



MEETING OF THE BOARD OF TRUSTEES MEETING AS A COMMITTEE OF THE WHOLE

TUESDAY, JANUARY 17, 2023
6:00 PM

Alamo Colleges District
Multipurpose Conference Center/Board Room
2222 N. Alamo St.
San Antonio, TX 78215

NOTICE IS HEREBY GIVEN THAT THE COMMITTEE OF THE WHOLE MEETING OF THE BOARD OF TRUSTEES OF THE ALAMO COMMUNITY COLLEGE DISTRICT WILL BE HELD AT THE PHYSICAL LOCATION REFERENCED ABOVE ON TUESDAY, JANUARY 17, 2023. FEWER THAN A QUORUM OF TRUSTEES MAY ATTEND REMOTELY BY VIDEOCONFERENCE AS AUTHORIZED BY TEXAS GOVERNMENT CODE SECTION 551.127. THE COMMITTEE OF THE WHOLE MEETING OF THE BOARD WILL CONVENE IN OPEN SESSION AT 6:00 PM.

This Meeting as a Committee of the Whole of the Board of Trustees, being held for the reasons listed below, is authorized in accordance with the Texas Government Code, §§ 551.001 - 551.146. Verification of Notice of Meeting and Agenda are on file in the Office of the Chancellor. Executive Session, if required, is authorized by Chapter 551 and will be conducted prior to the conclusion of the meeting. If it is decided during the course of the meeting that discussion of any item listed on the agenda should be held in Executive Session, the Committee will convene in Executive Session in accordance with Tex. Govt. Code §§ 551.071 - 551.094. In order to vote on items discussed in Executive Session, the Board of Trustees must take action in the open portion of the meeting on items discussed in the Executive Session. The Committee will consider, discuss, and take appropriate action regarding the following items:

AGENDA

- 1. **CALL TO ORDER**
- 2. **CERTIFICATION AND POSTING OF NOTICE**
- 3. **ROLL CALL**
- 4. **PLEDGE OF ALLEGIANCE**
- 5. **CITIZENS TO BE HEARD**
 - 5.A. Registration: 5:00 PM - 5:55 PM
- 6. **CHAIR'S REPORT**, *Roberto Zarate*
 - 6.A. Community Outreach; Project Quest 30th Awards Ceremony, San Antonio Chamber Annual Gala; Bexar County Delegation; AlamoPROMISE Expansion News Conference; AlamoTogether Remote Summit
 - 6.B. Discussion and Possible Action on Naming of Alamo Colleges District Property
Presenter: Trustee Gloria Ray
- 7. **CHANCELLOR'S REPORT**, *Dr. Mike Flores*

7.A. San Antonio College's President Introduction

Presenter: Dr. Mike Flores

7.B. HEB Contribution

Presenter: Bart Simpson, Dr. Robert Garza

8. **STUDENT SUCCESS COMMITTEE**, *Anna U. Bustamante, Chair*

8.A. Northeast Lakeview College Four Disciplines of Execution (4DX) Report & Wildly Important Goal Presentation

Presenter: Cristela Garcia

8.B. Executive Staff Sentate

Presenter: Dr. Valarie White, Roxanne Barrera

8.C. Enrollment Strategies Update

Presenter: Dr. Tom Cleary

9. **WORKFORCE DEVELOPMENT COMMITTEE**, *Dr. Gene Sprague, Chair*

9.A. Workforce Development Committee Report

Presenter: Xavier Urrutia

9.B. Ready to Work Update

Presenter: Dr. Sammi Morrill

9.C. Proposed Bachelor Degrees; Palo Alto College and Northwest Vista College

Presenter: Angela Guadian-Mendez, Patrick Lee, Dr. Russ Frohardt

9.D. Discussion and Possible Action on Proposed Bachelor of Applied Technology, Operations Management Palo Alto College

Presenter: Patrick Lee

9.E. Discussion and Possible Action on Proposed Bachelor of Applied Technology, Cloud Computing Northwest Vista College

Presenter: Dr. Russ Frohardt

10. **AUDIT, BUDGET AND FINANCE COMMITTEE**, *Dr. Yvonne Katz, Chair*

10.A. Internal Audit Quarterly Update

Presenter: Frank Cortez

10.B. Discussion and Possible Action on the Annual Review of the Internal Audit Charter

Presenter: Frank Cortez

10.C. Discussion and Possible Action on the Annual Review of the Audit Committee Charter

Presenter: Frank Cortez

10.D. Higher Education Emergency Relief Fund (HEERF) Quarterly Report

Presenter: Shayne West

10.E. **CONSENT AGENDA FISCAL SERVICES REPORTS**

10.E.1) Discussion and Possible Action on Monthly Contracts Report

10.E.2) Discussion and Possible Action on Monthly Grants and Contracts Report

10.E.3) Discussion and Possible Action on Approval of Construction Reports

10.E.4) Capital Improvement Program (CIP) Executive Summary

10.E.5) Discussion and Possible Action on Approval of Financial Reports

10.E.6) Discussion and Possible Action on Approval of Monthly Report on Cooperative Purchases in Excess of \$100,000

10.E.7) Discussion and Possible Action on Approval of Investment Report Through November 30, 2022

11. **BUILDING, GROUNDS AND SITES SELECTION COMMITTEE**, *Gloria Ray, Chair*

11.A. Discussion and Possible Action on Amending the Construction Manager-at-Risk Contract with Byrne Construction Services for the Alamo Colleges District - Southside Education Training Center (SETC), Capital Improvement Project (CIP) to Extend the Construction Time Schedule

Presenter: Lacy Hampton

11.B. Discussion and Possible Action on Authorizing a Facilities Lease to Bezos Academy₂ for Tuition-Free Preschool Education at Northeast Lakeview College

Presenter: Dr. Veronica Garcia

12. EXECUTIVE SESSION

12.A. The Committee of the Whole may go into Executive Session to deliberate on any item referenced in this agenda for open session or executive session based on the following potential exceptions under the Act.

12.B. Pursuant to §551.071, Texas Government Code, the Committee of the Whole may consult with its attorneys to seek their advice on matter(s) in which the duty of the attorney(s) to the governmental body under the Texas Disciplinary Rules of Professional Conduct of the State Bar of Texas clearly conflicts with this chapter.

12.C. Pursuant to §551.072, Texas Government Code, the Committee of the Whole may deliberate the purchase, exchange, lease or value of real property, including without limitation, potential acquisition of real property for a training center.

12.D. Pursuant to §551.074, Texas Government Code, the Committee of the Whole may deliberate the appointment, employment, evaluation, reassignment, duties, performance of duties, discipline, or dismissal of a public officer or employee(s), including, without limitation, the Chancellor.

12.E. RECONVENE OPEN MEETING

12.E.1) Discussion and Possible Action on Items Discussed in Executive Session.

13. ADJOURNMENT

14. Discussion and Possible Action on Approval of Investment Report Through November 30, 2022

POSTED AT THE
ALAMO COMMUNITY COLLEGE DISTRICT
2222 N. Alamo St.; San Antonio, TX 78215 at
POSTED AT 2:00 PM ON THIS 14TH DAY OF JANUARY 2023

This meeting site is wheelchair accessible. The accessible entrance is located at the side entrance of Multipurpose Conference Center/Board (Building D). Accessible parking spaces are located in front of Building C, located in the parking lot that faces N. Alamo Street. Auxiliary aids and services are available upon request (interpreters for the hearing impaired must be requested twenty-four hours prior to the meeting) by contacting the Board of Trustees Office at dst-board@alamo.edu.

“The following notices apply to this meeting.

Pursuant to Section 30.06, Penal Code (trespass by license holder with a concealed handgun), a person licensed under Subchapter H, Chapter 411, Government Code (handgun licensing law), may not enter this property with a concealed handgun

Pursuant to Section 30.07, Penal Code (trespass by license holder with an openly carried handgun), a person licensed under Subchapter H, Chapter 411, Government Code (handgun licensing law), may not enter this property with a handgun that is carried openly.

B.8.1 (Policy) Board Meetings

Responsible Department: Office of the Chancellor, Legal Services

Board Adoption: 8-18-09

Last Amended: 8-20-19

Transacting Business

Official Board action shall be taken only in a manner, and at meetings, complying with the Texas Open Meetings Act (Texas Government Code Chapter 551). The affirmative vote of a majority of all Board members shall be required to transact business (see Texas Government Code 311.013). Each action of the Board supported by the majority is binding on the whole Board (see Texas Government Code 130.082(d)).

Problems presented to the Board require the collection and presentation of data pertinent to the solution of said problems. Only when such data have been considered and the Board has had ample opportunity to discuss the problem fully, should a decision be reached.

Minutes

Board action shall be carefully recorded by the Board Liaison or designee; when approved, these minutes shall serve as the legal record of official Board actions. The transcribed minutes of all meetings shall be approved by vote of the Board and signed by the Board Liaison or designee.

Certified Agenda

A certified agenda shall be kept of each and any “executive” or other closed session of the Board or any Committee, and the Presiding Officer shall certify that same is a true and correct reflection of matters therein deliberated. Such certified agenda shall include an announcement by the Presiding Officer of the times of commencement and conclusion of such closed session. No person shall divulge to any person the certified agenda of any closed session under penalty of law (see Texas Government Code 551.146), or the substance of matters discussed in closed session, other than internally to the extent appropriate to carry out their assigned duties, other than pursuant to lawful authority.

Location

Unless otherwise provided in the agenda for a meeting, Board meetings, including meetings of the Board as a Committee of the Whole, shall be held at the Multipurpose Conference Center/Board Room of the District Services Organization building located at 2222 N. Alamo St.

Date and Time

Regular voting meetings of the Board shall normally be held on the third Tuesday of each month, excepting only June and November. Meetings of the Board as a Committee of the Whole shall precede voting meetings and shall normally be held on the second Tuesday of each month. The Board shall convene in public at 6:00 p.m. At meetings of the Board meeting as a Committee of the Whole, the Board may discuss issues and proposals on the agenda, but may not take any voting action or pass any minute orders or resolutions, but may request changes in proposed minute orders or resolutions to be brought to the Board at a regular voting meeting.

B.8.1 (Policy) Board Meetings

Responsible Department: Office of the Chancellor, Legal Services

Board Adoption: 8-18-09

Last Amended: 8-20-19

The Board may adjourn into a closed executive session conducted in accordance with the Texas Open Meetings Act, Chapter 551 of the Texas Government Code, and other state law, and shall reconvene in open session to address the remaining items on the agenda.

When necessary, the Board Chairperson may change the date or time of a regular meeting, *e.g.*, to accommodate Trustee conference attendance, College District holidays or an inability to gain a quorum. Anticipated conflicts will be resolved and an annual schedule published in advance. In the case of any differently scheduled regular meeting or of any special meeting, Trustees shall be contacted by the Board Liaison to determine their availability to attend. The posted agenda for that meeting shall reflect the changed date or time.

Special Meetings

The Chairperson of the Board may call special meetings of the Board at the Chairperson's discretion and shall do so if requested by three Trustees, provided that the date selected should enable most Trustees to attend, although in cases of acute need the availability of a simple quorum on the date selected shall suffice.

Notice and Agenda

Prior to each Board meeting including meetings of the Board as a Committee of the Whole, the Chancellor, at the direction of the Chairperson or acting Chairperson of the Board, shall prepare and post an agenda at least 72 hours prior to the meeting commencement and furnish a copy of same to each Trustee for his/her guidance and information at or about the time of the posting.

The Chancellor or designee is charged to determine and submit all agenda items. However, the Chairperson or any three Trustees can place an item on the Board agenda by submitting it, in writing, to the Chancellor, at least ten working days prior to the meeting. If such inclusion is opposed by the Administration, the proposer may have the issue reviewed by the Board Chairperson for a final determination following the Chairperson's consultation with the Chancellor. If the Board Chairperson overrules the Chancellor, then the Board shall consider whether it wishes for that category of agenda item to be included in future agendas thereafter at its next regular meeting.

Notice of all meetings shall provide for the possibility of a closed meeting during an open meeting, as provided by law.

The order of business for all Board meetings, including meetings of the Board as a Committee of the Whole, shall be as set out in the posted agenda. At the meeting, the order in which agenda items are taken may be changed by the Chairperson.

Meeting Procedures

The Board shall observe the parliamentary procedures as found in *Robert's Rules of Order, Newly Revised*, except as otherwise provided in Board procedural rules or by law. Procedural rules may be suspended at any meeting by majority vote of the members present.

A trustee's motion and trustee's second shall be recorded by name along with results of the vote. A Call for Vote is required on items pertaining to the Tax Rate and the Tax Assessment Roll.

B.8.1 (Policy) Board Meetings

Responsible Department: Office of the Chancellor, Legal Services

Board Adoption: 8-18-09

Last Amended: 8-20-19

Consent Agenda

When the agenda is prepared, the Board Chairperson in consultation with the Chancellor shall determine items, if any, that qualify to be placed on the consent agenda. A consent agenda shall include items of a routine and/or recurring nature grouped together under one action item. For each item listed as part of a consent agenda, the Board shall be furnished with background material. All such items shall be acted upon by one vote without separate discussion, unless a Board member requests that an item be withdrawn for individual consideration. The remaining items shall be adopted under a single motion and vote.

Discussion

Discussions shall be addressed to the Chairperson of the Board and then the entire membership. Discussion shall be directed solely to the business currently under deliberation, and the Board Chairperson shall halt discussion that does not apply to the business before the Board.

The Board Chairperson shall also halt discussion if the Board has agreed to a time limitation for discussion of an item, and that time limit has expired. Aside from these limitations, the Chairperson shall not interfere with debate so long as members wish to address themselves to an item under consideration.

Public Participation

Audience participation at a Board meeting is limited to the public comment portion of the meeting designated for that purpose. At all other times during a Board meeting, the audience shall not enter into discussion or debate on matters being considered by the Board, unless recognized by the presiding officer.

The Board shall allot a portion of all Board and Board Committee meetings to hear persons who desire to make comments to the Board. Persons who wish to speak to the Board must sign up with the presiding officer or designee before the meeting begins and indicate the topics about which they wish to speak and whether they wish to speak when the agenda item to which their comments pertain is heard, or rather under a general public comment agenda item preceding non-ceremonial, non-honorific agenda items, during which speakers wishing to comment on a matter not reflected in any specific agenda item will be heard. The Chair shall determine the order of public comment and Board deliberation for each agenda item. The Board may react to public comments only during a specific agenda item due to requirements of law. The Chair shall not permit debate between speakers and Trustees, but may at discretion permit a single speaker a brief follow-up comment. No more than one hour shall be devoted to public comment at any single meeting, except that a majority of the Board may vote to expand or restrict this limit. The Chair may solicit a vote of a majority of the Board to further reduce time otherwise allotted to speakers to accommodate this limit.

No presentation shall exceed three (3) minutes unless the time is increased by majority vote of the Board. If ten (10) or more persons sign up to comment on a specific item, each such speaker may be limited to two (2) minutes by majority vote of the Board. The Board may use translation equipment in a manner that allows the Board to hear translated public testimony simultaneously.

B.8.1 (Policy) Board Meetings

Responsible Department: Office of the Chancellor, Legal Services

Board Adoption: 8-18-09

Last Amended: 8-20-19

If a speaker needs a translator and the College District is not providing simultaneous translation equipment, the time limit upon that speaker's comments shall be doubled in order to ensure that the non-English speaker receives the same opportunity to address the Board as English-speakers.

Only persons recognized by the Board Chairperson may speak. A person's right to address the Board may be withdrawn if the person (1) uses abusive, indecent, profane or vulgar language or gestures, or language likely to incite a breach of the peace: (2) engages in a personal, verbal attack on any person, including a Board member or employee of the College District, (3) becomes boisterous or makes unreasonable noise, or (4) engages in conduct likely to prevent, interfere with, or otherwise obstruct a lawfully called meeting,. The Board Chairperson will give such a person one warning to stop the misconduct, and if the misconduct continues, the Board Chairperson may revoke the right to speak, order the person removed, or both. If the Chairperson does not enforce these requirements, any Board member may move for enforcement, and an affirmative vote by the majority will result in enforcement.

None of the above restrictions shall prevent the Board from consulting with personnel who may have information germane to the matters under consideration.

Specific factual information or recitation of existing policy may be furnished in response to inquiries, but the Board shall not deliberate or decide regarding any subject that is not included on the posted agenda.

The presiding officer or designee shall determine whether a person addressing the Board has attempted to solve a matter administratively through resolution channels established by policy and procedure. If not, the person shall be referred to Procedure [B.8.1.1](#) to seek resolution. The Board Chairperson shall not allow employee or student complaints at Citizens to Be Heard without determining that the speaker has exhausted available administrative remedies.

Should student or faculty groups wish to interact with the Board regarding substantive issues already worked with the Administration, or should Trustees seek their input, the Board Chairperson, after consultation with the Chancellor, may schedule a brief special Board meeting before the commencement of a regular Board meeting, or an agenda item for a Board retreat, from time to time for that purpose.

It is a criminal offense for a person, with intent to prevent or disrupt a lawful meeting, to substantially obstruct or interfere with the ordinary conduct of a meeting by physical action or verbal utterance and thereby curtail the exercise of others' First Amendment rights. The Board shall not tolerate disruption of the meeting by members of the audience. If, after at least one warning from the presiding officer, any person continues to disrupt the meeting by his/her words or actions, the presiding officer may request assistance from law enforcement officials to have the person removed from the meeting.

A summary of the above information will be explained by the Board Chair at each Board and Board Committee meeting or otherwise made available to attendees.

B.8.1 (Policy) Board Meetings

Responsible Department: Office of the Chancellor, Legal Services

Board Adoption: 8-18-09

Last Amended: 8-20-19

Guest Broadcasting/Taping/Recording

The Board encourages the press, the media, and all interested individuals to attend Board meetings and to videotape or record all or any part of the open proceedings. To this end, the College District and its staff shall seek to facilitate all reasonable requests related to videotaping or recording activities. In accomplishing these goals, the Board does not intend to prevent or unreasonably impair camera coverage or tape recording; however, persons using a tape recorder, video camera, or other means of sonic or visual reproduction shall abide by the following rules:

1. All equipment that requires setting up must be assembled at least 15 minutes prior to the start of the meeting.
2. No strobes, flash lighting, or other bright lights that would impair the conduct of the meeting shall be used, unless approval has been obtained from the presiding officer before the meeting.
3. The Board proceedings shall not be interrupted for the purpose of accommodating any individual's camera coverage or tape recording. Any interviews during the meeting shall be conducted outside of the meeting chamber.
4. The presiding officer at the meeting may stop the sonic or visual reproduction if the individual operating the equipment or the equipment is being disruptive or in any way interfering with the orderly conduct of the Board meeting.
5. Stationary equipment that requires setting up shall not be taken down during the course of the meeting, but may be removed during a recess or after the meeting is over.
6. No tape recorder or video camera shall be allowed in a closed session, except as may be authorized by the Board.

The following additional rules shall apply to Board meetings held at College District facilities:

1. Once a meeting has started, no one shall be permitted to operate a tape recorder, video camera, or any other means of sonic or video reproduction in the center aisle of the meeting room.
2. Once the meeting has started, no tape recorder, video camera or other means of sonic or visual reproduction shall be operated from the door behind the podium.
3. No tape recorder, video camera, or other means of sonic or visual reproduction shall be operated from the podium.

Legal Reference - TACC Policy Reference Manual

BD(LEGAL) - Board Meetings

BDA(LEGAL) - Board Meetings: Closed Meetings

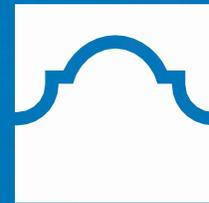
BDB(LEGAL) - Board Meetings: Public Participation

SACSCOC – Section 2 – Core Requirements, 2.2 Board Meetings

Discussion and Possible Action on Naming of Alamo Colleges District Property:

District Support Office (DSO)

Gloria Ray, Chair
Building Naming Committee



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Malcolm Baldrige
National Quality Award
2018 Award Recipient

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Recommendations:

**Alamo Colleges Center of Excellence
for Student Success (ACCESS)**

**Alamo Colleges District Sprague
Success Center**

BUILDING NAMING CONSIDERATION

District Support Office (DSO)

In accordance with Board Policy C.2.3, recommendation to name the 2222 N. Alamo Street address.

Dr. Gene Sprague, has served on the board for 29 years. He was first elected to the board in 1994. He is the recipient of numerous awards in his field and has authored many articles for scientific publications. Sprague was instrumental in the establishment of the Alamo Community College District's Northwest Vista College and Northeast Lakeview College. ¹⁰

Actions for Consideration:

- Discussion and Possible Action on Naming of Alamo Colleges Property
 - Naming of 2222 N. Alamo Street to Alamo Colleges Center of Excellence for Student Success (ACCESS)
 - or
 - Alamo Colleges District Sprague Success Center

Thank you.



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College food pantries at the Alamo Colleges District will be better-stocked thanks to H-E-B major gift



June: submit \$50,000 grant request

September: H-E-B reps toured the College Student Advocacy Centers

November: Grant approved at double the request - \$100,000

Special thanks to:

- Deborah Martin
- Dr. Leticia Duncan-Brosnan
- Lisa Black
- Gaston Cantu
- College Advocacy Center Directors





ALAMO COLLEGES DISTRICT
Northeast Lakeview College

“Spring into Action”

Cristela Garcia, LMSW

Director of Student Advocacy Center



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Board Policies in Support of Charges

B.9.1 Educational Philosophy - The Alamo Way: Always Inspire, Always Improve

F.6.1 Student Success

Charges to the Chancellor

11. AlamoWAY

17. AlamoENGAGE



Wildly Important Goal

Wildly Important Goal for Spring 2022

To increase the number of disability support services' (DSS) touchpoints* from 0 to 300 by March 11, 2022 with the intention to assist students who have requested services and may have questions about the process

Lead Measure

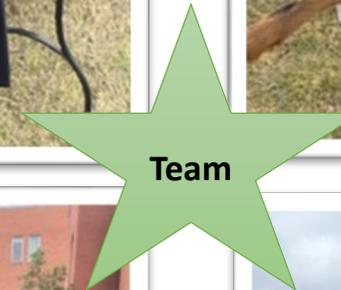
Each team member will complete at least 6 touchpoints per week

A **touchpoint is defined as a contact with the student in order to build rapport and trust, exchange meaningful information about the DSS process and increase student engagement*



Strategies

- Creating a culture of caring, action and accountability
- Meeting consistently weekly
- Celebrating small victories
- Validating stressful weeks



WIG Goal Exceeded!



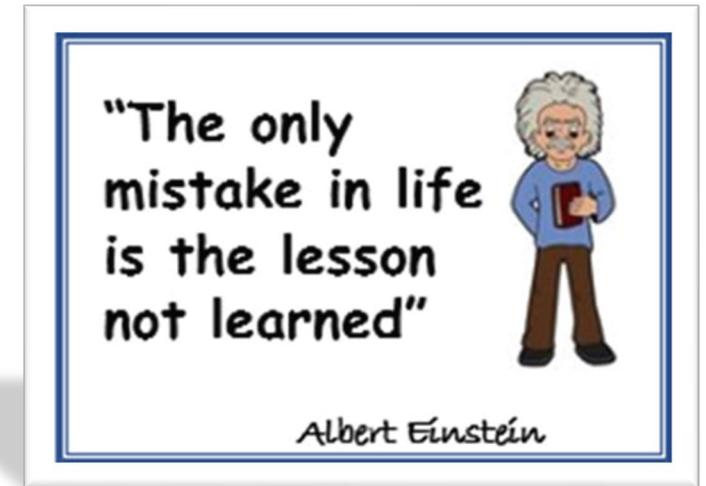
Results

- Increased trust and rapport with our students
- Students were able to identify the DSS office location and point of contact
- Provided space to explain the new *Guardian* software process
- Increased students' perception of staff accessibility from 53.9% to 73.1%
- Students reported to be grateful for the check-ins



Lessons Learned

- The WIG was successful and needed to provide additional one- to- one support for students
- Students do not always understand the process to request accommodations and it is important to check in with them
- Asking the question “**What are the things I can do this week that will have the biggest impact on our students?**” made a big difference



What's Next

- Review end of semester DSS student survey
- Meet with the **team** to brainstorm WIG ideas
- Develop strategies for next semester's WIG
- Define a single measure of success
- Adapt strategies as part of daily operations



Thank you.



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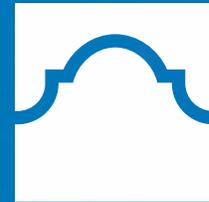


Executive Staff Senate Report-out

Valarie White

HR Learning and Talent Development Specialist

Executive Staff Senate Chair, District Staff Senate President



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Board Policies in Support of Charges

B.5.3.1

- District Policy Procedure Advisory Council

B.5.3.3

- Student, Faculty and Staff Input Process of District Policies and Procedures to Strategic Leadership Team and Chancellor

Charges to the Chancellor

17. AlamoENGAGE

- Increase collaboration and teamwork through the top opportunities for improvement identified in the Great Place to Work survey results.



Executive Staff Senate:

- DSO: Valarie White and Yolanda Crooms
- NLC: Rebecca Alejos, Peggy Chavez, and Veronica Saucedo Russell
- NVC: Cynthia Rosas, Elladean Moreno
- PAC: Taylor Coffee and Nicholas Blakeney
- SAC: Roxanne Barrera and Beatrice Canales
- SPC: Deborah Gee and Enida Rehome



Executive Staff Senate Priorities

- I. Career Readiness
- II. Staff Communication Plan for Policies and Procedures Advisory Council (PPAC)
 - a. The District Policy & Procedure Advisory Council (PPAC) adopted 1-25-22 outlines the process for ensuring the component of stakeholder input on new or revised Alamo College District Policies or Procedures as referenced in Board Policy B.5.3.





- I. Empower employees to direct their career
- II. Provide Access to resources and tools that build knowledge and skill
- III. Focus on strengths to retain and transfer knowledge



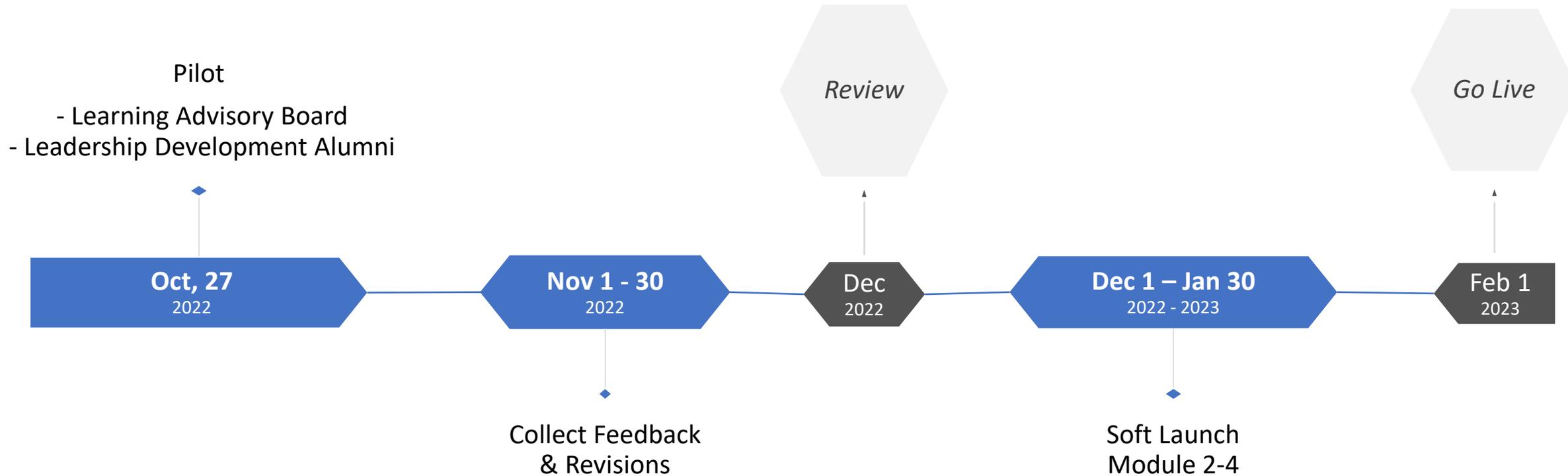
I. Career Readiness Components

- a) Provide tools that support growth and skill building
- b) Create opportunities for development of career goals
- c) Create a culture of networks that includes subject matter experts, coaches and mentors
- d) Drive impact on the vision of ACD to be the BEST in the nation in Student Success and Performance Excellence



Career Readiness Module

Pilot Timeline



II. PPAC Communication Plan

- Support District Ethics, Compliance, & Policy Officer (CO) in review of an annual policy and procedure in compliance with B.5.3. Board Policies.
- Communicate to staff stakeholder groups any new or revised policies and procedures

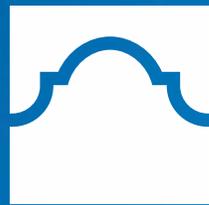


III. Equity versus Market Pay

Goal: Help employees understand the pay structure

- Linda Boyer Owens to engage employees in informational townhalls at each campus

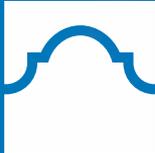
Thank you.



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Fall 2022 Enrollment Update



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Headcount Enrollment (All Parts of Term)

Student Type	Fall 2021	Fall 2022	% Change
Freshmen	10,675	12,594	+18.0%
Transfer-In	4,120	4,183	+1.5%
High School Students	12,188	12,734	+4.5%
Currently Enrolled and Continuing	37,016	36,637	-1.0%
Total	63,999	66,148	+3.4%

Contact Hour Enrollment

College	Fall 2021	Fall 2022	% Change
NLC	737,040	850,288	15.4%
NVC	2,013,504	2,121,248	5.4%
PAC	1,172,018	1,223,536	4.4%
SAC	2,229,472	2,365,440	6.1%
SPC	1,599,280	1,666,000	4.2%
Total	7,751,314	8,226,512	6.1%

Enrollment: Fall 2022 vs Fall 2021

Institution	% Change
Alamo Colleges	
Freshmen Students (FTIC)	+18.0%
Promise Students (FTIC)	+60%
Total	+3.4%
Nationally	
Community Colleges	-.4%
Public 4-Year Colleges	-1.6%
Total	-1.1%

Enrollment Trends

	Fall 2021	Fall 2022 (prelim)	% Change
Alamo	63,999	66,148	3.4%
Austin	32,890	32,012	-1.8%
Collin	32,603	33,742	3.5%
Dallas	61,925	58,452	-5.6%
El Paso	23,824	24,171	1.5%
Houston	38,861	39,201	.9%
Lone Star	72,036	73,556	2.1%
San Jacinto	31,577	30,425	-3.6%
South Texas	29,184	27,997	-4.1%
Tarrant	36,264	40,219	10.9%
Peer Group Avg	359,164	359,775	.2%

Headcount Enrollment: Fall 2022 vs Fall 2021

Institution	% Change
Alamo Colleges	3.4%
Community Colleges: Texas	.2%
Peer Group Average: Texas	.2%
Community Colleges: Nationally	-.4%

Thank you.



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DISTRICT



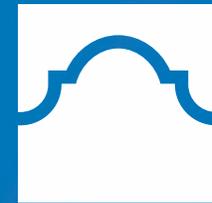
Malcolm Baldrige
National Quality Award
2018 Award Recipient



Achieving the Dream LEADER
COLLEGE
OF DISTINCTION

Alamo Colleges District Workforce Committee Report

Xavier Urrutia
Interim Vice Chancellor



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Economic and Workforce Development



Partner Updates

Greater SATX- Paul Rodriguez

- Partnering with Spurs and Indeed to host a job search academy professional development event
 - Primarily for case managers, career and student success advisors
 - January 25th at the AT&T Center
- Talent Pipeline Management (TPM) project in conjunction with the U.S. Chamber of Commerce and the American Institute for Research
 - Upcoming listening Sessions scheduled in January and February with industry partners
 - Listening session dates:
 - January 19th - Manufacturing
 - January 20th - Healthcare and Biosciences January 20th
 - January 31st - Construction
 - February 7th - Finance
 - February 8th - IT and Cybersecurity



Partner Updates

Project Quest - David Zammiello, President and CEO

- New CEO of Project Quest, Molly Biglari
- Ready to Work SA
 - 340 enrollments



Workforce Solutions Alamo – Adrian Lopez, CEO

- Current unemployment rate at 3.4% - approximately 44,000 people in our region looking for work
- Local Plan - hosting listening session to solicit public comments
 - Submitting any changes and considerations to WSA Board in February then to TWC
- Summer earn and learn program: Purpose of program is to work with Employers to hire students with disabilities
- Ready to Work
 - 400 enrollments

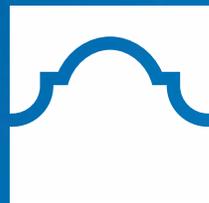


Alamo Colleges Updates

- EWD - SA Ready to Work Updates
- Proposed Bachelor Degrees
 - BAT Operations MGMT – Palo Alto College
 - BAT Cloud Computing – Northwest Vista College



Thank you.

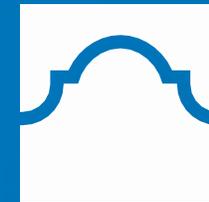


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Ready to Work Update

Economic and Workforce Development



ALAMO
COLLEGES
DISTRICT

Sammi Morrill, Ph.D.
Associate Vice Chancellor of Operations
Economic and Workforce Development



Board Policies in Support of Charges

B.9.1 (Policy) Educational Philosophy – The Alamo Way: Always Inspire, Always Improve

Student Success – Provide academic and student support and align labor market-based pathways with a focus on student access, completion, and social mobility.

Charges to the Chancellor

Active Goals: Strategic Enrollment Management; Workforce Needs of the City/County and Service Area

Monitored Goals: AlamoWAY, Achieve Higher Persistence; Graduation and Completion Rates; Strategic Communication and Marketing; AlamoEXPERIENCE



The Alamo Colleges District

Interlocal Agreement with the City of San Antonio



Initiative		City of San Antonio Sales Tax Initiative for Workforce Development
Opportunity		Increase Industry-Recognized Certifications / Associate & Bachelor Degrees Aligned w/ Targeted Occupations in High Demand / Well-Paid Careers
Goal		Intake, Assessment & Referral to 12,553 Individuals Case Management, Training/Instruction & Job Placement/Retention Services to 7,844 Individuals
Support		City of San Antonio Funding – \$49.3M - \$51.04M Agreement Term – Three Years w/ Three One-Year Renewals
Service Delivery Model		<ul style="list-style-type: none">✓ Intake / Assessment✓ Case Management & Wrap Around Services✓ Workforce Training / Tuition✓ Job Placement & Retention Services



Alamo - Ready to Work

Scope of Services

Initial Intake Locations:

- Westside Education & Training Center
- Eastside Education & Training Center
- ❖ College Welcome Centers

Intake and Case Management

- Interest to Eligibility
- Smart Choice
- Individual Training, Education & Career Plan
- Connect to Resources

Training

- Tuition Assistance
- Enrollment Assistance
- Certifications
- Associate's Degree Completion
- Bachelor's Degree Completion
- Approved Course Catalog
- Aligned with Target Jobs

Wraparound Services

- Benefit Navigation
- Coaching
- Emergency Funding
- Financial Counseling
- Emotional Intelligence
- LinkedIn and WorkInTexas accounts
- Interview Preparation
- Social Service Referrals

Job Placement

- Target Industry
- Full Time
- Entry Wage at Least \$15/hour Plus Benefits (\$31,200/year)

Job Retention

- Ongoing Assistance for 1 year



Ready to Work

Participant Eligibility



- 18 years old when applying for the program
- Permitted to work in the United States
- Resident of the City of San Antonio
- Income less than 250% of federal poverty guidelines
 - (\$33,975 for an individual, or \$69,375 for a household of four)
- ~~Not currently enrolled in college courses at intake~~ ←
- Recent high school graduates from AlamoPromise high schools are not eligible for the Associate Degree programs.
- Willing to take assessments relating to barriers, academics, skills aptitude, etc.
- Enrolled in or seeking enrollment in a Ready to Work approved training/education program
- Committed to complete program

Supporting Documents
Required



Ready to Work

Approved Course Catalog



- Contains approved programs and courses
- Built with input from employers
- Aligned with targeted occupations
- Updated quarterly
- Sorted by industry and educational agency
- May include employer training open to public
- Digital catalog coming soon.



[Ready to Work SA – Educational and job placement program in San Antonio, Texas](#)



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Ready to Work

Participant Funding Caps – Tuition & Emergency Assistance



Certificate Program

- Training resulting in industry-recognized credentials
- One-time cap of \$5,000 per Participant

Associate's Degree Program

- Annual cap of \$2,200 per Participant
- Individual Participant cap of \$6,600
- Not available for PROMISE scholars

Bachelor's Degree Program

- Available for participants that have already earned at least 30 college credits at the time of intake
- Annual cap of \$4,100 per Participant
- Individual Participant cap of \$12,300

Program	Annual Cap	Total Cap
Certificate		\$5,000
Associate's Degree	\$2,200	\$6,600
Bachelor's Degree	\$4,100	\$12,300
Emergency Assistance		\$1,500

Tuition funding for Associate or Bachelor's Degree Programs is not available for individuals who have already earned a Bachelor's Degree

Alamo - Ready to Work

Performance Measures

Performance Measure	15-Month Goal	Total To Date	% Met
Total Applicants	-	2,915	-
Intake – Pre-Admission Appt. Successful	3,138	851	27.12%
Case Managed Over the Program (Unduplicated)	1,711	655	38.28%
Enrolled in Approved Training Program (Unduplicated)	1,711	180	10.52%
Completed Training	-	9	-
Employed	-	0	-



Alamo - Ready to Work

Improvement Strategies

Marketing

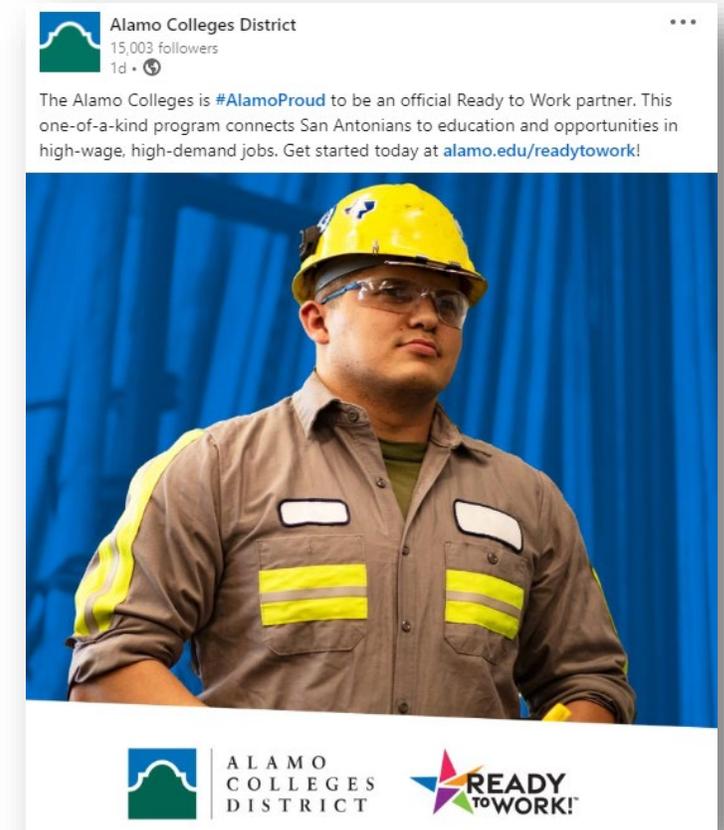
- Social media; Spring Campaign – Turn Care into a Career
- Digital Signage; Yard Signs Outside Welcome Centers
- RTW Info & Link on Approved College Program Webpages

Outreach

- Stop-Outs; Registered w/Balance Due & Active Students in RTW Programs
- Community Based Organizations & Events

Integration with Colleges and DSO

- Presence at Welcome Centers; Participation in New Student Orientations, Enrollment Events, Program-Level Orientations
- Training and Participation in Enrollment and Advising Team Meetings
- District Strategic Enrollment Management





Turn Care into a Career

Reach your goals with the Alamo Colleges District's on-campus or online programs. Earn a certificate, associate, or bachelor's degree to help you start a rewarding career in healthcare. You may be eligible for free tuition and job placement services.

Find a path that's right for you to a healthcare career.

Pursue these high-demand healthcare careers and more at one of the Alamo Colleges:

- Registered Nurse
- Nursing Assistant
- LPN/LVN
- EKG Technician
- Dental Assistant
- Electrocardiography (EKG) Technician *
- Medical Assistant - RTW
- Medical Billing and Coding *
- Medical Front Office *
- Medical Lab Tech *
- Pharmacy Tech *
- Phlebotomy Tech Program *
- Sterile Processing Tech *

* These programs are approved Ready to Work programs.

Find out if you're eligible to receive free tuition and job placement services under the Ready to Work program that will enable you to secure an in-demand career.

Learn more about Ready to Work



Request Info

Get information about an available healthcare program by completing the form below.

First Name*

Last Name*

Email*

Phone Number

Select a program*

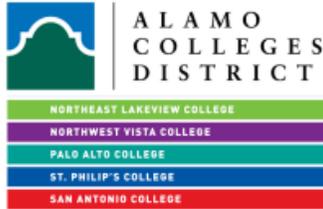
I'm interested in attending*

Submit

Browse All Healthcare Programs

Spring Campaign – Turn Care into a Career Website

Apply Today!



The Alamo Colleges District is a proud partner of Ready to Work, an educational and job placement program to help San Antonio residents improve their quality of life.

In Person:

- Westside Education and Training Center
563 SW 40th St., 78237
- Eastside Education and Training Center
4551 Dietrich Rd., 78219

By Phone or Email:

- 210-4TO-WORK (210-486-9675)
- dst-alamortw@alamo.edu



[Alamo.edu/ReadyToWork](https://alamo.edu/ReadyToWork)



Yard Signs



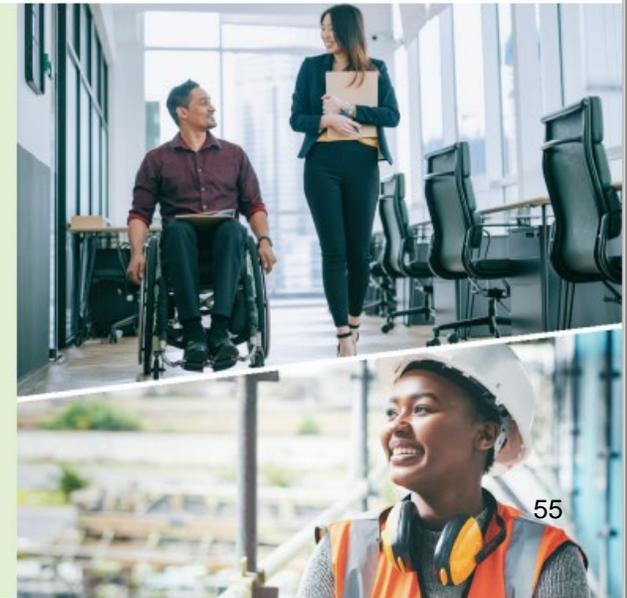
Are you eligible for Ready to Work?



ELIGIBILITY REQUIREMENTS

Participants must:

- Be at least 18 years old.
- Be legally permitted to work in the U.S.
- Be a San Antonio resident.
- Have a household income less than 250% of the federal poverty guidelines.
- ~~Not be currently registered in a college or training program.~~
- Be willing to take assessments relating to barriers, academics, skills aptitude, and workplace readiness.
- Be committed to completing the program.





Degrees and Certificates

- [Associate of Applied Science in Network Administrator](#) ♦
- [Level 1 Certificate, Cisco Certified Network Associate \(CCNA\)](#) ♦

♦ This symbol indicates the offering is also available fully online.

Transfer Advising Guides

- [Texas A&M at San Antonio \(TAMUSA\) Bachelor of Applied Arts and Sciences \(BAAS\), Information Technology Emphasis](#)
- [Western Governors University \(WGU\) Bachelor of Science in Network Administration](#)



[Alamo Colleges Ready to Work Program](#)

Connecting you with training programs at the Alamo Colleges - and beyond.

One or more of these programs are approved *Ready to Work* programs. Find out if you're eligible to receive free tuition and job placement services that will enable you to secure an in-demand career. [Don't wait; apply today!](#)

[Click Here for More Information!](#)



The Alamo Colleges District is a proud partner of the City of San Antonio's Ready to Work Program.

NVC RTW Approved Program Website



**Are you ready for a better future?
We're ready to make it happen.**

Ready to Work is a free educational and job placement program that enables you to build the life you want by providing the training and/or certifications needed to secure a higher paying job. All you need to do is commit to your success, too!

Ready. Set. Succeed



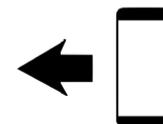
APPLY NOW WITH ALAMO COLLEGES DISTRICT!

In Person:

- Westside Education and Training Center
563 SW 40th St., 78237
- Eastside Education and Training Center
4551 Dietrich Rd., 78219

By Phone or Email:

- 210-4TO-WORK (210-486-9675)
- dst-alamortw@alamo.edu



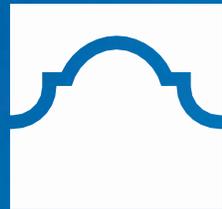
Scan me to apply on the go!

ELIGIBILITY REQUIREMENTS

Participants must:

- Be at least 18 years old.
- Be legally permitted to work in the U.S.
- Be a San Antonio resident.
- Have a household income less than 250% of the federal poverty guidelines.
- Be willing to take assessments relating to barriers, academics, skills aptitude, and workplace readiness.
- Be committed to complete the program.

Thank you.



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Back-Up Slides

Ready to Work

Participant Funding - Emergency Financial Assistance



Participants are eligible to receive **emergency financial assistance** to help remove barriers to education, training, job placement, and job retention (up to 1 year post-job placement).

Average Total: \$1,300/participant

Eligible Costs

- Housing (mortgage, rent/lease, or hotel)
- Utilities
- Childcare
- Food
- Transportation
- Medical
- Transportation
- Internet access & cell phone service plan
- Legal assistance related to job placement (e.g., record expungement)



Ready to Work

Participant Eligibility – Supporting Documentation



Eligibility	Approved Documentation
At least 18 years old	U.S. birth certificate, U.S. citizen ID card, lawful resident citizen ID card, driver's license
Permitted to work in the U.S.	Social Security card , U.S. birth certificate, U.S. citizen ID card, lawful resident citizen ID card, Native American tribal documentation, or other documentation accepted by USCIS Form I-9 for employment authorization (such as Employment Authorization Document, also known as an I-766 Form)
Resident of the City of San Antonio Find My Council Member & Neighborhood Information (sanantonio.gov)	Current lease, mortgage statement, utility bill, driver's license , military ID, state ID, attestation (signed by homeowner or by lessee with one of the approved forms of ID above and by the Applicant) that Applicant lives at that location, or proof of residency from homeless shelter
Income less than 250% of federal poverty guidelines	One month of pay stubs; benefit letter
Willing to take assessments and committed to completing the program	Sign Commitment Form and Release
Enrolled in or seeking enrollment in a Ready to Work approved training/education program	Ready to Work - Train for a Great Job and Earn More (readytoworksa.com)



Ready to Work

Federal Poverty Guidelines



250% of the 2022 Federal Poverty Guidelines		
Household/ Family Size	Annual Income	Monthly Income
1	\$33,975	\$2,831
2	\$45,775	\$3,815
3	\$57,575	\$4,798
4	\$69,375	\$5,781
5	\$81,175	\$6,765
6	\$92,975	\$7,748
7	\$104,775	\$8,731
8	\$116,575	\$9,715
9	\$128,375	\$10,698
10	\$140,175	\$11,681
11	\$151,975	\$12,665
12	\$163,775	\$13,648
13	\$175,575	\$14,631
14	\$187,375	\$15,615

Source: <https://aspe.hhs.gov/topics/poverty-economic-mobility/poverty-guidelines> and [Guidelines-2022.xlsx \(live.com\)](#)



Alamo - Ready to Work

Performance Measures

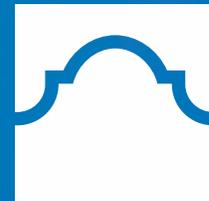
Not Eligible	422
Outside City Limits/County	173
Over Income	119
Currently Enrolled	69
Cannot Commit at This Time	39
Cannot Commit - No proven documents	8
Under 18	7
Not a Targeted Occupation	5
Cannot Commit - Consent not signed	1
Unpermitted to Work in U.S.	1



Bachelor's Degree: Implementation/Status Update

Office of the Vice Chancellor for Academic Success
Dr. George Railey

Angela Guadian-Mendez
Director of Student Completion



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Malcolm Baldrige
National Quality Award
2018 Award Recipient

Achieving the Dream
LEADER COLLEGE
OF DISTINCTION

Board Policies in Support of Charges

- **B.9.1 Educational Philosophy** – The Alamo Way: Always Inspire, Always Improve
- **F.6.1 Student Success** –
 - **F.6.1.1 Student Experience** – MyMAP (Monitoring Academic Performance)
 - **F.6.1.2 Student Experience** – Connection through Entry
 - **F.6.1.3 Student Experience** – Progress to and through Completion
- **F.6.5 Student Success** – Equity

Charges to the Chancellor

Implementation of New Baccalaureate Degree Programs –

with the successful passage of HB 3348, **develop a phased implementation plan for workforce-oriented bachelor's degree programs** at Northwest Vista College, Northeast Lakeview College, and Palo Alto College to complement the portfolio of San Antonio College RN to BSN bachelor's degree and St. Philip's College cybersecurity bachelor's degree.



YEAR
2021-2022

- ✓ Texas **HB3348**
- ✓ SAC – BSN Fall 2021
- ✓ Bachelor’s Degree Work Group
- ✓ SPC’s THECB Submittal
- ✓ **SAC’s First BSN Graduating Class**

BAT – Bachelor of Applied Technology; **BAS** – Bachelor of Applied Science; **BSN** – Bachelor of Nursing Science; limited to the RN-to-BSN completion degree program
SACSCOC - The Southern Association of Colleges and Schools Commission on Colleges (SACSCOC); **THECB** – Texas Higher Education Coordinating Board

Graduates of the 2022 SAC Inaugural Cohort of the RN-BSN



Bachelor of Science in Nursing

YEAR **2**
2022-2023

- ✓ NVC/PAC Proposals
- ✓ SPC/THECB Approval
- ✓ SACSCOC Approval

YEAR **3**
2023-2024

- ✓ SPC Implementation Fall 2023
- ✓ NVC/PAC Implementation Fall 2024
- ✓ **4 Bachelor's Degrees**

BAT – Bachelor of Applied Technology; **BAS** – Bachelor of Applied Science; **BSN** – Bachelor of Nursing Science; limited to the RN-to-BSN completion degree program
SACSCOC - The Southern Association of Colleges and Schools Commission on Colleges (SACSCOC); **THECB** – Texas Higher Education Coordinating Board

Time to **Implement** bachelor's degree vs **Number of Degrees**



 **20 years**
5
Degrees



 **8 years**
2
Degrees

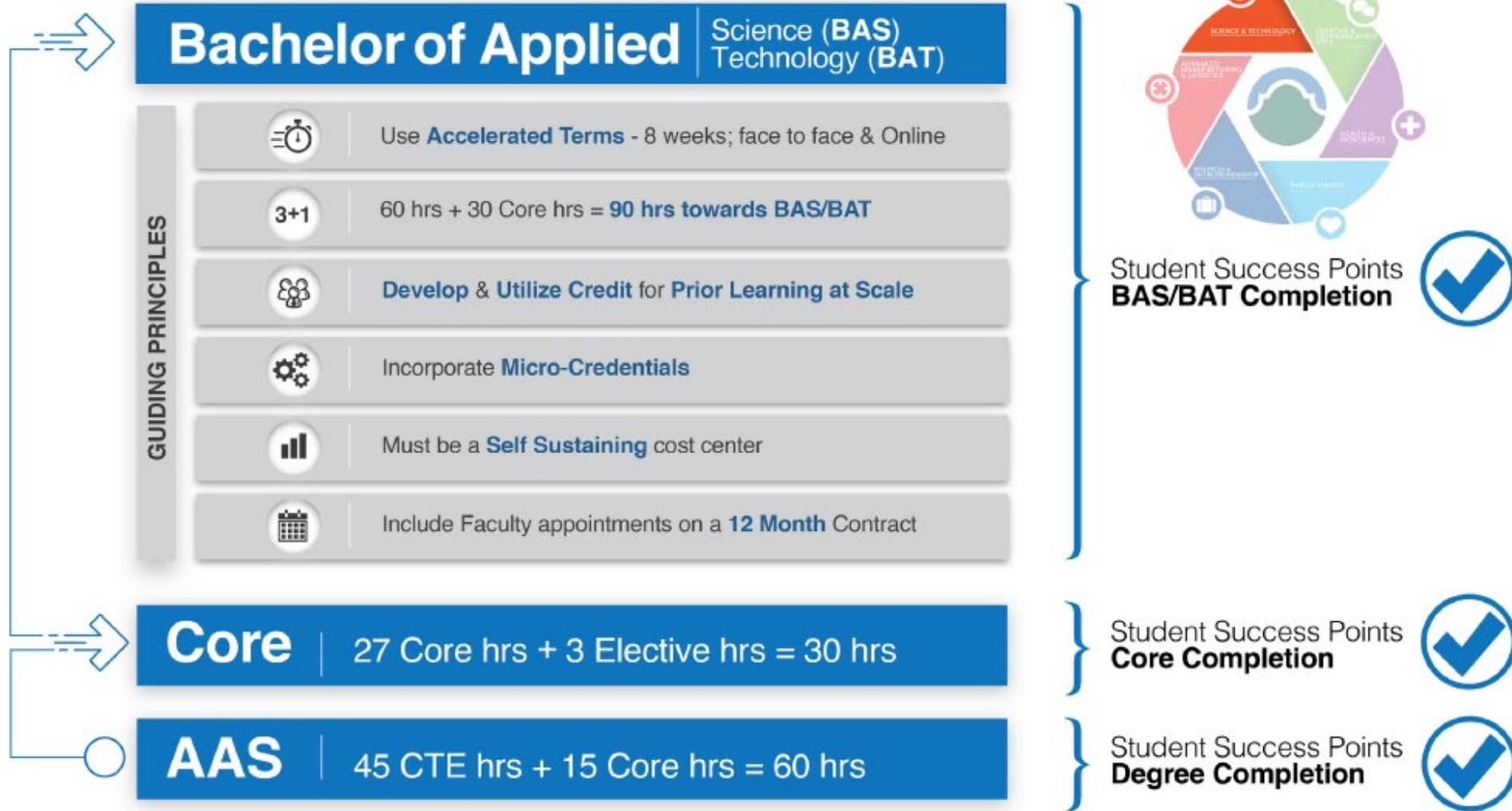


 **4 years**
3
Degrees



 **3 years**
4
Degrees

Guiding Principles

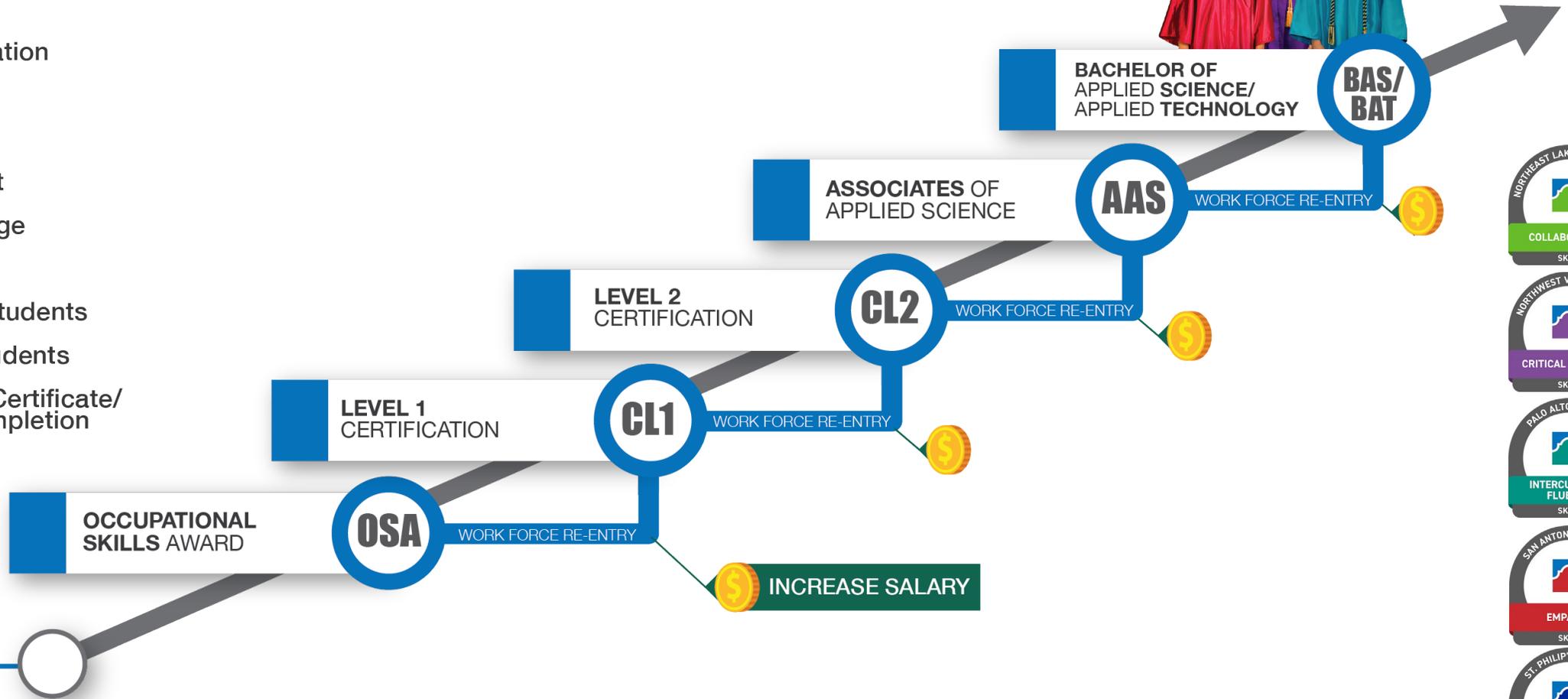


Based on 45/15 AAS hours structure; hours may fluctuate depending on AAS. Student success points must be completed in different years.



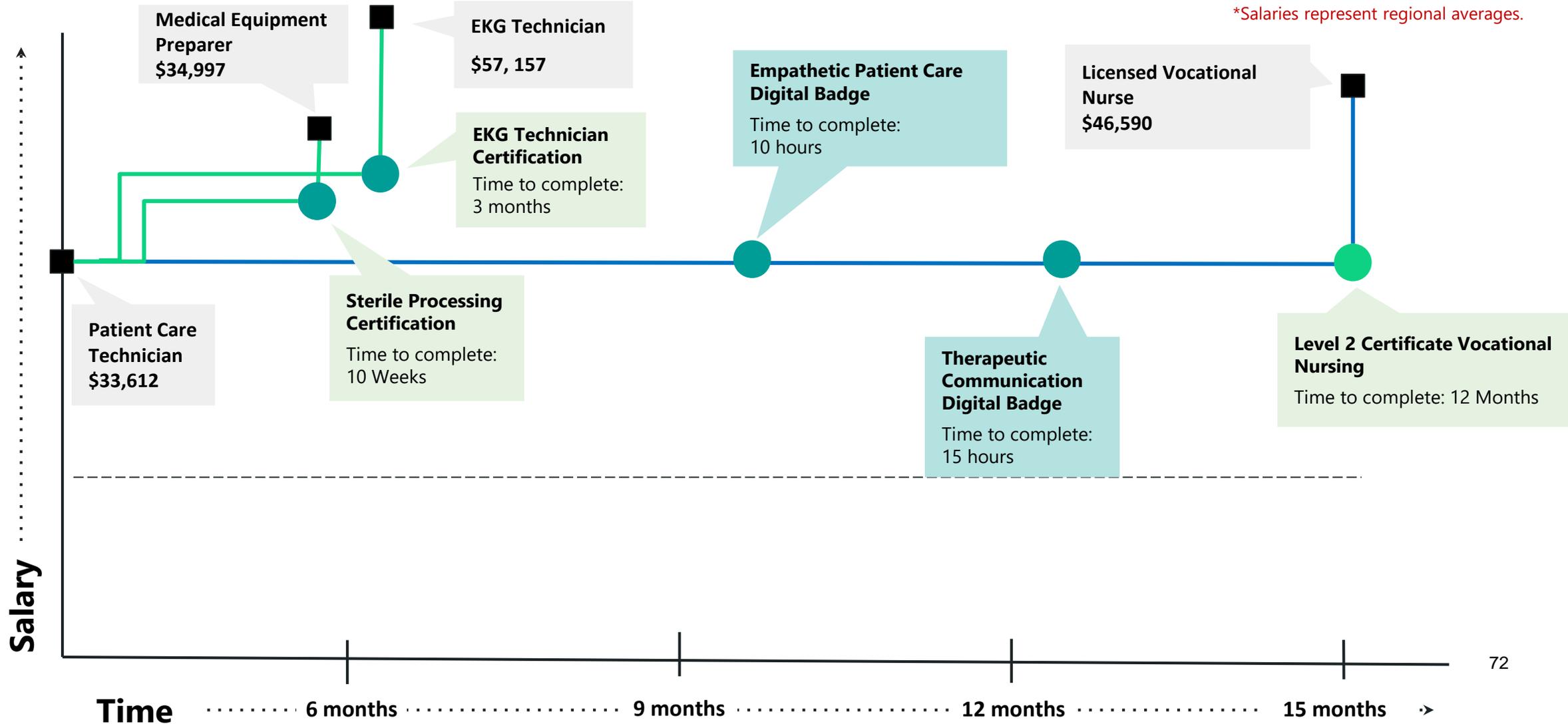
Workforce Seamless Pathways (WSPs)

- Adult Education
- Dual Credit
- Stop-outs
- CE to Credit
- Some College
- Military
- First-time Students
- Transfer Students
- Workforce Certificate/
Degree Completion



- NORTHEAST LAKEVIEW COLLEGE
COLLABORATION SKILL
- NORTHWEST VISTA COLLEGE
CRITICAL THINKING SKILL
- PALO ALTO COLLEGE
INTERCULTURAL FLUENCY SKILL
- SAN ANTONIO COLLEGE
EMPATHY SKILL
- ST. PHILIP'S COLLEGE
ORAL COMMUNICATION SKILL

Example: Nursing| Micro-pathway [3 - 15 months]





Bachelor of Applied Technology (BAT) Operations Management

Dr. Robert Garza, President

Patrick Lee, Interim Vice President for Academic Success

Dr. Rachara Jefferson, Interim Dean Academic Success for CTE



Overview: Program Demand

- **Table 1.** Workforce Projections for Field(s), Regional

Field	Base Year 2020	Projected 2030	Percent Change	Average Annual Openings 2020-30
Total	34,939	44,484	27.32%	4,071

- **Table 2.** Workforce Projections for Field(s), Texas

Field	Base Year 2020	Projected 2030	Percent Change	Average Annual Openings 2020-28
Total	427,681	529,213	23.74%	47,798

- **Wages Alamo Region:**

Average Entry Level: \$71,522 or \$34.39/hour
 Average Experienced Level Wage: \$138,931 or \$66.79/hour

Source: <https://texaslaboranalysis.com/Demand>



Program Highlights & Opportunities



- The **Business Management (BMGT) BAT** - seamless, cost-efficient transition into a four-year degree with no loss of credit (**100% Degree Applicability**)
- Available **fully online**; maximizing **accessibility** and **flexibility** for all students
- **Complete the 30 hours of upper division** level courses for the BAT degree in **9 months**
- **No additional equipment or facilities**
- **Texas Workforce Commission Alamo Region** targeted occupations:
 - General and Operation Manager – **26.99% growth** w/ entry-level wage of **\$20.08**
 - Information Systems Managers – **31.3% growth** w/ entry level-wage of **\$46.41**



Pathways and Success Points

Micro-Credential Opportunities:

- **Management:** Successfully manage projects using project management methodologies and software
- **Oral Communication:** Deliver effective business presentations
- **Creative Problem Solving:** Uses continuous improvement processes to identify organizational inefficiencies to create optimal solutions
- **Critical Thinking:** Provide data-informed organizational decisions

Success points earned for PAC

- Year 1: Level 1 Certificate
- Year 2: Associate of Applied Science
- Year 3: Core Complete
- Year 4: Bachelor of Applied Technology Operations Management



Degree Pathway and Micro-Credentials



Upper-Division Course

OPMG 3303 - Managerial Report and Documentation
ORGD 3340 - Organizational Development
ORGL 3322 - Behavior, Ethics, Leadership I
ORGL 3311 - Issues in Organizational Leadership
ORGL 4341 - Management Theory I
TMGT 4310 - Human Resources Management and Labor Law
ORGL 3321 - Data Driven Decision Making I
OPMG 4321 - Project Management Seminar
OPMG 3311 - Technology in Enterprise Management
ORGL 4352 - Capstone I

Micro-Credentials

- **Oral Communication:** Deliver effective business presentations
- **Critical Thinking:** Provide data-informed organizational decisions
- **Management:** Successfully manage projects using project management methodologies and software
- **Creative Problem Solving:** Uses continuous improvement processes to identify organizational inefficiencies to create optimal solutions



Return on Investment: 5-year Financial Analysis



- Total Costs / Expenses: \$2,413,838
- Total Revenue: \$3,385,966

Net Income \$972,128



Bachelor of Applied Technology (BAT) Cloud Computing

Debi Gaitan, Interim President

Dr. Daniel Powell, Vice President for Academic Success

Dr. Russell Frohardt, Dean for Academic Success

Teri Dimas, Department Chair

Dr. John Grillo, Dr. Bobby Yeater, Matthew Burch, Program Faculty

Rita Perez, Director for CTE



Overview: Program Demand

- **Table 1.** Workforce Projections for Field(s), Regional

Field	Base Year 2020	Projected 2030	Percent Change	Average Annual Openings: 2020-30
Total	11,944	15,180	26%	1,261

- **Table 2.** Workforce Projections for Field(s), Texas

Field	Base Year 2020	Projected 2030	Percent Change	Average Annual Openings 2020-30
Total	143,322	170,780	20%	13,550

- **Wages**

- Entry Level: \$66,552 or \$32.00/hour
- Experienced Level Wage: \$132,487 or \$63.70/hour

Source: <https://texaslaboranalysis.com/Demand> ; Texas Workforce Commission, Texas Labor Market Information ; <https://texaslmi.com/LMIbyCategory/Projections>



Program Highlights & Opportunities



- **Industry Partnerships** for Curriculum and Occupational Placement
 - Amazon, IBM, Palo Alto Networks, Microsoft – CompTIA, Linux, Rackspace, Dell, Accenture
- Available **fully online** – maximum **accessibility** and **flexibility** for students
- Students will be able to **complete** the **30 hours** of upper-division courses for the BAT degree in **9 months**.



