

ALAMO COLLEGES DISTRICT
FOR THE THREE MONTH PERIOD ENDED NOVEMBER 30, 2022

(1) Revenue Variance:

For the three month period ended November 30, 2022 operating revenue increased 6.1%, or \$6.3 million to \$109.1 million (first three months 2022: \$102.8 million). The increase is attributed to above last year growth in tax revenues, tuition and fees, and other revenues of \$3.5 million, \$2.7 million and \$0.1 million, respectively.

- a) Tax revenues for FY23 increased \$3.5 million, or 14.1%, and stand at \$28.3 million vs \$24.8 million in the prior year. The budget for tax revenues for FY23 and FY22 stand at \$230.9 million and \$195.0 million. The District has benefitted from increasing taxable values in Bexar County. The projected ad valorem taxes increase as the taxable assessed value of properties across Bexar County has increased by over 16%, with no change to the property tax rate. This increase will fund critical facilities maintenance and operations, as well as funding Student Success Strategies such as AlamoBOOKS+ and AlamoPROMISE.
- b) Tuition & fees for FY23 increased 6.0%, or \$2.7 million, from FY22 amounts. FY23 revenues stand at \$49.7 million, or 49.3% of the budget, vs. FY22 revenues of \$47.0 million, or 43.0% of the budget. The regular tuition positive variance is attributed to an increase in headcounts and semester credit hours taken. Headcount enrollment for Fall 2022 increased 3.4% or 2,196 students to 66,461. Fall 2022 semester hours showed a much larger increase of 5.7%, or 24,256, to 452,747 semester credit hours (As of 10/24/2022).
- c) State appropriations increased 0.7% in FY23, or \$0.2 million, and stand at 31.5% of the budget for FY23 and 31.4% for FY22. As of this month the revenues are \$28.1 and \$27.9 million, respectively. State appropriations including state-paid benefits (group health & retirement) shows a slight increase as compared to the prior year.

(2) Expense Variance:

- a) The total All Funds expense budget approved by the Board of Trustees for FY 2022-2023 is \$1,002.7 million, comprised of \$438.7 million in operating expense and \$563 million in restricted funds. The operating expense budget is developed using the Funding Model, explained in detail in the approved budget book. The President of each of the five colleges maintains local control of their operating funds and distributes their respective allocated budget to: (a) funded employee positions, and (b) departmental operational expense accounts, based on the strategic initiatives and priorities at that location. Changes to the budget include a new Flexible Work Schedules procedure, which allows eligible Alamo Colleges employees to work remotely one day per week, and a record investment of \$26.1 million that will build upon our smart talent strategies and our advising model. Our record talent investment includes market rate adjustments from 4% to 9.5% and high-wage, high-demand stipend enhancements for faculty teaching in the targeted fields of Nursing, IT, Advanced Manufacturing and Healthcare, and the future Bachelor of Applied Technology in Cybersecurity degree at St. Philip's College. This year, the Board approved investments in AlamoADVISE by lowering the advisor to student ratio from 350- to-1 to 300- to-1; enhancing advising to corequisite and workforce students, extending advising to high school students and expanding the peer advisor model across all five colleges. And we are building sustainable models to ensure students have the learning resources they need through AlamoBOOKS+, a Big Idea sparked through faculty and staff brainstorming that became part of our Alamo Colleges District strategic plan. AlamoBOOKS+ has been a game changer, saving our students \$24 million in out-of-pocket costs since implementation. The Board approved enhancements to AlamoBOOKS+ to ensure the long-term stability of the program by introducing a \$5 fee per credit hour fee for students to rent books and have them in-hand on day one of class.
- b) Operating expenses for FY23 and FY22 for the same period stand at 22.3% and 20.4% of budget, respectively. Actual expenses for FY23 and FY22 are \$97.9 million and \$92.4 million.

Discussion and Possible Action on Approval of Monthly Report on Cooperative Purchases in Excess of \$200,000

Presented to the Board Acting as Committee of the Whole on January 17, 2023 and now presented to Board for approval on January 24, 2023.

MINUTE ORDER

“The Alamo Colleges District Board of Trustees hereby approves the monthly Cooperative Purchase Report as presented.”

PURPOSE

The purpose of this Minute Order is to provide a monthly report of purchases exceeding \$200,000 and any fees charged by the various local, state, and national providers of Cooperative Purchasing (COOP) programs during the specified reporting period. Not all COOP programs charge fees, and some COOP's offer cash rebates paid directly to Alamo Colleges. The Purchasing and Contract Administration Department utilizes the COOP programs to gain greater access to goods and services, cost savings through leveraged buying, and reduced administration costs by issuing fewer competitive bids and proposals. The combined buying power of public institutions throughout the State of Texas and nationally translates into savings and provides an efficient, cost effective and legal means for providing goods and services to departments throughout the Alamo Colleges in an expedited fashion.

