



# MEETING OF THE BOARD OF TRUSTEES MEETING AS A COMMITTEE OF THE WHOLE

TUESDAY, JULY 19, 2022  
6:00 PM

Alamo Colleges District  
Multipurpose Conference Center/Board Room  
2222 N. Alamo St.  
San Antonio, TX 78215

NOTICE IS HEREBY GIVEN THAT THE COMMITTEE OF THE WHOLE MEETING OF THE BOARD OF TRUSTEES OF THE ALAMO COMMUNITY COLLEGE DISTRICT WILL BE HELD AT THE PHYSICAL LOCATION REFERENCED ABOVE ON TUESDAY, JULY 19, 2022. FEWER THAN A QUORUM OF TRUSTEES MAY ATTEND REMOTELY BY VIDEOCONFERENCE AS AUTHORIZED BY TEXAS GOVERNMENT CODE SECTION 551.127. THE COMMITTEE OF THE WHOLE MEETING OF THE BOARD WILL CONVENE IN OPEN SESSION AT 6:00 PM.

This Meeting as a Committee of the Whole of the Board of Trustees, being held for the reasons listed below, is authorized in accordance with the Texas Government Code, §§ 551.001 - 551.146. Verification of Notice of Meeting and Agenda are on file in the Office of the Chancellor. Executive Session, if required, is authorized by Chapter 551 and will be conducted prior to the conclusion of the meeting. If it is decided during the course of the meeting that discussion of any item listed on the agenda should be held in Executive Session, the Committee will convene in Executive Session in accordance with Tex. Govt. Code §§ 551.071 - 551.094. In order to vote on items discussed in Executive Session, the Board of Trustees must take action in the open portion of the meeting on items discussed in the Executive Session. The Committee will consider, discuss, and take appropriate action regarding the following items:

## AGENDA

- 1. **CALL TO ORDER**
- 2. **CERTIFICATION AND POSTING OF NOTICE**
- 3. **ROLL CALL**
- 4. **PLEDGE OF ALLEGIANCE**
- 5. **CITIZENS TO BE HEARD**
  - 5.A. Registration: 5:00 PM - 5:55 PM
- 6. **BOARD CHAIR REPORT**, *Roberto Zarate*
  - 6.A. Board of Trustees Committee, AdHoc & Board Membership Update
- 7. **STUDENT SUCCESS COMMITTEE**, *Anna U. Bustamante, Chair*
  - 7.A. High School Programs Update - RFP for Selection as ECHS or PTECH Partners and Alamo Collegiate Network (ACN) Report  
**Presenter:** Samantha Gallegos, Sara Mann
  - 7.B. Discussion and Possible Action on the Approval of St. Philip's College AAS to BAT<sup>1</sup>

Cybersecurity Engineering Program

**Presenter:** Dr. Adena Loston, Randall Dawson, Edith Orozco

8. **WORKFORCE DEVELOPMENT COMMITTEE**, *Dr. Gene Sprague*

8.A. Workforce Monthly Report

**Presenter:** Xavier Urrutia

9. **AUDIT, BUDGET AND FINANCE COMMITTEE**, *Dr. Yvonne Katz, Chair*

9.A. Special Board Meeting Budget Retreat Report

**Presenter:** Dr. Yvonne Katz

9.B. Internal Audit Quarterly Update

**Presenter:** Frank Cortez

9.C. Discussion and Possible Action on the District Internal Audit Department's Proposed Fiscal Year 2023 Budget and Staffing

**Presenter:** Frank Cortez

9.D. Discussion and Possible Action on FY 2023 Supplemental Employer Contribution for ORP Participants

**Presenter:** Linda Boyer-Owens

9.E. **CONSENT AGENDA FISCAL SERVICES REPORTS**

9.E.1) Discussion and Possible Action on Monthly Contracts Report

9.E.2) Discussion and Possible Action on Monthly Grants and Contracts Report

9.E.3) Discussion and Possible Action on Approval of Construction Reports

9.E.4) Discussion and Possible Action on Approval of Financial Reports

9.E.5) Discussion and Possible Action on Approval of Monthly Report on Cooperative Purchases in Excess of \$100,000

9.E.6) Discussion and Possible Action on Approval of Investment Report Through May 31, 2022

9.E.7) Capital Improvement Program (CIP) Executive Summary

10. **BUILDING, GROUNDS AND SITES SELECTION COMMITTEE**, *Gloria Ray, Chair*

10.A. Overview of Construction Minute Order Actions

**Presenter:** Lacy Hampton

10.B. Discussion and Possible Action on Amending the Guaranteed Maximum Price for Alamo Colleges District - St. Philip's College (SPC) Saint Artemisia Bowden Building (SAB) Capital Improvement Project Construction Manager-at-Risk Contract with Skanska USA Building, Inc. (CSP 18C-005)

**Presenter:** Lacy Hampton

10.C. Discussion and Possible Action on Amending the Guaranteed Maximum Price and Extending the Construction Time Schedule for the Alamo Colleges District - St. Philip's College (SPC) Welding and Autobody Collision Center (WACC) Capital Improvement Project (CIP), Construction Manager-at-Risk Contract with Guido Construction Company, Inc. (CSP 18C-005)

**Presenter:** Lacy Hampton

10.D. Discussion and Possible Action on Amending the Construction Manager-at-Risk Contract with Bartlett Cocke General Contractors for the Alamo Colleges District - Palo Alto College Physical Plant Capital Improvement Project to Extend the Construction Time Schedule (CSP 18C-005)

**Presenter:** Lacy Hampton

10.E. Discussion and Possible Action on Project Management/Program Management Services for Construction and Renovation Projects Funded by Maintenance Tax Notes and State Veterans Center Appropriations

**Presenter:** Greg McClure

11. **EXECUTIVE SESSION**

11.A. The Committee of the Whole may go into Executive Session to deliberate on any item referenced in this agenda for open session or executive session based on the following

potential exceptions under the Act.

11.B. Pursuant to §551.071, Texas Government Code, the Committee of the Whole may consult with its attorneys to seek their advice on matter(s) in which the duty of the attorney(s) to the governmental body under the Texas Disciplinary Rules of Professional Conduct of the State Bar of Texas clearly conflicts with this chapter.

11.C. Pursuant to § 551.071, Texas Government Code, the Committee of the Whole may consult with its attorneys about pending and threatened litigations.

11.D. Pursuant to § 551.071, Texas Government Code, the Committee of the Whole may consult with its attorneys about pending EEOC charges.

11.E. Pursuant to §551.072, Texas Government Code, the Committee of the Whole may deliberate the purchase, exchange, lease or value of real property.

11.F. Pursuant to §551.073, Texas Government Code, the Committee of the Whole may deliberate regarding a negotiated contract for prospective gift or donation.

11.G. Pursuant to §551.074, Texas Government Code, the Committee of the Whole may deliberate the appointment, employment, evaluation, reassignment, duties, performance of duties, discipline, or dismissal of a public officer or employee(s), including, without limitation, the Chancellor and the District Director of Internal Audit.

11.H. Pursuant to §551.076, Texas Government Code, the Committee of the Whole may deliberate the deployment, or specific occasions for implementation, of security personnel or devices, or a security audit, including, without limitation, a safety and security internal audit of the multi-hazard emergency program.

11.I. Any action on these matters will be taken in Open Session.

**11.J. RECONVENE OPEN MEETING**

11.J.1) Discussion and Possible Action on Items Discussed in Executive Session.

**12. ADJOURNMENT**

POSTED AT THE  
ALAMO COMMUNITY COLLEGE DISTRICT  
2222 N. Alamo St.; San Antonio, TX 78215 at  
POSTED AT 2:00 PM ON THIS 15th day OF JULY 2022

This meeting site is wheelchair accessible. The accessible entrance is located at the side entrance of Multipurpose Conference Center/Board (Building D). Accessible parking spaces are located in front of Building C, located in the parking lot that faces N. Alamo Street. Auxiliary aids and services are available upon request (interpreters for the hearing impaired must be requested twenty-four hours prior to the meeting) by contacting the Board of Trustees Office at [dst-board@alamo.edu](mailto:dst-board@alamo.edu).

“The following notices apply to this meeting.

Pursuant to Section 30.06, Penal Code (trespass by license holder with a concealed handgun), a person licensed under Subchapter H, Chapter 411, Government Code (handgun licensing law), may not enter this property with a concealed handgun

Pursuant to Section 30.07, Penal Code (trespass by license holder with an openly carried handgun), a person licensed under Subchapter H, Chapter 411, Government Code (handgun licensing law), may not enter this property with a handgun that is carried openly.

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Dr. Mike Flores  
Chancellor

## BOARD OF TRUSTEES COMMITTEE, ADHOC & BOARD MEMBERSHIP

 ALAMO COLLEGES DISTRICT		ROBERTO ZARATE, Chair	CLINT KINGSBERY, Vice Chair	DR. LORRAINE PULIDO, SECRETARY	GLORIA RAY Assistant Secretary	JOE ALDERETE, JR	ANNA U. BUSTAMANTE	DR. GENE SPRAGUE	DR. YVONNE KATZ	LESLIE SACHANOWICZ	DISTRICT MEMBER
STANDING COMMITTEES (Committee of the Whole)	AUDIT, BUDGET & FINANCE							Member	Chair		DR. DIANE SNYDER
	BUILDING, GROUNDS & SITES SELECTION				Chair				Member		DR. DIANE SNYDER
	LEGAL AFFAIRS						Member			Chair	ROSS LAUGHEAD
	POLICY & LONG-RANGE PLANNING			Chair						Member	EDDIE CRUZ
	STUDENT SUCCESS					Member	Chair				DR. GEORGE RAILEY/DR. ADELINA SILVA
	WORKFORCE			Member					Chair		XAVIER URRUTIA
	LEGISLATIVE			Member		Chair					PRISCILLA CAMACHO
AD HOC COMMITTEES	BUILDING NAMING		Member		Chair			Member			DR. MIKE FLORES
	CHANCELLOR'S EVALUATION / CONTRACT		Chair					Member	Member		
	CIP BOND CITIZENS OVERSIGHT				Chair	Member			Member		LACY HAMPTON
	HONORARY DEGREES		Member	Chair			Member				DR. FLORES & COLLEGE PRESIDENTS
ACCD BOARDS	ACCD PUBLIC FACILITY CORP	Chair	Member	Member							LACY HAMPTON
	Alamo Collegiate Network								Member		Dr. Mike Flores, Dr. Yvonne Katz, Samantha Gallegos, Dr. Robert Garza, Dr. Adena Williams Loston and Dr. Francisco Solis
	FOUNDATION	Member									SHELIA MARLOW-DUE

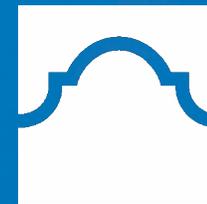
# Alamo Colleges District

## High School Programs Update

Office of the Vice Chancellor for Academic Success  
Dr. George Railey

Samantha Gallegos  
Chief High School Programs Officer

Sara Mann  
Director of Alamo Collegiate Network



ALAMO  
COLLEGES  
DISTRICT



# ACD High School Programs Request for Proposals 2022 Alamo Collegiate Network Board

## Board Policies in Support of Charges

A.1.3 College District Vision, Mission,  
Values and Goals

B.9.1 Educational Philosophy- The  
Alamo Way: Always Inspire, Always  
Improve

F.6.1 Student Success

## Charges to the Chancellor

High School Programs-Improve  
College Going Rates

Support Equity-Mindedness

Improve Collaboration and  
Teamwork



# ACD High School Programs Request for Proposals 2022

- Ensure alignment with College's strategic plan and goals.
- Ensure Colleges in Alamo Colleges District are able to accommodate requested programmatic services and students.
- Ensure Colleges in Alamo Colleges District have opportunity to collaborate with partners in defining requirements for program implementation.
  - Program requirements, curriculum pathway, faculty/staffing, resources, technology and cost.
- Ensure collaboration occurs *prior* to submission of applications to Texas Education Agency (TEA). (Window opens August 2022)



# College and Career Readiness School Model (CCRSM)

- **Implementation Year (2021-2022)**
  - 3 ECHS partners
  - 8 PTECH partners
- **Planning Year (2021-2022)**
  - 2 ECHS partners
  - 2 PTECH partners
- **Implementation Year (2022-2023)**
  - 2 ECHS partners
  - 2 PTECH partners
- **Planning Year (2022-2023)**
  - 1 ECHS partner
  - 3 PTECH partners
- **2023-2024 Request for Partnerships**
  - Navarro ISD - ECHS
  - Marion ISD - ECHS
  - Northeast ISD – ECHS (MacArthur)
  - New Frontiers – ECHS
  - San Antonio ISD – PTECH (Burbank)
  - SAISD (Edison) - Additional Pathways
  - SAISD (Sam Houston) - Additional Pathways
  - Lytle ISD - Additional Pathways
  - Boerne ISD - Additional Pathways



# Alamo Collegiate Network Board Update

- ACN Board Meeting – March 2022
- Required financial documents sent to SAISD February 2022
- Campus enrollment and attendance
  - Attendance declines due to COVID-19, recruitment for 22-23 in progress
- Micro-Credential work – approximately 275 students working on Resilience Badge

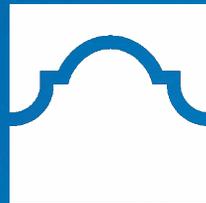


# Targeted Areas of Development Across ACN 2022-2023

- **Enrollment**
  - Recruitment
  - Targeted populations
- **Collaboration**
  - Professional development
  - Common instructional and academic practices
  - Shared practices between colleges and ACN high schools
- **Transfer Advising Guides**
  - Advising students and educating high school staff with ACN campuses
- **Campus Specific Targeted Areas**
  - **Fox Tech High School**
    - Social-Emotional Needs
    - Integration of curriculum and team systems
  - **St. Philip's College Early College High School**
    - Recruiting and retaining students
    - Addressing learning loss through increased instructional minutes
  - **Travis Early College High School**
    - Implementation of second pathway with first cohort in AAT
    - Completion opportunities for students not yet meeting TSI



Thank you



ALAMO  
COLLEGES  
DISTRICT



Malcolm Baldrige  
National Quality Award  
2018 Award Recipient



Achieving the Dream | LEADER  
COLLEGE  
OF DISTINCTION

# Bachelor of Applied Technology (BAT) Cybersecurity Engineering

**Dr. Adena Williams Loston, President**

**Randall Dawson, Vice President for Academic Success**

**Edith Orozco, Dean Academic Success for Applied Science & Technology-MLK**



# Cybersecurity Overview: Program Demand

- **Table 1.** Workforce Projections for Field(s), Texas

Field	Base Year 2020	Projected 2030	Percent Change	Average Annual Openings 2020-30
Total	166,200	197,782	21.36%	31,582

- **Table 2.** Workforce Projections for Field(s), Alamo Workforce Area

Field	Base Year 2020	Projected 2030	Percent Change	Average Annual (2020-2030)
Total	14,376	17,732	26%	3,356

- **Wages**

- Entry Level: \$64,480
- Experienced Level Wage: \$132,722

- Source: Texas Workforce Commission, Texas Labor Market Information: <https://texaslmi.com/LMIbyCategory/Projections>

# Projected Enrollment (2023-2028)

	Year 1: 2023–2024	Year 2: 2024–2025	Year 3: 2025–2026	Year 4: 2026–2027	Year 5: 2027–2028
<b>Total New Students</b>	175	220	250	280	300
<b>Attrition</b>	7	26	31	35	39
<b>Cumulative Headcount</b>	168	345	407	460	500
<b>Graduates</b>	--	55	153	172	194

\*Enrollment and graduate projections based on full time students

# Investments/Expenditures and Revenue

Investments & Expenditures	Dollar Amount
FT Faculty Salaries - FT & Adjuncts	\$2,902,793
Faculty High Wage High Demand Stipends	\$630,000
Lab Techs, Academic Unit Assist., Certified Advisor	\$1,026,260
Software & Hardware Upgrades	\$1,250,000
Supplies & Professional Development	\$110,000
Indirect Costs	\$35,462
<b>Total Five-Year Expense</b>	<b>\$5,954,515</b>

Revenue	Dollar Amount
Tuition & Fees	\$2,512,323
State Appropriations	\$1,002,694
Special Program Tuition	\$2,466,998
<b>Total Five-Year Revenue</b>	<b>\$5,982,015</b>

# Return on Investment: 5-year Financial Analysis

- Total Costs/Expenses: \$5,954,514
- Total Revenue: \$5,982,015

## ***SUSTAINABLE PROGRAM***

**Retained Earnings: \$27,500**

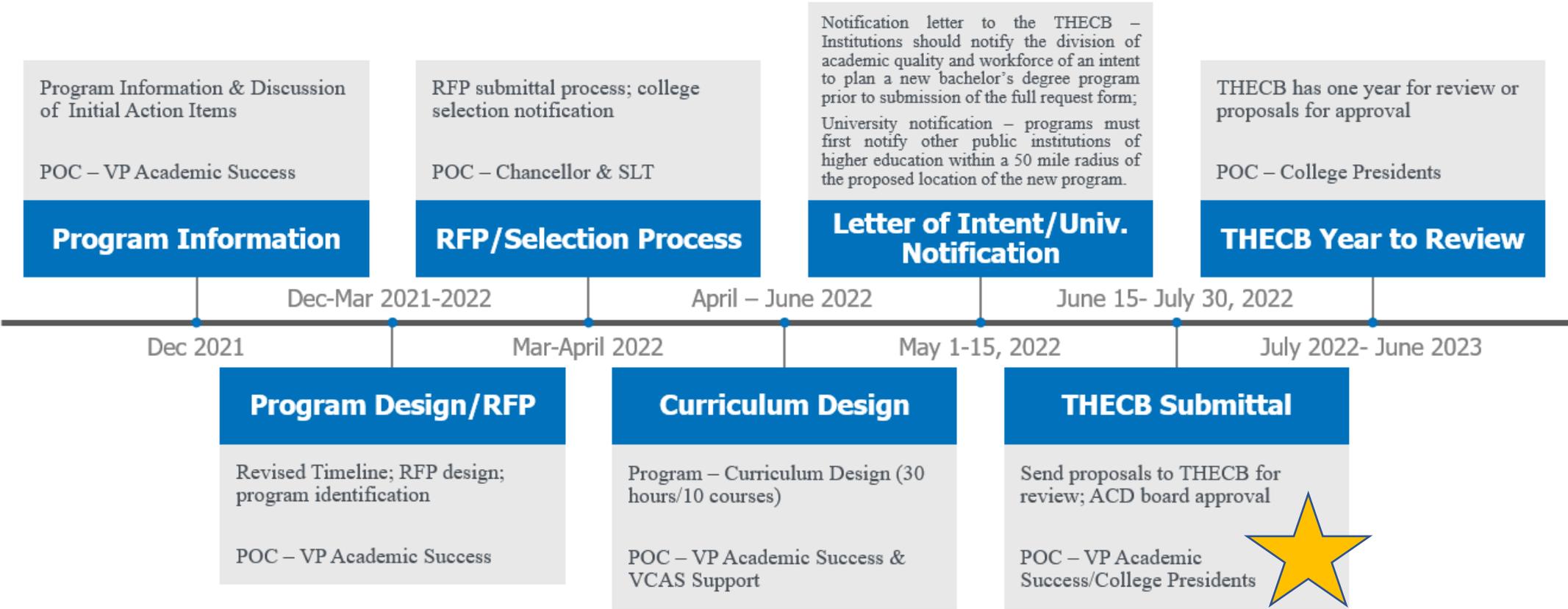


# Pathways and Success Points

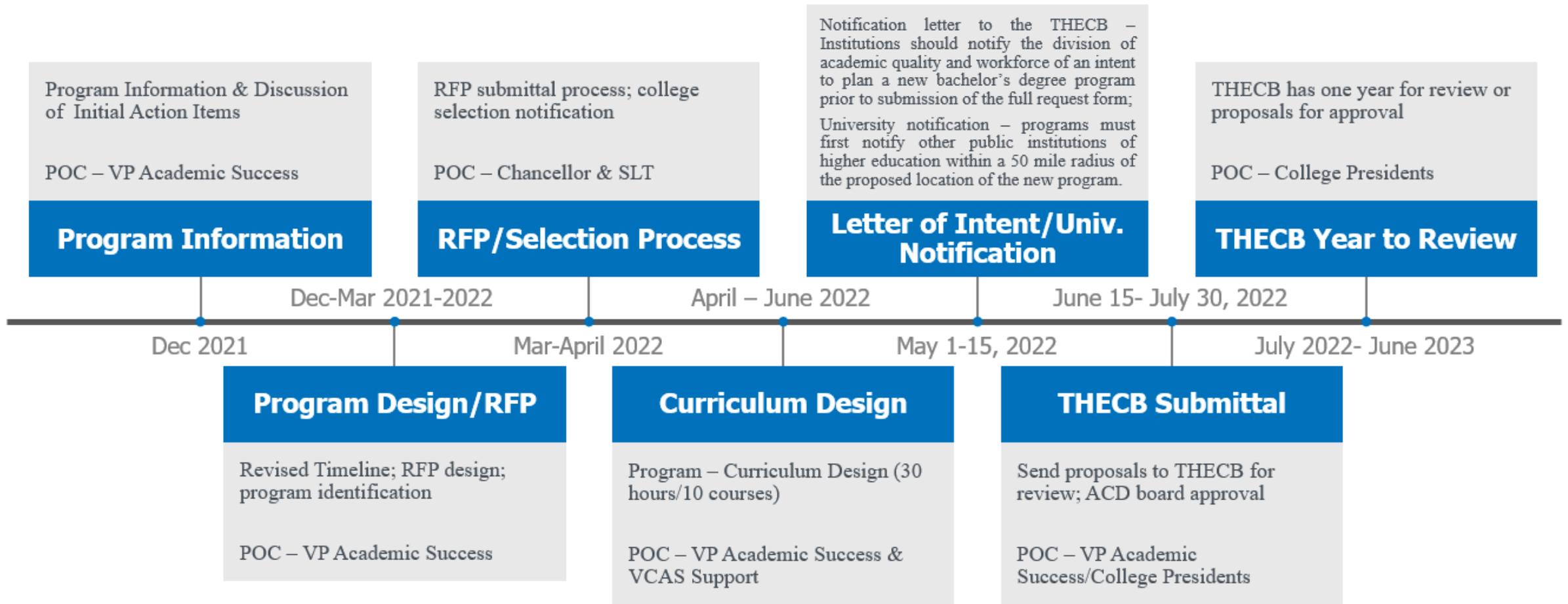
- DC high school programs
  - Prior to pandemic summer camps provided by Gencyber, 2017-2019
  - Current Gencyber grant for High School teachers Summer 2021 & 2022
- Cybersecurity P Techs
  - Sam Houston High School
  - Tom Moore High School
  - Lytle High School Spring 2024
- Success points earned for SPC
  - Year 1: Level 1 Certificate
  - Year 2: Associate of Applied Science
  - Year 3: Core complete
  - Year 4: Bachelor of Applied Technology Cybersecurity Engineering



# BAT Cybersecurity Engineering Timeline



# BAT Cybersecurity Engineering Timeline



# Questions?



## Discussion and Possible Action on the Approval of St. Philip's College AAS to BAT Cybersecurity Engineering Program

Presented to the Board Acting as Committee of the Whole on July 19, 2022, and presented to the Board for approval on July 26, 2022.

### MINUTE ORDER

**“The Board of Trustees hereby approves the recommendation of the Chancellor to authorize St. Philip's College to submit a SACSCOC Level II change to allow facilitation of an AAS to Bachelor of Applied Technology Cybersecurity Engineering program.”**

### PURPOSE

The purpose of this Minute Order is for the President of St. Philip's College or her designee to acknowledge the submission and approval of the proposal of an AAS to Bachelor of Applied Technology (BAT) Cybersecurity Engineering program to the Texas Higher Education Coordinating Board. The program of study for the AAS degree plan is 60 semester credit hours (SCH) and the AAS to BAT Cybersecurity Engineering degree plan is an additional 60 semester credit hours (SCH). Both degree plans' combined total 120 semester credit hours (SCH) which qualify students to receive a Bachelor of Applied Technology Cybersecurity Engineering.

### BACKGROUND

The AAS to BAT Cybersecurity Engineering program curriculum is designed to prepare the AAS Information Technology Cybersecurity Specialist graduate for various leadership roles within the public and private sectors. Classroom instruction includes simulation laboratory applications of cybersecurity engineering concepts, principles, and practices that are included in the program of study. Course work includes securing public and private networks; detecting and monitoring networks for open vulnerabilities in hardware and software; reviewing, auditing, and documenting evidence for potential cyber crimes; effectively collaborating to build processes and documentation to respond to cybersecurity incidents; applying ethics to all cybersecurity decisions; and emphasis on adapting to ever-evolving cybersecurity challenges. Graduates should qualify for employment opportunities in leadership roles within public and private sector organizations. There are no other programs in the Alamo Colleges service area which provide training specific to the identified BAT Cybersecurity Engineering profession. The entry salary is projected at \$64,480 per year (\$31.00/hour). Initially the AAS novice is hired at \$49,000 per year (\$25.13/hour). To advance in leadership roles, the cybersecurity engineer must have a bachelor's degree.

### IMPLICATION

#### Financial:

#### Five-Year Financial Projections:

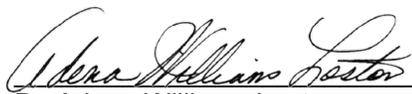
The Total Five-Year Investments & Expenditures equal \$5,954,515. The Total Five-Year Revenues equal \$5,982,015, with Five-Year Retained Earnings of \$27,500.

**Strategic Plan:** Strategic Objective I: Student Success

**Employee Services:** None

### ATTACHMENTS:

- Exhibit 1: Business Plan Summary
- Exhibit 2: Pre-application
- Exhibit 3: Degree Plan by Semester
- Exhibit 4: BAT Timeline



Dr. Adena Williams Loston  
President

7/11/2022

Date

Dr. Mike Flores  
Chancellor

Date



**Date:** July 19, 2022

**To:** Alamo Colleges District Board of Trustees

**From:** Business Information Solutions/Division of Applied Science & Technology-MLK

**Re:** Business Plan Summary: Bachelor of Applied Technology Cybersecurity Engineering

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**1. Program Name:**

Bachelor of Applied Technology (BAT) Cybersecurity Engineering

**2. Program Purpose**

The proposed BAT Cybersecurity Engineering degree will address the region's high demand for workforce-based information technology/cybersecurity skills in programming security, robotics in advanced manufacturing, utilities and grids, artificial intelligence, and cloud network security.

SPC is designated by the National Security Agency and Department of Homeland Security as a National Center of Academic Excellence in Cyber Defense Two-Year Education. This recognition extends through the 2027 academic year. St. Philip's joins other nationally validated programs to produce high-quality cybersecurity professionals to safeguard the U.S. national infrastructure. Receiving the CAE-CD re-designation indicates that St. Philip's College is helping reduce threats to our national infrastructure by promoting higher education and research in cyber defense as well as providing the nation with a pipeline of qualified cybersecurity professionals.

St. Philip's College, the only institution of higher education in the United States to hold both designations of a Historically Black College/University as well as a Hispanic-Serving Institution, is in a unique position to confer a Bachelor of Applied Technology Cybersecurity Engineering. According to the National Cybersecurity Alliance HBCU Career Program, "There are over 50 historically black colleges and universities with established cybersecurity or computer science programs, but African Americans make up only 9% of the cybersecurity workforce." St. Philip's College serves diverse student populations with a lens on equity and empowerment with both academic supports and extra-curricular activities designed to foster academic, technical, and personal success. The proposed Bachelor of Applied Technology Cybersecurity Engineering provides the opportunity for students to learn, practice, and master information security skills and

technologies to secure employment that not only pays well and is in demand, but can also have generational impact for students, their families, and our communities.

The St. Philip's College cybersecurity program has been a model for other colleges. The program shared its expertise with Northeast Lakeview College to help establish its Associate of Applied Science degree in Cyber Defense. Furthermore, St. Philip's College helped both San Antonio College and Laredo Community College with their work to attain the National Security Agency and Department of Homeland Security designation as National Centers of Academic Excellence in Cyber Defense for their cybersecurity programs. As this leadership demonstrates, St. Philip's College has the strongest potential to expand its expertise with a Bachelor of Applied Technology Cybersecurity Engineering.

The SPC BAT Cybersecurity Engineering has the potential for becoming an economic driver on the East Side of San Antonio. SPC is located on San Antonio's East Side, a low socioeconomic area that is part of the East Side Promise Zone, a federally designated area to spur growth and assist the community. By offering a BAT in Cybersecurity Engineering, SPC is poised to provide the first upper-level degree that presents students an opportunity for affordable higher education that can improve the lives of individuals and families on the East Side as well as throughout the Greater San Antonio area. By offering a bachelor's program in an area close to home that generates workforce prospects, SPC can offer residents a chance to break the cycle of intergenerational poverty.

SPC's HBCU designation is an important marker of distinction for students. As the only HBCU in San Antonio, SPC's status offers students the ability to take advantage of cybersecurity competitions, cybersecurity scholarships, cybersecurity internships, and grant opportunities available only to HBCU institutions. The HBCU designation can be an important recruiting draw for any student from across southern Texas who is looking for a college that focuses on the HBCU mission and vision of establishing close relationships with faculty and peers as well as after college preparedness for the workforce.

SPC's existing partnerships with high schools build a pipeline to establish an information technology/cybersecurity pathway from secondary to post-secondary education. In an information technology/cybersecurity pathway, students in dual credit and P-TECH programs can go from credential to BAT at one location.

The proposed BAT Cybersecurity Engineering program is unique in San Antonio in its 880 contact hours of *applied* cybersecurity technology upper-level coursework (in addition to 880 contact hours at the Associate degree level) with an additional required internship of 256 hours (16 hours per week). These additional contact hours provide students kinesthetic learning opportunities that deepen and make real theory and

practice learned in lecture components of coursework in state-of-the-art facilities supervised by highly qualified faculty. No other cybersecurity-focused bachelor degrees within a 50-mile radius offer these additional applied hours of learning. By virtue of the two hours of hands-on laboratory time for each course, SPC’s BAT Cybersecurity Engineering students will complete deeper, broader, and more embodied learning experiences. As a result, graduates will be able to seamlessly enter into or be promoted within the cybersecurity workforce.