Pathways and Success Points



- **Success points earned for NVC**

- Year 1: Level 1 Certificate
- Year 2: Associate of Applied Science
- Year 3: Core Complete
- Year 4: Bachelor of Applied Technology – Cloud Computing

- **Micro-Credential Opportunities**

- Each of the upper-division CTE courses completed results in a micro-credential along with embedded industry certifications in the pathway



Micro-Credential & AWS Academy Pathway



Upper-Division Course

- ITEC 3365 – Network & Data Communication
- ITES 4371 – Cloud Computing with AWS
- INFS 3380 – Global Information Technology
- ITSS 4382 – Applied AI Machine Learning
- ITSS 4383 – Advanced Applied AI Machine Learning
- ITSS 4354 – Advanced Big Data Analytics
- ITEC 4313 – Emerging Information Technology
- ITSS 4370 – Information Technology Infrastructure
- CIS 4370 – Data Communications & Network Mgmt.
- ITEC 4388 – Senior Project in Information Technology

AWS Micro-Credential

- Introduction to Cloud-Semester 1
- Introduction to Cloud-Semester 2
- Cloud Computing Architecture
- Machine Learning Foundations
- Machine Learning/Nat. Language Proc.
- Data Analytics
- Cloud Operations
- Data Center Technician
- Engineering Operations Technician

AWS Certification

- Cloud Practitioner
- Solutions Architect
- Machine Learning
- Data Analytics
- SysOps Administrator



Return on Investment: 5-year Financial Analysis

- Total Costs / Expenses: \$3,005,685
- Total Revenue: \$3,126,699

Net Income \$121,014



Possible Options – 5th Bachelor's Degree



- Manufacturing, Logistics, and Supply Chain Management
- Early Childhood Education
- Construction Management
- Health Services / Healthcare Management



Special thank you to the following individuals:

Northwest Vista College

Debi Gaitan, Interim President
Dr. Daniel Powell, Vice President for Academic Success
Dr. Russell Frohardt, Dean for Academic Success
Teri Dimas, Department Chair
Dr. John Grillo, Dr. Bobby Yeater, Matthew Burch, Program Faculty
Rita Perez, Director for CTE

Palo Alto College

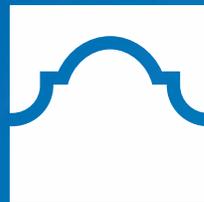
Dr. Robert Garza, President
Patrick Lee, Interim Vice President for Academic Success
Dr. Rachara Jefferson, Interim Dean Academic Success for CTE
Joseph Coppola, Department Chair
Elsa Anaya, Veronica Rosas-Tatum, Joshua Garcia, Program Faculty
Gary Shelman, Director of Workforce Programs

Bachelor's Degree Committee Members

Dr. Mike Flores
Dr. Ric Baser
Dr. Robert Garza
Dr. Veronica Garcia
Dr. Adena Loston
Dr. Frank Solis
Dr. Daniel Powell
Beth Tanner
Patrick Lee
Dr. Laura Boyer
Randall Dawson
Dr. Stella Lovato
Dr. George Railey
Ruth Dalrymple
Dr. Luke Dowden
Samantha Gallegos

External Reviewers

Romanita Matta-Barrera, Greater SATX
Katie Ferrier – San Antonio Chamber of Commerce
David Zammiello – Project QUEST
Patricia Mejia – San Antonio Area Foundation
Dr. Stacey Johnson – Retired Alamo Colleges District, VP of Academic Success



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Discussion and Possible Action on Proposed Bachelor of Applied Technology, Operations Management, Palo Alto College

Presented to the Board Acting as a Committee of the Whole on January 17, 2023 and now presented to the Board for approval on January 24, 2023.

MINUTE ORDER

"The Alamo Colleges Board of Trustees hereby approves the recommendation of the Chancellor to authorize Palo Alto College to submit a SACSCOC Level II change to allow facilitation of an AAS to Bachelor of Applied Technology Operation Management program."

PURPOSE

The purpose of this Minute Order is to authorize Palo Alto College to submit a proposal of an AAS to Bachelor of Applied Technology (BAT) Operations Management program to the Texas Higher Coordinating Board. The program of study for the AAS degree plan is 60 semester credit hours (SCH) and the AAS to BAT Operations Management degree plan is an additional 60 SCH. Both degree plans combined total 120 SCH which qualify students to receive an Operations Management BAT.

BACKGROUND

The Operations Management BAT program will educate, train, and develop successful supervisors who will be prepared to utilize in-depth management techniques to create a competitive advantage for their enterprise operations. Coursework will be focused on technical training but will also provide the necessary underlying marketable skills provided by general education disciplines. Students will be working hands-on with complex, real-life projects that will strengthen their understanding of competence with business management and operations. The breadth of the coursework enables each graduate to provide leadership expertise to this industry, utilizing a wide variety of business, finance, technology, and human resource development skills. Each student's choice among their elective options will tailor their studies to their personal goals and career choices. The BAT program will also provide students with opportunities to interact with business leaders, giving graduates both additional exposure to real-world challenges and an opportunity to network within their profession.

Management occupations have a projected growth of 27.32% during 2020-30 in the Alamo region with 4,071 annual job openings in the Alamo region. The average entry level wage is \$34.39 an hour. Enrollment projections are for a minimum of 100 new students annually.

IMPLICATIONS

Financial:

Five-Year Projection:

The total 5-year expenditures equal \$2,413,838; The total 5-year revenue equals \$3,385,966 with a 5-year positive net income of \$921,128.

Strategic Plan: Strategic Objective I: Student Success

Human Resources: Faculty, Adjunct Faculty, and Admin. Asst.

Attachments: Exhibit 1, Business Plan Summary

Dr. Robert Garza
President, Palo Alto College

Date

Dr. Mike Flores
Chancellor

Date



FROM: Career and Technical Education, Palo Alto College

Subject: Business Plan – New Workforce Program

TO: Alamo Colleges, Board of Trustees

1. Program Name: CIP: 52.0201 – BAT in Operations Management

2. Program Purpose: Palo Alto College’s Bachelor of Applied Technology (BAT) in Operations Management will educate, train, and develop successful supervisors who will be prepared to utilize in-depth management techniques to create a competitive advantage for their enterprise. Coursework will be focused on technical training but will also provide the necessary underlying marketable skills provided by general education disciplines. Students will be working hands-on with complex, real-life projects that will strengthen their understanding of and competence with business management and operations.

3. Program Outcomes:

- Create, organize, lead a collaborative team responsible for an organizational case study.
- Research, compile, and analyze the data and additional information necessary to report the strength, weaknesses, stability, or concern of an organization.
- Design a business model for a small organization, making explicit the rationale for the decisions implied in the design.
- Develop a business plan that clearly outline, incorporating specific documentation concerning legal and ethical boundaries.
- Successfully execute a well-defined project using Project Management techniques.

4. Five-Year Costs/Investment:

• Equipment:	\$0
• Faculty:	\$2,074,099
• Facility Impacts: (Using San Marcos Hall)	\$0
• Other Direct Costs:	\$320,587
• Other Indirect Costs:	<u>\$19,152</u>
○ Total 5-Year Expenses:	\$2,413,838

5. Five-Year Revenue Generated:

• Projected Enrollment:	
○ <u>1,000</u> students over 5 years	
○ <u>900</u> students completing the program over 5-years (<i>completers from years 2 – 5 cohorts</i>)	
• Projected Contact Hours: <u>456,000</u>	
• Reimbursable Dollars Rate: <u>\$2.46</u> (Technical) & <u>\$0</u> (Gen. Ed.) at current <u>20.19%</u> funding level	
• Regular Tuition:	\$2,821,500
• Projected Total Reimbursable Dollars:	\$564,466
○ Special Program Tuition:	<u>\$0</u>
○ Total 5-Year Revenue:	\$3,385,966

5-Year Net income: **\$972,128**

Discussion and Possible Action on Proposed Bachelor of Applied Technology, Cloud Computing, Northwest Vista College

Presented to the Board Acting as Committee of the Whole on January 17, 2023 and presented to the Board for approval on January 24, 2023.

MINUTE ORDER

“The Board of Trustees hereby approves the recommendation of the Chancellor to authorize Northwest Vista College to submit a SACS-COC Level II change to allow facilitation of an AAS to Bachelor of Applied Technology in Cloud Computing program.”

PURPOSE

The purpose of this Minute Order is to authorize Northwest Vista College to submit a proposal of an AAS to Bachelor of Applied Technology (BAT) in Cloud Computing program to the Texas Higher Education Coordinating Board. The program of study for the AAS degree plan is 60 semester credit hours (SCH) and the AAS to BAT in Cloud Computing degree plan is an additional 60 semester credit hours (SCH). Both degree plans’ combined total 120 semester credit hours, which qualify students to receive a Bachelor of Applied Technology in Cloud Computing.

BACKGROUND

The AAS to BAT in Cloud Computing program curriculum is designed to prepare the AAS Information Technology graduate for various roles within the public and private sectors in cloud computing. Instruction includes simulation laboratory applications, concepts, principles, and technical practices. Course work includes topics in network and data communication, solutions architecture, machine learning, data analytics, and systems operations. Graduates should qualify for employment opportunities in Cloud Infrastructure, and a host of other related positions (e.g., Regulatory and Compliance Management, Database Management, Load Balancing, Cloud Security, Data Warehousing, Big Data Integration, Cloud Financial Management, Web Design, Machine Learning, Artificial Intelligence, Auto-Scaling, and Serverless Computing), including leadership roles within public and private sector organizations. The entry salary is projected at \$66,552 per year (\$32.00/hour).

IMPLICATION

Financial:

Five-Year Financial Projections:

The Total Five-Year Investments & Expenditures equal \$3,005,685. The Total Five-Year Revenues equal \$3,126,699, with Five-Year Retained Earnings of \$121,014.

Strategic Plan: Strategic Objective I: Student Success

Employee Services: None

ATTACHMENTS:

Exhibit 1: Business Plan Summary

Exhibit 2: Degree Plan

1/17/2023

Deborah Gaitan. Date
Interim President

Dr. Mike Flores Date
Chancellor



Date: January 5, 2023
To: Alamo Colleges District Board of Trustees
From: Computer Science, Technology, and Business Department
Re: Business Plan Summary: Bachelor of Applied Technology (BAT) in Cloud Computing

1. Program Name:

Bachelor of Applied Technology in Cloud Computing

2. Program Purpose:

The purpose of the BAT Cloud Computing degree is to provide students the opportunity to earn the necessary skills and credentials needed to prepare students for the demand of workforce-based Cloud Computing jobs. As Per the Texas Workforce Commission (TWC), cloud computing is a high demand occupation and they have noted that the U.S. Bureau of Labor Statistics forecasts continued job growth in computer operations such as cloud computing. Cloud computing is one of the top 10 in-demand occupations in Texas; in fact, the 2021-2025 TWC Strategic Plan notes one of its goals is to provide newer technology solutions such as cloud storage for special projects.

According to the Valley Business Report, the Texas Association of Community Colleges, in collaboration with Amazon Web Services Inc., is launching a statewide initiative to enable access to cloud computing education courses and certifications for students in community colleges. It aims to train, reskill, and certify 50,000 Texans over the next three years, to qualify for cloud computing jobs in their local communities. NVC's BAT in Cloud Computing would allow for employment opportunities in a variety of technology-related disciplines.

Students could be employed with some of the largest cloud providers in the world right here in the State of Texas, to include but not limited to, Amazon Web Services, Google, Palo Alto Networks, Oracle, VMWare, Alibaba, HLC Technologies, IBM, Microsoft, Verizon, Adobe, Sprint, Hewlett-Packard, Apple, Rackspace Inc., (in addition to their open-stack platform, Rackspace also provides Amazon-managed services as an option for their clients) and Salesforce.com. Companies in San Antonio hire cloud architects as they transition their physical datacenters into the cloud, currently, USAA, HEB, Valero, SWBC, Frost Bank, and Wells Fargo manage their network infrastructures in the cloud.

NVC has academic partnerships with Cisco, Palo Alto Networks, Microsoft, Accenture, and Amazon Web Services Inc., and will help to enhance the BAT Cloud Computing degree. Students will be versed in areas such as open-source technologies, scripting languages, multi-cloud environments, serverless computing, Internet of Things (IoT), load balancing, inter and intra-region data transfers, system engineering and software development. Students will learn how to design, plan, and manage a cloud infrastructure. Finally, students will be familiar with Application Programming Interfaces (APIs),

orchestration and automation of work in the cloud, Big Data Analytics, Artificial Intelligence and Machine Learning technologies on a cloud platform.

3. Program Outcomes:

Graduates of the Bachelor of Applied Technology in Cloud Computing will:

- Create and collaborate in cloud technologies that lead to more efficient network customer response, cost savings, and conserve energy.
- Use cloud technologies available on third party platforms for the efficient use of machine learning and artificial intelligence.
- Ensure continuous learning to maintain and enhance knowledge of cloud computing technologies.
- Ensure continuous learning to maintain and enhance knowledge of cloud computing technologies.
- Collaborate in a team environment to design and develop automated solutions in the cloud.
- Maintain the highest standards of personal integrity, behavior, ethical and professional conduct.

4. Projected Enrollment and Completion* (2023-2028)

	Year 1 2024-2025	Year 2 2025-2026	Year 3 2026-2027	Year 4 2027-2028	Year 5 2028-2029
Total New Students	110	175	225	230	250
Attrition (45%-41%)	49	77	96	96	102
Cumulative Headcount	--	236	384	518	672
FTSE (average 15%)	16	35	57	77	100
Graduates (estimated 10%-13%)	--	45	72	92	94

5. Five Year Financial Summary

EXPENSES	
FT Faculty Salaries	\$1,180,667
High Wage High Demand	\$450,000
Adjunct Faculty per Section	\$270,351
Advisor	\$252,783
Lab Tech	\$242,578
Program Administration (12 Hours Release time)	\$245,303
Supplies - Per Term	\$38,500
Staff Development	\$175,000
Equipment - Startup	-
Library Resources	\$119,285
Indirect costs	\$31,218
TOTAL EXPENSE	\$3,005,685

REVENUES	
Tuition & Fees	\$1,839,618
Summer Momentum	(\$413,424)
State Appropriations - Technical (Reimbursement on 2 Yr Lag)	\$352,614
State Appropriations - Academic (Reimbursement on 2 Yr Lag)	\$-
Success Points Funding (Reimbursement on 2 Yr Lag)	\$47,151
Special Program Tuition*	\$1,300,740
Other Revenue*	\$-
Total Revenue	\$3,126,699
NET INCOME / (LOSS)	\$121,014

¹ Report costs for new faculty hires, graduate assistants, and technical support personnel. For new faculty, prorate individual salaries as a percentage of the time assigned to the program. If existing faculty will contribute to program, include costs necessary to maintain existing programs (e.g., cost of adjunct to cover courses previously taught by faculty who would teach in new program).

² Equipment has the meaning established in the Texas Administrative Code §252.7(3) as items and components whose cost are over \$5,000 and have a useful life of at least one year.

6. Employer Demand

According to Deloitte and Touche, the current market size for the cloud computing market in 2020 was \$219B, and that number is expected to reach \$791.48B by 2028. The compounded annual growth rate (CAGR) is projected at 17.9%. The growth drivers for cloud computing will be Integration of Big Data, AI, Machine Learning, Database Management, Programming, Web Hosting, transition to clean energy datacenters, and operating in Serverless environments. For example, Amazon has begun the transition to power their datacenters via renewable energy by using solar energy for their datacenters in Africa. Their stated goal is to have 100% of their datacenters powered by renewable energy by the end of the decade. There will be a transition to Omni-Clouds over Multi-Cloud that will also boost Cloud Computing market growth. Amazon, which is the largest cloud computing provider in the world, has set a target for over 700 of their datacenters to become clean-energy based over an 8-year period. Microsoft has followed suit and has a goal of clean-energy datacenters within the next decade. Cloud computing underpins virtually every major consumer application or service today. As a result, the demand for cloud computing professionals has risen dramatically and will continue to grow exponentially.

Field	Base Year 2020	Projected 2030	Percent Change	Average Annual Openings 2020 (Annual Openings)

Computer and Information Systems Managers	2,144	2,815	31.3	248
Computer Network Architects	1,296	1,673	29.09	126
Computer Network Support Specialists	1,303	1,729	32.69	151
Computer Occupations, All Other	3,999	4,906	22.68	412
Computer Science Teachers, Postsecondary	176	195	10.8	19
Network and Computer Systems Administrators	3,026	3,862	27.63	305
Total	11,944	15,180	26 Avg	1,261

Source: Texas Workforce Commission, Texas Labor Market Information
<https://texaslmi.com/LMIbyCategory/Projections> (12/02/2022)

7. Five-Year Projected Job Placement

The AAS program has 91% placement rate for graduating students. Some students enter bachelor’s programs, but most enter the workforce after AAS completion. By extension, we project that 90% of NVC BAT Cloud Computing graduates will obtain jobs within a year of graduation. This projection is based on skills acquired on Amazon’s Cloud Computing platform (Amazon is the world’s largest cloud provider) and the option to enter the workforce within a myriad of disciplines: programming, big data analytics, AI, Machine Learning, infrastructure design and management, compliance management, and serverless computing.

8. Projected Program Milestones

Graduates will achieve nine micro-credentials, and five certifications within the program:

Micro-Credentials	Industry Certifications
AWS Academy Introduction to Cloud 1	AWS Cloud Practitioner
AWS Academy Introduction to Cloud 2	AWS Certified Machine Learning – Specialty
AWS Data Analytics	AWS Certified Data Analytics - Specialty
AWS Machine Learning Foundations	AWS Certified SysOps Administrator – Associate
AWS Cloud Operations	AWS Solutions Architect – Associate.
AWS Data Center Technician	
AWS Engineering Operations Technician	
AWS Machine Learning for Natural Language Processing	
AWS Cloud Computing Architecture	

9. Student Demand and Partnerships

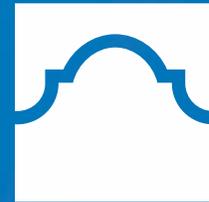
Student Demand: Per the Glass Door, Job projections for 2022 in the U.S. are at 439,000 and expected to reach 538,000 by 2023, and eventually reach 1.3M by 2028. We feel that

the high median annual salary of 144k for an AWS Architect will attract students into the program. We also anticipate 250 students by the 5th year of the proposed program. In addition, we are confident that our PTECH agreement in Boerne will add another 100-125 students 2 years after adoption of our BAT. In January-February 2022, we surveyed all program majors within the Network Administrator, Cyber Security, and Network Cloud & Architecture Programs. Surveys were sent 288 students. We received 87 responses with 83 students indicating a desire for NVC to adopt a 4-year BAT, and 4 students expressing no desire.

Partnerships: In addition, NVC has long standing partnerships with Rackspace Inc., (a cloud-hosting company), HEB, Marathon Petroleum, and CVS. NVC was the first educational institution in South Central Texas to partner with Amazon Web Services (AWS). NVC established a partnership with Microsoft (Microsoft Datacenter Academy) that will allow students the ability to perform a paid apprenticeship in a Microsoft Datacenter that provides cloud-based services to clients worldwide and be eligible for scholarships designated for special populations identified by Microsoft: Latinx and women in IT. (Microsoft is the 2nd largest cloud provider).

Internal Audit Quarterly Update

January 17, 2023



ALAMO
COLLEGES
DISTRICT



Malcolm Baldrige
National Quality Award
2018 Award Recipient

Achieving the Dream
LEADER
COLLEGE
OF DISTINCTION

2023 Internal Audit Plan Status

Project Title	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	July	Aug
Management of Remote Access Devices			●									
ALAMOMart e-Procurement System				●								
SAC RN-BSN Nursing Program					●							
Hiring Process											●	
Grant Management									●			
Texas Administrative Code Compliance							●					
Ethics and Compliance Program								●				
District-Wide Advising Audit												●
Colleges – IT and Technical Services										●		

Project Summary	
Completed	2
In Progress	2
Not Started	5
Total Audits on Plan	9
% of Plan Completed	22%

Legend	
●	Complete
●	In Progress
●	Scheduled



2023 Internal Audit Plan Status (Cont.)

Investigations	Sep	Oct	Nov	Jan	Status
EthicsPoint Case #750	●				Substantiated - Conflict of Interest
EthicsPoint Case #751		●			Substantiated - Conflict of Interest
EthicsPoint Case #771			●		Substantiated - Conflict of Interest
EthicsPoint Case #776				●	Pending – Grants Abuse
EthicsPoint Case #780				●	Pending – Conflict of Interest

Investigations Summary	
Completed	3
In Progress	2
Not Started	0
Total	5

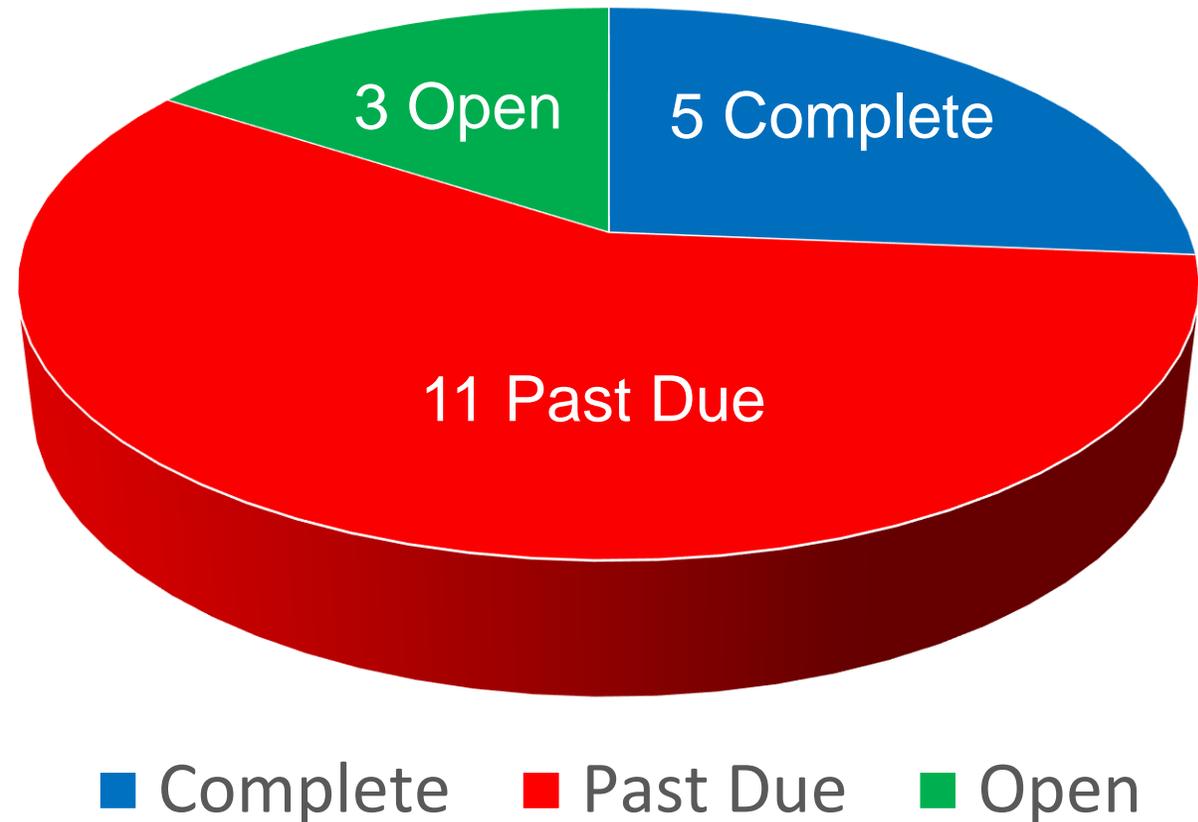
Legend	
●	Complete
●	In Progress
●	Not Started



Status of Management Action Plans

As of January 2023

For the reporting period, 26% of the action plans are closed. Of the 19 action plans, 11 have been open for over 90 days.



Management of Remote Access Devices Audit

Summary

Conclusion

The audit report contained confidential information that relates to computer security and is not subject to the disclosure requirements of the Texas Public Information Act, based on the exception found in the Government Code § 552.139.

Observation Rating

Gross Negligence/Illegal Act/Material Impact

Policy Compliance/Lack of Internal Controls

Efficiency/Effectiveness Opportunities

Background

At the onset and during the COVID-19 pandemic, many employees and students had to access Alamo Colleges District resources from home, which changed the nature of cybersecurity threats.

Objectives

Verify that VPN connectivity is limited to personnel authenticated by multi-factor credentials and that computers used for remote access were configured with requisite software.

Scope

January 2020 through May 2022

Audit Observations, rating, and planned implementation dates:
Specific results and recommendations were made to appropriate management members.

11/2022



ALAMOMart e-Procurement System Audit

Summary

Conclusions

- Limited departments using ALAMOMart
- Different approval dollar thresholds for the two procurement systems
- Inconsistent user access controls in ALAMOMart
- Purchases tested were authorized and processed completely and accurately.

Observation Rating

Gross Negligence/Illegal Act/Material Impact

Policy Compliance/Lack of Internal Controls

Efficiency/Effectiveness Opportunities

Background

ALAMOMart is an e-procurement system purchased in 2017 to help automate the procurement process.

Objectives

Determine if ALAMOMart was utilized district-wide, if purchases were properly authorized, processed completely, and accurately, and if user access controls were in place.

Scope

May 2021 through May 2022

Audit Observations, rating, and planned implementation dates:

 Limited implementation of the ALAMOMart System	12/2023
 Inconsistencies in approval dollar thresholds	11/2022
 Inactive user accounts were not periodically identified and removed	06/2023



January Board Action Items

Charters Recommended for Reapproval

An annual review of the following charters has been completed in accordance with the Institute of Internal Auditors *Standards* and the Audit Committee Charter:

- **Internal Audit Charter**
 - No changes
- **Audit Committee Charter**
 - A name update from “Board of Directors” to “Board of Trustees” in the purpose section.

No substantive policy changes are required or recommended.

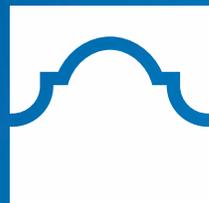
Seeking approval of minute orders for the Internal Audit Charter and the Audit Committee Charter at the January 24 Regular Board Meeting

Internal Audit (IA) Required Communications

Std.	Communication Requirement	Timing
1000	The CAE <u>must</u> periodically review the internal audit charter and present it to senior management and the Board for approval.	01/2023
1010	The CAE <u>should</u> discuss the Mission of Internal Audit and the mandatory elements of the International Professional Practices Framework with senior management and the board.	04/2022
1110	The CAE <u>must</u> confirm to the Board, at least annually, the organizational independence of the internal audit activity.	04/2022
1111	The CAE <u>must</u> communicate and interact directly with the Board.	Ongoing
1312	The CAE <u>must</u> discuss with the Board the form and frequency of external assessments and the qualifications and independence of the external assessor or assessment team, including any potential conflicts of interest.	8/2022
1320	The CAE <u>must</u> communicate the results of the quality assurance and improvement program to senior management and the Board. Disclosure should include: the scope and frequency of both the internal and external assessments; the qualifications and independence of the assessor(s) or assessment team, including potential conflicts of interest; conclusions of assessors; and corrective action plans.	Ext. QAR 5/2018 Int. QAR 10/2022
2020	The CAE <u>must</u> communicate the internal audit activity's plans and resource requirements, including significant interim changes, to senior management and the Board for review and approval. The CAE <u>must</u> also communicate the impact of resource limitations.	7/2022 & 8/2022
2060	The CAE <u>must</u> report periodically to senior management and the Board on the internal audit activity's purpose, authority, responsibility, and performance relative to its plan and on its conformance with the Code of Ethics and the Standards. Reporting <u>must</u> also include significant risk and control issues, including fraud risks, governance issues, and other matters that require the attention of senior management and/or the Board.	10/2022 & Ongoing
2600	When the chief audit executive concludes that management has accepted a level of risk that may be unacceptable to the organization, the chief audit executive <u>must</u> discuss the matter with senior management. If the chief audit executive determines that the matter has not been resolved, the chief audit executive must communicate the matter to the board.	7/2022



Thank you.



ALAMO
COLLEGES
DISTRICT



ALAMO COLLEGES DISTRICT INTERNAL AUDIT DEPARTMENT CHARTER

Effective January 24, 2023

PURPOSE AND MISSION:

The purpose of the Alamo Colleges District's Internal Audit Department is to provide independent, objective assurance and consulting services designed to add value and improve the Alamo Colleges District's operations. The mission of the Internal Audit Department is to enhance and protect organizational value by providing risk-based and objective assurance, advice, and insight. The Internal Audit Department helps the Alamo Colleges District accomplish its objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of governance, risk management, and control processes. The Internal Audit Department is established by the Board of Trustees, the highest level of governing body (hereafter referred to as the Board). The Internal Audit Department's responsibilities are defined by the Board as part of their oversight role.

STANDARDS FOR THE PROFESSIONAL PRACTICE OF INTERNAL AUDITING:

The Internal Audit Department will govern itself by adherence to the mandatory elements of The Institute of Internal Auditors' (IIA) International Professional Practices Framework, including the Core Principles for the Professional Practice of Internal Auditing, the Code of Ethics, the *International Standards for the Professional Practice of Internal Auditing*, and the Definition of Internal Auditing. The Chief Audit Executive will report periodically to senior management and the Board regarding the Internal Audit Department's conformance to the Code of Ethics and the *Standards*.

AUTHORITY:

The District Director of Internal Audit is the Chief Audit Executive at the Alamo Colleges District. To provide for the independence of the Internal Audit Department, the Chief Audit Executive will report functionally to the Board and administratively to the Chancellor. To establish, maintain, and assure that the Alamo Colleges District's Internal Audit Department has sufficient authority to fulfill its duties, the Board will:

- Approve the Internal Audit Department's charter.
- Approve the risk-based internal audit plan.
- Approve the Internal Audit Department's budget and resource plan.
- Receive communications from the Chief Audit Executive on the Internal Audit Department's performance relative to its plan and other matters.
- Approve decisions regarding the appointment and removal of the Chief Audit Executive.
- At least once per year, review the performance of the Chief Audit Executive.
- Approve the remuneration of the Chief Audit Executive.
- Review the effectiveness of the Internal Audit Department.
- Make appropriate inquiries of management and the Chief Audit Executive to determine whether there are inappropriate scope or resource limitations.

To the extent permitted by the Texas Open Meetings Act, the Chief Audit Executive will have unrestricted access to, and communicate and interact directly with, the Board, including in private meetings without management present.

The Board authorizes the Internal Audit Department to:

- Have full, free, and unrestricted access to all functions, records, property, and personnel pertinent to carrying out any engagement, subject to accountability for confidentiality and safeguarding of records and information.
- Allocate resources, set frequencies, select subjects, determine scopes of work, apply techniques required to accomplish audit objectives, and issue reports.
- Obtain assistance from the necessary personnel of the Alamo Colleges District, as well as other specialized services from within or outside the Alamo Colleges District, in order to complete the engagement.

INDEPENDENCE AND OBJECTIVITY:

The Chief Audit Executive will ensure that the Internal Audit Department remains free from all conditions that threaten the ability of internal auditors to carry out their responsibilities in an unbiased manner, including matters of audit selection, scope, procedures, frequency, timing, and report content. If the Chief Audit Executive determines that independence or objectivity may be impaired in fact or appearance, the details of impairment will be disclosed to appropriate parties.

Internal auditors will maintain an unbiased mental attitude that allows them to perform engagements objectively and in such a manner that they believe in their work product, that no quality compromises are made, and that they do not subordinate their judgment on audit matters to others.

Internal auditors will have no direct operational responsibility or authority over any of the activities audited. Accordingly, internal auditors will not implement internal controls, develop procedures, install systems, prepare records, or engage in any other activity that may impair their judgment, including:

- Assessing specific operations for which they had responsibility within the previous year.
- Performing any operational duties for the Alamo Colleges District or its affiliates.
- Initiating or approving transactions external to the Internal Audit Department.
- Directing the activities of any Alamo Colleges District employee not employed by the Internal Audit Department, except to the extent that such employees have been appropriately assigned to auditing teams or to otherwise assist internal auditors.

Where the Chief Audit Executive has or is expected to have roles and/or responsibilities that fall outside of internal auditing, safeguards will be established to limit impairments to independence or objectivity.

Internal auditors will:

- Disclose any impairment of independence or objectivity, in fact or appearance, to appropriate parties.
- Exhibit professional objectivity in gathering, evaluating, and communicating information about the activity or process being examined.
- Make balanced assessments of all available and relevant facts and circumstances.
- Take necessary precautions to avoid being unduly influenced by their own interests or by others in forming judgments.

The Chief Audit Executive will confirm to the Board, at least annually, the organizational independence of the Internal Audit Department.

The Chief Audit Executive will disclose to the Board any interference and related implications in determining the scope of internal auditing, performing work, and/or communicating results.

SCOPE OF INTERNAL AUDIT ACTIVITIES:

The scope of internal audit activities encompasses, but is not limited to, objective examinations of evidence for the purpose of providing independent assessments to the Board, management, and outside parties on the adequacy and effectiveness of governance, risk management, and control processes for the Alamo Colleges District. Internal audit assessments include evaluating whether:

- Risks relating to the achievement of the Alamo Colleges District's strategic objectives are appropriately identified and managed.
- The actions of the Alamo Colleges District's senior leadership, directors, managers, employees, and contractors are in compliance with the Alamo Colleges District's policies, procedures, and applicable laws, regulations, and governance standards.
- The results of operations or programs are consistent with established goals and objectives.
- Operations or programs are being carried out effectively and efficiently.
- Established processes and systems enable compliance with the policies, procedures, laws, and regulations that could significantly impact the Alamo Colleges District.
- Information and the means used to identify, measure, analyze, classify, and report such information are reliable and have integrity.
- Resources and assets are acquired economically, used efficiently, and protected adequately.

The Chief Audit Executive will report periodically to senior management and the Board regarding:

- The Internal Audit Department's purpose, authority, and responsibility.
- The Internal Audit Department's plan and performance relative to its plan.
- The Internal Audit Department's conformance with the IIA's Code of Ethics and *Standards* and action plans to address any significant conformance issues.
- Significant risk exposures and control issues, including fraud risks, governance issues, and other matters requiring the attention of, or requested by, the Board.
- Results of audit engagements or other activities.
- Resource requirements.
- Any response to risk by management that may be unacceptable to the Alamo Colleges District.

The Chief Audit Executive also coordinates activities, where possible, and considers relying upon the work of other internal and external assurance and consulting service providers as needed. The Internal Audit Department may perform advisory and related client service activities, the nature and scope of which will be agreed with the client, provided the Internal Audit Department does not assume management responsibility.

Opportunities for improving the efficiency of governance, risk management, and control processes may be identified during engagements. These opportunities will be communicated to the appropriate level of management.

RESPONSIBILITY:

The Chief Audit Executive has the responsibility to:

- Submit, at least annually, to senior management and the Board a risk-based internal audit plan for review and approval.
- Communicate to senior management and the Board the impact of resource limitations on the internal audit plan.

- Review and adjust the internal audit plan, as necessary, in response to changes in the Alamo College District's business, risks, operations, programs, systems, and controls.
- Communicate to senior management and the Board any significant interim changes to the internal audit plan.
- Ensure each engagement of the internal audit plan is executed, including the establishment of objectives and scope, the assignment of appropriate and adequately supervised resources, the documentation of work programs and testing results, and the communication of engagement results with applicable conclusions and recommendations to appropriate parties.
- Follow up on engagement findings and corrective actions, and report periodically to senior management and the Board any corrective actions not effectively implemented.
- Ensure the principles of integrity, objectivity, confidentiality, and competency are applied and upheld.
- Ensure the Internal Audit Department collectively possesses or obtains the knowledge, skills, and other competencies needed to meet the requirements of the Internal Audit Department Charter.
- Ensure trends and emerging issues that could impact the Alamo Colleges District are considered and communicated to senior management and the Board as appropriate.
- Ensure emerging trends and successful practices in internal auditing are considered.
- Establish and ensure adherence to policies and procedures designed to guide the Internal Audit Department.
- Ensure adherence to the Alamo Colleges District's relevant policies and procedures, unless such policies and procedures conflict with the Internal Audit Department Charter. Any such conflicts will be resolved or otherwise communicated to senior management and the Board.
- Ensure conformance of the Internal Audit Department with the *Standards*, with the following qualifications:
 - If the Internal Audit Department is prohibited by law or regulation from conformance with certain parts of the *Standards*, the chief audit executive will ensure appropriate disclosures and will ensure conformance with all other parts of the *Standards*.
- Ensure compliance with Texas Government Code, Section 2102.015: *Publication of Audit Plan and Annual Report on the Internet*.

QUALITY ASSURANCE AND IMPROVEMENT PROGRAM:

The Internal Audit Department will maintain a quality assurance and improvement program that covers all aspects of the Internal Audit Department. The program will include an evaluation of the Internal Audit Department's conformance with the *Standards*, and an evaluation of whether internal auditors apply the IIA's Code of Ethics. The program will also assess the efficiency and effectiveness of the Internal Audit Department and identify opportunities for improvement.

The Chief Audit Executive will communicate to senior management and the Board on the Internal Audit Department's quality assurance and improvement program, including results of internal assessments (both ongoing and periodic) and external assessments conducted at least once every five years by a qualified, independent assessor or assessment team from outside the Alamo Colleges District.

APPROVAL / SIGNATURES:

Mr. Frank Cortez
Chief Audit Executive
District Director of Internal Audit

Date

Dr. Yvonne Katz
Topic Chairwoman, Audit, Budget, & Finance,
Committee of the Whole

Date

Dr. Michael Flores
Chancellor

Date

Related Procedure:

[Alamo Colleges Internal Audit Protocol](#)

Discussion and Possible Action on Approval of the Audit Committee Charter

Presented to the Board acting as Committee of the Whole on January 17, 2023, and to the Board for approval on January 24, 2023.

MINUTE ORDER

“The Board of Trustees hereby approves the Audit Committee Charter as presented in the attachment.”

PURPOSE

Annual review and approval. No substantive changes to the Charter are required or recommended.

BACKGROUND

The Audit, Budget, and Finance Committee must review and assess the adequacy of the audit committee charter annually and request Board approval for proposed changes. To facilitate the required review and assessment of the Audit Committee Charter, the District Director of Internal Audit established a process to review and suggest revisions each year. The charter has been reviewed, and the proposed change includes the following:

- A name update from “Board of Directors” to “Board of Trustees” in the purpose section.
- No substantive amendments to the Charter are required or recommended.

IMPLICATIONS

Financial:	None
Strategic Plan:	Goal III – Performance Excellence
Human Resources:	None

ATTACHMENTS:

- Audit Committee Charter, Effective January 24, 2023
- Audit Committee Charter, RED LINE – Effective January 24, 2023

Frank Cortez
District Director of Internal Audit

Date

Dr. Yvonne Katz
Chairwoman, Audit, Budget & Finance Committee

Date



A L A M O
C O L L E G E S
D I S T R I C T

ALAMO COLLEGES DISTRICT AUDIT COMMITTEE CHARTER

Effective: January 24, 2023

This **Charter** applies when the Alamo Colleges District Board of Trustees, acting as a Committee of the Whole, functions as the Alamo Colleges District Audit Committee (“Audit Committee”).

PURPOSE

To assist the Board of Trustees in fulfilling its oversight responsibilities for the financial reporting process, the system of internal control, the audit process, and the organization's process for monitoring compliance with laws and regulations and the code of conduct.

AUTHORITY

The Audit Committee, acting through its Topic Chairperson, has authority to conduct or authorize investigations into any matters within its scope of responsibility. In discharging its responsibilities, the audit committee will have unrestricted access to members of management, employees, and relevant information it considers necessary to discharge its duties. It is empowered to:

- Appoint, compensate, and oversee the work of any registered public accounting firm employed by the organization.
- Resolve any disagreements between management and the external auditor regarding financial reporting and other matters.
- Pre-approve all auditing and non-audit services performed by the external auditor.
- Retain independent counsel, accountants, or others to advise the committee or assist in the conduct of an investigation.
- Retain independent counsel or other advisors as deemed necessary to carry out the Board’s audit duties.
- Seek any information it requires from employees - all of whom are directed to cooperate with the committee’s requests - or external parties.
- Meet with Alamo Colleges District Management and Staff, external auditors, or outside counsel, as necessary.

COMPOSITION

The composition of Audit Committee will be determined from time to time by the Board of Trustees. At present, the Alamo Colleges District Board of Trustees, acting as a Committee of the Whole, functions as the Audit Committee. The Board’s Chairperson will appoint Audit Committee Chairs and Vice-Chairs.

MEETINGS

The Committee will meet at least four times a year, with authority to convene additional meetings, as circumstances require. Committee members are expected to attend each meeting. The Committee will invite the Chancellor and Alamo Colleges District Management, Board members, auditors, and other appropriate parties to attend meetings and provide pertinent information, as necessary. In compliance with the Texas Open Meetings Act, it will hold executive sessions with auditors as

ALAMO COLLEGES DISTRICT AUDIT COMMITTEE CHARTER

Effective: January 24, 2023

deemed appropriate. Meeting agendas will be prepared and provided in advance to members, along with appropriate briefing materials. Minutes will be prepared.

RESPONSIBILITIES

The Committee will carry out the following responsibilities:

Financial Statements

- Review significant accounting and reporting issues, including complex or unusual transactions and highly judgmental areas, and recent professional and regulatory pronouncements, and understand the pronouncements' impact on the financial statements.
- Review with the administration and the external auditors the results of the annual financial audit, including any difficulties encountered.
- Review the annual financial statements and consider whether they are complete, consistent with information known to Committee Members, and reflect the application of appropriate accounting principles.
- Review other sections of the annual report and related regulatory filings before release and consider the accuracy and completeness of the information.
- Review with the administration and the external auditors all matters required to be communicated to the Audit Committee under generally accepted accounting and auditing standards.
- Understand how management develops interim financial information, and the nature and extent of external auditor involvement.
- Review interim financial reports with Alamo Colleges District Management and the external auditors before filing with regulators, and consider whether the proposed reports are complete and consistent with the information known to Committee Members.

Internal Control

- Consider the effectiveness of the Alamo Colleges District's internal control systems, including information technology security and controls.
- Consider the scope of internal and external auditors' review of internal controls over financial reporting, and obtain reports on significant findings and recommendations, together with the Chancellor's and District Management's responses.

ALAMO COLLEGES DISTRICT AUDIT COMMITTEE CHARTER

Effective: January 24, 2023

Internal Audit

- Approve the Internal Audit Department's charter.
- Approve the risk-based internal audit plan.
- Approve the Internal Audit Department's budget and resource plan.
- Receive communications from the Chief Audit Executive on the Internal Audit Department's performance relative to its plan and other matters.
- Approve decisions regarding the appointment and removal of the Chief Audit Executive.
- At least once per year, review the performance of the Chief Audit Executive.
- Approve the remuneration of the Chief Audit Executive.
- Review the effectiveness of the Internal Audit Department.
- Make appropriate inquiries of management and the Chief Audit Executive to determine whether there are inappropriate scope or resource limitations.

External Audit

- Review the external auditors' proposed audit scope and approach, and coordinate external audit efforts with the Vice Chancellor for Finance and Administration.
- Review the performance of the external auditors and recommend to the Board the appointment or discharge of the auditors.
- Review and confirm the independence of the external auditors by obtaining statements from the auditors on relationships between the auditors and the Alamo Colleges District, including non-audit services, and discussing the relationships with the auditors.
- In compliance with Texas Open Meetings Act meet on a regular basis separately with the external auditors to discuss any matters that the Committee believes can and should be discussed privately.

Compliance

- Review the effectiveness of the system for monitoring compliance with laws and regulations and the results of the Chancellor's and Alamo Colleges District Management's investigation and follow-up (including disciplinary action) of any instances of noncompliance.
- Review the findings of any examinations by regulatory agencies and any auditors' observations.
- Review the process for communicating the code of conduct to Alamo Colleges District's personnel and for monitoring compliance therewith.
- Obtain regular updates from the Chancellor, the District Ethics, Compliance, and Policy Officer, and the Alamo Colleges District Office of Legal Services regarding compliance matters.

ALAMO COLLEGES DISTRICT AUDIT COMMITTEE CHARTER

Effective: January 24, 2023

Reporting Responsibilities

- As appropriate, the Committee will review and report to the Board of Trustees about its activities, issues, and related recommendations.
- As appropriate, provide an open avenue of communication among internal audit, the external auditors, and the Board of Trustees.
- Review any other reports the District issues that relate to Committee responsibilities, including all outside consultant reports.

Other Responsibilities

- Perform other activities related to this **Charter** as requested by the Board of Trustees.
- Institute and oversee special investigations as needed.
- Review and assess the adequacy of the Committee **Charter** annually, requesting board approval for proposed changes, and ensure appropriate disclosure as may be required by law or regulation.
- Confirm annually that all responsibilities outlined in this charter have been carried out.

Alamo Colleges District
Dr. Yvonne Katz
Topic Chairwoman, Audit, Budget and Finance
Committee of the Whole

Date

Alamo Colleges District
Mr. Roberto Zárate
Board of Trustees Chair

Date



ALAMO
COLLEGES
DISTRICT

ALAMO COLLEGES DISTRICT AUDIT COMMITTEE CHARTER

Effective: January 2~~5~~⁴, 202~~2~~³

This **Charter** applies when the Alamo Colleges District Board of Trustees, acting as a Committee of the Whole, functions as the Alamo Colleges District Audit Committee (“Audit Committee”).

PURPOSE

To assist the ~~B~~oard of ~~Trustees~~~~directors~~ in fulfilling its oversight responsibilities for the financial reporting process, the system of internal control, the audit process, and the organization's process for monitoring compliance with laws and regulations and the code of conduct.

AUTHORITY

The Audit Committee, acting through its Topic Chairperson, has authority to conduct or authorize investigations into any matters within its scope of responsibility. In discharging its responsibilities, the audit committee will have unrestricted access to members of management, employees, and relevant information it considers necessary to discharge its duties. It is empowered to:

- Appoint, compensate, and oversee the work of any registered public accounting firm employed by the organization.
- Resolve any disagreements between management and the external auditor regarding financial reporting and other matters.
- Pre-approve all auditing and non-audit services performed by the external auditor.
- Retain independent counsel, accountants, or others to advise the committee or assist in the conduct of an investigation.
- Retain independent counsel or other advisors as deemed necessary to carry out the Board’s audit duties.
- Seek any information it requires from employees - all of whom are directed to cooperate with the committee’s requests - or external parties.
- Meet with Alamo Colleges District Management and Staff, external auditors, or outside counsel, as necessary.

COMPOSITION

The composition of Audit Committee will be determined from time to time by the Board of Trustees. At present, the Alamo Colleges District Board of Trustees, acting as a Committee of the Whole, functions as the Audit Committee. The Board’s Chairperson will appoint Audit Committee Chairs and Vice-Chairs.

MEETINGS

The Committee will meet at least four times a year, with authority to convene additional meetings, as circumstances require. Committee members are expected to attend each meeting. The Committee will invite the Chancellor and Alamo Colleges District Management, Board members, auditors, and other appropriate parties to attend meetings and provide pertinent information, as necessary. In compliance with the Texas Open Meetings Act, it will hold executive sessions with auditors as

ALAMO COLLEGES DISTRICT AUDIT COMMITTEE CHARTER

Effective: January 2~~5~~4, 202~~2~~3

deemed appropriate. Meeting agendas will be prepared and provided in advance to members, along with appropriate briefing materials. Minutes will be prepared.

RESPONSIBILITIES

The Committee will carry out the following responsibilities:

Financial Statements

- Review significant accounting and reporting issues, including complex or unusual transactions and highly judgmental areas, and recent professional and regulatory pronouncements, and understand the pronouncements' impact on the financial statements.
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ALAMO COLLEGES DISTRICT AUDIT COMMITTEE CHARTER

Effective: January 2~~5~~⁴, 202~~2~~³

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ALAMO COLLEGES DISTRICT AUDIT COMMITTEE CHARTER

Effective: January 25~~4~~, 202~~2~~3

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- Confirm annually that all responsibilities outlined in this charter have been carried out.

Alamo Colleges District

_____ Date

~~Mr. Roberto Zárate~~ Dr. Yvonne Katz

Topic Chair ~~woman~~, Audit, Budget and Finance
Committee of the Whole

Alamo Colleges District

_____ Date

~~Dr. Gene Sprague~~ Mr. Roberto Zárate

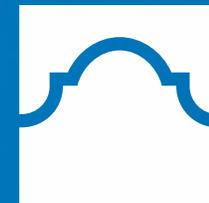
Board of Trustees Chair



ALAMO
COLLEGES
DISTRICT

HEERF UPDATE

Committee of the Whole: JANUARY 17, 2023



ALAMO
COLLEGES
DISTRICT

Shayne A. West

AVC of Financial Planning & Auxiliary Services



Board Policies in Support of Charges

- B.9.1 Educational Philosophy – The Alamo Way
- C.1.3.5 Donations & Grants from Public Sources
- F.2.4 Financial Aid
- F.6.1 Student Success
- F.6.5 Equity

Charges to the Chancellor

- Support Equity-Mindedness
- Universal Access to Educational Materials
- AlamoEXPERIENCE
- AlamoWAY



FEDERAL AID PROVIDED TO HIGHER ED

- **CARES Act:** *deadline to spend –June 2023*
 - Signed into law on March 27, 2020
 - HEERF - \$13.9 billion
- **Coronavirus Response and Relief Supplemental Appropriations Act (CRRSAA):** *deadline to spend June 2023*
 - Signed into law on December 27, 2020
 - HEERF - \$22.7 billion
- **American Rescue Plan (ARP):** *deadline to spend June 2023*
 - Signed into law on March 11, 2021
 - HEERF - \$39.6 billion

Federal Aid Program	<u>Student Grants</u>	<u>Institutional Aid</u>	<u>HSI/HBCU</u>
CARES	\$11.3 M	\$11.3 M	\$7.5 M
CRRSAA	\$11.3 M	\$43.6 M	\$34.0 M
ARP	\$50.3 M	\$47.3 M	\$59.6 M
TOTAL for Alamo Colleges	\$72.9 M	\$102.2 M	\$101.1M



MINORITY SERVING INSTITUTIONS AWARDS

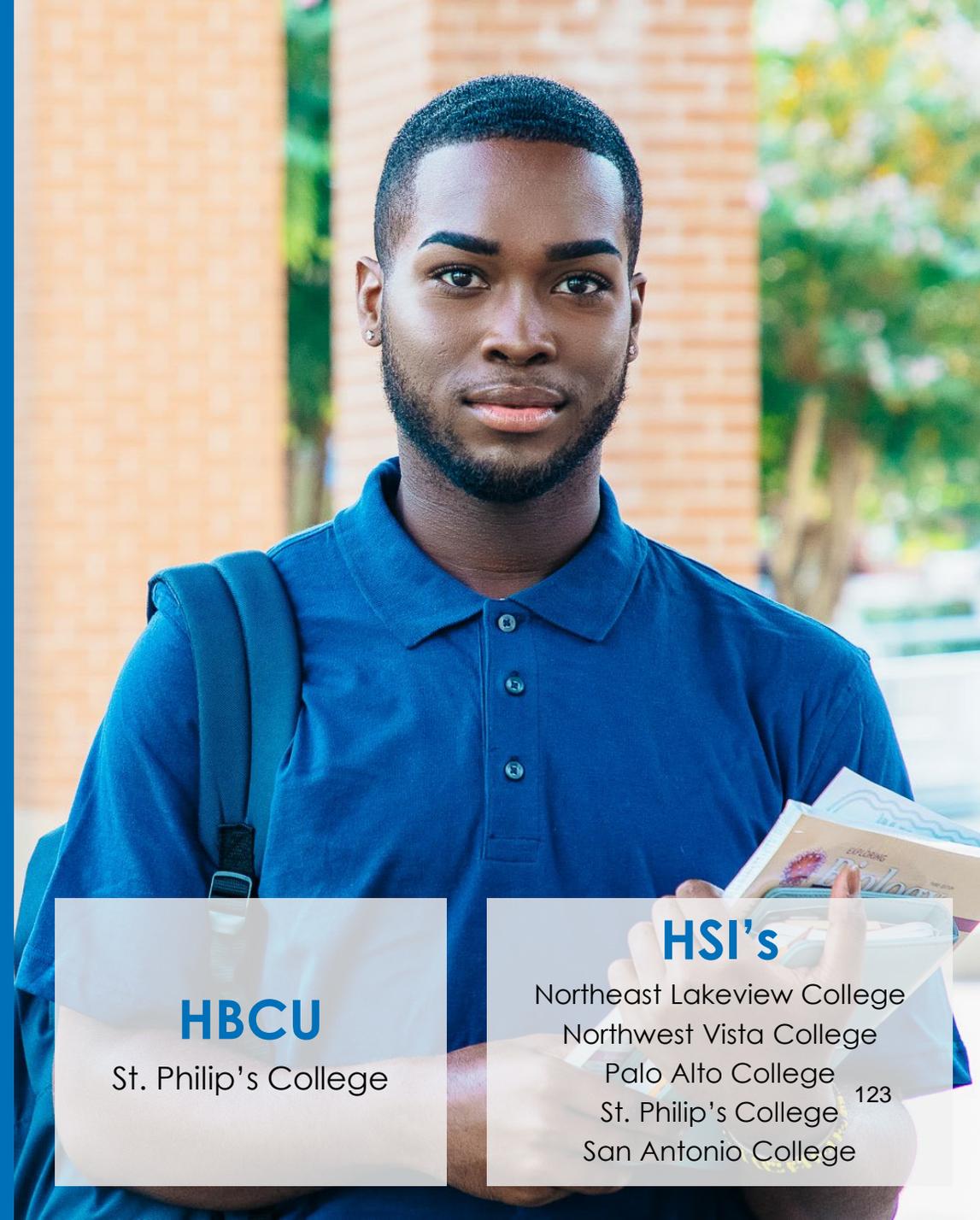


Spending criteria similar to HEERF Institutional Funds



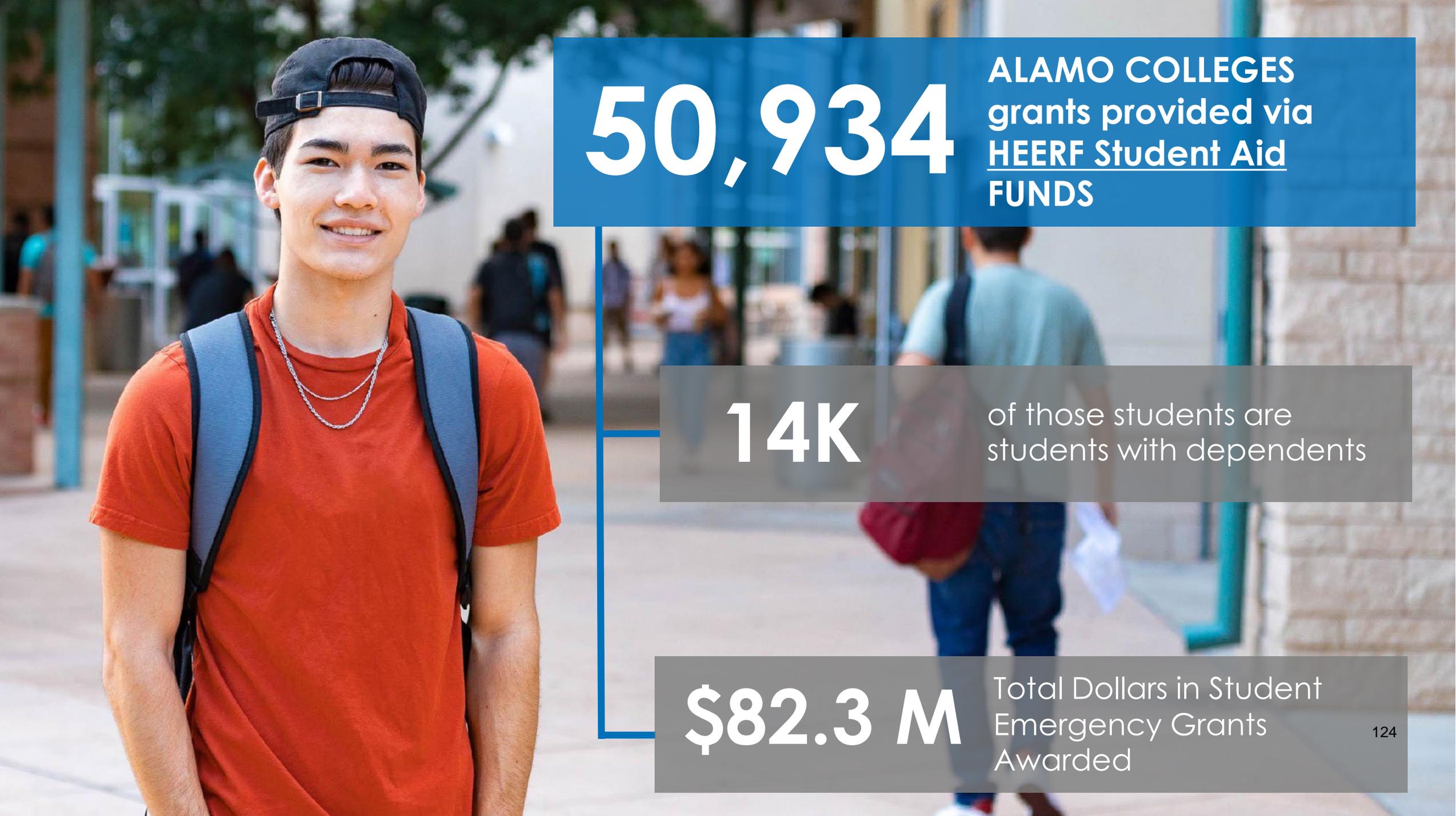
Spending deadline will be one year from date of grant award

Historically Black Colleges and Universities (HBCU)	\$ in M
CARES	\$6.3
CRRSAA	\$31.7
ARP	\$55.2
TOTAL	\$93.2
Hispanic Serving Institution (HSI)	\$ in M
CARES	\$1.2
CRRSAA	\$2.3
ARP	\$4.4
TOTAL	\$7.9
GRAND TOTAL	\$101.1



HBCU
St. Philip's College

HSI's
Northeast Lakeview College
Northwest Vista College
Palo Alto College
St. Philip's College 123
San Antonio College



50,934

ALAMO COLLEGES
grants provided via
HEERF Student Aid
FUNDS

14K

of those students are
students with dependents

\$82.3 M

Total Dollars in Student
Emergency Grants
Awarded

HEERF II & III - INSTITUTIONAL AID

- **\$8.8M Additional Student Emergency Aid**
- **\$13.2M Return to Campus** (Health & Safety Officers, PPE, Classroom Modifications)
- **\$23.8M Technology Support** (Telecom allowance, Student Hot Spots & Laptops)
- **\$24.5M Student Support Services** (AlamoBOOKS+, Enrollment Coaches, High Challenge Course Resources)
- **\$1.1M Student Outreach** (Advocacy & Advisors)
- **\$15.4M Other** (Lost Revenue, Student Balance payoff)



RESTRICTED BUDGET: For Incremental COVID-19 Related Expenses or Student Aid

Higher Education Emergency Relief Fund (HEERF) Grants

Phase 1: CARES

Phase 2: CRRSAA

Phase 3: ARP

TOTAL

Student Aid								
Awarded	\$	11,293,384	\$	11,293,384	\$	50,296,197	\$	72,882,965
Funds Spent or Encumbered	\$	(11,293,384)	\$	(11,293,384)	\$	(50,296,197)	\$	(72,882,965)
Plans in Place for Remaining Funds	\$	-	\$	-	\$	-	\$	-
% Utilized		100%		100%		100%		100%
Target Fall '21/Spr. '22								

Institutional Aid								
Awarded	\$	11,293,382	\$	43,576,440	\$	47,250,177	\$	102,119,999
Funds Spent or Encumbered	\$	(11,307,019)	\$	(44,028,029)	\$	(34,667,700)	\$	(90,002,748)
Plans in Place for Remaining Funds	\$	(13,637)	\$	(451,589)	\$	12,582,477	\$	12,117,251
% Utilized		100%		101%		73%		88%

Minority Serving Institutional Aid								
Awarded	\$	7,453,723	\$	33,973,283	\$	59,650,517	\$	101,077,523
Funds Spent or Encumbered	\$	(7,343,701)	\$	(24,489,495)	\$	(55,533,170)	\$	(87,366,366)
Plans in Place for Remaining Funds	\$	110,022	\$	9,483,788	\$	4,117,347	\$	13,711,157
% Utilized		99%		72%		93%		86%

Board Meeting Reviews:

April 2021

May & Dec. 2021

Aug/Dec. 2021, April 2022, January 2023

CARES = Coronavirus Aid, Relief, and Economic Security Act

CRRSAA = Coronavirus Response and Relief Supplemental Appropriations Act

ARP = American Rescue Plan Act



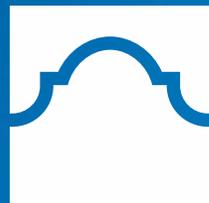
**ALAMO
COLLEGES
DISTRICT**



NEXT STEPS

- Continue internal workgroup meetings and reports until final spend of HEERF funds
- Provide a final report to the Board of Trustees (after June 2023)

Thank you.