BACKGROUND

Vendor contracts awarded through approved federal, state or cooperative purchasing agreements are a statutorily approved alternative to competitively procured vendor contracts. Only the following such contract purchases require prior Board approval:

- a. Purchases valued at \$200,000 or more in any 12-month period that will result in additional gross square footage (permanent or otherwise) that will require cleaning and maintaining, and have at least two utilities present;
- b. Purchases valued at \$200,000 or more in any 12-month period that in the judgment of the Chancellor or Purchasing & Contract Administration would commit the College District or one of the colleges to an entirely new technology that would be pervasive for subsequent years.

For any cooperative purchasing contract valued at \$25,000 or more, Purchasing & Contract Administration shall document any contract-related fee, including any management fee. At least annually, Purchasing & Contract Administration shall present a written report regarding any contract-related fees, including any management fees, to the Board of Trustees at a properly posted open meeting.

IMPLICATIONS

Financial: None

Strategic Plans: Goal I-Student Success; and Goal III-Performance Excellence

Employee Services: None

Attachments: Cooperative Contract Purchases over \$200,000

Gary O'Bar Digitally signed by Gary O'Bar
Date: 2023.01.17 13:39:08 -06'00'

Gary O'Bar, C.P.M.
Director, Purchasing & Contract Administration

Lisa Mazure, CPA
Associate Vice Chancellor for
Finance and Fiscal Services

Dr. Diane Snyder Digitally signed by Dr. Diane Snyder
Date: 2023.01.17 13:36:11 -06'00'

Dr. Diane E. Snyder, CPA
Vice Chancellor, Finance & Administration

Dr. Mike Flores
Chancellor



COOPERATIVE CONTRACT PURCHASES OVER \$200,000						
Location	Type of Funding	Description	Purpose/Why	COOP Admin Fee	Total Cost	Vendor/ Co-Op
San Antonio College/Information Technology	San Antonio College Operating	Purchase of 50 HP EliteOne 800 G6 Desktop for general classroom use	Provide classroom lectern upgrades for student, faculty, and staff	\$0.00	\$647,500.00	Intech Southwest Services LLC DIR-TSO-4159 SMWVBE: WBE
St. Philip's College/Information and Communication Technology	St. Philip's College ACE Instruction	Purchase of 100 TeamConnect Ceiling 2 Microphones, 100 Auto Tracking Cameras, 100 5Port Desktop Switch, Mounting hardware, and Cable Accessories	Provide streaming capabilities in hybrid classrooms for remote classes	\$0.00	\$713,125.00	Bluum USA Inc. BuyBoard 661-22
Northwest Vista College/College Services	Northwest Vista College Services	Purchase of audio-visual technology equipment: Projectors, speakers, cameras, amplifiers, converters, receivers, touchscreens, cabling, mounting hardware, installation services and support software	Provide instructional and learning technology to students and faculty for in-person and hybrid classes	\$0.00	\$1,002,505.00	Howard Technology Solutions BuyBoard 661-22
Palo Alto College/College Services	Palo Alto College Vice President of College Services Office	Purchase of dental equipment for the new Rio Grande building at Palo Alto College	Provide hands-on training for students in the dental hygiene program	\$0.00	\$1,399,975.52	Patterson Dental Supply Inc. Region 19 20-7359
Palo Alto College/College Services	Palo Alto College Dental Hygiene	Purchase of dental equipment for the new Rio Grande building at Palo Alto College	Provide hands-on training for students in the dental hygiene program	\$0.00	\$261,950.58	Patterson Dental Supply Inc. Region 19 20-7359

Northeast Lakeview College	CIP STEM Project	Purchase of medical equipment for the new STEM building at Northeast Lakeview College	Provide hands-on laboratory training for students in the science program	\$0.00	\$219,319.00	Medline Industries E&I CNR01385
Palo Alto College/College Services	CIP Multipurpose Building Project	Purchase of Mechatronics Learning System manufacture industrial workstations for the new Rio Grande building at Palo Alto College	Provide hands-on laboratory training for students in Advanced Manufacturing Technology (AMT) program.	\$0.00	\$494,745.00	Technical Laboratory Systems TIPS 200105
San Antonio College/Facilities	San Antonio College Adams ARP Institution 2022	Purchase of services to restore air quality to a sanitary condition.	Preventive Maintenance on Air Duct Cleaning Services for Chandler & Physical Education Center	\$0.00	\$211,500.00	Cotton Commercial USA Omnia R191605

Discussion and Possible Action on Approval of Investment Report Through November 30, 2022

Recommended for approval to the ALAMO COLLEGES DISTRICT BOARD OF TRUSTEES on January 24, 2023.

MINUTE ORDER

“The Alamo Colleges District Board of Trustees hereby accepts the Investment Report as presented.”

PURPOSE

The following investment report is presented to the Board of Trustees for informational and approval purposes for quarter ending November 30, 2022.