The proposed BAT Cybersecurity Engineering degree program will offer an accelerated program that includes evening, weekend, hybrid, and online classes. Such program offerings can appeal to traditional students who find employment after receiving a certificate or an associate degree as well as to the 25–45-year-old students who may be transitioning out of military service, retooling their careers, or retraining for new careers.

### 3. Program Outcomes

The program outcomes for the BAT Cybersecurity Engineering program will prepare students to work and lead in information security positions in all industries. Students will:

- Design and implement secure computer networks
- Install, utilize, and manage security software
- Monitor networks for security breaches
- Respond to cyber attacks
- Gather data and evidence to prosecute cyber crime
- Secure and defend the nation’s cyber-physical infrastructure
- Design secure programs using artificial intelligence robotic systems
- Implement and secure enterprise cloud systems

### 4. Projected Enrollment and Completion\* (2023– 2028)

	Year 1: 2023–2024	Year 2: 2024–2025	Year 3: 2025– 2026	Year 4: 2026–2027	Year 5: 2027– 2028
<b>Total New Students</b>	175	220	250	280	300
<b>Attrition</b>	7	26	31	35	39
<b>Cumulative Headcount</b>	168	345	407	460	500
<b>Graduates</b>	--	55	153	172	194

\*Completion based on Full-time Student Enrollment

## 5. Five-Year Financial Summary

Investments & Expenditures	Dollar Amount
FT Faculty Salaries - FT & Adjuncts	2,902,793
Faculty High Wage High Demand Stipends	630,000
Lab Techs, Academic Unit Assist., Certified Advisor	1,026,260
Software & Hardware Upgrades	1,250,000
Supplies & Professional Development	110,000
Indirect Costs	35,462
<b>Total Five-Year Expense</b>	<b>5,954,515</b>

Revenue	Dollar Amount
Tuition & Fees	2,512,323
State Appropriations	1,002,694
Special Program Tuition	2,466,998
<b>Total Five-Year Revenues</b>	<b>5,982,015</b>

<b>Five-Year Retained Earnings</b>	<b>\$27,500</b>
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Source: SPC ROI Spreadsheet

## 6. Employer Demand

The proposed Bachelor of Applied Technology (BAT) Cybersecurity Engineering is a unique, necessary, and cost-effective program that addresses regional employment needs. The tables below illuminate the gap between regional projected openings in cybersecurity through 2028 and the number of graduates with cybersecurity-focused bachelor's degrees from Texas universities in recent years. This gap can be filled with graduates from outside Texas or St. Philip's College can build on the strengths of its existing Associate of Applied Science program with the proposed BAT to provide opportunities for Texas students to fill these high wage, in-demand jobs.

St. Philip's College (SPC) is one of the oldest and most diverse community colleges in the nation. SPC is the only institution of higher education to be federally designated as both a Historically Black College and University (HBCU) and a Hispanic Serving Institution (HSI) and provides inclusive educational experiences for all students. SPC is a comprehensive community college which awards Associate of Arts, Associate of Science, and Associate of Applied Teaching, and Associate of Applied Science degrees. The proposed BAT Cybersecurity Engineering is a natural extension of the College's mission to prepare students for evolving workplace needs.

San Antonio businesses also recognize the leadership of the St. Philip's College cybersecurity program. The St. Philip's College Bachelor of Applied Technology Cybersecurity Engineering will utilize partnerships with area employers that are already

in place for students completing the Associate of Applied Sciences, including the City of San Antonio, Alamo Colleges District, Region 20 Educational Service Center, and Accenture. The new BAT program will also seek out additional, new partnerships with area employers. These partnerships and collaborations allow the College to build mentoring relationships between professionals and students, experiential learning opportunities for practicum and internships, as well as employment opportunities when students graduate.

The National Security Agency (NSA) has also expressed support for the proposed BAT Cybersecurity Engineering and will join the program’s Advisory Committee to ensure that the rapidly-changing threats, vulnerabilities, and protections within the world of cybersecurity are shared with program faculty. This partnership with local and national partners ensures that BAT Cybersecurity Engineering graduates will finish their degree with relevant and up-to-date skills.

*A note on the following projection data*

Cybersecurity focuses on over-arching perspectives that affect all digital environments. Therefore, graduates of the BAT Cybersecurity Engineering program will be qualified for many information technology-related jobs. Data for employment projections for cybersecurity jobs such as *Penetration Tester*, *Cybersecurity Engineer*, and *Digital Forensics Analyst* are combined into the category of *Computer Occupations—All Other*.

**Workforce Projections for Cyber-related Fields, US**

Field	Base Year 2020	Projected 2030	Percent Change	Openings (2020-2030)
Computer and Information Systems Managers	482,000	564,600	11%	52,700
<b>Information Security Analysts</b>	<b>141,200</b>	<b>188,300</b>	<b>33%</b>	<b>47,100</b>
Computer Network Support Specialists	189,800	204,000	7%	14,200
Computer User Support Specialists	654,800	712,800	9%	58,000
Network and Computer System Administrators	350,300	369,100	5%	18,800
Computer Occupations, All Other	442,200	482,000	9%	40,700
<b>Total</b>	<b>2,260,300</b>	<b>2,520,800</b>	<b>12.3% Avg</b>	<b>231,500</b>

Source for above table: Department of Labor Bureau of Labor Statistics Occupational Outlook Handbook, Job Outlook Tabs

Texas is second highest employment level in Information Security Analysts, BLS site

**Workforce Projections for Cyber-related Fields, Texas**

Field	Base Year 2020	Projected 2030	Percent Change	Openings (2020-2030)
Computer and Information Systems Managers	22,617	27,400	21.15%	4,783
<b>Information Security Analysts</b>	<b>8,451</b>	<b>11,675</b>	<b>38.15%</b>	<b>3,224</b>
Computer Network Support Specialists	12,840	14,990	16.74%	2,150
Computer User Support Specialists	61,572	73,179	18.85%	11,607
Network and Computer System Administrators	34,970	39,689	13.49%	4,719
Computer Occupations, All Other	25,750	30,849	19.8%	5,099
<b>Total</b>	<b>166,200</b>	<b>197,782</b>	<b>21.36% Avg</b>	<b>31,582</b>

Source: Texas Workforce Commission, Texas Labor Market Information:  
<https://texaslmi.com/LMIbyCategory/Projections>

**Workforce Projections for Cyber-related Fields, Alamo Workforce Area**

Field	Base Year 2020	Projected 2030	Percent Change	Openings (2020-2030)
Computer and Information Systems Managers	1,333	1,649	23.71%	316
<b>Information Security Analysts</b>	<b>802</b>	<b>1,182</b>	<b>47.38%</b>	<b>380</b>
Computer Network Support Specialists	1,241	1,489	19.98%	248
Computer User Support Specialists	4,424	5,522	24.82%	1,098
Network and Computer System Administrators	3,306	4,126	24.8%	820
Computer Occupations, All Other	3,270	3,764	15.11%	494

<b>Total</b>	<b>14,376</b>	<b>17,732</b>	<b>26% Avg</b>	<b>3,356</b>
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Source: Texas Workforce Commission, Texas Labor Market Information:  
<https://texaslmi.com/LMIbyCategory/Projections>

These workforce projections illuminate the need for cybersecurity professionals, especially in the Alamo area. However, the following tables show the numbers of graduates with cybersecurity-related degrees in Texas and in a 50-mile radius of St. Philip’s College. These data indicate a clear gap between the high number of projected job openings and the low number of graduates in this field.

**Cyber-related Degrees Awarded (CIP 11.1003), Regional**

<b>Public Universities and Colleges</b>	<b>2021</b>	<b>2020</b>	<b>2019</b>	<b>2018</b>	<b>2017</b>
<b>Texas A&amp;M-San Antonio Computer and Information Sciences General (BAS/BAT)</b>					
Enrolled	481	356	278	227	152
Graduated	9	15	7	6	6
<b>Angelo State University Computer and Information Sciences General (BAS/BAT)</b>					
Enrolled	490	542	560	559	574
Graduated	19	31	32	37	39
<b>Texas A&amp;M-Central Texas Computer and Information Sciences General (BAS/BAT)</b>					
Enrolled	506	524	524	485	524
Graduated	3	46	66	46	56
<b>Total Enrolled</b>	<b>1477</b>	<b>1422</b>	<b>1362</b>	<b>1271</b>	<b>1250</b>
<b>Total Graduated</b>	<b>31</b>	<b>92</b>	<b>105</b>	<b>89</b>	<b>101</b>

Source: THECB Degrees and Certificates Awarded

**Cyber-related Degrees Awarded (CIP 11.1003), Texas Public Institutions**

<b>Public Universities and Colleges</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Institution 1 CIP#11 Texas A&amp;M System</b>					

Enrolled	7245	6841	7324	8309	8712
Graduated	544	609	693	764	920
<b>Institution 2 CIP#11 University of Texas System</b>					
Enrolled	18,582	21,611	24,097	27,346	29,075
Graduated	1724	1572	1937	2318	2621
<b>Institution 3 CIP#11 Texas State University System</b>					
Enrolled	4382	4594	4790	4899	4841
Graduated	350	346	357	404	429
<b>Institution 4 CIP#11 University of North Texas System</b>					
Enrolled	2399	2548	2665	3380	4033
Graduated	149	193	219	243	440
<b>Institution 5 CIP#11 Texas Tech System</b>					
Enrolled	1396	1594	1640	1667	1989
Graduated	179	220	267	267	356
<b>Total Enrolled</b>	<b>34,004</b>	<b>37,188</b>	<b>40,516</b>	<b>45,601</b>	<b>48,650</b>
<b>Total Graduated</b>	<b>2946</b>	<b>2940</b>	<b>3473</b>	<b>3996</b>	<b>4766</b>

Source: THECB Degrees and Certificates, THECB Enrolled by Content Area

**Cybersecurity Degrees Awarded (CIP 11.1003), US**

Public Universities and Colleges	2018	2019	2020	2021	2022
Cybersecurity	204,837	216,258	232,765		

Source: NCES, Data not available for 2021 and 2022

**7. Five-Year Projected Job Placement**

The AAS program has a 93% placement rate for graduating students. Some students enter bachelor’s programs, but most enter the workforce. By extension, we project that 100% of SPC BAT Cybersecurity Engineering graduates will obtain information technology jobs in this report within a year of graduation. This projection is based on the gap resulting from the annual growth of each of these professions versus the number of Texas graduates available to fill that gap as well as the strong working

relationships with existing advisory committee members and IT and cybersecurity industry leaders.

## **8. Projected Program Milestones**

SPC BAT Cybersecurity Engineering students will have the opportunity to earn the following international industry-recognized certifications:

- Semester 1: Network+ Certification
- Semester 2: CCNA Certification
- Semester 3: CCNA Security Certification
- Semester 4: CompTIA Security+ Certification
- Semester 5: CompTIA CySA+ Certification
- Semester 6: Certified Ethical Hacker Certification
- Semester 7: CompTIA Pen Test+ Certification
- Semester 8: Capstone: Senior Project

## **9. Student Demand and Partnerships**

There is significant student demand for the proposed BAT Cybersecurity engineering. During the COVID-19 pandemic, there was no decrease in the St. Philip's College Information Technology Cybersecurity Specialist AAS program. In fact, the program experienced higher than 1% increase in enrollment. The College has expanded the number of full-time faculty members from 2 to 5 in order to meet the increasing demand for additional sections of cybersecurity courses since 2018.

The College conducted a focus group of SPC students enrolled in the Summer 2022 Internship-Computer and Information Systems Security capstone course and who are graduating in Summer or December 2022. These students were hired by Red Knight, the contractor installing the computer equipment in the new Saint Artemisia Bowden building. Red Knight is paying these interns \$20 per hour. These experienced students expressed strong enthusiasm and encouragement for the proposed BAT Cybersecurity Engineering.

These students are motivated by their interest in technology, how it impacts lives across the world, and how it can help make lives better. Some expressed a desire to help people (one transferred out of a health science program during the pandemic but chose cybersecurity in order to continue to provide care, albeit in a different context). Students also valued the field's constant growth and challenges, saying that "it's not the same job every day" and they can constantly learn. Some valued high-paying jobs

they will soon qualify for. High school exposure to cybersecurity was also a reason some chose the field, as well as the recommendation of friends and other close supporters. They all emphasized the hands-on quality of the work, especially when these “pandemic graduates” were able to resume face-to-face learning.

These students chose St. Philip’s College for various reasons: the lower price per credit hour, proximity to homes (although one drives almost four hours round trip to attend). Some students had taken courses at other colleges in the Alamo Community College District, but transferred to St. Philip’s College because faculty and staff are “reachable,” friendly, and helpful. One chose SPC because of its HBCU status.

All students in this focus group expressed strong support for the proposed BAT Cybersecurity Engineering. All but one would enroll in the degree program, despite the year-long wait to start. They believe a strong majority of current students in the AAS program would also enroll in the BAT because a bachelor’s degree is often the minimum degree for contracts and higher-paying jobs. They praised the College’s “amazing leadership and staff” and that the BAT would open new opportunities for some students who are not currently being served with existing programs. These students emphasized that the additional hands-on aspect of the proposed BAT Cybersecurity Engineering courses differentiates this bachelor’s degree from all others and makes it more attractive than other cyber degrees at area universities.

These students’ perspectives and enthusiasm reflect realistic student demand in the short term. The long-term student demand for the proposed BAT Cybersecurity Engineering is evidenced in the increasing number of Pathways in Technology Early College High Schools (P-TECH) partnerships between independent school districts (ISDs) and St. Philip’s College. SPC has a current PTECH partnership with San Antonio Independent School District (Sam Houston HS) and Ingram Independent School District (Ingram Tom Moore HS). An additional PTECH for Lytle Independent School District (Lytle HS), is scheduled to begin Spring 2023, with several additional planning committees interested in seeking cybersecurity PTECH status.

In addition, St. Philip’s has two current cybersecurity T-STEM designation partnerships with the School of Science and Technology and Harmony Science Academy charter schools.

The Texas Education Agency has recently increased its number of high school cybersecurity courses in the STEM pathway to align with high school student interest and industry demand.

The College’s partnerships that focus on high school students and structural changes in secondary cybersecurity education exemplify long-term student demand for cybersecurity and the high-wage employment opportunities that will result from the proposed BAT Cybersecurity Engineering.

**ALAMO COMMUNITY COLLEGES  
NEW PROGRAM DEVELOPMENT  
PRE-APPLICATION CHECKLIST  
for St. Philip's College**

**Program Title: Bachelor of Applied Technology Cybersecurity Engineering**

**CIP: 11.1003**

**A. Program objectives (Refer to the THECB GIPWE)**

The Bachelor of Applied Technology (BAT) Cybersecurity Engineering will build on the Information Technology Cybersecurity Specialist AAS to provide upper-division workforce lecture and hands-on laboratory courses that will deepen students' cybersecurity-specialized knowledge and skills, advance their education, and broaden their employment opportunities to have generational impact for students, their families, and our communities.

The program student learning outcomes for the BAT Cybersecurity Engineering will prepare students to work and lead in information security positions in all industries, in alignment with program objective expectations published in the GIPWE manual. Through this program, students will:

- Design and implement secure computer networks
- Install, utilize, and manage security software
- Monitor networks for security breaches
- Respond to cyber attacks
- Gather data and evidence to prosecute cyber crime
- Secure and defend the nation's cyber-physical infrastructure
- Design secure programs using artificial intelligence robotic systems
- Implement and secure enterprise cloud systems

**B. Existing program information for initiating college**

The proposed BAT Cybersecurity Engineering builds on the following existing stacked credentials awarded at St. Philip's College:

- CompTIA Linux + Certification Preparation (OSA)
- CompTIA Security + Certification Preparation (OSA)
- Cyber First Responders (OSA)
- Information Technology Cybersecurity Specialist Level I Certificate
- Information Technology Cybersecurity Specialist AAS
- Core Completion

The following major points demonstrate the ongoing success of the Associate of Applied Science (AAS) in Information Technologies Cybersecurity Specialist degree:

- SPC was the **first two-year college to initiate the Network Administrator Degree Program** over twenty years ago and continues to lead the field.
- SPC Cybersecurity Program has become the model program for other colleges in the state and the nation. SPC recognized that Cybersecurity would be in high demand as part of San Antonio's future workforce.

- SPC was the first college in San Antonio to start the Network Security Administrator courses and program to fulfill workforce demand.
- SPC was the **first recipient of the Cyber First Responders grant by the National Science Foundation (NSF)**. With this grant St. Philip's College was the first to train high school and middle school teachers and students through offering summer camps.
- SPC successfully mapped the Information Systems Security Professionals, (NSTISSI No. 4011) and the Senior Systems Managers (CNSSI No. 4012) National Security Agency (NSA) certifications.
- SPC is **designated by the National Security Agency and Department of Homeland Security as a National Center of Academic Excellence in Cyber Defense Two-Year Education**. This recognition extends through the 2026 academic year. St. Philip's joins other nationally validated programs to produce high-quality cybersecurity professionals to safeguard the U.S. national infrastructure. Receiving the CAE-CD re-designation indicates that St. Philip's College is helping reduce threats to our national infrastructure by promoting higher education and research in cyber defense as well as providing the nation with a pipeline of qualified cybersecurity professionals.
- SPC supports students in attending cybersecurity competitions with the student-led cybersecurity organization, "Cyber Tigers." Cyber Tiger students have competed locally, statewide, and nationally to build a formidable reputation for the cybersecurity program.
- SPC continues to host numerous NSA GenCyber Grants for secondary teachers and students summer camps, cybersecurity workshops, and conferences.
- **Nationally ranked in the top 50 for community college Cyber Program.**
- Recipient of the Perkins Leadership Grant, grant funds were used to host a Cybersecurity Conference to include High School partners, Alamo College Students and Cybersecurity Industry Leaders. SPC will continue to bring together all three in future cybersecurity conferences and symposiums.
- SPC's Business Information Solutions Department has won grants for three years in a row from GenCyber for the College's cybersecurity program. The 2021–2022 grant amount was \$146,000. This grant has funded co-curricular student activities such as summer camps, cybersecurity workshops, and conferences, as well as professional development for secondary teachers.
- In 2012, SPC successfully mapped the Information Systems Security Professionals, (NSTISSI No. 4011) and the Senior Systems Managers (CNSSI No. 4012) National Security Agency (NSA) certifications. This first designation for NCAE in cyber was awarded to SPC students who received two additional nationally recognized certificates at completion of their degree. This certification no longer exists.
- Among all comparable U.S. online associate degree-level cybersecurity programs, consumer education organization TheBestSchools.org ranked St. Philip's College's Associate of Applied Science in Information Technology Cybersecurity Specialist degree program an unsolicited number eight in its The Best 8 Online Associate in Network Security Programs rankings.

- SPC engages extensively with regional Advisory Committee leaders to ensure the skills necessary for skilled workers in cybersecurity are being taught. The SPC Cybersecurity Advisory Committee is made up of cybersecurity leaders in San Antonio such as Accenture, IBM, Cisco, USAA, Whitecloud, and various public and private government sectors who provide insight and direction into what employers require from graduates with a BAT Cybersecurity Engineering.
- Over the last 15 years SPC has demonstrated a steady growth within Information Technology/Cybersecurity programs. SPC was one of the first two-year colleges that offered a cybersecurity track. In 2007, Information Technology (IT) declared majors' data showed 185 students, and presently as of 2022, SPC IT self-declared majors stand at 585. The IT programmatic growth over 15 years at SPC is 216.16% and demonstrates strong student interest in the SPC IT course offerings.
- On average, based on CBM 116 and departmental data, over 80% of SPC graduates in CIP 11 are gainfully employed, and 15% of SPC graduates move on to seek a bachelor's degree at local or online cybersecurity programs. With the proposed BAT, 15% of SPC students who move to bachelor's degree programs elsewhere could stay to finish their studies at SPC.
- Starting salaries for SPC students average \$49,000, meeting the expectation for regional starting salaries. In addition, a percentage of our graduates exceeds the regional average with starting earnings of up to \$60,000. Students who remain at SPC will be able to graduate with a four-year degree that is affordable and allows them to have gainful employment and not incur elevated levels of student loan debt.
- SPC's existing partnerships with high schools build a pipeline to establish a cybersecurity pathway from secondary to post-secondary education. In a cybersecurity pathway, students in dual credit and P-TECH programs can go from Level I Certificate to BAT at one college.
- SPC is currently working as a partner with a Department of Labor grant awarded to San Jacinto College for total of \$12,000,000 for an IT/Cybersecurity apprentice program.

**List other colleges within the ACCD system that offer this program or a related program and specify the award(s) currently offered. Include levels and CIP codes for each. (Resource: ACCD District EWD Department or THECB inventory.)**

No colleges within the ACCD system offer this proposed Bachelor of Applied Technology Cybersecurity Engineering program or a related bachelor degree.

### **C. Occupational Need**

- 1. Is the number of employment opportunities in this job growing? Yes  No**   
Supporting evidence: Bureau of Labor Statistics and Texas Workforce Commission data (see tables below)

**Number of available positions currently open:** According to ONET Online, there are 407 entry-level Information Security Analyst jobs open near 78203 as of July 6, 2022.

*A note on the following projection data:*

*Cybersecurity focuses on over-arching perspectives that affect all digital environments. Therefore, graduates of the BAT Cybersecurity Engineering program will be qualified for many information technology-related jobs. Data for employment projections for cybersecurity jobs such as Penetration Tester, Cybersecurity Engineer, and Digital Forensics Analyst are combined into the category of Computer Occupations—All Other.*

**Workforce Projections for Cyber-related Fields, US**

Field	Base Year 2020	Projected 2030	Percent Change	Openings (2020-2030)
Computer and Information Systems Managers	482,000	564,600	11%	52,700
<b>Information Security Analysts</b>	<b>141,200</b>	<b>188,300</b>	<b>33%</b>	<b>47,100</b>
Computer Network Support Specialists	189,800	204,000	7%	14,200
Computer User Support Specialists	654,800	712,800	9%	58,000
Network and Computer System Administrators	350,300	369,100	5%	18,800
Computer Occupations, All Other	442,200	482,000	9%	40,700
<b>Total</b>	<b>2,260,300</b>	<b>2,520,800</b>	<b>12.3% Avg</b>	<b>231,500</b>

Source for above table: Department of Labor Bureau of Labor Statistics Occupational Outlook Handbook, Job Outlook Tabs

**Texas has the second highest employment level in Information Security Analysts, according to the Bureau of Labor Statistics site.**

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Computer and Information Systems Managers	1,333	1,649	23.71%	316
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Source: Texas Workforce Commission, Texas Labor Market Information: <https://texaslmi.com/LMIbyCategory/Projections>

2. Will the need for trained personnel be sustained over the next five years? Yes  No

**Supporting evidence: Number of positions estimated to be created over the next eight years**

According to the projections of the US Department of Labor’s Bureau of Labor Statistics, 173,625 total cyber-related positions will be created from 2022-2030. Since the pandemic, many information technology jobs have become remote, which opens the possibilities for SPC Cybersecurity Engineering graduates to fulfill these job needs without moving away from San Antonio.

Source: Bureau of Labor Statistics Occupational Outlook Handbook (see table above)

3. What information is available from local and/or state labor market sources concerning this occupational title?

Data available via Texas Workforce Commission (below) indicates that graduates with BAT Cybersecurity Engineering will be in high demand by regional employers through 2028.

- a. Are these occupational titles on the Target Occupations List? Yes  No

Source: <https://www.twc.texas.gov/partners/target-occupations>

- b. Indicate the entry-level salary for this occupational title: **Information Security Analyst**

Board Area	Target Occupation Job Title (Name)	Hourly Rate (Entry Wage)	Hourly Rate (Experienced Wage)	Typical Education Needed for Entry into Occupation
Alamo	Information Security Analysts	\$30.91	\$50.22	Bachelor's Degree
Greater Dallas	Information Security Analysts		\$55.43	

Gulf Coast	Information Security Analysts	\$32.00	\$60.99	Bachelor's
Middle Rio Grande	Information Security Analysts	\$32.76		Bachelor's degree
North Central Texas	Information Security Analysts	\$34.18	\$63.38	Bachelor's degree
Rural Capital Area	Information Security Analysts	\$32.40	\$62.53	Bachelor's degree

Source: Texas Workforce Commission Target Occupations filtered by Information Security Analyst (2022). Retrieved from: <https://www.twc.texas.gov/partners/target-occupations#targetOccupationsByBoardArea>

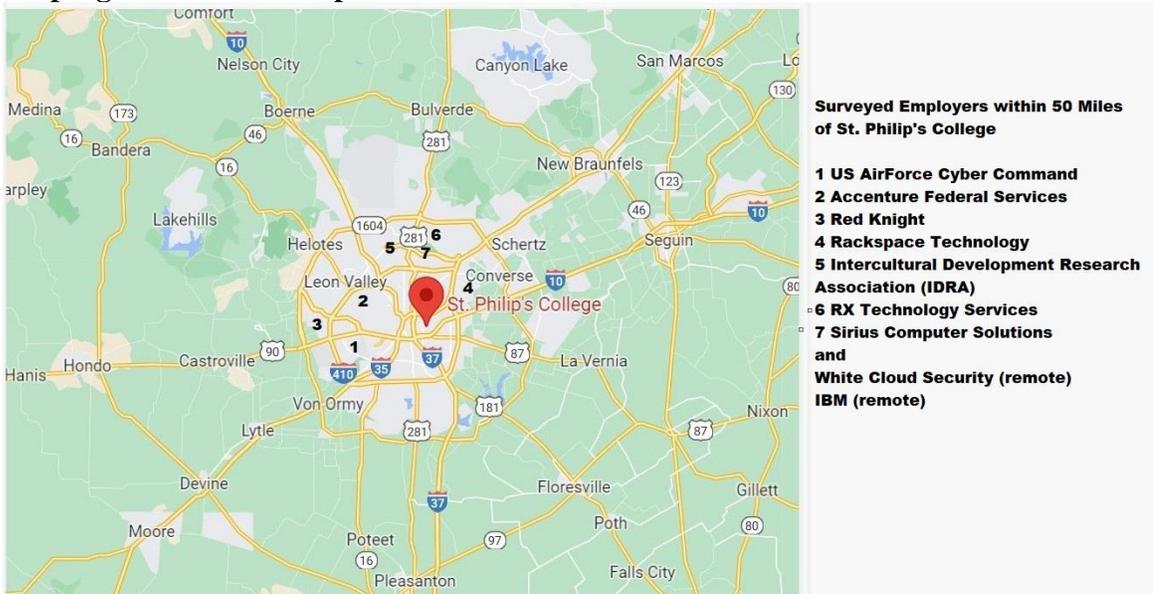
**Starting Wages:           \$30.91/hour                   \$5,357.73/month           \$64,292.80/year**

**D. Assessment of Employer Support**

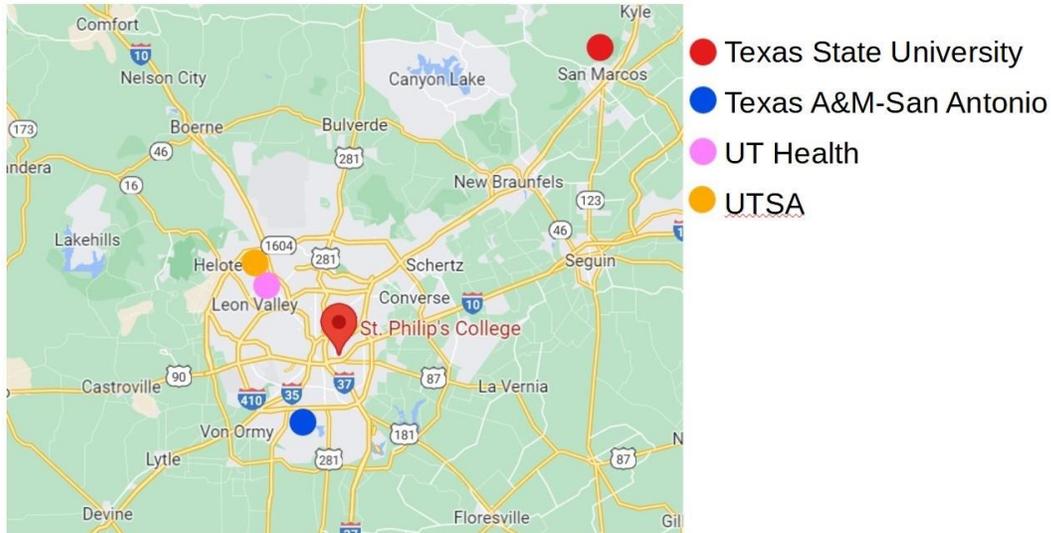
1. **How many companies will show preference to hiring completers of this program?** 7 Yes; 2 Maybe
2. **How many companies will provide employees incentive to complete this training by providing:**
  - a. **Higher pay?** 8 Yes; 1 Maybe
  - b. **Opportunity for promotion?** 7 Yes; 2 Maybe
  - c. **Tuition or other financial support?** 3 Yes; 4 No; 1 Maybe; 1 Unknown

**E. Assessment of Training Capacity**

1. **Geographic implications for program location**
  - a. **On a map, indicate the companies that would support the development of a new program for this occupational title.**



- b. **On the same map used in “item a” above, indicate locations of institutions with currently existing programs within a fifty-mile radius, if applicable. Please use a legend.**



**2. Suitability of campus resources to support this program**

**a. Does the college currently have the following resources to begin this program?**

- |                                |   |                             |
|--------------------------------|---|-----------------------------|
| <b>Equipment</b>               | Yes <input checked="" type="checkbox"/> | No <input type="checkbox"/> |
| <b>Facilities</b>              | Yes <input checked="" type="checkbox"/> | No <input type="checkbox"/> |
| <b>Faculty</b>                 | Yes <input checked="" type="checkbox"/> | No <input type="checkbox"/> |
| <b>Instructional resources</b> | Yes <input checked="" type="checkbox"/> | No <input type="checkbox"/> |
| <b>First-year budget</b>       | Yes <input checked="" type="checkbox"/> | No <input type="checkbox"/> |

**If “No” to any of the above areas, describe the resource commitment needed.**

(Not applicable)

**b. Should this program be provided by more than one college? Yes  No**

**Provide a brief rationale.**

The Bachelor of Applied Science Cybersecurity Engineering program builds on the unique leadership qualities, demonstrated successes, and unique resources of the existing Information Technology Cybersecurity Specialist program available only at St. Philip’s College. St. Philip’s College began the Alamo Colleges District’s cybersecurity educational program in 2006. Since then, the program has garnered multiple national designations, including the National Security Agency and Department of Homeland Security as a National Center of Academic Excellence in Cyber Defense Two-Year Education. The proposed BAT Cybersecurity Engineering program will provide exceptional learning opportunities with exceptional resources, including Title III funding for faculty, the HEERF-funded renovation of the Campus Center building, as well as \$4 million in state-of-the-art Cyber Range and networking virtualization capacity in the Saint Artemisia Bowden building.