ALAMO
COLLEGES
DISTRICT

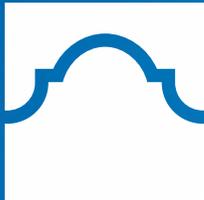


Malcolm Baldrige
National Quality Award
2018 Award Recipient



Achieving the Dream | LEADER
COLLEGE

Appendix



ALAMO
COLLEGES
DISTRICT



Malcolm Baldrige
National Quality Award
2018 Award Recipient

Achieving the Dream | LEADER COLLEGE

Higher Education Emergency Relief Fund

I, II, and III

	CARES ACT	Coronavirus Response and Relief Supplemental Appropriations (CRRSAA) Act	American Rescue Plan (ARP)
Amount for Student Grants	50% of funds received MUST be used for student grants	Must spend the same dollar amount on student grants as required to spend under the CARES Act	50% of funds received MUST be used for student grants
Student Grants– Allowable Uses	<p>Funds went directly to the students in form of emergency grants.</p> <p>Student grants could be used for: expenses related to the disruption of campus operations due to coronavirus (including eligible expenses under a student’s cost of attendance such as food, housing, course materials, technology, health care, and child care)</p>	<p>Student grants can be used for: any component of the student’s cost of attendance (see Higher Ed Act for full list) or for emergency costs that arise due to coronavirus, such as tuition, food, housing, health care (including mental health care), or child care</p> <p>Student Grants can also be used for tuition BUT the student must elect that option in writing</p>	<p>Student grants can be used for: any component of the student’s cost of attendance (see Higher Ed Act for full list) or for emergency costs that arise due to coronavirus, such as tuition, food, housing, health care (including mental health care), or child care</p> <p>Student Grants can also be used for tuition BUT the student must elect that option in writing</p>



Higher Education Emergency Relief Fund

I, II, and III

	CARES ACT	Coronavirus Response and Relief Supplemental Appropriations (CRRSAA) Act	American Rescue Plan (ARP)
Student Eligibility	<p>Those students who are Title IV Eligible</p> <p>UPDATED 5/11: Any remaining HEERF I funds as of May 14th, may be awarded to refugees, asylum seekers, Deferred Action for Childhood Arrival (DACA) recipients, other DREAMers, and similar undocumented students qualify for student grants</p>	<p>No definition of student outlined; however, the act provides language that in administering student financial aid grants they should prioritize “students with exceptional need, such as students who receive Pell Grants.”</p> <p>Online program students are now eligible for aid.</p> <p>Additional guidance was added allowing for continuing education, non-degree seeking, non-credit, and dual enrollment students. Certain qualified aliens as defined under 8 U.S.C. 1641 (including refugees & those granted asylum) are eligible for aid.</p> <p>UPDATED 5/11: Any remaining HEERF II funds as of May 14th, may be awarded to refugees, asylum seekers, Deferred Action for Childhood Arrival (DACA) recipients, other DREAMers, and similar undocumented students qualify for student grants</p>	<p>UPDATED on 5/11: Student is now defined as students who are or were enrolled at an institution during the COVID-19 national emergency, regardless of whether they completed a Free Application for Federal Student Aid (FAFSA) or are eligible for Title IV aid.</p> <p>This includes all citizens, permanent residents, refugees, asylum seekers, Deferred Action for Childhood Arrival (DACA) recipients, other DREAMers, and similar undocumented Students.</p> <p>However, the act does provide language that in administering student financial aid grants they should prioritize “students with exceptional need, such as students who receive Pell Grants.”</p>



Higher Education Emergency Relief Fund I, II, and III

	CARES ACT	Coronavirus Response and Relief Supplemental Appropriations (CRRSAA) Act	American Rescue Plan (ARP)
Institutional Fund – Allowable Uses	<p>Institutional funds could be used to: defray any costs associated with significant changes to the delivery of instruction due to the coronavirus, reimburse for costs to purchase equipment; additional student grants.</p> <p><u>Could not use</u> funds for lost revenue (except those funds allocated to Hispanic Service Institutions (HSIs) and Historically Black Colleges & Universities (HBCUs)).</p>	<p>Institutional funds can be used to: defray expenses associated with coronavirus including lost revenue, reimbursement for expenses already incurred, technology costs associated with a transition to distance education, faculty and staff trainings and payroll, and additional student grants.</p> <p>Can also be used to carry out student support activities authorized by the Higher Education Act (HEA) that address needs related to the coronavirus.</p> <p>Can be used for expenses dating back to March 13, 2020.</p>	<p>Institutional funds can be used to: defray expenses associated with coronavirus including lost revenue, reimbursement for expenses already incurred, technology costs associated with a transition to distance education, faculty and staff trainings and payroll, and additional student grants.</p> <p>Institutions must use a portion of their allocation for:</p> <ul style="list-style-type: none"> Implementing evidence-based practices to monitor and suppress coronavirus in accordance with public health guidelines; AND Conduct direct outreach to financial aid applicants about the opportunity to receive a financial aid adjustment due to the recent unemployment of a family member or independent student, or other circumstances



Higher Education Emergency Relief Fund I, II, and III

	CARES ACT	Coronavirus Response and Relief Supplemental Appropriations (CRRSAA) Act	American Rescue Plan (ARP)
MOE Requirements	<p>States maintain their average funding for K-12 and higher education from the three fiscal years preceding enactment for fiscal years 2020 and 2021. This provision remains in effect for 2021, but not 2022.</p> <p>State can apply for a waiver from Dept. of Education (DOE).</p>	<p>States are required to dedicate the same proportion of state funding to K-12 and higher education in fiscal year 2022 as they averaged over fiscal years 2017, 2018, and 2019.</p> <p>State can apply for a waiver from Department of Education (DOE).</p>	<p>States are required to dedicate the same proportion of state funding to K-12 and higher education in fiscal year 2022 as they averaged over fiscal years 2017, 2018, and 2019.</p> <p>State can apply for a waiver from Department of Education (DOE).</p>
Reporting Requirements	<p>Institutions must report publicly on their primary websites on a quarterly basis for both student portion and institutional portion funds.</p> <p>Institutions are required to submit an annual report to the Department by February 8, 2021 covering CARES Act HEERF grant expenditures in calendar year 2020</p>	<p>Quarterly reporting is the same format as under the CARES Act will be required for both the student and institutional portions of the HEERF awards.</p> <p>Dates for each report are July 10, October 10, January 10 and April 10</p> <p>An Annual Report will be due in April 2022 (format provided in early 2022)</p>	<p>Quarterly reporting is the same format as under the CARES Act will be required for both the student and institutional portions of the HEERF awards.</p> <p>Dates for each report are July 10, October 10, January 10 and April 10</p> <p>An Annual Report will be due in April 2022 (format provided in early 2022)</p>



What is lost revenue & how do we calculate it?

- **What is lost revenue?**

- Answer: Generally, lost revenue refers to those revenues an institution of higher education (institution) otherwise expected but were reduced or eliminated as a result of the novel coronavirus 2019 (COVID-19) pandemic. As such, lost revenues can only be estimated.

- **What are some potential sources of lost revenue?**

- **Academic sources**

- Tuition, fees, and institutional charges (including unpaid student accounts receivable or other student account debts)
- Room and board
- Enrollment declines, including reduced tuition, fees, and institutional charges
- Supported research
- Summer terms and camps

- **Auxiliary services sources**

- Cancelled ancillary events
- Disruption of food service and dormitory services
- Childcare services
- Use of facilities or venues, including external events such as weddings, receptions, or conferences (other than facilities associated with sectarian instruction or religious worship)
- Bookstore revenue
- Parking revenue
- Lease revenue
- Royalties
- Other operating revenue



Lost Revenue

- **What is not an allowable source of lost revenue?**
 - Sources of lost revenue **that are not reimbursable** under the HEERF grant programs include the following:
 - Capital outlays associated with facilities related to athletics (including fee assessed for capital athletic facility construction)
 - Acquisition of real property (including bond revenue)
 - Contributions or donations to the institution
 - Marketing or recruitment activities
 - Revenue related to sectarian instruction or religious worship
 - Alcohol sales
 - Investment income (including endowment and quasi-endowment revenue)
 - **Generally, lost revenue cannot be used to replace revenues derived from activities and expenditures that are otherwise unallowable under the HEERF grant programs.** Please see CRRSAA sections 314(c) and 314(d)(3), 2 CFR part 200 subpart E “Cost Principles,” and 34 CFR § § 75.532 and 75.533 for additional information
- Lost revenue **must be related** to COVID-19



Lost Revenue and Indirect Costs

- **Examples of how we can charge lost revenue to the grant:**
 - A year-over-year comparison using the prior year;
 - A semester-over-semester comparison using the prior year semester (fall 2019 compared to fall 2020 or summer term 2019 compared to summer term 2020);
 - A comparison using a 3- or 5-year combined average revenue as baseline revenue;
 - A comparison to previously budgeted revenue or projected revenue for the period; or
 - A comparison with a baseline year of a fiscal year prior to the March 13, 2020 national emergency declaration, such as the fiscal year from July 1, 2018 – June 30, 2019
- **Indirect Costs:** Can my institution charge indirect costs to its HEERF grants?
 - **Answer:** Indirect costs **may be charged only to Institutional Portion awards**, both new and supplemental, and may not be charged to any Student Portion grant awards because the student allocation represents an amount of funds that must be distributed to students. Generally, this indirect cost rate will be the on-campus rate specified in an institution's negotiated indirect cost rate agreement. If an institution does not have a current negotiated indirect cost rate with its cognizant agency for indirect costs, it may appropriately charge the de minimis rate of ten percent of Modified Total Direct Costs (MTDC). Please note that as described in 2 CFR § 200.403, costs must be consistently charged as either indirect or direct costs, but they may not be double-charged or inconsistently charged as both.
 - **Personnel costs** for the **Advocacy Centers, Enrollment Advisors, and/or Financial Aid** may be budgeted as indirect costs depending on whether college specific or cost sharing positions



Affordable Connectivity Program (formerly known as Emergency Broadband Benefit Program)

- **Affordable Connectivity Program:**
 - Created under the CRRSAA and now institutionalized via the Bipartisan Infrastructure Legislation
 - Managed by the Federal Communications Commission (FCC)
 - Provides for temporary discounted monthly broadband rates to eligible households
- **Program Limitations:**
 - Only one monthly service discount AND one device discount is allowed per household.
 - The program will end when the fund runs out of money, or six months after the Department of Health and Human Services declares an end to the COVID-19 health emergency, whichever is sooner.
- **Program provides:**
 - Up to a \$30/month discount on your broadband service and associated equipment rentals
 - Up to a \$75/month discount if your household is on qualifying Tribal lands
 - A one-time discount of up to \$100 for a laptop, tablet, or desktop computer (with a co-payment of more than \$10 but less than \$50)



Affordable Connectivity Program - Eligibility

- **Eligibility Criteria:**

- Household has an income at or below 200% of the federal poverty guidelines

OR

- Qualifies for SNAP, Medicaid, WIC, Supplemental Security Income, Federal Public Housing Assistance, or Veterans and Survivors Pension Benefit;
- Participates in one of several Tribal specific programs: Bureau of Indian Affairs General Assistance, Tribal Head Start (only households meeting the relevant income qualifying standard), Tribal Temporary Assistance for Needy Families (Tribal TANF), Food Distribution Program on Indian Reservations;
- **Received a federal Pell Grant in the current award year;**
- Received approval for benefits under the free and reduced-price school lunch program or the school breakfast program, including through the USDA Community Eligibility Provision, in the school year; or
- Meets the eligibility criteria for a participating provider's existing low-income program, and that provider received FCC approval for its eligibility verification process.



Discussion and Possible Action on Monthly Contracts Report

Presented to the Board Acting as Committee of the Whole on January 17, 2023, and now presented to the ALAMO COLLEGES DISTRICT BOARD OF TRUSTEES on January 24, 2023.

MINUTE ORDER

“The Alamo Colleges District Board of Trustees hereby approves this report on non-grant contracts (public) made to the Alamo Colleges District for the period of December 1, 2022, through December 31, 2022.”

PURPOSE

To provide a monthly report on non-grant contracts received by the Alamo Colleges District.

BACKGROUND

Contracts – Non-grant contracts are contracts in which Alamo Colleges District receives funds to provide special or negotiated services or training to private corporations. For the period ending December 31, 2022, there are a total of 15 contracts that total \$277,679.00 in external funding. This will allow services to be provided to 1,922 individuals.

OBJECTIVE/FACT

To supplement activities not funded by Institutional Funds.

IMPLICATIONS

Financial:	Yes
Strategic Plan:	Goal III. Performance Excellence
Human Resources:	Yes

ATTACHMENTS: YTD Contract (Non-Grant) Summary Report.

Linda Rivas, Interim Associate Vice Chancellor
of Continuing Education
Development

Xavier Urrutia, Interim Vice Chancellor
for Economic & Workforce

Dr. Mike Flores, Chancellor

ALAMO COLLEGES DISTRICT
Year-To-Date Contract (Non-Grant) Summary Report

Status: December 1, 2022 – December 31, 2022

I. Current Month Contracts District Wide:

No.	Contract Recipient (District Wide)	No. of Courses	Monthly No. Students to be Served	YTD No. Students to be Served
1	Workforce Training Network	109	460	1,922
	Total	109	460	1,922

II. Year-to-Date Number of Contracts in Selected Dollar Ranges:

No.	Contract Recipient	\$.01-\$9,999.99	\$10,000-\$100,000	\$100,000 and Higher	Total
1	Workforce Training Network	8	6	1	15
	Total	8	6	1	15

Source: All data provided by Workforce Training Network-Continuing Education Department.

**ALAMO COLLEGES DISTRICT
FY2022 MONTHLY (MTD) GRANT AWARD ACTIVITY REPORT**

November 01, 2022-November 30, 2022

Item No.	Grant Code	College	Funding Source/Grant	Description/Function	Date of Award Letter	Match Amount	Indirect Cost	Funding Amount	Students Served	No. of FTEs
1	215017	Northeast Lakeview College	Texas Workforce Commission, Project Title: "Jobs and Education for Texans (JET) grant".	The JET grant will allow for the purchase of equipment necessary to establish a network administration lab. The newly established lab will double the capacity of NLC campus lab facilities from one to two labs allowing for increased student enrollment and hands on learning.	8/25/2022	\$9,969	\$0	\$189,401	75	0.00
	1		Total NLC-MTD Single Year Grants			\$9,969	\$0	\$189,401	75	0.00
	1			Total MTD Single Year Grants		\$9,969	\$0	\$189,401	75	0.00
				Multi Year Grants						
1	219121	District	University of Texas at San Antonio, Project Title: "Bexar County Fostering Educational Success Pilot Program". Year 2 of 2.	The University of Texas at San Antonio, Texas A&M San Antonio, Alamo Colleges District, Bexar County Children's Court and Child Advocates San Antonio have partnered for the creation of the Fostering Educational Success for Students with a history of Foster Care Pilot Project.	9/1/2022	\$0	\$0	\$254,909	150	1.00
	1		Total Dist-MTD Multi Year Grants			\$0	\$0	\$254,909	150	1.00
1	213094	Palo Alto College	U.S. Department of Education; Project Title: "Palo Alto College DHSI: Project Listo". Year 3 of 5.	Grant is designed to establish college wide best practices by Increasing Student support with the creation of a one-stop Center for career and experiential learning; Growing partnerships by strengthening industry and employer relations to increase student internship and service learning opportunities; and Enrich Learning by increasing professional development for faculty to support curriculum design.	9/30/2020	\$0	\$0	\$599,479	500	5.00
2	213102	Palo Alto College	U.S. Department of Education; Project Title: "Palo Alto College Talent Search: South San Antonio and Somerset ISD". Year 2 of 5.	The Talent Search project will provide participants with academic tutoring and advising; information on financial aid programs; assistance in completing financial aid application and support for applying for college enrollment.	10/1/2021	\$0	\$20,572	\$277,375	500	1.00
3	213109	Palo Alto College	U.S. Department of Education; Project Title: "Palo Alto College Upward Bound Math Science Project 2022". Year 1 of 5.	Upward Bound Math and Science (UBMS) will provide participants from East Central High School with academic instruction, tutoring and advising; information on Financial aid and assistance in completing financial aid applications. Participants will be provided support for their diverse academic and non-cognitive needs to ensure that they persist, succeed and graduate from high school completing a rigorous secondary school program and enroll in college and graduate with a college degree.	9/1/2022	\$0	\$20,832	\$297,601	60	2.00
	3		Total PAC-MTD Multi Year Grants			\$0	\$41,404	\$1,174,455	1,060	8.00
1	214051	Northwest Vista College	U.S. Department of Education thru The University of Texas at San Antonio; Project Title: "Latino Teacher Academy Learning Community". Year 5 of 5.	Latino TALC will provide teacher candidates support as they navigate from a learning community to a professional learning network as they embark into the teaching profession. Project will address the teaching profession in public schools by addressing the need to increase the number of Hispanic and other teachers of color within the critical teaching areas of bilingual education, English as a Second language, Mathematics and Science.	9/28/2018	\$0	\$0	\$224,812	25	2.04
2	214055	Northwest Vista College	U.S. Department of Education; Project Title: "Portal Leading to Undergraduate Success in Science, Technology, Engineering & Math Project (PLUS+STEM Project)". Year 2 of 5.	The PLUS+STEM Project aims to narrow the STEM achievement gap among NVC's Hispanics, low-income and other disadvantaged student groups through the implementation of enhanced research based activities and services and equitable academic and support services that will empower underrepresented students.	9/17/2021	\$0	\$151,629	\$995,710	190	1.30
3	214056	Northwest Vista College	National Science Foundation through St. Mary's University; Project Title: "HSI Implementation and Evaluation Project: FUERTE: Fostering Undergraduate Education, Retention and Transfer Environments". Year 2 of 3.	Through the FUERTE Project it will aim to build a collaborative culturally responsive transfer pathways in undergraduate education at Hispanic Serving Institutions (HSIs) to increase retention and graduation rates of Latinx students pursuing degrees in STEM. This will be accomplished through initiatives that include aligning courses and curriculum between institutions; providing professional development for faculty and staff; providing a holistic supporting system that will adapt best evidence-based support practices to Latinx students.	8/2/2021	\$0	\$30,919	\$95,305	50	0.75
	3		Total NVC-MTD Multi Year Grants			\$0	\$182,548	\$1,315,827	265	4.09
	7			Total MTD Multi-Year Grants		\$0	\$223,952	\$2,745,191	1,475	13.09
	8			GRAND TOTAL-MTD SINGLE AND MULTI-YEAR GRANTS		\$9,969	\$223,952	\$2,934,592	1,550	13.09

ALAMO COLLEGES DISTRICT

FY 2023 YTD Grant Award Summary Report

Includes All Single Year Grants and the Current Year of Multi-Year Grants

September 1, 2022 -November 30, 2022

No.	College	No. of Grants	Match Amounts	Indirect Cost Received	YTD Funding Amount	No. of Students Served	No. of FTEs
1	District Grants	4	\$ -	\$ -	\$ 2,454,654	10,866	6.00
2	San Antonio College	7	\$ 257,048	\$ 157,716	\$ 2,050,261	827	25.00
3	St. Philip's College	8	\$ -	\$ 429,421	\$ 11,147,657	37,727	34.00
4	Palo Alto College	6	\$ -	\$ 79,756	\$ 1,813,718	1,760	11.00
5	Northwest Vista College	5	\$ -	\$ 30,919	\$ 2,115,631	3,050	5.55
6	Northeast Lakeview College	1	\$ 9,969	\$ -	\$ 189,401	75	0.00
GRAND TOTAL		31	\$ 267,017	\$ 697,812	\$ 19,771,322	54,305	81.55

ALAMO COLLEGES DISTRICT
FY 2023 Monthly & YTD Grant Award Funding Activity Report with Award Description
September 1, 2022 -November 30, 2022

Item No.	Grant Code	College	Funding Source/Grant	Description/Function	Date of Award Letter	Match Amount	Indirect Cost	Funding Amount	Students Served	No. of FTEs
1	219176	District	U.S. Department of Education thru Texas Higher Education Coordinating Board (THECB); <u>Project Title: "Accelerate Student Success Planning Grant"</u> .	Alamo College District (ACD) hopes to better understand the reasons for this discrepancy, formulate plans to reduce any stigma related to Mental Health issues and plan for services and training to address any issues revealed through a needs assessment.	8/30/2022	\$0	\$0	\$50,000	0	0.0
2	219879	District	U.S. Department of Education thru Texas Higher Education Coordinating Board (THECB); <u>Project Title: "Career and Technical Education-Basic Grants to States"</u> .	The Perkins Basic grant supports awarded applicants in educating students who enroll in CTE courses and programs in preparation for high-skill, high-wage, or high-demand occupations.	8/3/2022	\$0	\$0	\$2,134,795	10,616	6.0
	2		Total Dist.- YTD Single Year Grants			\$0	\$0	\$2,184,795	10,616	6.00
1	212648	St. Philip's College	Texas Workforce Commission, <u>Project Title: "Apprenticeship Training Program"</u> .	Purpose of the Apprenticeship Training Program is to provide classroom and technical training to apprentices in support of their on the job training in their fulltime employment. The grant award will pay a portion of the cost for job-related in person classroom instruction to Master instructors. The program combines on the job training under supervision of experienced journey works with in-person classroom instruction.	9/1/2022	\$0	\$0	\$72,728	160	0.0
	1		Total SPC YTD Single-Year Grants			\$0	\$0	\$72,728	160	0.00
1	215017	Northeast Lakeview College	Texas Workforce Commission, <u>Project Title: "Jobs and Education for Texans (JET) Grant"</u> .	The JET grant will allow for the purchase of equipment necessary to establish a network administration lab. The newly established lab will double the capacity of NLC campus lab facilities from one to two labs allowing for increased student enrollment and hands on learning.	8/25/2022	\$9,969	\$0	\$189,401	75	0.00
	1		Total NLC-YTD Single Year Grants			\$9,969	\$0	\$189,401	75	0.00
	4		Total YTD Single Year Grants			\$9,969	\$0	\$2,446,924	10,851	6.00
			Multi-Year Grants							
1	219117	District	Texas Higher Education Coordinating Board (THECB); <u>Project Title: "Nudges to the Finishing Line"</u> . Year 6 of 6.	Alamo Colleges District is participating in research project on the impact of text messages. ACD will share data for the purpose of assigning student cohorts and for evaluating impact of interventions on credit completion and degree attainment.	11/15/2021	\$0	\$0	\$4,950	0	0.00
2	219121	District	University of Texas at San Antonio; <u>Project Title: "Bexar County Fostering Educational Success Pilot Program"</u> . Year 2 of 2.	The University of Texas at San Antonio, Texas A&M San Antonio, Alamo Colleges District, Bexar County Children's Court and Child Advocates San Antonio have partnered for the creation of the Fostering Educational Success for students with a history of Foster Care Pilot Project. <i>Additional funding in the amount of \$254,909</i>	5/2/2022	\$0	\$0	\$264,909	250	0.00
	2		Total Dist.-YTD Multi-Year Grants			\$0	\$0	\$269,859	250	0.00
1	211145	San Antonio College	U.S. Department of Education; <u>Program Title: "Edison Upward Bound Math and Science Project"</u> . Year 5 of 5.	Upward Bound Math & Science (UBMS) provides student services programs for individuals from disadvantage backgrounds, first-generations, low-income individuals etc. UBMS provides up to four years of additional academic support through summer instruction in math, language arts, composition, foreign language and lab science with the curricula that aligns with state exams and state readiness standard.	9/1/2018	\$0	\$23,801	\$297,517	56	1.00

ALAMO COLLEGES DISTRICT
FY 2023 Monthly & YTD Grant Award Funding Activity Report with Award Description
September 1, 2022 -November 30, 2022

Item No.	Grant Code	College	Funding Source/Grant	Description/Function	Date of Award Letter	Match Amount	Indirect Cost	Funding Amount	Students Served	No. of FTEs
2	211153	San Antonio College	U.S. Department of Education; Project Title: "San Antonio College (SAC) Project R.I.S.E (Ready, inspired, Successful, Engaged) SSS Program". Year 3 of 5.	Program will increase eligible students' chances of success by providing year round tutoring and prescribed tutoring plans, academic and college readiness instruction, advice and assistance with postsecondary course selection. Each participant will establish an Individual Education Plan (IEP) that includes timelines to achieve graduation and/or transfer to a senior institution.	8/11/2020	\$0	\$16,923	\$261,879	120	7.00
3	211154	San Antonio College	U.S. Department of Education; Project Title: "San Antonio College (SAC)'s Project Veterans Achieving Learning through Opportunity and Resilience (VALOR) SSS Program". Year 3 of 5.	Program will increase eligible students' chances of success by providing year round tutoring and prescribed tutoring plans, academic and college readiness instruction, advice and assistance with postsecondary course selection. Participants will also receive education in financial aid/financial literacy including information on market and economics and higher education financing and repayment.	8/11/2020	\$0	\$16,923	\$261,786	120	7.00
4	211158	San Antonio College	National Security Agency thru University of West Florida; Project Title: "NCAE-C-003-2020 Cyber Curriculum and Research". Year 3 of 3.	Goal is to increase the number of transitioning military veterans, existing first responders and criminal justice and fiancé' earners who are prepared to defend our nation's security and prosperity via cyber security related positions in San Antonio, Texas and beyond.	9/3/2020	\$0	\$27,537	\$249,499	20	1.00
5	211169	San Antonio College	U.S. Department of Education; Project Title: "San Antonio College's 2021 Child Care Access Means Parents in School (CCAMPIS) Program". Year 2 of 4.	Goal of the program is to increase low-income student success by providing access to high-quality child care. Low income SAC students will be provided with high-quality child care each fall, spring and summer semesters. Project Director will provide academic support counseling for CCAMPIS parents at risk for failure.	9/16/2021	\$257,048	\$48,729	\$404,861	56	4.00
6	211173	San Antonio College	Texas Higher Education Coordinating Board (THECB); Project Title: "Nursing Shortage Reduction Program". Year 1 of 4.	Goal of project is to Hire new faculty to support the increase in enrollment; Compensation for faculty release time to assist with curriculum development and accreditation compliance; Outreach and recruitment to target a diverse student population; Travel and registration fees for accreditation and national nursing conferences.	7/13/2022	\$0	\$0	\$277,184	395	4.00
7	211174	San Antonio College	U.S. Department of Education; Project Title: "San Antonio College's Upward Bound Math and Science Program Project at Highlands High School". Year 1 of 5.	Upward Bound Math & Science (UBMS) provides student services programs to individuals from disadvantage backgrounds, first generations, low-income individuals etc. UBMS provides up to four years of additional academic support through summer instruction in Math, Language Arts, Composition and lab science with the curricula that aligns with state exams and state readiness standard.	9/1/2022	\$0	\$23,803	\$297,535	60	1.00
7			Total SAC-YTD Multi-Year Grants			\$257,048	\$157,716	\$2,050,261	827	25.00
1	212088	St. Philip's College	National Aeronautics Space Administration thru University of Texas at San Antonio; Project Title: "NASA Center for Advanced Measurements in Extreme Environments". Year 2 of 5.	The NASA MIRO significantly increase the number of underrepresented minority STEM students who transfer to four-year institutions to complete bachelor's degrees in STEM fields. Objectives include to promote STEM literacy and to enhance and sustain the capability of institutions to perform NASA related research and education.	10/1/2019	\$0	\$0	\$46,861	12,455	0.00

ALAMO COLLEGES DISTRICT
FY 2023 Monthly & YTD Grant Award Funding Activity Report with Award Description
September 1, 2022 -November 30, 2022

Item No.	Grant Code	College	Funding Source/Grant	Description/Function	Date of Award Letter	Match Amount	Indirect Cost	Funding Amount	Students Served	No. of FTEs
2	212093	St. Philip's College	National Science Foundation, Project Title: "Project SURE (Scaffolding Undergraduate Research Experiences)". Year 2 of 5.	Building on existing St. Philip's College program and structures, project SURE will target three areas, Innovation in Instruction will incorporate STEM experiential learning and further develop faculty use of emerging experiential learning methods; Internship and Research experience will create alliances between the college and local industry to provide paid internship opportunities and prepare students to apply for national research experiences and federal internship opportunities and Transfers. Will center on guiding students to transfer to universities to complete their undergraduate degrees.	8/15/2021	\$0	\$127,891	\$312,499	120	1.00
3	212097	St. Philip's College	Texas Higher Education Coordinating Board (THECB); Project Title: "Nursing Shortage Reduction Program". Year 1 of 4.	Goal of the project is to Improve program persistence from the start to final semester; Increase the number of AAS degrees in Nursing award; Prepare faculty and students for Next generation NCLEX; Enhance faculty professional development.	9/1/2021	\$0	\$0	\$133,049	12	0.00
4	212098	St. Philip's College	U.S. Department of Education; Project Title: "St. Philip's College Means Parents In School Program". Year 1 of 4.	Goal of the project is to provide support for the participation of low-income parents in postsecondary education through the provision of campus based child care services offered at the on-site nationally accredited SPC Child Development Center. Eligible student-parents will receive assistance with child care tuition on a sliding fee scale. The aim of the project is to reduce the financial burden of CCAMPIS program participants and afford them the opportunity to enroll in school.	9/20/2022	\$0	\$0	\$281,389	40	2.00
5	212628	St. Philip's College	U.S. Department of Education; Project Title: "Historically Black Colleges and Universities Program (FUTURE Act)". Year 3 of 5.	St. Philip's College is using its FUTURE Act grant funds to implement and operate three activities that will support and strengthen the overall institution delivery of services to students. There will be Project Administration and Research and Development, Campus renovation & Technology Improvements and Student Services.	8/21/2020	\$0	\$0	\$1,442,137	12,455	13.00
6	212634	St. Philip's College	National Science Foundation; Project Title: "CIMA LSAMP Alliance". Year 2 of 3.	The Louis Stokes Alliances for Minority Participation (LSAMP) program assists universities and colleges in diversifying the STEM workforce through their efforts at significantly increasing the number of students successfully completing high quality degree programs in science, technology, engineering and mathematics (STEM) disciplines. Emphasis is placed on transforming STEM education through innovative recruitment and retention strategies.	10/1/2020	\$0	\$301,530	\$500,000	30	5.00
7	212639	St. Philip's College	U.S. Department of Education; Project Title: "Historically Black Colleges and Universities Program". Year 1 of 5.	Grant funds will serve to enhance Project Administration and Research Development, Centers for Excellence in Mathematics and Science, Capital Improvement Project, Information and Communication Technology, Institute for Teaching Excellence and Staff Development, Student Services and Good Samaritan Veterans Outreach and Transition Center.	3/6/2022	\$0	\$0	\$8,358,994	12,455	13.00
7			Total SPC-YTD Multi-Year Grants			\$0	\$429,421	\$11,074,929	37,567	34.00

ALAMO COLLEGES DISTRICT
FY 2023 Monthly & YTD Grant Award Funding Activity Report with Award Description
September 1, 2022 -November 30, 2022

Item No.	Grant Code	College	Funding Source/Grant	Description/Function	Date of Award Letter	Match Amount	Indirect Cost	Funding Amount	Students Served	No. of FTEs
1	213093	Palo Alto College	<u>U.S. Department of Education; Project Title: "Palo Alto College SSS Project".</u> Year 3 of 5.	This project will provide participants with academic support, tutoring and advising, information on financial aid assistance, financial literacy, career exploration, university visits and transfer workshops. The need for the project in the target area is apparent due to the high percentage of the low-income, first generation and disabled participants enrolled who are eligible for student support.	9/1/2021	\$0	\$17,780	\$261,888	140	2.00
2	213094	Palo Alto College	<u>U.S. Department of Education; Project Title: "Palo Alto College DHSI: Project Listo".</u> Year 3 of 5.	Grant is designed to establish college wide best practices by increasing student support with the creation of a one-stop Center for career and experiential learning; Growing partnerships by strengthening industry and employer relations to increase student internship and service learning opportunities; and Enrich Learning by increasing professional development for faculty to support curriculum design.	9/30/2020	\$0	\$0	\$599,479	500	5.00
3	213099	Palo Alto College	<u>U.S. Department of Education; Project Title: "Palo Alto College Talent Search: Southwest High School".</u> Year 2 of 5.	The TRIO Talent Search Southwest ISD project will provide participants with academic support. Participants will be provided support for their diverse academic and non-cognitive needs to insure that they persist, succeed an graduate from high school and enroll in college to complete post-secondary education.	9/1/2021	\$0	\$20,572	\$277,375	500	3.00
4	213100	Palo Alto College	<u>National Science Foundation, Project Title: "HSI Pilot Project: Promoting Virtual Experiential Learning to Support Part-Time and Nontraditional Students".</u> Year 2 of 2.	Pilot project proposal will implement the follow to support increasing institutional capacity by creating career services and student support activities that are specifically aimed at part-time students. Using the STEM-ESS (STEM Evidence based and Student Serving) model. In addition the STEM industry partners also require an experienced workforce which students gain via internships, undergraduate research and experiential engagement opportunities.	7/19/2021	\$0	\$0	\$100,000	60	1.00
5	213102	Palo Alto College	<u>U.S. Department of Education; Project Title: "Palo Alto College Talent Search: South San Antonio and Somerset ISD".</u> Year 2 of 5.	The Talent Search project will provide participants with academic tutoring and advising; information on financial aid programs; assistance in completing financial aid application and support for applying for college enrollment.	10/1/2021	\$0	\$20,572	\$277,375	500	1.00
6	213109	Palo Alto College	<u>U.S. Department of Education; Project Title: "Palo Alto College Upward Bound Math Science Project 2022".</u> Year 1 of 5.	Upward Bound Math and Science (UBMS) will provide participants from East Central High School with academic instruction, tutoring and advising; information on Financial aid and assistance in completing financial aid applications. Participants will be provided support for their diverse academic and non-cognitive needs to ensure that they persist, succeed and graduate from high school completing a rigorous secondary school program and enroll in college and graduate with a college degree.	9/1/2022	\$0	\$20,832	\$297,601	60	2.00
6			Total PAC-YTD Multi-Year Grants			\$0	\$79,756	\$1,813,718	1,760	11.00
1	214050	Northwest Vista College	<u>U.S. Department of Education; Project Title: "Community Math Project: Building Math Proficiency to Strengthen Teacher Education Through Collaborative Interventions".</u> Year 5 of 5.	Goals of project is to develop an academic support system that is integrated into math college course curriculum; develop a seamless pathway which supports increased transfer of education majors through model articulation agreements and develop and implement a Math community to support a pipeline of college ready students and pre-service teachers with strong math aptitudes.	9/28/2018	\$0	\$0	\$749,804	3,000	4.80

ALAMO COLLEGES DISTRICT
FY 2023 Monthly & YTD Grant Award Funding Activity Report with Award Description
September 1, 2022 -November 30, 2022

Item No.	Grant Code	College	Funding Source/Grant	Description/Function	Date of Award Letter	Match Amount	Indirect Cost	Funding Amount	Students Served	No. of FTEs
2	214051	Northwest Vista College	U.S. Department of Education thru The University of Texas at San Antonio; Project Title: "Latino Teacher Academy Learning Community". Year 5 of 5.	Latino TALC will provide teacher candidates support as they navigate from a learning community to a professional learning network as they embark into the teaching profession. Project will address the teaching profession in public schools by addressing the need to increase the number of Hispanic and other teachers of color within the critical teaching areas of bilingual education, English as a Second language, Mathematics and Science.	9/28/2018	\$0	\$0	\$224,812	25	2.04
3	214054	Northwest Vista College	Texas Higher Educating Coordinating Board (THECB); Project Title: "2021 College Readiness and Completion Models". Year 2 of 2.	Project will provide underprepared students with the academic support resources needed to successfully undertake subsequent college-level course work and continue pursuing their educational goals towards degree completion that will lead to improved career opportunities. Peer coaching will help NVC's most vulnerable	8/16/2021	\$0	\$0	\$50,000	1,200	0.73
4	214055	Northwest Vista College	U.S. Department of Education; Project Title: "Portal Leading to Undergraduate Success in Science, Technology, Engineering & Math Project (PLUS+STEM Project)". Year 2 of 5.	The PLUS+STEM Project aims to narrow the STEM achievement gap among NVC's Hispanics, low-income and other disadvantaged student groups through the implementation of enhanced research based activities and services and equitable academic and support services that will empower underrepresented students.	9/17/2021	\$0	\$151,629	\$995,710	190	1.30
5	214056	Northwest Vista College	National Science Foundation through St. Mary's University; Project Title: "HSI Implementation and Evaluation Project: FUERTE: Fostering Undergraduate Education, Retention and Transfer Environments". Year 2 of 3.	Through the FUERTE Project it will aim to build a collaborative culturally responsive transfer pathways in undergraduate education at Hispanic Serving Institutions (HSIs) to increase retention and graduation rates of Latinx students pursuing degrees in STEM. This will be accomplished through initiatives that include aligning courses and curriculum between institutions; providing professional development for faculty and staff; providing a holistic supporting system that will adapt best evidence-based support practices to Latinx students.	8/2/2021	\$0	\$30,919	\$95,305	50	0.75
5			Total NVC-YTD Multi-Year Grants			\$0	\$30,919	\$2,115,631	3,050	5.55
27			Total YTD Multi-Year Grants			\$257,048	\$697,812	\$17,324,398	43,454	75.55
31			GRAND TOTAL-YTD SINGLE AND MULTI-YEAR GRANTS			\$267,017	\$697,812	\$19,771,322	54,305	81.55

ALAMO COLLEGES DISTRICT
FY 2023 Monthly (MTD) Restricted Contract Activity Report
September 01, 2022-November 30, 2022

Item No.	Grant Code	College	Funding Source / Grant	Description/Function	Date of Award Letter	Match Amount	Indirect Cost	Funding Amount	Students Served	No. of FTEs
1	241021	San Antonio College	The Alamo Colleges Foundation, <u>Project Title: "Writing & Thinking Institute".</u>	The program fund will provide underwriting support for faculty professional development that supports Student Success in Disciplinary Learning and the Marketable Skills of Communication and Critical thinking to include costs to plan and host workshops, conferences and guest speakers.	9/1/2022	\$0	\$0	\$57,420	10	0.00
	1		Total SAC MTD Restricted Contracts			\$0	\$0	\$57,420	10	0.00
1	244500	Northwest Vista College	University of Texas at San Antonio through Andrew Mellon Foundation, <u>Project Title: "Democratizing Racial Justice: Remembering Histories, Transforming Futures".</u> Year 2 of 3.	Grant will champion community partnerships in advancing racial justice by supporting visionary, unconventional, experimental and ground breaking projects that address the long-existing fault lines of racism, inequality and injustice within democracy and civil society. Through the People's Academies, selected community fellows and faculty fellows will collaborate on a public-facing project each year of the grant as determined by that cohort.	12/14/2020	\$0	\$0	\$120,000	1,000	1.40
	1					\$0	\$0	\$120,000	1,000	1.40
	2			GRAND TOTAL-MTD RESTRICTED CONTRACTS		\$0	\$0	\$177,420	1,010	1.40

ALAMO COLLEGES DISTRICT
FY 2022 YTD Restricted Contract (Non-Grant) Summary Report
September 1, 2022 - November 30, 2022

No.	Contract Recipient	No. of Contracts Executed for the Year	YTD Total Amount of Contracts	No. Students to be Served
1	District Restricted Contracts	1	\$199,755	100
2	San Antonio College	2	82,420	1,210
3	St. Philip's College			
4	Palo Alto College			
5	Northwest Vista College	1	120,000	1,000
6	Northeast Lakeview College	1	6,000	50
	Total	5	\$408,175	2,360

Year-to-Date Number of Contracts in Selected Dollar Ranges:

No.	Contract Recipient	\$.01-\$9,999.99	\$10,000- \$99,999	\$100,000 and Higher	Total
1	District Restricted Contracts			1	1
2	San Antonio College		2		2
3	St. Philip's College				0
4	Palo Alto College				0
5	Northwest Vista College			1	1
6	Northeast Lakeview College	1			1
	Total	1	2	2	5

Discussion and Possible Action on Approval of Construction Reports

Presented to the Board acting as Committee of the Whole on January 17, 2023 and now presented to the Board for approval on January 24, 2023.

MINUTE ORDER

“The Alamo Colleges District Board of Trustees hereby approves the construction reports as presented.”

PURPOSE

The following construction reports are presented to the Board of Trustees for informational and approval purposes.

BACKGROUND

1. 2017 Capital Improvement Program Overview Chart(s)
2. 2017 CIP General Obligation Bond / Maintenance Tax Note Summary and Detail Report

IMPLICATIONS

Financial: N/A

Strategic Plan: Strategic Objective III Performance Excellence

Human Resources: N/A

ATTACHMENTS: Construction Reports

Lisa Mazure, MSA, CPA
Associate Vice Chancellor for
Finance and Fiscal Services

Diane E. Snyder, CPA, Ph.D.
Vice Chancellor of Finance and
Administration

Dr. Mike Flores, Chancellor

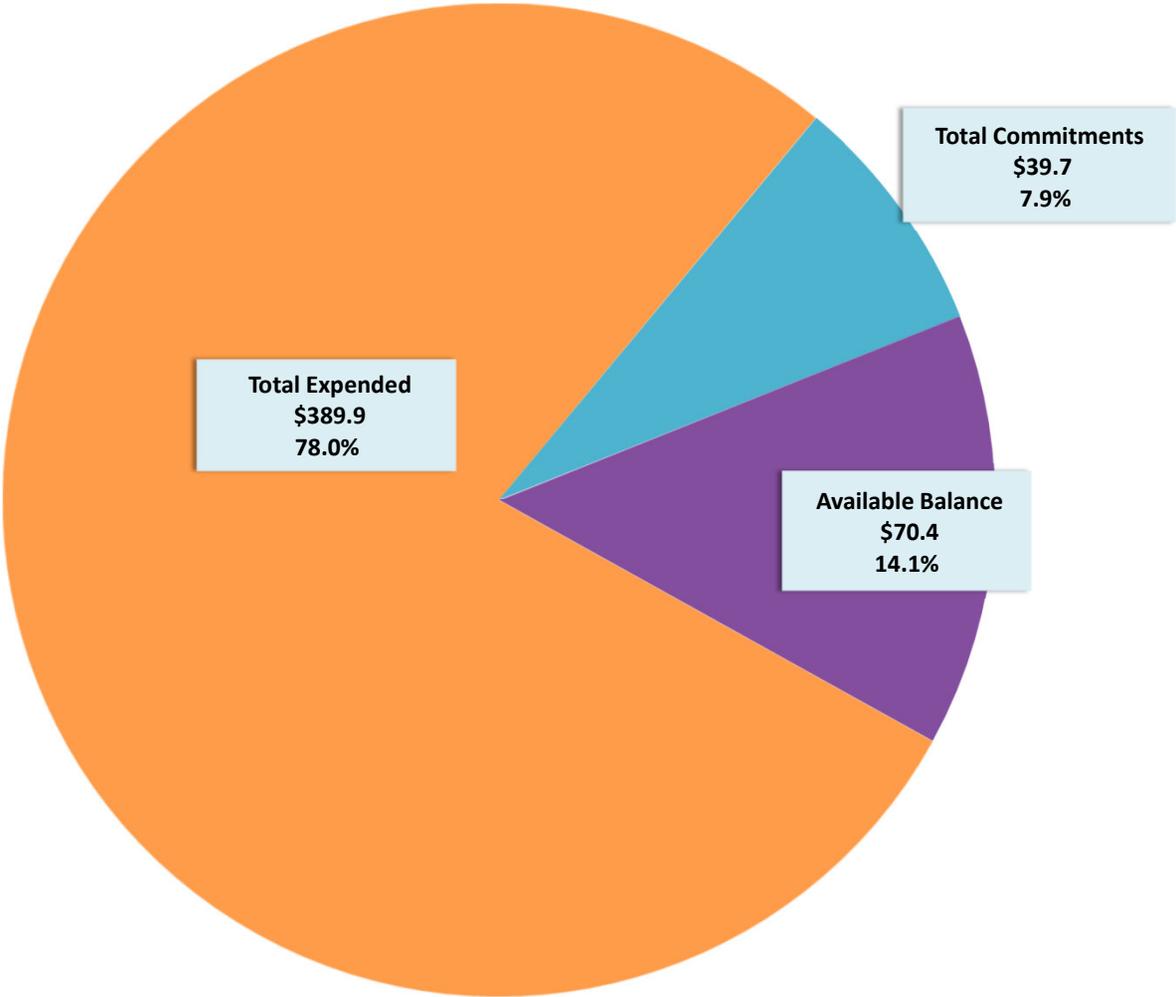


ALAMO
COLLEGES
DISTRICT

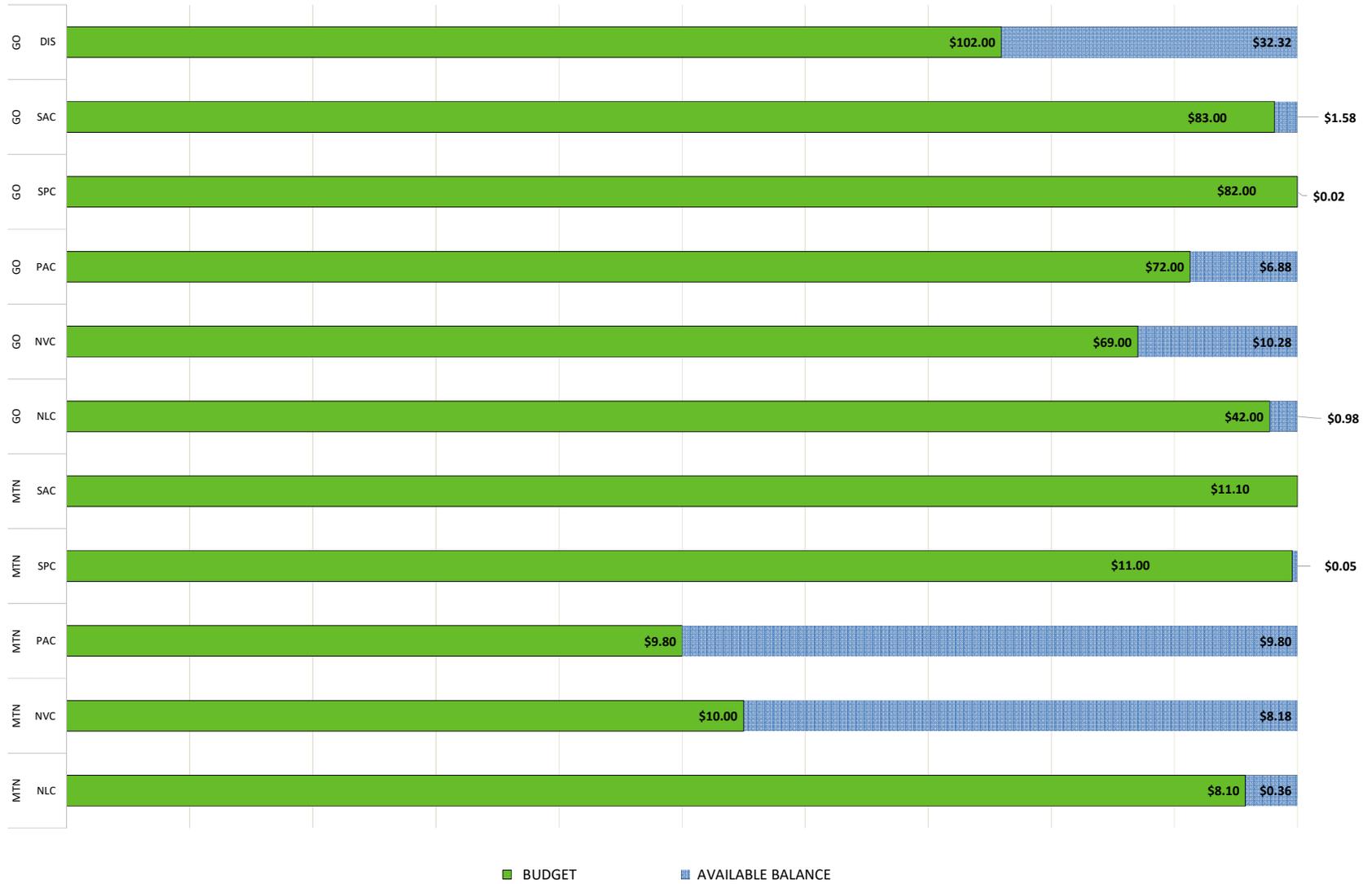
Capital Improvement Program - Chart Summary

Budget vs Actual - Overview (GO & MTN)

(\$ FIGURES IN MILLIONS)



BUDGET VS AVAILABLE BALANCE*
 (\$ FIGURES IN MILLIONS)



ALAMO COLLEGES DISTRICT
2017 - CAPITAL IMPROVEMENT PROGRAM SUMMARY
As of November 30, 2022

Unissued

FUNDING SOURCES	GO 2017	Limited	MTN 2020	GO 2021	Limited	TOTAL
	Tax Bonds	Tax Bonds	Maintenance Tax Bonds	Limited Tax Bonds	GO 2022	Limited Tax Bonds
General Obligation Bonds	\$ 173,000,000		\$ -	\$ 225,000,000	\$ 52,000,000	\$ 450,000,000
Maintenance Tax Note Bonds		\$ -	\$ 50,000,000			\$ 50,000,000
TOTAL FUNDING SOURCES	\$ 173,000,000		\$ 50,000,000	\$ 225,000,000	\$ 52,000,000	\$ 500,000,000

BY LOCATION	BUDGET	CURRENT YEAR TOTAL	PRIOR YEARS' TOTAL	TOTAL TO DATE ALL YEARS	COMMITMENTS	AVAILABLE BALANCE
DISTRICT & DISTRICT WIDE - 2017 G.O. BOND	\$ 102,000,000	\$ 1,740,444	\$ 60,447,054	\$ 62,187,498	\$ 7,490,490	\$ 32,322,012
SAN ANTONIO COLLEGE - 2017 G.O. BOND	\$ 83,000,000	\$ 219,695	\$ 68,384,654	\$ 68,604,349	\$ 12,816,601	\$ 1,579,050
ST. PHILIP'S COLLEGE & SWC - 2017 G.O. BOND	\$ 82,000,000	\$ 248,930	\$ 80,751,751	\$ 81,000,681	\$ 981,480	\$ 17,839
PALO ALTO COLLEGE - 2017 G.O. BOND	\$ 72,000,000	\$ 1,398,825	\$ 51,305,653	\$ 52,704,479	\$ 12,413,365	\$ 6,882,157
NORTHWEST VISTA COLLEGE - 2017 G.O. BOND	\$ 69,000,000	\$ (507,283)	\$ 57,902,775	\$ 57,395,491	\$ 1,326,986	\$ 10,277,522
NORTHEAST LAKEVIEW COLLEGE - 2017 G.O. BOND	\$ 42,000,000	\$ 527,343	\$ 38,791,265	\$ 39,318,608	\$ 1,702,250	\$ 979,141
General Obligation Bond Totals	\$ 450,000,000	\$ 3,627,954	\$ 357,583,152	\$ 361,211,107	\$ 36,731,172	\$ 52,057,722
SAN ANTONIO COLLEGE - 2020 MTN BOND	\$ 11,100,000	\$ -	\$ 11,100,000	\$ 11,100,000	\$ -	\$ -
ST. PHILIP'S COLLEGE & SWC - 2020 MTN BOND	\$ 11,000,000	\$ -	\$ 10,918,462	\$ 10,918,462	\$ 33,793	\$ 47,745
PALO ALTO COLLEGE - 2020 MTN BOND	\$ 9,800,000	\$ -	\$ -	\$ -	\$ -	\$ 9,800,000
NORTHWEST VISTA COLLEGE - 2020 MTN BOND	\$ 10,000,000	\$ -	\$ 1,818,853	\$ 1,818,853	\$ -	\$ 8,181,147
NORTHEAST LAKEVIEW COLLEGE - 2020 MTN BOND	\$ 8,100,000	\$ 495,468	\$ 4,351,545	\$ 4,847,014	\$ 2,894,617	\$ 358,370
MTN Bond Totals	\$ 50,000,000	\$ 495,468	\$ 28,188,860	\$ 28,684,329	\$ 2,928,410	\$ 18,387,262
UNALLOCATED INTEREST INCOME	\$ (0)	\$ -	\$ -	\$ -	\$ -	\$ (0)
TOTAL FOR ALL 2017 CIP BONDS	\$ 500,000,000	\$ 4,123,423	\$ 385,772,013	\$ 389,895,435	\$ 39,659,581	\$ 70,444,983

ALAMO COLLEGES DISTRICT
2017 - CAPITAL IMPROVEMENT PROGRAM EXPENDITURES BY PROJECT
As of November 30, 2022

General Obligation Bonds							
PROJECT TITLE	Adjusted Budget	Current Month Expenses	Current Yr Expenses	Prior Yrs Expenses	Total to Date All Yrs Expenses	Commitments	Available Balance
DIS-WETC GO17 - T1	23,000,000	19,873	559,890	19,577,770	20,137,661	2,856,079	6,261
DIS-SETC GO17 - T1	23,000,000	494,313	1,176,458	12,894,616	14,071,074	3,627,722	5,301,204
DIS-N. 281 Property purch - GO17 - T1	5,000,000	-	-	5,000,000	5,000,000	-	-
DIS I-10 NW Ed and Train Ctr. - GO17 - T2	23,000,000	1,925	1,925	2,543,947	2,545,872	509,931	19,944,197
SWC- Redund Police Dpatch @ SWC - GO17 - T1	2,955,408	-	-	2,955,408	2,955,408	-	0
DIS MOKA Prog. MGT. - GO17	44,592	930	(4,650)	11,904	7,254	37,338	-
TOTAL FOR DISTRICT	\$ 77,000,000	\$ 517,041	\$ 1,733,623	\$ 42,983,645	\$ 44,717,269	\$ 7,031,069	\$ 25,251,662
DIS Instructional Tech GO17 - T1	1,500,000	-	-	788,961	788,961	-	711,039
DIS Infrastructural & ACOL GO17 T1	11,600,000	-	6,821	7,681,009	7,687,830	301,039	3,611,131
DIS Comm. & Collaboration Tools GO17 T1	4,100,000	-	-	3,997,214	3,997,214	4,532	98,253
Reporting and Analysis - T3	1,700,000	-	-	-	-	-	1,700,000
DIS Mobile Tech & Security GO17 - T3	6,100,000	-	-	4,996,225	4,996,225	153,849	949,926
TOTAL FOR DISTRICT WIDE INFO. TECH.	\$ 25,000,000	\$ -	\$ 6,821	\$ 17,463,409	\$ 17,470,230	\$ 459,420	\$ 7,070,350
TOTAL FOR DISTRICT / DISTRICT WIDE	\$ 102,000,000	\$ 517,041	\$ 1,740,444	\$ 60,447,054	\$ 62,187,498	\$ 7,490,490	\$ 32,322,012
SAC-Parking Garage GO17 - T1	19,053,312	-	-	18,847,730	18,847,730	84,198	121,384
SAC-Childcare Bldg GO17 - T1	15,817,202	16,710	(692,527)	15,752,543	15,060,016	378,765	378,421
SAC Law Enforce/ 1st Responder - GO17 - T2	20,000,000	-	74,530	8,821,179	8,895,709	10,452,744	651,547
SAC Fletcher St Success Ren w/ Main Entry - GO17 - T2	9,798,431	2,600	15,210	9,543,645	9,558,855	175,242	64,335
SAC Physical Plant - GO17 - T3	2,521,979	-	-	2,512,802	2,512,802	9,177	0
SAC Chance Academic Ren - GO17 - T3	147,399	-	-	3,604	3,604	110,341	33,454
SAC MFA Ren - GO17 - T3	47,808	-	-	47,808	47,808	-	-
SAC NEW SCIENCE BLDG - GO17	15,613,870	51,830	822,483	12,855,343	13,677,826	1,606,134	329,910
TOTAL FOR SAC	\$ 83,000,000	\$ 71,140	\$ 219,695	\$ 68,384,654	\$ 68,604,349	\$ 12,816,601	\$ 1,579,050
SPC Culinary Arts Center Exc GO17 -T1	30,000,000	-	-	29,997,330	29,997,330	2,257	413
SPC Norris Tech Renovation GO17 - T2	14,882,376	-	-	14,851,838	14,851,838	11,364	19,174
SPC Bowden Renovation GO17 - T3	13,736,454	-	-	13,676,053	13,676,053	60,003	397
TOTAL FOR SPC	\$ 58,618,830	\$ -	\$ -	\$ 58,525,221	\$ 58,525,221	\$ 73,625	\$ 19,985
SPC Welding and Auto Body Fac -GO17 -T2	23,381,170	242,631	248,930	22,226,531	22,475,460	907,855	(2,144)
TOTAL FOR SWC	\$ 23,381,170	\$ 242,631	\$ 248,930	\$ 22,226,531	\$ 22,475,460	\$ 907,855	\$ (2,144)
TOTAL FOR SPC / SWC	\$ 82,000,000	\$ 242,631	\$ 248,930	\$ 80,751,751	\$ 81,000,681	\$ 981,480	\$ 17,840

ALAMO COLLEGES DISTRICT
2017 - CAPITAL IMPROVEMENT PROGRAM EXPENDITURES BY PROJECT
As of November 30, 2022

General Obligation Bonds							
PROJECT TITLE	Adjusted Budget	Current Month Expenses	Current Yr Expenses	Prior Yrs Expenses	Total to Date All Yrs Expenses	Commitments	Available Balance
PAC Manufacturing Bldg GO17 - T1	56,865,799	55,037	1,378,749	41,002,172	42,380,921	11,516,145	2,968,734
PAC Real Estate Purchase (under district funding) GO17 - T1	6,000,000	-	-	5,118,242	5,118,242	-	881,758
PAC Student Engagement & Welcome Ctr GO17 - T2	117,663	-	4,780	37,177	41,956	75,707	-
PAC Natatorium and Gym Ren GO17 - T2	4,721,641	-	2,750	1,433,692	1,436,442	306,033	2,979,166
PAC Physical Plant GO17 - T3	4,294,897	-	12,547	3,714,371	3,726,918	515,480	52,499
TOTAL FOR PAC	\$ 72,000,000	\$ 55,037	\$ 1,398,825	\$ 51,305,653	\$ 52,704,479	\$ 12,413,365	\$ 6,882,157
NVC Parking Garage GO17 - T1	9,756,145	-	-	9,472,467	9,472,467	229,392	54,286
NVC Welcome Ctr. GO17 - T1	17,873,204	-	-	15,673,808	15,673,808	59,277	2,140,118
NVC Cultural Prog Ctr Excellen GO17 - T2	4,671,863	-	-	1,490,570	1,490,570	135,688	3,045,605
NVC STEM GO17 - T3	33,900,000	1	(507,283)	28,547,499	28,040,216	822,271	5,037,513
NVC Physical Plant GO17 - T3	2,798,788	-	-	2,718,430	2,718,430	80,358	(0)
TOTAL FOR NVC	\$ 69,000,000	\$ 1	\$ (507,283)	\$ 57,902,775	\$ 57,395,491	\$ 1,326,986	\$ 10,277,522
NLC Tech Ctr Excellence/Science Building GO17 - T2	42,000,000	487,320	527,343	38,791,265	39,318,608	1,702,250	979,141
TOTAL FOR NLC	\$ 42,000,000	\$ 487,320	\$ 527,343	\$ 38,791,265	\$ 39,318,608	\$ 1,702,250	\$ 979,141
TOTAL 2017 G.O. BONDS	\$ 450,000,000	\$ 1,373,170	\$ 3,627,954	\$ 357,583,152	\$ 361,211,107	\$ 36,731,172	\$ 52,057,723

ALAMO COLLEGES DISTRICT
2017 - CAPITAL IMPROVEMENT PROGRAM EXPENDITURES BY PROJECT
As of November 30, 2022

Maintenance Tax Notes							
PROJECT TITLE	Adjusted Budget	Current Month Expenses	Current Yr Expenses	Prior Yrs Expenses	Total to Date All Yrs Expenses	Commitments	Available Balance
SAC FLETCH ST SCSS MTN20	11,100,000	-	-	11,100,000	11,100,000	-	-
TOTAL FOR SAC	11,100,000	-	-	11,100,000	11,100,000	-	-
SPC THCA Culinary-MTN20	2,181,723	-	-	2,126,296	2,126,296	17,698	37,729
SPC NORRIS TECH MTN20	8,453,992	-	-	8,448,279	8,448,279	5,713	0
SPC UNALLOCATED MTN20	10,000	-	-	-	-	-	10,000
TOTAL FOR SPC / SWC	11,000,000	-	-	10,918,462	10,918,462	33,793	47,745
PAC NATA & GYM IMP - MTN20	9,800,000	-	-	-	-	-	9,800,000
TOTAL FOR PAC	9,800,000	-	-	-	-	-	9,800,000
NVC CUL PRGMS CYP REN - MTN20	8,181,147	-	-	-	-	-	8,181,147
NVC WELCOME CTR - MTN20	1,818,853	-	-	1,818,853	1,818,853	-	0
TOTAL FOR NVC	10,000,000	-	-	1,818,853	1,818,853	-	8,181,147
NLC SCI/TECH CTR of EXEL - MTN20	5,680,000	89,179	118,788	2,739,357	2,858,145	2,471,415	350,440
NLC UNALLOCATED - MTN20	458	-	-	-	-	-	458
NLC ACA BLDG I ELEV - MTN20	1,274,314	-	-	1,260,941	1,260,941	5,902	7,472
NLC NLIB Elev & L Ren - MTN20	145,228	-	-	143,926	143,926	1,302	0
NLC STU COM MOIST BAR - MTN20	1,000,000	376,680	376,680	207,322	584,002	415,998	-
TOTAL FOR NLC	8,100,000	465,859	495,468	4,351,545	4,847,014	2,894,617	358,370
TOTAL 2020 MTN BONDS	\$ 50,000,000	\$ 465,859	\$ 495,468	\$ 28,188,860	\$ 28,684,329	\$ 2,928,410	\$ 18,387,262
TOTAL 2017 CIP G.O. & MTN BONDS	\$ 500,000,000	\$ 1,839,029	\$ 4,123,423	\$ 385,772,013	\$ 389,895,435	\$ 39,659,581	\$ 70,444,984



ALAMO COLLEGES DISTRICT CAPITAL IMPROVEMENTS PROGRAM (CIP) EXECUTIVE SUMMARY

CIP Bond Construction *Projected* Upcoming CIP Project – for Board Approval

Estimated Upcoming GMP Board Pending Approval	Jan	Feb	Mar	Apr
NVC Cypress Cultural Center of Excellence Renovation (SpawGlass / Overland)				X
PAC Natatorium/Gym Renovation (Bartlett Cocke / RVK)	<i>TBD - Rescoping</i>			
Northwest Education and Training Center (NWETC) (TBD / Overland)				X
SAC Chance Renovation (J.T. Vaughn / O'Connell Robertson)	<i>TBD - Rescoping</i>			
TOTAL	0	0	0	2

CIP Bond Construction Projects by The Numbers

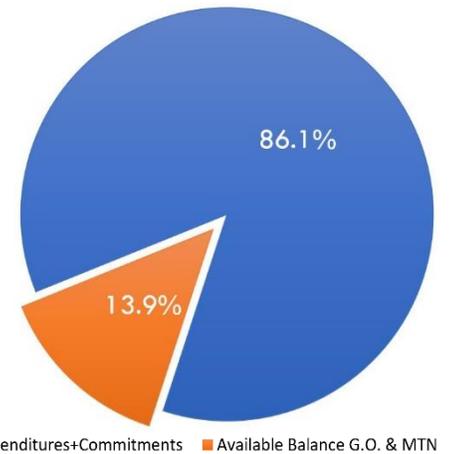
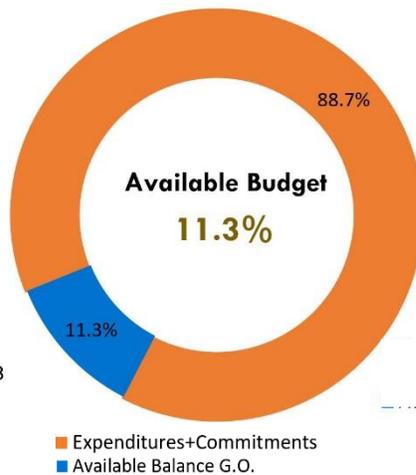
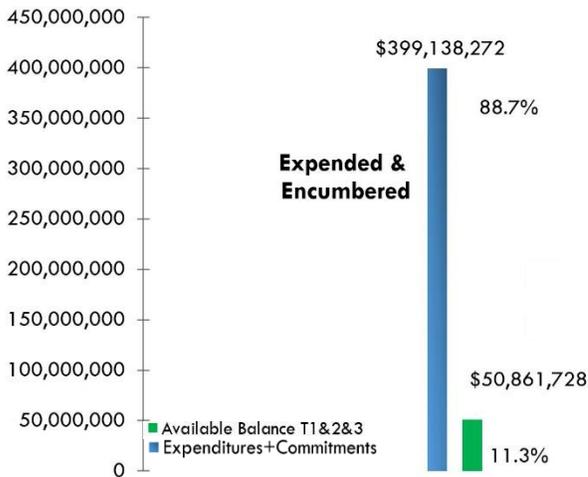
Project Status	SPC	SAC	NVC	PAC	NLC	ETCs	Total
Projects Completed	5	5	4	1	1		16
Projects in Construction		1		1		2	4
Projects with Approved GMP							-
Projects with Upcoming GMP Approval			1	1			2
Projects in Various Design Phases		1				1	2
TOTAL							24

CIP Bond Budget – As of January 2023

CIP - Available v. Expended (encumbered), G.O.