BACKGROUND

1. Quarterly Investment Report as required by the *Texas Government Code Public Funds Investment Act 2256.023* (“PFIA”) – Quarter Ending November 30, 2022.
2. A detailed listing of investments.
3. An informational dashboard view and summary of the investments held by the District as of November 30, 2022 for operations/construction/restricted assets includes both required information per the PFIA and other information, such as allocation, issuers, statistics etc.
4. A summary as of November 30, 2022 of all funds held by the District in the Texas State Auditor’s Office format.

IMPLICATIONS

Financial: N/A
Strategic Objective: Goal III Performance Excellence
Human Resources: N/A

ATTACHMENT

Quarterly Investment Report

Lisa L. Mazure, Digitally signed by Lisa L. Mazure, MSA CPA
MSA CPA Date: 2023.01.13 12:23:19 -06'00'

Lisa L. Mazure, CPA, MA Date
Associate Vice Chancellor of Finance and
Fiscal Services

Diane E. Snyder, CPA, Ph.D. Date
Vice Chancellor for Finance
and Administration

Dr. Mike Flores Date
Chancellor



ALAMO
COLLEGES
DISTRICT

ALAMO COLLEGES DISTRICT
QUARTERLY INVESTMENT REPORT AS REQUIRED BY THE PUBLIC FUNDS INVESTMENT ACT
FOR PERIOD BEGINNING SEPTEMBER 1 , 2022 AND ENDING NOVEMBER 30, 2022

Summary of Changes in Market Value for the Quarter:

	Total
Market Value 11-30-22	\$ 590,078,538
Market Value 8-31-22	\$ 366,722,881
Total Change in Market Value	\$ 223,355,657
Accrued Income not included above	\$ 123,722

Market value above includes all investments plus all interest and non-interest bearing bank accounts per State Auditor's Office definition.

Total Change in Market Value consists of change in amount of funds held in cash and investments plus any change in fair market value.

Noteworthy Items:

Large increase in Market Value due to proceeds from issuance of Maintenance Tax Notes, Series 2022.

In December 2021, the Government Treasurer's Organization of Texas awarded the "Certificate of Distinction" to Alamo Colleges Districts' Investment Policy.

This is the fourth consecutive award; ACD is one of five CCDs in the state to receive this award.

FY 2020 Biennial PFIA Audit as required by State law was performed by Weaver and Tidwell, L.L.P. with no instances of noncompliance.

State Auditor's Office reported ACD is in full compliance with the PFIA and the reporting requirements of Rider 5 for the biennial period ending January 1, 2022.

All Investment Officers are in compliance with required biennial PFIA training.

All Trustees are currently in compliance with required PFIA training.

The bond market has evolved rapidly during 2022 as the Federal Reserve pivoted in late 2021 and began acknowledging persistent inflation. This has resulted in a repricing of short-term yields, sending them substantially higher over the course of 2022. While these increases in rates have a significant short-term negative impact on bond prices (higher yields = lower prices on existing bonds), given that Alamo holds bonds to maturity, these impacts will subside as bonds mature.

CERTIFICATION:

This report is prepared in accordance with Chapter 2256 of the Texas Public Funds Investment Act ("PFIA"). Section 2256.023(a) of the PFIA states that: "Not less than quarterly, the investment officer shall prepare and submit to the governing body of the entity a written report of the investment transactions for all funds covered by this chapter for the preceding reporting period." This report is signed by Alamo Colleges District's investment officers and includes the disclosures required in the PFIA. To the extent possible, market prices have been obtained from independent pricing sources.

The investment portfolio has been complied with the PFIA and the Board approved Investment Policy and strategy throughout the period. All investment transactions made in the portfolio during this period were made on behalf of the Alamo Colleges District and were made in full compliance with the PFIA and the approved Investment Policy.

Dr. Diane Snyder

Digitally signed by Dr.
Diane Snyder
Date: 2023.01.13
11:56:16 -06'00'

Diane E. Snyder, CPA, Ph.D.

Vice Chancellor for Finance and Administration

Patrick F. Vrba, Jr., CPA

Digitally signed by Patrick F.
Vrba, Jr., CPA
Date: 2023.01.13 10:47:29
-06'00'

Patrick F. Vrba, Jr., CPA
Controller

Lisa L. Mazure, MSA CPA

Digitally signed by Lisa
L. Mazure, MSA CPA
Date: 2023.01.13
10:53:50 -06'00'

Lisa L. Mazure, MSA, CPA

Associate Vice Chancellor, Finance & Fiscal Services

Tracey Sulak Bedwell, CTP, MBA

Digitally signed by Tracey
Sulak Bedwell, CTP, MBA
Date: 2023.01.10 16:59:47
-06'00'

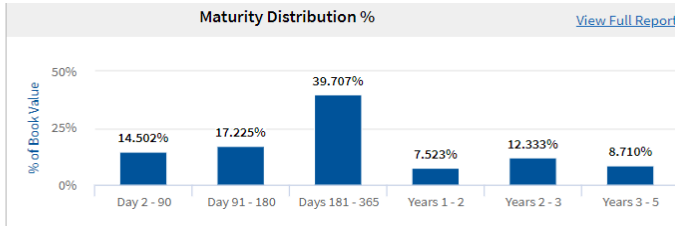
Tracey Sulak Bedwell, CTP, MBA
Treasurer

Alamo Colleges District
Executive Summary- Operating Account
November 30, 2022

Operating investments- excludes bank deposits and TexPool.
 Charts calculated by % of Ending Book Value.