**St. Philip's College**  
**Bachelor of Applied Technology Cybersecurity Engineering**  
**Total Credit Hours Required: 120**

**Semester I**

ITNW 1308 - Implementing and Supporting Client Operating Systems \*\*\*  
 ITNW 1425 - Fundamentals of Networking Technologies  
 ITSC 1316 - Linux Installation and Configuration  
 Select 1 course from Creative Arts (50) Core

**Semester II**

ITNW 2412 - Routers \*\*\*  
 ITSY 2301 - Firewalls and Network Security  
 ITSY 1342 - Information Technology Security  
 COSC 1336 - Programming Fundamentals I

**Cert Level 1 Complete**

**Semester III**

Select 1 course from the Social and Behavioral Sciences (80) Core  
 Select 1 course from the Mathematics (20) Core

**Semester IV**

ITNW 2405 - Network Administration  
 Select 1 course from Additional Communication (90) Core  
 ITNW 1413 - Computer Virtualization  
 Select 1 course from Communication (10) Core

**Semester V**

ITSY 2442 - Incident Response and Handling  
 ITSY 2443 - Computer System Forensics  
 ITSY 2430 - Intrusion Detection  
 ITSY 2286 - Internship - Computer and Information Systems Security

**AAS Complete**

**Semester VI**

Select 1 course from Creative Arts (50) Core  
 Select 1 course from Communication (10) Core

**Year 3**

**Semester VII**

Select 1 course from Additional Language, Philosophy and Culture (90) Core  
 Select 1 course from Government/Political Science (70) Core  
 CYBR 3359 Mobile Technologies  
 Select 1 course from Life and Physical Sciences (30) Core

**Semester VIII**

CYBR 3310 Introduction To Cryptography  
 CYRR 3320 Security of Data & Applications  
 Select 1 course from American History (60) Core  
 Select 1 course from Life and Physical Sciences (30) Core

**Semester IX**

Select 1 course from American History (60) Core  
 Select 1 course from Government/Political Science (70) Core

**Core Complete**

**Year 4**

**Semester X**

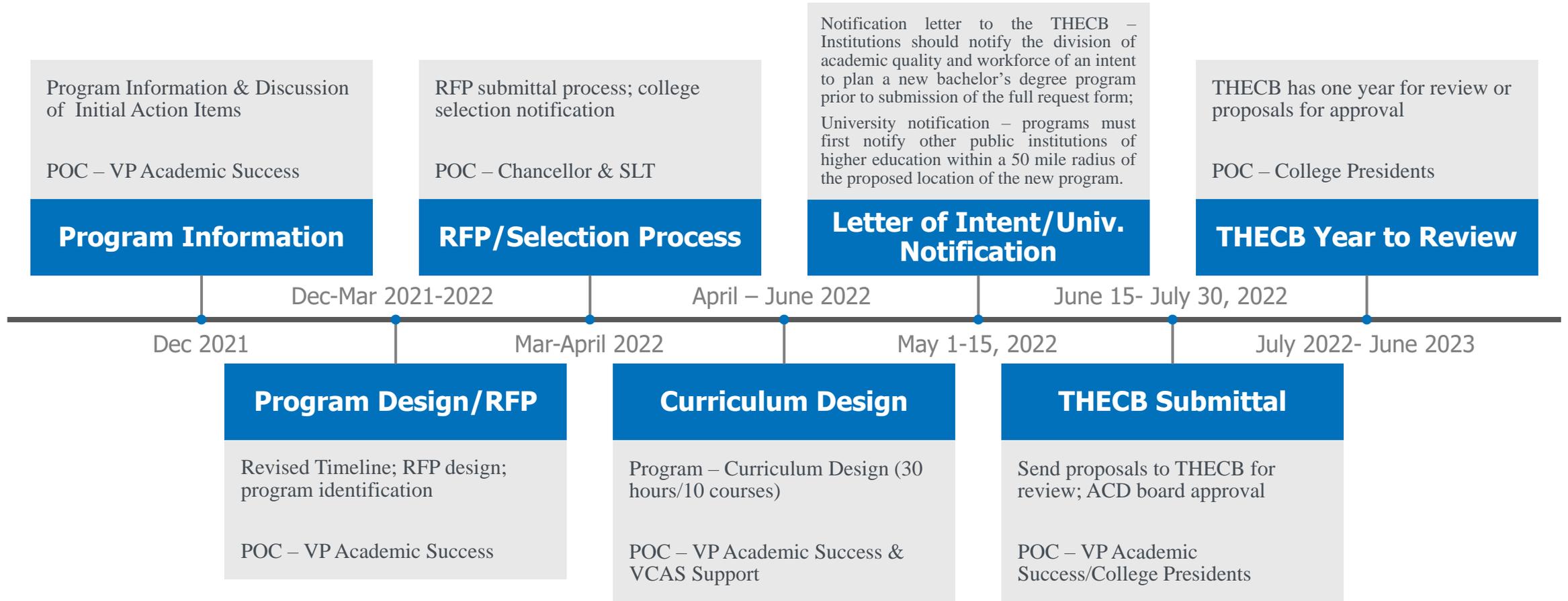
CYBR 4310 Penetration Testing  
 CYBR 4330 Virtualization and Cloud Security  
 CYBR 3340 Cyber Crime  
 ITCS 3325 Advanced Hacking

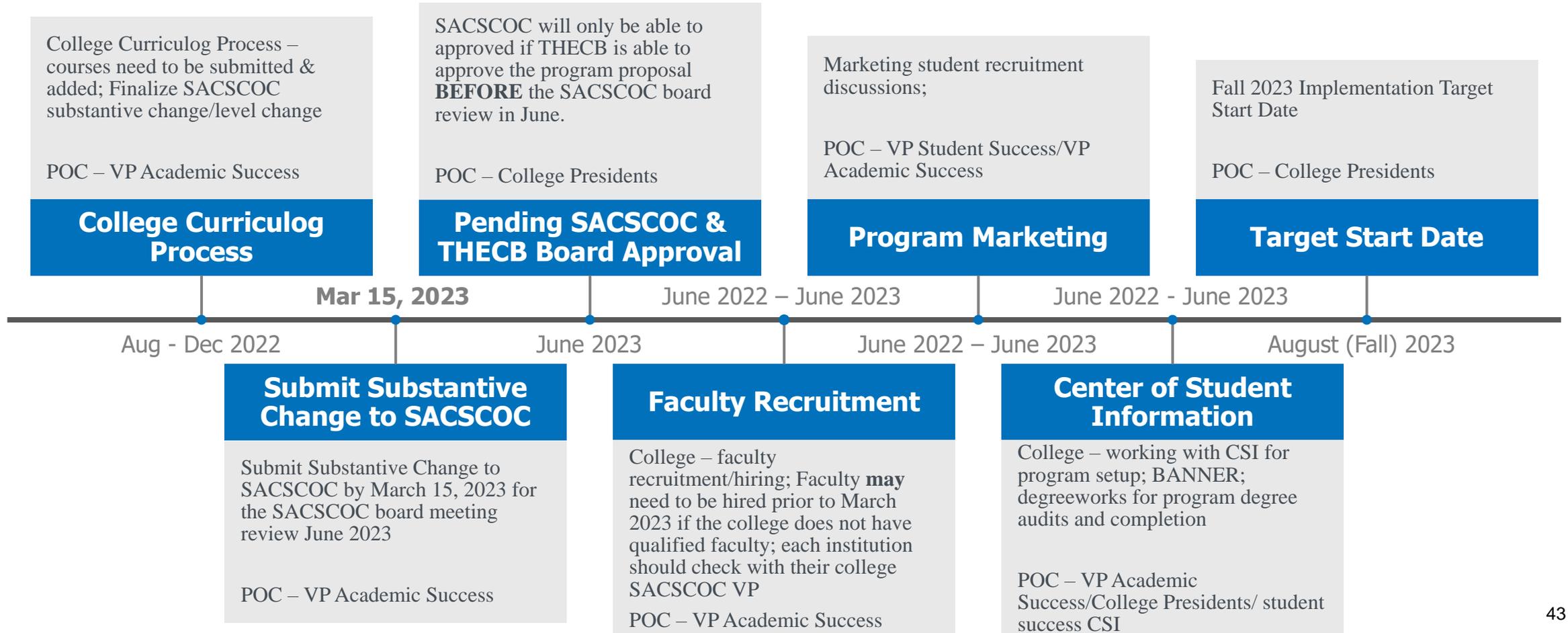
**Semester XI**

ITCS 4315 Cybersecurity Incident Response Team  
 ITCS 4320 Cybersecurity and Digital Ethics  
 CYBR 4320 Cyber Defense Operations  
 CYBR 4350 Senior Project

**Bachelor of Applied Technology Cybersecurity Engineering**

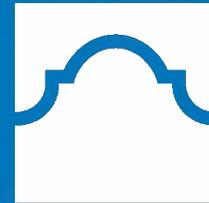
Academic Core	42
Two Year IT Courses	45
Upper Level WECM	33
	<b>120</b>





# Alamo Colleges District Workforce Committee Report

**Xavier Urrutia**  
Interim Vice Chancellor



ALAMO  
COLLEGES  
DISTRICT

Economic and Workforce Development



Malcolm Baldrige  
National Quality Award  
2018 Award Recipient



# Partner Updates

## Greater SATX - Paul Rodriguez

### Summer Internships Program

- Placed 120 local high school students across 30 employers

### “Alamo Fellows”

- Launching a new talent retention program focused on first-gen STEM students that are heading into their Junior year of various 4-Year colleges

### Talent Pipeline Management

- Project in conjunction with the U.S. Chamber of Commerce held a second series of listening sessions in the manufacturing, biosciences, and healthcare industries.



# Partner Updates

## Goodwill San Antonio – Angelique De Oliveira



### Reconnection Services for Opportunity Youth

- Goal is to reengage students and reconnect them to education/employment
- Provide reconnection services for opportunity youth in partnership with the COSA and Communities in School
- Second Next-Level site at John Jay H.S. where over 400 students did not return to school in the Fall of 2021
- Feasibility study out to community partners and employers on transitional employment/workforce pathway for opportunity youth

### Re-Entry Program (Grant with the Department of Labor)

- Assisting federal prison individuals to re-enter the workforce
- Out of 23 providers, Goodwill SA has been continuously ranked #1 -4 on all metrics related to the success rate
- Funding thru DOL grant has ended, however, Goodwill will continue to fund the program
- Program has had 98% certification rate for graduates, and places at above \$16/hour

# Partner Updates

## Project Quest - Lelani Mercado

- **Upcoming Events:**



- **Ready to Work:** Started enrolling in the Ready to Work program.

# Partner Updates

## **Workforce Solutions Alamo - Andrea Guajardo, Ph.D.**

### **Labor Market Information (Data release from 06/17/2022)**

- Texas Unemployment rate at 3.8%
- SA Metro unemployment rate at 3.5%
- WDA unemployment rate (13 county region) at 3.5% which is up from last month's 3.2% rate



### **New Location**

- Planning a new location at Port San Antonio (Marbach location is moving to Port SA)

### **Ready to Work**

- Applied as a consortium and are participating with other agencies
- Enrollment has begun

### **“Workforce Academies”**

- New initiative to create ambassadors for the work WSA does
- Provides curriculum for an agency that wants a primer on Workforce 101 and the type of work WSA performs
- Sessions are held online three times a month



# Alamo Colleges Program Highlights

## Employer Engagement Talent Solutions

### **Hollingsworth LLC – Schertz, TX – Logistics/Warehousing**

- Adult Education – Workplace Literacy/ESL
  - No cost to employer; grant-funded (AEL)
  - Goal: to improve productivity, safety, and advancement of the workforce
- Training conducted onsite
- Cohort: 64 FTE, 10 nationalities, 7 different languages

<http://schertzedc.com/hollingsworth-logistics-expands-opportunities-for-their-prolific-workforce/>



# Alamo Colleges Program Highlights

## Employer Engagement

### Talent Solutions – New Funding

#### **TWC Employer Engagement Grant**

- Term: 7/14/2022 – 1/31/2024
- Purpose: to develop curricula for workplace programs & to deliver AEL Activities to eligible employees for Workplace Literacy and at least one (1) of the following activities:
  - Workplace Literacy with Employer Provided Training; or
  - Integrated Education and Training (IET) with an Employer.
- Amount: \$400,000
- Employer Partners
  - Tyson Foods – Seguin, TX
  - Mission Pharmacal

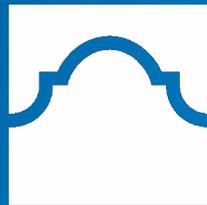


# Alamo Colleges Program Highlights

## WETC New Construction Opening Late Fall



Thank you.

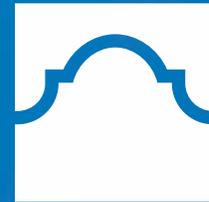


ALAMO  
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DISTRICT



# Internal Audit Quarterly Update

July 19, 2022



ALAMO  
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DISTRICT



Malcolm Baldrige  
National Quality Award  
2018 Award Recipient



# Internal Audit Plan for Fiscal Year 2022

	FY 2021 Audit Plan – Carryover Projects	Status	Phase
1	Title IX Compliance Audit	✓	-
2	HEERF Grant Management Audit	In Progress	Reporting
<b>FY 2022 Audit Plan Projects</b>			
3	Continuing Education Process Review	✓	
4	Nursing Program Compliance Audit	In Progress	Planning
5	IT – Jaggaer System Audit (ALAMOMart)	In Progress	Fieldwork
6	Fiscal Services – Budgeting Audit	Planned	-
7	District-Wide Advising Audit	Planned	-
8	IT – Remote Device Management Audit	In Progress	Planning
<b>FY 2022 Investigations</b>			
9	Ethics Point (Case #696) <i>(Case Received May 12, 2022)</i>	✓	-
10	Ethics Point (Case #713) <i>(Case Received May 16, 2022)</i>	✓	-



# Status of Management Action Plans

<b>Management Responses to Internal Audit Recommendations</b>		
	As of September 1, 2021	As of July 1, 2022
Closed	0	14
Past Due	0	11
Open	26	5
Total*	26	30

\*Verbal recommendations communicated with management during audits are not included in the count above.

# Continuing Education (CE) Process Review

## Why we did the review:

- Functionality alignment with policies and procedures
- Process Improvement capabilities

## Overall rating:

Improvement opportunities

## Scope:

The calendar year 2021 and 2022

## Good practices observed:

- Consistent pricing rates for all CE courses
- Revenue increasing the past two years
- Process maps and procedures documented for several CE functions

## Assessment:

- No policy for the Economic & Workforce Development Department
- Inconsistent practices with procedures for
  - Personnel hiring and conflict of interest
  - Appropriate Use of IT Resources
- Various manual dependent practices
- Duplication of functions and processes

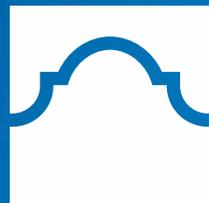


# Internal Audit (IA) Required Communications

Std.	Communication Requirement	Timing
1000	The CAE <u>must</u> periodically review the internal audit charter and present it to senior management and the Board for approval.	01/2022
1010	The CAE <u>should</u> discuss the Mission of Internal Audit and the mandatory elements of the International Professional Practices Framework with senior management and the board.	04/2022
1110	The CAE <u>must</u> confirm to the Board, at least annually, the organizational independence of the internal audit activity.	04/2022
1111	The CAE <u>must</u> communicate and interact directly with the Board.	Ongoing
1312	The CAE <u>must</u> discuss with the Board the form and frequency of external assessments and the qualifications and independence of the external assessor or assessment team, including any potential conflicts of interest.	8/2021
1320	The CAE <u>must</u> communicate the results of the quality assurance and improvement program to senior management and the Board. Disclosure should include: the scope and frequency of both the internal and external assessments; the qualifications and independence of the assessor(s) or assessment team, including potential conflicts of interest; conclusions of assessors; and corrective action plans.	Ext. QAR 5/2018 Int. QAR 8/2021
2020	The CAE <u>must</u> communicate the internal audit activity's plans and resource requirements, including significant interim changes, to senior management and the Board for review and approval. The CAE <u>must</u> also communicate the impact of resource limitations.	7/2022 & 8/2021
2060	The CAE <u>must</u> report periodically to senior management and the Board on the internal audit activity's purpose, authority, responsibility, and performance relative to its plan and on its conformance with the Code of Ethics and the Standards. Reporting <u>must</u> also include significant risk and control issues, including fraud risks, governance issues, and other matters that require the attention of senior management and/or the Board.	10/2021 & Ongoing
2600	When the chief audit executive concludes that management has accepted a level of risk that may be unacceptable to the organization, the chief audit executive <u>must</u> discuss the matter with senior management. If the chief audit executive determines that the matter has not been resolved, the chief audit executive must communicate the matter to the board.	7/2022



Thank you.

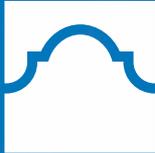


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# Internal Audit Proposed Budget for Fiscal Year 2023

July 19, 2022



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Malcolm Baldrige  
National Quality Award  
2018 Award Recipient



Achieving the Dream  
LEADER COLLEGE  
OF DISTINCTION

# FY 2023 Budget Highlights (effective 9-1-2022)

- No increase in the proposed total operating budget
- Salaries and other compensation support five FTEs
- Professional fees reserved for required External Quality Assessment Review in May 2023
- Employee development and travel for continuing professional education (CPE) training required to maintain certifications
- Professional dues to maintain the certifications and memberships held by Internal Audit staff
- Office expenses and software for supporting audit management and analytical software.

60



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the Dream COLLEGE  
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# Budget Comparison Excluding Benefits

Operating Budget	Board Approved FY 2022 Budget	FY 2022 Actual and Projected	Proposed FY 2023 Budget
Salaries and Other Compensation	\$547,008	\$499,012	\$547,008
Professional Fees	40,000	490	40,000
Office Expense and Software	25,000	17,538	25,000
Employee Development	25,000	16,535	25,000
Professional Dues/Licenses/Memberships	5,000	3,265	5,000
Travel	15,000	0	15,000
<b>Total</b>	<b>\$657,008</b>	<b>\$536,840</b>	<b>\$657,008</b>
% Variance from Board Approved FY 2022 Budget. <i>(Projected \$120,168 or 20.1% under budget in 2022; \$47,996 under budget in 2022 due to Lead IT Auditor vacancy.)</i>		-20.1%	0%



# Action Required in July

Approve the preliminary Internal Audit department's operating budget of \$657,008 plus any additional amount for allocable benefit costs for consideration in the overall Alamo Colleges District budget planning process.

The final Internal Audit budget will be considered for approval with the overall Alamo Colleges District fiscal year 2023 budget.



Thank you.



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DISTRICT



Malcolm Baldrige  
National Quality Award  
2018 Award Recipient



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COLLEGE  
OF DISTINCTION

## **Discussion and Possible Action on the District Internal Audit Department's Proposed Fiscal Year 2023 Budget and Staffing**

Presented to the Board Acting as Committee of the Whole on July 19, 2022, and presented to the Board for approval on July 26, 2022.

### **MINUTE ORDER**

**"The Board of Trustees hereby approves the proposed Internal Audit Department operating budget for the fiscal year 2023 of \$657,008 plus any additional amount for allocable benefit costs. This total does not include any adjustments for salaries that are included in the general budget presentation for the new fiscal year. The final Internal Audit budget will be considered for approval with the overall Alamo Colleges District fiscal year 2023 budget."**

### **PURPOSE**

The Audit Committee Charter tasks the Audit, Budget, and Finance Committee with reviewing the plans, activities, staffing, and budget for the Internal Audit function.

The Internal Audit Charter states that Internal Audit has various responsibilities, including but not limited to:

- Maintaining a professional audit staff group;
- Following professional audit practices and standards; and
- Proposing an appropriate annual staffing plan to the Audit Committee and Board.

### **BACKGROUND**

The District Director of Internal Audit prepared a proposed operating budget for the fiscal year 2023. The presentation provides budget highlights of expenditures anticipated and a comparison with the current year's budget.

The total does not include allocable benefit costs and any adjustments for salaries that Alamo Colleges District has typically included in the general budget presentation for implementation in the new fiscal year.

The proposed budget totals \$657,008, including salaries and direct operating expenses. Benefits, which are not included, may be added to this amount later through a district-wide allocation or chargeback process. The proposed budget is sufficient to fund the Internal Audit Department, including the District Director of Internal Audit position and four experienced internal audit professionals. It also has \$40,000 for contracting with an outside source to perform the required External Quality Assessment Review of the Internal Audit Department as required by auditing standards.

An internal audit plan is being developed that can be accomplished with the available resources.

**IMPLICATION**

**Financial:** Funding Source: Account 119001-891031-5010

Cost: Internal Audit Department’s Budget for the fiscal year 2023 is \$657,008 for direct salaries and operating expenses, plus an additional amount to be determined for allocable benefit costs.

**Strategic Plan:** Strategic Objective III: Performance Excellence

**Employee Services:** None

**ATTACHMENT:** Internal Audit Proposed Budget for Fiscal Year 2023

\_\_\_\_\_  
Frank Cortez Date  
District Director of Internal Audit

\_\_\_\_\_  
Dr. Diane E. Snyder Date  
Vice Chancellor for  
Finance & Administration

\_\_\_\_\_  
Dr. Mike Flores Date  
Chancellor

## **Discussion and Possible Action on FY 2023 Supplemental Employer Contribution for ORP Participants**

Presented to the AUDIT BUDGET AND FINANCE COMMITTEE on July 18, 2022 and forwarded for recommended approval to the ALAMO COLLEGES DISTRICT BOARD OF TRUSTEES on July 25, 2022.

### **MINUTE ORDER**

**“The Alamo Colleges District Board of Trustees hereby approves a supplemental employer contribution of 1.4% for all eligible ORP participants.”**

### **PURPOSE**

The Texas Legislature has established FY23 required employer contributions of 8.0% for TRS retirement plan participants and 6.6% for ORP retirement plan participants. Employers may opt to make additional local supplemental contributions in FY23 of up to 1.9% for ORP participants. The purpose of this minute order is to equalize the employer contribution rate to both retirement plans by making a supplemental contribution of 1.4% for each ORP participant. The projected cost to equalize the contribution rate to both plans to is \$374,267 for 275 employees currently participating in ORP.

### **BACKGROUND**

In FY 2012 the Alamo Colleges District Board of Trustees began funding ORP and TRS at the same rate regardless of plan for all employees. Historically, the ORP local supplement had been funded at the maximum allowable rate for grandfathered ORP participants regardless of funding requirements for the TRS plan. ORP non-grandfathered participants received no additional contributions resulting in a lesser contribution than all others.

Each fiscal year, the governing board of an institution of higher education may make a supplemental contribution to ORP using any local funds or other sources of funds. A supplemental contribution from the institution may be any amount that is equal to or less than the difference between the amount the state is required to contribute to the benefit of each participant and the maximum supplemental contribution amount. The rate may change yearly and institutions may, instead of funding all participants the same supplemental rate, have two (2) supplemental rates based upon the following criteria:

- Grandfathered participants whose first date of participation in ORP is prior to September 1, 1995, may have one rate of supplemental contribution regardless of any break in service; and
- Non-grandfathered participants whose first date of participation in ORP is on or after September 1, 1995, shall have another rate which will be the same supplemental rate as other participants in this group.

The Teacher Retirement System (TRS) is a traditional defined benefit state retirement program. In 1967, when the Optional Retirement Program (ORP) was created, TRS required 20 years of creditable service to qualify for a service retirement. Because higher education faculty, and administrators have careers which normally involve interstate mobility, it was determined that a more “portable” retirement program option would substantially improve Texas public higher education’s ability to compete for quality employees at the national level.

ORP requires contributions from the employee just like employees who are participants in the TRS plan. An employee may not participate in both TRS and ORP; they must select one plan, if eligible, upon initial hire. Both the employee and the state/employer make contributions to TRS and ORP based on percentages of the employee’s salary. The percentages are established by the Texas Legislature.





## Discussion and Possible Action on Monthly Contracts Report

Presented to the Board Acting as Committee of the Whole on July 19, 2022, and now presented to the ALAMO COLLEGES DISTRICT BOARD OF TRUSTEES on July 26, 2022.

### MINUTE ORDER

**“The Alamo Colleges District Board of Trustees hereby approves this report on non-grant contracts (public) made to the Alamo Colleges District for the period of September 1, 2021, through June 30, 2022.”**

### PURPOSE

To provide a monthly report on non-grant contracts received by the Alamo Colleges District.

### BACKGROUND

Contracts – Non-grant contracts are contracts in which Alamo Colleges District receives funds to provide special or negotiated services or training to private corporations. For the period ending June 30, 2022, there are a total of 17 contracts that total \$1,211,490.00 in external funding. This will allow services to be provided to 3,551 individuals.

### OBJECTIVE/FACT

To supplement activities not funded by Institutional Funds.

### IMPLICATIONS

<b>Financial:</b>	Yes
<b>Strategic Plan:</b>	Goal III. Performance Excellence
<b>Human Resources:</b>	Yes

**ATTACHMENTS:** YTD Contract (Non-Grant) Summary Report.

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Linda Rivas, Interim Associate Vice Chancellor  
of Continuing Education

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Xavier Urrutia, Interim Vice Chancellor  
for Economic & Workforce  
Development

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Dr. Mike Flores, Chancellor



**ALAMO COLLEGES DISTRICT**  
**Year-To-Date Contract (Non-Grant) Summary Report**

Status: September 1, 2021 – June 30, 2022

**I. Current Month Contracts District Wide:**

No.	Contract Recipient (District Wide)	No. of Courses	Monthly No. Students to be Served	YTD No. Students to be Served
1	Workforce Training Network	236	784	3551
	<b>Total</b>	<b>236</b>	<b>784</b>	<b>3551</b>

**II. Year-to-Date Number of Contracts in Selected Dollar Ranges:**

No.	Contract Recipient	\$.01-\$9,999.99	\$10,000-\$100,000	\$100,000 and Higher	Total
1	Workforce Training Network	3	10	4	17
	<b>Total</b>	<b>3</b>	<b>10</b>	<b>4</b>	<b>17</b>

Source: All data provided by Workforce Training Network-Continuing Education Department.