CIP General Obligation Bond - Available Budget

CIP G.O. & MTN Bond - Overall Available Budget



Issued - By Tranche		%
1st Tranche (GO17)	\$ 173,000,000	38.4%
2nd Tranche (GO21)	\$ 225,000,000	50.0%
3rd Tranche (GO22)	\$ 52,000,000	11.6%
Total GO Bonds	\$ 450,000,000	100.0%
Expenditures+Commitments	\$ 399,138,272	88.7%
Available Balance T1&2&3	\$ 50,861,728	11.3%

CIP General Obligation Bond - Available Budget		%
CIP GO Budget	\$ 450,000,000	100.0%
Expenditures+Commitments	399,138,272	88.7%
Available Balance G.O.	\$ 50,861,728	11.3%

Overall CIP GO & MTN - Available Budget		%
CIP GO+MTN Budget	\$ 500,000,000	100.0%
Expenditures+Commitments	430,660,409	86.1%
Available Balance G.O. & MTN	\$ 69,339,591	13.9%

Total General Obligation & MTN funding	Total expenditures on all CIP projects to date	Remaining balance of funding
\$500,000,000	\$398,689,892	\$69,339,591

**Preliminary Bond Budget Numbers as of January 11, 2023, subject to change and unaudited*



Next CBOC Meeting

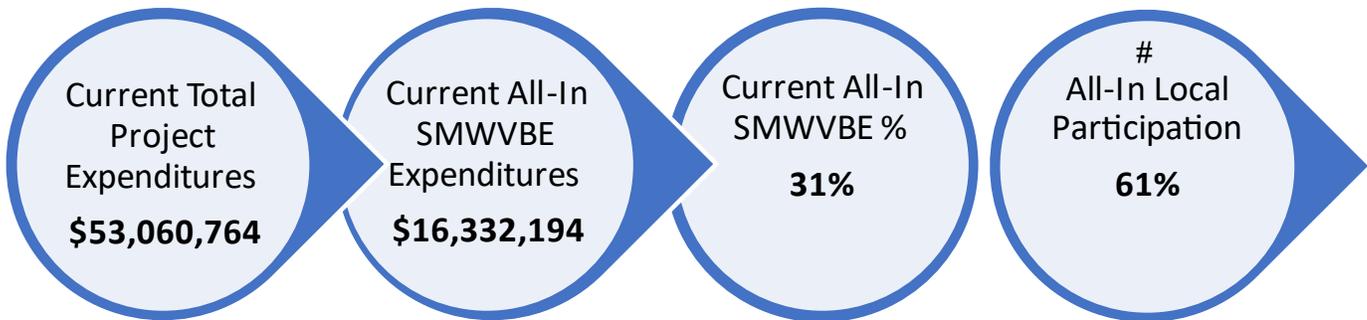
- The CBOC committee met on April 11, 2022, in person at DSO and the next meeting is scheduled for April 2023.

CIP Bond SMWVBE Reporting (as reported in December 2022)

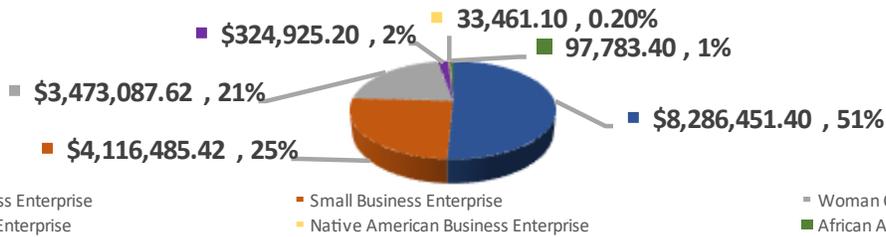
San Antonio College

➤ Total Campus CIP Funding: \$97,964,293

➤ **Remaining Funding Spending Opportunities: \$44,903,528**



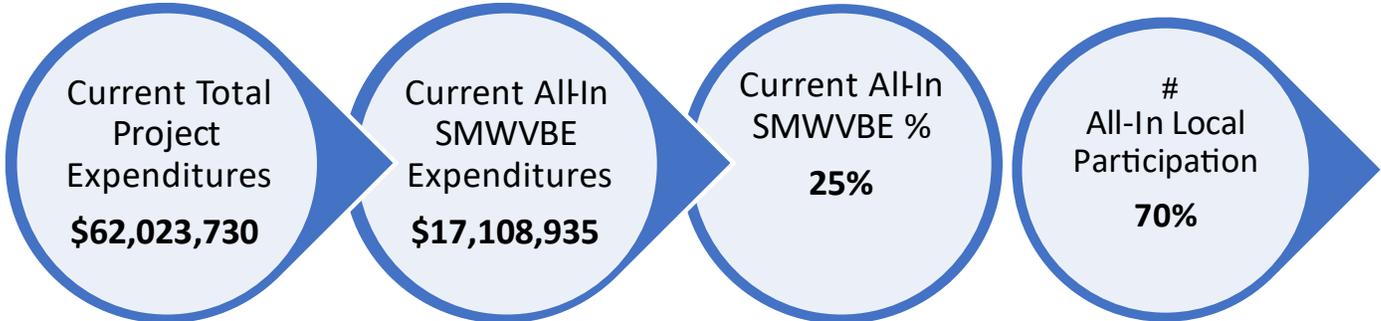
SAC All-In SMWVBE Breakdown



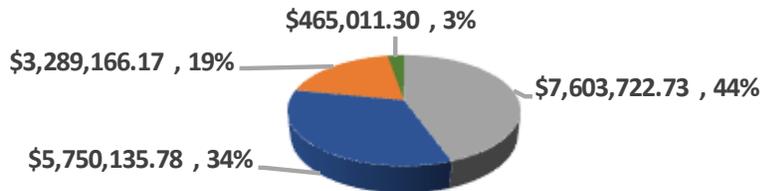


Northwest Vista College

- Total Campus CIP Funding: \$79,000,000
- Remaining Funding Spending Opportunities: \$16,976,269



NVC All-In SMWVBE Breakdown

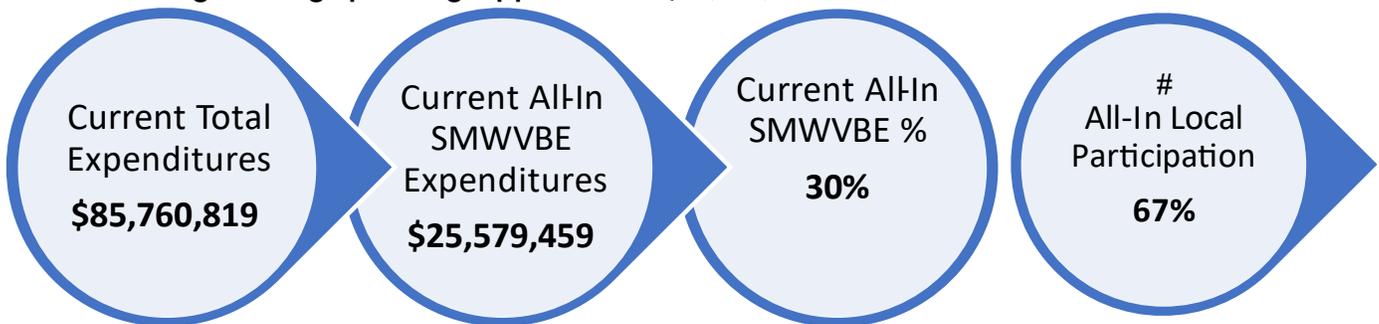


- Woman Owned Business Enterprise
- Hispanic American Business Enterprise
- Small Business Enterprise
- African American Business Enterprise

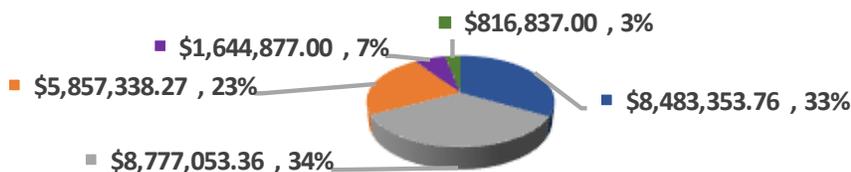


St. Philip's College

- Total Campus CIP Funding: \$103,600,244
- Remaining Funding Spending Opportunities: \$25,579,459



SPC All-In SMWVBE Breakdown



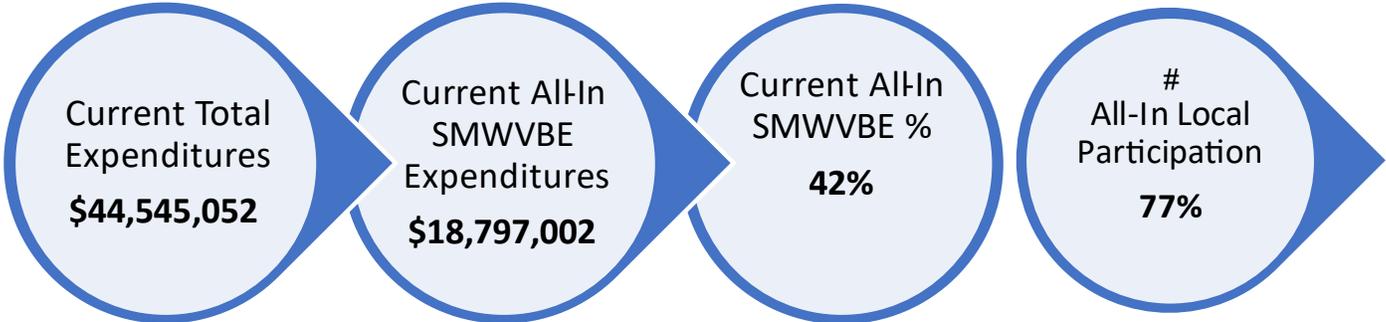
- Hispanic American Business Enterprise
- Woman Owned Business Enterprise
- Small Business Enterprise
- Asian American Business Enterprise
- African American Business Enterprise



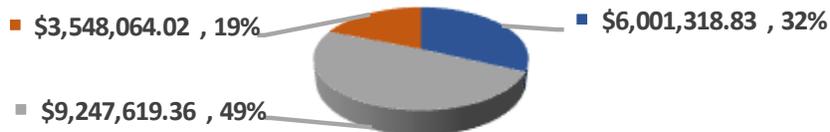


Palo Alto College

- Total Campus CIP Funding: \$83,067,000
- Remaining Funding Spending Opportunities: \$38,521,947



PAC All-In SMWVBE Breakdown

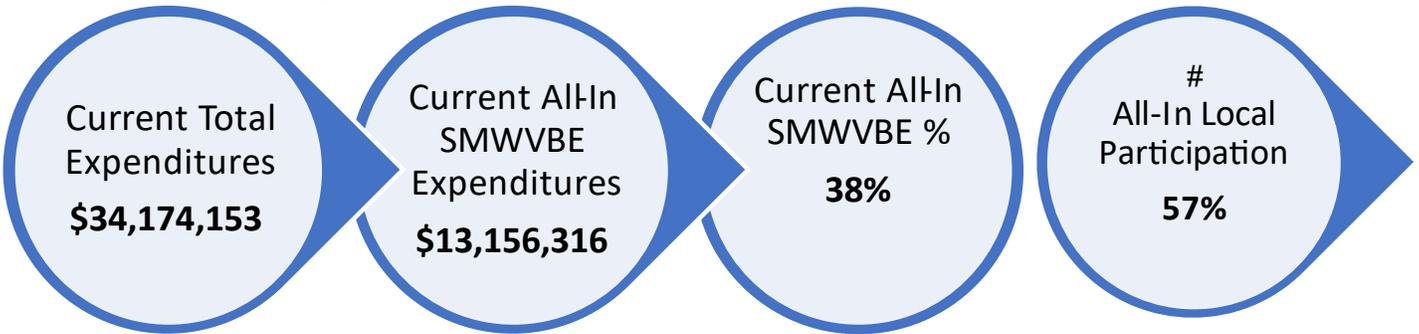


- Hispanic American Business Enterprise
- Woman Owned Business Enterprise
- Small Business Enterprise

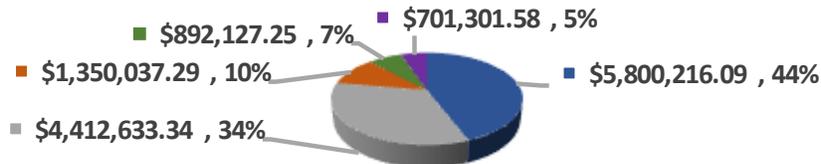


Northeast Lakeview College

- STEM Bldg. Total Campus CIP Funding: \$47,680,000
- Remaining Funding Spending Opportunities: \$13,505,846



NLC All-In SMWVBE Breakdown



- Hispanic American Business Enterprise
- African American Business Enterprise
- Woman Owned Business Enterprise
- Asian American Business Enterprise
- Small Business Enterprise

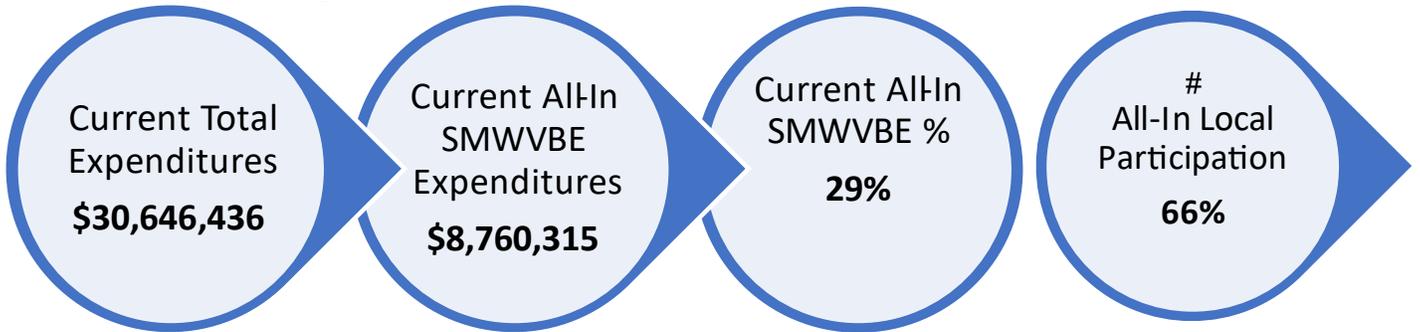




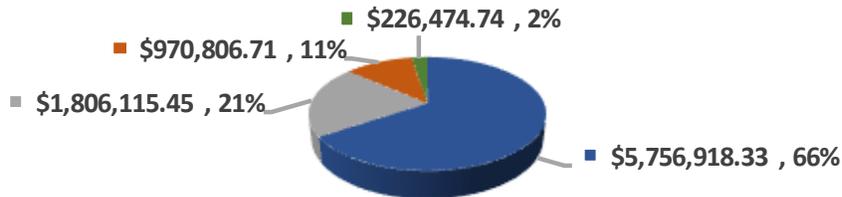
Education and Training Centers



- Total Campus CIP Funding: \$70,300,000
- Remaining Funding Spending Opportunities: \$39,653,563



ETC's All-In SMWVBE Breakdown



■ Hispanic American Business Enterprise
 ■ Woman Owned Business Enterprise
 ■ Small Business Enterprise
 ■ African American Business Enterprise



Discussion and Possible Action on Approval of Financial Reports

Presented to the Board acting as Committee of the Whole on January 17, 2023 and now presented to the Board for approval on January 24, 2023.

MINUTE ORDER

“The Alamo Colleges Board of Trustees hereby accepts the financial reports as presented.”

PURPOSE

The following financial reports are presented to the Board of Trustees for informational and approval purposes for November 30, 2022.

BACKGROUND

1. Financial Charts
2. Comparison of Year-to-Date Actual Revenues/Expenditures

IMPLICATIONS

Financial: N/A

Strategic Plan: Strategic Objective III Performance Excellence

Human Resources: N/A

ATTACHMENTS: Financial Reports

Lisa L. Mazure, MSA, CPA
Associate Vice Chancellor for Finance and
Fiscal Services

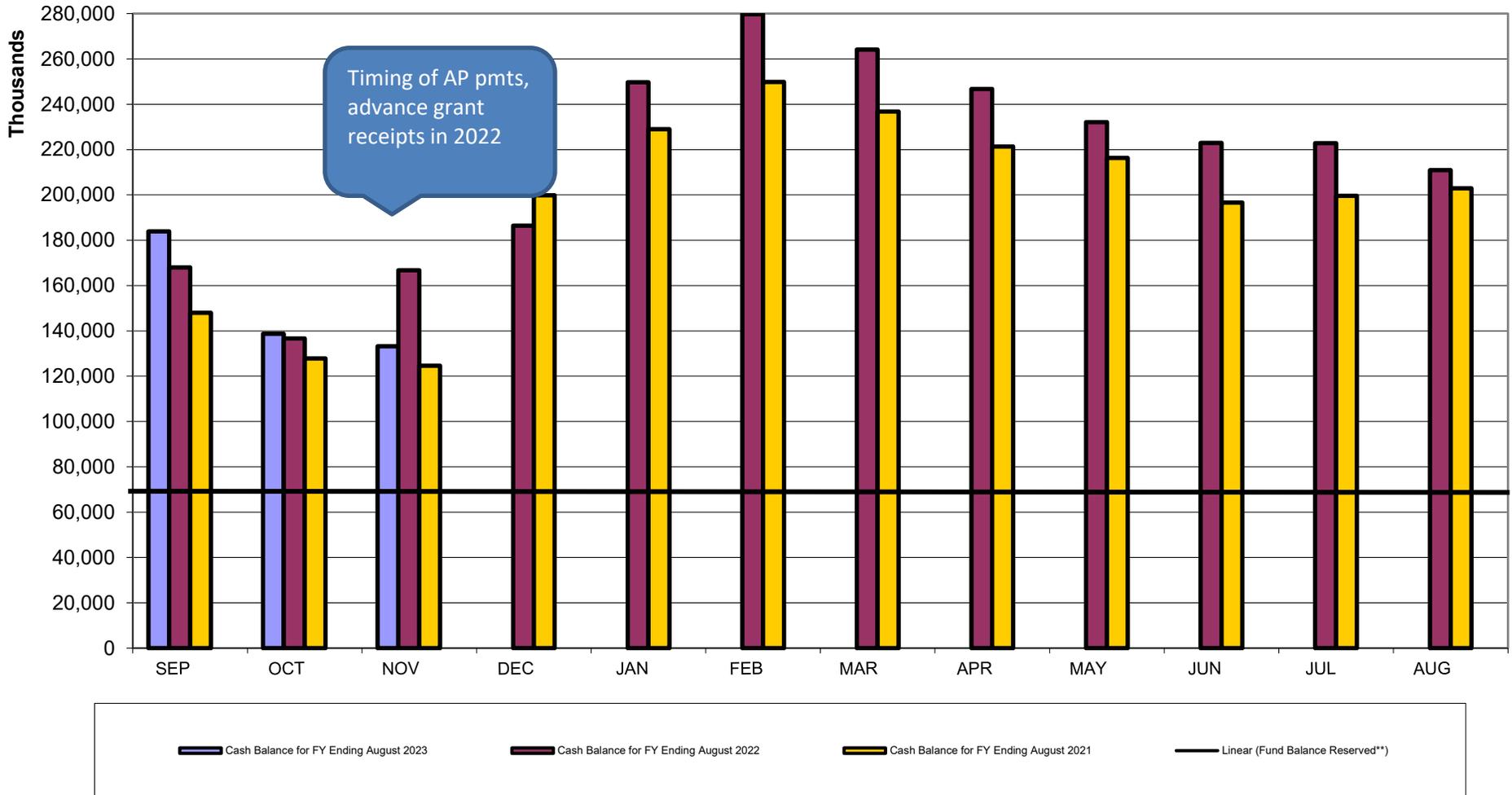
Diane E. Snyder, CPA, Ph.D.
Vice Chancellor for Finance and
Administration

Dr. Mike Flores, Chancellor



ALAMO
COLLEGES
DISTRICT

**Alamo Colleges District
Current Operating Fund Cash Analysis**
(For Fiscal Years Ending August 2023, 2022 and 2021)
Through November 2022



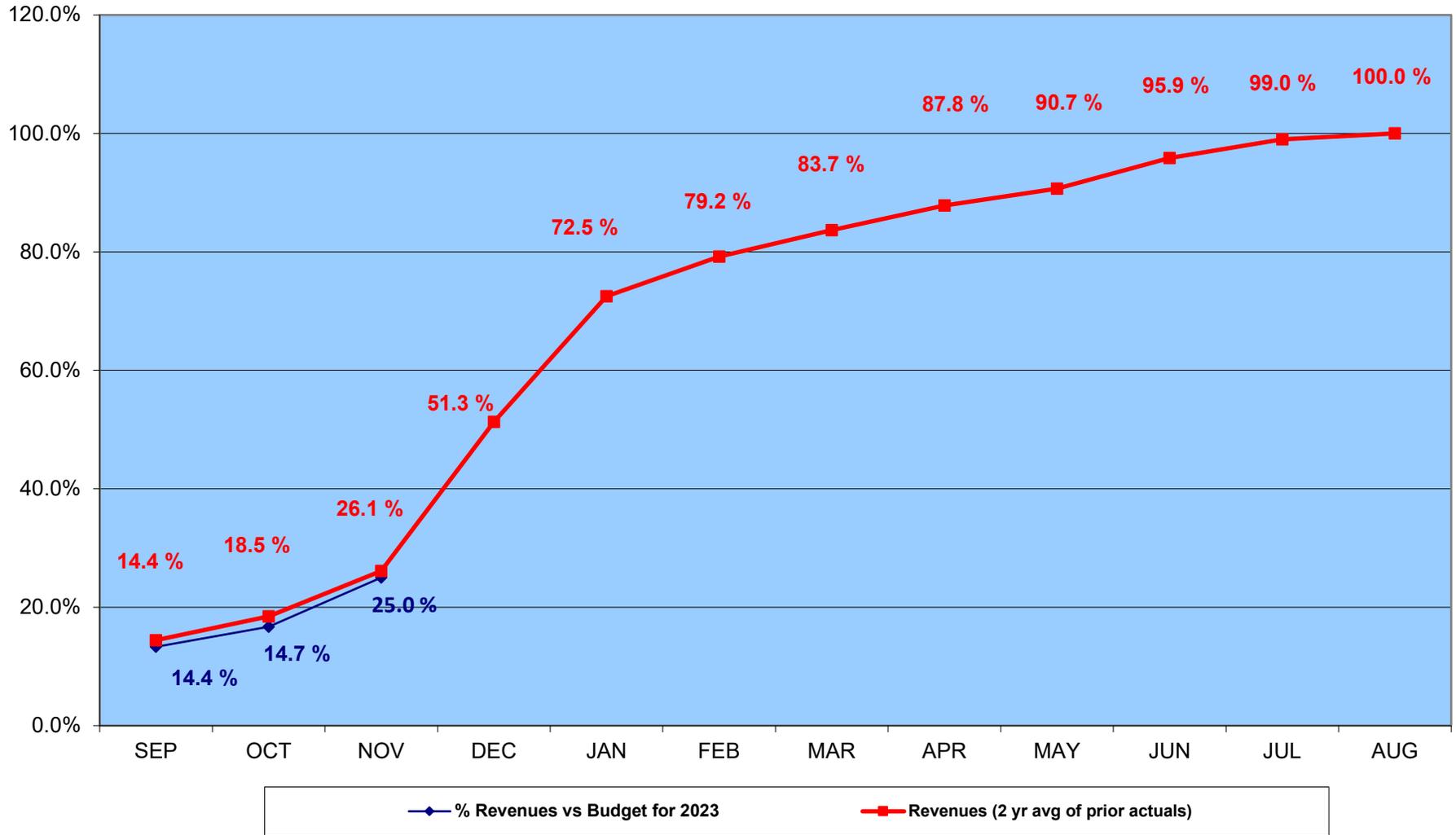
*Includes Cash and Investments.

Chart excludes cash balances for capital construction and debt service.

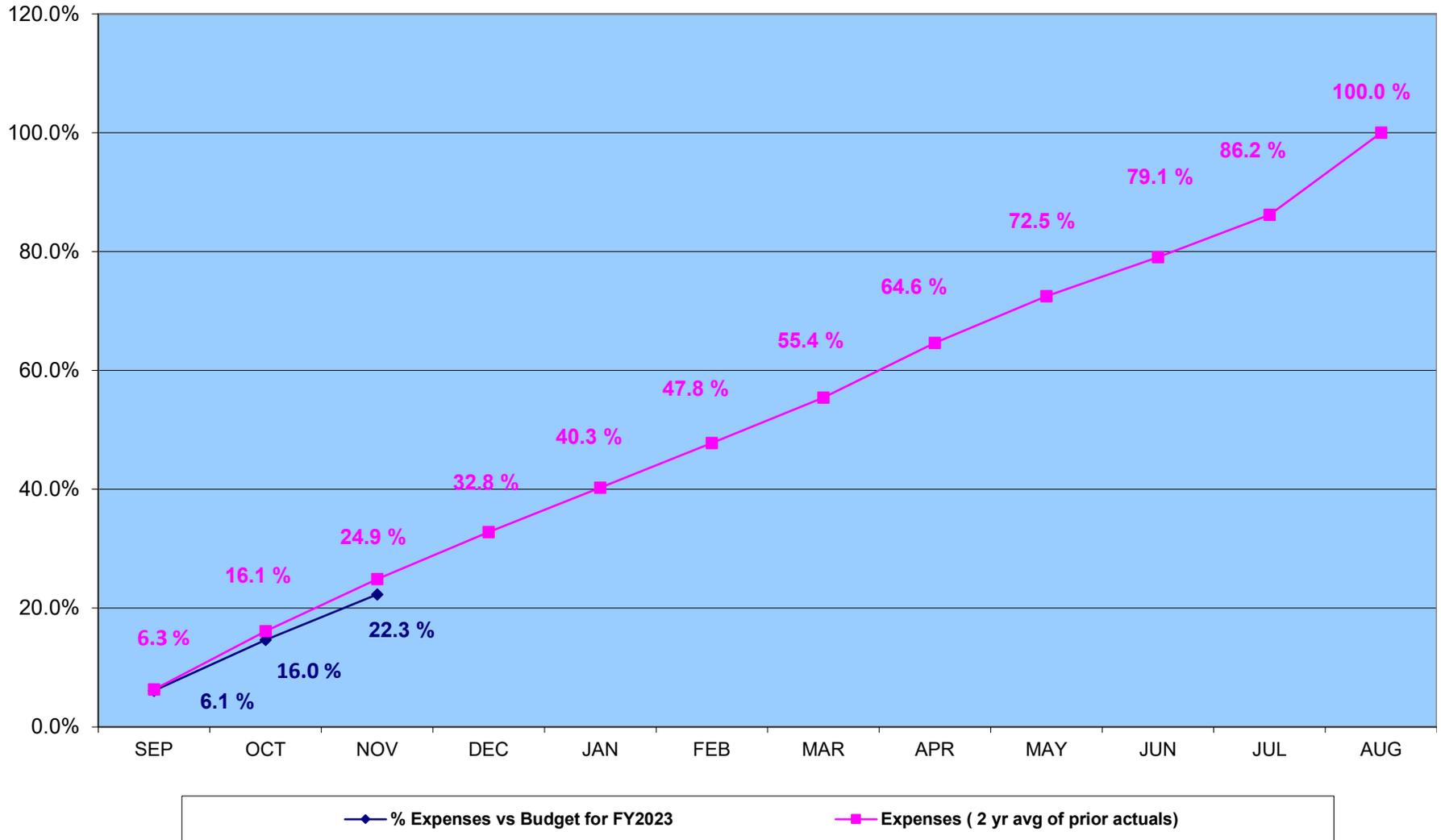
August includes Fall Tuition collections.

**Fund Balance Reserved excludes encumbrances and operating commitments.

Alamo Colleges District Unrestricted Operating Actual Revenues as % of Adjusted Budgeted Revenues Compared to Average of Two Prior Years Actual Revenues



**Alamo Colleges District
 Unrestricted Operating Actual Expenses and Transfers as % of Adjusted Budgeted Expenses and Transfers
 Compared to Average of Two Prior Years Actual Expenses and Transfers**



ALAMO COLLEGES DISTRICT
FY 2022 - 2023 ALL FUNDS ACTUALS VS BUDGET REPORT
NOVEMBER 2022 YEAR-TO-DATE

	Adjusted Budget 2022 - 2023 (A) (as of November 2022)		YTD Actual 11/30/2022		% of Budget (3rd month / 25.0 % of Year)			
	Unrestricted	Restricted	Unrestricted	Restricted	Unrestricted		Restricted	
					11/30/22	11/30/21	11/30/22	11/30/21
REVENUES								
Instruction and General	427,672,050	80,666,002	105,820,510	9,446,373	24.7%	25.2%	11.7%	15.3%
Public Service	1,318,721	-	124,321	-	9.4%	0.5%		
Scholarships and Fellowships	-	75,777,242	-	13,221,885			17.4%	28.4%
Auxiliary Enterprises	4,767,695	-	1,486,071	-	31.2%	30.8%		
Student Activity Fee	2,330,583	-	1,632,296	-	70.0%	58.1%		
Subtotal Current Funds	436,089,049	156,443,244	109,063,198	22,668,258	25.0%	25.5%	14.5%	22.4%
Capital Outlay	-	55,733,137	-	415,488			0.7%	2.1%
Renewals & Replacements	-	-	-	-				
Building	-	329,145,082	-	274,460,496			83.4%	4.1%
Furniture & Equipment	-	3,800,410	-	-				
Debt Services	-	88,646,243	-	10,795,765			12.2%	12.6%
Subtotal Plant Funds	-	477,324,872	-	285,671,749		0.0%	59.8%	7.6%
TOTAL REVENUES	436,089,049	633,768,116	109,063,198	308,340,007	25.0%	25.5%	48.7%	15.2%
BEGINNING FUND BALANCES (B)								
Instruction and General	148,112,003	2,178,268	148,112,003	2,178,268				
Public Service	-	-	-	-				
Scholarships and Fellowships	-	11,181,737	-	11,181,737				
Auxiliary Enterprises	3,200,000	-	3,200,000	-				
Student Activity Fee	2,871,393	-	2,871,393	-				
Subtotal Current Funds	154,183,396	13,360,005	154,183,396	13,360,005				
Capital Outlay	-	56,747,288	-	56,747,288				
Renewals & Replacements	-	-	-	-				
Building	-	41,828,219	-	41,828,219				
Furniture & Equipment	-	16,906,768	-	16,906,768				
Debt Services	-	17,449,857	-	17,449,857				
Subtotal Plant Funds	-	132,932,132	-	132,932,132				
TOTAL BEGINNING FUND BALANCES	154,183,396	146,292,137	154,183,396	146,292,137				
TOTAL AVAILABLE (Revenues + Beg. Fund Balance)								
Instruction and General	575,784,053	82,844,270	253,932,513	11,624,641				
Public Service	1,318,721	-	124,321	-				
Scholarships and Fellowships	-	86,958,979	-	24,403,622				
Auxiliary Enterprises	7,967,695	-	4,686,071	-				
Student Activity Fee	5,201,976	-	4,503,689	-				
Subtotal Current Funds	590,272,445	169,803,249	263,246,594	36,028,263				
Capital Outlay	-	112,480,425	-	57,162,776				
Renewals & Replacements	-	-	-	-				
Building	-	370,973,301	-	316,288,715				
Furniture & Equipment	-	20,707,178	-	16,906,768				
Debt Services	-	106,096,100	-	28,245,622				
Subtotal Plant Funds	-	610,257,004	-	418,603,881				
TOTAL AVAILABLE	590,272,445	780,060,253	263,246,594	454,632,144				

(A) Includes no budget amendments.

(B) Beginning fund balance are unaudited ending FY21-22 fund balances. The fund balances include Board mandated 15% operating reserve, grants, construction, scholarships, & gifts funds.

FY 2022 - 2023 ALL FUNDS ACTUALS VS BUDGET REPORT

NOVEMBER 2022 YEAR-TO-DATE

	Adjusted Budget 2022 - 2023 (A) (as of November 2022)		YTD Actual 11/30/2022		% of Budget (3rd month / 25.0 % of Year)			
	Unrestricted	Restricted	Unrestricted	Restricted	Unrestricted		Restricted	
					11/30/22	11/30/21	11/30/22	11/30/21
EXPENDITURES								
Instruction and Genera	411,790,518	80,666,002	88,316,525	9,691,165	21.4%	19.6%	12.0%	13.7%
Public Service	2,013,010	-	249,462		12.4%	19.0%		
Scholarships and Fellowships	-	81,001,509		12,417,036			15.3%	26.8%
Auxiliary Enterprises	1,883,503	-	244,350		13.0%	10.1%		
Student Activity Fee	2,330,583	-	592,718		25.4%	8.7%		
Subtotal Current Funds	418,017,614	161,667,511	89,403,055	22,108,201	21.4%	19.4%	13.7%	21.0%
Capital Outlay	-	90,335,905		5,134,175			5.7%	11.8%
Renewals & Replacements	-	-						
Building	-	236,024,301		2,946,019			1.2%	3.8%
Furniture & Equipment	-	719,573		426,109				
Debt Services	-	95,891,161		8,299,663			8.7%	6.8%
Subtotal Plant Funds	-	422,970,940	-	16,805,966			4.0%	8.5%
TOTAL EXPENDITURES	418,017,614	584,638,451	89,403,055	38,914,167	21.4%	19.4%	6.7%	12.4%
TRANSFERS (IN) OUT								
Instruction and General			8,446,948					
Public Service								
Scholarships and Fellowships	5,224,267	(5,224,267)		-				
Auxiliary Enterprises	-	-						
Student Activity Fee	-	-						
Subtotal Current Funds	5,224,267	(5,224,267)	8,446,948	-				
Capital Outlay	3,855,480	(3,855,480)		-				
Renewals & Replacements	-	-						
Building	51,000	(51,000)		(314,363)				
Furniture & Equipment	-	-						
Debt Services	11,569,915	(11,569,915)		(8,132,585)				
Subtotal Plant Funds	15,476,395	(15,476,395)	-	(8,446,948)				
NET TRANSFERS	20,700,662	(20,700,662)	8,446,948	(8,446,948)				
TOTAL EXPENSE & TRANSFERS	438,718,276	563,937,789	97,850,003	30,467,219	22.3%	20.4%	5.4%	11.4%
ENDING FUND BALANCES								
Instruction and General	163,993,535	2,178,268	157,169,040	1,933,476				
Public Service	(694,289)	-	(125,141)	-				
Scholarships and Fellowships	(5,224,267)	11,181,737	-	11,986,586				
Auxiliary Enterprises	6,084,192	-	4,441,721	-				
Student Activity Fee	2,871,393	-	3,910,971	-				
Subtotal Current Funds	167,030,564	13,360,005	165,396,591	13,920,062				
Capital Outlay	(3,855,480)	26,000,000	-	52,028,601				
Renewals & Replacements	-	-	-	-				
Building	(51,000)	135,000,000	-	313,657,059				
Furniture & Equipment	-	19,987,605	-	16,480,659				
Debt Services	(11,569,915)	21,774,854	-	28,078,544				
Subtotal Plant Funds	(15,476,395)	202,762,459	-	410,244,863				
TOTAL ENDING FUND BALANCES	151,554,169	216,122,464	165,396,591	424,164,925				
TOTAL EXP, TRF & BALANCES	590,272,445	780,060,253	263,246,594	454,632,144				

(A) Includes no budget amendments.

ALAMO COLLEGES DISTRICT
FOR THE THREE MONTH PERIOD ENDED NOVEMBER 30, 2022

(1) Revenue Variance:

For the three month period ended November 30, 2022 operating revenue increased 6.1%, or \$6.3 million to \$109.1 million (first three months 2022: \$102.8 million). The increase is attributed to above last year growth in tax revenues, tuition and fees, and other revenues of \$3.5 million, \$2.7 million and \$0.1 million, respectively.

- a) Tax revenues for FY23 increased \$3.5 million, or 14.1%, and stand at \$28.3 million vs \$24.8 million in the prior year. The budget for tax revenues for FY23 and FY22 stand at \$230.9 million and \$195.0 million. The District has benefitted from increasing taxable values in Bexar County. The projected ad valorem taxes increase as the taxable assessed value of properties across Bexar County has increased by over 16%, with no change to the property tax rate. This increase will fund critical facilities maintenance and operations, as well as funding Student Success Strategies such as AlamoBOOKS+ and AlamoPROMISE.
- b) Tuition & fees for FY23 increased 6.0%, or \$2.7 million, from FY22 amounts. FY23 revenues stand at \$49.7 million, or 49.3% of the budget, vs. FY22 revenues of \$47.0 million, or 43.0% of the budget. The regular tuition positive variance is attributed to an increase in headcounts and semester credit hours taken. Headcount enrollment for Fall 2022 increased 3.4% or 2,196 students to 66,461. Fall 2022 semester hours showed a much larger increase of 5.7%, or 24,256, to 452,747 semester credit hours (As of 10/24/2022).
- c) State appropriations increased 0.7% in FY23, or \$0.2 million, and stand at 31.5% of the budget for FY23 and 31.4% for FY22. As of this month the revenues are \$28.1 and \$27.9 million, respectively. State appropriations including state-paid benefits (group health & retirement) shows a slight increase as compared to the prior year.

(2) Expense Variance:

- a) The total All Funds expense budget approved by the Board of Trustees for FY 2022-2023 is \$1,002.7 million, comprised of \$438.7 million in operating expense and \$563 million in restricted funds. The operating expense budget is developed using the Funding Model, explained in detail in the approved budget book. The President of each of the five colleges maintains local control of their operating funds and distributes their respective allocated budget to: (a) funded employee positions, and (b) departmental operational expense accounts, based on the strategic initiatives and priorities at that location. Changes to the budget include a new Flexible Work Schedules procedure, which allows eligible Alamo Colleges employees to work remotely one day per week, and a record investment of \$26.1 million that will build upon our smart talent strategies and our advising model. Our record talent investment includes market rate adjustments from 4% to 9.5% and high-wage, high-demand stipend enhancements for faculty teaching in the targeted fields of Nursing, IT, Advanced Manufacturing and Healthcare, and the future Bachelor of Applied Technology in Cybersecurity degree at St. Philip's College. This year, the Board approved investments in AlamoADVISE by lowering the advisor to student ratio from 350- to-1 to 300- to-1; enhancing advising to corequisite and workforce students, extending advising to high school students and expanding the peer advisor model across all five colleges. And we are building sustainable models to ensure students have the learning resources they need through AlamoBOOKS+, a Big Idea sparked through faculty and staff brainstorming that became part of our Alamo Colleges District strategic plan. AlamoBOOKS+ has been a game changer, saving our students \$24 million in out-of-pocket costs since implementation. The Board approved enhancements to AlamoBOOKS+ to ensure the long-term stability of the program by introducing a \$5 fee per credit hour fee for students to rent books and have them in-hand on day one of class.
- b) Operating expenses for FY23 and FY22 for the same period stand at 22.3% and 20.4% of budget, respectively. Actual expenses for FY23 and FY22 are \$97.9 million and \$92.4 million.

For Discussion and Possible Action on Approval of Monthly Report on Cooperative Purchases in Excess of \$200,000

Presented to the Board Acting as Committee of the Whole on January 17, 2023 and now presented to Board for approval on January 24, 2023.

MINUTE ORDER

“The Alamo Colleges District Board of Trustees hereby approves the monthly Cooperative Purchase Report as presented.”

PURPOSE

The purpose of this Minute Order is to provide a monthly report of purchases exceeding \$200,000 and any fees charged by the various local, state, and national providers of Cooperative Purchasing (COOP) programs during the specified reporting period. Not all COOP programs charge fees, and some COOP's offer cash rebates paid directly to Alamo Colleges. The Purchasing and Contract Administration Department utilizes the COOP programs to gain greater access to goods and services, cost savings through leveraged buying, and reduced administration costs by issuing fewer competitive bids and proposals. The combined buying power of public institutions throughout the State of Texas and nationally translates into savings and provides an efficient, cost effective and legal means for providing goods and services to departments throughout the Alamo Colleges in an expedited fashion.

BACKGROUND

Vendor contracts awarded through approved federal, state or cooperative purchasing agreements are a statutorily approved alternative to competitively procured vendor contracts. Only the following such contract purchases require prior Board approval:

- a. Purchases valued at \$200,000 or more in any 12-month period that will result in additional gross square footage (permanent or otherwise) that will require cleaning and maintaining, and have at least two utilities present;
- b. Purchases valued at \$200,000 or more in any 12-month period that in the judgment of the Chancellor or Purchasing & Contract Administration would commit the College District or one of the colleges to an entirely new technology that would be pervasive for subsequent years.

For any cooperative purchasing contract valued at \$25,000 or more, Purchasing & Contract Administration shall document any contract-related fee, including any management fee. At least annually, Purchasing & Contract Administration shall present a written report regarding any contract-related fees, including any management fees, to the Board of Trustees at a properly posted open meeting.

IMPLICATIONS

Financial: None

Strategic Plans: Goal I-Student Success; and Goal III-Performance Excellence

Employee Services: None

Attachments: Cooperative Contract Purchases over \$200,000

Gary O'Bar, C.P.M.
Director, Purchasing & Contract Administration

Lisa Mazure, CPA
Associate Vice Chancellor for
Finance and Fiscal Services

Dr. Diane E. Snyder, CPA
Vice Chancellor, Finance & Administration

Dr. Mike Flores
Chancellor



COOPERATIVE CONTRACT PURCHASES OVER \$200,000

Location	Type of Funding	Description	Purpose/Why	COOP Admin Fee	Total Cost	Vendor/ Co-Op
San Antonio College/Information Technology	San Antonio College Operating	Purchase of 50 HP EliteOne 800 G6 Desktop for general classroom use	Provide classroom lectern upgrades for student, faculty, and staff	\$0.00	\$647,500.00	Intech Southwest Services LLC DIR-TSO-4159 SMWVBE: WBE
St. Philip's College/Information and Communication Technology	St. Philip's College ACE Instruction	Purchase of 100 TeamConnect Ceiling 2 Microphones, 100 Auto Tracking Cameras, 100 5Port Desktop Switch, Mounting hardware, and Cable Accessories	Provide streaming capabilities in hybrid classrooms for remote classes	\$0.00	\$713,125.00	Bluum USA Inc. BuyBoard 661-22
Northwest Vista College/College Services	Northwest Vista College Services	Purchase of audio-visual technology equipment: Projectors, speakers, cameras, amplifiers, converters, receivers, touchscreens, cabling, mounting hardware, installation services and support software	Provide instructional and learning technology to students and faculty for in-person and hybrid classes	\$0.00	\$1,002,505.00	Howard Technology Solutions BuyBoard 661-22
Palo Alto College/College Services	Palo Alto College Vice President of College Services Office	Purchase of dental equipment for the new Rio Grande building at Palo Alto College	Provide hands-on training for students in the dental hygiene program	\$0.00	\$1,399,975.52	Patterson Dental Supply Inc. Region 19 20-7359
Palo Alto College/College Services	Palo Alto College Dental Hygiene	Purchase of dental equipment for the new Rio Grande building at Palo Alto College	Provide hands-on training for students in the dental hygiene program	\$0.00	\$261,950.58	Patterson Dental Supply Inc. Region 19 20-7359

Northeast Lakeview College	CIP STEM Project	Purchase of medical equipment for the new STEM building at Northeast Lakeview College	Provide hands-on laboratory training for students in the science program	\$0.00	\$219,319.00	Medline Industries E&I CNR01385
Palo Alto College/College Services	CIP Multipurpose Building Project	Purchase of Mechatronics Learning System manufacture industrial workstations for the new Rio Grande building at Palo Alto College	Provide hands-on laboratory training for students in Advanced Manufacturing Technology (AMT) program.	\$0.00	\$494,745.00	Technical Laboratory Systems TIPS 200105
San Antonio College/Facilities	San Antonio College Adams ARP Institution 2022	Purchase of services to restore air quality to a sanitary condition.	Preventive Maintenance on Air Duct Cleaning Services for Chandler & Physical Education Center	\$0.00	\$211,500.00	Cotton Commercial USA Omnia R191605

ALAMO COLLEGES DISTRICT
QUARTERLY INVESTMENT REPORT AS REQUIRED BY THE PUBLIC FUNDS INVESTMENT ACT
FOR PERIOD BEGINNING SEPTEMBER 1 , 2022 AND ENDING NOVEMBER 30, 2022

Summary of Changes in Market Value for the Quarter:

	Total
Market Value 11-30-22	\$ 590,078,538
Market Value 8-31-22	\$ 366,722,881
Total Change in Market Value	\$ 223,355,657
Accrued Income not included above	\$ 123,722

Market value above includes all investments plus all interest and non-interest bearing bank accounts per State Auditor's Office definition.

Total Change in Market Value consists of change in amount of funds held in cash and investments plus any change in fair market value.

Noteworthy Items:

Large increase in Market Value due to proceeds from issuance of Maintenance Tax Notes, Series 2022.

In December 2021, the Government Treasurer's Organization of Texas awarded the "Certificate of Distinction" to Alamo Colleges Districts' Investment Policy.

This is the fourth consecutive award; ACD is one of five CCDs in the state to receive this award.

FY 2020 Biennial PFIA Audit as required by State law was performed by Weaver and Tidwell, L.L.P. with no instances of noncompliance.

State Auditor's Office reported ACD is in full compliance with the PFIA and the reporting requirements of Rider 5 for the biennial period ending January 1, 2022.

All Investment Officers are in compliance with required biennial PFIA training.

All Trustees are currently in compliance with required PFIA training.

The bond market has evolved rapidly during 2022 as the Federal Reserve pivoted in late 2021 and began acknowledging persistent inflation. This has resulted in a repricing of short-term yields, sending them substantially higher over the course of 2022. While these increases in rates have a significant short-term negative impact on bond prices (higher yields = lower prices on existing bonds), given that Alamo holds bonds to maturity, these impacts will subside as bonds mature.

CERTIFICATION:

This report is prepared in accordance with Chapter 2256 of the Texas Public Funds Investment Act ("PFIA"). Section 2256.023(a) of the PFIA states that: "Not less than quarterly, the investment officer shall prepare and submit to the governing body of the entity a written report of the investment transactions for all funds covered by this chapter for the preceding reporting period." This report is signed by Alamo Colleges District's investment officers and includes the disclosures required in the PFIA. To the extent possible, market prices have been obtained from independent pricing sources.

The investment portfolio has been complied with the PFIA and the Board approved Investment Policy and strategy throughout the period. All investment transactions made in the portfolio during this period were made on behalf of the Alamo Colleges District and were made in full compliance with the PFIA and the approved Investment Policy.

Diane E. Snyder, CPA, Ph.D.

Vice Chancellor for Finance and Administration

Lisa L. Mazure, MSA, CPA

Associate Vice Chancellor, Finance & Fiscal Services

Patrick F. Vrba, Jr., CPA
Controller

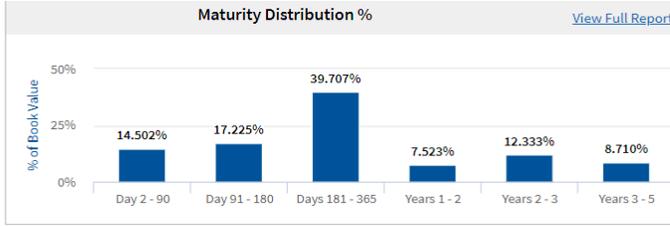
Tracey Sulak Bedwell, CTP, MBA
Treasurer

Alamo Colleges District
Executive Summary- Operating Account
November 30, 2022

Operating investments- excludes bank deposits and TexPool.
 Charts calculated by % of Ending Book Value.

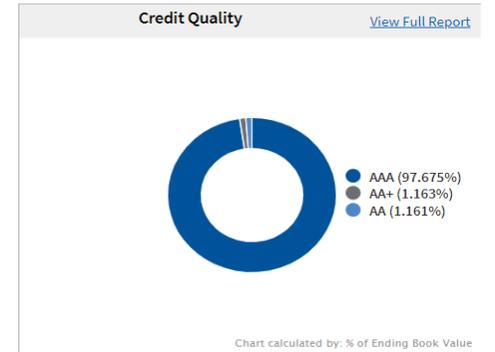
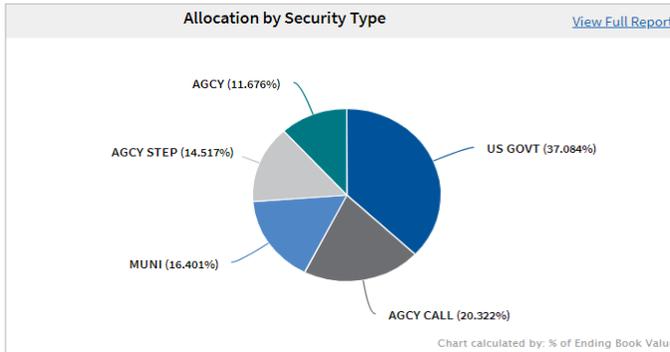
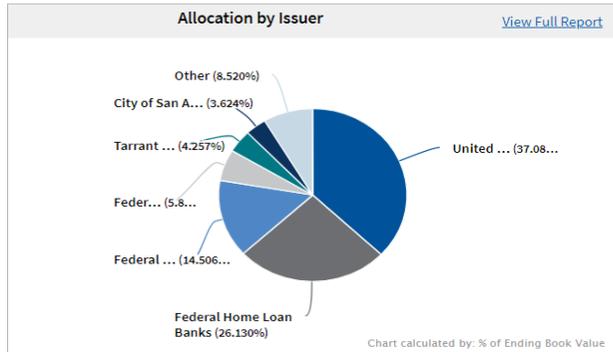
Account Summary View Full Report	
Portfolio	
Beginning Market Value	209,961,099.52
Beginning Book Value	215,720,545.13
Ending Par Value	171,890,000.00
Ending Book Value	172,214,318.38
Ending Market Value	166,092,089.00

Footnotes: * Weighted by: Ending Book Value * Filtered By: Settled Status = Y



Cash and Fixed Income Summary View Full Report	
Portfolio	
CD Book Value	0.00
Bank Deposit Book Value	0.00
Fixed Income Investments Boo...	172,214,318.38
Years to Maturity	1.046
Years to Effective Maturity	1.046

Footnotes: * Weighted by: Portfolio Book Value * Filtered By: Settled S

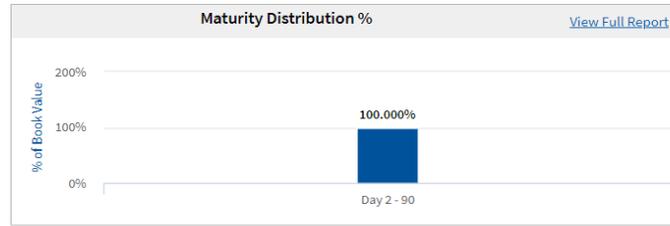


Alamo Colleges District
Executive Summary- 2021 CIP Construction
November 30, 2022

Represents separate investments in CIP Construction Fund from 2021 Ltd Tax Bond issue.
 Charts calculated by % of Ending Book Value.

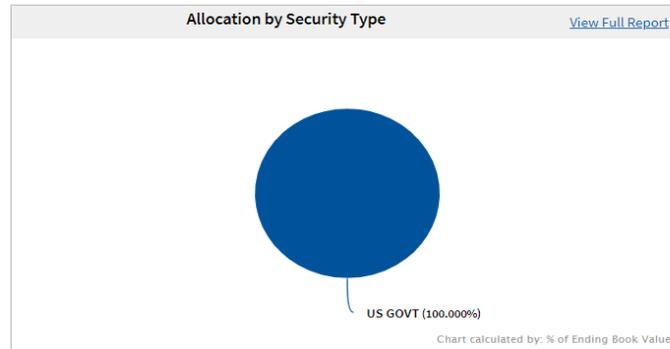
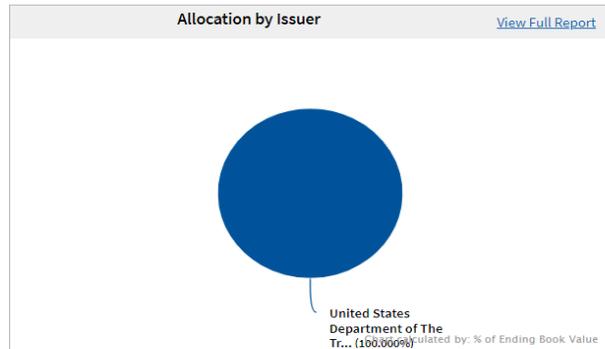
Account Summary		View Full Report
Portfolio		
Beginning Market Value	49,618,963.38	
Beginning Book Value	49,757,776.32	
Ending Par Value	5,000,000.00	
Ending Book Value	5,002,875.35	
Ending Market Value	4,995,312.50	

Footnotes: * Weighted by: Ending Book Value * Filtered By: Settled Status = Y



Cash and Fixed Income Summary		View Full Report
Portfolio		
CD Book Value	0.00	
Bank Deposit Book Value	0.00	
Fixed Income Investments Boo...	5,002,875.35	
Years to Maturity	0.041	
Years to Effective Maturity	0.041	

Footnotes: * Weighted by: Portfolio Book Value * Filtered By: Settled St



ALAMO COLLEGES DISTRICT
DETAIL OF SECURITIES
November 30, 2022

Settlement Date	Sec. Type	Security Description	CPN %	Maturity Date	Next Call	Par Value	Book Value	Market Value	Days to Mty	YTM %	Rating
Operating Investments											
12/16/2020	AGCY CALL	FEDERAL FARM CREDIT BANKS FUNDING CORP	0.160	12/15/2022	---	5,000,000.00	4,999,951.86	4,991,870.00	15	0.185	AAA
03/21/2022	AGCY CALL	FEDERAL HOME LOAN BANKS	1.250	03/21/2023	01/21/2023	5,000,000.00	5,000,000.00	4,951,645.00	111	1.250	AAA
12/17/2021	AGCY	FEDERAL HOME LOAN MORTGAGE CORP	2.750	06/19/2023	---	10,000,000.00	10,123,654.87	9,893,510.00	201	0.492	AAA
09/18/2020	AGCY CALL	FEDERAL FARM CREDIT BANKS FUNDING CORP	0.280	09/14/2023	01/01/2023	5,000,000.00	4,999,011.87	4,823,540.00	288	0.305	AAA
11/30/2021	AGCY	FEDERAL FARM CREDIT BANKS FUNDING CORP	0.290	10/12/2023	---	10,000,000.00	9,984,684.28	9,622,610.00	316	0.468	AAA
12/02/2020	AGCY CALL	FEDERAL FARM CREDIT BANKS FUNDING CORP	0.310	11/30/2023	01/01/2023	5,000,000.00	4,998,329.26	4,782,185.00	365	0.344	AAA
03/28/2022	AGCY CALL	FEDERAL HOME LOAN BANKS	2.000	03/28/2024	01/28/2023	5,000,000.00	5,000,000.00	4,824,025.00	484	2.000	AAA
08/26/2021	AGCY CALL	FEDERAL HOME LOAN BANKS	0.680	02/26/2025	02/26/2023	10,000,000.00	10,000,000.00	9,179,170.00	819	0.680	AAA
12/16/2021	AGCY STEP	FEDERAL HOME LOAN BANKS	0.500	12/16/2024	03/16/2023	10,000,000.00	10,000,000.00	9,385,460.00	747	1.163	AAA
05/27/2021	AGCY STEP	FEDERAL HOME LOAN BANKS	1.250	05/27/2026	---	10,000,000.00	10,000,000.00	9,074,160.00	1274	1.097	AAA
06/16/2021	AGCY STEP	FEDERAL HOME LOAN BANKS	1.050	06/16/2026	---	5,000,000.00	5,000,000.00	4,499,455.00	1294	0.938	AAA
Subtotal						80,000,000.00	80,105,632.13	76,027,630.00			
07/16/2020	MUNI	SAN ANTONIO TEX	0.478	02/01/2023	---	5,000,000.00	5,000,564.88	4,963,800.00	63	0.411	AAA
07/16/2020	MUNI	TRAVIS CNTY TEX	5.000	03/01/2023	---	1,500,000.00	1,517,322.91	1,509,105.00	91	0.347	AAA
07/08/2020	MUNI	TEXAS TRANSN COMMN	5.000	04/01/2023	---	2,000,000.00	2,029,264.22	2,001,780.00	122	0.585	AAA
09/21/2020	MUNI	BOARD OF REGENTS TEXAS A & M UNIVERSITY SYSTEM	2.396	05/15/2023	---	1,160,000.00	1,171,065.34	1,148,481.20	166	0.300	AAA
02/18/2021	MUNI	METROPOLITAN GOVT NASHVILLE & DAVIDSON CNTY TENN	0.271	07/01/2023	---	2,000,000.00	2,000,000.00	1,944,740.00	213	0.271	AA
03/09/2021	MUNI	TARRANT REGL WTR DIST TEX WTR TRANSMISSION FACS CO	0.250	09/01/2023	---	7,330,000.00	7,330,821.95	7,092,947.80	275	0.235	AAA
01/15/2021	MUNI	TEXAS PUBLIC FINANCE AUTHORITY	0.503	02/01/2024	---	2,000,000.00	2,003,709.82	1,906,300.00	428	0.344	AA+
09/29/2020	MUNI	BOARD OF REGENTS TEXAS A & M UNIVERSITY SYSTEM	2.566	05/15/2024	---	2,750,000.00	2,836,280.74	2,666,537.50	532	0.402	AAA
07/02/2020	MUNI	TEXAS ST	4.000	08/01/2024	---	2,950,000.00	3,115,665.54	3,021,832.50	610	0.612	AAA
04/28/2021	MUNI	SAN ANTONIO TEX	2.173	02/01/2025	---	1,200,000.00	1,239,734.39	1,137,060.00	794	0.633	AAA
Subtotal						27,890,000.00	28,244,429.79	27,392,584.00			
02/03/2022	US GOVT	UNITED STATES TREASURY	0.125	1/31/23	---	5,000,000.00	4,994,679.20	4,965,625.00	62	0.769	AAA
02/28/2022	US GOVT	UNITED STATES TREASURY	0.125	01/31/2023	---	5,000,000.00	4,992,022.20	4,965,625.00	62	1.093	AAA
02/28/2022	US GOVT	UNITED STATES TREASURY	0.125	02/28/2023	---	5,000,000.00	4,987,361.43	4,946,875.00	90	1.159	AAA
02/23/2022	US GOVT	UNITED STATES TREASURY	0.125	03/31/2023	---	10,000,000.00	9,964,515.31	9,854,687.50	121	1.208	AAA
01/18/2022	US GOVT	UNITED STATES TREASURY	0.250	04/15/2023	---	5,000,000.00	4,993,245.13	4,921,093.75	136	0.615	AAA
01/18/2022	US GOVT	UNITED STATES TREASURY	0.125	05/15/2023	---	5,000,000.00	4,987,889.84	4,898,437.50	166	0.658	AAA
02/23/2021	US GOVT	UNITED STATES TREASURY	0.125	07/15/2023	---	10,000,000.00	9,998,269.32	9,718,750.00	227	0.153	AAA
01/18/2022	US GOVT	UNITED STATES TREASURY	0.125	07/31/2023	---	5,000,000.00	4,978,812.42	4,849,218.75	243	0.765	AAA
11/30/2021	US GOVT	UNITED STATES TREASURY	0.125	08/15/2023	---	10,000,000.00	9,979,445.92	9,679,687.50	258	0.417	AAA
12/17/2021	US GOVT	UNITED STATES TREASURY	0.125	08/15/2023	---	4,000,000.00	3,988,015.71	3,871,875.00	258	0.551	AAA
Subtotal						64,000,000.00	63,864,256.46	62,671,875.00			
Subtotal Separate Operating Investments						171,890,000.00	172,214,318.38	166,092,089.00			

ALAMO COLLEGES DISTRICT
 DETAIL OF SECURITIES
 November 30, 2022

Settlement Date	Sec. Type	Security Description	CPN %	Maturity Date	Next Call	Par Value	Book Value	Market Value	Days to Mty	YTM %	Rating
	LGIP	TEXPOOL		6/30/2018		44,700,874.53	44,700,874.53	44,700,874.53	1	3.611	AAA
	Tsy Sweep	BLACKROCK T-FUND		2/28/2021		627,452.23	627,452.23	627,452.23	1	2.806	AAA
		Total Operating				217,218,326.76	217,542,645.14	211,420,415.76		1.303	
<u>CIP Construction</u>											
08/12/2021	US GOVT	UNITED STATES TREASURY	1.625	12/15/2022	---	5,000,000.00	5,002,875.35	4,995,312.50	15	0.121	AAA
					Subtotal	5,000,000.00	5,002,875.35	4,995,312.50			
		Subtotal Separate Investments CIP				5,000,000.00	5,002,875.35	4,995,312.50			
	LGIP	TEXPOOL- CIP CONSTRUCTION				46,564,875.19	46,564,875.19	46,564,875.19	1	3.611	AAA
		Total CIP Construction				51,564,875.19	51,567,750.54	51,560,187.69		3.272	
		Total Operating/CIP Construction				268,783,201.95	269,110,395.68	262,980,603.45		1.680	
<u>Other</u>											
	LGIP	TEXPOOL- OTHER CONSTRUCTION				297,039,562.99	297,039,562.99	297,039,562.99		3.611	AAA
	LGIP	TEXPOOL- OTHER				4,909,557.48	4,909,557.48	4,909,557.48		3.611	AAA
		Subtotal				301,949,120.47	301,949,120.47	301,949,120.47			
		Total Investments				570,732,322.42	571,059,516.15	564,929,723.92			
<u>Retainage Accounts for Construction</u>											
		INTEREST-BEARING BANK DEPOSITS				21,126,569.86	21,126,569.86	21,126,569.86		2.360	
<u>Other Bank Deposits</u>											
		BANK DEPOSITS				4,022,244.00	4,022,244.00	4,022,244.00			
		Total Investments/Bank Deposits				595,881,136.28	596,208,330.01	590,078,537.78			

ALAMO COMMUNITY COLLEGE DISTRICT
Quarterly Investment Report (Including Deposits)
FOR PERIOD BEGINNING SEPTEMBER 1, 2022 AND ENDING NOVEMBER 30, 2022

Investment or Deposit Type	November 30, 2022 Market Value
Publicly Traded Equity and Similar Investments	
Common Stock (U.S. and foreign stocks held in separately managed accounts or internally managed by institution investment staff; exclude mutual or commingled funds)	
Equity/Stock Mutual Funds	
Balanced Mutual Funds (where target allocation is > 50% equities)	
"Commonfund" Equity Commingled Funds	
Other Equity Commingled Funds (if primarily invested in publicly traded equities)	
Preferred Stock	
Other - list by type	
Total Publicly Traded Equity and Similar Investments	0
"Other" Investments-Other than Publicly Traded Equity and Debt Investments	
Real Estate (include direct ownership & investments in real estate limited partnerships, private REITs, or similar vehicles; include a portfolio of publicly traded REITs if managed as a separate asset allocation category rather than comprising part of a broadly diversified stock portfolio)	
Other Real Asset Investment (e.g. investments in infrastructure funds)	
Private Equity	
Hedge Funds	
"Commonfund" Alternative Asset Commingled Funds (Real Estate, Private Equity, Hedge Funds, Commodities, etc.)	
Annuities	
Commodities	
Collectibles	
Other - list by type	
Total "Other" Investments - Other than Publicly Traded Equity & Debt Investments	0
Publicly Traded Debt & Similar Investments-1 year maturity	
U.S. Government Securities ("Treasuries")	
U.S. Government Agency Securities ("Agencies")	36,962,270
Mortgage Pass-Throughs - "Agency"	
Mortgage Pass-Throughs - "Private Label"	
Asset-Backed Securities (ABS) (other than mortgage-backed securities)	
Sovereign Debt (non-U.S.)	
Municipal Obligations	8,731,730
Collateralized Mortgage Obligations (CMOs) - list below by category	
Interest Only Strips (IOS)	
Principal Only Strips (POs)	
Inverse Floaters	
Stated Final Maturity longer than 10 years	
Other CMOs- "Agency"	
Other CMOs- "Private Label"	
Corporate Obligations (U.E. or foreign companies- list below by rating)	
Highly Rated (AAA/AA or equivalent)	
Other Investment Grade (A/BBB or equivalent)	
High Yield Bonds (<BBB or equivalent)	
Not Rated (NR)	
Fixed Income/Bond Mutual Funds (longer term; registered with the SEC)	
Balanced Mutual Funds (where target allocation is > 50% bonds or other debt securities)	
"Commonfund" Fixed Income/Bond Commingled Funds	
Other Fixed Income/Bond Commingled Funds (primarily invested in publicly traded debt securities; not registered with the SEC)	
GICs (Guaranteed Investment Contracts)	
Total Publicly Traded Debt & Similar Investments >1 year	45,694,000
Short-Term Investments & Deposits	
U.S. Government Securities ("Treasuries")	67,667,188
U.S. Government Agency Securities ("Agencies")	39,065,360
Banker's Acceptances	
Commercial Paper - A1/P1 (or equivalent)	
Other Commercial Paper - lower rated	
Repurchase Agreements (Repos)	
Money Market Mutual Funds (registered with the SEC)	
Short-Term Mutual Funds Other than Money Market Mutual Funds (registered with the SEC)	
Public Funds Investment Pool Created to Function as a Money Market Mutual Fund (not registered w/ SEC but "2a7-like")	
TexPool (and TexPool Prime)	393,214,870
Other Public Funds Investment Pools Functioning as Money Market Mutual Funds	
Other Investment Pools - Short-Term (not created to function as a money market mutual fund)	
Certificates of Deposit (CD) - Nonnegotiable	
Certificates of Deposit (CD) - Negotiable	
Bank Deposits	25,148,814
Cash Held at State Treasury	
Securities Lending Collateral Reinvestments (direct investments or share of pooled collateral)	
Other- Municipal Securities	18,660,854
Other - Bank Sweep (Treasury Fund)	627,452
Total Short-Term Investments & Deposits	544,384,538
TOTAL INVESTMENTS and DEPOSITS	590,078,538
TOTAL EXCLUDING BANK DEPOSITS	564,929,724

Alamo Colleges District
PFIA Officer Training as of November 30, 2022

Name	Title	Most Recent PFIA Training	Officer Designation
Dr. Diane E. Snyder, CPA	Vice Chancellor for Finance and Administration	June 2022	Investment officer in absence of Associate Vice Chancellor
Lisa L. Mazure MSA, CPA	Assoc. Vice Chancellor, Finance and Fiscal Services (1)	June 2022	Designated investment officer by Board of Trustees
Patrick F. Vrba, Jr., CPA	Controller	June 2022	Investment officer
Tracey Sulak Bedwell, CTP MBA	Treasurer	October 2021	Investment officer- delegated management of investment activity

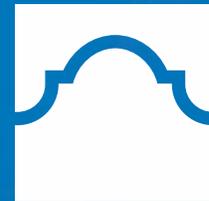
Per Policy C.1.7 Investments: The Associate Vice Chancellor of Finance and Fiscal Services is designated as the investment officer of the College District by Board authority delegated through the Chancellor. In the absence of the Associate Vice Chancellor of Finance and Fiscal Services, the Vice Chancellor for Finance and Administration is deemed to be the investment officer. The investment officer shall be responsible for the investment of funds consistent with the investment policy adopted by the Board. The Associate Vice Chancellor of Finance and Fiscal Services may delegate management responsibility for daily investment transactions to the Controller or Treasurer.