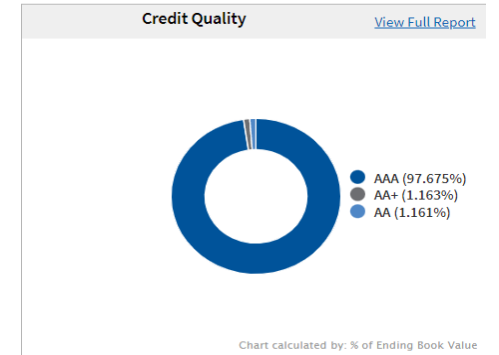
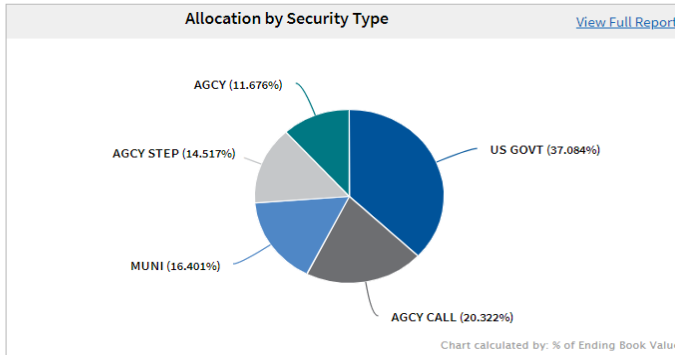
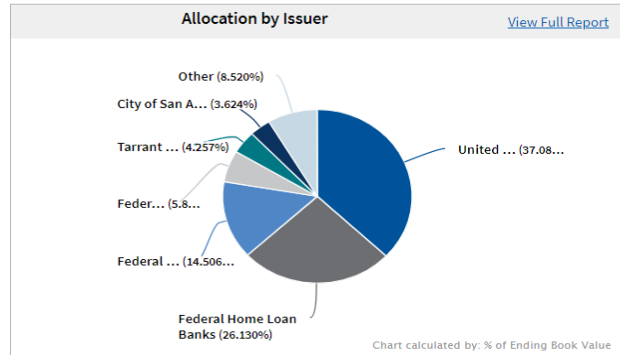
Account Summary View Full Report	
Portfolio	
Beginning Market Value	209,961,099.52
Beginning Book Value	215,720,545.13
Ending Par Value	171,890,000.00
Ending Book Value	172,214,318.38
Ending Market Value	166,092,089.00

Footnotes: * Weighted by: Ending Book Value * Filtered By: Settled Status = Y



Cash and Fixed Income Summary View Full Report	
Portfolio	
CD Book Value	0.00
Bank Deposit Book Value	0.00
Fixed Income Investments Boo...	172,214,318.38
Years to Maturity	1.046
Years to Effective Maturity	1.046

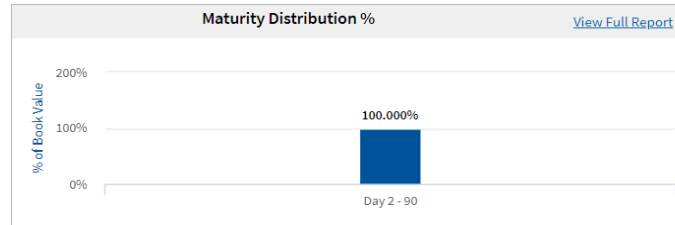
Footnotes: * Weighted by: Portfolio Book Value * Filtered By: Settled S