**ALAMO COLLEGES DISTRICT  
FY2022 MONTHLY (MTD) GRANT AWARD ACTIVITY REPORT**

April 01, 2022-May 31, 2022

Item No.	Grant Code	College	Funding Source/Grant	Description/Function	Date of Award Letter	Match Amount	Indirect Cost	Funding Amount	Students Served	No. of FTEs
1	219173	District	City of San Antonio, <u>Project Title: "Student Homeless Youth Emergency Aid"</u> .	The Student Homeless Youth Emergency Aid Program provides case managed resources to students who are facing food and housing insecurity and even homelessness. The Student Advocacy Centers currently have SNAP benefits Navigators that assist students to apply for food assistance programs as well as other emergency services such as clothes closets and transportation assistance. Food distribution is weekly in partnership with the San Antonio Food Bank and also ecards for food and groceries are provided.	9/1/2021	\$0	\$0	\$60,000	35	0.0
	1		<b>Total Dist. - MTD Single Year Grants</b>			\$0	\$0	\$60,000	35	0.0
1	213104	Palo Alto College	U.S. Department of Education thru Texas Higher Education Coordinating Board (THECB), <u>Project Title: "Work-Based Learning Opportunity Grants Internships"</u> .	Grant will cover the cost of student wages for student internships for up to 60 students. Will also provide financial aid for students enrolled in Business Management, Computer Science & Technology, Landscape and Horticulture and other CTE programs.	2/15/2022	\$0	\$0	\$225,000	90	0.00
	1		<b>Total PAC-MTD Single Year Grants</b>			\$0	\$0	\$225,000	90	0.00
	2			<b>Total MTD Single Year Grants</b>		\$0	\$0	\$285,000	125	0.00
				<b>Multi Year Grants</b>						
1	212095	St. Philip's College	National Security Agency, <u>Project Title: "GenCyber"</u> . Year 1 of 2.	SPC GenCyber Defender Teacher Academy will be the start of a model that will meet the following goals: 1. Increase interest in cybersecurity and diversity in the cybersecurity workforce of the nation. 2. Promote student diversity in postsecondary educational opportunities and 3. Improve teaching methods and cybersecurity content for K-12 curricula.	7/31/2021	\$0	\$27,691	\$143,371	40	1.00
	1		<b>Total SPC-YTD Multi-Year Grants</b>			\$0	\$27,691	\$143,371	40	1.00
	1			<b>Total MTD Multi-Year Grants</b>		\$0	\$0	\$143,371	0	0.00
	3			<b>GRAND TOTAL-MTD SINGLE AND MULTI-YEAR GRANTS</b>		\$0	\$0	\$428,371	125	0.00

## ALAMO COLLEGES DISTRICT

### FY 2022 YTD Grant Award Summary Report

Includes All Single Year Grants and the Current Year of Multi-Year Grants

September 1, 2021 -May 31, 2022

No.	College	No. of Grants	Match Amounts	Indirect Cost Received	YTD Funding Amount	No. of Students Served	No. of FTEs
1	District Grants	12	\$ 242,210	\$ 59,645	\$ 5,229,537	14,397	18.50
2	San Antonio College	16	\$ -	\$ 1,184,623	\$ 5,162,501	32,466	36.00
3	St. Philip's College	10	\$ 21,240	\$ 155,582	\$ 6,805,618	28,818	3.00
4	Palo Alto College	12	\$ -	\$ 97,643	\$ 3,437,787	3,969	25.00
5	Northwest Vista College	5	\$ -	\$ 148,927	\$ 2,137,273	17,127	12.51
6	Northeast Lakeview College	1	\$ -	\$ -	\$ 416,523	6,587	0.00
<b>GRAND TOTAL</b>		<b>56</b>	<b>\$ 263,450</b>	<b>\$ 1,646,420</b>	<b>\$ 23,189,239</b>	<b>103,364</b>	<b>95.01</b>

**ALAMO COLLEGES DISTRICT**  
**FY 2022 Monthly & YTD Grant Award Funding Activity Report with Award Description**  
September 1, 2021 -May 31, 2022

Item No.	Grant Code	College	Funding Source/Grant	Description/Function	Date of Award Letter	Match Amount	Indirect Cost	Funding Amount	Students Served	No. of FTEs
1	219135	District	<b>Texas Higher Education Coordinating Board (THECB), Project Title: "Texas Reskilling and Upscaling for Education (TRUE)".</b>	Alamo College District will design and deliver 15 short-term non-degree micro-credentials to upskill and reskill nurses and allied health practitioners. Micro-credentials will be stacked and/or integrated into credit-bearing programs to create three to five health and Biosciences micro-pathways. Micro-pathways will serve those worker-learners who possess no experience in Nursing or Allied Health.	11/23/2021	\$125,000	\$0	\$500,000	150	0.0
2	219136	District Economic Workforce Development	<b>Texas Workforce Commission, Project Title: "Skills for Small Business Program".</b>	The Skills for Small Business (SSB) Program will provide training for small private businesses in the local area. Each participating business partner will select training courses for its new and/or existing employees that will contribute to the enhancement of the business operation.	11/1/2021	\$0	\$0	\$52,500	27	0.0
3	219167	District Economic Workforce Development	<b>AmeriCorps/Public Allies Inc. Project Title: "Public Allies San Antonio".</b>	The purpose of this grant is to develop our ability to meet the needs of the community by increasing our opportunity to work with community based organizations. The partnership with the organizations will help develop a cohort of young social service leaders who can facilitate transformational change, leading to the improvement of their communities.	9/1/2021	\$0	\$0	\$366,750	25	0.0
4	219168	District	<b>U.S. Department of Education thru Texas Higher Education Coordinating Board (THECB), Project Title: "Reporting Modernization Grant".</b>	Funds are dedicated to supporting data and reporting system needs for upcoming changes to the CBM report which includes: Census Student Schedule Report, Student End of Semester Report, Student Census Report.	6/2/2021	\$0	\$0	\$25,000	0	0.0
5	219169	District	<b>U.S. Department of Education thru Texas Higher Education Coordinating Board (THECB), Project Title: "Accelerating Credentials of Purpose and Value Grant Program".</b>	This project will expand high-value, short duration credential programs by prototyping a minimum of two career micro pathways in health care and biosciences within the larger career paths of (a) direct patient care and (b) diagnostic care. Micro-credentials which incorporate the skills and knowledge required in each micro-pathway will be developed after prototyping is completed and validated.	2/7/2022	\$0	\$0	\$500,000	0	0.0
6	219170	District	<b>U.S. Department of Education thru Texas Higher Education Coordinating Board (THECB), Project Title: "Texas Completion Repayment Grant Program".</b>	The requested funding to pay off holds on student accounts will provide an ideal complement to the comprehensive plan presented by an ACD task force on Stop-outs and Continuing Students to the Board of Trustees on 12/14/21.	1/5/2022	\$0	\$0	\$250,000	150	0.0
7	219173	District	<b>City of San Antonio, Project Title: "Student Homeless Youth Emergency Aid".</b>	The Student Homeless Youth Emergency Aid Program provides case managed resources to students who are facing food and housing insecurity and even homelessness. The Student Advocacy Centers currently have SNAP benefits Navigators that assist students to apply for food assistance programs as well as other emergency	9/1/2021	\$0	\$0	\$60,000	35	0.0

**ALAMO COLLEGES DISTRICT**  
**FY 2022 Monthly & YTD Grant Award Funding Activity Report with Award Description**  
September 1, 2021 -May 31, 2022

Item No.	Grant Code	College	Funding Source/Grant	Description/Function	Date of Award Letter	Match Amount	Indirect Cost	Funding Amount	Students Served	No. of FTEs
8	219876	District Economic Workforce Development	U.S. Department of Education thru Texas Higher Education Coordinating Board (THECB); <u>Project Title: "Career and Technical Education"</u> .	The Perkins Basic Grant Program supports Awarded Applicants in educating students who enroll in CTE courses and programs in preparation for high-skill, high-wage, or high-demand occupations. The success of an Awarded applicant in educating these students will be measured by its ability to meet state-determined, performance targets for each of three core indicators approved by the U.S. Department of Education/Office of Career Technical and Adult Education (OCTAE). <i>Additional funding in the amount of \$434,433.</i>	9/1/2021	\$0	\$0	\$2,500,714	11,260	5.00
<b>8</b>			<b>Total Dist.- YTD Single Year Grants</b>			<b>\$125,000</b>	<b>\$0</b>	<b>\$4,254,964</b>	<b>11,647</b>	<b>5.00</b>
1	211426	San Antonio College	U.S. Department of Education, <u>Project Title: "San Antonio College's (SAC) CARES Emergency Fund-Hispanic/Minority-Serving Institutions"</u> .	To address the financial needs of students due to the disruption of campus operations from coronavirus; funds will be used for the sole and exclusive purpose of providing emergency financial aid grants to students for their expenses related to the disruption of campus operations due to coronavirus. <i>Additional Funding in the amount of \$1,719.515 from the American Rescue Plan (ARP).</i>	12/9/2020	\$0	\$0	\$1,719,515	19,000	2.00
2	241014	San Antonio College	Centers for Disease Control thru American College Health Association; <u>Project Title: "COVAC Initiative Mini Grant"</u> .	Project will utilize student peer ambassadors and mentors to help build awareness and brainstorm strategies surrounding student COVID-19 vaccinations. Project is rooted on empowering students to take an active role in their health literacy and to promote the resources they know about and share with others.	8/4/2021	\$0	\$0	\$3,000	1,000	2.00
<b>2</b>			<b>Total SAC-YTD Single-Year Grants</b>			<b>\$0</b>	<b>\$0</b>	<b>\$1,722,515</b>	<b>20,000</b>	<b>4.00</b>
1	212094	St. Philip's College	U.S. Department of Transportation, <u>Project Title: "CMVOST Grant Program"</u> .	Project goal is to expand the number of individuals receiving commercial motor vehicle operator safety training in order to reduce the severity and number of crashes on U.S. roads involving commercial motor vehicles. Specifically to recruit current and former members of the United States Armed Forces and their spouses and provide them with superior safety focused training and provide placement services to assist them in becoming employed in the transportation industry.	8/1/2021	\$21,240	\$0	\$120,360	24	0.00
2	212636	St. Philip's College	Texas Workforce Commission, <u>Project Title: "Apprenticeship Training Program"</u> .	The purpose of the program is to provide classroom and technical training to apprentices in support of their on the job training in their fulltime employment. Grant Award will pay a portion of the cost for job-related in person classroom instruction. The program combines on the-job training under supervision of experienced journey workers with in person classroom instruction. <i>Additional funding in the amount of \$48,568.</i>	9/1/2021	\$0	\$0	\$109,952	182	0.00
<b>2</b>			<b>Total SPC YTD Single-Year Grants</b>			<b>\$21,240</b>	<b>\$0</b>	<b>\$230,312</b>	<b>206</b>	<b>0.00</b>
1	213104	Palo Alto College	U.S. Department of Education thru Texas Higher Education Coordinating Board (THECB), <u>Project Title: "Work-Based Learning Opportunity Grants Internships"</u> .	Grant will cover the cost of student wages for student internships for up to 60 students. Will also provide financial aid for students enrolled in Business Management, Computer Science & Technology, Landscape and Horticulture and other CTE programs.	2/15/2022	\$0	\$0	\$225,000	90	0.00

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Item No.	Grant Code	College	Funding Source/Grant	Description/Function	Date of Award Letter	Match Amount	Indirect Cost	Funding Amount	Students Served	No. of FTEs
2	213426	Palo Alto College	U.S. Department of Education, <u>Project Title: "Palo Alto College-CARES HSI"</u> .	Grant funds will be used to defray expenses associated with coronavirus including lost revenue, reimbursement for expenses already incurred, technology costs associated with a transition to distance education and make additional emergency financial grants to students. Can also be used for student emergency costs that arise due to coronavirus such as tuition, food, housing, health care or child care (including Mental Health care). <i>Additional funding in the amount of \$823,190 from the American Rescue Plan (ARP).</i>	7/2/2020	\$0	\$0	\$823,190	2,000	0.00
	2		<b>Total PAC-YTD Single Year Grants</b>			\$0	\$0	\$1,048,190	2,090	0.00
1	215426	Northeast Lakeview College	U.S. Department of Education, <u>Project Title: "Northeast Lakeview College COVID Assistance Project"</u> .	Supplementary funding for HEERF Funds for emergency aid grants to students.	7/31/2021	\$0	\$0	\$416,523	6,587	0.00
	1		<b>Total NLC-YTD Single Year Grants</b>			\$0	\$0	\$416,523	6,587	0.00
	15		<b>Total YTD Single Year Grants</b>			\$146,240	\$0	\$7,672,504	40,530	9.00
			<b>Multi-Year Grants</b>							
1	219121	District	University of Texas at San Antonio, <u>Project Title: "Bexar County Fostering Educational Success Pilot Program"</u> , Year 2 of 2.	The University of Texas at San Antonio, Texas A&M San Antonio, Alamo Colleges District, Bexar County Children's Court and Child Advocates San Antonio have partnered for the creation of the Fostering Educational Success for Students with a history of Foster Care Pilot Project.	9/1/2021	\$0	\$0	\$379,276	800	1.00
2	219124	District Economic Workforce Development	U.S. Department of Labor, <u>Project Title: "Apprenticeships: Closing the Skills Gap"</u> . Year 3 of 4.	The Healthcare Apprenticeship Partnership will convene key employer partners to develop new apprenticeship programs in key occupations in the healthcare sector to build an apprenticeship pathway and expand access to trainees.	2/18/2020	\$117,210	\$59,645	\$260,477.50	800	2.50
3	219166	District	U.S. Department of Education; <u>Project Title: "Alamo Colleges District Educational Opportunity Centers Program"</u> . Year 1 of 5.	This project will provide counseling and information on college admissions to eligible adults who want to enter or continue a program postsecondary education. Project will also offer services to improve the financial and economic literacy of participants, counsel participants on financial aid options and assist in the application process to increase the number of adults who enroll in post-secondary education institutions.	8/23/2021	\$0	\$0	\$232,050	850	3.00
4	219358	District	Texas Workforce Commission; <u>Project Title: "Adult Education and Literacy (AEL) Alamo Consortium"</u> . Year 2 of 8.	The AEL Alamo Consortium is a group of LEA's community based organizations, Institutes of Higher Education (IHEs), public or private non-profit entities who have come together to build systems of success for Adult Education and Literacy and English Literacy Civics at all levels. The AEL Consortium will lead the Adult Learner Success. <i>Additional funding in the amount of \$66,695.</i>	7/1/2021	\$0	\$0	\$102,769	300	7.00
	4		<b>Total Dist.-YTD Multi-Year Grants</b>			\$117,210	\$59,645	\$974,573	2,750	13.50
1	211137	San Antonio College	U.S. Department of Education; <u>Project Title: "Highlands Upward Bound Math and Science Project"</u> . Year 5 of 5.	Upward Bound Math and Science provides student services programs for individuals from disadvantage backgrounds, first generations, low-income individuals, etc. Provides up to four years of additional academic support through summer instruction in math, language arts, compositions, foreign language and lab sciences with the curricula that aligns with state exams and state readiness standards.	9/6/2017	\$0	\$0	\$297,584	65	3.00

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Item No.	Grant Code	College	Funding Source/Grant	Description/Function	Date of Award Letter	Match Amount	Indirect Cost	Funding Amount	Students Served	No. of FTEs
2	211145	San Antonio College	<b>U.S. Department of Education; Project Title: "Edison Upward Bound Math and Science Project"</b> . Year 4 of 5.	Upward Bound Math and Science provides student services programs for individuals from disadvantaged backgrounds, first-generations, low-income individuals, etc. UBMS provides up to four years of additional academic support through summer instruction in Math, Language Arts, Compositions, Foreign language and lab sciences with the curricula that aligns with state exams and state readiness standards.	9/6/2017	\$0	\$0	\$297,518	56	3.00
3	211153	San Antonio College	<b>U.S. Department of Education; Project Title: "San Antonio College (SAC) Project R.I.S.E. (Ready, Inspired, Successful, Engaged) SSS Program"</b> . Year 2 of 4.	San Antonio College proposes to serve at least 120 low-income, first-generation and/or disabled STEM and Health Sciences majors each year through Project R.I.S.E. The program will increase students' chances of success by providing year round tutoring and prescribed tutoring plans, academic and college readiness instruction.	8/11/2020	\$0	\$16,769	\$261,879	120	5.00
4	211154	San Antonio College	<b>U.S. Department of Education, Project Title: "San Antonio College (SAC)'s Project Veterans Achieving Learning through Opportunity and Resilience (VALOR) SSS Program"</b> . Year 2 of 5.	San Antoni College a Hispanic Serving Institution proposes to serve at least 120 low-income, first generation and or/disabled veterans each year through Project Valor. The program will significantly increase eligible student's chances of success by providing year round tutoring and p prescribed tutoring places, academic and college readiness instruction, advice and assistance with postsecondary course selection.	8/11/2020	\$0	\$16,923	\$261,786	120	5.00
5	211158	San Antonio College	<b>National Security Agency, Project Title: "National Centers of Academic Excellence in Cybersecurity (NCAE-C)"</b> . Year 2 of 2.	Goal is to increase the number of transitioning military veterans, existing first responders, and criminal justice and finance earners who are prepared to defend our nations security and prosperity via cybersecurity-related positions in San Antonio, Texas and beyond.	7/1/2021	\$0	\$26,737	\$246,700	20	1.00
6	211159	San Antonio College	<b>Texas Higher Education Board (THECB), Project Title: "Nursing &amp; Allied Health Supporting Clinical Learning to Mitigate Impediments due to COVID 19"</b> . Year 2 of 2.	To support eligible initial RN licensure programs in their efforts to mitigate the impact on Texas students' clinical learning experiences from the Corona Virus 2019 (COVID-19) in anticipation that the impact could potentially be long lasting.	10/16/2020	\$0	\$0	\$73,926	350	1.00
7	211161	San Antonio College	<b>National Security Agency thru Dakota State University, Project Title: "Centers of Academic Excellence in Cybersecurity Program"</b> . Year 2 of 2.	SAC is pleased to partner with Dakota State University and seven of its university and community college partners to improve postsecondary cybersecurity education across the U.S.	9/30/2021	\$0	\$28,728	\$205,024	25	1.00
8	211162	San Antonio College	<b>National Endowment for the Humanities, Project Title: "San Anto History GO!"</b> . Year 2 of 3.	Project aims to improve outcomes including completion, retention and learning outcome and engagement in both college and middle school history classes by providing students the opportunity to connect with the history of their neighborhoods and communities.	1/30/2021	\$0	\$0	\$56,672	100	1.00

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Item No.	Grant Code	College	Funding Source/Grant	Description/Function	Date of Award Letter	Match Amount	Indirect Cost	Funding Amount	Students Served	No. of FTEs
9	211163	San Antonio College	National Security Agency thru California State University, <u>Project Title: "2020 CAEC in Cyber security Education Innovation". Year 2 of 2.</u>	SAC will prepare at least 25 existing cybersecurity faculty to obtain Department of Defense IT industry certifications with a focus on Security to prepare them for leading their institution's CAE accreditation process. SAC will identify at least 10 veterans or active duty military members who are employed in cybersecurity roles and who have an interest in teaching cybersecurity.	9/1/2020	\$0	\$42,896	\$132,068	100	1.00
10	211164	San Antonio College	City of San Antonio, <u>Project Title: "Educational Access Channel". Year 2 of 2.</u>	The intent for this grant program is to distribute PEG funding amount qualifying educational institutions in exchange for producing programing that will air on TVSA Education.	10/11/2021	\$0	\$0	\$50,000	25	0.00
11	211167	San Antonio College	National Security Agency, <u>Project Title: "GenCyber Grant Program". Year 1 of 3.</u>	GenCyber 2022 Student Summer camp at San Antonio College will introduce students to Cybersecurity concepts, computer security skills and available certificate/degree programs. Recruitment will be conducted by the Project Director and camp staff at area schools.	9/15/2021	\$0	\$0	\$46,920	40	4.00
12	211168	San Antonio College	U.S. Department of Education; <u>Project Title: "San Antonio College (SAC) FY21 Title III, Part F HSI and Articulation Project Bolstering Undergraduate Inquiry, Learning, and Determination (BUILD)". Year 1 of 5.</u>	The HSI STEM and Articulation Project will significantly improve the College's capacity to provide academic support to Hispanic and otherwise under represented STEM majors students who are enrolled in high-challenge STEM Courses especially College Algebra and Calculus 1. This project will increase a students chances of progressing to on-time graduation and/or transfer in STEM.	9/20/2021	\$0	\$1,009,053	\$998,478	1,400	3.00
13	211169	San Antonio College	U.S. Department of Education, <u>Project Title: "San Antonio College's 2021 Child Care Access Means Parents in School (CCAMPIS) Program". Year 1 of 4.</u>	Many low-income student parents enter SAC underprepared for college-level study as a result of growing up in areas of the city where poverty is highly concentrated and school districts are resource poor. CCAMPIS will give them the time and support they need by providing academic support counseling for parents at risk for failure and by providing access to high-quality child care.	9/16/2021	\$0	\$43,517	\$311,432	45	4.00
14	211534	San Antonio College	City of San Antonio, <u>Project Title: "City of San Antonio Educational Access Channel". Year 2 of 5.</u>	The goal of the Educational Access Chanel is to provide educational programming to the citizens of San Antonio and surrounding areas. Objectives: provide cable/video at least 8 hrs. of daily educational programming; provide transmissions of educational programming to cable/video providers in a manner that can be accepted and transmitted.	9/14/2021	\$0	\$0	\$200,000	10,000	0.00
	14		<b>Total SAC-YTD Multi-Year Grants</b>			\$0	\$1,184,623	\$3,439,986	12,466	32.00
1	212086	St. Philip's College	U.S. Department of Education; <u>Project Title: "Child Care Means Parents in School Program (CCAMPIS)". Year 4 of 4.</u>	Goal of the project is to provide support for the participation of low-income student parents in post secondary education through the provision of campus based child care services offered at the on-site nationally accredited SPC Child Development Center.	10/1/2018	\$0	\$0	\$120,250	40	0.00

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2	212088	St. Philip's College	<b>National Aeronautics and Space Administration (NASA) thru University of Texas at San Antonio; Project Title:</b> "NASA Center for Advance Measurements in Extreme Environments". Year 2 of 3.	The NASA MIRO Significantly increase the number of under represented minority STEM students who transfer to four-year institutions to complete Bachelor's degrees in STEM fields. Objectives include providing professional development, peer mentorship, faculty mentorship, tutoring, supplemental instruction especially in math and enriched STEM labs.	10/1/2021	\$0	\$0	\$46,861	10	0.00
3	212092	St. Philip's College	<b>Department of Justice, Project Title:</b> "Grants to Reduce Domestic Violence, Dating Violence, Sexual Assault and Stalking on Campus Program Solicitation". Year 1 of 3.	Goal is to improve and strengthen the coordinated community response by adding a designated confidential victim's advocate on campus, develop curriculum to increase comprehensive prevention and bystander intervention training for all students, develop curriculum to increase comprehensive prevention and by stander intervention training for all students and institutionalize the coordinated community response team.	10/1/2021	\$0	\$0	\$100,000	3,000	1.00
4	212093	St. Philip's College	<b>National Science Foundation, Project Title:</b> "Scaffolding Undergraduate Research Experiences (SURE)". Year 1 of 4.	Project SURE will target three areas: Innovation in instruction by incorporating STEM experiential learning and further develop faculty use of emerging experiential learning methods; Internship and Research Experience will create alliances between the college and local industry; Transfers, will center on guiding students to transfer to universities to complete their undergraduate degrees.	8/15/2021	\$0	\$127,891	\$312,499	120	1.00
5	212095	St. Philip's College	<b>National Security Agency, Project Title:</b> "GenCyber ". Year 1 of 2.	SPC GenCyber Defender Teacher Academy will be the start of a model that will meet the following goals: 1. Increase interest in cybersecurity and diversity in the cybersecurity workforce of the nation. 2. Promote student diversity in postsecondary educational opportunities and 3. Improve teaching methods and cybersecurity content for K-12 curricula.	7/31/2021	\$0	\$27,691	\$143,371	40	1.00
6	212604	St. Philip's College	<b>U.S. Department of Education; Project Title:</b> "Historically Black Colleges and Universities Program". Year 5 of 5.	St. Philip's College is using it's Title III grant funds to implement and operate activities that will support and strengthen the overall institution delivery of services to students in the following areas. Project Administration and Research Development, Center of Excellence for Math and Science, Campus Renovation, Information & Communication Technology and Good Samaritan Veteran Outreach and Transition Center.	8/3/2021	\$0	\$0	\$3,911,693	12,696	0.00
7	212628	St. Philip's College	<b>U.S. Department of Education; Project Title:</b> "Historically Black Colleges and Universities Program (FUTURE Act)". Year 2 of 5.	Funds will be used to implement and operate three activities that will support and strengthen the overall institution delivery of services to students. Funds are being used to support the following activities: 1. Project Administration and Research Development, 2. Campus Renovation & Technology Improvements and 3. Student Services.	8/3/2021	\$0	\$0	\$1,440,632	12,696	0.00
8	212634	St. Philip's College	<b>National Science Foundation; Project Title:</b> "CIMA LSAMP Alliance". Year 2 of 3.	The Louis Stokes Alliances for Minority Participation (LSAMP) program assists in diversifying the STEM workforce through their efforts at increasing the number of students successfully completing high quality degree programs in Science, Technology, Engineering and Mathematics (STEM) disciplines.	8/21/2021	\$0	\$0	\$500,000	10	0.00
<b>8</b>			<b>Total SPC-YTD Multi-Year Grants</b>			<b>\$0</b>	<b>\$155,582</b>	<b>\$6,575,306</b>	<b>28,612</b>	<b>3.00</b>

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Item No.	Grant Code	College	Funding Source/Grant	Description/Function	Date of Award Letter	Match Amount	Indirect Cost	Funding Amount	Students Served	No. of FTEs
1	213076	Palo Alto College	<u>U.S. Department of Education, Project Title: "Palo Alto College Upward Bound Project"</u> . Year 5 of 5.	Grant will provide participants from Poteet, Pleasanton, Lytle and Jourdanton High Schools with academic instruction, tutoring and advising, information on financial aid programs, assistance in completing financial aid applications for college enrollment. Participants will be provided support for their diverse academic and non cognitive needs to ensure that they persist, succeed and graduate from high school completing a rigorous secondary school program of student, enroll in college and graduate with a college degree.	9/1/2017	\$0	\$12,566	\$259,560	77	2.00
2	213079	Palo Alto College	<u>National Science Foundation; Project Title: "Palo Alto College S-STEM Project"</u> . Year 5 of 5.	The goal of the project is to increase the number of academically talented, financially needy Biology and Biosciences majors who transfer and graduate with a Bachelor's degree in a STEM field on time. The project will help low-income, academically talented Biology students through involvement in Projects of Discovery (PODs) a sustainable approach to involving community college students in interdisciplinary research experiences via course-based projects.	9/1/2021	\$0	\$6,975	\$35,732	22	1.00
3	213080	Palo Alto College	<u>U.S. Department of Education; Project Title: "Palo Alto College Upward Bound Math and Science Project"</u> . Year 5 of 5.	Palo Alto College (PAC) Upward Bound Math and Science (UBMS) will provide participants from East Central High School with academic instruction, tutoring, advising and assistance in completing financial aid applications. Participants will be provided support for their diverse academic and non-cognitive needs to ensure that they persist, succeed and graduate from high school completing a rigorous secondary school program of student, enroll in college and graduate with a college degree.	9/1/2017	\$0	\$0	\$297,601	60	2.00
4	213093	Palo Alto College	<u>U.S. Department of Education; Project Title: "Palo Alto College SSS Project"</u> . Year 2 of 5.	Project will provide participants with academic support, tutoring and advising. Information on financial aid assistance, financial literacy, career exploration, university visits and transfer workshops. Project will improve their persistence, academic performance and graduation/transfer to a 4 year college.	9/1/2021	\$0	\$0	\$261,888	140	2.00
5	213094	Palo Alto College	<u>U.S. Department of Education, Project Title: "Palo Alto College DHSI: Project Listo"</u> . Year 2 of 5.	Goal of the project is to increase Hispanic and low income student full-time enrollment, persistence and success by providing additional support services and by enriching student learning with meaningful employer partnerships and the latest teaching technology.	10/1/2020	\$0	\$0	\$599,825	500	6.00
6	213099	Palo Alto College	<u>U.S. Department of Education; Project Title: "Palo Alto College Talent Search: Southwest High School"</u> . Year 1 of 5.	The PAC Talent Search project will provide participants with academic tutoring and advising; information on financial aid programs; assistance in completing financial aid applications, financial literacy and support for applying for college enrollment. Participants will be provided support for their diverse academic and non-cognitive needs to ensure that they persist, succeed and graduate from high school completing a rigorous secondary school program of study.	9/1/2021	\$0	\$20,572	\$277,375	500	3.00

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7	213100	Palo Alto College	<b>National Science Foundation; Project Title:</b> "HSI Pilot Project: Promoting Virtual Experiential Learning to Support Part-time and Nontraditional Students". Year 1 of 2.	Project will increase institutional capacity by creating career services and student support activities that are specifically aimed at part time students. Using the STEM ESS model from Excelencia in Education and the Science Foundation Arizona, a self-assessment of PAC STEM programs revealed the largest gap was the low success rate of Part-time students in STEM compared to traditional full time students.	7/19/2021	\$0	\$0	\$100,000	60	1.00
8	213101	Palo Alto College	<b>National Science Foundation thru Arizona State University, Project Title:</b> "Accelerate Latinx Representation in STEM Education (ALRISE) with Institutional Intentionality and Capacity Building for Experiential Learning". Year 1 of 5.	The ALRISE Alliance is developing a network of faculty, staff, administrators and students at 2 year and 4 year Hispanic Service Institutions and emerging HSIs to accelerate Latinx representation in science, technology, engineering and math (STEM) education. The ALRISE alliance provides professional development for faculty, staff and industry to serve Latinx students with intentionality through culturally-responsive undergraduate research and work-based experiential learning.	7/29/2021	\$0	\$11,750	\$125,026	0	1.00
9	213102	Palo Alto College	<b>U.S. Department of Education, Project Title:</b> "Palo Alto College Talent Search: South San Antonio and Somerset". Year 1 of 5.	The PAC Talent Search project will provide participants with academic tutoring and advising; information on financial aid programs; assistance in completing financial aid application, financial literacy and support for applying for college enrollment. Participants will be provided support for their diverse academic and non-cognitive needs to ensure that they persist, succeed and graduate from high school completing a rigorous secondary school program of student and enroll in college set to complete a post-secondary education.	10/1/2021	\$0	\$20,572	\$277,375	500	3.00
10	213103	Palo Alto College	<b>U.S. Department of Education, Project Title:</b> "Palo Alto College-CCAMPIS 2021". Year 1 of 4.	To meet the goal of increasing low-income student success by providing access to high quality childcare, the project will subsidize the majority of the cost of on-and-off campus child care to ensure that PAC students realize their full potential by enrolling, persisting and completing a college degree.	9/16/2021	\$0	\$25,208	\$155,215	20	4.00
	<b>10</b>		<b>Total PAC-YTD Multi-Year Grants</b>			<b>\$0</b>	<b>\$97,643</b>	<b>\$2,389,597</b>	<b>1,879</b>	<b>25.00</b>
1	214050	Northwest Vista College	<b>U.S. Department of Education; Project Title:</b> "Community Math Project Building Math Proficiency to Strengthen Teacher Education through Collaborative Interventions". Year 4 of 5.	Northwest Vista College and the University of Texas at San Antonio propose to augment academic offerings, program quality and institutional capacity aimed at promoting success of their students. NVC and UTSA identified priorities in the mathematics education areas; 1. fostering the student higher education access process, 2. increasing student-college readiness in math, 3. augmenting student success in math, 4. developing math competency among elementary school teacher candidate 5. increasing student transferability, persistence and degree attainment and 6. improving data measures to track student success.	9/28/2018	\$0	\$0	\$748,739	15,000	4.80
2	214051	Northwest Vista College	<b>U.S. Department of Education thru University of Texas at San Antonio; Project Title:</b> "Latino Teacher Academy Learning Community". Year 4 of 5.	Project will provide a support system that facilitates a smooth transition for teacher candidates from the community college to four-year institution. Latino-TALC as a holistic development approach will provide teacher candidates support as they navigate from a learning community to a professional learning network as they embark into the teaching profession.	9/28/2018	\$0	\$0	\$244,394	125	3.00

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September 1, 2021 -May 31, 2022