*Requirement: 5 hours of training each biennium. Biennium during reporting period 9-1-21 to 8-31-23.
 New Investment Officers must take training within 6 months.*

Overview of Construction Minute Order Actions

January 17, 2023

Mr. Lacy Hampton
Interim Associate Vice Chancellor
G.O. Bonds Capital Program (CIP)



ALAMO
COLLEGES
DISTRICT



Malcolm Baldrige
National Quality Award
2018 Award Recipient

Achieving the Dream
LEADER COLLEGE

Board Policies in Support of Charges

C.2.3 Facilities and Grounds Management

- *Maintenance and Operations: The College District shall ensure that its facilities are safe, comfortable, and hygienic for students, faculty, employees, and the general public. Consistent maintenance standards shall be employed throughout the College District. Periodic assessments of the condition of College District facilities shall be conducted.*
- *Preventive Maintenance: The College District administration shall prepare, budget, and execute an annual preventive maintenance program.*

Charges to the Chancellor

- General Obligation Bond
- Project Management for Capital Projects



Construction Overview Agenda

Construction Projects by the Numbers

- Mr. Lacy Hampton, Interim Associate Vice Chancellor, G.O. Bonds Capital Improvements Program of CIP

Southside Education and Training Center – Amending the Construction Manager at Risk (CMAR) Construction Time Schedule Extension

MO Approve: **Southside Education and Training Center (SETC)**

- Mr. Lacy Hampton, Interim Associate Vice Chancellor, G. O. Bonds Capital Improvements Program of CIP
- Mr. Xavier D. Urrutia, Interim Vice Chancellor, Economic and Workforce Development



2017 CIP Bond Construction Projects by the Numbers

PROJECT STATUS	SPC	SAC	NVC	PAC	NLC	ETCs	Total
Projects Completed	5	5	4	1	1		16
Projects In Construction		1		1		2	4
Projects with Board GMP Approval							-
Projects with Upcoming GMP Approval			1	1			2
Projects in Various Design Phases		1				1	2
TOTAL							24

➤ Note Projects In Construction: Of the 11 projects 8 new projects within a year and during COVID-19





Campus	Project
San Antonio College	Fletcher Administration Building
	Early Childhood and Santikos Micronaut Center
	Science Building
Education and Training Centers	Westside Education and Training Center
	Southside Education and Training Center
Palo Alto College	Rio Grande Multipurpose Building

Overview of Construction Minute Order Actions

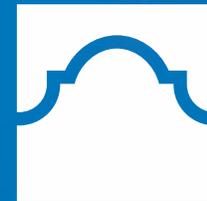
Amending the Construction Manager at Risk Construction Schedule

Southside Education Training Center (SETC)

January 17, 2023

Lacy Hampton, Interim Associate Vice Chancellor
G.O. Bonds Capital Program (CIP)

Mr. Xavier Urrutia
Interim Vice Chancellor, Economic Workforce
Development



ALAMO
COLLEGES
DISTRICT



Southside Education and Training Center CMAR Construction Time Schedule Extension



- **Southside Education and Training Center (SETC):
205 calendar days (New Final Completion: March 23, 2023)**
- ✓ No cost GMP increase/change
- ✓ Due to delays in SSISD Board, CPS Energy and San Antonio Water System easement approval delays which added Construction delays for utilities to the construction schedule through the Fall of 2022.

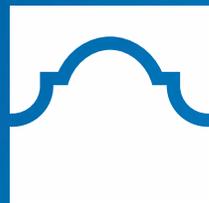


January 17, 2023, Minute Order Actions

- Discussion and Possible Action on Amending the Construction Manager at Risk Construction with Byrne Construction Services for the Alamo Colleges District – Southside Education and Training Center (SETC), Capital Improvement Project (CIP) to Extend the Construction Time Schedule. (CSP 18C-005)



Questions



ALAMO
COLLEGES
DISTRICT



Discussion and Possible Action on Amending the Construction Manager-at-Risk Contract with Byrne Construction Services for the Alamo Colleges District – Southside Education and Training Center (SETC) Capital Improvement Project to Extend the Construction Time Schedule. (CSP 18C-005)

Presented to the Board Acting as Committee of the Whole on January 17, 2023, and now presented to the Board for approval on January 24, 2023

MINUTE ORDER

“The Board of Trustees hereby approves the amendment of the contract with Byrne Construction Services for the Alamo Colleges District – Southside Education and Training Center Improvement Project to extend the construction time schedule substantial completion by 205 days.”

PURPOSE

To amend the Construction Manager at Risk contract with Byrne Construction Services Construction Schedule for the Alamo Colleges District – Southside Education and Training Center Capital Improvement Project to extend the substantial completion by 205 days.

BACKGROUND

The District’s standard form of Construction Manager at Risk agreement requires Board approval for extensions of time exceeding 29 days. The request for time extension is due to delays in utility easement approval, which added construction delays for utilities to the construction schedule through the Fall 2022. The existing Guaranteed Maximum Price (GMP - \$15,706,111) and the total project cost (\$23,000,000) remain the same.

IMPLICATIONS

Financial: GMP: \$15,706,111; **Total Project Cost:** \$23,000,000

Strategic Objective: Goal I – Student Success; Goal III – Performance Excellence

SWMBE/HUB Participation: 25%

Employee Services:

ATTACHMENTS: Revised Construction Schedule, Narrative, Draft Change Order #001

Dr. Robert Garza
President, Palo Alto

Lacy Hampton
Interim Associate Vice Chancellor
G.O. Bond Construction Improvement Program (CIP)

Diane E. Snyder, CPA, Ph.D.
Vice Chancellor for Finance & Administration

Dr. Mike Flores
Chancellor

PROJECT SCHEDULE NARRATIVE

Narrative Date: December 27, 2022

Data Date: December 19, 2022

I. PURPOSE

The schedule included in this submission has been updated and modified to reflect the current design of the project. This schedule has been updated to show most current status.

II. PROJECT STATUS

Below are updated key project dates:

Description	Original Contract	Revised Contract	Current
Notice to Proceed	February 10, 2021	February 10, 2021	February 10, 2021
Construction Duration	630 Calendar Days	741 Calendar Days	740 Calendar Days
Project Float	54 Calendar Days	N/A	7 Calendar Days
Substantial Completion	November 02, 2022	February 21, 2023	February 20, 2023
Duration to Final Completion	30 Calendar Days	30 Calendar Days	30 Calendar Days
Final Completion	December 06, 2022	March 23, 2023	March 22, 2023

III. CONSTRAINTS

Below are the Constraints included in the project schedule.

Activity:	Activity Name:	Comments:
N STR 1020	Prep & Pour Casting Beds	As Late as Possible Constraint added for a more realistic installation date
S STR 1030	Prep & Pour Casting Beds	As Late as Possible Constraint added for a more realistic installation date
CLO 1020	Substantial Completion	Must Finish Constraint to Meet Contractual Substantial Completion Date
CLO 1060	Final Completion	Must Finish Constraint to Meet Contractual Substantial Completion Date

IV. CRITICAL PATH ACTIVITIES

Reference the attached Critical Path Schedule Layout

V. CHANGES

Please reference the attached Schedule Comparison Report.

VI. IMPACTS

a. ANTICIPATED IMPACTS

The Anticipated Adverse Weather Impacts (Rain Delays) is defined in section 15.1.5.3 of the AIA A201 of the contract as “a day when rainfall exceeds one-half (.5) inch during a 24-hour period” and includes the number of calendar days to

anticipate per month during construction. The Anticipated Adverse Weather Impacts (Rain Delays) calendar days were converted into workdays in the following table:

Monthly Anticipated Adverse Weather Impacts (Rain Delays)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Calendar Days	2	1	1	2	4	2	1	1	3	2	1	1
Workdays	1	1	1	1	3	1	1	1	2	1	1	1

Due to the requirement of including a separate activity for float, 10% of the construction schedule, these days have been included in the CLO 1010 Project Float activity and not as non-working days in the project calendars.

In the Project Calendars, 2 separate calendars were created. One titled “1580 Modified 5 Day w/6 Holidays” for work that will not be affected by adverse weather and one titled “1580 ACD 5 Day w/6 Holidays - Weather Impact” for work that will be affected by adverse weather days.

When the project experiences an Adverse Weather Impact, the “1580 Modified 5 Day w/6 Holidays - Weather Impact” calendar will be modified to show a non-working day for the day the adverse weather was experienced.

Days over the Monthly Anticipated Adverse Weather Impacts will be requested for a time extension on the project schedule.

b. POTENTIAL AND CURRENT IMPACTS

i. Weather:

- a. The Project has not experienced any non-workable days for the month of December which adversely affected the Project’s Critical Path.

ii. Audio/Visual Material Shortages & Lead Times

- a. Ongoing item. Byrne clarified the project is experiencing substantial delays in the procurement of Audio/Visual items scheduled for this project.
- b. Byrne is continuing to monitor equipment procurement with Subcontractor. At a minimum, Byrne is diligently working toward ensuring a functional A/V system, even if partially incomplete, is in place when buildings become occupied.

iii. Miscellaneous Items with Potential Impacts:

- a. Signage (Building Plaque, Monument, Digital Library, & Exterior Wall “SETC”)
 - i. Byrne’s signage submittal had been returned with approvals & additions.
 - ii. These approvals are substantially delayed from the deadline requested of February 11th.
 - iii. Currently, the Building Plaque remains under ACD review for approval.
 - iv. These signage items will not hinder the project from obtaining a Certificate of Occupancy. However, we are unsure at this time if the signage identified will be in-place upon date of Substantial Completion, due to the delay in obtaining approvals.

i. POTENTIAL OPPORTUNITIES

- i. None at this time.

Activity ID	Activity	OD	RD	Start	Finish	Total Float	2022		2023									
							Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug			
Alamo Colleges District Southside Education & Training Center																		
Contract Milestones																		
MIL 1030	Substantial Completion	0	0		20-Feb-23	1												
MIL 1070	Buildings Occupancy	0	0		18-Apr-23	1												
Construction																		
Site Improvements																		
STI 1130	Sidewalks & Concrete Paving	20	20	16-Nov-22 A	13-Jan-23	1												
STI 1160	Irrigation	20	20	20-Dec-22	16-Jan-23	1												
STI 1220	Landscaping	20	20	03-Jan-23	30-Jan-23	1												
STI 1210	Hardscape	10	10	17-Jan-23	30-Jan-23	1												
STI 1230	Site Complete	0	0		13-Feb-23	1												
Site - Retaining Wall Area																		
STI 1170	Grasspave Drive	5	5	10-Jan-23	16-Jan-23	1												
STI 1260	Ret. Wall Irrigation	10	10	17-Jan-23	30-Jan-23	1												
STI 1270	Ret. Wall Hardscaping & Landscaping	10	10	31-Jan-23	13-Feb-23	1												
Closeout																		
CLO 1010	Project Float	7	7	14-Feb-23	20-Feb-23	1												
CLO 1020	Substantial Completion	0	0		20-Feb-23*	1												
CLO 1050	OAC Punchlist - Create/Complete	21	21	21-Feb-23	21-Mar-23	1												
CLO 1070	Owner Furnishings	20	20	22-Mar-23	18-Apr-23	1												



	Remaining Level of Effort	◆	◆	Milestone
	Actual Level of Effort			
	Actual Work			
	Remaining Work			
	Critical Remaining Work			

**Alamo Colleges District Southside
 Education Training Center
 Critical Path
 As of 19-Dec-22**

Project Start Date: 02-Dec-19
 Project Finish Date: 18-Apr-23
 Data Date: 19-Dec-22
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Activity ID	Activity	OD	RD	Start	Finish	Total Float	2022		2023									
							Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug			
Alamo Colleges District Southside Education & Training Center																		
Contract Milestones																		
MIL 1020	Construction Hammock	536	64	10-Feb-21 A	20-Feb-23	1												
MIL 1030	Substantial Completion	0	0		20-Feb-23	1												
MIL 1040	Owner Training	0	0	21-Feb-23		42												
MIL 1060	Owner Furnishings	0	0	22-Mar-23		21												
MIL 1050	Final Completion	0	0		22-Mar-23	28												
MIL 1070	Buildings Occupancy	0	0		18-Apr-23	1												
Construction																		
Construction Milestones																		
CML 1010	North Building Dry-In	0	0		03-Feb-23	53												
CML 1030	South Building Dry-In	0	0		03-Feb-23	53												
Sitework																		
Utilities																		
STU 1100	Domestic/Fire Tie-in at Street	5	5	27-Dec-22	02-Jan-23	21												
Building Envelope																		
North Building																		
N EXE 1070	Downspouts	5	5	19-Dec-22	23-Dec-22	37												
N EXE 1040	Stucco	15	15	16-Jan-23	03-Feb-23	22												
South Building																		
S EXE 1080	Downspouts	5	5	19-Dec-22	23-Dec-22	37												
S EXE 1060	Stucco	15	15	16-Jan-23	03-Feb-23	22												
Interior																		
North Building																		
Level 1																		
N INT L1 1260	Install Millwork / Countertops	15	10	07-Dec-22 A	30-Dec-22	11												
N INT L1 1300	Flooring	15	0	19-Dec-22 A	20-Dec-22 A													
N INT L1 1250	MEP Finish-out	15	15	20-Dec-22	09-Jan-23	11												
N INT L1 1310	Install Doors / Hardware	10	10	26-Dec-22	06-Jan-23	17												
N INT L1 1290	Final Paint	5	5	03-Jan-23	09-Jan-23	11												
N INT L1 1280	Window Shades	5	5	03-Jan-23	09-Jan-23	16												
N INT L1 1330	Fabric Wall Panels	3	3	10-Jan-23	12-Jan-23	13												
N INT L1 1320	Byrne Punchlist - Create/Complete	10	10	13-Jan-23	26-Jan-23	13												
Level 2																		
N INT L2 1260	Install Millwork / Countertops	15	0	18-Nov-22 A	19-Dec-22	12												
N INT L2 1290	Final Paint	15	5	12-Dec-22 A	23-Dec-22	12												
N INT L2 1250	MEP Finish-out	15	15	20-Dec-22	09-Jan-23	16												
N INT L2 1310	Install Doors / Hardware	10	10	27-Dec-22	09-Jan-23	16												
N INT L2 1280	Window Shades	5	5	03-Jan-23	09-Jan-23	16												
N INT L2 1320	Byrne Punchlist - Create/Complete	10	10	10-Jan-23	23-Jan-23	16												
South Building																		
Level 1																		
S INT L1 1360	Install Elevator	20	8	31-Oct-22 A	28-Dec-22	17												
S INT L1 1300	Flooring	15	0	19-Dec-22 A	20-Dec-22 A													



■ Remaining Level of Effort ◆ Milestone
■ Actual Level of Effort
■ Actual Work
■ Remaining Work
■ Critical Remaining Work

**Alamo Colleges District Southside
 Education Training Center
 In-Progress & Remaining
 As of 19-Dec-22**

Project Start Date: 02-Dec-19
 Project Finish Date: 18-Apr-23
 Data Date: 19-Dec-22
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Activity ID	Activity	OD	RD	Start	Finish	Total Float	2022		2023							
							Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	
S INT L1 1250	MEP Finish-out	15	15	19-Dec-22	06-Jan-23	12			MEP Finish-out							
S INT L1 1260	Install Millwork / Countertops	5	5	29-Dec-22	04-Jan-23	14			Install Millwork / Countertops							
S INT L1 1310	Install Doors / Hardware	10	10	29-Dec-22	11-Jan-23	14			Install Doors / Hardware							
S INT L1 1280	Window Shades	5	5	02-Jan-23	06-Jan-23	17			Window Shades							
S INT L1 1290	Final Paint	5	5	10-Jan-23	16-Jan-23	11			Final Paint							
S INT L1 1320	Byrne Punchlist - Create/Complete	10	10	17-Jan-23	30-Jan-23	11			Byrne Punchlist - Create/Complete							
Level 2																
S INT L2 1350	Interior Aluminum Frames & Glazing	10	7	29-Aug-22 A	27-Dec-22	16			Interior Aluminum Frames & Glazing							
S INT L2 1180	Ceiling Drywall/Tape/Float/Paint @ Elevator	5	5	17-Nov-22 A	23-Dec-22	17			Ceiling Drywall/Tape/Float/Paint @ Elevator							
S INT L2 1250	MEP Finish-out	15	15	20-Dec-22	09-Jan-23	16			MEP Finish-out							
S INT L2 1290	Final Paint	5	5	26-Dec-22	30-Dec-22	12			Final Paint							
S INT L2 1310	Install Doors / Hardware	10	10	28-Dec-22	10-Jan-23	16			Install Doors / Hardware							
S INT L2 1280	Window Shades	5	5	03-Jan-23	09-Jan-23	16			Window Shades							
S INT L2 1320	Byrne Punchlist - Create/Complete	10	10	10-Jan-23	23-Jan-23	16			Byrne Punchlist - Create/Complete							
Site Improvements																
STI 1200	Site Lighting & Security	10	10	14-Nov-22 A	30-Dec-22	2			Site Lighting & Security							
STI 1130	Sidewalks & Concrete Paving	20	20	16-Nov-22 A	13-Jan-23	1			Sidewalks & Concrete Paving							
STI 1160	Irrigation	20	20	20-Dec-22	16-Jan-23	1			Irrigation							
STI 1220	Landscaping	20	20	03-Jan-23	30-Jan-23	1			Landscaping							
STI 1150	Paving	5	5	17-Jan-23	23-Jan-23	6			Paving							
STI 1210	Hardscape	10	10	17-Jan-23	30-Jan-23	1			Hardscape							
STI 1180	Pavement Striping, Signage & Accessories	10	10	24-Jan-23	06-Feb-23	6			Pavement Striping, Signage & Accessories							
STI 1190	Monument & Exterior Building Signage	5	5	24-Jan-23	30-Jan-23	11			Monument & Exterior Building Signage							
STI 1230	Site Complete	0	0		13-Feb-23	1			Site Complete							
Site - Retaining Wall Area																
STI 1170	Grasspave Drive	5	5	10-Jan-23	16-Jan-23	1			Grasspave Drive							
STI 1260	Ret. Wall Irrigation	10	10	17-Jan-23	30-Jan-23	1			Ret. Wall Irrigation							
STI 1270	Ret. Wall Hardscaping & Landscaping	10	10	31-Jan-23	13-Feb-23	1			Ret. Wall Hardscaping & Landscaping							
Closeout																
CLO 1000	Inspections, Testing & Commissioning	60	40	02-Nov-22 A	10-Feb-23	2			Inspections, Testing & Commissioning							
CLO 1010	Project Float	7	7	14-Feb-23	20-Feb-23	1			Project Float							
CLO 1020	Substantial Completion	0	0		20-Feb-23*	1			Substantial Completion							
CLO 1030	Owner Training	5	5	21-Feb-23	27-Feb-23	37			Owner Training							
CLO 1040	O&M Manuals	15	15	21-Feb-23	13-Mar-23	27			O&M Manuals							
CLO 1050	OAC Punchlist - Create/Complete	21	21	21-Feb-23	21-Mar-23	1			OAC Punchlist - Create/Complete							
CLO 1070	Owner Furnishings	20	20	22-Mar-23	18-Apr-23	1			Owner Furnishings							
CLO 1060	Final Completion	0	0		22-Mar-23	28			Final Completion							



Alamo Colleges District Southside
 Education Training Center
 In-Progress & Remaining
 As of 19-Dec-22

Project Start Date: 02-Dec-19
 Project Finish Date: 18-Apr-23
 Data Date: 19-Dec-22
 Page 2 of 2

Project Differences Report

*Comparing Alamo Colleges District Southside Education & Training Center to Alamo Colleges District Southside Education & Training Center
Executed by ebrown
Date Wed Dec 21 11:29:04 2022*

Dates

Actual Start Date

Activity ID	Activity Name	New Actual Start Date	Old Actual Start Date
N INT L1 1260	Install Millwork / Countertops	07-Dec-22	Value not specified in the database
N INT L1 1300	Flooring	19-Dec-22	Value not specified in the database
N INT L2 1290	Final Paint	12-Dec-22	Value not specified in the database
N INT L2 1300	Flooring	14-Dec-22	Value not specified in the database
S INT L1 1300	Flooring	19-Dec-22	Value not specified in the database
S INT L1 1270	Drop Ceiling Tile	21-Nov-22	Value not specified in the database
S INT L2 1300	Flooring	15-Dec-22	Value not specified in the database
S INT L2 1270	Drop Ceiling Tile	21-Nov-22	Value not specified in the database
STI 1250	Ret. Wall Sidwalks & Flush Curbs	01-Dec-22	Value not specified in the database

Late Start Date

Activity ID	Activity Name	New Late Start Date	Old Late Start Date
N INT L1 1260	Install Millwork / Countertops	03-Jan-23	28-Nov-22
N INT L1 1290	Final Paint	18-Jan-23	19-Dec-22
N EXE 1020	Caulk Panel Joints	08-Feb-23	06-Feb-23
N EXE 1060	Storefront System(s) & Exterior Doors	25-Jan-23	23-Jan-23
N EXE 1040	Stucco	14-Feb-23	10-Feb-23
N EXE 1000	Steel Window Surrounds	25-Jan-23	23-Jan-23
N EXE 1050	Tiltwall Sealing & Paint	08-Feb-23	06-Feb-23
N EXR 1000	Roof Blocking & Mechanical Pads/Curbs	03-Jan-23	21-Nov-22
N EXR 1020	RTU Installation	03-Jan-23	21-Nov-22
N EXR 1010	Roofing	03-Jan-23	21-Nov-22
S STR 1070	Structural Steel Joist & Deck	20-Dec-22	05-Dec-22
S STR 1100	Level 2 - Pour Slab	20-Dec-22	19-Dec-22
S STR 1030	Foundations & SOG	20-Dec-22	21-Nov-22
S STR 1010	MEP UG Rough-in	20-Dec-22	21-Nov-22
CML 1000	Start Construction	20-Dec-22	21-Nov-22
STE 1010	Site Mobilization / SWPPP / Survey	20-Dec-22	21-Nov-22
STE 1020	Earthwork Cut/Clear/Grub	20-Dec-22	21-Nov-22
STU 1070	Site Domestic / Fire Water	21-Dec-22	05-Dec-22
STU 1040	Site Sanitary Sewer - to SSISD	21-Dec-22	05-Dec-22
STU 1060	Site Storm Drains	20-Dec-22	05-Dec-22
STU 1010	Site Primary Power Conduit	20-Dec-22	21-Nov-22
STU 1030	Site Secondary Conduit	20-Dec-22	21-Nov-22
STI 1150	Paving	25-Jan-23	23-Jan-23
STI 1140	Curbs & Gutters	20-Dec-22	26-Dec-22

STI 1160	Irrigation	21-Dec-22	26-Dec-22
STI 1220	Landscaping	04-Jan-23	09-Jan-23
STI 1210	Hardscape	18-Jan-23	23-Jan-23
STI 1180	Pavement Striping, Signage & Accessories	01-Feb-23	30-Jan-23
STI 1200	Site Lighting & Security	21-Dec-22	09-Jan-23
STE 1030	Building Pad Over-ex	20-Dec-22	21-Nov-22
STU 1050	UG Communications Conduit - Bldg	20-Dec-22	26-Dec-22
STU 1020	UG Communication Conduit - Site	20-Dec-22	26-Dec-22
PRE 1000	SD Documents - Constructability/Budget Review	20-Dec-22	21-Nov-22
MIL 1010	Notice to Proceed for Construction Issued	20-Dec-22	21-Nov-22
PRE 1150	Bid Review & GMP Draft	20-Dec-22	21-Nov-22
PRE 1140	Bid Day - 90% CDs (w/ Addenda)	20-Dec-22	21-Nov-22
PRE 1100	Bidding Period	20-Dec-22	21-Nov-22
PRE 1080	Final Bid Package Review	20-Dec-22	21-Nov-22
PRE 1030	CD Documents - Design Time	20-Dec-22	21-Nov-22
MND 1000	Site Utilities Manufacture & Deliver	21-Dec-22	05-Dec-22
MND 1050	Switch Gear Manufacture & Deliver	03-Jan-23	21-Nov-22
MND 1030	Mechanical Equipment Manufacture & Deliver	03-Jan-23	21-Nov-22
MND 1010	Fire Protection Manufacture & Deliver	03-Jan-23	21-Nov-22
MND 1020	Structural Steel Manufacture & Deliver	20-Dec-22	05-Dec-22
MND 1080	Glass & Glazing Manufacture & Deliver	25-Jan-23	23-Jan-23
PRE 1160	GMP Submitted to Alamo College District	20-Dec-22	21-Nov-22
PRE 1010	100% DD Document Development/Design	20-Dec-22	21-Nov-22
PRE 1020	100% DD Documents - Constructability/Budget Review	20-Dec-22	21-Nov-22
PRE 1040	80% CD Review Meeting	20-Dec-22	21-Nov-22
PRE 1090	80% CD's for Addendum	20-Dec-22	21-Nov-22
PRE 1110	Pre-Bid Meeting	20-Dec-22	21-Nov-22
PRE 1050	1st Advertisement for Bidders	20-Dec-22	21-Nov-22
PRE 1060	Solicit Subcontractor Interest on iSF	20-Dec-22	21-Nov-22
PRE 1070	Post Advertisement on Architect's Website	20-Dec-22	21-Nov-22
PRE 1130	Deadline for Subcontractor Questions	20-Dec-22	21-Nov-22
PRE 1120	Last Addendum Posted for Subcontractors	20-Dec-22	21-Nov-22
PRE 1210	Alamo College District to Approve GMP	20-Dec-22	21-Nov-22
S STR 1020	Prep & Pour Casting Beds	20-Dec-22	21-Nov-22
S STR 1040	Form & Pour Tiltwall Panels	20-Dec-22	21-Nov-22
S STR 1050	Tiltwall Panel Cure Time	20-Dec-22	21-Nov-22
S STR 1060	Tiltwall Panel Erection	20-Dec-22	21-Nov-22
S STR 1080	Remove Tiltwall Panels Braces	20-Dec-22	19-Dec-22
N INT L1 1020	MEP OH Rough-in	03-Jan-23	21-Nov-22
N INT L1 1030	Interior Wall Framing	03-Jan-23	21-Nov-22
N INT L1 1060	One Side Walls	03-Jan-23	21-Nov-22
N INT L1 1050	MEP Wall Rough-In	03-Jan-23	21-Nov-22
N INT L1 1080	Close Walls	03-Jan-23	21-Nov-22

N INT L1 1120	Tape/Bed/Float Walls	03-Jan-23	21-Nov-22
N INT L1 1140	Prime / Paint 1st Coat Walls	03-Jan-23	21-Nov-22
N INT L1 1170	Ceiling Grid	03-Jan-23	21-Nov-22
N INT L1 1200	Light Fixtures	18-Jan-23	19-Dec-22
N INT L1 1070	Ceiling Framing	03-Jan-23	21-Nov-22
N INT L1 1130	Drywall Ceilings	03-Jan-23	21-Nov-22
N INT L1 1210	Grills / Diffusers	03-Jan-23	21-Nov-22
N INT L1 1310	Install Doors / Hardware	18-Jan-23	16-Jan-23
N INT L1 1300	Flooring	25-Jan-23	02-Jan-23
N INT L1 1320	Byrne Punchlist - Create/Complete	01-Feb-23	30-Jan-23
N INT L1 1270	Drop Ceiling Tile	03-Jan-23	21-Nov-22
N INT L1 1180	Restroom Ceramic Tile Floors/Walls	16-Jan-23	16-Dec-22
N INT L1 1230	Plumbing Fixtures, Toilet Partitions & Accessories	01-Feb-23	30-Jan-23
STE 1040	Select Fill at Building Pad	20-Dec-22	21-Nov-22
N INT L1 1110	MEP Hard-Lid Rough-in	03-Jan-23	21-Nov-22
N INT L1 1240	HVAC Startup	03-Jan-23	21-Nov-22
N INT L1 1250	MEP Finish-out	04-Jan-23	12-Dec-22
BW STR 1030	Metal Stairs	20-Dec-22	26-Dec-22
S EXE 1020	Caulk Panel Joints	08-Feb-23	06-Feb-23
S EXE 1070	Storefront System(s) & Exterior Doors	14-Feb-23	10-Feb-23
S EXE 1060	Stucco	14-Feb-23	10-Feb-23
S EXE 1010	Steel Window Surrounds	14-Feb-23	10-Feb-23
S EXE 1050	Tiltwall Sealing & Paint	08-Feb-23	06-Feb-23
S EXR 1000	Roof Blocking & Mechanical Pads/Curbs	04-Jan-23	05-Dec-22
S EXR 1020	RTU Installation	04-Jan-23	05-Dec-22
S EXR 1010	Roofing	04-Jan-23	05-Dec-22
BW EXR 1050	Breezeway Metal Roof	15-Feb-23	12-Feb-23
N STR 1070	Structural Steel Joist & Deck	20-Dec-22	21-Nov-22
N STR 1100	Level 2 - Pour Slab	03-Jan-23	21-Nov-22
N STR 1020	Foundations & SOG	20-Dec-22	21-Nov-22
N STR 1010	MEP UG Rough-in	20-Dec-22	21-Nov-22
N STR 1030	Prep & Pour Casting Beds	20-Dec-22	21-Nov-22
N STR 1040	Form & Pour Tiltwall Panels	20-Dec-22	21-Nov-22
N STR 1050	Tiltwall Panel Cure Time	20-Dec-22	21-Nov-22
N STR 1060	Tiltwall Panel Erection	20-Dec-22	21-Nov-22
N STR 1080	Remove Tiltwall Panels Braces	03-Jan-23	21-Nov-22
BW STR 1000	Breezeway Trusses, Beams & Deck	20-Dec-22	26-Dec-22
BW STR 1010	Prep/Pour Level 2 Slab & Stair Treads	20-Dec-22	26-Dec-22
STI 1230	Site Complete	14-Feb-23	10-Feb-23
S STR 1090	Prep Level 2 Slab	20-Dec-22	19-Dec-22
N STR 1090	Prep Level 2	20-Dec-22	21-Nov-22
STI 1120	Backfill at Retaining Walls	11-Jan-23	26-Dec-22

MIL 1020	Construction Hammock	20-Dec-22	21-Nov-22
PRE 1170	Receive 100% CD's	20-Dec-22	21-Nov-22
PRE 1180	100% CD Drawing Review and Update GMP	20-Dec-22	21-Nov-22
PRE 1200	Revised GMP Submitted to Alamo College District	20-Dec-22	21-Nov-22
CLO 1010	Project Float	15-Feb-23	12-Feb-23
STU 1000	Breezeway Drainage Channel	20-Dec-22	26-Dec-22
S STR 1000	Moisture Barrier Wall	20-Dec-22	21-Nov-22
N STR 1000	Moisture Barrier Wall	20-Dec-22	21-Nov-22
BIM 1000	Under Slab BIM Coordination & Approval	20-Dec-22	21-Nov-22
BIM 1010	Level 1 BIM Coordination & Approval	03-Jan-23	21-Nov-22
BIM 1020	Level 2 BIM Coordination & Approval	11-Jan-23	19-Dec-22
MUP 1000	Engineered Drawings & Submittals	20-Dec-22	21-Nov-22
BW STR 1020	Misc. Slabs & Foundations	20-Dec-22	26-Dec-22
N INT L1 1000	Layout & Top Track	03-Jan-23	21-Nov-22
N INT L1 1010	Spray Foam Insulation	11-Jan-23	20-Dec-22
S EXE 1000	Exterior Canopy @ Workforce	14-Feb-23	10-Feb-23
MUP 1010	Prep & Pour Foundation	20-Dec-22	21-Nov-22
MUP 1020	Layout, Form, Cast & Erect Tiltwall Panel	20-Dec-22	21-Nov-22
MUP 1040	Install Steel Surrounds	25-Jan-23	23-Jan-23
MUP 1050	Framing & Sheathing	25-Jan-23	23-Jan-23
MUP 1060	Lath & Plaster	25-Jan-23	23-Jan-23
MUP 1100	Caulking	25-Jan-23	23-Jan-23
MUP 1070	Exterior Coatings & Moisture Barrier	25-Jan-23	23-Jan-23
MUP 1080	Windows & Storefront	25-Jan-23	23-Jan-23
MUP 1090	Translucent Storefront	25-Jan-23	23-Jan-23
BW STR 1040	Metal Handrails & Screens	20-Dec-22	26-Dec-22
BW EXE 1010	Paint Exposed Steel	20-Dec-22	26-Dec-22
STI 1050	Dumpster Pad & Misc. Concrete Foundations	20-Dec-22	26-Dec-22
STI 1080	Limestone Retaining Walls & Blocks	11-Jan-23	26-Dec-22
STI 1000	Fine Grading	20-Dec-22	26-Dec-22
STI 1010	Lime Stabilization	20-Dec-22	26-Dec-22
STI 1040	Paving Basecourse	20-Dec-22	26-Dec-22
STI 1020	Light Pole Bases	20-Dec-22	26-Dec-22
STI 1100	Site Lighting and Security Conduits	20-Dec-22	26-Dec-22
STI 1090	Irrigation Sleeves	20-Dec-22	26-Dec-22
STI 1130	Sidewalks & Concrete Paving	20-Dec-22	26-Dec-22
STI 1170	Grasspave Drive	11-Jan-23	09-Jan-23
CLO 1000	Inspections, Testing & Commissioning	21-Dec-22	05-Dec-22
STI 1060	Monument Sign Wall	21-Dec-22	26-Dec-22
STI 1190	Monument & Exterior Building Signage	08-Feb-23	06-Feb-23
TOPS 1000	Permanent Power Application	03-Jan-23	21-Nov-22
TOPS 1010	Design & Engineering	03-Jan-23	21-Nov-22
TOPS 1020	Transformer Set	03-Jan-23	21-Nov-22

MND 1040	Light Fixtures Manufacture & Deliver	18-Jan-23	19-Dec-22
MND 1060	Elevator Manufacture & Deliver	11-Jan-23	05-Dec-22
CML 1020	Permanent Power	03-Jan-23	21-Nov-22
CML 1040	North Building Conditioned Air	03-Jan-23	21-Nov-22
CML 1050	South Building Conditioned Air	11-Jan-23	05-Dec-22
PRE 1190	Submit & Obtain City & County Permits	20-Dec-22	21-Nov-22
MIL 1000	Permit Issued	20-Dec-22	21-Nov-22
N EXE 1070	Downspouts	08-Feb-23	06-Feb-23
S EXE 1080	Downspouts	08-Feb-23	06-Feb-23
BW EXE 1000	Electrical Rough-in	20-Dec-22	26-Dec-22
BW EXE 1020	Electrical Trim Out	15-Feb-23	12-Feb-23
N INT L1 1040	In-Wall Blocking	03-Jan-23	21-Nov-22
N INT L1 1100	Pull Wire & Cable	04-Jan-23	12-Dec-22
N INT L1 1220	Cable Trays & Ladders @ IT Closets	24-Jan-23	30-Dec-22
N INT L1 1280	Window Shades	25-Jan-23	23-Jan-23
N INT L1 1190	Concrete Floor Sealer	24-Jan-23	30-Dec-22
N EXE 1010	Frame & Sheath Exterior Wall Openings	25-Jan-23	23-Jan-23
N EXE 1030	Moister Barrier & Insulation on Exterior Wall Openings	25-Jan-23	23-Jan-23
S EXE 1030	Frame & Sheath Exterior Wall Openings	14-Feb-23	10-Feb-23
S EXE 1040	Moister Barrier & Insulation on Exterior Wall Openings	14-Feb-23	10-Feb-23
N INT L1 1150	Tape/Bed/Float Ceilings	18-Jan-23	19-Dec-22
N INT L1 1160	Prime / Paint 1st Coat Ceilings	18-Jan-23	19-Dec-22
N INT L2 1260	Install Millwork / Countertops	03-Jan-23	28-Nov-22
N INT L2 1290	Final Paint	04-Jan-23	19-Dec-22
N INT L2 1020	MEP OH Rough-in	04-Jan-23	19-Dec-22
N INT L2 1030	Interior Wall Framing	03-Jan-23	28-Nov-22
N INT L2 1060	One Side Walls	03-Jan-23	28-Nov-22
N INT L2 1050	MEP Wall Rough-In	03-Jan-23	28-Nov-22
N INT L2 1080	Close Walls	03-Jan-23	28-Nov-22
N INT L2 1120	Tape/Bed/Float Walls	03-Jan-23	28-Nov-22
N INT L2 1140	Prime / Paint 1st Coat Walls	03-Jan-23	28-Nov-22
N INT L2 1170	Ceiling Grid	03-Jan-23	28-Nov-22
N INT L2 1200	Light Fixtures	04-Jan-23	19-Dec-22
N INT L2 1070	Ceiling Framing	04-Jan-23	19-Dec-22
N INT L2 1130	Drywall Ceilings	04-Jan-23	19-Dec-22
N INT L2 1210	Grills / Diffusers	03-Jan-23	28-Nov-22
N INT L2 1310	Install Doors / Hardware	18-Jan-23	16-Jan-23
N INT L2 1300	Flooring	10-Jan-23	02-Jan-23
N INT L2 1320	Byrne Punchlist - Create/Complete	01-Feb-23	30-Jan-23
N INT L2 1270	Drop Ceiling Tile	09-Jan-23	28-Nov-22
N INT L2 1180	Restroom Ceramic Tile Floors/Walls	03-Jan-23	16-Dec-22
N INT L2 1230	Plumbing Fixtures, Toilet Partitions & Accessories	01-Feb-23	30-Jan-23

N INT L2 1110	MEP Hard-Lid Rough-in	04-Jan-23	19-Dec-22
N INT L2 1240	HVAC Startup	03-Jan-23	28-Nov-22
N INT L2 1250	MEP Finish-out	11-Jan-23	12-Dec-22
N INT L2 1000	Layout & Top Track	03-Jan-23	28-Nov-22
N INT L2 1010	Spray Foam Insulation	11-Jan-23	20-Dec-22
N INT L2 1040	In-Wall Blocking	03-Jan-23	28-Nov-22
N INT L2 1090	Fire Stopping	03-Jan-23	28-Nov-22
N INT L2 1100	Pull Wire & Cable	11-Jan-23	12-Dec-22
N INT L2 1220	Cable Trays & Ladders	31-Jan-23	30-Dec-22
N INT L2 1280	Window Shades	25-Jan-23	23-Jan-23
N INT L2 1190	Concrete Floor Sealer	31-Jan-23	30-Dec-22
N INT L2 1150	Tape/Bed/Float Ceilings	04-Jan-23	19-Dec-22
N INT L2 1160	Prime / Paint 1st Coat Ceilings	04-Jan-23	19-Dec-22
S INT L1 1260	Install Millwork / Countertops	18-Jan-23	12-Dec-22
S INT L1 1290	Final Paint	25-Jan-23	19-Dec-22
S INT L1 1020	MEP OH Rough-in	11-Jan-23	19-Dec-22
S INT L1 1030	Interior Wall Framing	04-Jan-23	05-Dec-22
S INT L1 1060	One Side Walls	04-Jan-23	05-Dec-22
S INT L1 1050	MEP Wall Rough-In	04-Jan-23	05-Dec-22
S INT L1 1080	Close Walls	04-Jan-23	05-Dec-22
S INT L1 1120	Tape/Bed/Float Walls	04-Jan-23	05-Dec-22
S INT L1 1140	Prime / Paint 1st Coat Walls	04-Jan-23	05-Dec-22
S INT L1 1170	Ceiling Grid	04-Jan-23	05-Dec-22
S INT L1 1200	Light Fixtures	25-Jan-23	19-Dec-22
S INT L1 1070	Ceiling Framing	25-Jan-23	19-Dec-22
S INT L1 1130	Drywall Ceilings	25-Jan-23	19-Dec-22
S INT L1 1210	Grills / Diffusers	04-Jan-23	05-Dec-22
S INT L1 1310	Install Doors / Hardware	18-Jan-23	16-Jan-23
S INT L1 1300	Flooring	25-Jan-23	02-Jan-23
S INT L1 1320	Byrne Punchlist - Create/Complete	01-Feb-23	30-Jan-23
S INT L1 1270	Drop Ceiling Tile	11-Jan-23	05-Dec-22
S INT L1 1180	Restroom Ceramic Tile Floors/Walls	24-Jan-23	16-Dec-22
S INT L1 1230	Plumbing Fixtures, Toilet Accessories	01-Feb-23	30-Jan-23
S INT L1 1110	MEP Hard-Lid Rough-in	25-Jan-23	19-Dec-22
S INT L1 1240	HVAC Startup	04-Jan-23	05-Dec-22
S INT L1 1250	MEP Finish-out	04-Jan-23	12-Dec-22
S INT L1 1000	Layout & Top Track	11-Jan-23	19-Dec-22
S INT L1 1010	Spray Foam Insulation	11-Jan-23	20-Dec-22
S INT L1 1040	In-Wall Blocking	04-Jan-23	05-Dec-22
S INT L1 1100	Pull Wire & Cable	04-Jan-23	12-Dec-22
S INT L1 1220	Cable Trays & Ladders	24-Jan-23	30-Dec-22
S INT L1 1280	Window Shades	25-Jan-23	23-Jan-23
S INT L1 1190	Concrete Floor Sealer	24-Jan-23	30-Dec-22

S INT L1 1150	Tape/Bed/Float Ceilings	25-Jan-23	19-Dec-22
S INT L1 1160	Prime / Paint 1st Coat Ceilings	25-Jan-23	19-Dec-22
S INT L2 1290	Final Paint	11-Jan-23	20-Dec-22
S INT L2 1020	MEP OH Rough-in	11-Jan-23	20-Dec-22
S INT L2 1030	Interior Wall Framing	10-Jan-23	12-Dec-22
S INT L2 1060	One Side Walls	10-Jan-23	12-Dec-22
S INT L2 1050	MEP Wall Rough-In	10-Jan-23	12-Dec-22
S INT L2 1080	Close Walls	10-Jan-23	12-Dec-22
S INT L2 1120	Tape/Bed/Float Walls	10-Jan-23	12-Dec-22
S INT L2 1140	Prime / Paint 1st Coat Walls	10-Jan-23	12-Dec-22
S INT L2 1170	Ceiling Grid	11-Jan-23	12-Dec-22
S INT L2 1200	Light Fixtures	11-Jan-23	20-Dec-22
S INT L2 1070	Ceiling Framing	11-Jan-23	20-Dec-22
S INT L2 1130	Drywall Ceilings	11-Jan-23	20-Dec-22
S INT L2 1210	Grills / Diffusers	11-Jan-23	12-Dec-22
S INT L2 1310	Install Doors / Hardware	19-Jan-23	17-Jan-23
S INT L2 1300	Flooring	26-Jan-23	03-Jan-23
S INT L2 1320	Byrne Punchlist - Create/Complete	01-Feb-23	30-Jan-23
S INT L2 1270	Drop Ceiling Tile	11-Jan-23	12-Dec-22
S INT L2 1110	MEP Hard-Lid Rough-in	11-Jan-23	20-Dec-22
S INT L2 1240	HVAC Startup	11-Jan-23	12-Dec-22
S INT L2 1250	MEP Finish-out	11-Jan-23	12-Dec-22
S INT L2 1000	Layout & Top Track	11-Jan-23	20-Dec-22
S INT L2 1010	Spray Foam Insulation	11-Jan-23	20-Dec-22
S INT L2 1040	In-Wall Blocking	10-Jan-23	12-Dec-22
S INT L2 1090	Fire Stopping	10-Jan-23	12-Dec-22
S INT L2 1100	Pull Wire & Cable	11-Jan-23	12-Dec-22
S INT L2 1220	Cable Trays & Ladders @ IT Closet	31-Jan-23	30-Dec-22
S INT L2 1280	Window Shades	25-Jan-23	23-Jan-23
S INT L2 1190	Concrete Floor Sealer	31-Jan-23	30-Dec-22
S INT L2 1150	Tape/Bed/Float Ceilings	11-Jan-23	20-Dec-22
S INT L2 1160	Prime / Paint 1st Coat Ceilings	11-Jan-23	20-Dec-22
S INT L1 1330	Workforce Plywood Wall Panels	01-Feb-23	30-Jan-23
STI 1070	Dumpster Enclosure Walls	20-Dec-22	26-Dec-22
STI 1110	Dumpster Gates	14-Feb-23	10-Feb-23
N INT L1 1330	Fabric Wall Panels	27-Jan-23	25-Jan-23
N INT L1 1340	Hollow Metal Frames	18-Jan-23	16-Jan-23
N INT L1 1350	Interior Aluminum Frames & Glazing	18-Jan-23	16-Jan-23
N INT L2 1340	Hollow Metal Frames	18-Jan-23	16-Jan-23
N INT L2 1350	Interior Aluminum Frames & Glazing	18-Jan-23	16-Jan-23
S INT L1 1340	Hollow Metal Frames	18-Jan-23	16-Jan-23
S INT L1 1350	Interior Aluminum Frames & Glazing	18-Jan-23	28-Dec-22

S INT L2 1340	Hollow Metal Frames	19-Jan-23	17-Jan-23
S INT L2 1350	Interior Aluminum Frames & Glazing	10-Jan-23	29-Dec-22
MUP 1030	Tiltwall Approval	20-Dec-22	21-Nov-22
MUP 1110	Finish Approval	25-Jan-23	23-Jan-23
S INT L1 1360	Install Elevator	11-Jan-23	05-Dec-22
SUB 1000	Site Utilities Material Submittals	21-Dec-22	05-Dec-22
SUB 1050	Switch Gear Submittals	03-Jan-23	21-Nov-22
SUB 1030	Mechanical Equipment Submittals	03-Jan-23	21-Nov-22
SUB 1010	Fire Protection Submittals	03-Jan-23	21-Nov-22
SUB 1020	Structural Steel Submittals	20-Dec-22	21-Nov-22
SUB 1070	Glass & Glazing Submittals	25-Jan-23	23-Jan-23
SUB 1040	Light Fixtures Submittals	18-Jan-23	19-Dec-22
SUB 1060	Elevator Submittals	11-Jan-23	05-Dec-22
APP 1000	Site Utilities Material A/E Approval	21-Dec-22	05-Dec-22
APP 1060	Switch Gear A/E Approval	03-Jan-23	21-Nov-22
APP 1010	Mechanical Equipment A/E Approval	03-Jan-23	21-Nov-22
APP 1020	Fire Protection A/E Approval	03-Jan-23	21-Nov-22
APP 1040	Structural Steel A/E Approval	20-Dec-22	21-Nov-22
APP 1050	Glass & Glazing A/E Approval	25-Jan-23	23-Jan-23
APP 1070	Light Fixtures A/E Approval	18-Jan-23	19-Dec-22
APP 1030	Elevator A/E Approval	11-Jan-23	05-Dec-22
APP 1080	Fire Protection Fire Marshal Approval	03-Jan-23	21-Nov-22
MND 1070	Steel Embed Manufacture & Deliver	20-Dec-22	21-Nov-22
STU 1080	MoU Procurement - Sanitary Sewer Tie-in at SSISD	21-Dec-22	05-Dec-22
STU 1090	SAWS Permit - Pending ACD/SSISD Easement	21-Dec-22	05-Dec-22
STU 1100	Domestic/Fire Tie-in at Street	25-Jan-23	23-Jan-23
N EXE 1080	Kalwall Installation	15-Feb-23	12-Feb-23
N EXE 1090	Kalwall Field Measure & Procurement	15-Feb-23	12-Feb-23
S EXE 1090	Kalwall Field Measure & Procurement	15-Feb-23	12-Feb-23
S EXE 1100	Kalwall Installation	15-Feb-23	12-Feb-23
TOPS 1030	CPS Easement Doc - Procurement & SSISD Signatures	03-Jan-23	21-Nov-22
STI 1240	Ret. Wall Irrigation Sleeves	11-Jan-23	26-Dec-22
STI 1250	Ret. Wall Sidwalks & Flush Curbs	11-Jan-23	26-Dec-22
STI 1260	Ret. Wall Irrigation	18-Jan-23	16-Jan-23
STI 1270	Ret. Wall Hardscaping & Landscaping	01-Feb-23	30-Jan-23
STI 1280	Retaining Wall Block Deliveries	11-Jan-23	26-Dec-22
STU 1110	SAWS Permit Review, Issuance & Mobilization	17-Jan-23	09-Jan-23
STU 1120	MoU Execution, Coordination w/ SSISD & Mobilization	21-Dec-22	05-Dec-22
STU 1130	Site Sanitary Sewer Tie-in at SSISD - COMPLETION	21-Dec-22	05-Dec-22
S INT L2 1180	Ceiling Drywall/Tape/Float/Paint @ Elevator	11-Jan-23	27-Dec-22
Late Finish Date			
Activity ID	Activity Name	New Late Finish Date	Old Late Finish Date
N INT L1 1260	Install Millwork / Countertops	16-Jan-23	16-Dec-22

N INT L1 1290	Final Paint	24-Jan-23	06-Jan-23
N EXE 1020	Caulk Panel Joints	08-Feb-23	06-Feb-23
N EXE 1060	Storefront System(s) & Exterior Doors	25-Jan-23	23-Jan-23
N EXE 1040	Stucco	07-Mar-23	03-Mar-23
N EXE 1000	Steel Window Surrounds	25-Jan-23	23-Jan-23
N EXE 1050	Tiltwall Sealing & Paint	08-Feb-23	06-Feb-23
N EXR 1000	Roof Blocking & Mechanical Pads/Curbs	03-Jan-23	21-Nov-22
N EXR 1020	RTU Installation	03-Jan-23	21-Nov-22
N EXR 1010	Roofing	03-Jan-23	21-Nov-22
S STR 1070	Structural Steel Joist & Deck	20-Dec-22	05-Dec-22
S STR 1100	Level 2 - Pour Slab	20-Dec-22	19-Dec-22
S STR 1030	Foundations & SOG	20-Dec-22	21-Nov-22
S STR 1010	MEP UG Rough-in	20-Dec-22	21-Nov-22
CML 1000	Start Construction	20-Dec-22	21-Nov-22
STE 1010	Site Mobilization / SWPPP / Survey	20-Dec-22	21-Nov-22
STE 1020	Earthwork Cut/Clear/Grub	20-Dec-22	21-Nov-22
STU 1070	Site Domestic / Fire Water	21-Dec-22	05-Dec-22
STU 1040	Site Sanitary Sewer - to SSISD	21-Dec-22	05-Dec-22
STU 1060	Site Storm Drains	20-Dec-22	05-Dec-22
STU 1010	Site Primary Power Conduit	20-Dec-22	21-Nov-22
STU 1030	Site Secondary Conduit	20-Dec-22	21-Nov-22
STI 1150	Paving	31-Jan-23	27-Jan-23
STI 1140	Curbs & Gutters	20-Dec-22	26-Dec-22
STI 1160	Irrigation	17-Jan-23	20-Jan-23
STI 1220	Landscaping	31-Jan-23	03-Feb-23
STI 1210	Hardscape	31-Jan-23	03-Feb-23
STI 1180	Pavement Striping, Signage & Accessories	14-Feb-23	10-Feb-23
STI 1200	Site Lighting & Security	03-Jan-23	20-Jan-23
STE 1030	Building Pad Over-ex	20-Dec-22	21-Nov-22
STU 1050	UG Communications Conduit - Bldg	20-Dec-22	26-Dec-22
STU 1020	UG Communication Conduit - Site	20-Dec-22	26-Dec-22
PRE 1000	SD Documents - Constructability/Budget Review	20-Dec-22	21-Nov-22
MIL 1010	Notice to Proceed for Construction Issued	20-Dec-22	21-Nov-22
PRE 1150	Bid Review & GMP Draft	20-Dec-22	21-Nov-22
PRE 1140	Bid Day - 90% CDs (w/ Addenda)	20-Dec-22	21-Nov-22
PRE 1100	Bidding Period	20-Dec-22	21-Nov-22
PRE 1080	Final Bid Package Review	20-Dec-22	21-Nov-22
PRE 1030	CD Documents - Design Time	20-Dec-22	21-Nov-22
MND 1000	Site Utilities Manufacture & Deliver	21-Dec-22	05-Dec-22
MND 1050	Switch Gear Manufacture & Deliver	03-Jan-23	21-Nov-22
MND 1030	Mechanical Equipment Manufacture & Deliver	03-Jan-23	21-Nov-22
MND 1010	Fire Protection Manufacture & Deliver	03-Jan-23	21-Nov-22

MND 1020	Structural Steel Manufacture & Deliver	20-Dec-22	05-Dec-22
MND 1080	Glass & Glazing Manufacture & Deliver	25-Jan-23	23-Jan-23
PRE 1160	GMP Submitted to Alamo College District	20-Dec-22	21-Nov-22
PRE 1010	100% DD Document Development/Design	20-Dec-22	21-Nov-22
PRE 1020	100% DD Documents - Constructability/Budget Review	20-Dec-22	21-Nov-22
PRE 1040	80% CD Review Meeting	20-Dec-22	21-Nov-22
PRE 1090	80% CD's for Addendum	20-Dec-22	21-Nov-22
PRE 1110	Pre-Bid Meeting	20-Dec-22	21-Nov-22
PRE 1050	1st Advertisement for Bidders	20-Dec-22	21-Nov-22
PRE 1060	Solicit Subcontractor Interest on ISF	20-Dec-22	21-Nov-22
PRE 1070	Post Advertisement on Architect's Website	20-Dec-22	21-Nov-22
PRE 1130	Deadline for Subcontractor Questions	20-Dec-22	21-Nov-22
PRE 1120	Last Addendum Posted for Subcontractors	20-Dec-22	21-Nov-22
PRE 1210	Alamo College District to Approve GMP	20-Dec-22	21-Nov-22
S STR 1020	Prep & Pour Casting Beds	20-Dec-22	21-Nov-22
S STR 1040	Form & Pour Tiltwall Panels	20-Dec-22	21-Nov-22
S STR 1050	Tiltwall Panel Cure Time	20-Dec-22	21-Nov-22
S STR 1060	Tiltwall Panel Erection	20-Dec-22	21-Nov-22
S STR 1080	Remove Tiltwall Panels Braces	20-Dec-22	19-Dec-22
N INT L1 1020	MEP OH Rough-in	03-Jan-23	21-Nov-22
N INT L1 1030	Interior Wall Framing	03-Jan-23	21-Nov-22
N INT L1 1060	One Side Walls	03-Jan-23	21-Nov-22
N INT L1 1050	MEP Wall Rough-In	03-Jan-23	21-Nov-22
N INT L1 1080	Close Walls	03-Jan-23	21-Nov-22
N INT L1 1120	Tape/Bed/Float Walls	03-Jan-23	21-Nov-22
N INT L1 1140	Prime / Paint 1st Coat Walls	03-Jan-23	21-Nov-22
N INT L1 1170	Ceiling Grid	03-Jan-23	21-Nov-22
N INT L1 1200	Light Fixtures	18-Jan-23	19-Dec-22
N INT L1 1070	Ceiling Framing	03-Jan-23	21-Nov-22
N INT L1 1130	Drywall Ceilings	03-Jan-23	21-Nov-22
N INT L1 1210	Grills / Diffusers	03-Jan-23	21-Nov-22
N INT L1 1310	Install Doors / Hardware	31-Jan-23	27-Jan-23
N INT L1 1300	Flooring	25-Jan-23	20-Jan-23
N INT L1 1320	Byrne Punchlist - Create/Complete	14-Feb-23	10-Feb-23
N INT L1 1270	Drop Ceiling Tile	03-Jan-23	06-Dec-22
N INT L1 1180	Restroom Ceramic Tile Floors/Walls	16-Jan-23	16-Dec-22
N INT L1 1230	Plumbing Fixtures, Toilet Partitions & Accessories	01-Feb-23	30-Jan-23
STE 1040	Select Fill at Building Pad	20-Dec-22	21-Nov-22
N INT L1 1110	MEP Hard-Lid Rough-in	03-Jan-23	21-Nov-22
N INT L1 1240	HVAC Startup	03-Jan-23	21-Nov-22
N INT L1 1250	MEP Finish-out	24-Jan-23	30-Dec-22
BW STR 1030	Metal Stairs	20-Dec-22	26-Dec-22
S EXE 1020	Caulk Panel Joints	08-Feb-23	06-Feb-23

S EXE 1070	Storefront System(s) & Exterior Doors	14-Feb-23	10-Feb-23
S EXE 1060	Stucco	07-Mar-23	03-Mar-23
S EXE 1010	Steel Window Surrounds	14-Feb-23	10-Feb-23
S EXE 1050	Tiltwall Sealing & Paint	08-Feb-23	06-Feb-23
S EXR 1000	Roof Blocking & Mechanical Pads/Curbs	04-Jan-23	05-Dec-22
S EXR 1020	RTU Installation	04-Jan-23	05-Dec-22
S EXR 1010	Roofing	04-Jan-23	05-Dec-22
BW EXR 1050	Breezeway Metal Roof	15-Feb-23	12-Feb-23
N STR 1070	Structural Steel Joist & Deck	20-Dec-22	21-Nov-22
N STR 1100	Level 2 - Pour Slab	03-Jan-23	21-Nov-22
N STR 1020	Foundations & SOG	20-Dec-22	21-Nov-22
N STR 1010	MEP UG Rough-in	20-Dec-22	21-Nov-22
N STR 1030	Prep & Pour Casting Beds	20-Dec-22	21-Nov-22
N STR 1040	Form & Pour Tiltwall Panels	20-Dec-22	21-Nov-22
N STR 1050	Tiltwall Panel Cure Time	20-Dec-22	21-Nov-22
N STR 1060	Tiltwall Panel Erection	20-Dec-22	21-Nov-22
N STR 1080	Remove Tiltwall Panels Braces	03-Jan-23	21-Nov-22
BW STR 1000	Breezeway Trusses, Beams & Deck	20-Dec-22	26-Dec-22
BW STR 1010	Prep/Pour Level 2 Slab & Stair Treads	20-Dec-22	26-Dec-22
STI 1230	Site Complete	14-Feb-23	10-Feb-23
S STR 1090	Prep Level 2 Slab	20-Dec-22	19-Dec-22
N STR 1090	Prep Level 2	20-Dec-22	21-Nov-22
STI 1120	Backfill at Retaining Walls	11-Jan-23	26-Dec-22
PRE 1170	Receive 100% CD's	20-Dec-22	21-Nov-22
PRE 1180	100% CD Drawing Review and Update GMP	20-Dec-22	21-Nov-22
PRE 1200	Revised GMP Submitted to Alamo College District	20-Dec-22	21-Nov-22
STU 1000	Breezeway Drainage Channel	20-Dec-22	26-Dec-22
S STR 1000	Moisture Barrier Wall	20-Dec-22	21-Nov-22
N STR 1000	Moisture Barrier Wall	20-Dec-22	21-Nov-22
BIM 1000	Under Slab BIM Coordination & Approval	20-Dec-22	21-Nov-22
BIM 1010	Level 1 BIM Coordination & Approval	03-Jan-23	21-Nov-22
BIM 1020	Level 2 BIM Coordination & Approval	11-Jan-23	19-Dec-22
MUP 1000	Engineered Drawings & Submittals	20-Dec-22	21-Nov-22
BW STR 1020	Misc. Slabs & Foundations	20-Dec-22	26-Dec-22
N INT L1 1000	Layout & Top Track	03-Jan-23	21-Nov-22
N INT L1 1010	Spray Foam Insulation	11-Jan-23	20-Dec-22
S EXE 1000	Exterior Canopy @ Workforce	14-Feb-23	10-Feb-23
MUP 1010	Prep & Pour Foundation	20-Dec-22	21-Nov-22
MUP 1020	Layout, Form, Cast & Erect Tiltwall Panel	20-Dec-22	21-Nov-22
MUP 1040	Install Steel Surrounds	25-Jan-23	23-Jan-23
MUP 1050	Framing & Sheathing	25-Jan-23	23-Jan-23
MUP 1060	Lath & Plaster	25-Jan-23	23-Jan-23