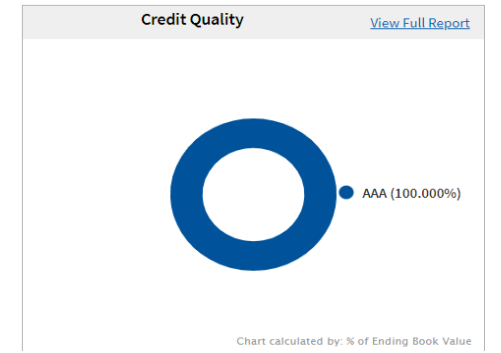
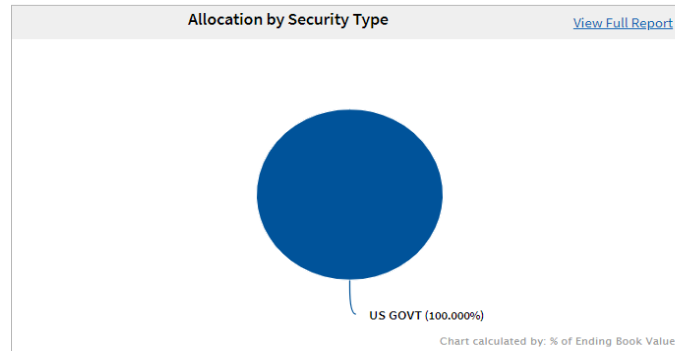
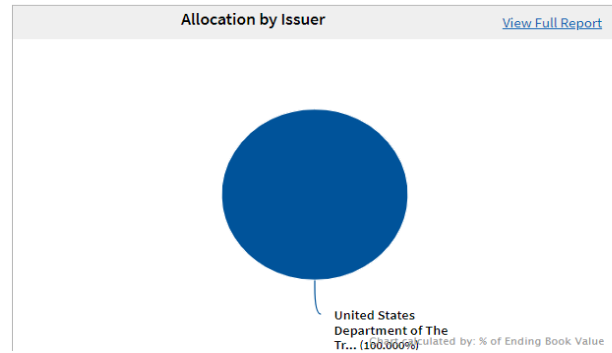
Alamo Colleges District
Executive Summary- 2021 CIP Construction
November 30, 2022

Represents separate investments in CIP Construction Fund from 2021 Ltd Tax Bond issue.
 Charts calculated by % of Ending Book Value.

Account Summary View Full Report	
Portfolio	
Beginning Market Value	49,618,963.38
Beginning Book Value	49,757,776.32
Ending Par Value	5,000,000.00
Ending Book Value	5,002,875.35
Ending Market Value	4,995,312.50
Footnotes: * Weighted by: Ending Book Value * Filtered By: Settled Status =Y	



Cash and Fixed Income Summary View Full Report	
Portfolio	
CD Book Value	0.00
Bank Deposit Book Value	0.00
Fixed Income Investments Boo...	5,002,875.35
Years to Maturity	0.041
Years to Effective Maturity	0.041
Footnotes: * Weighted by: Portfolio Book Value * Filtered By: Settled St	