Item No.	Grant Code	College	Funding Source/Grant	Description/Function	Date of Award Letter	Match Amount	Indirect Cost	Funding Amount	Students Served	No. of FTEs
3	214054	Northwest Vista College	<b>Texas Higher Education Coordinating Board (THECB); Project Title: "2021 College Readiness and Completion Models".</b> Year 1 of 2.	Model aims to enhance and share high-impact and research based practices that improve student success outcomes by cultivating the importance of writing in all fields as well as develop math competencies, writing and critical thinking skills among Hispanic and other ethnic minorities underprepared, underserved to address the gaps in post-secondary course success and persistence.	8/16/2021	\$0	\$0	\$50,000	800	0.74
4	214055	Northwest Vista College	<b>U.S. Department of Education, Project Title: "Portal Leading to Undergraduate Success in Science, Technology, Engineering &amp; Math Project (PLUS+STEM Project)".</b> Year 1 of 5.	The PLUS+STEM project aims to narrow the STEM achievement gap among NVCs Hispanics, low-income and other disadvantaged student groups through the implementation of enhanced research-based activities and services and other equitable academic and support services that will empower underrepresented students with the skills and knowledge to succeed in STEM studies and be competitive in the STEM workforce.	10/1/2021	\$0	\$148,927	\$1,000,000	700	3.30
5	214056	Northwest Vista College	<b>National Science Foundation thru St. Mary's University, Project Title: "Fostering Undergraduate Education, Retention and Transfer Environments (FUERTE)".</b> Year 1 of 3.	Through the FUERTE Project will aim to build a collaborative culturally responsive transfer pathways in undergraduate education at Hispanic Serving Institutions (HSIs) to increase retention and graduation rates of Latinx students pursuing degrees in STEM.	8/2/2021	\$0	\$0	\$94,140	502	0.68
5			<b>Total NVC-YTD Multi-Year Grants</b>			\$0	\$148,927	\$2,137,273	17,127	12.51
41			<b>Total YTD Multi-Year Grants</b>			\$117,210	\$1,646,420	\$15,516,735	62,834	86.01
56			<b>GRAND TOTAL-YTD SINGLE AND MULTI-YEAR GRANTS</b>			\$263,450	\$1,646,420	\$23,189,239	103,364	95.01

**ALAMO COLLEGES DISTRICT**  
**FY 2022 Monthly (MTD) Restricted Contract Activity Report**  
 April 01, 2022-May 31, 2022

Item No.	Grant Code	College	Funding Source / Grant	Description/Function	Date of Award Letter	Match Amount	Indirect Cost	Funding Amount	Students Served	No. of FTEs
1	249033	District	<b>National Association of College and University Business Officers (NACUBO), Project Title: "Advance Student Completion Efforts".</b>	To work towards the development of new strategic financial planning models that can be leveraged or used by almost all higher education institutions. Generate, design, test and adopt framework, tool and models that support financial sustainability of initiatives that improve equitable outcomes for students.	2/11/2022	\$0	\$0	\$30,000	0	0.00
1	249305	District	<b>Holt Family Foundation, Project Title: "Holt Family Foundation".</b>	Grant will be used to hire three advisors to serve AlamoPROMISE Scholars at a student to advisor ratio of 200:1 positions to start in January 2022.	2/25/2021	\$0	\$0	\$150,000	200	3.00
2			<b>Total Dist.-MTD Restricted Grants</b>			\$0	\$0	\$180,000	200	3.00
1	242013	St. Philip's College	<b>Hispanic Association of Colleges and Universities, Project Title: "Grow with Google Hispanic-Serving Institutions (HSIs) Career Readiness Program".</b>	Career Readiness and Experiential Learning Services (CRELS) will collaborate with faculty and staff departments to train incoming enrolled, and alumni at SPC in at least one core lesson from the GwG curriculum. CRELS will also collaborate with various college departments and faculty on campus to ensure this program is a success.	8/1/2022	\$0	\$0	\$25,000	1,700	0.00
2	242014	St. Philip's College	<b>San Antonio Area Foundation, Project Title: "SPC Nurse Aide for Health Care Level 1 Certification for High School Students Project". Year 1 of 2.</b>	Goal of the project is Increase the number of Level 1 Certificates in Nurse Aide, Increase graduates earning CNA certification, Increase post high school graduation employment rate and Improvement of program persistence from the starting semester to final semester.	12/1/2021	\$0	\$0	\$50,000	30	0.00
2			<b>Total SPC MTD Restricted Contracts</b>			\$0	\$0	\$75,000	1,730	0.00
1	243011	Palo Alto College	<b>Hispanic Association of Colleges and Universities, Project Title: "Grow with Google Hispanic-Serving Institutions (HSIs) Career Readiness Program".</b>	The PAC GwG program is designed to help students develop digital skills to help with ensuring career success. The program will be open to all PAC students, however special efforts will be made for the following populations. Students enrolled in continuing education courses and pursuing GED, AlamoPromise students consisting of First Time in college, Business, IT and Art pathway students and Pre-enrolled students consisting of TRIO program participants and dual credit/early college high school students.	1/25/2022	\$0	\$0	\$25,000	1500	0.00
2	243012	Palo Alto College	<b>Rockefeller Philanthropy Advisors, Project Title: "Prioritizing Adult Community College Enrollment (PACCE)".</b>	Goal is to build capacity that will result in significant gains in the number of African American and Hispanic/Latino First time in college adults. Adults will be enrolled in fully online programs Student recruitment and Enrollment support marketing, Recruitment.	11/1/2021	\$0	\$0	\$75,000	25	0.00
2			<b>Total PAC-MTD Restricted Contracts</b>			\$0	\$0	\$100,000	1,525	0.00
1	245010	Northeast Lakeview College	<b>Hispanic Association of Colleges and Universities, Project Title: "Grow with Google Hispanic-Serving Institutions (HSIs) Career Readiness Program".</b>	Goal is to train 700 students per semester on career readiness. Objectives are to Hire a Peer Ambassador, Create program awareness and interest, complete career readiness modules. Build Digital skills, Explore Career Pathways, Succeed at your new job, choose your own path.	1/25/2022	\$0	\$3,750	\$25,000	1,400	0.00
1			<b>Total NLC MTD Restricted Contracts</b>			\$0	\$3,750	\$25,000	1,400	0.00
7			<b>GRAND TOTAL-MTD RESTRICTED CONTRACTS</b>			\$0	\$3,750	\$380,000	4,855	3.00

**ALAMO COLLEGES DISTRICT**  
**FY 2022 YTD Restricted Contract (Non-Grant) Summary Report**  
September 1, 2021 - May 31, 2022

No.	Contract Recipient	No. of Contracts Executed for the Year	YTD Total Amount of Contracts	No. Students to be Served
1	District Restricted Contracts	8	\$408,545	3,053
2	San Antonio College	5	125,047	4,041
3	St. Philip's College	3	125,000	30
4	Palo Alto College	2	100,000	1,525
5	Northwest Vista College	2	129,250	135
6	Northeast Lakeview College	2	100,000	1,442
	<b>Total</b>	<b>22</b>	<b>\$987,842</b>	<b>10,226</b>

**Year-to-Date Number of Contracts in Selected Dollar Ranges:**

No.	Contract Recipient	\$.01-\$9,999.99	\$10,000- \$99,999	\$100,000 and Higher	Total
1	District Restricted Contracts		6	2	8
2	San Antonio College	2	3		5
3	St. Philip's College		3		3
4	Palo Alto College		2		2
5	Northwest Vista College		2		2
6	Northeast Lakeview College		2		2
	<b>Total</b>	<b>2</b>		<b>2</b>	<b>22</b>

## Discussion and Possible Action on Approval of Construction Reports

Presented to the Board acting as Committee of the Whole on July 19, 2022 and now presented to the Board for approval on July 26, 2022.

### MINUTE ORDER

**“The Alamo Colleges District Board of Trustees hereby approves the construction reports as presented.”**

### PURPOSE

The following construction reports are presented to the Board of Trustees for informational and approval purposes.

### BACKGROUND

1. 2017 Capital Improvement Program Overview Chart(s)
2. 2017 CIP General Obligation Bond / Maintenance Tax Note Summary and Detail Report

### IMPLICATIONS

**Financial:** N/A

**Strategic Plan:** Strategic Objective III Performance Excellence

**Human Resources:** N/A

**ATTACHMENTS:** Construction Reports

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Lisa Mazure, MSA, CPA  
Associate Vice Chancellor for  
Finance and Fiscal Services

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Diane E. Snyder, CPA, Ph.D.  
Vice Chancellor of Finance and  
Administration

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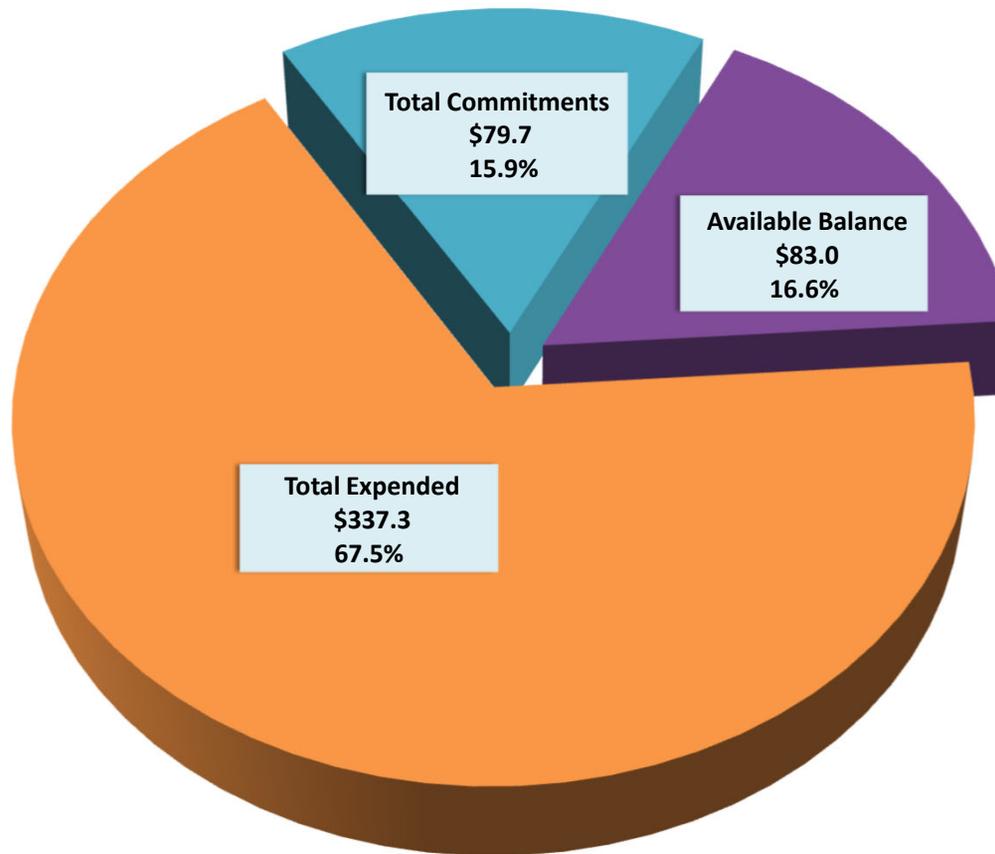
Dr. Mike Flores, Chancellor



ALAMO  
COLLEGES  
DISTRICT

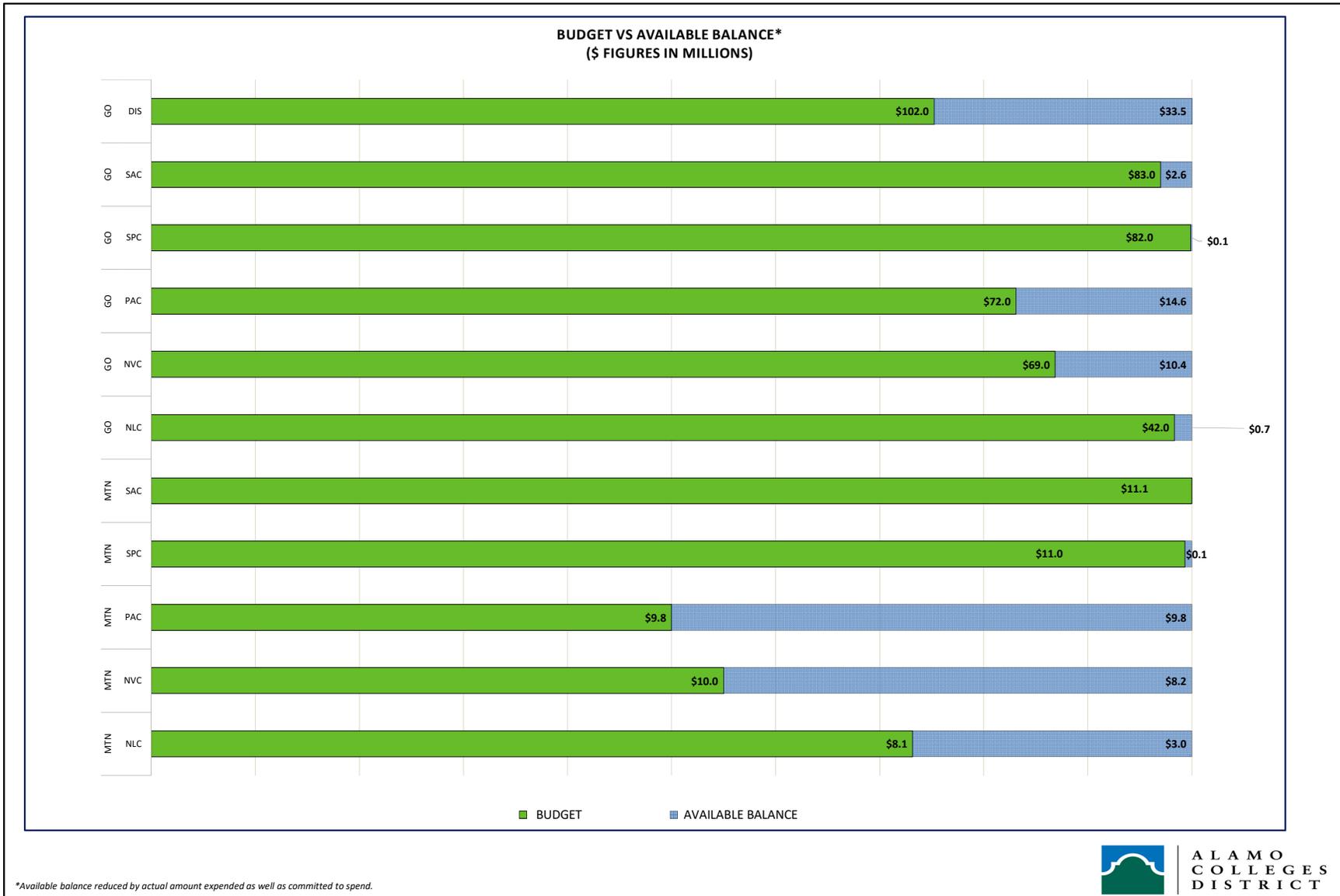
## Budget vs Actual - Overview (GO & MTN)

(\$ FIGURES IN MILLIONS)



ALAMO  
COLLEGES  
DISTRICT

## Alamo Colleges District Capital Improvement Program - Chart Summary



**ALAMO COLLEGES DISTRICT**  
**2017 - CAPITAL IMPROVEMENT PROGRAM SUMMARY**  
**As of April 30, 2022**

*Unissued*

FUNDING SOURCES	GO 2017 Limited Tax Bonds	MTN 2020 Maintenance Tax Bonds	GO 2021 Limited Tax Bonds	GO 2022 Limited Tax Bonds	TOTAL
General Obligation Bonds	\$ 173,000,000	\$ -	\$ 225,000,000	\$ 52,000,000	\$ 450,000,000
Maintenance Tax Note Bonds	\$ -	\$ 50,000,000			\$ 50,000,000
<b>TOTAL FUNDING SOURCES</b>	<b>\$ 173,000,000</b>	<b>\$ 50,000,000</b>	<b>\$ 225,000,000</b>	<b>\$ 52,000,000</b>	<b>\$ 500,000,000</b>

BY LOCATION	BUDGET	CURRENT YEAR TOTAL	PRIOR YEARS' TOTAL	TOTAL TO DATE ALL YEARS	COMMITMENTS	AVAILABLE BALANCE
DISTRICT & DISTRICT WIDE - 2017 G.O. BOND	\$ 102,000,000	\$ 12,400,100	\$ 36,024,342	\$ 48,424,442	\$ 20,027,290	\$ 33,548,269
SAN ANTONIO COLLEGE - 2017 G.O. BOND	\$ 83,000,000	\$ 16,575,031	\$ 36,536,579	\$ 53,111,610	\$ 27,336,240	\$ 2,552,151
ST. PHILIP'S COLLEGE & SWC - 2017 G.O. BOND	\$ 82,000,000	\$ 8,136,405	\$ 70,665,899	\$ 78,802,304	\$ 3,093,679	\$ 104,018
PALO ALTO COLLEGE - 2017 G.O. BOND	\$ 72,000,000	\$ 16,080,503	\$ 24,015,629	\$ 40,096,133	\$ 17,264,680	\$ 14,639,187
NORTHWEST VISTA COLLEGE - 2017 G.O. BOND	\$ 69,000,000	\$ 5,915,680	\$ 49,934,221	\$ 55,849,901	\$ 2,719,315	\$ 10,430,784
NORTHEAST LAKEVIEW COLLEGE - 2017 G.O. BOND	\$ 42,000,000	\$ 13,567,861	\$ 22,289,549	\$ 35,857,410	\$ 5,435,333	\$ 707,257
<b>General Obligation Bond Totals</b>	<b>\$ 450,000,000</b>	<b>\$ 72,675,580</b>	<b>\$ 239,466,219</b>	<b>\$ 312,141,799</b>	<b>\$ 75,876,536</b>	<b>\$ 61,981,665</b>
SAN ANTONIO COLLEGE - 2020 MTN BOND	\$ 11,100,000	\$ -	\$ 11,100,000	\$ 11,100,000	\$ -	\$ -
ST. PHILIP'S COLLEGE & SWC - 2020 MTN BOND	\$ 11,000,000	\$ (49,837)	\$ 10,555,484	\$ 10,505,647	\$ 422,244	\$ 72,109
PALO ALTO COLLEGE - 2020 MTN BOND	\$ 9,800,000	\$ -	\$ -	\$ -	\$ -	\$ 9,800,000
NORTHWEST VISTA COLLEGE - 2020 MTN BOND	\$ 10,000,000	\$ -	\$ 1,818,853	\$ 1,818,853	\$ -	\$ 8,181,147
NORTHEAST LAKEVIEW COLLEGE - 2020 MTN BOND	\$ 8,100,000	\$ 72,085	\$ 1,639,351	\$ 1,711,436	\$ 3,418,357	\$ 2,970,207
<b>MTN Bond Totals</b>	<b>\$ 50,000,000</b>	<b>\$ 22,248</b>	<b>\$ 25,113,689</b>	<b>\$ 25,135,936</b>	<b>\$ 3,840,601</b>	<b>\$ 21,023,463</b>
UNALLOCATED INTEREST INCOME	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL FOR ALL 2017 CIP BONDS</b>	<b>\$ 500,000,000</b>	<b>\$ 72,697,827</b>	<b>\$ 264,579,908</b>	<b>\$ 337,277,735</b>	<b>\$ 79,717,137</b>	<b>\$ 83,005,128</b>

**ALAMO COLLEGES DISTRICT**  
**2017 - CAPITAL IMPROVEMENT PROGRAM EXPENDITURES BY PROJECT**  
**As of April 30, 2022**

<b>General Obligation Bonds</b>							
<b>PROJECT TITLE</b>	<b>Adjusted Budget</b>	<b>Current Month Expenses</b>	<b>Current Yr Expenses</b>	<b>Prior Yrs Expenses</b>	<b>Total to Date All Yrs Expenses</b>	<b>Commitments</b>	<b>Available Balance</b>
DIS-WETC GO17 - T1	23,000,000	1,112,811	6,556,250	5,626,665	12,182,915	10,091,718	725,367
DIS-SETC GO17 - T1	23,000,000	998,617	5,678,055	3,870,865	9,548,920	7,883,477	5,567,603
DIS-N. 281 Property purch - GO17 - T1	5,000,000	-	-	5,000,000	5,000,000	-	-
DIS I-10 NW Ed and Train Ctr. - GO17 - T2	23,000,000	-	(11,560)	1,869,804	1,858,244	1,197,559	19,944,197
SWC- Redund Police Dpatch @ SWC - GO17 - T1	2,955,408	-	-	2,955,408	2,955,408	-	0
DIS MOKA Prog. MGT. - GO17	44,592	2,790	2,790	-	2,790	41,802	-
<b>TOTAL FOR DISTRICT</b>	<b>\$ 77,000,000</b>	<b>\$ 2,114,218</b>	<b>\$ 12,225,535</b>	<b>\$ 19,322,741</b>	<b>\$ 31,548,276</b>	<b>\$ 19,214,557</b>	<b>\$ 26,237,168</b>
DIS Instructional Tech GO17 - T1	1,500,000	-	-	788,961	788,961	-	711,039
DIS Infrastructural & ACOL GO17 T1	11,600,000	-	-	7,635,919	7,635,919	115,759	3,848,322
DIS Comm. & Collaboration Tools GO17 T1	4,100,000	-	50,189	3,833,881	3,884,071	114,116	101,814
Reporting and Analysis - T3	1,700,000	-	-	-	-	-	1,700,000
DIS Mobile Tech & Security GO17 - T3	6,100,000	-	124,376	4,442,840	4,567,216	582,858	949,926
<b>TOTAL FOR DISTRICT WIDE INFO. TECH.</b>	<b>\$ 25,000,000</b>	<b>\$ -</b>	<b>\$ 174,565</b>	<b>\$ 16,701,601</b>	<b>\$ 16,876,166</b>	<b>\$ 812,733</b>	<b>\$ 7,311,101</b>
<b>TOTAL FOR DISTRICT / DISTRICT WIDE</b>	<b>\$ 102,000,000</b>	<b>\$ 2,114,218</b>	<b>\$ 12,400,100</b>	<b>\$ 36,024,342</b>	<b>\$ 48,424,442</b>	<b>\$ 20,027,290</b>	<b>\$ 33,548,269</b>
SAC-Parking Garage GO17 - T1	19,427,097	-	2,990	18,844,740	18,847,730	84,198	495,169
SAC-Childcare Bldg GO17 - T1	15,443,417	715,209	6,230,939	6,364,331	12,595,270	2,840,926	7,221
SAC Law Enforce/ 1st Responder - GO17 - T2	20,000,000	1,034,496	1,160,353	1,295,994	2,456,347	16,721,195	822,459
SAC Fletcher St Success Ren w/ Main Entry - GO17 - T2	9,431,321	707,312	2,842,765	5,545,446	8,388,211	968,947	74,163
SAC Physical Plant - GO17 - T3	2,521,979	-	-	2,512,802	2,512,802	9,177	0
SAC Chance Academic Ren - GO17 - T3	514,509	-	-	3,604	3,604	110,341	400,564
SAC MFA Ren - GO17 - T3	47,808	-	-	47,808	47,808	-	-
SAC NEW SCIENCE BLDG - GO17	15,613,870	1,674,862	6,337,984	1,921,855	8,259,839	6,601,456	752,575
<b>TOTAL FOR SAC</b>	<b>\$ 83,000,000</b>	<b>\$ 4,131,879</b>	<b>\$ 16,575,031</b>	<b>\$ 36,536,579</b>	<b>\$ 53,111,610</b>	<b>\$ 27,336,240</b>	<b>\$ 2,552,151</b>
SPC Culinary Arts Center Exc GO17 -T1	30,000,000	-	-	29,997,330	29,997,330	2,257	413
SPC Norris Tech Renovation GO17 - T2	14,882,376	-	13,133	14,838,705	14,851,838	11,364	19,174
SPC Bowden Renovation GO17 - T3	14,000,000	111,819	2,221,660	11,011,470	13,233,131	695,345	71,524
<b>TOTAL FOR SPC</b>	<b>\$ 58,882,376</b>	<b>\$ 111,819</b>	<b>\$ 2,234,793</b>	<b>\$ 55,847,506</b>	<b>\$ 58,082,298</b>	<b>\$ 708,967</b>	<b>\$ 91,111</b>
SPC Welding and Auto Body Fac -GO17 -T2	23,117,624	773,542	5,901,612	14,818,394	20,720,006	2,384,712	12,906
<b>TOTAL FOR SWC</b>	<b>\$ 23,117,624</b>	<b>\$ 773,542</b>	<b>\$ 5,901,612</b>	<b>\$ 14,818,394</b>	<b>\$ 20,720,006</b>	<b>\$ 2,384,712</b>	<b>\$ 12,906</b>
<b>TOTAL FOR SPC / SWC</b>	<b>\$ 82,000,000</b>	<b>\$ 885,361</b>	<b>\$ 8,136,405</b>	<b>\$ 70,665,899</b>	<b>\$ 78,802,304</b>	<b>\$ 3,093,679</b>	<b>\$ 104,018</b>

**ALAMO COLLEGES DISTRICT**  
**2017 - CAPITAL IMPROVEMENT PROGRAM EXPENDITURES BY PROJECT**  
**As of April 30, 2022**

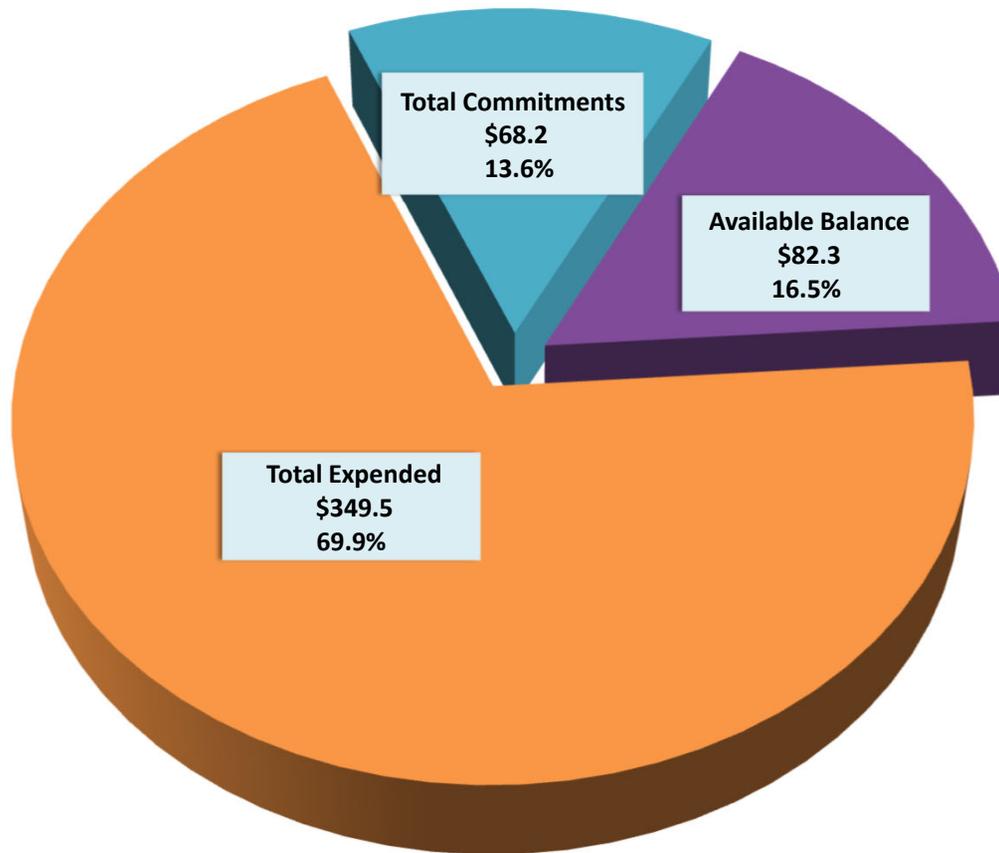
<b>General Obligation Bonds</b>							
<b>PROJECT TITLE</b>	<b>Adjusted Budget</b>	<b>Current Month Expenses</b>	<b>Current Yr Expenses</b>	<b>Prior Yrs Expenses</b>	<b>Total to Date All Yrs Expenses</b>	<b>Commitments</b>	<b>Available Balance</b>
PAC Manufacturing Bldg GO17 - T1	56,865,799	1,428,199	14,621,571	16,541,568	31,163,139	15,140,680	10,561,980
PAC Real Estate Purchase (under district funding) GO17 - T1	6,000,000	-	-	5,118,242	5,118,242	-	881,758
PAC Student Engagement & Welcome Ctr GO17 - T2	117,663	-	13,942	17,126	31,068	86,596	-
PAC Natatorium and Gym Ren GO17 - T2	4,721,641	550	14,547	1,269,101	1,283,648	323,788	3,114,205
PAC Physical Plant GO17 - T3	4,294,897	10,483	1,430,443	1,069,593	2,500,036	1,713,617	81,244
<b>TOTAL FOR PAC</b>	<b>\$ 72,000,000</b>	<b>\$ 1,439,232</b>	<b>\$ 16,080,503</b>	<b>\$ 24,015,629</b>	<b>\$ 40,096,133</b>	<b>\$ 17,264,680</b>	<b>\$ 14,639,187</b>
NVC Parking Garage GO17 - T1	9,756,145	-	110,503	9,361,963	9,472,467	238,099	45,580
NVC Welcome Ctr. GO17 - T1	17,873,204	-	66,193	15,601,954	15,668,147	59,277	2,145,779
NVC Cultural Prog Ctr Excellen GO17 - T2	4,671,863	-	40,421	1,069,058	1,109,479	513,933	3,048,451
NVC STEM GO17 - T3	33,900,000	473,595	5,698,563	21,182,815	26,881,378	1,827,648	5,190,975
NVC Physical Plant GO17 - T3	2,798,788	-	-	2,718,430	2,718,430	80,358	(0)
<b>TOTAL FOR NVC</b>	<b>\$ 69,000,000</b>	<b>\$ 473,595</b>	<b>\$ 5,915,680</b>	<b>\$ 49,934,221</b>	<b>\$ 55,849,901</b>	<b>\$ 2,719,315</b>	<b>\$ 10,430,784</b>
NLC Tech Ctr Excellence/Science Building GO17 - T2	42,000,000	1,777,711	13,567,861	22,289,549	35,857,410	5,435,333	707,257
<b>TOTAL FOR NLC</b>	<b>\$ 42,000,000</b>	<b>\$ 1,777,711</b>	<b>\$ 13,567,861</b>	<b>\$ 22,289,549</b>	<b>\$ 35,857,410</b>	<b>\$ 5,435,333</b>	<b>\$ 707,257</b>
<b>TOTAL 2017 G.O. BONDS</b>	<b>\$ 450,000,000</b>	<b>\$ 10,821,996</b>	<b>\$ 72,675,580</b>	<b>\$ 239,466,219</b>	<b>\$ 312,141,799</b>	<b>\$ 75,876,536</b>	<b>\$ 61,981,665</b>