MUP 1100	Caulking	25-Jan-23	23-Jan-23
MUP 1070	Exterior Coatings & Moisture Barrier	25-Jan-23	23-Jan-23
MUP 1080	Windows & Storefront	25-Jan-23	23-Jan-23
MUP 1090	Translucent Storefront	25-Jan-23	23-Jan-23
BW STR 1040	Metal Handrails & Screens	20-Dec-22	26-Dec-22
BW EXE 1010	Paint Exposed Steel	20-Dec-22	26-Dec-22
STI 1050	Dumpster Pad & Misc. Concrete Foundations	20-Dec-22	26-Dec-22
STI 1080	Limestone Retaining Walls & Blocks	11-Jan-23	26-Dec-22
STI 1000	Fine Grading	20-Dec-22	26-Dec-22
STI 1010	Lime Stabilization	20-Dec-22	26-Dec-22
STI 1040	Paving Basecourse	20-Dec-22	26-Dec-22
STI 1020	Light Pole Bases	20-Dec-22	26-Dec-22
STI 1100	Site Lighting and Security Conduits	20-Dec-22	26-Dec-22
STI 1090	Irrigation Sleeves	20-Dec-22	26-Dec-22
STI 1130	Sidewalks & Concrete Paving	16-Jan-23	20-Jan-23
STI 1170	Grasspave Drive	17-Jan-23	13-Jan-23
CLO 1000	Inspections, Testing & Commissioning	14-Feb-23	10-Feb-23
STI 1060	Monument Sign Wall	21-Dec-22	26-Dec-22
STI 1190	Monument & Exterior Building Signage	14-Feb-23	10-Feb-23
TOPS 1000	Permanent Power Application	03-Jan-23	21-Nov-22
TOPS 1010	Design & Engineering	03-Jan-23	21-Nov-22
TOPS 1020	Transformer Set	03-Jan-23	21-Nov-22
MND 1040	Light Fixtures Manufacture & Deliver	18-Jan-23	19-Dec-22
MND 1060	Elevator Manufacture & Deliver	11-Jan-23	05-Dec-22
CML 1020	Permanent Power	03-Jan-23	21-Nov-22
CML 1040	North Building Conditioned Air	03-Jan-23	21-Nov-22
CML 1050	South Building Conditioned Air	11-Jan-23	05-Dec-22
PRE 1190	Submit & Obtain City & County Permits	20-Dec-22	21-Nov-22
MIL 1000	Permit Issued	20-Dec-22	21-Nov-22
N EXE 1070	Downspouts	14-Feb-23	10-Feb-23
S EXE 1080	Downspouts	14-Feb-23	10-Feb-23
BW EXE 1000	Electrical Rough-in	20-Dec-22	26-Dec-22
BW EXE 1020	Electrical Trim Out	15-Feb-23	12-Feb-23
N INT L1 1040	In-Wall Blocking	03-Jan-23	21-Nov-22
N INT L1 1100	Pull Wire & Cable	04-Jan-23	12-Dec-22
N INT L1 1220	Cable Trays & Ladders @ IT Closets	24-Jan-23	30-Dec-22
N INT L1 1280	Window Shades	31-Jan-23	27-Jan-23
N INT L1 1190	Concrete Floor Sealer	24-Jan-23	30-Dec-22
N EXE 1010	Frame & Sheath Exterior Wall Openings	25-Jan-23	23-Jan-23
N EXE 1030	Moister Barrier & Insulation on Exterior Wall Openings	25-Jan-23	23-Jan-23
S EXE 1030	Frame & Sheath Exterior Wall Openings	14-Feb-23	10-Feb-23
S EXE 1040	Moister Barrier & Insulation on Exterior Wall Openings	14-Feb-23	10-Feb-23
N INT L1 1150	Tape/Bed/Float Ceilings	18-Jan-23	19-Dec-22

N INT L1 1160	Prime / Paint 1st Coat Ceilings	18-Jan-23	19-Dec-22
N INT L2 1260	Install Millwork / Countertops	03-Jan-23	16-Dec-22
N INT L2 1290	Final Paint	10-Jan-23	06-Jan-23
N INT L2 1020	MEP OH Rough-in	04-Jan-23	19-Dec-22
N INT L2 1030	Interior Wall Framing	03-Jan-23	28-Nov-22
N INT L2 1060	One Side Walls	03-Jan-23	28-Nov-22
N INT L2 1050	MEP Wall Rough-In	03-Jan-23	28-Nov-22
N INT L2 1080	Close Walls	03-Jan-23	28-Nov-22
N INT L2 1120	Tape/Bed/Float Walls	03-Jan-23	28-Nov-22
N INT L2 1140	Prime / Paint 1st Coat Walls	03-Jan-23	28-Nov-22
N INT L2 1170	Ceiling Grid	03-Jan-23	28-Nov-22
N INT L2 1200	Light Fixtures	04-Jan-23	19-Dec-22
N INT L2 1070	Ceiling Framing	04-Jan-23	19-Dec-22
N INT L2 1130	Drywall Ceilings	04-Jan-23	19-Dec-22
N INT L2 1210	Grills / Diffusers	03-Jan-23	28-Nov-22
N INT L2 1310	Install Doors / Hardware	31-Jan-23	27-Jan-23
N INT L2 1300	Flooring	10-Jan-23	20-Jan-23
N INT L2 1320	Byrne Punchlist - Create/Complete	14-Feb-23	10-Feb-23
N INT L2 1270	Drop Ceiling Tile	09-Jan-23	09-Dec-22
N INT L2 1180	Restroom Ceramic Tile Floors/Walls	03-Jan-23	16-Dec-22
N INT L2 1230	Plumbing Fixtures, Toilet Partitions & Accessories	01-Feb-23	30-Jan-23
N INT L2 1110	MEP Hard-Lid Rough-in	04-Jan-23	19-Dec-22
N INT L2 1240	HVAC Startup	03-Jan-23	28-Nov-22
N INT L2 1250	MEP Finish-out	31-Jan-23	30-Dec-22
N INT L2 1000	Layout & Top Track	03-Jan-23	28-Nov-22
N INT L2 1010	Spray Foam Insulation	11-Jan-23	20-Dec-22
N INT L2 1040	In-Wall Blocking	03-Jan-23	28-Nov-22
N INT L2 1090	Fire Stopping	03-Jan-23	28-Nov-22
N INT L2 1100	Pull Wire & Cable	11-Jan-23	12-Dec-22
N INT L2 1220	Cable Trays & Ladders	31-Jan-23	30-Dec-22
N INT L2 1280	Window Shades	31-Jan-23	27-Jan-23
N INT L2 1190	Concrete Floor Sealer	31-Jan-23	30-Dec-22
N INT L2 1150	Tape/Bed/Float Ceilings	04-Jan-23	19-Dec-22
N INT L2 1160	Prime / Paint 1st Coat Ceilings	04-Jan-23	19-Dec-22
S INT L1 1260	Install Millwork / Countertops	24-Jan-23	16-Dec-22
S INT L1 1290	Final Paint	31-Jan-23	06-Jan-23
S INT L1 1020	MEP OH Rough-in	11-Jan-23	19-Dec-22
S INT L1 1030	Interior Wall Framing	04-Jan-23	05-Dec-22
S INT L1 1060	One Side Walls	04-Jan-23	05-Dec-22
S INT L1 1050	MEP Wall Rough-In	04-Jan-23	05-Dec-22
S INT L1 1080	Close Walls	04-Jan-23	05-Dec-22
S INT L1 1120	Tape/Bed/Float Walls	04-Jan-23	05-Dec-22

S INT L1 1140	Prime / Paint 1st Coat Walls	04-Jan-23	05-Dec-22
S INT L1 1170	Ceiling Grid	04-Jan-23	05-Dec-22
S INT L1 1200	Light Fixtures	25-Jan-23	19-Dec-22
S INT L1 1070	Ceiling Framing	25-Jan-23	19-Dec-22
S INT L1 1130	Drywall Ceilings	25-Jan-23	19-Dec-22
S INT L1 1210	Grills / Diffusers	04-Jan-23	05-Dec-22
S INT L1 1310	Install Doors / Hardware	31-Jan-23	27-Jan-23
S INT L1 1300	Flooring	25-Jan-23	20-Jan-23
S INT L1 1320	Byrne Punchlist - Create/Complete	14-Feb-23	10-Feb-23
S INT L1 1270	Drop Ceiling Tile	11-Jan-23	16-Dec-22
S INT L1 1180	Restroom Ceramic Tile Floors/Walls	24-Jan-23	16-Dec-22
S INT L1 1230	Plumbing Fixtures, Toilet Accessories	01-Feb-23	30-Jan-23
S INT L1 1110	MEP Hard-Lid Rough-in	25-Jan-23	19-Dec-22
S INT L1 1240	HVAC Startup	04-Jan-23	05-Dec-22
S INT L1 1250	MEP Finish-out	24-Jan-23	30-Dec-22
S INT L1 1000	Layout & Top Track	11-Jan-23	19-Dec-22
S INT L1 1010	Spray Foam Insulation	11-Jan-23	20-Dec-22
S INT L1 1040	In-Wall Blocking	04-Jan-23	05-Dec-22
S INT L1 1100	Pull Wire & Cable	04-Jan-23	12-Dec-22
S INT L1 1220	Cable Trays & Ladders	24-Jan-23	30-Dec-22
S INT L1 1280	Window Shades	31-Jan-23	27-Jan-23
S INT L1 1190	Concrete Floor Sealer	24-Jan-23	30-Dec-22
S INT L1 1150	Tape/Bed/Float Ceilings	25-Jan-23	19-Dec-22
S INT L1 1160	Prime / Paint 1st Coat Ceilings	25-Jan-23	19-Dec-22
S INT L2 1290	Final Paint	17-Jan-23	09-Jan-23
S INT L2 1020	MEP OH Rough-in	11-Jan-23	20-Dec-22
S INT L2 1030	Interior Wall Framing	10-Jan-23	12-Dec-22
S INT L2 1060	One Side Walls	10-Jan-23	12-Dec-22
S INT L2 1050	MEP Wall Rough-In	10-Jan-23	12-Dec-22
S INT L2 1080	Close Walls	10-Jan-23	12-Dec-22
S INT L2 1120	Tape/Bed/Float Walls	10-Jan-23	12-Dec-22
S INT L2 1140	Prime / Paint 1st Coat Walls	10-Jan-23	12-Dec-22
S INT L2 1170	Ceiling Grid	11-Jan-23	12-Dec-22
S INT L2 1200	Light Fixtures	11-Jan-23	20-Dec-22
S INT L2 1070	Ceiling Framing	11-Jan-23	20-Dec-22
S INT L2 1130	Drywall Ceilings	11-Jan-23	20-Dec-22
S INT L2 1210	Grills / Diffusers	11-Jan-23	12-Dec-22
S INT L2 1310	Install Doors / Hardware	01-Feb-23	30-Jan-23
S INT L2 1300	Flooring	26-Jan-23	23-Jan-23
S INT L2 1320	Byrne Punchlist - Create/Complete	14-Feb-23	10-Feb-23
S INT L2 1270	Drop Ceiling Tile	11-Jan-23	23-Dec-22
S INT L2 1110	MEP Hard-Lid Rough-in	11-Jan-23	20-Dec-22
S INT L2 1240	HVAC Startup	11-Jan-23	12-Dec-22

S INT L2 1250	MEP Finish-out	31-Jan-23	30-Dec-22
S INT L2 1000	Layout & Top Track	11-Jan-23	20-Dec-22
S INT L2 1010	Spray Foam Insulation	11-Jan-23	20-Dec-22
S INT L2 1040	In-Wall Blocking	10-Jan-23	12-Dec-22
S INT L2 1090	Fire Stopping	10-Jan-23	12-Dec-22
S INT L2 1100	Pull Wire & Cable	11-Jan-23	12-Dec-22
S INT L2 1220	Cable Trays & Ladders @ IT Closet	31-Jan-23	30-Dec-22
S INT L2 1280	Window Shades	31-Jan-23	27-Jan-23
S INT L2 1190	Concrete Floor Sealer	31-Jan-23	30-Dec-22
S INT L2 1150	Tape/Bed/Float Ceilings	11-Jan-23	20-Dec-22
S INT L2 1160	Prime / Paint 1st Coat Ceilings	11-Jan-23	20-Dec-22
S INT L1 1330	Workforce Plywood Wall Panels	01-Feb-23	30-Jan-23
STI 1070	Dumpster Enclosure Walls	20-Dec-22	26-Dec-22
STI 1110	Dumpster Gates	14-Feb-23	10-Feb-23
N INT L1 1330	Fabric Wall Panels	31-Jan-23	27-Jan-23
N INT L1 1340	Hollow Metal Frames	18-Jan-23	16-Jan-23
N INT L1 1350	Interior Aluminum Frames & Glazing	18-Jan-23	16-Jan-23
N INT L2 1340	Hollow Metal Frames	18-Jan-23	16-Jan-23
N INT L2 1350	Interior Aluminum Frames & Glazing	18-Jan-23	16-Jan-23
S INT L1 1340	Hollow Metal Frames	18-Jan-23	16-Jan-23
S INT L1 1350	Interior Aluminum Frames & Glazing	18-Jan-23	13-Jan-23
S INT L2 1340	Hollow Metal Frames	19-Jan-23	17-Jan-23
S INT L2 1350	Interior Aluminum Frames & Glazing	18-Jan-23	16-Jan-23
MUP 1030	Tiltwall Approval	20-Dec-22	21-Nov-22
MUP 1110	Finish Approval	25-Jan-23	23-Jan-23
S INT L1 1360	Install Elevator	20-Jan-23	16-Dec-22
SUB 1000	Site Utilities Material Submittals	21-Dec-22	05-Dec-22
SUB 1050	Switch Gear Submittals	03-Jan-23	21-Nov-22
SUB 1030	Mechanical Equipment Submittals	03-Jan-23	21-Nov-22
SUB 1010	Fire Protection Submittals	03-Jan-23	21-Nov-22
SUB 1020	Structural Steel Submittals	20-Dec-22	21-Nov-22
SUB 1070	Glass & Glazing Submittals	25-Jan-23	23-Jan-23
SUB 1040	Light Fixtures Submittals	18-Jan-23	19-Dec-22
SUB 1060	Elevator Submittals	11-Jan-23	05-Dec-22
APP 1000	Site Utilities Material A/E Approval	21-Dec-22	05-Dec-22
APP 1060	Switch Gear A/E Approval	03-Jan-23	21-Nov-22
APP 1010	Mechanical Equipment A/E Approval	03-Jan-23	21-Nov-22
APP 1020	Fire Protection A/E Approval	03-Jan-23	21-Nov-22
APP 1040	Structural Steel A/E Approval	20-Dec-22	21-Nov-22
APP 1050	Glass & Glazing A/E Approval	25-Jan-23	23-Jan-23
APP 1070	Light Fixtures A/E Approval	18-Jan-23	19-Dec-22
APP 1030	Elevator A/E Approval	11-Jan-23	05-Dec-22

APP 1080	Fire Protection Fire Marshal Approval	03-Jan-23	21-Nov-22
MND 1070	Steel Embed Manufacture & Deliver	20-Dec-22	21-Nov-22
STU 1080	MoU Procurement - Sanitary Sewer Tie-In at SSISD	21-Dec-22	05-Dec-22
STU 1090	SAWS Permit - Pending ACD/SSISD Easement	21-Dec-22	05-Dec-22
STU 1100	Domestic/Fire Tie-in at Street	31-Jan-23	27-Jan-23
N EXE 1080	Kalwall Installation	15-Feb-23	12-Feb-23
N EXE 1090	Kalwall Field Measure & Procurement	15-Feb-23	12-Feb-23
S EXE 1090	Kalwall Field Measure & Procurement	15-Feb-23	12-Feb-23
S EXE 1100	Kalwall Installation	15-Feb-23	12-Feb-23
TOPS 1030	CPS Easement Doc - Procurement & SSISD Signatures	03-Jan-23	21-Nov-22
STI 1240	Ret. Wall Irrigation Sleeves	11-Jan-23	26-Dec-22
STI 1250	Ret. Wall Sidwalks & Flush Curbs	11-Jan-23	06-Jan-23
STI 1260	Ret. Wall Irrigation	31-Jan-23	27-Jan-23
STI 1270	Ret. Wall Hardscaping & Landscaping	14-Feb-23	10-Feb-23
STI 1280	Retaining Wall Block Deliveries	11-Jan-23	26-Dec-22
STU 1110	SAWS Permit Review, Issuance & Mobilization	17-Jan-23	20-Jan-23
STU 1120	MoU Execution, Coordination w/ SSISD & Mobilization	21-Dec-22	05-Dec-22
STU 1130	Site Sanitary Sewer Tie-in at SSISD - COMPLETION	21-Dec-22	05-Dec-22
S INT L2 1180	Ceiling Drywall/Tape/Float/Paint @ Elevator	17-Jan-23	02-Jan-23
Early Start Date			
Activity ID	Activity Name	New Early Start Date	Old Early Start Date
N INT L1 1260	Install Millwork / Countertops	19-Dec-22	28-Nov-22
N INT L1 1290	Final Paint	03-Jan-23	19-Dec-22
N EXE 1020	Caulk Panel Joints	19-Dec-22	21-Nov-22
N EXE 1060	Storefront System(s) & Exterior Doors	19-Dec-22	21-Nov-22
N EXE 1040	Stucco	16-Jan-23	21-Dec-22
N EXE 1000	Steel Window Surrounds	19-Dec-22	21-Nov-22
N EXE 1050	Tiltwall Sealing & Paint	19-Dec-22	21-Nov-22
N EXR 1000	Roof Blocking & Mechanical Pads/Curbs	19-Dec-22	21-Nov-22
N EXR 1020	RTU Installation	19-Dec-22	21-Nov-22
N EXR 1010	Roofing	19-Dec-22	21-Nov-22
S STR 1070	Structural Steel Joist & Deck	19-Dec-22	21-Nov-22
S STR 1100	Level 2 - Pour Slab	19-Dec-22	21-Nov-22
S STR 1030	Foundations & SOG	19-Dec-22	21-Nov-22
S STR 1010	MEP UG Rough-in	19-Dec-22	21-Nov-22
CML 1000	Start Construction	19-Dec-22	21-Nov-22
STE 1010	Site Mobilization / SWPPP / Survey	19-Dec-22	21-Nov-22
STE 1020	Earthwork Cut/Clear/Grub	19-Dec-22	21-Nov-22
STU 1070	Site Domestic / Fire Water	19-Dec-22	21-Nov-22
STU 1040	Site Sanitary Sewer - to SSISD	19-Dec-22	21-Nov-22
STU 1060	Site Storm Drains	19-Dec-22	21-Nov-22
STU 1010	Site Primary Power Conduit	19-Dec-22	21-Nov-22
STU 1030	Site Secondary Conduit	19-Dec-22	21-Nov-22

STI 1150	Paving	17-Jan-23	21-Dec-22
STI 1140	Curbs & Gutters	19-Dec-22	21-Nov-22
STI 1160	Irrigation	20-Dec-22	21-Nov-22
STI 1220	Landscaping	03-Jan-23	07-Dec-22
STI 1210	Hardscape	17-Jan-23	21-Dec-22
STI 1180	Pavement Striping, Signage & Accessories	24-Jan-23	28-Dec-22
STI 1200	Site Lighting & Security	19-Dec-22	21-Nov-22
STE 1030	Building Pad Over-ex	19-Dec-22	21-Nov-22
STU 1050	UG Communications Conduit - Bldg	19-Dec-22	21-Nov-22
STU 1020	UG Communication Conduit - Site	19-Dec-22	21-Nov-22
PRE 1000	SD Documents - Constructability/Budget Review	19-Dec-22	21-Nov-22
MIL 1010	Notice to Proceed for Construction Issued	19-Dec-22	21-Nov-22
PRE 1150	Bid Review & GMP Draft	19-Dec-22	21-Nov-22
PRE 1140	Bid Day - 90% CDs (w/ Addenda)	19-Dec-22	21-Nov-22
PRE 1100	Bidding Period	19-Dec-22	21-Nov-22
PRE 1080	Final Bid Package Review	19-Dec-22	21-Nov-22
PRE 1030	CD Documents - Design Time	19-Dec-22	21-Nov-22
MND 1000	Site Utilities Manufacture & Deliver	19-Dec-22	21-Nov-22
MND 1050	Switch Gear Manufacture & Deliver	19-Dec-22	21-Nov-22
MND 1030	Mechanical Equipment Manufacture & Deliver	19-Dec-22	21-Nov-22
MND 1010	Fire Protection Manufacture & Deliver	19-Dec-22	21-Nov-22
MND 1020	Structural Steel Manufacture & Deliver	19-Dec-22	21-Nov-22
MND 1080	Glass & Glazing Manufacture & Deliver	19-Dec-22	21-Nov-22
PRE 1160	GMP Submitted to Alamo College District	19-Dec-22	21-Nov-22
PRE 1010	100% DD Document Development/Design	19-Dec-22	21-Nov-22
PRE 1020	100% DD Documents - Constructability/Budget Review	19-Dec-22	21-Nov-22
PRE 1040	80% CD Review Meeting	19-Dec-22	21-Nov-22
PRE 1090	80% CD's for Addendum	19-Dec-22	21-Nov-22
PRE 1110	Pre-Bid Meeting	19-Dec-22	21-Nov-22
PRE 1050	1st Advertisement for Bidders	19-Dec-22	21-Nov-22
PRE 1060	Solicit Subcontractor Interest on iSF	19-Dec-22	21-Nov-22
PRE 1070	Post Advertisement on Architect's Website	19-Dec-22	21-Nov-22
PRE 1130	Deadline for Subcontractor Questions	19-Dec-22	21-Nov-22
PRE 1120	Last Addendum Posted for Subcontractors	19-Dec-22	21-Nov-22
PRE 1210	Alamo College District to Approve GMP	19-Dec-22	21-Nov-22
S STR 1020	Prep & Pour Casting Beds	19-Dec-22	21-Nov-22
S STR 1040	Form & Pour Tiltwall Panels	19-Dec-22	21-Nov-22
S STR 1050	Tiltwall Panel Cure Time	19-Dec-22	21-Nov-22
S STR 1060	Tiltwall Panel Erection	19-Dec-22	21-Nov-22
S STR 1080	Remove Tiltwall Panels Braces	19-Dec-22	21-Nov-22
N INT L1 1020	MEP OH Rough-in	19-Dec-22	21-Nov-22
N INT L1 1030	Interior Wall Framing	19-Dec-22	21-Nov-22

N INT L1 1060	One Side Walls	19-Dec-22	21-Nov-22
N INT L1 1050	MEP Wall Rough-In	19-Dec-22	21-Nov-22
N INT L1 1080	Close Walls	19-Dec-22	21-Nov-22
N INT L1 1120	Tape/Bed/Float Walls	19-Dec-22	21-Nov-22
N INT L1 1140	Prime / Paint 1st Coat Walls	19-Dec-22	21-Nov-22
N INT L1 1170	Ceiling Grid	19-Dec-22	21-Nov-22
N INT L1 1200	Light Fixtures	19-Dec-22	21-Nov-22
N INT L1 1070	Ceiling Framing	19-Dec-22	21-Nov-22
N INT L1 1130	Drywall Ceilings	19-Dec-22	21-Nov-22
N INT L1 1210	Grills / Diffusers	19-Dec-22	21-Nov-22
N INT L1 1310	Install Doors / Hardware	26-Dec-22	16-Jan-23
N INT L1 1300	Flooring	30-Dec-22	02-Jan-23
N INT L1 1320	Byrne Punchlist - Create/Complete	13-Jan-23	30-Jan-23
N INT L1 1270	Drop Ceiling Tile	19-Dec-22	21-Nov-22
N INT L1 1180	Restroom Ceramic Tile Floors/Walls	19-Dec-22	21-Nov-22
N INT L1 1230	Plumbing Fixtures, Toilet Partitions & Accessories	19-Dec-22	21-Nov-22
STE 1040	Select Fill at Building Pad	19-Dec-22	21-Nov-22
N INT L1 1110	MEP Hard-Lid Rough-in	19-Dec-22	21-Nov-22
N INT L1 1240	HVAC Startup	19-Dec-22	21-Nov-22
N INT L1 1250	MEP Finish-out	20-Dec-22	28-Nov-22
BW STR 1030	Metal Stairs	19-Dec-22	21-Nov-22
S EXE 1020	Caulk Panel Joints	19-Dec-22	21-Nov-22
S EXE 1070	Storefront System(s) & Exterior Doors	19-Dec-22	21-Nov-22
S EXE 1060	Stucco	16-Jan-23	21-Dec-22
S EXE 1010	Steel Window Surrounds	19-Dec-22	21-Nov-22
S EXE 1050	Tiltwall Sealing & Paint	19-Dec-22	21-Nov-22
S EXR 1000	Roof Blocking & Mechanical Pads/Curbs	19-Dec-22	21-Nov-22
S EXR 1020	RTU Installation	19-Dec-22	21-Nov-22
S EXR 1010	Roofing	19-Dec-22	21-Nov-22
BW EXR 1050	Breezeway Metal Roof	19-Dec-22	21-Nov-22
N STR 1070	Structural Steel Joist & Deck	19-Dec-22	21-Nov-22
N STR 1100	Level 2 - Pour Slab	19-Dec-22	21-Nov-22
N STR 1020	Foundations & SOG	19-Dec-22	21-Nov-22
N STR 1010	MEP UG Rough-in	19-Dec-22	21-Nov-22
N STR 1030	Prep & Pour Casting Beds	19-Dec-22	21-Nov-22
N STR 1040	Form & Pour Tiltwall Panels	19-Dec-22	21-Nov-22
N STR 1050	Tiltwall Panel Cure Time	19-Dec-22	21-Nov-22
N STR 1060	Tiltwall Panel Erection	19-Dec-22	21-Nov-22
N STR 1080	Remove Tiltwall Panels Braces	19-Dec-22	21-Nov-22
BW STR 1000	Breezeway Trusses, Beams & Deck	19-Dec-22	21-Nov-22
BW STR 1010	Prep/Pour Level 2 Slab & Stair Treads	19-Dec-22	21-Nov-22
STI 1230	Site Complete	13-Feb-23	10-Jan-23
S STR 1090	Prep Level 2 Slab	19-Dec-22	21-Nov-22

N STR 1090	Prep Level 2	19-Dec-22	21-Nov-22
STI 1120	Backfill at Retaining Walls	19-Dec-22	21-Nov-22
MIL 1020	Construction Hammock	19-Dec-22	21-Nov-22
PRE 1170	Receive 100% CD's	19-Dec-22	21-Nov-22
PRE 1180	100% CD Drawing Review and Update GMP	19-Dec-22	21-Nov-22
PRE 1200	Revised GMP Submitted to Alamo College District	19-Dec-22	21-Nov-22
CLO 1010	Project Float	14-Feb-23	11-Feb-23
STU 1000	Breezeway Drainage Channel	19-Dec-22	21-Nov-22
S STR 1000	Moisture Barrier Wall	19-Dec-22	21-Nov-22
N STR 1000	Moisture Barrier Wall	19-Dec-22	21-Nov-22
BIM 1000	Under Slab BIM Coordination & Approval	19-Dec-22	21-Nov-22
BIM 1010	Level 1 BIM Coordination & Approval	19-Dec-22	21-Nov-22
BIM 1020	Level 2 BIM Coordination & Approval	19-Dec-22	21-Nov-22
MUP 1000	Engineered Drawings & Submittals	19-Dec-22	21-Nov-22
BW STR 1020	Misc. Slabs & Foundations	19-Dec-22	21-Nov-22
N INT L1 1000	Layout & Top Track	19-Dec-22	21-Nov-22
N INT L1 1010	Spray Foam Insulation	19-Dec-22	21-Nov-22
S EXE 1000	Exterior Canopy @ Workforce	19-Dec-22	21-Nov-22
MUP 1010	Prep & Pour Foundation	19-Dec-22	21-Nov-22
MUP 1020	Layout, Form, Cast & Erect Tiltwall Panel	19-Dec-22	21-Nov-22
MUP 1040	Install Steel Surrounds	19-Dec-22	21-Nov-22
MUP 1050	Framing & Sheathing	19-Dec-22	21-Nov-22
MUP 1060	Lath & Plaster	19-Dec-22	21-Nov-22
MUP 1100	Caulking	19-Dec-22	21-Nov-22
MUP 1070	Exterior Coatings & Moisture Barrier	19-Dec-22	21-Nov-22
MUP 1080	Windows & Storefront	19-Dec-22	21-Nov-22
MUP 1090	Translucent Storefront	19-Dec-22	21-Nov-22
BW STR 1040	Metal Handrails & Screens	19-Dec-22	21-Nov-22
N EXR 1030	Set Skylights	19-Dec-22	21-Nov-22
BW EXE 1010	Paint Exposed Steel	19-Dec-22	21-Nov-22
STI 1050	Dumpster Pad & Misc. Concrete Foundations	19-Dec-22	21-Nov-22
STI 1080	Limestone Retaining Walls & Blocks	19-Dec-22	21-Nov-22
STI 1000	Fine Grading	19-Dec-22	21-Nov-22
STI 1010	Lime Stabilization	19-Dec-22	21-Nov-22
STI 1040	Paving Basecourse	19-Dec-22	21-Nov-22
STI 1020	Light Pole Bases	19-Dec-22	21-Nov-22
STI 1100	Site Lighting and Security Conduits	19-Dec-22	21-Nov-22
STI 1090	Irrigation Sleeves	19-Dec-22	21-Nov-22
STI 1130	Sidewalks & Concrete Paving	19-Dec-22	21-Nov-22
STI 1170	Grasspave Drive	10-Jan-23	07-Dec-22
CLO 1000	Inspections, Testing & Commissioning	19-Dec-22	30-Nov-22
STI 1060	Monument Sign Wall	19-Dec-22	21-Nov-22

STI 1190	Monument & Exterior Building Signage	24-Jan-23	28-Dec-22
TOPS 1000	Permanent Power Application	19-Dec-22	21-Nov-22
TOPS 1010	Design & Engineering	19-Dec-22	21-Nov-22
TOPS 1020	Transformer Set	19-Dec-22	21-Nov-22
MND 1040	Light Fixtures Manufacture & Deliver	19-Dec-22	21-Nov-22
MND 1060	Elevator Manufacture & Deliver	19-Dec-22	21-Nov-22
CML 1020	Permanent Power	19-Dec-22	21-Nov-22
CML 1040	North Building Conditioned Air	19-Dec-22	21-Nov-22
CML 1050	South Building Conditioned Air	19-Dec-22	21-Nov-22
CML 1010	North Building Dry-In	03-Feb-23	10-Jan-23
CML 1030	South Building Dry-In	03-Feb-23	10-Jan-23
PRE 1190	Submit & Obtain City & County Permits	19-Dec-22	21-Nov-22
MIL 1000	Permit Issued	19-Dec-22	21-Nov-22
N EXE 1070	Downspouts	19-Dec-22	02-Dec-22
S EXE 1080	Downspouts	19-Dec-22	02-Dec-22
BW EXE 1000	Electrical Rough-in	19-Dec-22	21-Nov-22
BW EXE 1020	Electrical Trim Out	19-Dec-22	21-Nov-22
N INT L1 1040	In-Wall Blocking	19-Dec-22	21-Nov-22
N INT L1 1100	Pull Wire & Cable	19-Dec-22	21-Nov-22
N INT L1 1220	Cable Trays & Ladders @ IT Closets	19-Dec-22	21-Nov-22
N INT L1 1280	Window Shades	03-Jan-23	12-Dec-22
N INT L1 1190	Concrete Floor Sealer	19-Dec-22	21-Nov-22
N EXE 1010	Frame & Sheath Exterior Wall Openings	19-Dec-22	21-Nov-22
N EXE 1030	Moister Barrier & Insulation on Exterior Wall Openings	19-Dec-22	21-Nov-22
S EXE 1030	Frame & Sheath Exterior Wall Openings	19-Dec-22	21-Nov-22
S EXE 1040	Moister Barrier & Insulation on Exterior Wall Openings	19-Dec-22	21-Nov-22
N INT L1 1150	Tape/Bed/Float Ceilings	19-Dec-22	21-Nov-22
N INT L1 1160	Prime / Paint 1st Coat Ceilings	19-Dec-22	21-Nov-22
N INT L2 1260	Install Millwork / Countertops	19-Dec-22	21-Nov-22
N INT L2 1290	Final Paint	19-Dec-22	14-Dec-22
N INT L2 1020	MEP OH Rough-in	19-Dec-22	21-Nov-22
N INT L2 1030	Interior Wall Framing	19-Dec-22	21-Nov-22
N INT L2 1060	One Side Walls	19-Dec-22	21-Nov-22
N INT L2 1050	MEP Wall Rough-In	19-Dec-22	21-Nov-22
N INT L2 1080	Close Walls	19-Dec-22	21-Nov-22
N INT L2 1120	Tape/Bed/Float Walls	19-Dec-22	21-Nov-22
N INT L2 1140	Prime / Paint 1st Coat Walls	19-Dec-22	21-Nov-22
N INT L2 1170	Ceiling Grid	19-Dec-22	21-Nov-22
N INT L2 1200	Light Fixtures	19-Dec-22	21-Nov-22
N INT L2 1070	Ceiling Framing	19-Dec-22	21-Nov-22
N INT L2 1130	Drywall Ceilings	19-Dec-22	21-Nov-22
N INT L2 1210	Grills / Diffusers	19-Dec-22	21-Nov-22
N INT L2 1310	Install Doors / Hardware	27-Dec-22	11-Jan-23

N INT L2 1300	Flooring	19-Dec-22	28-Dec-22
N INT L2 1320	Byrne Punchlist - Create/Complete	10-Jan-23	25-Jan-23
N INT L2 1270	Drop Ceiling Tile	19-Dec-22	21-Nov-22
N INT L2 1180	Restroom Ceramic Tile Floors/Walls	19-Dec-22	21-Nov-22
N INT L2 1230	Plumbing Fixtures, Toilet Partitions & Accessories	19-Dec-22	21-Nov-22
N INT L2 1110	MEP Hard-Lid Rough-in	19-Dec-22	21-Nov-22
N INT L2 1240	HVAC Startup	19-Dec-22	21-Nov-22
N INT L2 1250	MEP Finish-out	20-Dec-22	23-Nov-22
N INT L2 1000	Layout & Top Track	19-Dec-22	21-Nov-22
N INT L2 1010	Spray Foam Insulation	19-Dec-22	21-Nov-22
N INT L2 1040	In-Wall Blocking	19-Dec-22	21-Nov-22
N INT L2 1090	Fire Stopping	19-Dec-22	21-Nov-22
N INT L2 1100	Pull Wire & Cable	19-Dec-22	21-Nov-22
N INT L2 1220	Cable Trays & Ladders	19-Dec-22	21-Nov-22
N INT L2 1280	Window Shades	03-Jan-23	09-Dec-22
N INT L2 1190	Concrete Floor Sealer	19-Dec-22	21-Nov-22
N INT L2 1150	Tape/Bed/Float Ceilings	19-Dec-22	21-Nov-22
N INT L2 1160	Prime / Paint 1st Coat Ceilings	19-Dec-22	21-Nov-22
S INT L1 1260	Install Millwork / Countertops	29-Dec-22	07-Dec-22
S INT L1 1290	Final Paint	10-Jan-23	14-Dec-22
S INT L1 1020	MEP OH Rough-in	19-Dec-22	21-Nov-22
S INT L1 1030	Interior Wall Framing	19-Dec-22	21-Nov-22
S INT L1 1060	One Side Walls	19-Dec-22	21-Nov-22
S INT L1 1050	MEP Wall Rough-In	19-Dec-22	21-Nov-22
S INT L1 1080	Close Walls	19-Dec-22	21-Nov-22
S INT L1 1120	Tape/Bed/Float Walls	19-Dec-22	21-Nov-22
S INT L1 1140	Prime / Paint 1st Coat Walls	19-Dec-22	21-Nov-22
S INT L1 1170	Ceiling Grid	19-Dec-22	21-Nov-22
S INT L1 1200	Light Fixtures	19-Dec-22	21-Nov-22
S INT L1 1070	Ceiling Framing	19-Dec-22	21-Nov-22
S INT L1 1130	Drywall Ceilings	19-Dec-22	21-Nov-22
S INT L1 1210	Grills / Diffusers	19-Dec-22	21-Nov-22
S INT L1 1310	Install Doors / Hardware	29-Dec-22	11-Jan-23
S INT L1 1300	Flooring	04-Jan-23	28-Dec-22
S INT L1 1320	Byrne Punchlist - Create/Complete	17-Jan-23	25-Jan-23
S INT L1 1270	Drop Ceiling Tile	19-Dec-22	30-Nov-22
S INT L1 1180	Restroom Ceramic Tile Floors/Walls	19-Dec-22	21-Nov-22
S INT L1 1230	Plumbing Fixtures, Toilet Accessories	19-Dec-22	21-Nov-22
S INT L1 1110	MEP Hard-Lid Rough-in	19-Dec-22	21-Nov-22
S INT L1 1240	HVAC Startup	19-Dec-22	21-Nov-22
S INT L1 1250	MEP Finish-out	19-Dec-22	21-Nov-22
S INT L1 1000	Layout & Top Track	19-Dec-22	21-Nov-22

S INT L1 1010	Spray Foam Insulation	19-Dec-22	21-Nov-22
S INT L1 1040	In-Wall Blocking	19-Dec-22	21-Nov-22
S INT L1 1100	Pull Wire & Cable	19-Dec-22	21-Nov-22
S INT L1 1220	Cable Trays & Ladders	19-Dec-22	21-Nov-22
S INT L1 1280	Window Shades	02-Jan-23	07-Dec-22
S INT L1 1190	Concrete Floor Sealer	19-Dec-22	21-Nov-22
S INT L1 1150	Tape/Bed/Float Ceilings	19-Dec-22	21-Nov-22
S INT L1 1160	Prime / Paint 1st Coat Ceilings	19-Dec-22	21-Nov-22
S INT L2 1290	Final Paint	26-Dec-22	14-Dec-22
S INT L2 1020	MEP OH Rough-in	19-Dec-22	21-Nov-22
S INT L2 1030	Interior Wall Framing	19-Dec-22	21-Nov-22
S INT L2 1060	One Side Walls	19-Dec-22	21-Nov-22
S INT L2 1050	MEP Wall Rough-In	19-Dec-22	21-Nov-22
S INT L2 1080	Close Walls	19-Dec-22	21-Nov-22
S INT L2 1120	Tape/Bed/Float Walls	19-Dec-22	21-Nov-22
S INT L2 1140	Prime / Paint 1st Coat Walls	19-Dec-22	21-Nov-22
S INT L2 1170	Ceiling Grid	19-Dec-22	21-Nov-22
S INT L2 1200	Light Fixtures	19-Dec-22	21-Nov-22
S INT L2 1070	Ceiling Framing	19-Dec-22	21-Nov-22
S INT L2 1130	Drywall Ceilings	19-Dec-22	21-Nov-22
S INT L2 1210	Grills / Diffusers	19-Dec-22	21-Nov-22
S INT L2 1310	Install Doors / Hardware	28-Dec-22	11-Jan-23
S INT L2 1300	Flooring	23-Dec-22	28-Dec-22
S INT L2 1320	Byrne Punchlist - Create/Complete	10-Jan-23	24-Jan-23
S INT L2 1270	Drop Ceiling Tile	19-Dec-22	07-Dec-22
S INT L2 1110	MEP Hard-Lid Rough-in	19-Dec-22	21-Nov-22
S INT L2 1240	HVAC Startup	19-Dec-22	21-Nov-22
S INT L2 1250	MEP Finish-out	20-Dec-22	07-Dec-22
S INT L2 1000	Layout & Top Track	19-Dec-22	21-Nov-22
S INT L2 1010	Spray Foam Insulation	19-Dec-22	21-Nov-22
S INT L2 1040	In-Wall Blocking	19-Dec-22	21-Nov-22
S INT L2 1090	Fire Stopping	19-Dec-22	21-Nov-22
S INT L2 1100	Pull Wire & Cable	19-Dec-22	21-Nov-22
S INT L2 1220	Cable Trays & Ladders @ IT Closet	19-Dec-22	21-Nov-22
S INT L2 1280	Window Shades	03-Jan-23	21-Dec-22
S INT L2 1190	Concrete Floor Sealer	19-Dec-22	21-Nov-22
S INT L2 1150	Tape/Bed/Float Ceilings	19-Dec-22	21-Nov-22
S INT L2 1160	Prime / Paint 1st Coat Ceilings	19-Dec-22	21-Nov-22
S INT L1 1330	Workforce Plywood Wall Panels	19-Dec-22	21-Nov-22
STI 1070	Dumpster Enclosure Walls	19-Dec-22	21-Nov-22
STI 1110	Dumpster Gates	19-Dec-22	21-Nov-22
N INT L1 1330	Fabric Wall Panels	10-Jan-23	09-Jan-23
N INT L1 1340	Hollow Metal Frames	19-Dec-22	21-Nov-22

N INT L1 1350	Interior Aluminum Frames & Glazing	19-Dec-22	21-Nov-22
N INT L2 1340	Hollow Metal Frames	19-Dec-22	21-Nov-22
N INT L2 1350	Interior Aluminum Frames & Glazing	19-Dec-22	21-Nov-22
S INT L1 1340	Hollow Metal Frames	19-Dec-22	21-Nov-22
S INT L1 1350	Interior Aluminum Frames & Glazing	19-Dec-22	21-Nov-22
S INT L2 1340	Hollow Metal Frames	19-Dec-22	21-Nov-22
S INT L2 1350	Interior Aluminum Frames & Glazing	19-Dec-22	21-Nov-22
MUP 1030	Tiltwall Approval	19-Dec-22	21-Nov-22
MUP 1110	Finish Approval	19-Dec-22	21-Nov-22
S INT L1 1360	Install Elevator	19-Dec-22	21-Nov-22
SUB 1000	Site Utilities Material Submittals	19-Dec-22	21-Nov-22
SUB 1050	Switch Gear Submittals	19-Dec-22	21-Nov-22
SUB 1030	Mechanical Equipment Submittals	19-Dec-22	21-Nov-22
SUB 1010	Fire Protection Submittals	19-Dec-22	21-Nov-22
SUB 1020	Structural Steel Submittals	19-Dec-22	21-Nov-22
SUB 1070	Glass & Glazing Submittals	19-Dec-22	21-Nov-22
SUB 1040	Light Fixtures Submittals	19-Dec-22	21-Nov-22
SUB 1060	Elevator Submittals	19-Dec-22	21-Nov-22
APP 1000	Site Utilities Material A/E Approval	19-Dec-22	21-Nov-22
APP 1060	Switch Gear A/E Approval	19-Dec-22	21-Nov-22
APP 1010	Mechanical Equipment A/E Approval	19-Dec-22	21-Nov-22
APP 1020	Fire Protection A/E Approval	19-Dec-22	21-Nov-22
APP 1040	Structural Steel A/E Approval	19-Dec-22	21-Nov-22
APP 1050	Glass & Glazing A/E Approval	19-Dec-22	21-Nov-22
APP 1070	Light Fixtures A/E Approval	19-Dec-22	21-Nov-22
APP 1030	Elevator A/E Approval	19-Dec-22	21-Nov-22
APP 1080	Fire Protection Fire Marshal Approval	19-Dec-22	21-Nov-22
MND 1070	Steel Embed Manufacture & Deliver	19-Dec-22	21-Nov-22
STU 1080	MoU Procurement - Sanitary Sewer Tie-In at SSISD	19-Dec-22	21-Nov-22
STU 1090	SAWS Permit - Pending ACD/SSISD Easement	19-Dec-22	21-Nov-22
STU 1100	Domestic/Fire Tie-in at Street	27-Dec-22	07-Dec-22
N EXE 1080	Kalwall Installation	19-Dec-22	21-Nov-22
N EXE 1090	Kalwall Field Measure & Procurement	19-Dec-22	21-Nov-22
S EXE 1090	Kalwall Field Measure & Procurement	19-Dec-22	21-Nov-22
S EXE 1100	Kalwall Installation	19-Dec-22	21-Nov-22
TOPS 1030	CPS Easement Doc - Procurement & SSISD Signatures	19-Dec-22	21-Nov-22
STI 1240	Ret. Wall Irrigation Sleeves	19-Dec-22	21-Nov-22
STI 1250	Ret. Wall Sidewalks & Flush Curbs	19-Dec-22	21-Nov-22
STI 1260	Ret. Wall Irrigation	17-Jan-23	14-Dec-22
STI 1270	Ret. Wall Hardscaping & Landscaping	31-Jan-23	28-Dec-22
STI 1280	Retaining Wall Block Deliveries	19-Dec-22	21-Nov-22
STU 1110	SAWS Permit Review, Issuance & Mobilization	19-Dec-22	21-Nov-22

STU 1120	MoU Execution, Coordination w/ SSISD & Mobilization	19-Dec-22	21-Nov-22
STU 1130	Site Sanitary Sewer Tie-in at SSISD - COMPLETION	19-Dec-22	21-Nov-22
S INT L2 1180	Ceiling Drywall/Tape/Float/Paint @ Elevator	19-Dec-22	21-Nov-22
Early Finish Date			
Activity ID	Activity Name	New Early Finish Date	Old Early Finish Date
N INT L1 1260	Install Millwork / Countertops	30-Dec-22	16-Dec-22
N INT L1 1290	Final Paint	09-Jan-23	06-Jan-23
N EXE 1020	Caulk Panel Joints	19-Dec-22	21-Nov-22
N EXE 1060	Storefront System(s) & Exterior Doors	19-Dec-22	21-Nov-22
N EXE 1040	Stucco	03-Feb-23	10-Jan-23
N EXE 1000	Steel Window Surrounds	19-Dec-22	21-Nov-22
N EXE 1050	Tiltwall Sealing & Paint	19-Dec-22	21-Nov-22
N EXR 1000	Roof Blocking & Mechanical Pads/Curbs	19-Dec-22	21-Nov-22
N EXR 1020	RTU Installation	19-Dec-22	21-Nov-22
N EXR 1010	Roofing	19-Dec-22	21-Nov-22
S STR 1070	Structural Steel Joist & Deck	19-Dec-22	21-Nov-22
S STR 1100	Level 2 - Pour Slab	19-Dec-22	21-Nov-22
S STR 1030	Foundations & SOG	19-Dec-22	21-Nov-22
S STR 1010	MEP UG Rough-in	19-Dec-22	21-Nov-22
CML 1000	Start Construction	19-Dec-22	21-Nov-22
STE 1010	Site Mobilization / SWPPP / Survey	19-Dec-22	21-Nov-22
STE 1020	Earthwork Cut/Clear/Grub	19-Dec-22	21-Nov-22
STU 1070	Site Domestic / Fire Water	19-Dec-22	21-Nov-22
STU 1040	Site Sanitary Sewer - to SSISD	19-Dec-22	21-Nov-22
STU 1060	Site Storm Drains	19-Dec-22	21-Nov-22
STU 1010	Site Primary Power Conduit	19-Dec-22	21-Nov-22
STU 1030	Site Secondary Conduit	19-Dec-22	21-Nov-22
STI 1150	Paving	23-Jan-23	27-Dec-22
STI 1140	Curbs & Gutters	19-Dec-22	21-Nov-22
STI 1160	Irrigation	16-Jan-23	20-Dec-22
STI 1220	Landscaping	30-Jan-23	03-Jan-23
STI 1210	Hardscape	30-Jan-23	03-Jan-23
STI 1180	Pavement Striping, Signage & Accessories	06-Feb-23	10-Jan-23
STI 1200	Site Lighting & Security	30-Dec-22	06-Dec-22
STE 1030	Building Pad Over-ex	19-Dec-22	21-Nov-22
STU 1050	UG Communications Conduit - Bldg	19-Dec-22	21-Nov-22
STU 1020	UG Communication Conduit - Site	19-Dec-22	21-Nov-22
PRE 1000	SD Documents - Constructability/Budget Review	19-Dec-22	21-Nov-22
MIL 1010	Notice to Proceed for Construction Issued	19-Dec-22	21-Nov-22
PRE 1150	Bid Review & GMP Draft	19-Dec-22	21-Nov-22
PRE 1140	Bid Day - 90% CDs (w/ Addenda)	19-Dec-22	21-Nov-22
PRE 1100	Bidding Period	19-Dec-22	21-Nov-22
PRE 1080	Final Bid Package Review	19-Dec-22	21-Nov-22

PRE 1030	CD Documents - Design Time	19-Dec-22	21-Nov-22
MND 1000	Site Utilities Manufacture & Deliver	19-Dec-22	21-Nov-22
MND 1050	Switch Gear Manufacture & Deliver	19-Dec-22	21-Nov-22
MND 1030	Mechanical Equipment Manufacture & Deliver	19-Dec-22	21-Nov-22
MND 1010	Fire Protection Manufacture & Deliver	19-Dec-22	21-Nov-22
MND 1020	Structural Steel Manufacture & Deliver	19-Dec-22	21-Nov-22
MND 1080	Glass & Glazing Manufacture & Deliver	19-Dec-22	21-Nov-22
PRE 1160	GMP Submitted to Alamo College District	19-Dec-22	21-Nov-22
PRE 1010	100% DD Document Development/Design	19-Dec-22	21-Nov-22
PRE 1020	100% DD Documents - Constructability/Budget Review	19-Dec-22	21-Nov-22
PRE 1040	80% CD Review Meeting	19-Dec-22	21-Nov-22
PRE 1090	80% CD's for Addendum	19-Dec-22	21-Nov-22
PRE 1110	Pre-Bid Meeting	19-Dec-22	21-Nov-22
PRE 1050	1st Advertisement for Bidders	19-Dec-22	21-Nov-22
PRE 1060	Solicit Subcontractor Interest on iSF	19-Dec-22	21-Nov-22
PRE 1070	Post Advertisement on Architect's Website	19-Dec-22	21-Nov-22
PRE 1130	Deadline for Subcontractor Questions	19-Dec-22	21-Nov-22
PRE 1120	Last Addendum Posted for Subcontractors	19-Dec-22	21-Nov-22
PRE 1210	Alamo College District to Approve GMP	19-Dec-22	21-Nov-22
S STR 1020	Prep & Pour Casting Beds	19-Dec-22	21-Nov-22
S STR 1040	Form & Pour Tiltwall Panels	19-Dec-22	21-Nov-22
S STR 1050	Tiltwall Panel Cure Time	19-Dec-22	21-Nov-22
S STR 1060	Tiltwall Panel Erection	19-Dec-22	21-Nov-22
S STR 1080	Remove Tiltwall Panels Braces	19-Dec-22	21-Nov-22
N INT L1 1020	MEP OH Rough-in	19-Dec-22	21-Nov-22
N INT L1 1030	Interior Wall Framing	19-Dec-22	21-Nov-22
N INT L1 1060	One Side Walls	19-Dec-22	21-Nov-22
N INT L1 1050	MEP Wall Rough-In	19-Dec-22	21-Nov-22
N INT L1 1080	Close Walls	19-Dec-22	21-Nov-22
N INT L1 1120	Tape/Bed/Float Walls	19-Dec-22	21-Nov-22
N INT L1 1140	Prime / Paint 1st Coat Walls	19-Dec-22	21-Nov-22
N INT L1 1170	Ceiling Grid	19-Dec-22	21-Nov-22
N INT L1 1200	Light Fixtures	19-Dec-22	21-Nov-22
N INT L1 1070	Ceiling Framing	19-Dec-22	21-Nov-22
N INT L1 1130	Drywall Ceilings	19-Dec-22	21-Nov-22
N INT L1 1210	Grills / Diffusers	19-Dec-22	21-Nov-22
N INT L1 1310	Install Doors / Hardware	06-Jan-23	27-Jan-23
N INT L1 1300	Flooring	30-Dec-22	20-Jan-23
N INT L1 1320	Byrne Punchlist - Create/Complete	26-Jan-23	10-Feb-23
N INT L1 1270	Drop Ceiling Tile	19-Dec-22	06-Dec-22
N INT L1 1180	Restroom Ceramic Tile Floors/Walls	19-Dec-22	21-Nov-22
N INT L1 1230	Plumbing Fixtures, Toilet Partitions & Accessories	19-Dec-22	21-Nov-22

STE 1040	Select Fill at Building Pad	19-Dec-22	21-Nov-22
N INT L1 1110	MEP Hard-Lid Rough-in	19-Dec-22	21-Nov-22
N INT L1 1240	HVAC Startup	19-Dec-22	21-Nov-22
N INT L1 1250	MEP Finish-out	09-Jan-23	16-Dec-22
BW STR 1030	Metal Stairs	19-Dec-22	21-Nov-22
S EXE 1020	Caulk Panel Joints	19-Dec-22	21-Nov-22
S EXE 1070	Storefront System(s) & Exterior Doors	19-Dec-22	21-Nov-22
S EXE 1060	Stucco	03-Feb-23	10-Jan-23
S EXE 1010	Steel Window Surrounds	19-Dec-22	21-Nov-22
S EXE 1050	Tiltwall Sealing & Paint	19-Dec-22	21-Nov-22
S EXR 1000	Roof Blocking & Mechanical Pads/Curbs	19-Dec-22	21-Nov-22
S EXR 1020	RTU Installation	19-Dec-22	21-Nov-22
S EXR 1010	Roofing	19-Dec-22	21-Nov-22
BW EXR 1050	Breezeway Metal Roof	19-Dec-22	21-Nov-22
N STR 1070	Structural Steel Joist & Deck	19-Dec-22	21-Nov-22
N STR 1100	Level 2 - Pour Slab	19-Dec-22	21-Nov-22
N STR 1020	Foundations & SOG	19-Dec-22	21-Nov-22
N STR 1010	MEP UG Rough-in	19-Dec-22	21-Nov-22
N STR 1030	Prep & Pour Casting Beds	19-Dec-22	21-Nov-22
N STR 1040	Form & Pour Tiltwall Panels	19-Dec-22	21-Nov-22
N STR 1050	Tiltwall Panel Cure Time	19-Dec-22	21-Nov-22
N STR 1060	Tiltwall Panel Erection	19-Dec-22	21-Nov-22
N STR 1080	Remove Tiltwall Panels Braces	19-Dec-22	21-Nov-22
BW STR 1000	Breezeway Trusses, Beams & Deck	19-Dec-22	21-Nov-22
BW STR 1010	Prep/Pour Level 2 Slab & Stair Treads	19-Dec-22	21-Nov-22
STI 1230	Site Complete	13-Feb-23	10-Jan-23
S STR 1090	Prep Level 2 Slab	19-Dec-22	21-Nov-22
N STR 1090	Prep Level 2	19-Dec-22	21-Nov-22
STI 1120	Backfill at Retaining Walls	19-Dec-22	21-Nov-22
PRE 1170	Receive 100% CD's	19-Dec-22	21-Nov-22
PRE 1180	100% CD Drawing Review and Update GMP	19-Dec-22	21-Nov-22
PRE 1200	Revised GMP Submitted to Alamo College District	19-Dec-22	21-Nov-22
STU 1000	Breezeway Drainage Channel	19-Dec-22	21-Nov-22
S STR 1000	Moisture Barrier Wall	19-Dec-22	21-Nov-22
N STR 1000	Moisture Barrier Wall	19-Dec-22	21-Nov-22
BIM 1000	Under Slab BIM Coordination & Approval	19-Dec-22	21-Nov-22
BIM 1010	Level 1 BIM Coordination & Approval	19-Dec-22	21-Nov-22
BIM 1020	Level 2 BIM Coordination & Approval	19-Dec-22	21-Nov-22
MUP 1000	Engineered Drawings & Submittals	19-Dec-22	21-Nov-22
BW STR 1020	Misc. Slabs & Foundations	19-Dec-22	21-Nov-22
N INT L1 1000	Layout & Top Track	19-Dec-22	21-Nov-22
N INT L1 1010	Spray Foam Insulation	19-Dec-22	21-Nov-22
S EXE 1000	Exterior Canopy @ Workforce	19-Dec-22	21-Nov-22

MUP 1010	Prep & Pour Foundation	19-Dec-22	21-Nov-22
MUP 1020	Layout, Form, Cast & Erect Tiltwall Panel	19-Dec-22	21-Nov-22
MUP 1040	Install Steel Surrounds	19-Dec-22	21-Nov-22
MUP 1050	Framing & Sheathing	19-Dec-22	21-Nov-22
MUP 1060	Lath & Plaster	19-Dec-22	21-Nov-22
MUP 1100	Caulking	19-Dec-22	21-Nov-22
MUP 1070	Exterior Coatings & Moisture Barrier	19-Dec-22	21-Nov-22
MUP 1080	Windows & Storefront	19-Dec-22	21-Nov-22
MUP 1090	Translucent Storefront	19-Dec-22	21-Nov-22
BW STR 1040	Metal Handrails & Screens	19-Dec-22	21-Nov-22
N EXR 1030	Set Skylights	19-Dec-22	21-Nov-22
BW EXE 1010	Paint Exposed Steel	19-Dec-22	21-Nov-22
STI 1050	Dumpster Pad & Misc. Concrete Foundations	19-Dec-22	21-Nov-22
STI 1080	Limestone Retaining Walls & Blocks	19-Dec-22	21-Nov-22
STI 1000	Fine Grading	19-Dec-22	21-Nov-22
STI 1010	Lime Stabilization	19-Dec-22	21-Nov-22
STI 1040	Paving Basecourse	19-Dec-22	21-Nov-22
STI 1020	Light Pole Bases	19-Dec-22	21-Nov-22
STI 1100	Site Lighting and Security Conduits	19-Dec-22	21-Nov-22
STI 1090	Irrigation Sleeves	19-Dec-22	21-Nov-22
STI 1130	Sidewalks & Concrete Paving	13-Jan-23	20-Dec-22
STI 1170	Grasspave Drive	16-Jan-23	13-Dec-22
CLO 1000	Inspections, Testing & Commissioning	10-Feb-23	07-Feb-23
STI 1060	Monument Sign Wall	19-Dec-22	21-Nov-22
STI 1190	Monument & Exterior Building Signage	30-Jan-23	03-Jan-23
TOPS 1000	Permanent Power Application	19-Dec-22	21-Nov-22
TOPS 1010	Design & Engineering	19-Dec-22	21-Nov-22
TOPS 1020	Transformer Set	19-Dec-22	21-Nov-22
MND 1040	Light Fixtures Manufacture & Deliver	19-Dec-22	21-Nov-22
MND 1060	Elevator Manufacture & Deliver	19-Dec-22	21-Nov-22
CML 1020	Permanent Power	19-Dec-22	21-Nov-22
CML 1040	North Building Conditioned Air	19-Dec-22	21-Nov-22
CML 1050	South Building Conditioned Air	19-Dec-22	21-Nov-22
CML 1010	North Building Dry-In	03-Feb-23	10-Jan-23
CML 1030	South Building Dry-In	03-Feb-23	10-Jan-23
PRE 1190	Submit & Obtain City & County Permits	19-Dec-22	21-Nov-22
MIL 1000	Permit Issued	19-Dec-22	21-Nov-22
N EXE 1070	Downspouts	23-Dec-22	08-Dec-22
S EXE 1080	Downspouts	23-Dec-22	08-Dec-22
BW EXE 1000	Electrical Rough-in	19-Dec-22	21-Nov-22
BW EXE 1020	Electrical Trim Out	19-Dec-22	21-Nov-22
N INT L1 1040	In-Wall Blocking	19-Dec-22	21-Nov-22

N INT L1 1100	Pull Wire & Cable	19-Dec-22	21-Nov-22
N INT L1 1220	Cable Trays & Ladders @ IT Closets	19-Dec-22	21-Nov-22
N INT L1 1280	Window Shades	09-Jan-23	16-Dec-22
N INT L1 1190	Concrete Floor Sealer	19-Dec-22	21-Nov-22
N EXE 1010	Frame & Sheath Exterior Wall Openings	19-Dec-22	21-Nov-22
N EXE 1030	Moister Barrier & Insulation on Exterior Wall Openings	19-Dec-22	21-Nov-22
S EXE 1030	Frame & Sheath Exterior Wall Openings	19-Dec-22	21-Nov-22
S EXE 1040	Moister Barrier & Insulation on Exterior Wall Openings	19-Dec-22	21-Nov-22
N INT L1 1150	Tape/Bed/Float Ceilings	19-Dec-22	21-Nov-22
N INT L1 1160	Prime / Paint 1st Coat Ceilings	19-Dec-22	21-Nov-22
N INT L2 1260	Install Millwork / Countertops	19-Dec-22	13-Dec-22
N INT L2 1290	Final Paint	23-Dec-22	03-Jan-23
N INT L2 1020	MEP OH Rough-in	19-Dec-22	21-Nov-22
N INT L2 1030	Interior Wall Framing	19-Dec-22	21-Nov-22
N INT L2 1060	One Side Walls	19-Dec-22	21-Nov-22
N INT L2 1050	MEP Wall Rough-In	19-Dec-22	21-Nov-22
N INT L2 1080	Close Walls	19-Dec-22	21-Nov-22
N INT L2 1120	Tape/Bed/Float Walls	19-Dec-22	21-Nov-22
N INT L2 1140	Prime / Paint 1st Coat Walls	19-Dec-22	21-Nov-22
N INT L2 1170	Ceiling Grid	19-Dec-22	21-Nov-22
N INT L2 1200	Light Fixtures	19-Dec-22	21-Nov-22
N INT L2 1070	Ceiling Framing	19-Dec-22	21-Nov-22
N INT L2 1130	Drywall Ceilings	19-Dec-22	21-Nov-22
N INT L2 1210	Grills / Diffusers	19-Dec-22	21-Nov-22
N INT L2 1310	Install Doors / Hardware	09-Jan-23	24-Jan-23
N INT L2 1300	Flooring	19-Dec-22	17-Jan-23
N INT L2 1320	Byrne Punchlist - Create/Complete	23-Jan-23	07-Feb-23
N INT L2 1270	Drop Ceiling Tile	19-Dec-22	06-Dec-22
N INT L2 1180	Restroom Ceramic Tile Floors/Walls	19-Dec-22	21-Nov-22
N INT L2 1230	Plumbing Fixtures, Toilet Partitions & Accessories	19-Dec-22	21-Nov-22
N INT L2 1110	MEP Hard-Lid Rough-in	19-Dec-22	21-Nov-22
N INT L2 1240	HVAC Startup	19-Dec-22	21-Nov-22
N INT L2 1250	MEP Finish-out	09-Jan-23	15-Dec-22
N INT L2 1000	Layout & Top Track	19-Dec-22	21-Nov-22
N INT L2 1010	Spray Foam Insulation	19-Dec-22	21-Nov-22
N INT L2 1040	In-Wall Blocking	19-Dec-22	21-Nov-22
N INT L2 1090	Fire Stopping	19-Dec-22	21-Nov-22
N INT L2 1100	Pull Wire & Cable	19-Dec-22	21-Nov-22
N INT L2 1220	Cable Trays & Ladders	19-Dec-22	21-Nov-22
N INT L2 1280	Window Shades	09-Jan-23	15-Dec-22
N INT L2 1190	Concrete Floor Sealer	19-Dec-22	21-Nov-22
N INT L2 1150	Tape/Bed/Float Ceilings	19-Dec-22	21-Nov-22
N INT L2 1160	Prime / Paint 1st Coat Ceilings	19-Dec-22	21-Nov-22