ALAMO COLLEGES DISTRICT
DETAIL OF SECURITIES
November 30, 2022

Settlement Date	Sec. Type	Security Description	CPN %	Maturity Date	Next Call	Par Value	Book Value	Market Value	Days to Mty	YTM %	Rating
Operating Investments											
12/16/2020	AGCY CALL	FEDERAL FARM CREDIT BANKS FUNDING CORP	0.160	12/15/2022	---	5,000,000.00	4,999,951.86	4,991,870.00	15	0.185	AAA
03/21/2022	AGCY CALL	FEDERAL HOME LOAN BANKS	1.250	03/21/2023	01/21/2023	5,000,000.00	5,000,000.00	4,951,645.00	111	1.250	AAA
12/17/2021	AGCY	FEDERAL HOME LOAN MORTGAGE CORP	2.750	06/19/2023	---	10,000,000.00	10,123,654.87	9,893,510.00	201	0.492	AAA
09/18/2020	AGCY CALL	FEDERAL FARM CREDIT BANKS FUNDING CORP	0.280	09/14/2023	01/01/2023	5,000,000.00	4,999,011.87	4,823,540.00	288	0.305	AAA
11/30/2021	AGCY	FEDERAL FARM CREDIT BANKS FUNDING CORP	0.290	10/12/2023	---	10,000,000.00	9,984,684.28	9,622,610.00	316	0.468	AAA
12/02/2020	AGCY CALL	FEDERAL FARM CREDIT BANKS FUNDING CORP	0.310	11/30/2023	01/01/2023	5,000,000.00	4,998,329.26	4,782,185.00	365	0.344	AAA
03/28/2022	AGCY CALL	FEDERAL HOME LOAN BANKS	2.000	03/28/2024	01/28/2023	5,000,000.00	5,000,000.00	4,824,025.00	484	2.000	AAA
08/26/2021	AGCY CALL	FEDERAL HOME LOAN BANKS	0.680	02/26/2025	02/26/2023	10,000,000.00	10,000,000.00	9,179,170.00	819	0.680	AAA
12/16/2021	AGCY STEP	FEDERAL HOME LOAN BANKS	0.500	12/16/2024	03/16/2023	10,000,000.00	10,000,000.00	9,385,460.00	747	1.163	AAA
05/27/2021	AGCY STEP	FEDERAL HOME LOAN BANKS	1.250	05/27/2026	---	10,000,000.00	10,000,000.00	9,074,160.00	1274	1.097	AAA
06/16/2021	AGCY STEP	FEDERAL HOME LOAN BANKS	1.050	06/16/2026	---	5,000,000.00	5,000,000.00	4,499,455.00	1294	0.938	AAA
Subtotal						80,000,000.00	80,105,632.13	76,027,630.00			
07/16/2020	MUNI	SAN ANTONIO TEX	0.478	02/01/2023	---	5,000,000.00	5,000,564.88	4,963,800.00	63	0.411	AAA
07/16/2020	MUNI	TRAVIS CNTY TEX	5.000	03/01/2023	---	1,500,000.00	1,517,322.91	1,509,105.00	91	0.347	AAA
07/08/2020	MUNI	TEXAS TRANSN COMMN	5.000	04/01/2023	---	2,000,000.00	2,029,264.22	2,001,780.00	122	0.585	AAA
09/21/2020	MUNI	BOARD OF REGENTS TEXAS A & M UNIVERSITY SYSTEM	2.396	05/15/2023	---	1,160,000.00	1,171,065.34	1,148,481.20	166	0.300	AAA
02/18/2021	MUNI	METROPOLITAN GOVT NASHVILLE & DAVIDSON CNTY TENN	0.271	07/01/2023	---	2,000,000.00	2,000,000.00	1,944,740.00	213	0.271	AA
03/09/2021	MUNI	TARRANT REGL WTR DIST TEX WTR TRANSMISSION FACS CO	0.250	09/01/2023	---	7,330,000.00	7,330,821.95	7,092,947.80	275	0.235	AAA
01/15/2021	MUNI	TEXAS PUBLIC FINANCE AUTHORITY	0.503	02/01/2024	---	2,000,000.00	2,003,709.82	1,906,300.00	428	0.344	AA+
09/29/2020	MUNI	BOARD OF REGENTS TEXAS A & M UNIVERSITY SYSTEM	2.566	05/15/2024	---	2,750,000.00	2,836,280.74	2,666,537.50	532	0.402	AAA
07/02/2020	MUNI	TEXAS ST	4.000	08/01/2024	---	2,950,000.00	3,115,665.54	3,021,832.50	610	0.612	AAA
04/28/2021	MUNI	SAN ANTONIO TEX	2.173	02/01/2025	---	1,200,000.00	1,239,734.39	1,137,060.00	794	0.633	AAA
Subtotal						27,890,000.00	28,244,429.79	27,392,584.00			
02/03/2022	US GOVT	UNITED STATES TREASURY	0.125	1/31/23	---	5,000,000.00	4,994,679.20	4,965,625.00	62	0.769	AAA
02/28/2022	US GOVT	UNITED STATES TREASURY	0.125	01/31/2023	---	5,000,000.00	4,992,022.20	4,965,625.00	62	1.093	AAA
02/28/2022	US GOVT	UNITED STATES TREASURY	0.125	02/28/2023	---	5,000,000.00	4,987,361.43	4,946,875.00	90	1.159	AAA
02/23/2022	US GOVT	UNITED STATES TREASURY	0.125	03/31/2023	---	10,000,000.00	9,964,515.31	9,854,687.50	121	1.208	AAA
01/18/2022	US GOVT	UNITED STATES TREASURY	0.250	04/15/2023	---	5,000,000.00	4,993,245.13	4,921,093.75	136	0.615	AAA
01/18/2022	US GOVT	UNITED STATES TREASURY	0.125	05/15/2023	---	5,000,000.00	4,987,889.84	4,898,437.50	166	0.658	AAA
02/23/2021	US GOVT	UNITED STATES TREASURY	0.125	07/15/2023	---	10,000,000.00	9,998,269.32	9,718,750.00	227	0.153	AAA
01/18/2022	US GOVT	UNITED STATES TREASURY	0.125	07/31/2023	---	5,000,000.00	4,978,812.42	4,849,218.75	243	0.765	AAA
11/30/2021	US GOVT	UNITED STATES TREASURY	0.125	08/15/2023	---	10,000,000.00	9,979,445.92	9,679,687.50	258	0.417	AAA
12/17/2021	US GOVT	UNITED STATES TREASURY	0.125	08/15/2023	---	4,000,000.00	3,988,015.71	3,871,875.00	258	0.551	AAA
Subtotal						64,000,000.00	63,864,256.46	62,671,875.00			
Subtotal Separate Operating Investments						171,890,000.00	172,214,318.38	166,092,089.00			