**ALAMO COLLEGES DISTRICT**  
**2017 - CAPITAL IMPROVEMENT PROGRAM EXPENDITURES BY PROJECT**  
**As of April 30, 2022**

<b>Maintenance Tax Notes</b>							
<b>PROJECT TITLE</b>	<b>Adjusted Budget</b>	<b>Current Month Expenses</b>	<b>Current Yr Expenses</b>	<b>Prior Yrs Expenses</b>	<b>Total to Date All Yrs Expenses</b>	<b>Commitments</b>	<b>Available Balance</b>
SAC FLETCH ST SCSS MTN20	11,100,000	-	-	11,100,000	11,100,000	-	-
<b>TOTAL FOR SAC</b>	<b>11,100,000</b>	<b>-</b>	<b>-</b>	<b>11,100,000</b>	<b>11,100,000</b>	<b>-</b>	<b>-</b>
SPC THCA Culinary-MTN20	2,181,723	-	(161,863)	2,287,518	2,125,655	18,339	37,729
SPC NORRIS TECH MTN20	8,453,992	-	112,026	8,267,966	8,379,992	73,999	(0)
SPC UNALLOCATED MTN20	10,000	-	-	-	-	-	10,000
<b>TOTAL FOR SPC / SWC</b>	<b>11,000,000</b>	<b>-</b>	<b>(49,837)</b>	<b>10,555,484</b>	<b>10,505,647</b>	<b>422,244</b>	<b>72,109</b>
PAC NATA & GYM IMP - MTN20	9,800,000	-	-	-	-	-	9,800,000
<b>TOTAL FOR PAC</b>	<b>9,800,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>9,800,000</b>
NVC CUL PRGMS CYP REN - MTN20	8,181,147	-	-	-	-	-	8,181,147
NVC WELCOME CTR - MTN20	1,818,853	-	-	1,818,853	1,818,853	-	0
<b>TOTAL FOR NVC</b>	<b>10,000,000</b>	<b>-</b>	<b>-</b>	<b>1,818,853</b>	<b>1,818,853</b>	<b>-</b>	<b>8,181,147</b>
NLC SCI/TECH CTR of EXEL - MTN20	5,680,000	-	71,582	27,665	99,248	2,618,475	2,962,278
NLC UNALLOCATED - MTN20	458	-	-	-	-	-	458
NLC ACA BLDG I ELEV - MTN20	1,274,314	-	431	1,260,510	1,260,941	5,902	7,472
NLC NLIB Elev & L Ren - MTN20	145,228	-	72	143,854	143,926	1,302	0
NLC STU COM MOIST BAR - MTN20	1,000,000	-	-	207,322	207,322	792,678	-
<b>TOTAL FOR NLC</b>	<b>8,100,000</b>	<b>-</b>	<b>72,085</b>	<b>1,639,351</b>	<b>1,711,436</b>	<b>3,418,357</b>	<b>2,970,207</b>
<b>TOTAL 2020 MTN BONDS</b>	<b>\$ 50,000,000</b>	<b>\$ -</b>	<b>\$ 22,248</b>	<b>\$ 25,113,689</b>	<b>\$ 25,135,936</b>	<b>\$ 3,840,601</b>	<b>\$ 21,023,463</b>
<b>TOTAL 2017 CIP G.O. &amp; MTN BONDS</b>	<b>\$ 500,000,000</b>	<b>\$ 10,821,996</b>	<b>\$ 72,697,827</b>	<b>\$ 264,579,908</b>	<b>\$ 337,277,735</b>	<b>\$ 79,717,137</b>	<b>\$ 83,005,128</b>

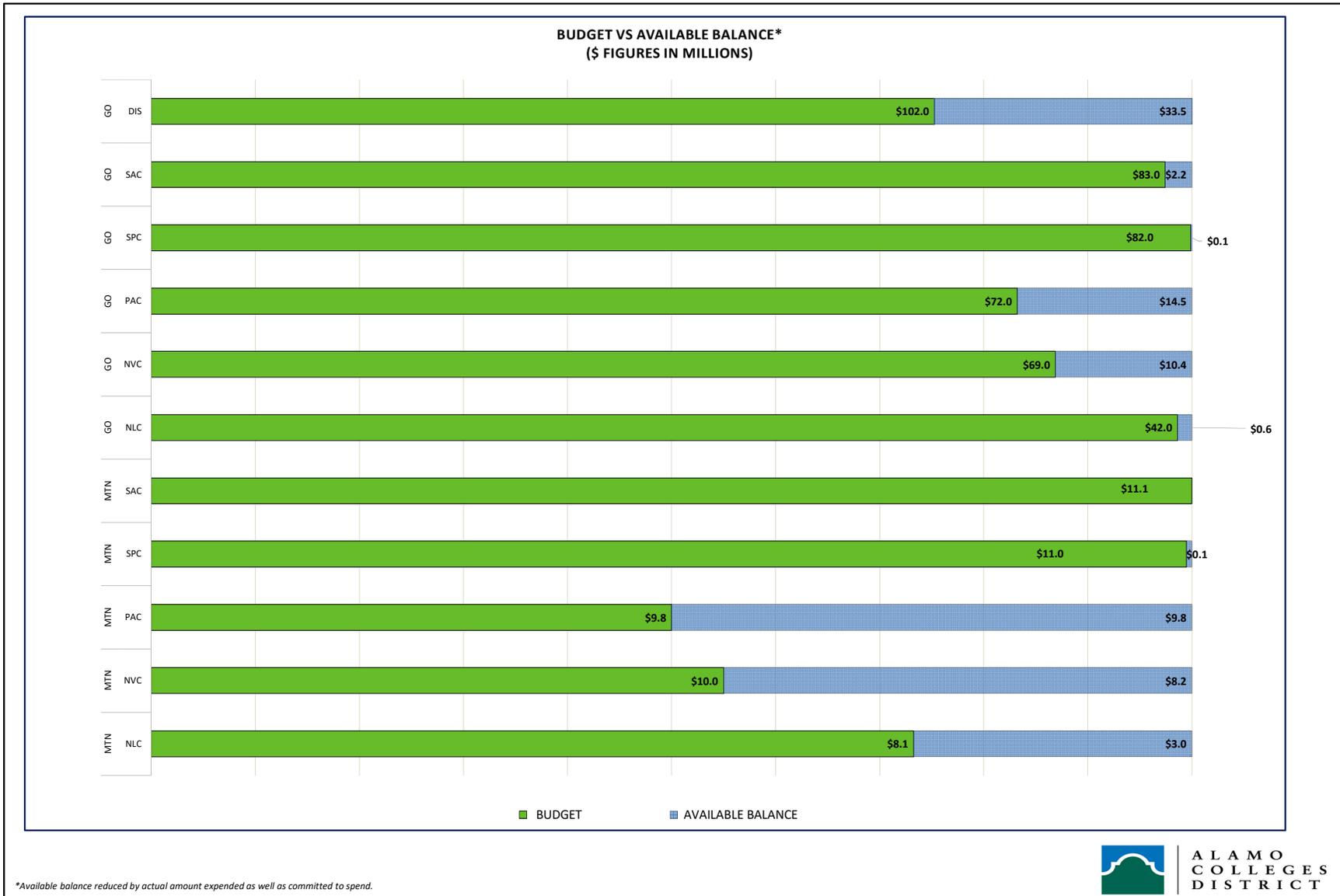
## Budget vs Actual - Overview (GO & MTN)

(\$ FIGURES IN MILLIONS)



ALAMO  
COLLEGES  
DISTRICT

## Alamo Colleges District Capital Improvement Program - Chart Summary



**ALAMO COLLEGES DISTRICT**  
**2017 - CAPITAL IMPROVEMENT PROGRAM SUMMARY**  
**As of May 31, 2022**

*Unissued*

FUNDING SOURCES	GO 2017 Limited Tax Bonds	MTN 2020 Maintenance Tax Bonds	GO 2021 Limited Tax Bonds	GO 2022 Limited Tax Bonds	TOTAL
General Obligation Bonds	\$ 173,000,000	\$ -	\$ 225,000,000	\$ 52,000,000	\$ 450,000,000
Maintenance Tax Note Bonds	\$ -	\$ 50,000,000			\$ 50,000,000
<b>TOTAL FUNDING SOURCES</b>	<b>\$ 173,000,000</b>	<b>\$ 50,000,000</b>	<b>\$ 225,000,000</b>	<b>\$ 52,000,000</b>	<b>\$ 500,000,000</b>

BY LOCATION	BUDGET	CURRENT YEAR TOTAL	PRIOR YEARS' TOTAL	TOTAL TO DATE ALL YEARS	COMMITMENTS	AVAILABLE BALANCE
DISTRICT & DISTRICT WIDE - 2017 G.O. BOND	\$ 102,000,000	\$ 16,715,253	\$ 36,024,342	\$ 52,739,595	\$ 15,728,731	\$ 33,531,674
SAN ANTONIO COLLEGE - 2017 G.O. BOND	\$ 83,000,000	\$ 19,883,784	\$ 36,536,579	\$ 56,420,362	\$ 24,398,423	\$ 2,181,214
ST. PHILIP'S COLLEGE & SWC - 2017 G.O. BOND	\$ 82,000,000	\$ 8,879,853	\$ 70,665,899	\$ 79,545,752	\$ 2,363,132	\$ 91,118
PALO ALTO COLLEGE - 2017 G.O. BOND	\$ 72,000,000	\$ 17,930,434	\$ 24,015,629	\$ 41,946,063	\$ 15,549,789	\$ 14,504,148
NORTHWEST VISTA COLLEGE - 2017 G.O. BOND	\$ 69,000,000	\$ 6,675,926	\$ 49,934,221	\$ 56,610,146	\$ 1,971,689	\$ 10,418,165
NORTHEAST LAKEVIEW COLLEGE - 2017 G.O. BOND	\$ 42,000,000	\$ 14,786,560	\$ 22,289,549	\$ 37,076,109	\$ 4,337,174	\$ 586,717
<b>General Obligation Bond Totals</b>	<b>\$ 450,000,000</b>	<b>\$ 84,871,809</b>	<b>\$ 239,466,219</b>	<b>\$ 324,338,028</b>	<b>\$ 64,348,937</b>	<b>\$ 61,313,035</b>
SAN ANTONIO COLLEGE - 2020 MTN BOND	\$ 11,100,000	\$ -	\$ 11,100,000	\$ 11,100,000	\$ -	\$ -
ST. PHILIP'S COLLEGE & SWC - 2020 MTN BOND	\$ 11,000,000	\$ (16,385)	\$ 10,555,484	\$ 10,539,099	\$ 402,774	\$ 58,127
PALO ALTO COLLEGE - 2020 MTN BOND	\$ 9,800,000	\$ -	\$ -	\$ -	\$ -	\$ 9,800,000
NORTHWEST VISTA COLLEGE - 2020 MTN BOND	\$ 10,000,000	\$ -	\$ 1,818,853	\$ 1,818,853	\$ -	\$ 8,181,147
NORTHEAST LAKEVIEW COLLEGE - 2020 MTN BOND	\$ 8,100,000	\$ 72,085	\$ 1,639,351	\$ 1,711,436	\$ 3,431,706	\$ 2,956,859
<b>MTN Bond Totals</b>	<b>\$ 50,000,000</b>	<b>\$ 55,700</b>	<b>\$ 25,113,689</b>	<b>\$ 25,169,388</b>	<b>\$ 3,834,479</b>	<b>\$ 20,996,133</b>
UNALLOCATED INTEREST INCOME	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL FOR ALL 2017 CIP BONDS</b>	<b>\$ 500,000,000</b>	<b>\$ 84,927,508</b>	<b>\$ 264,579,908</b>	<b>\$ 349,507,416</b>	<b>\$ 68,183,417</b>	<b>\$ 82,309,168</b>

**ALAMO COLLEGES DISTRICT**  
**2017 - CAPITAL IMPROVEMENT PROGRAM EXPENDITURES BY PROJECT**  
**As of May 31, 2022**

<b>General Obligation Bonds</b>							
<b>PROJECT TITLE</b>	<b>Adjusted Budget</b>	<b>Current Month Expenses</b>	<b>Current Yr Expenses</b>	<b>Prior Yrs Expenses</b>	<b>Total to Date All Yrs Expenses</b>	<b>Commitments</b>	<b>Available Balance</b>
DIS-WETC GO17 - T1	23,000,000	3,294,391	9,850,641	5,626,665	15,477,306	6,820,421	702,273
DIS-SETC GO17 - T1	23,000,000	916,841	6,594,896	3,870,865	10,465,761	6,960,136	5,574,103
DIS-N. 281 Property purch - GO17 - T1	5,000,000	-	-	5,000,000	5,000,000	-	-
DIS I-10 NW Ed and Train Ctr. - GO17 - T2	23,000,000	103,921	92,361	1,869,804	1,962,164	1,093,638	19,944,197
SWC- Redund Police Dpatch @ SWC - GO17 - T1	2,955,408	-	-	2,955,408	2,955,408	-	0
DIS MOKA Prog. MGT. - GO17	44,592	-	2,790	-	2,790	41,802	-
<b>TOTAL FOR DISTRICT</b>	<b>\$ 77,000,000</b>	<b>\$ 4,315,153</b>	<b>\$ 16,540,688</b>	<b>\$ 19,322,741</b>	<b>\$ 35,863,429</b>	<b>\$ 14,915,998</b>	<b>\$ 26,220,573</b>
DIS Instructional Tech GO17 - T1	1,500,000	-	-	788,961	788,961	-	711,039
DIS Infrastructural & ACOL GO17 T1	11,600,000	-	-	7,635,919	7,635,919	115,759	3,848,322
DIS Comm. & Collaboration Tools GO17 T1	4,100,000	-	50,189	3,833,881	3,884,071	114,116	101,814
Reporting and Analysis - T3	1,700,000	-	-	-	-	-	1,700,000
DIS Mobile Tech & Security GO17 - T3	6,100,000	-	124,376	4,442,840	4,567,216	582,858	949,926
<b>TOTAL FOR DISTRICT WIDE INFO. TECH.</b>	<b>\$ 25,000,000</b>	<b>\$ -</b>	<b>\$ 174,565</b>	<b>\$ 16,701,601</b>	<b>\$ 16,876,166</b>	<b>\$ 812,733</b>	<b>\$ 7,311,101</b>
<b>TOTAL FOR DISTRICT / DISTRICT WIDE</b>	<b>\$ 102,000,000</b>	<b>\$ 4,315,153</b>	<b>\$ 16,715,253</b>	<b>\$ 36,024,342</b>	<b>\$ 52,739,595</b>	<b>\$ 15,728,731</b>	<b>\$ 33,531,674</b>
SAC-Parking Garage GO17 - T1	19,427,097	-	2,990	18,844,740	18,847,730	84,198	495,169
SAC-Childcare Bldg GO17 - T1	15,443,417	736,893	6,967,832	6,364,331	13,332,162	2,104,033	7,221
SAC Law Enforce/ 1st Responder - GO17 - T2	20,000,000	863,750	2,024,103	1,295,994	3,320,097	15,857,445	822,459
SAC Fletcher St Success Ren w/ Main Entry - GO17 - T2	9,431,321	363,367	3,206,132	5,545,446	8,751,578	625,547	54,196
SAC Physical Plant - GO17 - T3	2,521,979	-	-	2,512,802	2,512,802	9,177	0
SAC Chance Academic Ren - GO17 - T3	514,509	-	-	3,604	3,604	110,341	400,564
SAC MFA Ren - GO17 - T3	47,808	-	-	47,808	47,808	-	-
SAC NEW SCIENCE BLDG - GO17	15,613,870	1,344,744	7,682,728	1,921,855	9,604,582	5,607,682	401,605
<b>TOTAL FOR SAC</b>	<b>\$ 83,000,000</b>	<b>\$ 3,308,753</b>	<b>\$ 19,883,784</b>	<b>\$ 36,536,579</b>	<b>\$ 56,420,362</b>	<b>\$ 24,398,423</b>	<b>\$ 2,181,214</b>
SPC Culinary Arts Center Exc GO17 -T1	30,000,000	-	-	29,997,330	29,997,330	2,257	413
SPC Norris Tech Renovation GO17 - T2	14,882,376	-	13,133	14,838,705	14,851,838	11,364	19,174
SPC Bowden Renovation GO17 - T3	14,000,000	224,295	2,445,955	11,011,470	13,457,425	471,051	71,524
<b>TOTAL FOR SPC</b>	<b>\$ 58,882,376</b>	<b>\$ 224,295</b>	<b>\$ 2,459,087</b>	<b>\$ 55,847,506</b>	<b>\$ 58,306,593</b>	<b>\$ 484,673</b>	<b>\$ 91,111</b>
SPC Welding and Auto Body Fac -GO17 -T2	23,117,624	519,153	6,420,765	14,818,394	21,239,159	1,878,459	6
<b>TOTAL FOR SWC</b>	<b>\$ 23,117,624</b>	<b>\$ 519,153</b>	<b>\$ 6,420,765</b>	<b>\$ 14,818,394</b>	<b>\$ 21,239,159</b>	<b>\$ 1,878,459</b>	<b>\$ 6</b>
<b>TOTAL FOR SPC / SWC</b>	<b>\$ 82,000,000</b>	<b>\$ 743,448</b>	<b>\$ 8,879,853</b>	<b>\$ 70,665,899</b>	<b>\$ 79,545,752</b>	<b>\$ 2,363,132</b>	<b>\$ 91,118</b>

**ALAMO COLLEGES DISTRICT**  
**2017 - CAPITAL IMPROVEMENT PROGRAM EXPENDITURES BY PROJECT**  
**As of May 31, 2022**

<b>General Obligation Bonds</b>							
<b>PROJECT TITLE</b>	<b>Adjusted Budget</b>	<b>Current Month Expenses</b>	<b>Current Yr Expenses</b>	<b>Prior Yrs Expenses</b>	<b>Total to Date All Yrs Expenses</b>	<b>Commitments</b>	<b>Available Balance</b>
PAC Manufacturing Bldg GO17 - T1	56,865,799	1,605,860	16,227,431	16,541,568	32,768,999	13,534,820	10,561,980
PAC Real Estate Purchase (under district funding) GO17 - T1	6,000,000	-	-	5,118,242	5,118,242	-	881,758
PAC Student Engagement & Welcome Ctr GO17 - T2	117,663	-	13,942	17,126	31,068	86,596	-
PAC Natatorium and Gym Ren GO17 - T2	4,721,641	550	15,097	1,269,101	1,284,198	458,277	2,979,166
PAC Physical Plant GO17 - T3	4,294,897	243,521	1,673,964	1,069,593	2,743,557	1,470,096	81,244
<b>TOTAL FOR PAC</b>	<b>\$ 72,000,000</b>	<b>\$ 1,849,931</b>	<b>\$ 17,930,434</b>	<b>\$ 24,015,629</b>	<b>\$ 41,946,063</b>	<b>\$ 15,549,789</b>	<b>\$ 14,504,148</b>
NVC Parking Garage GO17 - T1	9,756,145	-	110,503	9,361,963	9,472,467	238,099	45,580
NVC Welcome Ctr. GO17 - T1	17,873,204	-	66,193	15,601,954	15,668,147	59,277	2,145,779
NVC Cultural Prog Ctr Excellen GO17 - T2	4,671,863	-	40,421	1,069,058	1,109,479	513,933	3,048,451
NVC STEM GO17 - T3	33,900,000	760,245	6,458,808	21,182,815	27,641,623	1,080,022	5,178,355
NVC Physical Plant GO17 - T3	2,798,788	-	-	2,718,430	2,718,430	80,358	(0)
<b>TOTAL FOR NVC</b>	<b>\$ 69,000,000</b>	<b>\$ 760,245</b>	<b>\$ 6,675,926</b>	<b>\$ 49,934,221</b>	<b>\$ 56,610,146</b>	<b>\$ 1,971,689</b>	<b>\$ 10,418,165</b>
NLC Tech Ctr Excellence/Science Building GO17 - T2	42,000,000	1,218,699	14,786,560	22,289,549	37,076,109	4,337,174	586,717
<b>TOTAL FOR NLC</b>	<b>\$ 42,000,000</b>	<b>\$ 1,218,699</b>	<b>\$ 14,786,560</b>	<b>\$ 22,289,549</b>	<b>\$ 37,076,109</b>	<b>\$ 4,337,174</b>	<b>\$ 586,717</b>
<b>TOTAL 2017 G.O. BONDS</b>	<b>\$ 450,000,000</b>	<b>\$ 12,196,229</b>	<b>\$ 84,871,809</b>	<b>\$ 239,466,219</b>	<b>\$ 324,338,028</b>	<b>\$ 64,348,937</b>	<b>\$ 61,313,035</b>

**ALAMO COLLEGES DISTRICT**  
**2017 - CAPITAL IMPROVEMENT PROGRAM EXPENDITURES BY PROJECT**  
**As of May 31, 2022**

<b>Maintenance Tax Notes</b>							
<b>PROJECT TITLE</b>	<b>Adjusted Budget</b>	<b>Current Month Expenses</b>	<b>Current Yr Expenses</b>	<b>Prior Yrs Expenses</b>	<b>Total to Date All Yrs Expenses</b>	<b>Commitments</b>	<b>Available Balance</b>
SAC FLETCH ST SCSS MTN20	11,100,000	-	-	11,100,000	11,100,000	-	-
<b>TOTAL FOR SAC</b>	<b>11,100,000</b>	<b>-</b>	<b>-</b>	<b>11,100,000</b>	<b>11,100,000</b>	<b>-</b>	<b>-</b>
SPC THCA Culinary-MTN20	2,181,723	-	(161,863)	2,287,518	2,125,655	18,339	37,729
SPC NORRIS TECH MTN20	8,453,992	33,452	145,478	8,267,966	8,413,444	40,547	0
SPC UNALLOCATED MTN20	10,000	-	-	-	-	-	10,000
<b>TOTAL FOR SPC / SWC</b>	<b>11,000,000</b>	<b>33,452</b>	<b>(16,385)</b>	<b>10,555,484</b>	<b>10,539,099</b>	<b>402,774</b>	<b>58,127</b>
PAC NATA & GYM IMP - MTN20	9,800,000	-	-	-	-	-	9,800,000
<b>TOTAL FOR PAC</b>	<b>9,800,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>9,800,000</b>
NVC CUL PRGMS CYP REN - MTN20	8,181,147	-	-	-	-	-	8,181,147
NVC WELCOME CTR - MTN20	1,818,853	-	-	1,818,853	1,818,853	-	0
<b>TOTAL FOR NVC</b>	<b>10,000,000</b>	<b>-</b>	<b>-</b>	<b>1,818,853</b>	<b>1,818,853</b>	<b>-</b>	<b>8,181,147</b>
NLC SCI/TECH CTR of EXEL - MTN20	5,680,000	-	71,582	27,665	99,248	2,631,824	2,948,929
NLC UNALLOCATED - MTN20	458	-	-	-	-	-	458
NLC ACA BLDG I ELEV - MTN20	1,274,314	-	431	1,260,510	1,260,941	5,902	7,472
NLC NLIB Elev & L Ren - MTN20	145,228	-	72	143,854	143,926	1,302	0
NLC STU COM MOIST BAR - MTN20	1,000,000	-	-	207,322	207,322	792,678	-
<b>TOTAL FOR NLC</b>	<b>8,100,000</b>	<b>-</b>	<b>72,085</b>	<b>1,639,351</b>	<b>1,711,436</b>	<b>3,431,706</b>	<b>2,956,859</b>
<b>TOTAL 2020 MTN BONDS</b>	<b>\$ 50,000,000</b>	<b>\$ 33,452</b>	<b>\$ 55,700</b>	<b>\$ 25,113,689</b>	<b>\$ 25,169,388</b>	<b>\$ 3,834,479</b>	<b>\$ 20,996,133</b>
<b>TOTAL 2017 CIP G.O. &amp; MTN BONDS</b>	<b>\$ 500,000,000</b>	<b>\$ 12,229,681</b>	<b>\$ 84,927,508</b>	<b>\$ 264,579,908</b>	<b>\$ 349,507,416</b>	<b>\$ 68,183,417</b>	<b>\$ 82,309,168</b>

## Discussion and Possible Action on Approval of Financial Reports

Presented to the Board acting as Committee of the Whole on July 19, 2022 and now presented to the Board for approval on July 26, 2022.

### MINUTE ORDER

**“The Alamo Colleges Board of Trustees hereby accepts the financial reports as presented.”**

### PURPOSE

The following financial reports are presented to the Board of Trustees for informational and approval purposes for April 30, 2022 and May 31, 2022.

### BACKGROUND

1. Financial Charts
2. Comparison of Year-to-Date Actual Revenues/Expenditures

### IMPLICATIONS

**Financial:** N/A

**Strategic Plan:** Strategic Objective III Performance Excellence

**Human Resources:** N/A

**ATTACHMENTS:** Financial Reports

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Lisa L. Mazure, MSA, CPA  
Associate Vice Chancellor for Finance and  
Fiscal Services

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Diane E. Snyder, CPA, Ph.D.  
Vice Chancellor for Finance and  
Administration

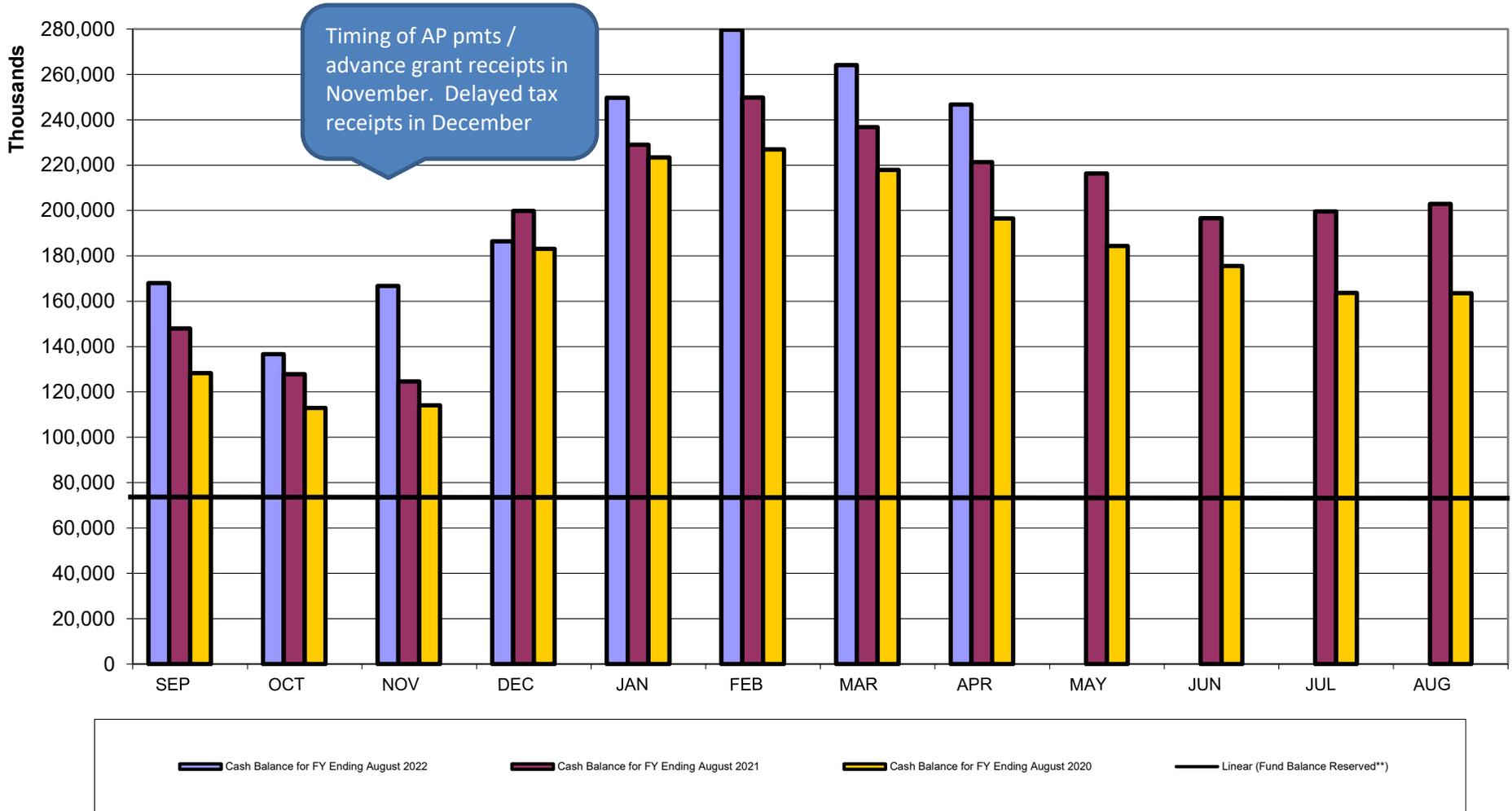
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Dr. Mike Flores, Chancellor