S INT L1 1260	Install Millwork / Countertops	04-Jan-23	13-Dec-22
S INT L1 1290	Final Paint	16-Jan-23	03-Jan-23
S INT L1 1020	MEP OH Rough-in	19-Dec-22	21-Nov-22
S INT L1 1030	Interior Wall Framing	19-Dec-22	21-Nov-22
S INT L1 1060	One Side Walls	19-Dec-22	21-Nov-22
S INT L1 1050	MEP Wall Rough-In	19-Dec-22	21-Nov-22
S INT L1 1080	Close Walls	19-Dec-22	21-Nov-22
S INT L1 1120	Tape/Bed/Float Walls	19-Dec-22	21-Nov-22
S INT L1 1140	Prime / Paint 1st Coat Walls	19-Dec-22	21-Nov-22
S INT L1 1170	Ceiling Grid	19-Dec-22	21-Nov-22
S INT L1 1200	Light Fixtures	19-Dec-22	21-Nov-22
S INT L1 1070	Ceiling Framing	19-Dec-22	21-Nov-22
S INT L1 1130	Drywall Ceilings	19-Dec-22	21-Nov-22
S INT L1 1210	Grills / Diffusers	19-Dec-22	21-Nov-22
S INT L1 1310	Install Doors / Hardware	11-Jan-23	24-Jan-23
S INT L1 1300	Flooring	04-Jan-23	17-Jan-23
S INT L1 1320	Byrne Punchlist - Create/Complete	30-Jan-23	07-Feb-23
S INT L1 1270	Drop Ceiling Tile	19-Dec-22	13-Dec-22
S INT L1 1180	Restroom Ceramic Tile Floors/Walls	19-Dec-22	21-Nov-22
S INT L1 1230	Plumbing Fixtures, Toilet Accessories	19-Dec-22	21-Nov-22
S INT L1 1110	MEP Hard-Lid Rough-in	19-Dec-22	21-Nov-22
S INT L1 1240	HVAC Startup	19-Dec-22	21-Nov-22
S INT L1 1250	MEP Finish-out	06-Jan-23	13-Dec-22
S INT L1 1000	Layout & Top Track	19-Dec-22	21-Nov-22
S INT L1 1010	Spray Foam Insulation	19-Dec-22	21-Nov-22
S INT L1 1040	In-Wall Blocking	19-Dec-22	21-Nov-22
S INT L1 1100	Pull Wire & Cable	19-Dec-22	21-Nov-22
S INT L1 1220	Cable Trays & Ladders	19-Dec-22	21-Nov-22
S INT L1 1280	Window Shades	06-Jan-23	13-Dec-22
S INT L1 1190	Concrete Floor Sealer	19-Dec-22	21-Nov-22
S INT L1 1150	Tape/Bed/Float Ceilings	19-Dec-22	21-Nov-22
S INT L1 1160	Prime / Paint 1st Coat Ceilings	19-Dec-22	21-Nov-22
S INT L2 1290	Final Paint	30-Dec-22	03-Jan-23
S INT L2 1020	MEP OH Rough-in	19-Dec-22	21-Nov-22
S INT L2 1030	Interior Wall Framing	19-Dec-22	21-Nov-22
S INT L2 1060	One Side Walls	19-Dec-22	21-Nov-22
S INT L2 1050	MEP Wall Rough-In	19-Dec-22	21-Nov-22
S INT L2 1080	Close Walls	19-Dec-22	21-Nov-22
S INT L2 1120	Tape/Bed/Float Walls	19-Dec-22	21-Nov-22
S INT L2 1140	Prime / Paint 1st Coat Walls	19-Dec-22	21-Nov-22
S INT L2 1170	Ceiling Grid	19-Dec-22	21-Nov-22
S INT L2 1200	Light Fixtures	19-Dec-22	21-Nov-22

S INT L2 1070	Ceiling Framing	19-Dec-22	21-Nov-22
S INT L2 1130	Drywall Ceilings	19-Dec-22	21-Nov-22
S INT L2 1210	Grills / Diffusers	19-Dec-22	21-Nov-22
S INT L2 1310	Install Doors / Hardware	10-Jan-23	24-Jan-23
S INT L2 1300	Flooring	23-Dec-22	17-Jan-23
S INT L2 1320	Byrne Punchlist - Create/Complete	23-Jan-23	06-Feb-23
S INT L2 1270	Drop Ceiling Tile	19-Dec-22	20-Dec-22
S INT L2 1110	MEP Hard-Lid Rough-in	19-Dec-22	21-Nov-22
S INT L2 1240	HVAC Startup	19-Dec-22	21-Nov-22
S INT L2 1250	MEP Finish-out	09-Jan-23	27-Dec-22
S INT L2 1000	Layout & Top Track	19-Dec-22	21-Nov-22
S INT L2 1010	Spray Foam Insulation	19-Dec-22	21-Nov-22
S INT L2 1040	In-Wall Blocking	19-Dec-22	21-Nov-22
S INT L2 1090	Fire Stopping	19-Dec-22	21-Nov-22
S INT L2 1100	Pull Wire & Cable	19-Dec-22	21-Nov-22
S INT L2 1220	Cable Trays & Ladders @ IT Closet	19-Dec-22	21-Nov-22
S INT L2 1280	Window Shades	09-Jan-23	27-Dec-22
S INT L2 1190	Concrete Floor Sealer	19-Dec-22	21-Nov-22
S INT L2 1150	Tape/Bed/Float Ceilings	19-Dec-22	21-Nov-22
S INT L2 1160	Prime / Paint 1st Coat Ceilings	19-Dec-22	21-Nov-22
S INT L1 1330	Workforce Plywood Wall Panels	19-Dec-22	21-Nov-22
STI 1070	Dumpster Enclosure Walls	19-Dec-22	21-Nov-22
STI 1110	Dumpster Gates	19-Dec-22	21-Nov-22
N INT L1 1330	Fabric Wall Panels	12-Jan-23	11-Jan-23
N INT L1 1340	Hollow Metal Frames	19-Dec-22	21-Nov-22
N INT L1 1350	Interior Aluminum Frames & Glazing	19-Dec-22	21-Nov-22
N INT L2 1340	Hollow Metal Frames	19-Dec-22	21-Nov-22
N INT L2 1350	Interior Aluminum Frames & Glazing	19-Dec-22	21-Nov-22
S INT L1 1340	Hollow Metal Frames	19-Dec-22	21-Nov-22
S INT L1 1350	Interior Aluminum Frames & Glazing	19-Dec-22	09-Dec-22
S INT L2 1340	Hollow Metal Frames	19-Dec-22	21-Nov-22
S INT L2 1350	Interior Aluminum Frames & Glazing	27-Dec-22	09-Dec-22
MUP 1030	Tiltwall Approval	19-Dec-22	21-Nov-22
MUP 1110	Finish Approval	19-Dec-22	21-Nov-22
S INT L1 1360	Install Elevator	28-Dec-22	06-Dec-22
SUB 1000	Site Utilities Material Submittals	19-Dec-22	21-Nov-22
SUB 1050	Switch Gear Submittals	19-Dec-22	21-Nov-22
SUB 1030	Mechanical Equipment Submittals	19-Dec-22	21-Nov-22
SUB 1010	Fire Protection Submittals	19-Dec-22	21-Nov-22
SUB 1020	Structural Steel Submittals	19-Dec-22	21-Nov-22
SUB 1070	Glass & Glazing Submittals	19-Dec-22	21-Nov-22
SUB 1040	Light Fixtures Submittals	19-Dec-22	21-Nov-22
SUB 1060	Elevator Submittals	19-Dec-22	21-Nov-22

APP 1000	Site Utilities Material A/E Approval	19-Dec-22	21-Nov-22
APP 1060	Switch Gear A/E Approval	19-Dec-22	21-Nov-22
APP 1010	Mechanical Equipment A/E Approval	19-Dec-22	21-Nov-22
APP 1020	Fire Protection A/E Approval	19-Dec-22	21-Nov-22
APP 1040	Structural Steel A/E Approval	19-Dec-22	21-Nov-22
APP 1050	Glass & Glazing A/E Approval	19-Dec-22	21-Nov-22
APP 1070	Light Fixtures A/E Approval	19-Dec-22	21-Nov-22
APP 1030	Elevator A/E Approval	19-Dec-22	21-Nov-22
APP 1080	Fire Protection Fire Marshal Approval	19-Dec-22	21-Nov-22
MND 1070	Steel Embed Manufacture & Deliver	19-Dec-22	21-Nov-22
STU 1080	MoU Procurement - Sanitary Sewer Tie-In at SSISD	19-Dec-22	21-Nov-22
STU 1090	SAWS Permit - Pending ACD/SSISD Easement	19-Dec-22	21-Nov-22
STU 1100	Domestic/Fire Tie-in at Street	02-Jan-23	13-Dec-22
N EXE 1080	Kalwall Installation	19-Dec-22	21-Nov-22
N EXE 1090	Kalwall Field Measure & Procurement	19-Dec-22	21-Nov-22
S EXE 1090	Kalwall Field Measure & Procurement	19-Dec-22	21-Nov-22
S EXE 1100	Kalwall Installation	19-Dec-22	21-Nov-22
TOPS 1030	CPS Easement Doc - Procurement & SSISD Signatures	19-Dec-22	21-Nov-22
STI 1240	Ret. Wall Irrigation Sleeves	19-Dec-22	21-Nov-22
STI 1250	Ret. Wall Sidewalks & Flush Curbs	19-Dec-22	06-Dec-22
STI 1260	Ret. Wall Irrigation	30-Jan-23	27-Dec-22
STI 1270	Ret. Wall Hardscaping & Landscaping	13-Feb-23	10-Jan-23
STI 1280	Retaining Wall Block Deliveries	19-Dec-22	21-Nov-22
STU 1110	SAWS Permit Review, Issuance & Mobilization	19-Dec-22	06-Dec-22
STU 1120	MoU Execution, Coordination w/ SSISD & Mobilization	19-Dec-22	21-Nov-22
STU 1130	Site Sanitary Sewer Tie-in at SSISD - COMPLETION	19-Dec-22	21-Nov-22
S INT L2 1180	Ceiling Drywall/Tape/Float/Paint @ Elevator	23-Dec-22	29-Nov-22
Planned Start Date			
Activity ID	Activity Name	New Planned Start Date	Old Planned Start Date
N INT L1 1260	Install Millwork / Countertops	19-Dec-22	28-Nov-22
N INT L1 1290	Final Paint	03-Jan-23	19-Dec-22
N EXE 1040	Stucco	16-Jan-23	21-Dec-22
STI 1150	Paving	17-Jan-23	21-Dec-22
STI 1160	Irrigation	20-Dec-22	21-Nov-22
STI 1220	Landscaping	03-Jan-23	07-Dec-22
STI 1210	Hardscape	17-Jan-23	21-Dec-22
STI 1180	Pavement Striping, Signage & Accessories	24-Jan-23	28-Dec-22
N INT L1 1310	Install Doors / Hardware	26-Dec-22	16-Jan-23
N INT L1 1300	Flooring	23-Jan-23	02-Jan-23
N INT L1 1320	Byrne Punchlist - Create/Complete	13-Jan-23	30-Jan-23
N INT L1 1250	MEP Finish-out	20-Dec-22	28-Nov-22
S EXE 1060	Stucco	16-Jan-23	21-Dec-22

STI 1230	Site Complete	13-Feb-23	10-Jan-23
CLO 1010	Project Float	14-Feb-23	11-Feb-23
STI 1170	Grasspave Drive	10-Jan-23	07-Dec-22
STI 1190	Monument & Exterior Building Signage	24-Jan-23	28-Dec-22
CML 1010	North Building Dry-In	03-Feb-23	10-Jan-23
CML 1030	South Building Dry-In	03-Feb-23	10-Jan-23
N EXE 1070	Downspouts	19-Dec-22	02-Dec-22
S EXE 1080	Downspouts	19-Dec-22	02-Dec-22
N INT L1 1280	Window Shades	03-Jan-23	12-Dec-22
N INT L2 1290	Final Paint	09-Jan-23	14-Dec-22
N INT L2 1310	Install Doors / Hardware	27-Dec-22	11-Jan-23
N INT L2 1300	Flooring	23-Jan-23	28-Dec-22
N INT L2 1320	Byrne Punchlist - Create/Complete	10-Jan-23	25-Jan-23
N INT L2 1250	MEP Finish-out	20-Dec-22	23-Nov-22
N INT L2 1280	Window Shades	03-Jan-23	09-Dec-22
S INT L1 1260	Install Millwork / Countertops	29-Dec-22	07-Dec-22
S INT L1 1290	Final Paint	10-Jan-23	14-Dec-22
S INT L1 1310	Install Doors / Hardware	29-Dec-22	11-Jan-23
S INT L1 1300	Flooring	23-Jan-23	28-Dec-22
S INT L1 1320	Byrne Punchlist - Create/Complete	17-Jan-23	25-Jan-23
S INT L1 1270	Drop Ceiling Tile	26-Dec-22	30-Nov-22
S INT L1 1250	MEP Finish-out	19-Dec-22	21-Nov-22
S INT L1 1280	Window Shades	02-Jan-23	07-Dec-22
S INT L2 1290	Final Paint	26-Dec-22	14-Dec-22
S INT L2 1310	Install Doors / Hardware	28-Dec-22	11-Jan-23
S INT L2 1300	Flooring	23-Jan-23	28-Dec-22
S INT L2 1320	Byrne Punchlist - Create/Complete	10-Jan-23	24-Jan-23
S INT L2 1270	Drop Ceiling Tile	02-Jan-23	07-Dec-22
S INT L2 1250	MEP Finish-out	20-Dec-22	07-Dec-22
S INT L2 1280	Window Shades	03-Jan-23	21-Dec-22
N INT L1 1330	Fabric Wall Panels	10-Jan-23	09-Jan-23
STU 1100	Domestic/Fire Tie-in at Street	27-Dec-22	07-Dec-22
STI 1250	Ret. Wall Sidwalks & Flush Curbs	19-Dec-22	21-Nov-22
STI 1260	Ret. Wall Irrigation	17-Jan-23	14-Dec-22
STI 1270	Ret. Wall Hardscaping & Landscaping	31-Jan-23	28-Dec-22
Planned Finish Date			
Activity ID	Activity Name	New Planned Finish Date	Old Planned Finish Date
N INT L1 1260	Install Millwork / Countertops	06-Jan-23	16-Dec-22
N INT L1 1290	Final Paint	09-Jan-23	06-Jan-23
N EXE 1040	Stucco	03-Feb-23	10-Jan-23
STI 1150	Paving	23-Jan-23	27-Dec-22
STI 1160	Irrigation	16-Jan-23	20-Dec-22
STI 1220	Landscaping	30-Jan-23	03-Jan-23

STI 1210	Hardscape	30-Jan-23	03-Jan-23
STI 1180	Pavement Striping, Signage & Accessories	06-Feb-23	10-Jan-23
N INT L1 1310	Install Doors / Hardware	06-Jan-23	27-Jan-23
N INT L1 1300	Flooring	10-Feb-23	20-Jan-23
N INT L1 1320	Byrne Punchlist - Create/Complete	26-Jan-23	10-Feb-23
N INT L1 1250	MEP Finish-out	09-Jan-23	16-Dec-22
S EXE 1060	Stucco	03-Feb-23	10-Jan-23
STI 1230	Site Complete	13-Feb-23	10-Jan-23
STI 1170	Grasspave Drive	16-Jan-23	13-Dec-22
STI 1190	Monument & Exterior Building Signage	30-Jan-23	03-Jan-23
CML 1010	North Building Dry-In	03-Feb-23	10-Jan-23
CML 1030	South Building Dry-In	03-Feb-23	10-Jan-23
N EXE 1070	Downspouts	23-Dec-22	08-Dec-22
S EXE 1080	Downspouts	23-Dec-22	08-Dec-22
N INT L1 1280	Window Shades	09-Jan-23	16-Dec-22
N INT L2 1290	Final Paint	27-Jan-23	03-Jan-23
N INT L2 1310	Install Doors / Hardware	09-Jan-23	24-Jan-23
N INT L2 1300	Flooring	10-Feb-23	17-Jan-23
N INT L2 1320	Byrne Punchlist - Create/Complete	23-Jan-23	07-Feb-23
N INT L2 1250	MEP Finish-out	09-Jan-23	15-Dec-22
N INT L2 1280	Window Shades	09-Jan-23	15-Dec-22
S INT L1 1260	Install Millwork / Countertops	04-Jan-23	13-Dec-22
S INT L1 1290	Final Paint	16-Jan-23	03-Jan-23
S INT L1 1310	Install Doors / Hardware	11-Jan-23	24-Jan-23
S INT L1 1300	Flooring	10-Feb-23	17-Jan-23
S INT L1 1320	Byrne Punchlist - Create/Complete	30-Jan-23	07-Feb-23
S INT L1 1270	Drop Ceiling Tile	06-Jan-23	13-Dec-22
S INT L1 1250	MEP Finish-out	06-Jan-23	13-Dec-22
S INT L1 1280	Window Shades	06-Jan-23	13-Dec-22
S INT L2 1290	Final Paint	30-Dec-22	03-Jan-23
S INT L2 1310	Install Doors / Hardware	10-Jan-23	24-Jan-23
S INT L2 1300	Flooring	10-Feb-23	17-Jan-23
S INT L2 1320	Byrne Punchlist - Create/Complete	23-Jan-23	06-Feb-23
S INT L2 1270	Drop Ceiling Tile	13-Jan-23	20-Dec-22
S INT L2 1250	MEP Finish-out	09-Jan-23	27-Dec-22
S INT L2 1280	Window Shades	09-Jan-23	27-Dec-22
N INT L1 1330	Fabric Wall Panels	12-Jan-23	11-Jan-23
STU 1100	Domestic/Fire Tie-in at Street	02-Jan-23	13-Dec-22
STI 1250	Ret. Wall Sidwalks & Flush Curbs	30-Dec-22	06-Dec-22
STI 1260	Ret. Wall Irrigation	30-Jan-23	27-Dec-22
STI 1270	Ret. Wall Hardscaping & Landscaping	13-Feb-23	10-Jan-23
Start Date			

Activity ID	Activity Name	New Start Date	Old Start Date
N INT L1 1260	Install Millwork / Countertops	07-Dec-22	28-Nov-22
N INT L1 1290	Final Paint	03-Jan-23	19-Dec-22
N EXE 1040	Stucco	16-Jan-23	21-Dec-22
STI 1150	Paving	17-Jan-23	21-Dec-22
STI 1160	Irrigation	20-Dec-22	21-Nov-22
STI 1220	Landscaping	03-Jan-23	07-Dec-22
STI 1210	Hardscape	17-Jan-23	21-Dec-22
STI 1180	Pavement Striping, Signage & Accessories	24-Jan-23	28-Dec-22
N INT L1 1310	Install Doors / Hardware	26-Dec-22	16-Jan-23
N INT L1 1300	Flooring	19-Dec-22	02-Jan-23
N INT L1 1320	Byrne Punchlist - Create/Complete	13-Jan-23	30-Jan-23
N INT L1 1250	MEP Finish-out	20-Dec-22	28-Nov-22
S EXE 1060	Stucco	16-Jan-23	21-Dec-22
STI 1230	Site Complete	13-Feb-23	10-Jan-23
CLO 1010	Project Float	14-Feb-23	11-Feb-23
STI 1170	Grasspave Drive	10-Jan-23	07-Dec-22
STI 1190	Monument & Exterior Building Signage	24-Jan-23	28-Dec-22
CML 1010	North Building Dry-In	03-Feb-23	10-Jan-23
CML 1030	South Building Dry-In	03-Feb-23	10-Jan-23
N EXE 1070	Downspouts	19-Dec-22	02-Dec-22
S EXE 1080	Downspouts	19-Dec-22	02-Dec-22
N INT L1 1280	Window Shades	03-Jan-23	12-Dec-22
N INT L2 1290	Final Paint	12-Dec-22	14-Dec-22
N INT L2 1310	Install Doors / Hardware	27-Dec-22	11-Jan-23
N INT L2 1300	Flooring	14-Dec-22	28-Dec-22
N INT L2 1320	Byrne Punchlist - Create/Complete	10-Jan-23	25-Jan-23
N INT L2 1250	MEP Finish-out	20-Dec-22	23-Nov-22
N INT L2 1280	Window Shades	03-Jan-23	09-Dec-22
S INT L1 1260	Install Millwork / Countertops	29-Dec-22	07-Dec-22
S INT L1 1290	Final Paint	10-Jan-23	14-Dec-22
S INT L1 1310	Install Doors / Hardware	29-Dec-22	11-Jan-23
S INT L1 1300	Flooring	19-Dec-22	28-Dec-22
S INT L1 1320	Byrne Punchlist - Create/Complete	17-Jan-23	25-Jan-23
S INT L1 1270	Drop Ceiling Tile	21-Nov-22	30-Nov-22
S INT L1 1250	MEP Finish-out	19-Dec-22	21-Nov-22
S INT L1 1280	Window Shades	02-Jan-23	07-Dec-22
S INT L2 1290	Final Paint	26-Dec-22	14-Dec-22
S INT L2 1310	Install Doors / Hardware	28-Dec-22	11-Jan-23
S INT L2 1300	Flooring	15-Dec-22	28-Dec-22
S INT L2 1320	Byrne Punchlist - Create/Complete	10-Jan-23	24-Jan-23
S INT L2 1270	Drop Ceiling Tile	21-Nov-22	07-Dec-22
S INT L2 1250	MEP Finish-out	20-Dec-22	07-Dec-22

S INT L2 1280	Window Shades	03-Jan-23	21-Dec-22
N INT L1 1330	Fabric Wall Panels	10-Jan-23	09-Jan-23
STU 1100	Domestic/Fire Tie-in at Street	27-Dec-22	07-Dec-22
STI 1250	Ret. Wall Sidewalks & Flush Curbs	01-Dec-22	21-Nov-22
STI 1260	Ret. Wall Irrigation	17-Jan-23	14-Dec-22
STI 1270	Ret. Wall Hardscaping & Landscaping	31-Jan-23	28-Dec-22
Finish Date			
Activity ID	Activity Name	New Finish Date	Old Finish Date
N INT L1 1260	Install Millwork / Countertops	30-Dec-22	16-Dec-22
N INT L1 1290	Final Paint	09-Jan-23	06-Jan-23
N EXE 1040	Stucco	03-Feb-23	10-Jan-23
STI 1150	Paving	23-Jan-23	27-Dec-22
STI 1160	Irrigation	16-Jan-23	20-Dec-22
STI 1220	Landscaping	30-Jan-23	03-Jan-23
STI 1210	Hardscape	30-Jan-23	03-Jan-23
STI 1180	Pavement Striping, Signage & Accessories	06-Feb-23	10-Jan-23
STI 1200	Site Lighting & Security	30-Dec-22	06-Dec-22
N INT L1 1310	Install Doors / Hardware	06-Jan-23	27-Jan-23
N INT L1 1300	Flooring	20-Dec-22	20-Jan-23
N INT L1 1320	Byrne Punchlist - Create/Complete	26-Jan-23	10-Feb-23
N INT L1 1270	Drop Ceiling Tile	05-Dec-22	06-Dec-22
N INT L1 1250	MEP Finish-out	09-Jan-23	16-Dec-22
S EXE 1060	Stucco	03-Feb-23	10-Jan-23
STI 1230	Site Complete	13-Feb-23	10-Jan-23
STI 1130	Sidewalks & Concrete Paving	13-Jan-23	20-Dec-22
STI 1170	Grasspave Drive	16-Jan-23	13-Dec-22
CLO 1000	Inspections, Testing & Commissioning	10-Feb-23	07-Feb-23
STI 1190	Monument & Exterior Building Signage	30-Jan-23	03-Jan-23
CML 1010	North Building Dry-In	03-Feb-23	10-Jan-23
CML 1030	South Building Dry-In	03-Feb-23	10-Jan-23
N EXE 1070	Downspouts	23-Dec-22	08-Dec-22
S EXE 1080	Downspouts	23-Dec-22	08-Dec-22
N INT L1 1280	Window Shades	09-Jan-23	16-Dec-22
N INT L2 1260	Install Millwork / Countertops	19-Dec-22	13-Dec-22
N INT L2 1290	Final Paint	23-Dec-22	03-Jan-23
N INT L2 1310	Install Doors / Hardware	09-Jan-23	24-Jan-23
N INT L2 1300	Flooring	15-Dec-22	17-Jan-23
N INT L2 1320	Byrne Punchlist - Create/Complete	23-Jan-23	07-Feb-23
N INT L2 1270	Drop Ceiling Tile	05-Dec-22	06-Dec-22
N INT L2 1250	MEP Finish-out	09-Jan-23	15-Dec-22
N INT L2 1280	Window Shades	09-Jan-23	15-Dec-22
S INT L1 1260	Install Millwork / Countertops	04-Jan-23	13-Dec-22

S INT L1 1290	Final Paint	16-Jan-23	03-Jan-23
S INT L1 1310	Install Doors / Hardware	11-Jan-23	24-Jan-23
S INT L1 1300	Flooring	20-Dec-22	17-Jan-23
S INT L1 1320	Byrne Punchlist - Create/Complete	30-Jan-23	07-Feb-23
S INT L1 1270	Drop Ceiling Tile	06-Dec-22	13-Dec-22
S INT L1 1250	MEP Finish-out	06-Jan-23	13-Dec-22
S INT L1 1280	Window Shades	06-Jan-23	13-Dec-22
S INT L2 1290	Final Paint	30-Dec-22	03-Jan-23
S INT L2 1310	Install Doors / Hardware	10-Jan-23	24-Jan-23
S INT L2 1300	Flooring	16-Dec-22	17-Jan-23
S INT L2 1320	Byrne Punchlist - Create/Complete	23-Jan-23	06-Feb-23
S INT L2 1270	Drop Ceiling Tile	06-Dec-22	20-Dec-22
S INT L2 1250	MEP Finish-out	09-Jan-23	27-Dec-22
S INT L2 1280	Window Shades	09-Jan-23	27-Dec-22
N INT L1 1330	Fabric Wall Panels	12-Jan-23	11-Jan-23
S INT L1 1350	Interior Aluminum Frames & Glazing	28-Nov-22	09-Dec-22
S INT L2 1350	Interior Aluminum Frames & Glazing	27-Dec-22	09-Dec-22
S INT L1 1360	Install Elevator	28-Dec-22	06-Dec-22
STU 1100	Domestic/Fire Tie-in at Street	02-Jan-23	13-Dec-22
STI 1250	Ret. Wall Sidwalks & Flush Curbs	08-Dec-22	06-Dec-22
STI 1260	Ret. Wall Irrigation	30-Jan-23	27-Dec-22
STI 1270	Ret. Wall Hardscaping & Landscaping	13-Feb-23	10-Jan-23
STU 1110	SAWS Permit Review, Issuance & Mobilization	09-Dec-22	06-Dec-22
S INT L2 1180	Ceiling Drywall/Tape/Float/Paint @ Elevator	23-Dec-22	29-Nov-22

Actual Finish Date

Activity ID	Activity Name	New Actual Finish Date	Old Actual Finish Date
N INT L1 1300	Flooring	20-Dec-22	Value not specified in the database
N INT L1 1270	Drop Ceiling Tile	05-Dec-22	Value not specified in the database
N INT L2 1300	Flooring	15-Dec-22	Value not specified in the database
N INT L2 1270	Drop Ceiling Tile	05-Dec-22	Value not specified in the database
S INT L1 1300	Flooring	20-Dec-22	Value not specified in the database
S INT L1 1270	Drop Ceiling Tile	06-Dec-22	Value not specified in the database
S INT L2 1300	Flooring	16-Dec-22	Value not specified in the database
S INT L2 1270	Drop Ceiling Tile	06-Dec-22	Value not specified in the database
S INT L1 1350	Interior Aluminum Frames & Glazing	28-Nov-22	Value not specified in the database
STI 1250	Ret. Wall Sidwalks & Flush Curbs	08-Dec-22	Value not specified in the database
STU 1110	SAWS Permit Review, Issuance & Mobilization	09-Dec-22	Value not specified in the database

Durations

Total Float

Activity ID	Activity Name	New Total Float	Old Total Float
N INT L1 1260	Install Millwork / Countertops	11	0
N INT L1 1290	Final Paint	11	0

N EXE 1040	Stucco	22	38
STI 1150	Paving	6	23
STI 1160	Irrigation	1	23
STI 1220	Landscaping	1	23
STI 1210	Hardscape	1	23
STI 1180	Pavement Striping, Signage & Accessories	6	23
STI 1200	Site Lighting & Security	2	33
N INT L1 1310	Install Doors / Hardware	17	0
N INT L1 1300	Flooring	Value not specified in the database	0
N INT L1 1320	Byrne Punchlist - Create/Complete	13	0
N INT L1 1270	Drop Ceiling Tile	Value not specified in the database	0
N INT L1 1250	MEP Finish-out	11	10
S EXE 1060	Stucco	22	38
STI 1230	Site Complete	1	23
STI 1130	Sidewalks & Concrete Paving	1	23
STI 1170	Grasspave Drive	1	23
CLO 1000	Inspections, Testing & Commissioning	2	3
STI 1190	Monument & Exterior Building Signage	11	28
CML 1010	North Building Dry-In	53	71
CML 1030	South Building Dry-In	53	71
N EXE 1070	Downspouts	37	46
S EXE 1080	Downspouts	37	46
N INT L1 1280	Window Shades	16	30
N INT L2 1260	Install Millwork / Countertops	12	3
N INT L2 1290	Final Paint	12	3
N INT L2 1310	Install Doors / Hardware	16	3
N INT L2 1300	Flooring	Value not specified in the database	3
N INT L2 1320	Byrne Punchlist - Create/Complete	16	3
N INT L2 1270	Drop Ceiling Tile	Value not specified in the database	3
N INT L2 1250	MEP Finish-out	16	11
N INT L2 1280	Window Shades	16	31
S INT L1 1260	Install Millwork / Countertops	14	3
S INT L1 1290	Final Paint	11	3
S INT L1 1310	Install Doors / Hardware	14	3
S INT L1 1300	Flooring	Value not specified in the database	3
S INT L1 1320	Byrne Punchlist - Create/Complete	11	3
S INT L1 1270	Drop Ceiling Tile	Value not specified in the database	3
S INT L1 1250	MEP Finish-out	12	13
S INT L1 1280	Window Shades	17	33
S INT L2 1290	Final Paint	12	4
S INT L2 1310	Install Doors / Hardware	16	4
S INT L2 1300	Flooring	Value not specified in the database	4
S INT L2 1320	Byrne Punchlist - Create/Complete	16	4

S INT L2 1270	Drop Ceiling Tile	Value not specified in the database	3
S INT L2 1250	MEP Finish-out	16	3
S INT L2 1280	Window Shades	16	23
N INT L1 1330	Fabric Wall Panels	13	12
S INT L1 1350	Interior Aluminum Frames & Glazing	Value not specified in the database	25
S INT L2 1350	Interior Aluminum Frames & Glazing	16	26
S INT L1 1360	Install Elevator	17	8
STU 1100	Domestic/Fire Tie-in at Street	21	33
STI 1250	Ret. Wall Sidwalks & Flush Curbs	Value not specified in the database	23
STI 1260	Ret. Wall Irrigation	1	23
STI 1270	Ret. Wall Hardscaping & Landscaping	1	23
STU 1110	SAWS Permit Review, Issuance & Mobilization	Value not specified in the database	33
S INT L2 1180	Ceiling Drywall/Tape/Float/Paint @ Elevator	17	24

Remaining Duration

Activity ID	Activity Name	New Remaining Duration	Old Remaining Duration
N INT L1 1260	Install Millwork / Countertops	10	15
N INT L1 1290	Final Paint	5	15
N INT L1 1300	Flooring	0	15
N INT L1 1270	Drop Ceiling Tile	0	10
MIL 1020	Construction Hammock	64	92
CLO 1010	Project Float	7	10
CLO 1000	Inspections, Testing & Commissioning	40	50
N INT L2 1260	Install Millwork / Countertops	0	15
N INT L2 1290	Final Paint	5	15
N INT L2 1300	Flooring	0	15
N INT L2 1270	Drop Ceiling Tile	0	10
S INT L1 1290	Final Paint	5	15
S INT L1 1300	Flooring	0	15
S INT L1 1270	Drop Ceiling Tile	0	10
S INT L2 1290	Final Paint	5	15
S INT L2 1300	Flooring	0	15
S INT L2 1270	Drop Ceiling Tile	0	10
S INT L1 1350	Interior Aluminum Frames & Glazing	0	13
S INT L2 1350	Interior Aluminum Frames & Glazing	7	13
S INT L1 1360	Install Elevator	8	10
STI 1250	Ret. Wall Sidwalks & Flush Curbs	0	10
STU 1110	SAWS Permit Review, Issuance & Mobilization	0	10

At Completion Duration

Activity ID	Activity Name	New At Completion Duration	Old At Completion Duration
N INT L1 1260	Install Millwork / Countertops	18	15
N INT L1 1290	Final Paint	5	15
STI 1200	Site Lighting & Security	33	15

N INT L1 1300	Flooring	2	15
N INT L1 1270	Drop Ceiling Tile	10	11
CLO 1010	Project Float	7	10
STI 1130	Sidewalks & Concrete Paving	41	23
CLO 1000	Inspections, Testing & Commissioning	71	68
N INT L2 1260	Install Millwork / Countertops	19	16
N INT L2 1290	Final Paint	10	15
N INT L2 1300	Flooring	2	15
N INT L2 1270	Drop Ceiling Tile	10	11
S INT L1 1290	Final Paint	5	15
S INT L1 1300	Flooring	2	15
S INT L2 1290	Final Paint	5	15
S INT L2 1300	Flooring	2	15
S INT L1 1350	Interior Aluminum Frames & Glazing	71	80
S INT L2 1350	Interior Aluminum Frames & Glazing	84	72
S INT L1 1360	Install Elevator	41	25
STI 1250	Ret. Wall Sidwalks & Flush Curbs	6	10
STU 1110	SAWS Permit Review, Issuance & Mobilization	24	21
S INT L2 1180	Ceiling Drywall/Tape/Float/Paint @ Elevator	25	7

Actual Duration

Activity ID	Activity Name	New Actual Duration	Old Actual Duration
N INT L1 1260	Install Millwork / Countertops	8	0
STI 1200	Site Lighting & Security	23	5
N INT L1 1300	Flooring	2	0
N INT L1 1270	Drop Ceiling Tile	10	1
MIL 1020	Construction Hammock	676	648
STI 1130	Sidewalks & Concrete Paving	21	3
CLO 1000	Inspections, Testing & Commissioning	31	13
N INT L2 1260	Install Millwork / Countertops	19	1
N INT L2 1290	Final Paint	5	0
N INT L2 1300	Flooring	2	0
N INT L2 1270	Drop Ceiling Tile	10	1
S INT L1 1300	Flooring	2	0
S INT L1 1270	Drop Ceiling Tile	10	0
S INT L2 1300	Flooring	2	0
S INT L2 1270	Drop Ceiling Tile	10	0
S INT L1 1350	Interior Aluminum Frames & Glazing	71	67
S INT L2 1350	Interior Aluminum Frames & Glazing	77	59
S INT L1 1360	Install Elevator	33	15
STI 1250	Ret. Wall Sidwalks & Flush Curbs	6	0
STU 1110	SAWS Permit Review, Issuance & Mobilization	24	11
S INT L2 1180	Ceiling Drywall/Tape/Float/Paint @ Elevator	20	2

Original Duration

Activity ID	Activity Name	New Original Duration	Old Original Duration			
N INT L1 1290	Final Paint	5	15			
CLO 1010	Project Float	7	10			
S INT L1 1290	Final Paint	5	15			
S INT L2 1290	Final Paint	5	15			
Free Float						
Activity ID	Activity Name	New Free Float	Old Free Float			
STI 1200	Site Lighting & Security	1	10			
N INT L1 1310	Install Doors / Hardware	4	0			
N INT L1 1300	Flooring	Value not specified in the database	0			
N INT L1 1320	Byrne Punchlist - Create/Complete	12	0			
N INT L1 1270	Drop Ceiling Tile	Value not specified in the database	0			
STI 1230	Site Complete	0	23			
CLO 1000	Inspections, Testing & Commissioning	1	3			
STI 1190	Monument & Exterior Building Signage	10	5			
CML 1010	North Building Dry-In	52	70			
CML 1030	South Building Dry-In	52	70			
S EXE 1080	Downspouts	36	23			
N INT L1 1280	Window Shades	3	30			
N INT L2 1300	Flooring	Value not specified in the database	0			
N INT L2 1320	Byrne Punchlist - Create/Complete	15	3			
N INT L2 1270	Drop Ceiling Tile	Value not specified in the database	0			
N INT L2 1280	Window Shades	0	28			
S INT L1 1310	Install Doors / Hardware	3	0			
S INT L1 1300	Flooring	Value not specified in the database	0			
S INT L1 1320	Byrne Punchlist - Create/Complete	10	3			
S INT L1 1270	Drop Ceiling Tile	Value not specified in the database	0			
S INT L1 1280	Window Shades	6	30			
S INT L2 1300	Flooring	Value not specified in the database	0			
S INT L2 1320	Byrne Punchlist - Create/Complete	15	4			
S INT L2 1270	Drop Ceiling Tile	Value not specified in the database	0			
S INT L2 1280	Window Shades	0	19			
N INT L1 1330	Fabric Wall Panels	0	12			
S INT L1 1350	Interior Aluminum Frames & Glazing	Value not specified in the database	22			
S INT L2 1350	Interior Aluminum Frames & Glazing	0	22			
STU 1100	Domestic/Fire Tie-in at Street	19	30			
STI 1250	Ret. Wall Sidwalks & Flush Curbs	Value not specified in the database	0			
STU 1110	SAWS Permit Review, Issuance & Mobilization	Value not specified in the database	0			
S INT L2 1180	Ceiling Drywall/Tape/Float/Paint @ Elevator	0	20			
General Relationship Differences						
Lag						
Activity ID	Activity Name	Relationship Type	Predecessor Activity Id	Predecessor Activity Name	New Lag	Old Lag

N INT L1 1250	MEP Finish-out	Finish to Finish	N INT L1 1260	Install Millwork / Countertops	6	0
N INT L1 1290	Final Paint	Finish to Finish	N INT L1 1250	MEP Finish-out	0	5
CLO 1000	Inspections, Testing & Commissioning	Finish to Finish	S INT L2 1250	MEP Finish-out	0	30
STU 1100	Domestic/Fire Tie-in at Street	Finish to Start	STU 1110	SAWS Permit Review, Issuance & Mobilization	11	0
STI 1160	Irrigation	Start to Start	STI 1130	Sidewalks & Concrete Paving	22	0
N INT L2 1310	Install Doors / Hardware	Finish to Finish	N INT L2 1300	Flooring	17	5

Activity Relationships Added/Deleted

The following Predecessor Activity Relationships have been added to the project

Activity ID	Activity Name	Relationship Lag	Relationship Type	Predecessor Activity Id	Predecessor Activity Name
N INT L2 1290	Final Paint	0.000000	Start to Start	N INT L2 1260	Install Millwork / Countertops
N INT L2 1250	MEP Finish-out	128.000000	Finish to Finish	N INT L2 1260	Install Millwork / Countertops
N INT L1 1290	Final Paint	0.000000	Finish to Finish	N INT L1 1260	Install Millwork / Countertops
S INT L1 1290	Final Paint	0.000000	Start to Start	S INT L1 1260	Install Millwork / Countertops
S INT L2 1350	Interior Aluminum Frames & Glazing	0.000000	Start to Start	S INT L2 1140	Prime / Paint 1st Coat Walls
N INT L2 1320	Byrne Punchlist - Create/Complete	0.000000	Finish to Start	N INT L2 1290	Final Paint
S INT L1 1260	Install Millwork / Countertops	128.000000	Start to Start	N INT L1 1260	Install Millwork / Countertops
S INT L1 1290	Final Paint	0.000000	Finish to Start	N INT L1 1290	Final Paint
S INT L2 1290	Final Paint	0.000000	Finish to Start	N INT L2 1290	Final Paint
N INT L1 1290	Final Paint	0.000000	Finish to Start	S INT L2 1290	Final Paint
S INT L1 1320	Byrne Punchlist - Create/Complete	0.000000	Finish to Start	S INT L1 1290	Final Paint
S INT L2 1320	Byrne Punchlist - Create/Complete	0.000000	Finish to Start	S INT L2 1290	Final Paint
N INT L1 1320	Byrne Punchlist - Create/Complete	0.000000	Finish to Start	N INT L1 1290	Final Paint
STI 1230	Site Complete	0.000000	Start to Finish	STI 1220	Landscaping
STI 1210	Hardscape	0.000000	Finish to Finish	STI 1220	Landscaping
STI 1230	Site Complete	0.000000	Start to Finish	STI 1210	Hardscape
STI 1170	Grasspave Drive	8.000000	Finish to Finish	STI 1130	Sidewalks & Concrete Paving
N INT L2 1250	MEP Finish-out	80.000000	Finish to Finish	N INT L2 1290	Final Paint
S INT L2 1250	MEP Finish-out	48.000000	Finish to Finish	S INT L2 1290	Final Paint
STI 1220	Landscaping	0.000000	Finish to Start	STI 1200	Site Lighting & Security
STI 1270	Ret. Wall Hardscaping & Landscaping	0.000000	Finish to Start	STI 1210	Hardscape

Activity Relationships Added/Deleted

The following Predecessor Activity Relationships been deleted from the project

Activity ID	Activity Name	Relationship Lag	Relationship Type	Predecessor Activity Id	Predecessor Activity Name
N INT L1 1290	Final Paint	0.000000	Finish to Start	N INT L1 1260	Install Millwork / Countertops
N INT L1 1300	Flooring	80.000000	Finish to Finish	N INT L1 1290	Final Paint
STI 1220	Landscaping	0.000000	Finish to Finish	STI 1210	Hardscape
N INT L2 1250	MEP Finish-out	24.000000	Start to Start	N INT L2 1260	Install Millwork / Countertops
N INT L2 1290	Final Paint	0.000000	Finish to Start	N INT L2 1260	Install Millwork / Countertops
S INT L2 1290	Final Paint	0.000000	Finish to Start	S INT L1 1360	Install Elevator
S INT L2 1350	Interior Aluminum Frames & Glazing	0.000000	Finish to Start	S INT L2 1140	Prime / Paint 1st Coat Walls

S INT L2 1300	Flooring	80.000000	Finish to Finish	S INT L2 1290	Final Paint
S INT L2 1290	Final Paint	40.000000	Finish to Finish	S INT L2 1250	MEP Finish-out
S INT L1 1290	Final Paint	0.000000	Finish to Start	S INT L1 1260	Install Millwork / Countertops
S INT L1 1300	Flooring	80.000000	Finish to Finish	S INT L1 1290	Final Paint
N INT L2 1300	Flooring	80.000000	Finish to Finish	N INT L2 1290	Final Paint
N INT L2 1290	Final Paint	40.000000	Finish to Finish	N INT L2 1250	MEP Finish-out

Activity Relationships Added/Deleted

The following Successor Activity Relationships have been added to the project

Activity ID	Activity Name	Relationship Lag	Relationship Type	Successor Activity Id	Successor Activity Name
N INT L2 1260	Install Millwork / Countertops	0.000000	Start to Start	N INT L2 1290	Final Paint
N INT L2 1260	Install Millwork / Countertops	128.000000	Finish to Finish	N INT L2 1250	MEP Finish-out
N INT L1 1260	Install Millwork / Countertops	0.000000	Finish to Finish	N INT L1 1290	Final Paint
S INT L1 1260	Install Millwork / Countertops	0.000000	Start to Start	S INT L1 1290	Final Paint
S INT L2 1140	Prime / Paint 1st Coat Walls	0.000000	Start to Start	S INT L2 1350	Interior Aluminum Frames & Glazing
N INT L2 1290	Final Paint	0.000000	Finish to Start	N INT L2 1320	Byrne Punchlist - Create/Complete
N INT L1 1260	Install Millwork / Countertops	128.000000	Start to Start	S INT L1 1260	Install Millwork / Countertops
N INT L1 1290	Final Paint	0.000000	Finish to Start	S INT L1 1290	Final Paint
N INT L2 1290	Final Paint	0.000000	Finish to Start	S INT L2 1290	Final Paint
S INT L2 1290	Final Paint	0.000000	Finish to Start	N INT L1 1290	Final Paint
S INT L1 1290	Final Paint	0.000000	Finish to Start	S INT L1 1320	Byrne Punchlist - Create/Complete
S INT L2 1290	Final Paint	0.000000	Finish to Start	S INT L2 1320	Byrne Punchlist - Create/Complete
N INT L1 1290	Final Paint	0.000000	Finish to Start	N INT L1 1320	Byrne Punchlist - Create/Complete
STI 1220	Landscaping	0.000000	Start to Finish	STI 1230	Site Complete
STI 1220	Landscaping	0.000000	Finish to Finish	STI 1210	Hardscape
STI 1210	Hardscape	0.000000	Start to Finish	STI 1230	Site Complete
STI 1130	Sidewalks & Concrete Paving	8.000000	Finish to Finish	STI 1170	Grasspave Drive
N INT L2 1290	Final Paint	80.000000	Finish to Finish	N INT L2 1250	MEP Finish-out
S INT L2 1290	Final Paint	48.000000	Finish to Finish	S INT L2 1250	MEP Finish-out
STI 1200	Site Lighting & Security	0.000000	Finish to Start	STI 1220	Landscaping
STI 1210	Hardscape	0.000000	Finish to Start	STI 1270	Ret. Wall Hardscaping & Landscaping

Activity Relationships Added/Deleted

The following Successor Activity Relationships been deleted from the project

Activity ID	Activity Name	Relationship Lag	Relationship Type	Successor Activity Id	Successor Activity Name
N INT L1 1260	Install Millwork / Countertops	0.000000	Finish to Start	N INT L1 1290	Final Paint
N INT L1 1290	Final Paint	80.000000	Finish to Finish	N INT L1 1300	Flooring
STI 1210	Hardscape	0.000000	Finish to Finish	STI 1220	Landscaping
N INT L2 1260	Install Millwork / Countertops	24.000000	Start to Start	N INT L2 1250	MEP Finish-out
N INT L2 1260	Install Millwork / Countertops	0.000000	Finish to Start	N INT L2 1290	Final Paint
S INT L1 1360	Install Elevator	0.000000	Finish to Start	S INT L2 1290	Final Paint
S INT L2 1140	Prime / Paint 1st Coat Walls	0.000000	Finish to Start	S INT L2 1350	Interior Aluminum Frames & Glazing
S INT L2 1290	Final Paint	80.000000	Finish to Finish	S INT L2 1300	Flooring
S INT L2 1250	MEP Finish-out	40.000000	Finish to Finish	S INT L2 1290	Final Paint

S INT L1 1260	Install Millwork / Countertops	0.000000	Finish to Start	S INT L1 1290	Final Paint
S INT L1 1290	Final Paint	80.000000	Finish to Finish	S INT L1 1300	Flooring
N INT L2 1290	Final Paint	80.000000	Finish to Finish	N INT L2 1300	Flooring
N INT L2 1250	MEP Finish-out	40.000000	Finish to Finish	N INT L2 1290	Final Paint
No changes have been reported in the following sections					
Section Detail					
Activity Constraints					
Added Activities					
Deleted Activities					

CHANGE ORDER PROPOSAL

This change order (“Change Order”) to the Contract described herein is made and entered into between the **Alamo Community College District**, a political subdivision of the State of Texas (“Alamo Colleges District” or “Owner”), Byrne Construction Services (“Contractor” or “Construction Manager”) and, Lake Flato Architects, Inc. (“Architect”) regarding the Alamo Colleges District – SETC Southside Education & Training Center Capital Improvement Project (Project), which was agreed to as evidenced by the Guaranteed Maximum Price Amendment executed on February 10, 2021 with a Guaranteed Maximum Price of \$15,706,111 a Substantial Completion date of July 31, 2022 and a Final Completion date of August 30, 2022.

This is Change Order No. 001
Date of this Changer Order is December 23, 2022

The original date for Substantial Completion was July 31, 2022 and Final Completion was August 30, 2022.

The original not-to exceed Guaranteed Maximum Price consisting of:

1.	Stipulated amount for the Preconstruction Services Fee	<u>\$ 40,740</u>
2.	Amount for the Construction Services including:	<u>\$ 15,665,371</u>
	a. A not-to exceed amount for the Cost of Work	<u>\$ 12,677,852</u>
	b. A not-to exceed amount for the General Conditions	<u>\$ 1,557,055</u>
	c. A not-to exceed amount Construction Phase Fee	<u>\$ 527,250</u>
	d. A lump sum amount of Construction Contingency	<u>\$ 555,824</u>
	e. A lump sum amount of Owner Contingency	<u>\$ 347,390</u>
3.	TOTAL OF GMP LINE ITEMS 1 AND 2:	<u>\$ 15,706,111</u>

This amount was the original not to exceed Guaranteed Maximum Price (GMP).

The Construction Manager hereby submits to the Alamo Colleges District a request for a change in the Work, Contract Sum, Contract Time and/or Contract Documents accompanied by sufficient supporting data and information to permit the Architect to make a recommendation to Owner and to permit the Owner to make a decision. Owner reserves the right to request additional information to evaluate any request and recommends that all requests be prepared in a manner consistent with the District’s Guidelines for the Preparation of the Guaranteed Maximum Price Proposal.

All changes orders must include an updated Project Schedule, General Conditions, and Schedule of Values, as applicable.

Based on the request and the supporting documents, the contract is changed as follows:

(Insert a detailed description of the change and attach specific exhibits, plans or specifications for contractor to comply with – but not subcontractor bids, responses or proposals. Also include an agreed upon adjustments, attributable.)

The changes to the Contract are based upon the following assumptions, specifications, drawings, or other conditions of the Contract:

1. _____; and
2. _____.

Notwithstanding anything to the contrary in the paragraph below or within the Architect’s drawings, plans, specifications or other requirements (collectively, the Plans and Specifications”), the AIA 133-2009, as amended and the AIA 201-2007, as amended (Collectively, the “Agreements”) signed by the Owner and Contractor shall control over any conflicting provisions in the Plans and Specifications. The Plans and Specifications impose requirements upon the Contractor that are in addition to the requirements in the Agreements. The Contractor shall seek written clarification from both the Owner and Architect as soon as it identifies any requirements or provisions in the Plans and Specifications that are (i) in conflict with the Agreements; (2) confusing; (3) ambiguous; or (3) unnecessarily duplicative.

The Contract is changed to modify the scope of work, which is set forth in detail in the documents attached hereto, incorporated herein or referenced herein. The Contractor must comply with these aforementioned plans, specifications, conditions and requirements as it relates to the Project and the modified scope of work. The provisions of this Change Order shall (i) modify the terms of the Contract Documents, as herein specified; and (ii) shall prevail over any conflicting provisions of the Contract Documents, to the extent of such conflict, as of the date of this Change Order.

The Contract Time will increase by two hundred & five calendar days (205) of days and the new date for Substantial Completion is February 21st, 2023 and the new date for Final Completion is March 23rd, 2023 as further reflected on the attached Project Schedule.

The new not-to exceed Guaranteed Maximum Price consisting of:

- | | | |
|----|---|----------------------|
| 1. | The new not-to exceed amount for Preconstruction Services Fee | <u>\$ 40,740</u> |
| 2. | The new not-to exceed amount for Construction Services include: | <u>\$ 15,665,371</u> |
| | a. The new not-to exceed amount for the Cost of Work | <u>\$ 12,677,852</u> |
| | b. The new not-to exceed amount for the General Conditions | <u>\$ 1,984,973</u> |
| | c. The new not-to exceed amount Construction Phase Fee | <u>\$ 527,250</u> |

- d. The new not-to exceed amount of Construction Contingency \$ 389,804
- e. The new not-to exceed amount of Owner Contingency \$ 85,492

Any of the unused contingencies shall accrue to the Owner

- 3. TOTAL of the NEW AMENDED GMP LINE ITEMS 1 AND 2: \$ 15,706,111

This amount shall be the new Guaranteed Maximum Price (GMP), which we hereby guarantee to the Owner shall not be exceeded.

By signing below, each party represents and acknowledges that they (i) have reviewed this instrument and its supporting data and (ii) are in agreement with the terms, conditions and requirements of this Change Order.

[Signature page to follow]

Accepted and agreed to by:

Alamo Colleges District:

By: _____
 Printed Name: Dr. Diane Snyder
 Its: Vice Chancellor, Finance & Administration

Contractor:

By: _____
 Printed Name: _____
 Its: _____

District's Counsel, as to form only:

By: _____
 Printed Name: _____
 Its: _____

Architect:

By: _____
 Printed Name: _____
 Its: _____



ALAMO COLLEGES DISTRICT
Northeast Lakeview College

15 years

Bezos Academy Proposal

Dr. Veronica Garcia, President



ALAMO
COLLEGES
DISTRICT



Malcolm Baldrige
National Quality Award
2018 Award Recipient

Achieving the Dream
LEADER COLLEGE
OF DISTINCTION



Alignment with Chancellor's Charges

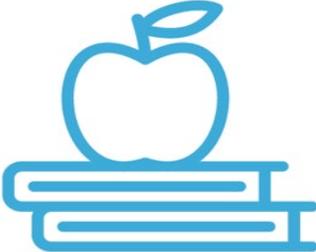
Support equity-mindedness Demonstrate awareness and willingness to address equity issues including:

- Support equitable educational outcomes for all with a focus on low-income families
- Develop a plan to better serve students/parents
- Develop action plans to close performance gaps among equity groups

Bezos Academy: A nonprofit **tuition-free**, Montessori-inspired preschool program for underserved communities.



Full Day & Year-Round



Highly Qualified Teachers



Tuition-Free

Curriculum Components: Social-emotional development, language, math, practical life, sensory development, art, music and movement, outdoor environment, enrichment

Bezos Academy Admission Eligibility Criteria

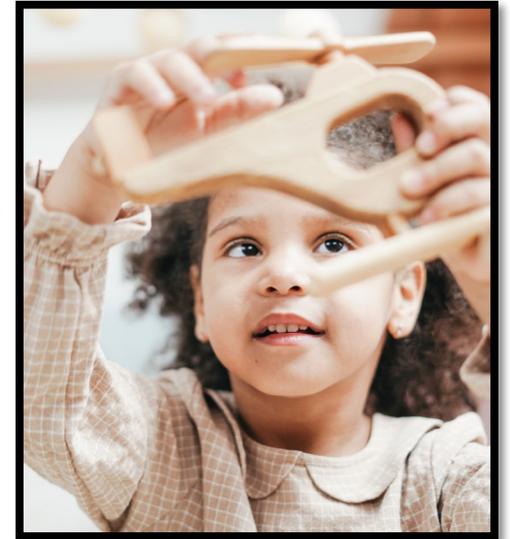
Income eligibility threshold of 400% federal poverty level (\$111K annual income for a family of four).

Common parent profiles include:

- Parents returning to work after childcare absence in need of **reskilling**
- Parents facing homelessness and needing **job training**
- Employed parents needing to **upskill** or complete a degree to advance in their careers

Admissions priority will be children who are ages 3-5:

1. homeless or living in foster care;
2. siblings of existing Bezos Academy students;
3. children of income-eligible employees of Bezos Academy;
4. children of income-eligible students of Alamo Colleges.



Connecting Bezos Academy Families with Alamo Colleges

Universal Access: Create wrap-around systems that support underserved families' needs to ensure equity in higher education access, success, and completion.

The Alamo Colleges-Bezos Academy partnership will outreach to families to integrate them into the Alamo Colleges community and inform them of the District's degree offerings and resources.



- Ready to Work Educational and Job Placement Program
- Short-Term Degrees and Certificates
- Flexible and Accelerated Terms (8-Week Flex Terms, Maymester, and Wintermester)

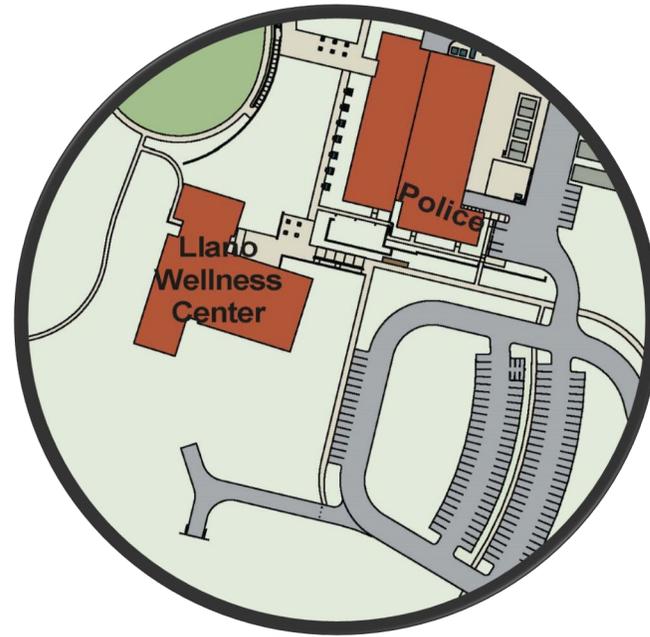
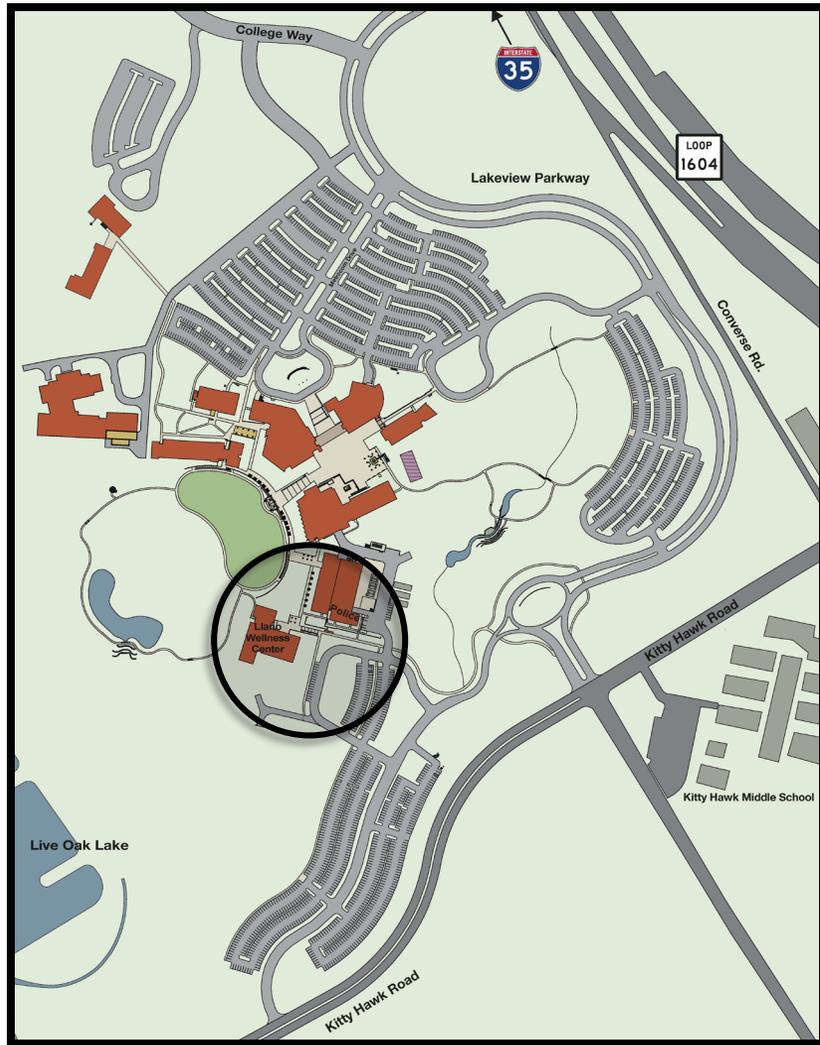


Connecting our students with the Bezos Academy

Bezos Academy will serve as a **practicum site** for students in the Associate of Arts in Teaching (AAT) degree program, reducing transportation barriers for low-income students. AAT students are required to complete a minimum of 32 contact hours of field experience in P-12 classrooms. Additional benefits may include:

- **AAT program enrichment** through collaborative activities
- **Potential job placement** for graduates at the Bezos Academy. Bezos Academy is committed to highly competitive staff salaries.

Bezos Academy NLC Site, Llano Wellness Center, second floor



- Located on the southeastern edge of campus, creating a separation from NLC pedestrian traffic
- Proximity to campus police
- Adjacent circular drive facilitates efficient student drop-off
- Proximity to campus trails and Live Oak Park promotes hands-on learning activities and exploration, Montessori educational principles
- Outdoor stairwell provides a second exit in compliance with fire marshal and Texas child care licensing regulations

Bezos Academy NLC Site, Llano Wellness Center



Llano Wellness Center

Campus Green



Exterior Stairwell



Circular Drive



Nature Trail Connection

Bezos Academy NLC Lease Commitments

NLC would lease classrooms and kitchen totaling of 6119 SF to Bezos Academy rent-free for a 10-year term, with lessee renewal option of 5 years

- Bezos Academy would perform all necessary improvements to create a warm, safe classroom environment, including construction expenses and purchasing classroom materials and furnishings
- Bezos Academy would provide students at the preschool with educational materials and services, including books, arts and crafts, field trips, and meals
- Bezos Academy would hire highly qualified teachers, social workers, and administrators for holistic educational support of students and families
- Bezos Academy would assume the cost of utilities and all additional maintenance services required at the preschool beyond NLC general maintenance



January 24, 2023 Board Action

Discussion and Possible Action on Authorizing a Facilities Lease to Bezos Academy for Tuition-Free Preschool Education at Northeast Lakeview College.



ALAMO COLLEGES DISTRICT
Northeast Lakeview College

15 years



ALAMO
COLLEGES
DISTRICT



Achieving the Dream | LEADER
COLLEGE
OF DISTINCTION

Appendix

“On-campus childcare or cheaper options for students would be a huge help to myself and a lot of other students as childcare is very expensive and hard to get into these days and being without it doesn't allow me to take as many in-person classes, affecting my education.”

“The pandemic affected me, and the school has helped me in many ways tremendously. If there was childcare at the school, I would definitely consider going regardless of my anxiety. I am also a stay-at-home mom and nobody is here to watch my baby. Therefore, I could drop her off and attend my classes knowing she's close and okay. Then when I'm done, I can do what I need to do and not be distracted because she's talking or playing or wants to do something. I plan on staying at NLC until I get my bachelor's degree in teaching.”

In a 2022 Noel Levitz survey conducted at NLC, 45% of students (474) responded that onsite childcare would provide the option to take more face-to-face courses.

Discussion and Possible Action on Authorizing a Facilities Lease to Bezos Academy for Tuition-Free Preschool Education at Northeast Lakeview College

Presented to the Board Acting as Committee of the Whole on January 17, 2023, and now presented for approval on January 24, 2023.

MINUTE ORDER

"The Board of Trustees, finding a public purpose in the availability to its students who are parents of young children to affordable quality preschool education, hereby authorizes a rent-free lease of up to 15 years to Day 1 Academies, dba Bezos Academy, and additional associated agreements, to construct and operate a facility at Northeast Lakeview College for tuition-free preschool education for children 3 to 5 years of age from needy families, substantially in the form presented and on terms acceptable to District counsel."

PURPOSE

This contract action authorizes the negotiation and execution of a rent-free lease of classrooms, restroom, kitchen and outdoor space for a preschool education facility at Northeast Lakeview College.

BACKGROUND

DAY 1 ACADEMIES, dba Bezos Academy is a nonprofit organization that provides high-quality, tuition-free Montessori-inspired preschool education for children of 3 to 5 years of age from needy families.

Bezos Academy will lease, rent-free, for a 10-year term extendable to 15 years, 8,000 rentable square feet on the second floor of the College's Llano Wellness Center Building and 1,600 square feet of adjoining outdoor space. Leasehold improvements and utilities expense shall be the responsibility of tenant Bezos Academies.

The order of priority for admission will be children who are homeless or living in foster care; 2) siblings of existing Bezos Academy students; 3) children of income-eligible (less than 400% of Federal Poverty Level) employees of Bezos Academy; 4) children of income-eligible students of College.

IMPLICATIONS

Financial: No ACD direct costs

Strategic Plan: Goal I – Student Success

Employee Services: None

ATTACHMENTS: Draft Lease Agreement
Draft Memorandum of Understanding

Dr. Veronica Garcia
President, Northeast Lakeview College

Dr. Mike Flores
Chancellor





ALAMO
COLLEGES
DISTRICT

LEASE AGREEMENT

THIS LEASE AGREEMENT (this “*Lease*”) is entered into as of the Effective Date (defined below) between Alamo Community College District, a Texas junior college district, on behalf of its Northeast Lakeview College (“*Landlord*”), and DAY 1 ACADEMIES, dba Bezos Academy, a Delaware nonprofit nonstock corporation (“*Tenant*”) (collectively, “*Parties*”).

I. RECITALS

Landlord is the owner of certain real property located at 1201 Kitty Hawk Rd., Universal City, Texas 78148, United States, Bexar County Property ID No. 1099434.

Tenant is a nonprofit organization that provides high-quality, tuition-free preschool education for children around three (3) to five (5) years of age. Tenant also provides its students with educational materials and services to set each student up for success, including but not limited to, educational materials, books, arts and crafts, field trips, and meals (collectively, the “*Tuition-Free Education and Services*”). Tenant provides the Tuition-Free Education and Services to children who otherwise cannot receive a preschool education because their families cannot afford it. Tenant desires to provide the Tuition-Free Education and Services to children in Landlord’s community.

Because a community need exists for Tenant’s Tuition-Free Education and Services, and because the fundamental value of these services, especially for those children Tenant proposes to serve, is great, the Parties desire for Tenant to provide the Tuition-Free Education and Services at Landlord’s property under the terms and conditions set forth in this Lease.