ALAMO COLLEGES DISTRICT
DETAIL OF SECURITIES
November 30, 2022

Settlement Date	Sec. Type	Security Description	CPN %	Maturity Date	Next Call	Par Value	Book Value	Market Value	Days to Mty	YTM %	Rating
	LGIP	TEXPOOL		6/30/2018		44,700,874.53	44,700,874.53	44,700,874.53	1	3.611	AAA
	Tsy Sweep	BLACKROCK T-FUND		2/28/2021		627,452.23	627,452.23	627,452.23	1	2.806	AAA
		Total Operating				217,218,326.76	217,542,645.14	211,420,415.76		1.303	
CIP Construction											
08/12/2021	US GOVT	UNITED STATES TREASURY	1.625	12/15/2022	---	5,000,000.00	5,002,875.35	4,995,312.50	15	0.121	AAA
					Subtotal	5,000,000.00	5,002,875.35	4,995,312.50			
		Subtotal Separate Investments CIP				5,000,000.00	5,002,875.35	4,995,312.50			
	LGIP	TEXPOOL- CIP CONSTRUCTION				46,564,875.19	46,564,875.19	46,564,875.19	1	3.611	AAA
		Total CIP Construction				51,564,875.19	51,567,750.54	51,560,187.69		3.272	
		Total Operating/CIP Construction				268,783,201.95	269,110,395.68	262,980,603.45		1.680	
Other											
	LGIP	TEXPOOL- OTHER CONSTRUCTION				297,039,562.99	297,039,562.99	297,039,562.99		3.611	AAA
	LGIP	TEXPOOL- OTHER				4,909,557.48	4,909,557.48	4,909,557.48		3.611	AAA
		Subtotal				301,949,120.47	301,949,120.47	301,949,120.47			
		Total Investments				570,732,322.42	571,059,516.15	564,929,723.92			
Retainage Accounts for Construction											
		INTEREST-BEARING BANK DEPOSITS				21,126,569.86	21,126,569.86	21,126,569.86		2.360	
Other Bank Deposits											
		BANK DEPOSITS				4,022,244.00	4,022,244.00	4,022,244.00			
		Total Investments/Bank Deposits				595,881,136.28	596,208,330.01	590,078,537.78			

ALAMO COMMUNITY COLLEGE DISTRICT
Quarterly Investment Report (Including Deposits)
FOR PERIOD BEGINNING SEPTEMBER 1, 2022 AND ENDING NOVEMBER 30, 2022

Investment or Deposit Type	November 30, 2022 Market Value
Publicly Traded Equity and Similar Investments	
Common Stock (U.S. and foreign stocks held in separately managed accounts or internally managed by institution investment staff; exclude mutual or commingled funds)	
Equity/Stock Mutual Funds	
Balanced Mutual Funds (where target allocation is > 50% equities)	
"Commonfund" Equity Commingled Funds	
Other Equity Commingled Funds (if primarily invested in publicly traded equities)	
Preferred Stock	
Other - list by type	
Total Publicly Traded Equity and Similar Investments	0
"Other" Investments- Other than Publicly Traded Equity and Debt Investments	
Real Estate (include direct ownership & investments in real estate limited partnerships, private REITs, or similar vehicles; include a portfolio of publicly traded REITs if managed as a separate asset allocation category rather than comprising part of a broadly diversified stock portfolio)	
Other Real Asset Investment (e.g. investments in infrastructure funds)	
Private Equity	
Hedge Funds	
"Commonfund" Alternative Asset Commingled Funds (Real Estate, Private Equity, Hedge Funds, Commodities, etc.)	
Annuities	
Commodities	
Collectibles	
Other - list by type	
Total "Other" Investments - Other than Publicly Traded Equity & Debt Investments	0
Publicly Traded Debt & Similar Investments>1 year maturity	
U.S. Government Securities ("Treasures")	
U.S. Government Agency Securities ("Agencies")	36,962,270
Mortgage Pass-Throughs - "Agency"	
Mortgage Pass-Throughs - "Private Label"	
Asset-Backed Securities (ABS) (other than mortgage-backed securities)	
Sovereign Debt (non-U.S.)	
Municipal Obligations	8,731,730
Collateralized Mortgage Obligations (CMOs) - list below by category	
Interest Only Strips (IOS)	
Principal Only Strips (POs)	
Inverse Floaters	
Stated Final Maturity longer than 10 years	
Other CMOs- "Agency"	
Other CMOs- "Private Label"	
Corporate Obligations (U.E. or foreign companies- list below by rating	
Highly Rated (AAA/AA or equivalent)	
Other Investment Grade (A/BBB or equivalent)	
High Yield Bonds (<BBB or equivalent)	
Not Rated (NR)	
Fixed Income/Bond Mutual Funds (longer term; registered with the SEC)	
Balanced Mutual Funds (where target allocation is > 50% bonds or other debt securities)	
"Commonfund" Fixed Income/Bond Commingled Funds	
Other Fixed Income/Bond Commingled Funds (primarily invested in publicly traded debt securities; not registered with the SEC)	
GICs (Guaranteed Investment Contracts)	
Total Publicly Traded Debt & Similar Investments >1 year	45,694,000
Short-Term Investments & Deposits	
U.S. Government Securities ("Treasures")	67,667,188
U.S. Government Agency Securities ("Agencies")	39,065,360
Banker's Acceptances	
Commercial Paper - A1/P1 (or equivalent)	
Other Commercial Paper - lower rated	
Repurchase Agreements (Repos)	
Money Market Mutual Funds (registered with the SEC)	
Short-Term Mutual Funds Other than Money Market Mutual Funds (registered with the SEC)	
Public Funds Investment Pool Created to Function as a Money Market Mutual Fund (not registered w/ SEC but "2a7-like")	
TexPool (and TexPool Prime)	393,214,870
Other Public Funds Investment Pools Functioning as Money Market Mutual Funds	
Other Investment Pools - Short-Term (not created to function as a money market mutual fund)	
Certificates of Deposit (CD) - Nonnegotiable	
Certificates of Deposit (CD) - Negotiable	
Bank Deposits	25,148,814
Cash Held at State Treasury	
Securities Lending Collateral Reinvestments (direct investments or share of pooled collateral)	
Other- Municipal Securities	18,660,854
Other - Bank Sweep (Treasury Fund)	627,452
Total Short-Term Investments & Deposits	544,384,538
TOTAL INVESTMENTS and DEPOSITS	590,078,538
TOTAL EXCLUDING BANK DEPOSITS	564,929,724