ALAMO  
COLLEGES  
DISTRICT

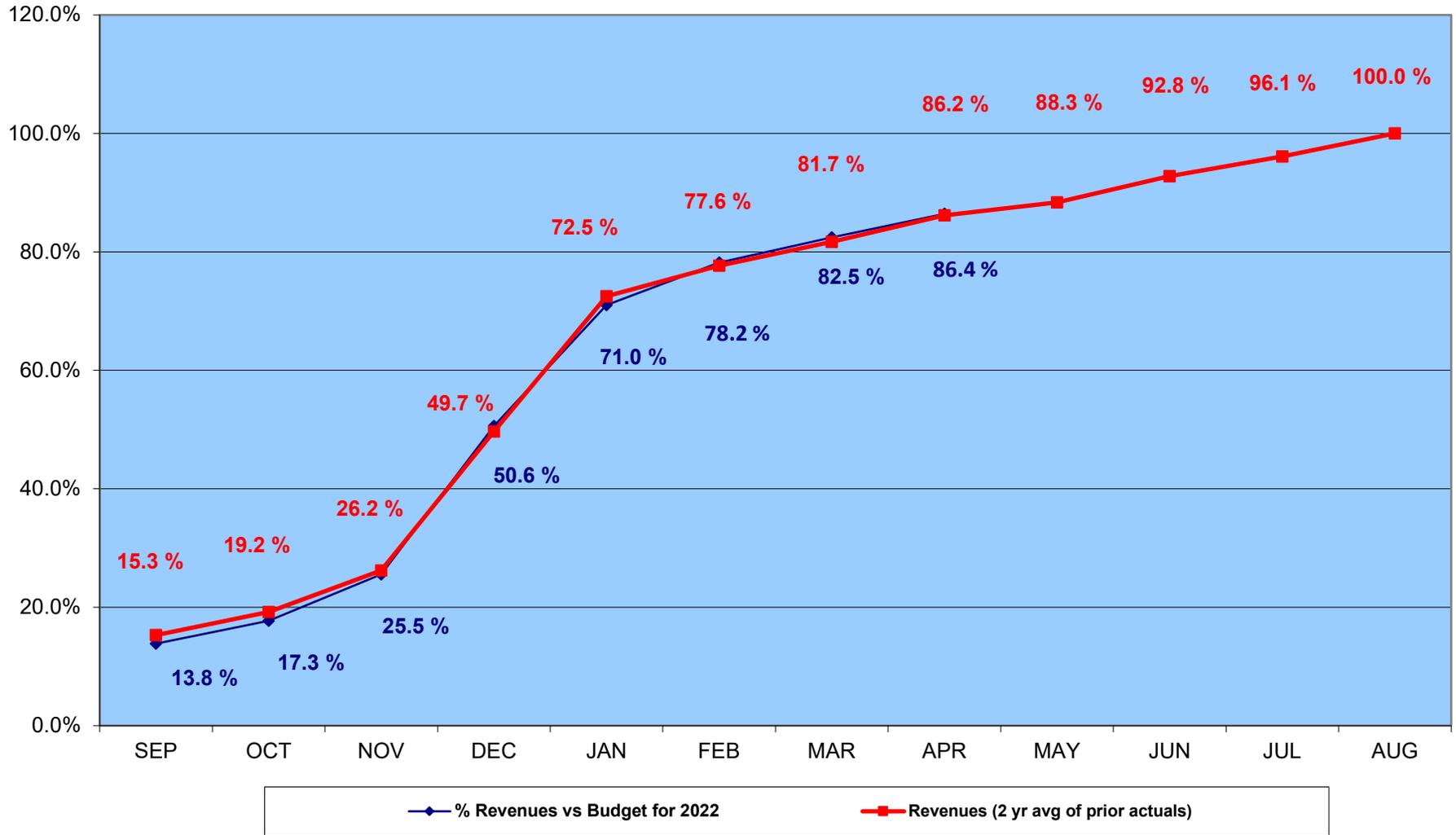
**Alamo Colleges District  
Current Operating Fund Cash Analysis**  
(For Fiscal Years Ending August 2022, 2021 and 2020)  
Through April 2022



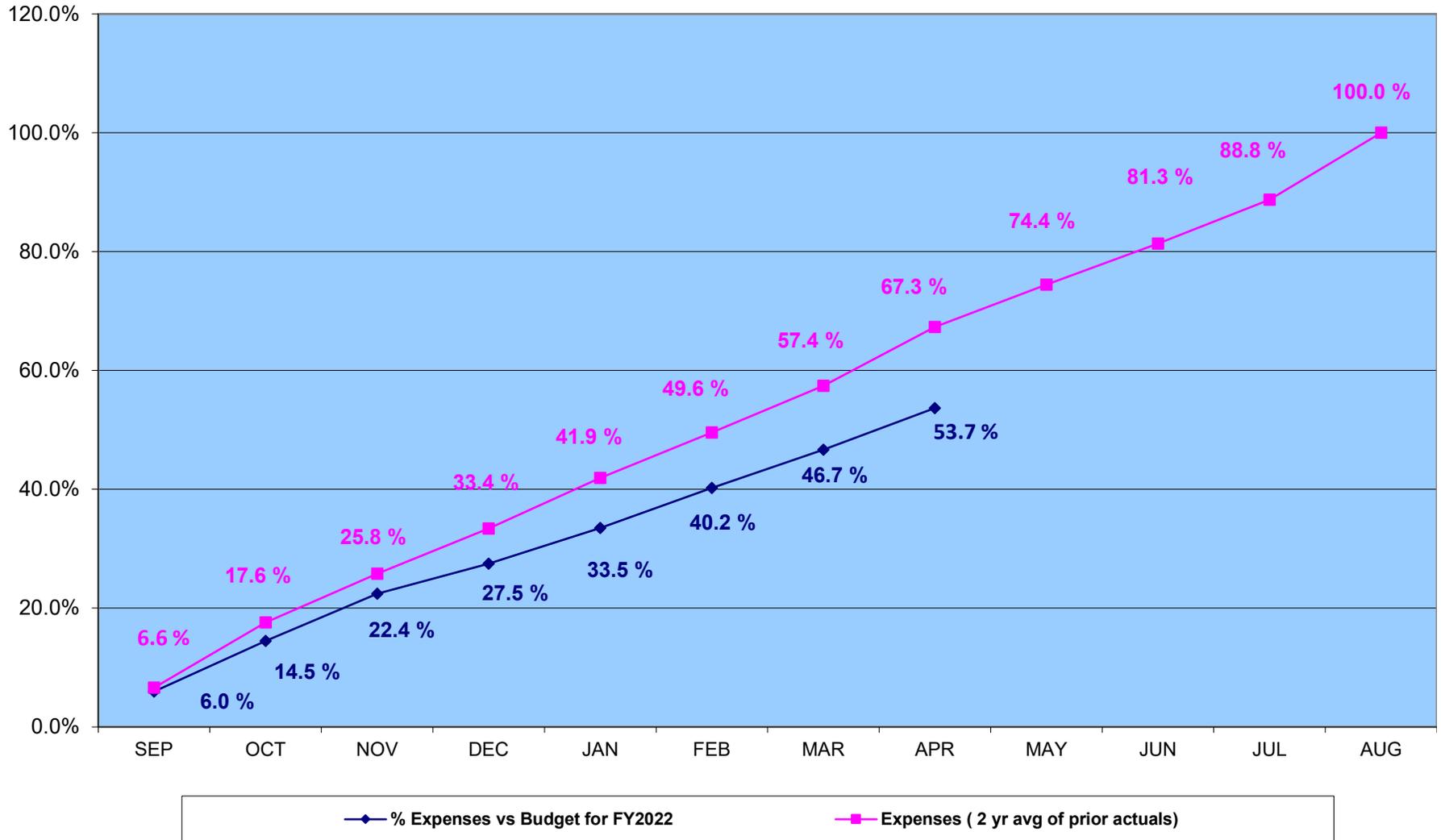
\*Includes Cash and Investments.  
 Chart excludes cash balances for capital construction and debt service.  
 August includes Fall Tuition collections.

\*\*Fund Balance Reserved excludes encumbrances and operating commitments.

### Alamo Colleges District Unrestricted Operating Actual Revenues as % of Adjusted Budgeted Revenues Compared to Average of Two Prior Years Actual Revenues



**Alamo Colleges District**  
**Unrestricted Operating Actual Expenses and Transfers as % of Adjusted Budgeted Expenses and Transfers**  
**Compared to Average of Two Prior Years Actual Expenses and Transfers**



ALAMO COLLEGES DISTRICT  
**FY 2021 - 2022 ALL FUNDS ACTUALS VS BUDGET REPORT**  
**APRIL 2022 YEAR-TO-DATE**

	Adjusted Budget 2021 - 2022 (A) (as of April 2022)		YTD Actual 04/30/2022		% of Budget (8th month / 66.7 % of Year)			
	Unrestricted	Restricted	Unrestricted	Restricted	Unrestricted		Restricted	
					04/30/22	04/30/21	04/30/22	04/30/21
<b>REVENUES</b>								
Instruction and General	394,911,176	80,666,002	343,318,528	45,327,607	86.9%	87.5%	56.2%	54.9%
Public Service	952,048	-	530,508		55.7%	14.5%		
Scholarships and Fellowships	-	94,721,553		89,652,053			94.6%	74.3%
Auxiliary Enterprises	5,069,988	-	2,679,588		52.9%	32.7%		
Student Activity Fee	2,571,096	-	2,176,744		84.7%	85.9%		
<b>Subtotal Current Funds</b>	<b>403,504,308</b>	<b>175,387,555</b>	<b>348,705,368</b>	<b>134,979,660</b>	<b>86.4%</b>	<b>86.5%</b>	<b>77.0%</b>	<b>67.6%</b>
Capital Outlay	-	21,367,416		1,663,561			7.8%	0.0%
Renewals & Replacements	-	-						
Building	-	67,071,198		7,865,183			11.7%	12.5%
Furniture & Equipment	-	3,137,308						
Debt Services	-	75,044,988		70,342,898			93.7%	97.2%
<b>Subtotal Plant Funds</b>	<b>-</b>	<b>166,620,910</b>	<b>-</b>	<b>79,871,642</b>		<b>0.0%</b>	<b>47.9%</b>	<b>23.7%</b>
<b>TOTAL REVENUES</b>	<b>403,504,308</b>	<b>342,008,465</b>	<b>348,705,368</b>	<b>214,851,302</b>	<b>86.4%</b>	<b>86.5%</b>	<b>62.8%</b>	<b>35.2%</b>
<b>BEGINNING FUND BALANCES (B)</b>								
Instruction and General	126,112,003	848,381	126,112,003	848,381				
Public Service	-	-						
Scholarships and Fellowships	-	10,229,318		10,229,318				
Auxiliary Enterprises	3,200,000	-	3,200,000					
Student Activity Fee	2,871,393	-	2,871,393					
<b>Subtotal Current Funds</b>	<b>132,183,396</b>	<b>11,077,699</b>	<b>132,183,396</b>	<b>11,077,699</b>				
Capital Outlay	-	176,418,269		176,418,269				
Renewals & Replacements	-	-		-				
Building	-	48,408,764		48,408,764				
Furniture & Equipment	-	14,403,783		14,403,783				
Debt Services	-	14,861,212		14,861,212				
<b>Subtotal Plant Funds</b>	<b>-</b>	<b>254,092,028</b>	<b>-</b>	<b>254,092,028</b>				
<b>TOTAL BEGINNING FUND BALANCES</b>	<b>132,183,396</b>	<b>265,169,727</b>	<b>132,183,396</b>	<b>265,169,727</b>				
<b>TOTAL AVAILABLE (Revenues + Beg. Fund Balance)</b>								
Instruction and General	521,023,179	81,514,383	469,430,531	46,175,988				
Public Service	952,048	-	530,508	-				
Scholarships and Fellowships	-	104,950,871	-	99,881,371				
Auxiliary Enterprises	8,269,988	-	5,879,588	-				
Student Activity Fee	5,442,489	-	5,048,137	-				
<b>Subtotal Current Funds</b>	<b>535,687,704</b>	<b>186,465,254</b>	<b>480,888,764</b>	<b>146,057,359</b>				
Capital Outlay	-	197,785,685	-	178,081,830				
Renewals & Replacements	-	-	-	-				
Building	-	115,479,962	-	56,273,947				
Furniture & Equipment	-	17,541,091	-	14,403,783				
Debt Services	-	89,906,200	-	85,204,110				
<b>Subtotal Plant Funds</b>	<b>-</b>	<b>420,712,938</b>	<b>-</b>	<b>333,963,670</b>				
<b>TOTAL AVAILABLE</b>	<b>535,687,704</b>	<b>607,178,192</b>	<b>480,888,764</b>	<b>480,021,029</b>				

(A) Includes budget amendments #1 and #2.

(B) Beginning fund balance are audited ending FY20-21 fund balances. The fund balances include Board mandated 15% operating reserve, grants, construction, scholarships, & gifts funds.

FY 2021 - 2022 ALL FUNDS ACTUALS VS BUDGET REPORT

APRIL 2022 YEAR-TO-DATE

	Adjusted Budget 2021 - 2022 (A) (as of April 2022)		YTD Actual 04/30/2022		% of Budget (8th month / 66.7 % of Year)			
	Unrestricted	Restricted	Unrestricted	Restricted	Unrestricted		Restricted	
					04/30/22	04/30/21	04/30/22	04/30/21
<b>EXPENDITURES</b>								
Instruction and Genera	423,724,741	80,666,002	225,748,233	44,318,776	53.3%	56.8%	54.9%	54.1%
Public Service	1,542,255	-	801,690		52.0%	53.4%		
Scholarships and Fellowships	-	100,532,657		92,061,195			91.6%	72.2%
Auxiliary Enterprises	2,047,781	-	574,419		28.1%	36.7%		
Student Activity Fee	5,433,750	-	1,388,080		25.5%	16.7%		
<b>Subtotal Current Funds</b>	<b>432,748,527</b>	<b>181,198,659</b>	<b>228,512,422</b>	<b>136,379,971</b>	<b>52.8%</b>	<b>56.2%</b>	<b>75.3%</b>	<b>66.3%</b>
Capital Outlay	-	201,641,165		70,749,938			35.1%	40.9%
Renewals & Replacements	-	-						
Building	-	115,530,962		12,664,996			11.0%	60.2%
Furniture & Equipment	-	2,165,866		547,228				
Debt Services	-	85,021,374		47,822,320			56.2%	75.8%
<b>Subtotal Plant Funds</b>	<b>-</b>	<b>404,359,367</b>	<b>-</b>	<b>131,784,482</b>			<b>32.6%</b>	<b>57.5%</b>
<b>TOTAL EXPENDITURES</b>	<b>432,748,527</b>	<b>585,558,026</b>	<b>228,512,422</b>	<b>268,164,453</b>	<b>52.8%</b>	<b>56.2%</b>	<b>45.8%</b>	<b>60.6%</b>
<b>TRANSFERS (IN) OUT</b>								
Instruction and General			15,195,165					
Public Service								
Scholarships and Fellowships	5,811,104	(5,811,104)		(2,741,951)				
Auxiliary Enterprises	-	-						
Student Activity Fee	-	-						
<b>Subtotal Current Funds</b>	<b>5,811,104</b>	<b>(5,811,104)</b>	<b>15,195,165</b>	<b>(2,741,951)</b>				
Capital Outlay	3,855,480	(3,855,480)		-				
Renewals & Replacements	-	-						
Building	51,000	(51,000)		(3,074,654)				
Furniture & Equipment	-	-						
Debt Services	11,569,916	(11,569,916)		(9,378,560)				
<b>Subtotal Plant Funds</b>	<b>15,476,396</b>	<b>(15,476,396)</b>	<b>-</b>	<b>(12,453,214)</b>				
<b>NET TRANSFERS</b>	<b>21,287,500</b>	<b>(21,287,500)</b>	<b>15,195,165</b>	<b>(15,195,165)</b>				
<b>TOTAL EXPENSE &amp; TRANSFERS</b>	<b>454,036,027</b>	<b>564,270,526</b>	<b>243,707,587</b>	<b>252,969,288</b>	<b>53.7%</b>	<b>57.6%</b>	<b>44.8%</b>	<b>59.0%</b>
<b>ENDING FUND BALANCES</b>								
Instruction and General	97,298,438	848,381	228,487,133	1,857,212				
Public Service	(590,207)	-	(271,182)	-				
Scholarships and Fellowships	(5,811,104)	10,229,318	-	10,562,127				
Auxiliary Enterprises	6,222,207	-	5,305,169	-				
Student Activity Fee	8,739	-	3,660,057	-				
<b>Subtotal Current Funds</b>	<b>97,128,073</b>	<b>11,077,699</b>	<b>237,181,177</b>	<b>12,419,339</b>				
Capital Outlay	(3,855,480)	-	-	107,331,892				
Renewals & Replacements	-	-	-	-				
Building	(51,000)	-	-	46,683,605				
Furniture & Equipment	-	15,375,225	-	13,856,555				
Debt Services	(11,569,916)	16,454,742	-	46,760,350				
<b>Subtotal Plant Funds</b>	<b>(15,476,396)</b>	<b>31,829,967</b>	<b>-</b>	<b>214,632,402</b>				
<b>TOTAL ENDING FUND BALANCES</b>	<b>81,651,677</b>	<b>42,907,666</b>	<b>237,181,177</b>	<b>227,051,741</b>				
<b>TOTAL EXP, TRF &amp; BALANCES</b>	<b>535,687,704</b>	<b>607,178,192</b>	<b>480,888,764</b>	<b>480,021,029</b>				

(A) Includes ni budget amendments #1 and #2.

ALAMO COLLEGES DISTRICT  
FOR THE EIGHT MONTH PERIOD ENDED APRIL 30, 2022

**(1) Revenue Variance:**

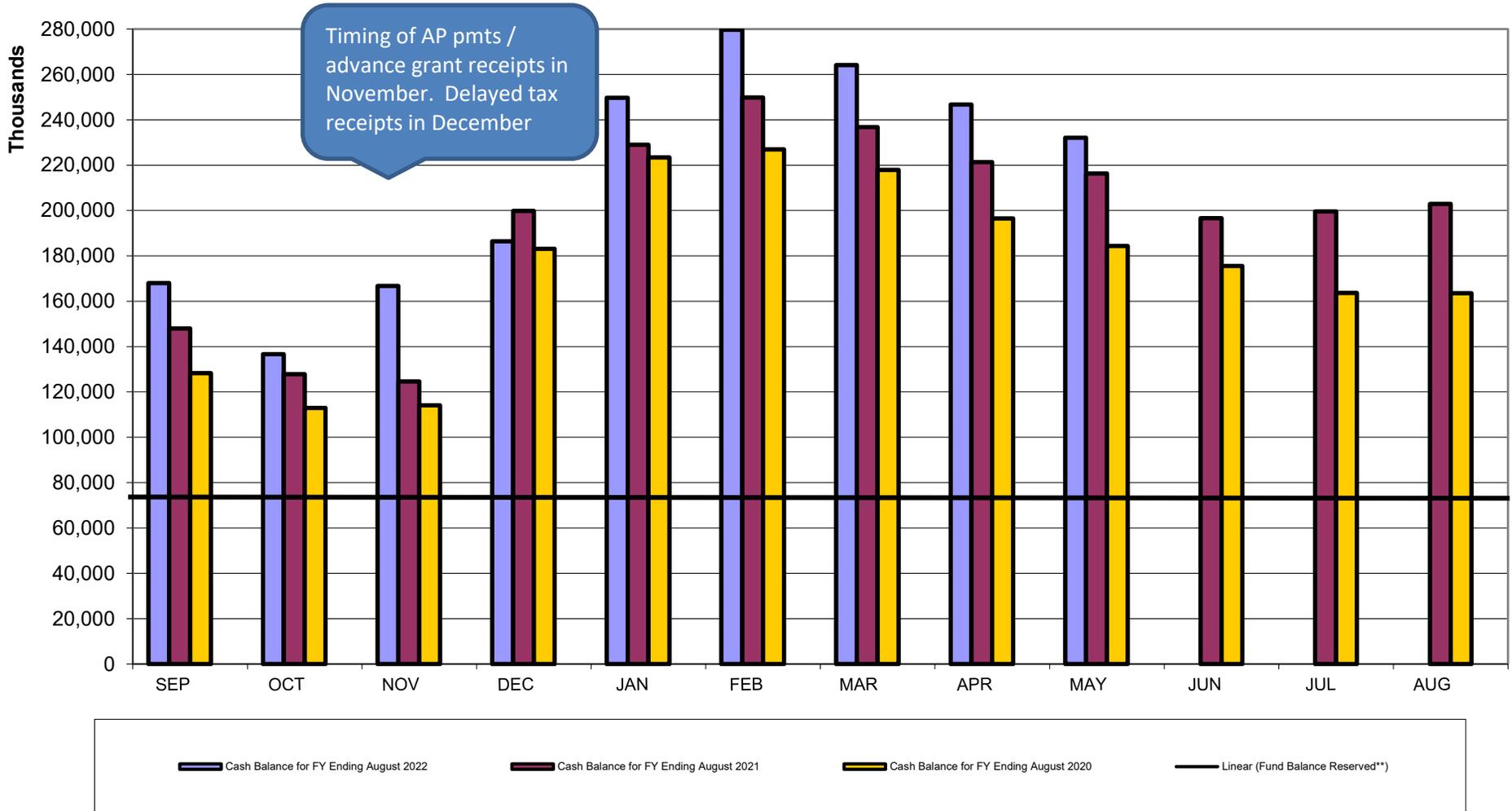
For the eight month period ended April 30, 2022 operating revenue increased 4.7%, or \$15.6 million to \$348.7 million (first eight months 2021: \$333.1 million). The increase is attributed to tax revenues of \$9.5 million above last year, other revenues of \$7.4 million above last year, offset by lower tuition and fee revenues of \$2.3 million. Other income includes funds reimbursed by federal government for lost income.

- a) Tax revenues for FY22 increased \$9.5 million, or 5.5%, and stand at \$183.5 million vs \$174.0 million in the prior year. The budget for tax revenues for FY22 and FY21 stand at \$195.0 million and \$178.3 million, respectively. The District has benefitted from increasing taxable values in Bexar County. As of the initial roll certification in July of 2010, the net taxable value of the appraisal roll for the District was approximately \$100 billion, and that has grown to \$196 billion in 2022. For the past 5 years, net taxable value has grown over 5% on an annualized rate. The rise in taxable assessed value has resulted in an increasing revenue stream for the Alamo Colleges District without raising the tax rate since 2012 and has provided funding for facilities operations and maintenance on infrastructure.
- b) Tuition & fees for FY22 through Spring enrollment decreased 2.3%, or \$2.3 million, from FY21 amounts. FY22 revenues stand at \$95.6 million, or 87.5% of the budget, vs. FY21 revenues of \$97.9 million, or 91.1% of the budget. A strong fiscal year 2022 by Economic Workforce Development and CE with year-to-date revenues of \$7.5 million, representing an increase of \$2.4 million, or 47.0%, over the prior year, and a decline in exempt expenditures of \$1.3 million, offset a \$6.0 million decrease in regular tuition. The regular tuition drop is attributed to a decrease in headcounts and semester credit hours taken. Headcount enrollment for the Spring 2022 decreased 4.4% or 2,785 students. Spring semester credit hours dropped by a similar percentage, 4.2% or 17,216 semester credit hours. Headcount enrollment for the Fall 2021 decreased 6.6%, or 4,505, to 64,110 students, while semester credit hours taken dropped 7.8%, or 36,174 to 428,268 semester credit hours.
- c) Funding from the State of Texas for the 2022 and 2023 biennium remained flat for all community colleges. However a change in the funding formula provides a slight increase for the Alamo Colleges District. State funding increased \$1.6 million to \$88.8 million budgeted in FY22. Actual State appropriations increased 1.8% in FY22, or \$1.0 million, and stand at 63.1% of FY22 and FY21 budgets, respectively. As of this month the revenues are \$56.0 million. State appropriations including state-paid benefits (group health & retirement) shows a slight increase as compared to the prior year.

**(2) Expense Variance:**

- a) The overall goal of the Fiscal Year 2022 Annual Budget (FY22) is to continue the momentum we created last year in positioning the Alamo Colleges District for "smart growth," which makes the most effective use of every dollar of revenue to support the economic and social mobility of the members of our community and the success of our students. This is an especially significant accomplishment in light of the current economy and the strain we have seen organizations in San Antonio and the higher education community face in light of the pandemic. The Alamo Colleges District is fortunate to be well-prepared in the face of economic uncertainties plaguing other entities; instead we are investing in the "smart growth" initiatives that were introduced in FY20, and expanding them to ensure the success of continued "smart growth" and "smart talent" in FY22.
- b) Operating expenses for FY22 and FY21 for the same period stand at 53.7% and 57.6% of budget, respectively, reflecting a conservative approach to spending. Actual expenses for FY22 and FY21 are \$243.7 million and \$235.8 million.

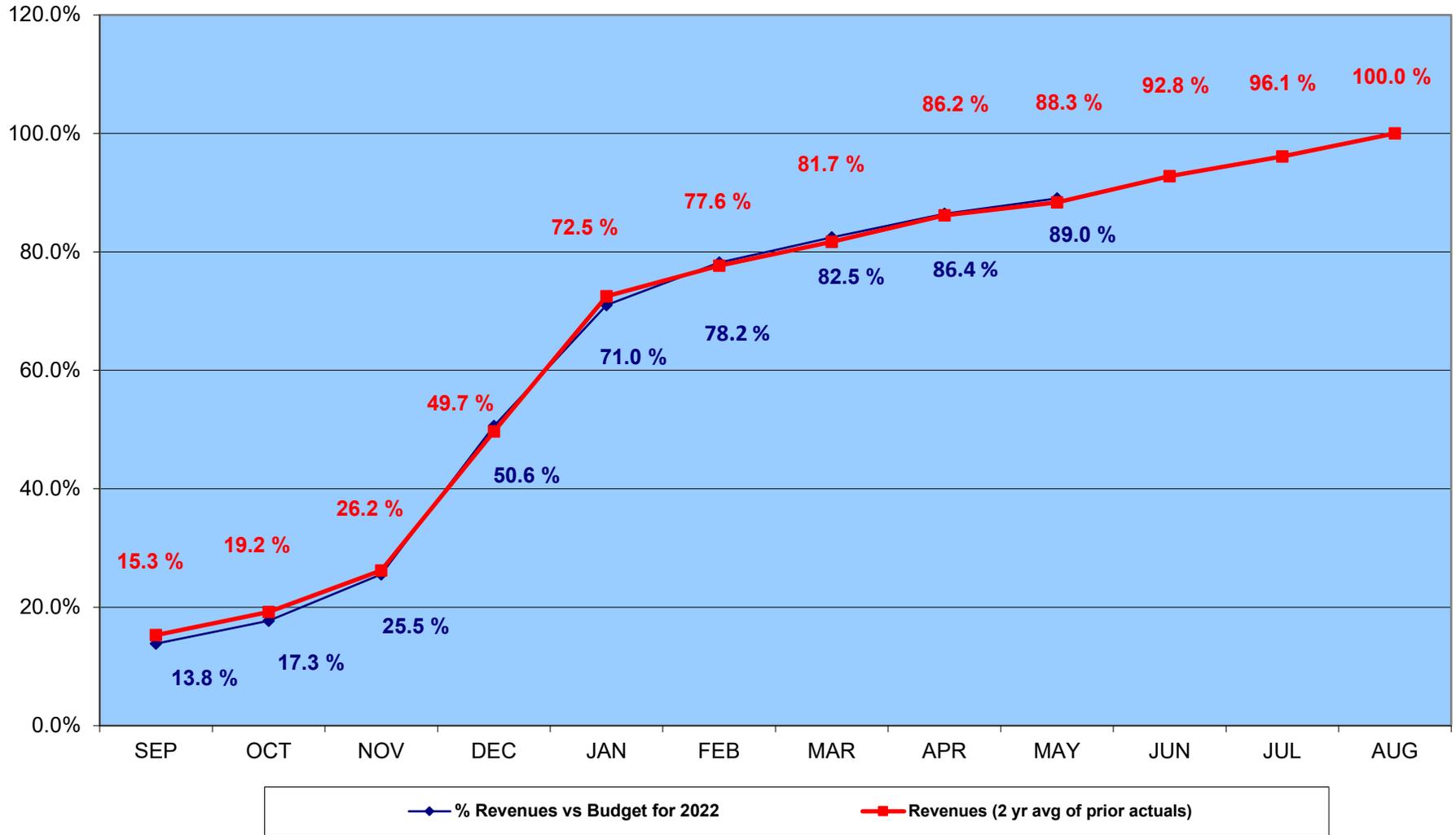
**Alamo Colleges District  
Current Operating Fund Cash Analysis**  
(For Fiscal Years Ending August 2022, 2021 and 2020)  
Through May 2022



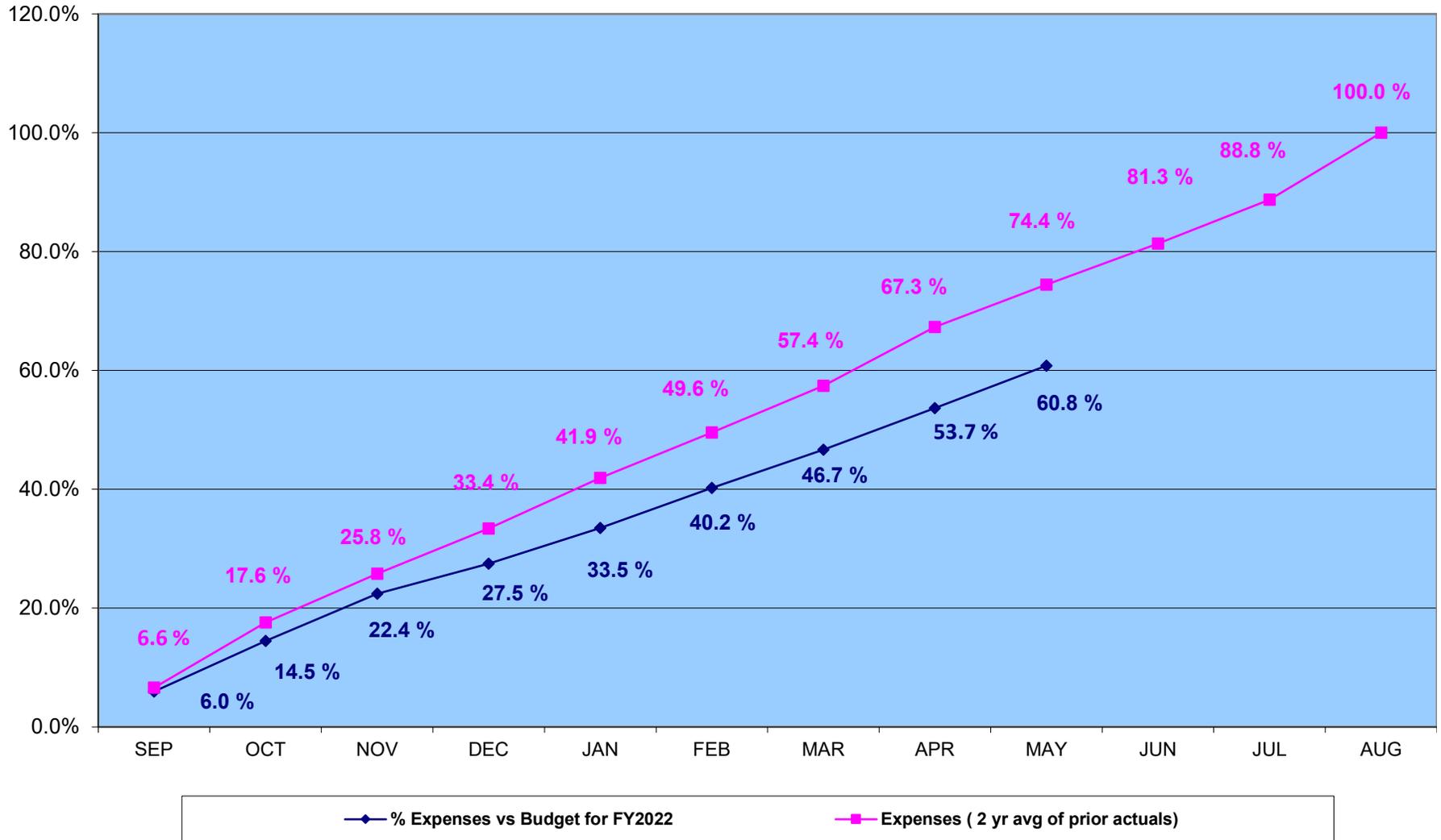
\*Includes Cash and Investments.  
Chart excludes cash balances for capital construction and debt service.  
August includes Fall Tuition collections.