II. AGREEMENT

Landlord and Tenant agree as follows:

1. **Basic Lease Terms.**

1.1. Premises and Property. Landlord leases to Tenant the “*Premises*,” which consist of an agreed area of approximately (i) 6,119¹ rentable square feet in the Building and (ii) 1,600 square feet of outdoor space, all as outlined on attached Exhibit A, located on the land commonly known as 1201 Kitty Hawk Rd, Universal City, Texas 78148, United States, Bexar County Property ID No. 1099434, in the Llano Wellness Center Building. The Premises do not include, and Landlord reserves, the exterior walls and roof of the Premises, the land beneath the Premises, the pipes and ducts, conduits, wires, fixtures, equipment above the suspended ceiling, and structural elements of the building in which the Premises are located (the “*Building*”). The Building, the land upon which it is situated, all other improvements located on such land, and all common areas appurtenant to the Building are referred to as the “*Property*”. The Premises are within the municipal limits of Universal City, Texas and the County of Bexar, Texas. Exhibit B includes the Property’s Certificate of Occupancy, Evacuation Route, and Fire Equipment Inspection Reports, including reports for fire sprinklers and alarm systems.

¹ Square footage calculation to be finalized before lease execution; this number is approximate.

1.2. Initial Term. The Initial Term will commence on _____ (the “*Delivery Date*”)² and terminate at 11:59 p.m. on August 31, 2034 (the “*Initial Term*”). Upon the Delivery Date, Landlord shall deliver vacant possession of the Premises in broom clean condition free of any prior tenant or users’ possessions, including cabling and wiring, to Tenant with keys and all utilities in working order ready for Tenant to commence Tenant’s Work (defined below). Upon reasonable request, Landlord shall provide Tenant access to the Premises before the Delivery Date to coordinate and plan Tenant’s Initial Work (defined in Section 2.1).

1.3. Inspection of Premises. This Lease is expressly contingent upon Tenant’s approval of the Premises. Tenant shall have a period of sixty (60) days beginning on the Delivery Date (the “*Inspection Period*”) to inspect the Premises and determine whether the Premises are suitable for Tenant’s proposed use. During the Inspection Period, Landlord agrees to provide reasonable documentation necessary for Tenant to evaluate the Premises. Reasonable documentation may include, without limitation, environmental reports, a title report, survey, fire department approvals, or any other existing documentation that Tenant may reasonably request. If Tenant determines that the Premises are not satisfactory due to licensing, zoning, building permits, hazardous materials, or any other reason, then Tenant shall have the right to terminate this Lease by giving written notice to Landlord before the end of the Inspection Period, whereupon this Lease shall terminate, Landlord shall refund any prepaid rent or deposits, and Tenant shall have no further rights or obligations hereunder as of the date of such notice.

1.4. Option to Extend and Termination. If Tenant continues to provide the Tuition-Free Education and Services at the Property, then Tenant shall have the right to extend the term of this Lease for one (1) additional five (5)-year period, on the same terms and conditions of this Lease, by giving Landlord at least six (6) months’ notice prior to the expiration of the Initial Term. Tenant shall have the right to terminate this Lease before the scheduled termination date (as the same may be extended) by giving at least ninety (90) days’ advance written notice to Landlord.

1.5. Rent. The monthly monetary rent shall be: One Dollar (\$1.00). Monetary rent shall be payable at Landlord’s address shown in Section 1.8 below, or such other place designated in writing by Landlord. Within thirty (30) days of execution of this Lease, Tenant shall deliver to Landlord the sum of one dollar multiplied by the total number of calendar months within the Initial Term as prepaid monetary rent, to be applied to the monthly rent due for the Initial Term of the Lease. In addition to monetary rent, Tenant will make leasehold improvements to the Premises and provide the Tuition-Free Education and Services at the Property. The Parties acknowledge and agree that Tenant’s development and operation of a tuition-free preschool are valuable and beneficial services that support Landlord’s programs, services, and purpose with measurable costs to Tenant that far exceed the fair market value of rent.

1.6. Exclusive Use for Tuition-Free Education and Services. Tenant will have access and exclusive use of the Premises for the operation of a preschool and for other related lawful purposes (including but not limited to preparation of food) seven (7) days per week, twenty-four (24) hours per day, subject to Landlord’s performance of maintenance, repairs, and inspections to the Premises as provided in this Lease. Tuition-Free Education and Services shall include the right for Tenant to offer related educational, social, and charitable services to students and their parents or guardians, and for such other lawful purposes as may be directly related thereto, without Landlord’s prior written consent. Tenant shall be deemed to be in default under this Lease if Tenant fully ceases

² To be determined; this will be a date reasonably agreeable to the College by which the space can be cleared of other property and Bezos Academy can be given possession.

to provide the Tuition-Free Education and Services in the Premises for any reason, unless (1) such cessation is agreed by the Parties (with the Landlord's agreement thereto in writing) or (2) such cessation is a temporary closure for twelve (12) months or less for reasons beyond Tenant's control. Reasons beyond Tenant's control may include but are not limited to closing for construction, remodeling, pandemics, governmental restrictions, labor strikes, licensing issues, or staffing shortages. For purposes of clarity, Tenant will not be required to provide Tuition-Free Education and Services during Tenant's Work (defined below) or outside of Tenant's normal days and times of operation. Tenant and Landlord are concurrently entering into a Memorandum of Understanding (the "**MOU**") regarding admission priority for Tenant's Tuition-Free Education and Services, a copy of which is attached as Exhibit D. The MOU is hereby incorporated by reference into this Lease.

1.7. Signage. Tenant will have the right to install signage around the Premises as well as directional signs on the Property identifying the location of the Premises and the name of the preschool as _____.³ Attached as Exhibit C is Tenant's sign package. By entering into this Lease, Landlord approves of Tenant's sign package. With the prior written consent of Landlord, which consent shall not be unreasonably withheld, conditioned, or delayed, Tenant will have the right to install additional signage around the Premises as well as directional signs on the Property identifying the location of the Premises. Tenant's signage shall comply with all applicable codes and ordinances.

1.8. Notice and Payment Addresses.

Landlord: Northeast Lakeview College
1201 Kitty Hawk Rd.
Universal City, Texas 78148
vgarcia2@alamo.edu

Tenant: Bezos Academy
3040 78th Avenue SE, #1042
Mercer Island, WA 98040
Email: legal@bezosacademy.org
Attn: General Counsel

2. **Preparation of Premises.**

2.1. Tenant's Work. Tenant shall be responsible for performing any work necessary to bring the Premises into condition satisfactory to Tenant ("**Tenant's Initial Work**"). Tenant's Initial Work may include without limitation installation of an exclusive entrance to the Premises for exclusive use by Tenant and Tenant's invitees, installation and plumbing of restrooms for exclusive use by Tenant, installation of a kitchen and warming pantry for Tenant's exclusive use, and installation of outdoor fencing and an age-appropriate playground for Tenant's exclusive use. After the completion of Tenant's Initial Work, Tenant may make subsequent alterations, additions, or improvements to the Premises ("**Subsequent Alterations**"). Tenant shall be responsible for the design, payment, and performance of Tenant's Initial Work and Subsequent Alterations. Tenant's Initial Work and Subsequent Alterations shall be in compliance with all applicable laws. Landlord acknowledges that Tenant may require access to Common Areas, including the roof of the Building, to make certain Subsequent Alterations, and Landlord will not unreasonably withhold, delay, or condition approval to access to Common Areas for this purpose. In particular, Tenant may, in the future, request access to the roof of the Building or other Common Areas in order to install antenna, satellite equipment, or other

³ To be determined.

internet infrastructure and run conduit between such infrastructure and its Premises, subject to Landlord's ability to review and approve or disapprove the plans for any such installation, with approvals not to be unreasonably withheld, conditioned or delayed.⁴

2.2. Landlord Approval. Tenant's Initial Work and Subsequent Alterations that impact the structure of the Premises (collectively, the "**Initial and Structural Work**") may only be made with the prior written consent of Landlord, which shall not be unreasonably withheld, conditioned, or delayed. Upon request, Landlord shall provide Tenant with a single point of contact for reviewing and approving the Initial and Structural Work. In connection with the granting of its approval, Landlord may require Tenant to provide Landlord with the construction documents of the proposed Initial and Structural Work, including plans and specifications from architectural and engineering professionals.

2.3. Approval Procedures. Within fifteen business days following Landlord's receipt of Tenant's proposal (the "**Proposal**") describing the proposed Initial and Structural Work and any related plans and specifications required by Landlord, Landlord shall either approve or disapprove the Proposal in writing. Such approval shall not be unreasonably withheld, conditioned, or delayed, and any disapproval must be in writing and based on legitimate and detailed business reasons. Landlord may provide written approval or disapproval via email. If Landlord has not provided Landlord's written approval or disapproval of Tenant's Proposal within the period set forth above, Tenant may send a second notice requesting same from Landlord. Failure by Landlord to provide written approval or disapproval of Tenant's Proposal within ten (10) business days after receipt of such second notice from Tenant shall be deemed an approval by Landlord. If Landlord disapproves such Proposal, Landlord's notice shall include the written reasons for such disapproval. Tenant shall promptly cause such Proposal (including any applicable plans and specifications) to be revised to address the reasons for Landlord's disapproval and shall resubmit such revised Proposal and plans and specifications to Landlord for Landlord's review and approval in the same fashion as the initial Proposal and plans and specifications were submitted. The approval process will continue until the Proposal is approved by Landlord or Tenant terminates the Lease. Any Initial and Structural Work approved by Landlord ("**Approved Alterations**") shall be completed by a licensed contractor in compliance with applicable laws and in accordance with the Proposal and any applicable plan and specifications so approved by Landlord.

2.4. Security Systems. Tenant shall have the sole and absolute right to design and install its security systems, which may include without limitation access control, intrusion control, and camera systems. Tenant shall reasonably cooperate with Landlord to provide Landlord access to the Premises (e.g. by providing Landlord with a key card or similar access mechanism) as required for Landlord to perform its repair and maintenance obligations under the Lease.

3. Utilities; Taxes. Landlord shall furnish the following services to the Premises: water, electricity, sewer, and heating, ventilation and air conditioning ("**HVAC**") for the Premises seven (7) days per week, twenty-four (24) hours per day. Tenant shall pay the cost of water, electricity and HVAC supplied exclusively to the Premises. To the extent utilities are separately metered, Tenant shall pay directly to the provider the cost of such services supplied to the Premises. [If utilities are not separately metered, the Parties shall agree in writing upon a reasonable method to allocate the proportionate costs to Tenant, and Tenant shall reimburse Landlord on a monthly basis upon receipt of

⁴ Location of demarcation point for internet services (and work that may be required for extending cabling / conduit to BA premises, if not already) remains in discussion.

an invoice from Landlord.]⁵ Tenant shall furnish and pay, at Tenant's sole expense, all other utilities (including, but not limited to, telephone, cable, and internet service if available) and other services which Tenant requires with respect to the Premises. Landlord shall be responsible for paying all property taxes for the Property, if applicable.

4. Common Areas. Tenant shall have the non-exclusive right to use the Common Areas. Tenant shall not materially interfere with the use of Common Areas by others. Landlord shall maintain the Common Areas in good order, condition and repair. Without limiting the foregoing, Landlord shall keep the Common Areas in clean, safe, and orderly condition and shall maintain any landscaping on the Property in neat condition. As used in this Section, "**Common Areas**" means all areas, facilities and building systems that are provided for the general non-exclusive use and convenience of Tenant with other occupants of the Building. Common Areas include without limitation hallways, stairs, elevators, driveways, walkways, terraces, loading areas, restrooms, trash facilities, kitchens, parking areas and garages, roadways, pedestrian sidewalks, landscaped areas, common heating, ventilating and air conditioning systems, common electrical service, equipment and facilities, and common mechanical systems, equipment and facilities. Common Areas also include any vehicle and/or pedestrian walkways, driveways, or roadways on the Property reasonably necessary to access the Premises, including, without limitation, Lower Valley Road, Castella Circle, College Way, and Lakeview Parkway. Landlord shall not, without Tenant's prior written consent, remove, alter or reconfigure Common Areas if doing so would materially interfere with Tenant's use or access of the Premises. Landlord reserves the use of exterior walls and the roof, and the right to install, maintain, use, repair and replace pipes, ducts, conduits, and wires leading through the Premises in areas which will not materially interfere with Tenant's use thereof. Landlord shall be responsible, throughout the Lease term, for ensuring that the Building (excluding the Premises) and the Common Areas comply with all applicable laws, including but not limited to the ADA, whether existing as of the Effective Date or as enacted, supplemented or modified from time to time.

5. Repairs and Maintenance. Tenant shall, at its sole expense, maintain the Premises in good condition and promptly make all non-structural repairs and replacements necessary to keep the Premises safe and in good condition. Landlord shall, at its sole expense, maintain in good condition, repair, and replace as necessary the Building structure, HVAC systems, plumbing, foundation, slab, flashings, exterior walls (including windows and doors), roof (including roof membrane, roof decking, roof gutters and drains), all utility connections (i.e., utilities to the point of entry into the interior of the Premises) and other systems serving the Premises, and the Common Areas (including parking and landscaped areas located on the Property). The Parties shall not be responsible for any repairs to the Premises or Property made necessary by the negligence or willful misconduct of the other Party or its agents, employees, contractors, or invitees.

6. Surrender. Upon expiration of the Lease term or earlier termination of this Lease, Tenant shall surrender the Premises to Landlord in as is condition as thereafter improved by Tenant, reasonable wear and tear and casualty excepted. Landlord shall be deemed the owner of all improvements except for personal property, furniture, equipment, and removable trade fixtures.

7. Shared Services. Landlord will provide the shared services identified in Exhibit E to Tenant during the Term of this Lease at no additional cost to Tenant, unless Exhibit E provides otherwise (the "**Shared Services**"). The Shared Services are in addition to any services, repair, and maintenance promised to be performed by Landlord in in this Lease. Landlord will provide the Shared

⁵ Confirmation of utility metering (premises submetering; building on its own meter; single campus meter) and allocation of utilities remains in discussion.

Services: (a) using personnel of required skill, experience, licenses, and qualifications (including passing all legally required background checks); (b) in a timely, workmanlike, and professional manner; (c) in accordance with generally recognized industry standards and applicable law, including applicable state and county early learning regulations; and (d) to the reasonable satisfaction of Tenant. The Parties will meet to review and assess the Shared Services on a regular basis upon the reasonable request by either Party. Tenant has the right to terminate or request changes to the Shared Services by providing written notice to Landlord. The Parties must mutually agree in writing to add or amend the Shared Services provided by Landlord. It is understood and acknowledged that in providing the Shared Services, Landlord acts in the capacity of a landlord and independent contractor and not as an employee or agent of Tenant. The Parties have no authority to commit, act for or on behalf of the other Party, or to bind the other Party to any obligation or liability.

8. Entry into Premises. Due to the sensitive nature of early childhood education and security, any entry into the Premises by Landlord must be at a time agreeable to Tenant and Landlord. Except in the event of an emergency or mutually agreed upon times for custodial or maintenance services, in which case prior notice is not necessary, Landlord shall coordinate with Tenant's Head of School to find a mutually agreeable time. If Landlord and Tenant's Head of School are unable to find a mutually agreeable time, then Landlord will provide Tenant with at least three (3) full business days' prior notice to any entry into the Premises. Tenant has the right to have a representative of Tenant accompany Landlord during any entry into the Premises. Except in connection with emergency repairs, temporary closures due to necessary maintenance or repairs, or as required by law or any applicable governing authority, Landlord will make every effort to not disrupt Tenant's business operation at the Premises in connection with any entry into the Premises. Landlord will not obstruct vehicular or pedestrian access to the Premises at any time (without Tenant's prior written consent). Landlord's access to the Premises will be subject to all of the foregoing provisions and Landlord will comply with all of Tenant's reasonable conditions to Landlord or its designees' access to the Premises related to health and safety issues for the children at the Premises.

9. Parking. Landlord shall provide Tenant with the use of 9 adjoining parking stalls in the parking lot located on the Property, as outlined on Exhibit A, which parking stalls are not part of the Premises but are reserved for the exclusive use of Tenant and its employees, agents, contractors, guests and invitees. Tenant may mark the stalls or install placards to indicate that the stalls are reserved.

10. Destruction or Condemnation. If the Premises or a portion thereof, or a portion of the Property necessary for Tenant's occupancy, are damaged by fire or other casualty, or taken by a governmental authority (or conveyed in lieu of condemnation), then Tenant may elect to either (a) terminate this Lease by giving written notice to Landlord, in which case the Lease will terminate as of the date of termination specified in such notice, or (b) continue this Lease, in which case Landlord shall diligently restore the Premises and the portion of the Property necessary for Tenant's occupancy, to the extent possible, provided, however, Landlord or Tenant may terminate the Lease effective on written notice to the other if Landlord determines at Landlord's sole discretion that Landlord will not be able to reasonably restore the Premises within six (6) months of the casualty event or condemnation. If the Premises are condemned or destroyed due to no fault of Tenant, then Tenant shall have a right to recover any proceeds made available to Landlord related to Tenant's improvements, furnishings, business property, and trade fixtures.

11. Insurance.

11.1. Tenant's Liability Insurance. Tenant shall pay for and maintain commercial general liability insurance with broad form property damage and contractual liability endorsements.

This policy shall name Landlord as an additional insured, and shall insure Tenant's activities and those of Tenant's employees, officers, contractors, licensees, agents, servants, employees, guests, invitees or visitors with respect to the Premises against loss, damage or liability for personal injury or death or loss or damage to property with a combined single limit of not less than \$1,000,000. The insurance will be non-contributory with any liability insurance carried by Landlord.

11.2. Landlord's Insurance. Landlord shall carry special form extended coverage fire insurance of the Building shell and core in the amount of their full replacement value, and such other insurance as Landlord, in its reasonable discretion, deems appropriate.

11.3. Waiver of Subrogation. Landlord and Tenant hereby release each other and any other tenant, their agents or employees, from responsibility for, and waive their entire claim of recovery for any loss or damage arising from any cause covered by insurance required to be carried by each of them. Each party shall provide notice to the insurance carrier or carriers of this mutual waiver of subrogation, and shall cause its respective insurance carriers to waive all rights of subrogation against the other.

12. Hazardous Substances. Tenant shall not cause or permit any storage, use, sale, release, generation or disposal of any Hazardous Materials (as defined below) in, on or about the Premises or the Building; provided, however, Tenant shall be permitted without notice or Landlord's written consent to handle, store, use, or dispose of products containing small and lawful quantities of Hazardous Materials, such as ordinary cleaning and ordinary maintenance products used by Tenant for cleaning and maintenance in the reasonable and prudent conduct of providing Tuition-Free Education and Services within the Premises. Landlord acknowledges and agrees the Property does not as of the Effective Date contain and is free from all hazardous substances or wastes, toxic and nontoxic pollutants and contaminants including, but not limited to, petroleum products and asbestos ("**Hazardous Substances**"). In the event Hazardous Substances are identified at the Property by Tenant, Tenant may i) elect to terminate this Lease immediately without any further obligation or ii) work with Landlord to develop a mutually agreeable remediation plan.

13. Conditions Precedent. The Parties' obligations under this Lease are expressly conditioned upon Tenant obtaining all necessary approvals from any governmental entity with jurisdiction for Tenant's Initial Work and Tenant's provision of the Tuition-Free Education and Services. Notwithstanding the foregoing, Landlord and Tenant agree to use their best efforts to obtain such approvals, to cooperate with one another, attend meetings, file applications and permits, execute and deliver documents as needed, diligently and continuously pursue, and otherwise comply with their obligations under this Lease solely in an effort to secure such approvals.

14. Quiet Enjoyment. Landlord covenants and agrees that Tenant, upon performance of all of Tenant's obligations under this Lease, and for so long as Tenant is not in default under this Lease, shall lawfully and quietly hold, occupy, and enjoy the Premises for the purpose of providing the Tuition-Free Education and Services during the Term of this Lease without disturbance by Landlord or by any person having title paramount to Landlord's title or by any person claiming under Landlord.

15. Legal Compliance. All use of the Premises and Property by the Parties shall comply with applicable laws and regulations.

16. Default. Tenant shall be deemed to be in default under this Lease if Tenant fails to perform any of its other obligations under this Lease, and such failure continues for thirty (30) days following receipt of written notice from Landlord of such failure to perform; provided, however, that

if the nature of such failure is such that Tenant cannot reasonably cure it within such thirty (30) day period, then the cure period shall be extended as reasonably necessary. Landlord shall be deemed to be in default under this Lease if Landlord fails to perform its obligations under this Lease and such failure continues for thirty (30) days after receipt of written notice from Tenant; provided, however, that if the nature of such failure is such that Tenant cannot reasonably cure it within such thirty (30) day period, then the cure period shall be extended as reasonably necessary. In the event of default, each Party may exercise all rights and remedies available at law and/or in equity.

17. Notices. All notices under this Lease shall be in writing and effective: (i) when delivered in person, (ii) the day after being sent via reputable overnight carrier to the Notice Addresses set forth in Section 1.8; or (iii) upon confirmed transmission by email to such persons at the email addresses set forth in Section 1.8, or such other addresses as may from time to time be designated by such parties in writing.

18. Publicity; Written Consent. Neither Party shall, without the other Party's prior written consent, issue or release any announcement, statement, press release, or other publicity or marketing materials relating to the other Party or any services performed for the other Party, or otherwise use the name, logo, trademarks, service marks, or other trade names of the other Party or any individual associated with the other Party in publicity releases, promotional material, customer lists, advertising, or other marketing. The restrictions in this Section apply to posts on a Party's website and social media sites and platforms, including without limitation Facebook, Instagram, YouTube, Twitter, and LinkedIn. This Section shall survive the termination of this Lease.

19. Confidentiality. All non-public, confidential or proprietary information of the Parties ("**Confidential Information**"), including, but not limited to, specifications, samples, patterns, designs, sketches, photographs, plans, drawings, documents, data, reports, financial information, business and educational operations, and directors, officer, employee, vendor, donor, family and student identities or lists disclosed by a Party (the "**Disclosing Party**") to the other Party (the "**Receiving Party**"), whether disclosed orally, visually, or accessed in written, electronic, or other form or media, or otherwise learned by the Receiving Party in connection with this Lease, and whether or not marked, designated, or otherwise identified as "confidential," in connection with this Lease is confidential, solely for the Receiving Party's use, and may not be disclosed or copied unless authorized by the Disclosing Party in writing or required to comply with the law. Confidential Information does not include any information that: (a) is or becomes generally available to the public other than because of the Receiving Party's breach of this Lease; or (b) is obtained by the Receiving Party on a non-confidential basis from a third-party that was not legally or contractually restricted from disclosing such information. The foregoing confidentiality commitments are limited to the extent reasonably necessary for Landlord to comply with its obligations under the Texas Public Information Act ("**TPIA**"). If the Receiving Party receives a subpoena or other formal request from a third-party for Confidential Information (including a request under TPIA), then prior to making any disclosure, Landlord shall provide Tenant with notice and a reasonable opportunity to object consistent with the subpoena, order or TPIA, as applicable.

20. General Provisions.

20.1. Successors and Assigns. This Lease shall apply to and be binding upon Landlord and Tenant and their respective successors and assigns. Tenant may not assign all or part of this Lease without the prior written consent of Landlord; provided, however, Tenant may change its name, branding, and state of incorporation at any time during the Lease or transfer this Lease to a parent, subsidiary, or affiliated entity for the purposes of providing the Tuition-Free Education and Services at the Premises without obtaining Landlord's consent.

20.2. Entire Agreement. This Lease contains all the covenants and agreements between Landlord and Tenant relating to the Premises. No prior or contemporaneous agreements or understanding pertaining to the Lease shall be valid or of any force or effect and the covenants and agreements of this Lease shall not be altered, modified, or added to except in writing signed by Landlord and Tenant.

20.3. Waiver. No waiver by either party of any of the provisions of this Lease shall be effective unless explicitly set forth in writing and signed by the party so waiving. Except as otherwise set forth in this Lease, no failure to exercise, or delay in exercising, any right, remedy, power, or privilege arising from this Lease shall operate or be construed as a waiver thereof, nor shall any single or partial exercise of any right, remedy, power, or privilege hereunder preclude any other or further exercise thereof or the exercise of any other right, remedy, power, or privilege.

20.4. Governing Law. This Lease will be governed by and construed and interpreted in accordance with the laws of the state in which the Property is located.

20.5. Alternative Dispute Resolution. The Parties agree to mediate in good faith before filing a suit for damages.

20.6. Effective Date. The “Effective Date” of this Lease means the last date upon which both Tenant and Landlord have executed this Lease as shown beneath their signatures on the signature pages below.

20.7. Landlord and Tenant’s Title and Authority. Landlord represents and warrants as follows: (a) Landlord has fee simple title to the Property; (b) Landlord has full right, power and authority to execute, deliver and perform this Lease, and all required action and approvals therefore have been duly taken and obtained; (c) no other person or entity is required to sign this Lease to make it binding and enforceable against Landlord in accordance with its terms; (d) this Lease will not result in a breach of or constitute a default of any instrument or agreement to which Landlord or the Property is subject or bound; and (e) Landlord’s lender, if any, has consented to the terms of this Lease if such consent is required by Landlord’s lender. The individual(s) executing this Lease on behalf of Landlord represent and warrant that they are duly authorized to do so and that, by their execution of this Lease, Landlord is bound by the terms of this Lease, which has been approved by the Board of Trustees of Landlord on [date to be inserted].⁶ Tenant represents and warrants as follows: (a) Tenant has full right, power and authority to execute, deliver and perform this Lease, and all required action and approvals therefore have been duly taken and obtained; (b) no other person or entity is required to sign this Lease to make it binding and enforceable against Tenant in accordance with its terms; and (c) this Lease will not result in a breach of or constitute a default of any instrument or agreement to which Tenant or the Property is subject or bound. The individual(s) executing this Lease on behalf of Tenant represent and warrant that they are duly authorized to do so and that, by their execution of this Lease, Tenant is bound by the terms of this Lease.

20.8. Counterparty; Electronic Signatures. This Lease may be executed in any number of identical counterparts, each of which for all purposes shall be deemed an original document and all of which together shall constitute but one and the same document. The Parties agree to accept electronic signatures and/or remotely notarized documents and intend to be bound by them.

⁶ Date to be inserted prior to lease execution.

21. Educational Engagement Opportunities. Landlord seeks opportunities for its students to engage with Tenant's educational programming in a manner that is safe, non-disruptive, and mutually beneficial. This engagement may include, without limitation, Tenant participating as a practicum site for students in the Associate of Arts in Teaching program and/or a Workplace setting for the Department of Early Childhood and Family Studies and similar programs. The Parties agree to meet and confer in good faith about these engagement opportunities, intending prioritization of Landlord's students in such placement should agreement be reached. Any agreement as to these opportunities must be entered in a subsequent written document outlining details of the engagement.

22. Exhibits. The following exhibits are made a part of this Lease:

- Exhibit A Outline of the Premises (including outdoor areas and parking)
- Exhibit B Certificate of Occupancy, Evacuation Route, and Fire Equipment Inspection Reports
- Exhibit C Tenant's Sign Package
- Exhibit D Admissions MOU
- Exhibit E Shared Services

[Signature Page Follows]

This Lease has been executed as of the Effective Date.

LANDLORD:

ALAMO COMMUNITY COLLEGE DISTRICT
a Texas junior college district

By _____
Name: _____
Title: _____
Date: _____

TENANT:

DAY 1 ACADEMIES,
a Delaware nonprofit nonstock corporation

By _____
Name: _____
Title: _____
Date: _____

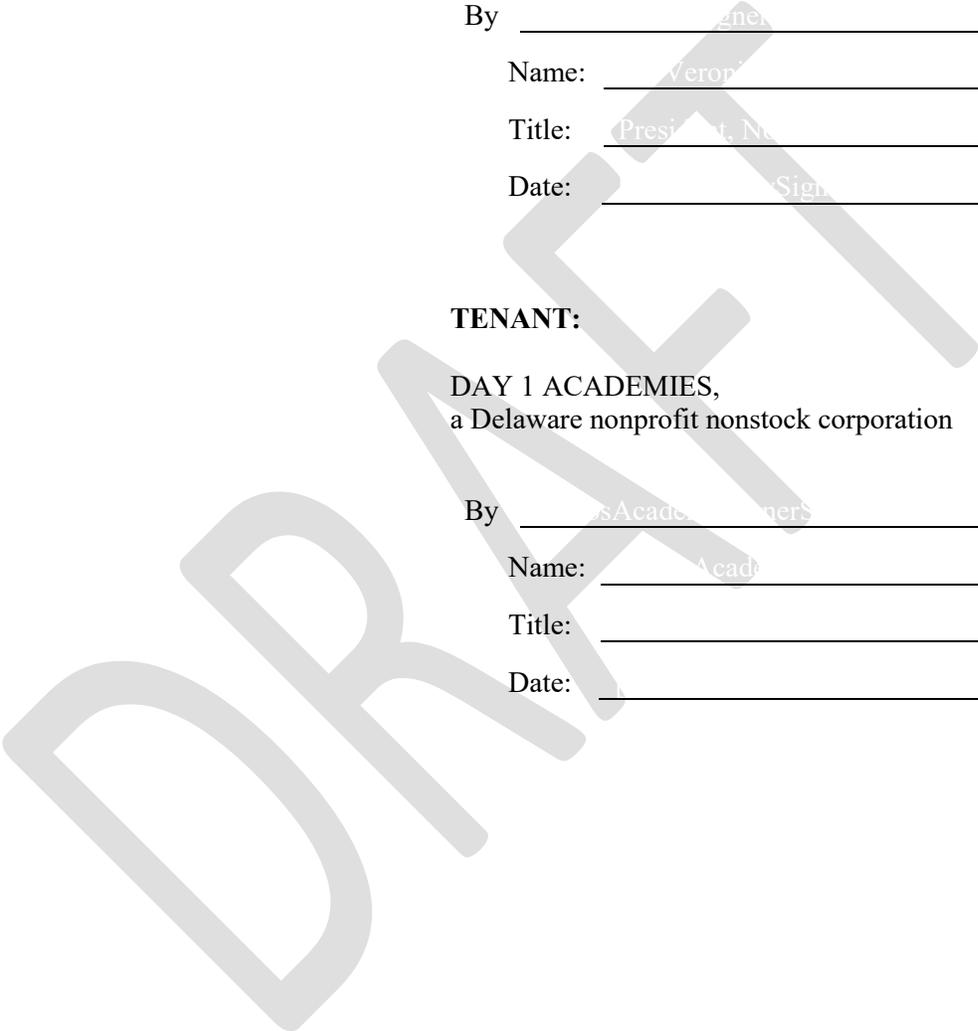
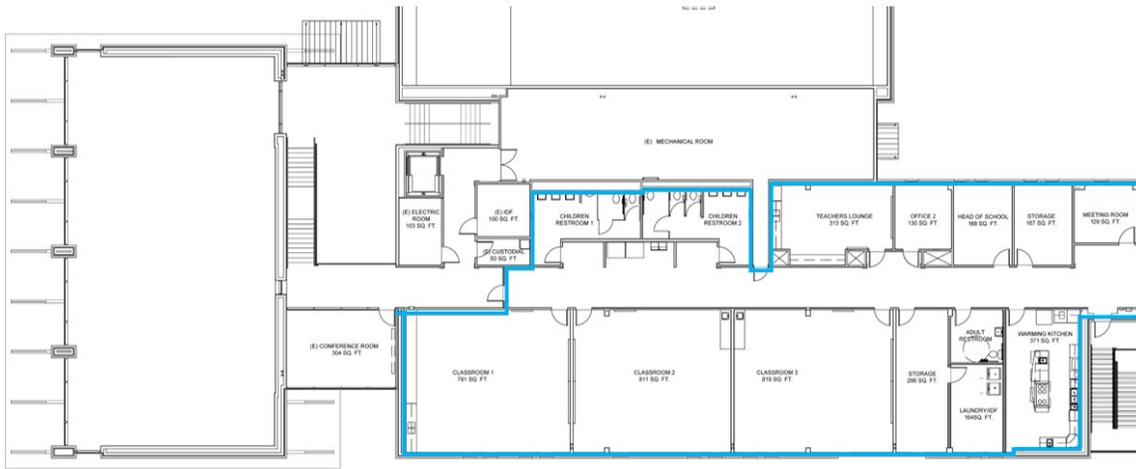


EXHIBIT A

Outline of the Premises (including outdoor areas and parking)



(outlined area is on the second floor of the Llano Wellness Center Building)

DRAFT

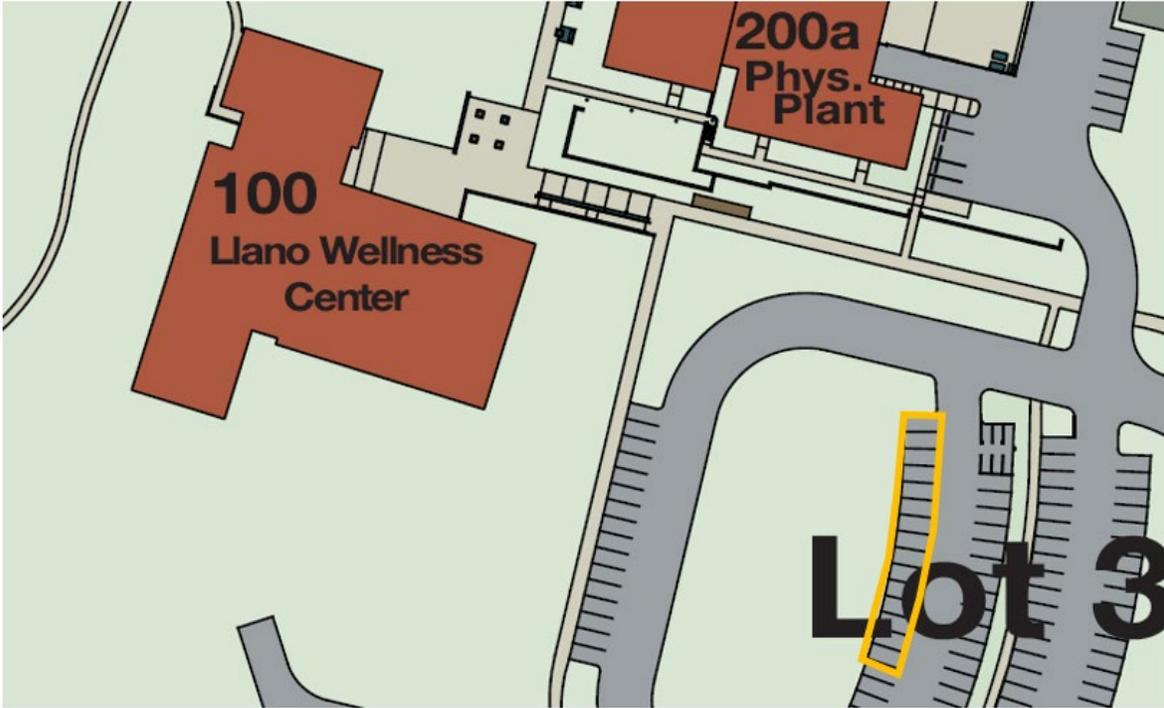
Exhibit A (continued)



- - - Exclusive Space
- - - Exterior Play Area

Exhibit A (continued)

Parking



— Parking Stalls (15 Total)

EXHIBIT B

**Certificate of Occupancy, Evacuation Route, and Fire Sprinkler and Alarm System Inspection
Reports**

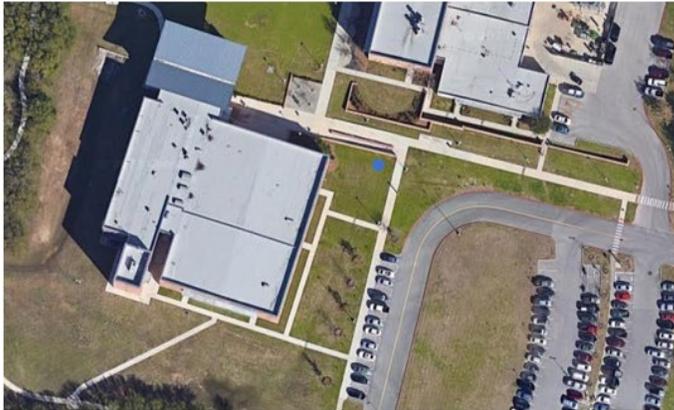
[To Be Attached Prior to Execution]

DRAFT

EXHIBIT C

Proposed Signage

Exterior monument sign location:



● Proposed Monument Sign Location

Logo affixed to exterior door:

BEZOS ACADEMY



EXHIBIT D
Admissions MOU

MEMORANDUM OF UNDERSTANDING
Northeast Lakeview College // Bezos Academy School Admissions

This Memorandum of Understanding (“MOU”) regarding school admissions at Bezos Academy’s School is entered into by and between Alamo Community College District (“Community Host”) and Day 1 Academies, dba Bezos Academy (“Bezos Academy”) (collectively, the “Parties”).

Background and Recitals

On or about the date of this MOU, the Parties entered a Lease Agreement (the “Lease”) where Community Host agreed to lease space to Bezos Academy at 1201 Kitty Hawk Rd., Universal City, TX (the “Property”) and Bezos Academy agreed to establish a tuition-free preschool at the Property (the “Preschool”).

Under the terms of the Lease, Bezos Academy agrees to provide students at the Preschool with educational materials and services to set each student up for success, including but not limited to, educational materials, books, arts and crafts, field trips, and meals (the “Tuition-Free Education and Services”).

The Parties desire for Bezos Academy to provide the Tuition-Free Education and Services to income eligible children in Community Host’s community, including to eligible dependent children of Landlord’s students. The purpose of this MOU is to document and describe the admissions criteria that Bezos Academy will use at the Preschool.

Based on the above Background, the Parties agree to the following:

- 1. Eligibility.** To be eligible to attend the Preschool, students must be three or four years old by the first day of the academic year. In addition, eligibility is determined by family income. A family is defined as all persons living in the same household who are supported by the child’s parent(s) or guardian(s) income. To be eligible for Bezos Academy, the child’s annual family income can be up to 400% of the FPL.
- 2. Random Lottery Drawing.** Bezos Academy admits new students through a random annual lottery drawing.
- 3. Preferences.** Bezos Academy offers preference in the lottery in the following order of priority: 1) children who are homeless or living in foster care; 2) siblings of existing Bezos Academy students; 3) children of income-eligible employees of Bezos Academy; 4) children of income-eligible students of Community Host (“Community Host Children”), provided that after 20% of a classroom’s students consist of Community Host Children, the preference for Community Host Children will not apply further to that classroom for that specific lottery; 5) students transferring from another Bezos Academy location. Clause (4) of the preceding sentence does not place any cap or limitation on the enrollment of other Community Host Children for classroom vacancies unfilled by the preference.
- 4. General.** The parties understand and agree that Bezos Academy is solely responsible for its admissions, enrollment, and educational programming. Bezos Academy reserves the right to make modifications to its admissions eligibility and preferences, enrollment procedures, curriculum, operations, and educational programming to meet its objective of delivering high-quality early education

to underserved communities. Bezos Academy will advise Community Host of any material modifications related to its admissions policy at the Preschool.

This MOU has been signed by the duly authorized representatives of the Parties.

Day 1 Academies

Alamo Community College District

By _____
Name _____
Title _____
Date _____

By _____
Name _____
Title _____
Date _____

DRAFT

EXHIBIT E

Shared Services

[Parties to review and insert potential shared services]⁷

DRAFT

⁷ This exhibit remains under discussion by the Parties, and will be finalized prior to lease execution.

MEMORANDUM OF UNDERSTANDING
Northeast Lakeview College // Bezos Academy School Admissions

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[Signature Page Follows]

This MOU has been signed by the duly authorized representatives of the Parties.

Day 1 Academies

By _____

Name _____

Title _____

Date _____

Alamo Community College District

By _____

Name _____

Title _____

Date _____

DRAFT

Discussion and Possible Action on Approval of Investment Report Through November 30, 2022

Recommended for approval to the ALAMO COLLEGES DISTRICT BOARD OF TRUSTEES on January 24, 2023.

MINUTE ORDER

“The Alamo Colleges District Board of Trustees hereby accepts the Investment Report as presented.”

PURPOSE

The following investment report is presented to the Board of Trustees for informational and approval purposes for quarter ending November 30, 2022.

BACKGROUND

1. Quarterly Investment Report as required by the *Texas Government Code Public Funds Investment Act 2256.023* (“PFIA”) – Quarter Ending November 30, 2022.
2. A detailed listing of investments.
3. An informational dashboard view and summary of the investments held by the District as of November 30, 2022 for operations/construction/restricted assets includes both required information per the PFIA and other information, such as allocation, issuers, statistics etc.
4. A summary as of November 30, 2022 of all funds held by the District in the Texas State Auditor’s Office format.

IMPLICATIONS

Financial: N/A
Strategic Objective: Goal III Performance Excellence
Human Resources: N/A

ATTACHMENT

Quarterly Investment Report

Lisa L. Mazure, CPA, MA Date
Associate Vice Chancellor of Finance and
Fiscal Services

Diane E. Snyder, CPA, Ph.D. Date
Vice Chancellor for Finance
and Administration

Dr. Mike Flores Date
Chancellor



ALAMO COLLEGES DISTRICT
QUARTERLY INVESTMENT REPORT AS REQUIRED BY THE PUBLIC FUNDS INVESTMENT ACT
FOR PERIOD BEGINNING SEPTEMBER 1, 2022 AND ENDING NOVEMBER 30, 2022

Summary of Changes in Market Value for the Quarter:

	Total
Market Value 11-30-22	\$ 590,078,538
Market Value 8-31-22	\$ 366,722,881
Total Change in Market Value	\$ 223,355,657
Accrued Income not included above	\$ 123,722

Market value above includes all investments plus all interest and non-interest bearing bank accounts per State Auditor's Office definition.

Total Change in Market Value consists of change in amount of funds held in cash and investments plus any change in fair market value.

Noteworthy Items:

Large increase in Market Value due to proceeds from issuance of Maintenance Tax Notes, Series 2022.

In December 2021, the Government Treasurer's Organization of Texas awarded the "Certificate of Distinction" to Alamo Colleges Districts' Investment Policy.

This is the fourth consecutive award; ACD is one of five CCDs in the state to receive this award.

FY 2020 Biennial PFIA Audit as required by State law was performed by Weaver and Tidwell, L.L.P. with no instances of noncompliance.

State Auditor's Office reported ACD is in full compliance with the PFIA and the reporting requirements of Rider 5 for the biennial period ending January 1, 2022.

All Investment Officers are in compliance with required biennial PFIA training.

All Trustees are currently in compliance with required PFIA training.

The bond market has evolved rapidly during 2022 as the Federal Reserve pivoted in late 2021 and began acknowledging persistent inflation. This has resulted in a repricing of short-term yields, sending them substantially higher over the course of 2022. While these increases in rates have a significant short-term negative impact on bond prices (higher yields = lower prices on existing bonds), given that Alamo holds bonds to maturity, these impacts will subside as bonds mature.

CERTIFICATION:

This report is prepared in accordance with Chapter 2256 of the Texas Public Funds Investment Act ("PFIA"). Section 2256.023(a) of the PFIA states that: "Not less than quarterly, the investment officer shall prepare and submit to the governing body of the entity a written report of the investment transactions for all funds covered by this chapter for the preceding reporting period." This report is signed by Alamo Colleges District's investment officers and includes the disclosures required in the PFIA. To the extent possible, market prices have been obtained from independent pricing sources.

The investment portfolio has been complied with the PFIA and the Board approved Investment Policy and strategy throughout the period. All investment transactions made in the portfolio during this period were made on behalf of the Alamo Colleges District and were made in full compliance with the PFIA and the approved Investment Policy.

Diane E. Snyder, CPA, Ph.D.

Vice Chancellor for Finance and Administration

Lisa L. Mazure, MSA, CPA

Associate Vice Chancellor, Finance & Fiscal Services

Patrick F. Vrba, Jr., CPA

Controller

Tracey Sulak Bedwell, CTP, MBA

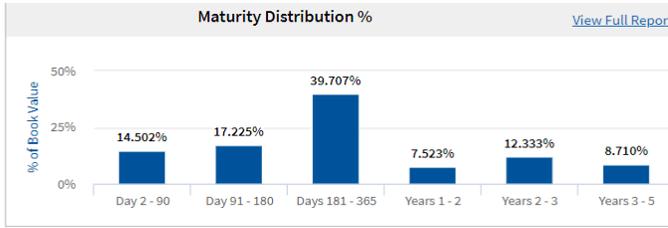
Treasurer

Alamo Colleges District
Executive Summary- Operating Account
November 30, 2022

Operating investments- excludes bank deposits and TexPool.
 Charts calculated by % of Ending Book Value.

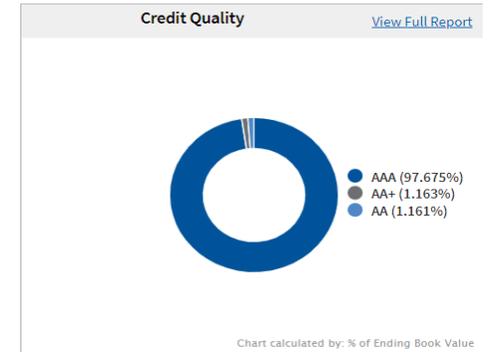
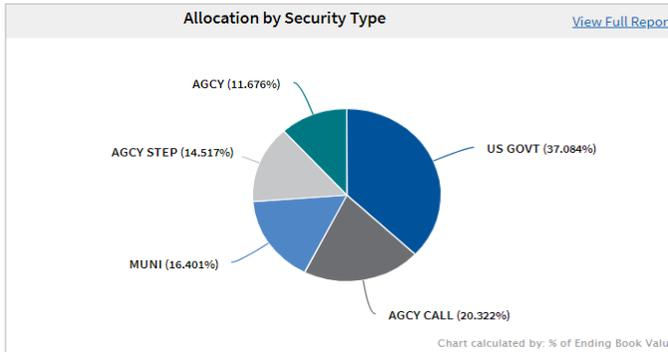
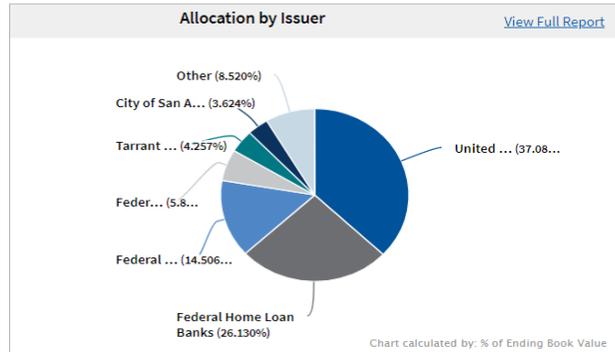
Account Summary View Full Report	
Portfolio	
Beginning Market Value	209,961,099.52
Beginning Book Value	215,720,545.13
Ending Par Value	171,890,000.00
Ending Book Value	172,214,318.38
Ending Market Value	166,092,089.00

Footnotes: * Weighted by: Ending Book Value * Filtered By: Settled Status = Y



Cash and Fixed Income Summary View Full Report	
Portfolio	
CD Book Value	0.00
Bank Deposit Book Value	0.00
Fixed Income Investments Boo...	172,214,318.38
Years to Maturity	1.046
Years to Effective Maturity	1.046

Footnotes: * Weighted by: Portfolio Book Value * Filtered By: Settled S

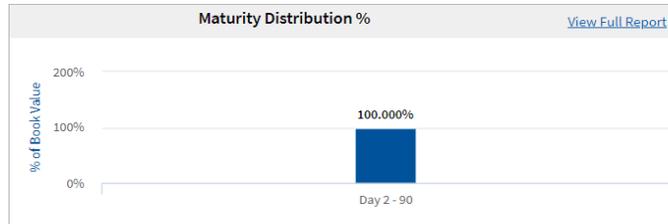


Alamo Colleges District
Executive Summary- 2021 CIP Construction
November 30, 2022

Represents separate investments in CIP Construction Fund from 2021 Ltd Tax Bond issue.
 Charts calculated by % of Ending Book Value.

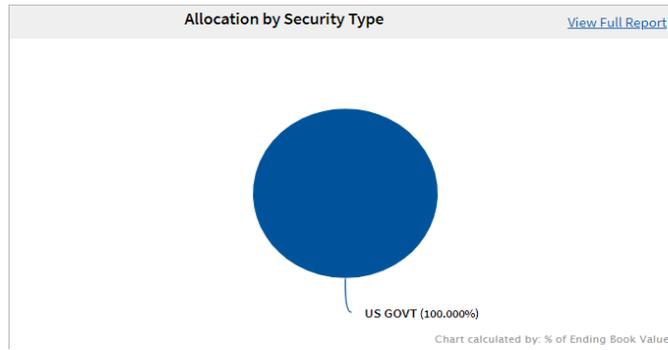
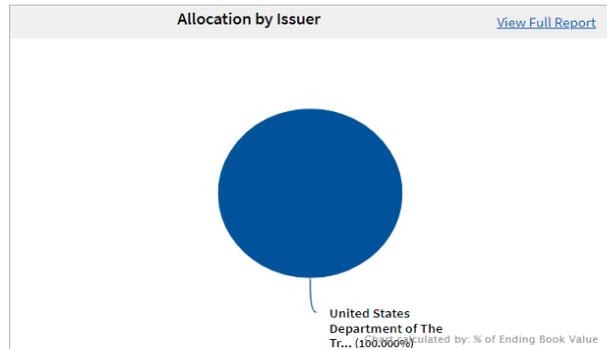
Account Summary		View Full Report
Portfolio		
Beginning Market Value	49,618,963.38	
Beginning Book Value	49,757,776.32	
Ending Par Value	5,000,000.00	
Ending Book Value	5,002,875.35	
Ending Market Value	4,995,312.50	

Footnotes: * Weighted by: Ending Book Value * Filtered By: Settled Status = Y



Cash and Fixed Income Summary		View Full Report
Portfolio		
CD Book Value	0.00	
Bank Deposit Book Value	0.00	
Fixed Income Investments Boo...	5,002,875.35	
Years to Maturity	0.041	
Years to Effective Maturity	0.041	

Footnotes: * Weighted by: Portfolio Book Value * Filtered By: Settled St



ALAMO COLLEGES DISTRICT
DETAIL OF SECURITIES
November 30, 2022

Settlement Date	Sec. Type	Security Description	CPN %	Maturity Date	Next Call	Par Value	Book Value	Market Value	Days to Mty	YTM %	Rating
Operating Investments											
12/16/2020	AGCY CALL	FEDERAL FARM CREDIT BANKS FUNDING CORP	0.160	12/15/2022	---	5,000,000.00	4,999,951.86	4,991,870.00	15	0.185	AAA
03/21/2022	AGCY CALL	FEDERAL HOME LOAN BANKS	1.250	03/21/2023	01/21/2023	5,000,000.00	5,000,000.00	4,951,645.00	111	1.250	AAA
12/17/2021	AGCY	FEDERAL HOME LOAN MORTGAGE CORP	2.750	06/19/2023	---	10,000,000.00	10,123,654.87	9,893,510.00	201	0.492	AAA
09/18/2020	AGCY CALL	FEDERAL FARM CREDIT BANKS FUNDING CORP	0.280	09/14/2023	01/01/2023	5,000,000.00	4,999,011.87	4,823,540.00	288	0.305	AAA
11/30/2021	AGCY	FEDERAL FARM CREDIT BANKS FUNDING CORP	0.290	10/12/2023	---	10,000,000.00	9,984,684.28	9,622,610.00	316	0.468	AAA
12/02/2020	AGCY CALL	FEDERAL FARM CREDIT BANKS FUNDING CORP	0.310	11/30/2023	01/01/2023	5,000,000.00	4,998,329.26	4,782,185.00	365	0.344	AAA
03/28/2022	AGCY CALL	FEDERAL HOME LOAN BANKS	2.000	03/28/2024	01/28/2023	5,000,000.00	5,000,000.00	4,824,025.00	484	2.000	AAA
08/26/2021	AGCY CALL	FEDERAL HOME LOAN BANKS	0.680	02/26/2025	02/26/2023	10,000,000.00	10,000,000.00	9,179,170.00	819	0.680	AAA
12/16/2021	AGCY STEP	FEDERAL HOME LOAN BANKS	0.500	12/16/2024	03/16/2023	10,000,000.00	10,000,000.00	9,385,460.00	747	1.163	AAA
05/27/2021	AGCY STEP	FEDERAL HOME LOAN BANKS	1.250	05/27/2026	---	10,000,000.00	10,000,000.00	9,074,160.00	1274	1.097	AAA
06/16/2021	AGCY STEP	FEDERAL HOME LOAN BANKS	1.050	06/16/2026	---	5,000,000.00	5,000,000.00	4,499,455.00	1294	0.938	AAA
Subtotal						80,000,000.00	80,105,632.13	76,027,630.00			
07/16/2020	MUNI	SAN ANTONIO TEX	0.478	02/01/2023	---	5,000,000.00	5,000,564.88	4,963,800.00	63	0.411	AAA
07/16/2020	MUNI	TRAVIS CNTY TEX	5.000	03/01/2023	---	1,500,000.00	1,517,322.91	1,509,105.00	91	0.347	AAA
07/08/2020	MUNI	TEXAS TRANSN COMMN	5.000	04/01/2023	---	2,000,000.00	2,029,264.22	2,001,780.00	122	0.585	AAA
09/21/2020	MUNI	BOARD OF REGENTS TEXAS A & M UNIVERSITY SYSTEM	2.396	05/15/2023	---	1,160,000.00	1,171,065.34	1,148,481.20	166	0.300	AAA
02/18/2021	MUNI	METROPOLITAN GOVT NASHVILLE & DAVIDSON CNTY TENN	0.271	07/01/2023	---	2,000,000.00	2,000,000.00	1,944,740.00	213	0.271	AA
03/09/2021	MUNI	TARRANT REGL WTR DIST TEX WTR TRANSMISSION FACS CO	0.250	09/01/2023	---	7,330,000.00	7,330,821.95	7,092,947.80	275	0.235	AAA
01/15/2021	MUNI	TEXAS PUBLIC FINANCE AUTHORITY	0.503	02/01/2024	---	2,000,000.00	2,003,709.82	1,906,300.00	428	0.344	AA+
09/29/2020	MUNI	BOARD OF REGENTS TEXAS A & M UNIVERSITY SYSTEM	2.566	05/15/2024	---	2,750,000.00	2,836,280.74	2,666,537.50	532	0.402	AAA
07/02/2020	MUNI	TEXAS ST	4.000	08/01/2024	---	2,950,000.00	3,115,665.54	3,021,832.50	610	0.612	AAA
04/28/2021	MUNI	SAN ANTONIO TEX	2.173	02/01/2025	---	1,200,000.00	1,239,734.39	1,137,060.00	794	0.633	AAA
Subtotal						27,890,000.00	28,244,429.79	27,392,584.00			
02/03/2022	US GOVT	UNITED STATES TREASURY	0.125	1/31/23	---	5,000,000.00	4,994,679.20	4,965,625.00	62	0.769	AAA
02/28/2022	US GOVT	UNITED STATES TREASURY	0.125	01/31/2023	---	5,000,000.00	4,992,022.20	4,965,625.00	62	1.093	AAA
02/28/2022	US GOVT	UNITED STATES TREASURY	0.125	02/28/2023	---	5,000,000.00	4,987,361.43	4,946,875.00	90	1.159	AAA
02/23/2022	US GOVT	UNITED STATES TREASURY	0.125	03/31/2023	---	10,000,000.00	9,964,515.31	9,854,687.50	121	1.208	AAA
01/18/2022	US GOVT	UNITED STATES TREASURY	0.250	04/15/2023	---	5,000,000.00	4,993,245.13	4,921,093.75	136	0.615	AAA
01/18/2022	US GOVT	UNITED STATES TREASURY	0.125	05/15/2023	---	5,000,000.00	4,987,889.84	4,898,437.50	166	0.658	AAA
02/23/2021	US GOVT	UNITED STATES TREASURY	0.125	07/15/2023	---	10,000,000.00	9,998,269.32	9,718,750.00	227	0.153	AAA
01/18/2022	US GOVT	UNITED STATES TREASURY	0.125	07/31/2023	---	5,000,000.00	4,978,812.42	4,849,218.75	243	0.765	AAA
11/30/2021	US GOVT	UNITED STATES TREASURY	0.125	08/15/2023	---	10,000,000.00	9,979,445.92	9,679,687.50	258	0.417	AAA
12/17/2021	US GOVT	UNITED STATES TREASURY	0.125	08/15/2023	---	4,000,000.00	3,988,015.71	3,871,875.00	258	0.551	AAA
Subtotal						64,000,000.00	63,864,256.46	62,671,875.00			
Subtotal Separate Operating Investments						171,890,000.00	172,214,318.38	166,092,089.00			

ALAMO COLLEGES DISTRICT
 DETAIL OF SECURITIES
 November 30, 2022

Settlement Date	Sec. Type	Security Description	CPN %	Maturity Date	Next Call	Par Value	Book Value	Market Value	Days to Mty	YTM %	Rating
	LGIP	TEXPOOL		6/30/2018		44,700,874.53	44,700,874.53	44,700,874.53	1	3.611	AAA
	Tsy Sweep	BLACKROCK T-FUND		2/28/2021		627,452.23	627,452.23	627,452.23	1	2.806	AAA
		Total Operating				217,218,326.76	217,542,645.14	211,420,415.76		1.303	
CIP Construction											
08/12/2021	US GOVT	UNITED STATES TREASURY	1.625	12/15/2022	---	5,000,000.00	5,002,875.35	4,995,312.50	15	0.121	AAA
					Subtotal	5,000,000.00	5,002,875.35	4,995,312.50			
		Subtotal Separate Investments CIP				5,000,000.00	5,002,875.35	4,995,312.50			
	LGIP	TEXPOOL- CIP CONSTRUCTION				46,564,875.19	46,564,875.19	46,564,875.19	1	3.611	AAA
		Total CIP Construction				51,564,875.19	51,567,750.54	51,560,187.69		3.272	
		Total Operating/CIP Construction				268,783,201.95	269,110,395.68	262,980,603.45		1.680	
Other											
	LGIP	TEXPOOL- OTHER CONSTRUCTION				297,039,562.99	297,039,562.99	297,039,562.99		3.611	AAA
	LGIP	TEXPOOL- OTHER				4,909,557.48	4,909,557.48	4,909,557.48		3.611	AAA
		Subtotal				301,949,120.47	301,949,120.47	301,949,120.47			
		Total Investments				570,732,322.42	571,059,516.15	564,929,723.92			
Retainage Accounts for Construction											
		INTEREST-BEARING BANK DEPOSITS				21,126,569.86	21,126,569.86	21,126,569.86		2.360	
Other Bank Deposits											
		BANK DEPOSITS				4,022,244.00	4,022,244.00	4,022,244.00			
		Total Investments/Bank Deposits				595,881,136.28	596,208,330.01	590,078,537.78			

ALAMO COMMUNITY COLLEGE DISTRICT
Quarterly Investment Report (Including Deposits)
FOR PERIOD BEGINNING SEPTEMBER 1, 2022 AND ENDING NOVEMBER 30, 2022

November 30, 2022
Market Value

Investment or Deposit Type

Publicly Traded Equity and Similar Investments

Common Stock (U.S. and foreign stocks held in separately managed accounts or internally managed by institution investment staff; exclude mutual or commingled funds)	
Equity/Stock Mutual Funds	
Balanced Mutual Funds (where target allocation is > 50% equities)	
"Commonfund" Equity Commingled Funds	
Other Equity Commingled Funds (if primarily invested in publicly traded equities)	
Preferred Stock	
Other - list by type	
Total Publicly Traded Equity and Similar Investments	0

"Other" Investments-Other than Publicly Traded Equity and Debt Investments

Real Estate (include direct ownership & investments in real estate limited partnerships, private REITs, or similar vehicles; include a portfolio of publicly traded REITs if managed as a separate asset allocation category rather than comprising part of a broadly diversified stock portfolio)	
Other Real Asset Investment (e.g. investments in infrastructure funds)	
Private Equity	
Hedge Funds	
"Commonfund" Alternative Asset Commingled Funds (Real Estate, Private Equity, Hedge Funds, Commodities, etc.)	
Annuities	
Commodities	
Collectibles	
Other - list by type	
Total "Other" Investments - Other than Publicly Traded Equity & Debt Investments	0

Publicly Traded Debt & Similar Investments-1 year maturity

U.S. Government Securities ("Treasuries")	
U.S. Government Agency Securities ("Agencies")	36,962,270
Mortgage Pass-Throughs - "Agency"	
Mortgage Pass-Throughs - "Private Label"	
Asset-Backed Securities (ABS) (other than mortgage-backed securities)	
Sovereign Debt (non-U.S.)	
Municipal Obligations	8,731,730
Collateralized Mortgage Obligations (CMOs) - list below by category	
Interest Only Strips (IOS)	
Principal Only Strips (POs)	
Inverse Floaters	
Stated Final Maturity longer than 10 years	
Other CMOs- "Agency"	
Other CMOs- "Private Label"	
Corporate Obligations (U.E. or foreign companies- list below by rating)	
Highly Rated (AAA/AA or equivalent)	
Other Investment Grade (A/BBB or equivalent)	
High Yield Bonds (<BBB or equivalent)	
Not Rated (NR)	
Fixed Income/Bond Mutual Funds (longer term; registered with the SEC)	
Balanced Mutual Funds (where target allocation is > 50% bonds or other debt securities)	
"Commonfund" Fixed Income/Bond Commingled Funds	
Other Fixed Income/Bond Commingled Funds (primarily invested in publicly traded debt securities; not registered with the SEC)	
GICs (Guaranteed Investment Contracts)	
Total Publicly Traded Debt & Similar Investments >1 year	45,694,000

Short-Term Investments & Deposits

U.S. Government Securities ("Treasuries")	67,667,188
U.S. Government Agency Securities ("Agencies")	39,065,360
Banker's Acceptances	
Commercial Paper - A1/P1 (or equivalent)	
Other Commercial Paper - lower rated	
Repurchase Agreements (Repos)	
Money Market Mutual Funds (registered with the SEC)	
Short-Term Mutual Funds Other than Money Market Mutual Funds (registered with the SEC)	
Public Funds Investment Pool Created to Function as a Money Market Mutual Fund (not registered w/ SEC but "2a7-like")	
TexPool (and TexPool Prime)	393,214,870
Other Public Funds Investment Pools Functioning as Money Market Mutual Funds	
Other Investment Pools - Short-Term (not created to function as a money market mutual fund)	
Certificates of Deposit (CD) - Nonnegotiable	
Certificates of Deposit (CD) - Negotiable	
Bank Deposits	25,148,814
Cash Held at State Treasury	
Securities Lending Collateral Reinvestments (direct investments or share of pooled collateral)	
Other- Municipal Securities	18,660,854
Other - Bank Sweep (Treasury Fund)	627,452
Total Short-Term Investments & Deposits	544,384,538
TOTAL INVESTMENTS and DEPOSITS	590,078,538
TOTAL EXCLUDING BANK DEPOSITS	564,929,724

Alamo Colleges District
PFIA Officer Training as of November 30, 2022

Name	Title	Most Recent PFIA Training	Officer Designation
Dr. Diane E. Snyder, CPA	Vice Chancellor for Finance and Administration	June 2022	Investment officer in absence of Associate Vice Chancellor
Lisa L. Mazure MSA, CPA	Assoc. Vice Chancellor, Finance and Fiscal Services (1)	June 2022	Designated investment officer by Board of Trustees
Patrick F. Vrba, Jr., CPA	Controller	June 2022	Investment officer
Tracey Sulak Bedwell, CTP MBA	Treasurer	October 2021	Investment officer- delegated management of investment activity

Per Policy C.1.7 Investments: The Associate Vice Chancellor of Finance and Fiscal Services is designated as the investment officer of the College District by Board authority delegated through the Chancellor. In the absence of the Associate Vice Chancellor of Finance and Fiscal Services, the Vice Chancellor for Finance and Administration is deemed to be the investment officer. The investment officer shall be responsible for the investment of funds consistent with the investment policy adopted by the Board. The Associate Vice Chancellor of Finance and Fiscal Services may delegate management responsibility for daily investment transactions to the Controller or Treasurer.

*Requirement: 5 hours of training each biennium. Biennium during reporting period 9-1-21 to 8-31-23.
 New Investment Officers must take training within 6 months.*