Alamo Colleges District
PFIA Officer Training as of November 30, 2022

Name	Title	Most Recent PFIA Training	Officer Designation
Dr. Diane E. Snyder, CPA	Vice Chancellor for Finance and Administration	June 2022	Investment officer in absence of Associate Vice Chancellor
Lisa L. Mazure MSA, CPA	Assoc. Vice Chancellor, Finance and Fiscal Services (1)	June 2022	Designated investment officer by Board of Trustees
Patrick F. Vrba, Jr., CPA	Controller	June 2022	Investment officer
Tracey Sulak Bedwell, CTP MBA	Treasurer	October 2021	Investment officer- delegated management of investment activity

Per Policy C.1.7 Investments: The Associate Vice Chancellor of Finance and Fiscal Services is designated as the investment officer of the College District by Board authority delegated through the Chancellor. In the absence of the Associate Vice Chancellor of Finance and Fiscal Services, the Vice Chancellor for Finance and Administration is deemed to be the investment officer. The investment officer shall be responsible for the investment of funds consistent with the investment policy adopted by the Board. The Associate Vice Chancellor of Finance and Fiscal Services may delegate management responsibility for daily investment transactions to the Controller or Treasurer.

Requirement: 5 hours of training each biennium. Biennium during reporting period 9-1-21 to 8-31-23.
New Investment Officers must take training within 6 months.

Discussion and Possible Action on Monthly Contracts Report

Presented to the Board Acting as Committee of the Whole on January 17, 2023, and now presented to the ALAMO COLLEGES DISTRICT BOARD OF TRUSTEES on January 24, 2023.

MINUTE ORDER

“The Alamo Colleges District Board of Trustees hereby approves this report on non-grant contracts (public) made to the Alamo Colleges District for the period of December 1, 2022, through December 31, 2022.”

PURPOSE

To provide a monthly report on non-grant contracts received by the Alamo Colleges District.

BACKGROUND

Contracts – Non-grant contracts are contracts in which Alamo Colleges District receives funds to provide special or negotiated services or training to private corporations. For the period ending December 31, 2022, there are a total of 15 contracts that total \$277,679.00 in external funding. This will allow services to be provided to 1,922 individuals.

OBJECTIVE/FACT

To supplement activities not funded by Institutional Funds.

IMPLICATIONS

Financial:	Yes
Strategic Plan:	Goal III. Performance Excellence
Human Resources:	Yes

ATTACHMENTS: YTD Contract (Non-Grant) Summary Report.

Linda Rivas
Digitally signed by Linda Rivas
Date: 2023.01.04 10:01:10 -06'00'

Linda Rivas, Interim Associate Vice Chancellor
of Continuing Education
Development

Xavier Urrutia
Digitally signed by Xavier Urrutia
Date: 2023.01.04 12:42:05 -06'00'

Xavier Urrutia, Interim Vice Chancellor
for Economic & Workforce

Dr. Mike Flores, Chancellor

ALAMO COLLEGES DISTRICT

Year-To-Date Contract (Non-Grant) Summary Report

Status: December 1, 2022 – December 31, 2022

I. Current Month Contracts District Wide:

No.	Contract Recipient (District Wide)	No. of Courses	Monthly No. Students to be Served	YTD No. Students to be Served
1	Workforce Training Network	109	460	1,922
	Total	109	460	1,922

II. Year-to-Date Number of Contracts in Selected Dollar Ranges:

No.	Contract Recipient	\$.01-\$9,999.99	\$10,000-\$100,000	\$100,000 and Higher	Total
1	Workforce Training Network	8	6	1	15
	Total	8	6	1	15

Source: All data provided by Workforce Training Network-Continuing Education Department.