\*\*Fund Balance Reserved excludes encumbrances and operating commitments.

### Alamo Colleges District Unrestricted Operating Actual Revenues as % of Adjusted Budgeted Revenues Compared to Average of Two Prior Years Actual Revenues



**Alamo Colleges District**  
**Unrestricted Operating Actual Expenses and Transfers as % of Adjusted Budgeted Expenses and Transfers**  
**Compared to Average of Two Prior Years Actual Expenses and Transfers**



ALAMO COLLEGES DISTRICT  
**FY 2021 - 2022 ALL FUNDS ACTUALS VS BUDGET REPORT**  
**MAY 2022 YEAR-TO-DATE**

	Adjusted Budget 2021 - 2022 (A) (as of May 2022)		YTD Actual 05/31/2022		% of Budget (9th month / 75.0 % of Year)			
	Unrestricted	Restricted	Unrestricted	Restricted	Unrestricted		Restricted	
					05/31/22	05/31/21	05/31/22	05/31/21
<b>REVENUES</b>								
Instruction and General	394,911,176	80,666,002	353,796,861	50,195,528	89.6%	90.5%	62.2%	67.8%
Public Service	952,048	-	595,040		62.5%	15.9%		
Scholarships and Fellowships	-	94,721,553		95,263,104			100.6%	86.0%
Auxiliary Enterprises	5,069,988	-	2,591,304		51.1%	34.0%		
Student Activity Fee	2,571,096	-	2,248,696		87.5%	88.5%		
<b>Subtotal Current Funds</b>	<b>403,504,308</b>	<b>175,387,555</b>	<b>359,231,901</b>	<b>145,458,632</b>	<b>89.0%</b>	<b>89.4%</b>	<b>82.9%</b>	<b>79.7%</b>
Capital Outlay	-	21,367,416		1,790,843			8.4%	0.0%
Renewals & Replacements	-	-						
Building	-	67,071,198		9,616,747			14.3%	12.6%
Furniture & Equipment	-	3,137,308						
Debt Services	-	75,044,988		70,874,543			94.4%	97.9%
<b>Subtotal Plant Funds</b>	<b>-</b>	<b>166,620,910</b>	<b>-</b>	<b>82,282,133</b>		<b>0.0%</b>	<b>49.4%</b>	<b>23.9%</b>
<b>TOTAL REVENUES</b>	<b>403,504,308</b>	<b>342,008,465</b>	<b>359,231,901</b>	<b>227,740,765</b>	<b>89.0%</b>	<b>89.4%</b>	<b>66.6%</b>	<b>38.5%</b>
<b>BEGINNING FUND BALANCES (B)</b>								
Instruction and General	126,112,003	848,381	126,112,003	848,381				
Public Service	-	-						
Scholarships and Fellowships	-	10,229,318		10,229,318				
Auxiliary Enterprises	3,200,000	-	3,200,000					
Student Activity Fee	2,871,393	-	2,871,393					
<b>Subtotal Current Funds</b>	<b>132,183,396</b>	<b>11,077,699</b>	<b>132,183,396</b>	<b>11,077,699</b>				
Capital Outlay	-	176,418,269		176,418,269				
Renewals & Replacements	-	-						
Building	-	48,408,764		48,408,764				
Furniture & Equipment	-	14,403,783		14,403,783				
Debt Services	-	14,861,212		14,861,212				
<b>Subtotal Plant Funds</b>	<b>-</b>	<b>254,092,028</b>	<b>-</b>	<b>254,092,028</b>				
<b>TOTAL BEGINNING FUND BALANCES</b>	<b>132,183,396</b>	<b>265,169,727</b>	<b>132,183,396</b>	<b>265,169,727</b>				
<b>TOTAL AVAILABLE (Revenues + Beg. Fund Balance)</b>								
Instruction and General	521,023,179	81,514,383	479,908,864	51,043,909				
Public Service	952,048	-	595,040	-				
Scholarships and Fellowships	-	104,950,871	-	105,492,422				
Auxiliary Enterprises	8,269,988	-	5,791,304	-				
Student Activity Fee	5,442,489	-	5,120,089	-				
<b>Subtotal Current Funds</b>	<b>535,687,704</b>	<b>186,465,254</b>	<b>491,415,297</b>	<b>156,536,331</b>				
Capital Outlay	-	197,785,685	-	178,209,112				
Renewals & Replacements	-	-	-	-				
Building	-	115,479,962	-	58,025,511				
Furniture & Equipment	-	17,541,091	-	14,403,783				
Debt Services	-	89,906,200	-	85,735,755				
<b>Subtotal Plant Funds</b>	<b>-</b>	<b>420,712,938</b>	<b>-</b>	<b>336,374,161</b>				
<b>TOTAL AVAILABLE</b>	<b>535,687,704</b>	<b>607,178,192</b>	<b>491,415,297</b>	<b>492,910,492</b>				

(A) Includes budget amendments #1 and #2.

(B) Beginning fund balance are audited ending FY20-21 fund balances. The fund balances include Board mandated 15% operating reserve, grants, construction, scholarships, & gifts funds.

FY 2021 - 2022 ALL FUNDS ACTUALS VS BUDGET REPORT

MAY 2022 YEAR-TO-DATE

	Adjusted Budget 2021 - 2022 (A) (as of May 2022)		YTD Actual 05/31/2022		% of Budget (9th month / 75.0 % of Year)			
	Unrestricted	Restricted	Unrestricted	Restricted	Unrestricted		Restricted	
					05/31/22	05/31/21	05/31/22	05/31/21
<b>EXPENDITURES</b>								
Instruction and Genera	423,724,741	80,666,002	254,772,735	48,502,288	60.1%	64.1%	60.1%	67.6%
Public Service	1,542,255	-	919,404		59.6%	60.2%		
Scholarships and Fellowships	-	100,532,657		97,950,174			97.4%	81.6%
Auxiliary Enterprises	2,047,781	-	645,609		31.5%	40.9%		
Student Activity Fee	5,433,750	-	1,772,351		32.6%	20.5%		
<b>Subtotal Current Funds</b>	<b>432,748,527</b>	<b>181,198,659</b>	<b>258,110,099</b>	<b>146,452,462</b>	<b>59.6%</b>	<b>63.4%</b>	<b>80.8%</b>	<b>77.0%</b>
Capital Outlay	-	201,641,165		82,712,352			41.0%	53.0%
Renewals & Replacements	-	-						
Building	-	115,530,962		14,984,238			13.0%	64.2%
Furniture & Equipment	-	2,165,866		598,809				
Debt Services	-	85,021,374		47,822,320			56.2%	73.6%
<b>Subtotal Plant Funds</b>	<b>-</b>	<b>404,359,367</b>	<b>-</b>	<b>146,117,719</b>			<b>36.1%</b>	<b>62.6%</b>
<b>TOTAL EXPENDITURES</b>	<b>432,748,527</b>	<b>585,558,026</b>	<b>258,110,099</b>	<b>292,570,181</b>	<b>59.6%</b>	<b>63.4%</b>	<b>50.0%</b>	<b>67.6%</b>
<b>TRANSFERS (IN) OUT</b>								
Instruction and General			17,991,090					
Public Service								
Scholarships and Fellowships	5,811,104	(5,811,104)		(5,223,513)				
Auxiliary Enterprises	-	-						
Student Activity Fee	-	-						
<b>Subtotal Current Funds</b>	<b>5,811,104</b>	<b>(5,811,104)</b>	<b>17,991,090</b>	<b>(5,223,513)</b>				
Capital Outlay	3,855,480	(3,855,480)		-				
Renewals & Replacements	-	-						
Building	51,000	(51,000)		(3,389,017)				
Furniture & Equipment	-	-						
Debt Services	11,569,916	(11,569,916)		(9,378,560)				
<b>Subtotal Plant Funds</b>	<b>15,476,396</b>	<b>(15,476,396)</b>	<b>-</b>	<b>(12,767,577)</b>				
<b>NET TRANSFERS</b>	<b>21,287,500</b>	<b>(21,287,500)</b>	<b>17,991,090</b>	<b>(17,991,090)</b>				
<b>TOTAL EXPENSE &amp; TRANSFERS</b>	<b>454,036,027</b>	<b>564,270,526</b>	<b>276,101,189</b>	<b>274,579,091</b>	<b>60.8%</b>	<b>64.8%</b>	<b>48.7%</b>	<b>66.1%</b>
<b>ENDING FUND BALANCES</b>								
Instruction and General	97,298,438	848,381	207,145,039	2,541,621				
Public Service	(590,207)	-	(324,364)	-				
Scholarships and Fellowships	(5,811,104)	10,229,318	-	12,765,761				
Auxiliary Enterprises	6,222,207	-	5,145,695	-				
Student Activity Fee	8,739	-	3,347,738	-				
<b>Subtotal Current Funds</b>	<b>97,128,073</b>	<b>11,077,699</b>	<b>215,314,108</b>	<b>15,307,382</b>				
Capital Outlay	(3,855,480)	-	-	95,496,760				
Renewals & Replacements	-	-	-	-				
Building	(51,000)	-	-	46,430,290				
Furniture & Equipment	-	15,375,225	-	13,804,974				
Debt Services	(11,569,916)	16,454,742	-	47,291,995				
<b>Subtotal Plant Funds</b>	<b>(15,476,396)</b>	<b>31,829,967</b>	<b>-</b>	<b>203,024,019</b>				
<b>TOTAL ENDING FUND BALANCES</b>	<b>81,651,677</b>	<b>42,907,666</b>	<b>215,314,108</b>	<b>218,331,401</b>				
<b>TOTAL EXP, TRF &amp; BALANCES</b>	<b>535,687,704</b>	<b>607,178,192</b>	<b>491,415,297</b>	<b>492,910,492</b>				

(A) Includes ni budget amendments #1 and #2.

ALAMO COLLEGES DISTRICT  
FOR THE NINE MONTH PERIOD ENDED MAY 31, 2022

**(1) Revenue Variance:**

For the nine month period ended May 31, 2022 operating revenue increased 4.2%, or \$14.6 million to \$359.2 million (first nine months 2021: \$344.6 million). The increase is attributed to tax revenues of \$9.6 million above last year, other revenues of \$6.4 million above last year, offset by lower tuition and fee revenues of \$1.4 million. Other income includes funds reimbursed by federal government for lost income.

- a) Tax revenues for FY22 increased \$9.6 million, or 5.5%, and stand at \$184.5 million vs \$174.9 million in the prior year. The budget for tax revenues for FY22 and FY21 stand at \$195.0 million and \$178.3 million, respectively. The District has benefitted from increasing taxable values in Bexar County. As of the initial roll certification in July of 2010, the net taxable value of the appraisal roll for the District was approximately \$100 billion, and that has grown to \$196 billion in 2022. For the past 5 years, net taxable value has grown over 5% on an annualized rate. The rise in taxable assessed value has resulted in an increasing revenue stream for the Alamo Colleges District without raising the tax rate since 2012 and has provided funding for facilities operations and maintenance on infrastructure.
- b) Tuition & fees for FY22 through Summer enrollment decreased 1.4%, or \$1.4 million, from FY21 amounts. FY22 revenues stand at \$96.2 million, or 88.1% of the budget, vs. FY21 revenues of \$97.6 million, or 90.8% of the budget. A strong fiscal year 2022 by Economic Workforce Development and CE with year-to-date revenues of \$8.0 million, representing an increase of \$2.5 million, or 47.0%, over the prior year, and a decline in exempt expenditures of \$1.3 million, offset a \$5.2 million decrease in regular tuition. The regular tuition drop is attributed to a decrease in headcounts and semester credit hours taken. Headcount enrollment for Summer 2022 decreased 5.1% or 1,256 students to 23,181. Summer semester hours decreased 6.0%, or 6,954, to 108,351 semester credit hours. Headcount enrollment for the Spring 2022 decreased 4.4% or 2,785 students. Spring semester credit hours dropped by a similar percentage, 4.2% or 17,216 semester credit hours. Headcount enrollment for the Fall 2021 decreased 6.6%, or 4,505, to 64,110 students, while semester credit hours taken dropped 7.8%, or 36,174 to 428,268 semester credit hours.
- c) Funding from the State of Texas for the 2022 and 2023 biennium remained flat for all community colleges. However a change in the funding formula provides a slight increase for the Alamo Colleges District. State funding increased \$1.6 million to \$88.8 million budgeted in FY22. Actual State appropriations increased 1.7% in FY22, or \$1.1 million, and stand at 72.3% and 72.4%, of FY22 and FY21 budgets, respectively. As of this month the revenues are \$64.2 million. State appropriations including state-paid benefits (group health & retirement) shows a slight increase as compared to the prior year.

**(2) Expense Variance:**

- a) The overall goal of the Fiscal Year 2022 Annual Budget (FY22) is to continue the momentum we created last year in positioning the Alamo Colleges District for "smart growth," which makes the most effective use of every dollar of revenue to support the economic and social mobility of the members of our community and the success of our students. This is an especially significant accomplishment in light of the current economy and the strain we have seen organizations in San Antonio and the higher education community face in light of the pandemic. The Alamo Colleges District is fortunate to be well-prepared in the face of economic uncertainties plaguing other entities; instead we are investing in the "smart growth" initiatives that were introduced in FY20, and expanding them to ensure the success of continued "smart growth" and "smart talent" in FY22.
- b) Operating expenses for FY22 and FY21 for the same period stand at 60.8% and 64.8% of budget, respectively, reflecting a conservative approach to spending. Actual expenses for FY22 and FY21 are \$276.1 million and \$265.0 million.

## **Discussion and Possible Action on Approval of Monthly Report on Cooperative Purchases in Excess of \$100,000**

Presented to the Board Acting as Committee of the Whole on July 19, 2022 and now presented to Board for approval on July 26, 2022.

### **MINUTE ORDER**

**“The Alamo Colleges District Board of Trustees hereby approves the monthly Cooperative Purchase Report as presented.”**

### **PURPOSE**

The purpose of this Minute Order is to provide a monthly report of purchases exceeding \$100,000 and any fees charged by the various local, state, and national providers of Cooperative Purchasing (COOP) programs during the specified reporting period. Not all COOP programs charge fees, and some COOP's offer cash rebates paid directly to Alamo Colleges. The Purchasing and Contract Administration Department utilizes the COOP programs to gain greater access to goods and services, cost savings through leveraged buying, and reduced administration costs by issuing fewer competitive bids and proposals. The combined buying power of public institutions throughout the State of Texas and nationally translates into savings and provides an efficient, cost effective and legal means for providing goods and services to departments throughout the Alamo Colleges in an expedited fashion.

### **BACKGROUND**

Vendor contracts awarded through approved federal, state or cooperative purchasing agreements are a statutorily approved alternative to competitively procured vendor contracts. Only the following such contract purchases require prior Board approval:

- a. Purchases valued at \$100,000 or more in any 12-month period that will result in additional gross square footage (permanent or otherwise) that will require cleaning and maintaining, and have at least two utilities present;
- b. Purchases valued at \$100,000 or more in any 12-month period that in the judgment of the Chancellor or Purchasing & Contract Administration would commit the College District or one of the colleges to an entirely new technology that would be pervasive for subsequent years.

For any cooperative purchasing contract valued at \$25,000 or more, Purchasing & Contract Administration shall document any contract-related fee, including any management fee. At least annually, Purchasing & Contract Administration shall present a written report regarding any contract-related fees, including any management fees, to the Board of Trustees at a properly posted open meeting.

### **IMPLICATIONS**

Financial: None

Strategic Plans: Goal I-Student Success; and Goal III-Performance Excellence

Employee Services: None

Attachments: Cooperative Contract Purchases over \$100,000

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Gary O'Bar, C.P.M.  
Director, Purchasing & Contract Administration

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Lisa Mazure, CPA  
Associate Vice Chancellor for  
Finance and Fiscal Services

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Dr. Diane E. Snyder, CPA, Ph.D.  
Vice Chancellor for Finance & Administration

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Dr. Mike Flores  
Chancellor



**COOPERATIVE CONTRACT PURCHASES OVER \$100,000**

<b>Location</b>	<b>Type of Funding</b>	<b>Description</b>	<b>Purpose/Why</b>	<b>COOP Admin Fee</b>	<b>Total Cost</b>	<b>Vendor/ Co-Op</b>
San Antonio College Biological Sciences	San Antonio College Capital Funds	Purchase of anatomical and molecular models and an assortment of prepared microscope slides for the new science building	Provide instructional and lab supplies for students and faculty in biological sciences classes	\$0.00	\$168,903.53	VWR International LLC E&I CNR01459
Enterprise-wide	Service Departments	Annual renewal of "Tableau", a server-based interactive data visualization software focused on business intelligence & analytics	Tableau is used by District and College faculty, staff and administration to compile large volumes of data into visualizations allowing the user to make better informed business decisions which yield enterprise-wide benefits.	\$0.00	\$ 138,365.00	SHI Government Solutions, Inc. TIPS/TAPS 200105 SMWVBE: SBE
Enterprise-wide	DIS Operating	Annual renewal and upgrade of "FootPrints", the District's enterprise-wide IT service desk management software, to the most recent version.	To provide Alamo Colleges District employees the most up to date means to submit IT related work orders, via computer, to their respective College or District IT Service Desks. This facilitates timely resolution of employee workstation issues and provides the College and District IT Service Desks a means to track reoccurring issues, manage IT related projects, and develop/evaluate service delivery metrics.	\$0.00	\$ 128,429.34	SHI Government Solutions, Inc. TIPS/TAPS 200105 SMWVBE: SBE

Enterprise-wide	Service Departments	Annual license and support renewal for the "Voice over Internet Protocol" (VoIP) phone system software and remote support Engineer.	To provide software and remote support used to operate and manage the District's enterprise-wide phone system.	\$0.00	\$ 307,672.38	Dice Communications, Inc. DIR-TSO-4304 SMWVBE: WBE
Northwest Vista College/College Services	College Services	Purchase of Workstations and Modular furniture	New Workstations and Modular furniture for Administrative Offices for Northwest Vista College Manzanillo Hall for facility and staff use.	\$0.00	\$ 116,203.95	Workplace Resources Omnia Contract# R191811 and Omnia Contract #2019.001890
St. Philip's College/Facilities Department	St. Philip's College Bowden Renovation II -Unrestricted Construction Fund	Purchase of Desks and Tables	New tables and desks for St. Philip's College Bowden Building Classrooms for use by faculty, student and staff.	\$0.00	\$ 279,314.74	Workplace Resources Omnia Contract# R191819
St. Philip's College-Southwest Campus/Welding Autobody and Collision Center	St. Philip's College Welding and Automotive Maintenance TAX Notes Bond Issued in 2020	Purchase of Workstations, Desks, Tables, Chairs, Lounge Chairs, and Lateral Files	New Furniture for St. Philips College/Southwest Campus Welding Autobody and Collision Center for faculty, staff and students use.	\$0.00	\$ 194,350.77	Workplace Resources Omnia Contract# R191819
Northeast Lakeview College	Wellness Center	Purchase of electric operation telescoping bleacher system	To provide and install (1) wall attached electric operation telescoping bleacher system for Northeast Lakeview College Wellness Center for faculty, staff and student use.	\$0.00	\$ 190,950.00	Sullivan Contracting Services Choice Partners HCDE 21/039MR-14
Northeast Lakeview College/Science, Technology, Engineering & Math (STEM) Department	Northeast Lakeview Science /Technical Center of Excellence -Maintenance TAX Notes Bond Issued in 2020	Purchase of 245 Chairs	New chairs for Northeast Lakeview College STEM Building for faculty, staff and students use.	\$0.00	\$134,987.24	Workplace Resources UTSSCA #9217

San Antonio College/ Gonzales Hall Classrooms	San Antonio College ADAMS Coronavirus Response Relief Supplemental Appropriations Act Institution 2022	Purchase of Tables and Chairs	New tables and chairs for classrooms in Gonzales Hall for faculty, student and staff use	\$0.00	\$217,084.24	Wittigs Office Interiors NCPA 07-54, Omnia Partners #2020000606
Northeast Lakeview College/Science Department	NLC Operating	Renovation of Science Building	Remove and demolish dry erase boards, provide drywall repairs, remove existing electrical power and island table. Provide and install new Chemistry table to be used by student, faculty and staff	\$0.00	\$280,738.00	Sullivan Contracting Services Choice Partners 21/039MR-14



**ALAMO COLLEGES DISTRICT**  
**QUARTERLY INVESTMENT REPORT AS REQUIRED BY THE PUBLIC FUNDS INVESTMENT ACT**  
**FOR PERIOD BEGINNING MARCH 1, 2022 AND ENDING MAY 31, 2022**

**Summary of Changes in Market Value for the Quarter:**

	Total
Market Value 5-31-22	\$ 440,213,396
Market Value 2-28-22	\$ 518,659,788
Total Change in Market Value	\$ (78,446,392)
Accrued Income not included above	\$ 629,810

*Market value above includes all investments plus all interest and non-interest bearing bank accounts per State Auditor's Office definition.*

*Total Change in Market Value consists of change in amount of funds held in cash and investments plus any change in fair market value.*

**Noteworthy Items:**

In December, the Government Treasurer's Organization of Texas awarded the "Certificate of Distinction to Alamo Colleges Districts' Investment Policy.

This is the fourth consecutive award; ACD is one of five CCDs in the state to receive this award.

FY 2020 Biennial PFIA Audit as required by State law performed by Weaver and Tidwell, L.L.P. with no instances of noncompliance.

State Auditor's Office reported ACD is in full compliance with the PFIA and the reporting requirements of Rider 5 for the biennial period ending January 1, 2022.

All Investment Officers are in compliance with required biennial PFIA training.

All Trustees are currently in compliance with required PFIA training.

The bond market has evolved rapidly during 2022 as the Federal Reserve pivoted in late 2021 and began acknowledging persistent inflation. This has resulted in a repricing of short-term yields, sending them substantially higher over the course of 2022. While these increases in rates have a significant short-term negative impact on bond prices (higher yields = lower prices on existing bonds), given that Alamo holds bonds to maturity, these impacts will subside as bonds mature.

**CERTIFICATION:**

This report is prepared in accordance with Chapter 2256 of the Texas Public Funds Investment Act ("PFIA"). Section 2256.023(a) of the PFIA states that: "Not less than quarterly, the investment officer shall prepare and submit to the governing body of the entity a written report of the investment transactions for all funds covered by this chapter for the preceding reporting period." This report is signed by Alamo Colleges District's investment officers and includes the disclosures required in the PFIA. To the extent possible, market prices have been obtained from independent pricing sources.

The investment portfolio has been complied with the PFIA and the Board approved Investment Policy and strategy throughout the period. All investment transactions made in the portfolio during this period were made on behalf of the Alamo Colleges District and were made in full compliance with the PFIA and the approved Investment Policy.

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**Diane E. Snyder, CPA, Ph.D.**

**Vice Chancellor for Finance and Fiscal Administration**

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**Lisa L. Mazure, MSA, CPA**

**Associate Vice Chancellor, Finance & Fiscal Services**

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**Patrick F. Vrba, Jr., CPA**  
**Controller**

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**Tracey Sulak Bedwell, CTP, MBA**  
**Treasurer**

**Alamo Colleges District  
Executive Summary  
May 31, 2022**

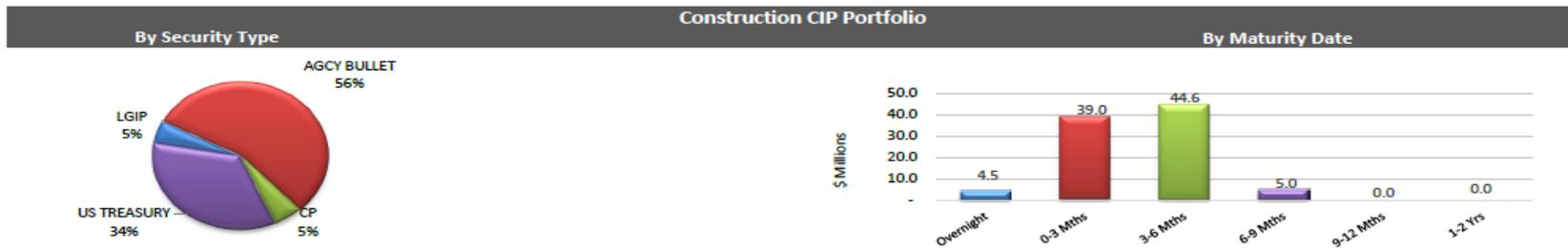
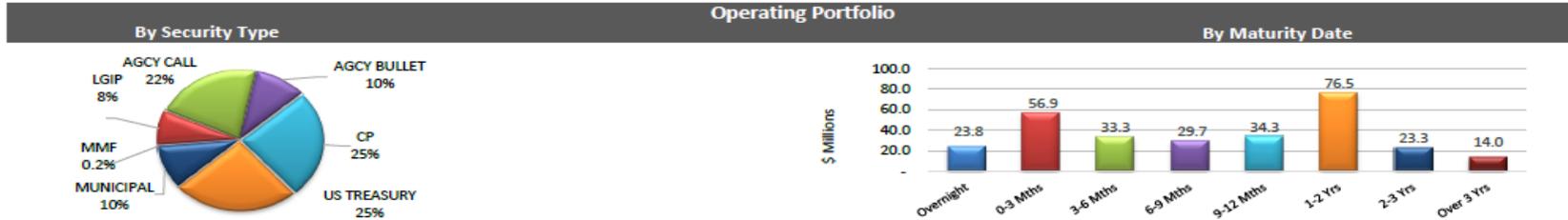
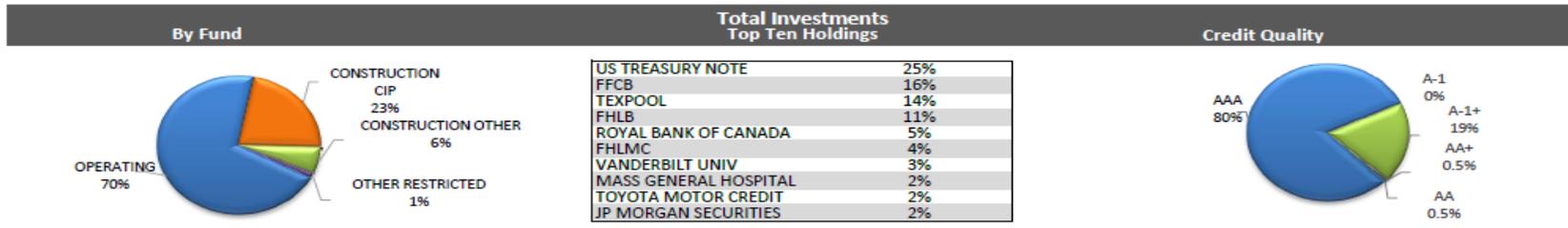
ALAMO COLLEGES DISTRICT  
SAN ANTONIO, TX

**Executive Summary**

May 31, 2022



Portfolio Summary by Fund							
	Market Value 5/31/2022	Market Value 2/28/2022	Change From Prior	Net Income for 5/31/2022	Net Income YTD 5/31/2022	Wtd Avg Yield 5/31/2022	Wtd Avg Maturity 5/31/2022
Operating	\$291,831,164	\$343,225,507	(\$51,394,344)	\$427,995	\$771,890	0.630%	362 days
Construction- CIP	\$93,100,476	\$122,656,338	(\$29,555,862)			0.153%	88 days
Construction- Other	\$25,964,635	\$25,944,978	\$19,656	\$19,656	\$24,764	0.623%	1 days
Other Restricted	\$4,447,892	\$4,310,303	\$137,589	\$4,031	\$4,893	0.623%	1 days
<b>Grand Total</b>	<b>\$415,344,166</b>	<b>\$496,137,126</b>	<b>(\$80,792,960)</b>	<b>\$451,682</b>	<b>\$801,547</b>		



Note: The College District currently holds funds on deposit with Bank of America that are not include in the investment portfolio data presented here, with the exception of the balance held in the overnight sweep fund. Net income

**ALAMO COLLEGES DISTRICT**  
**DETAIL OF INVESTMENTS**  
**May 31, 2022**

Sec. Type	Maturity Date	Security Description	CPN %	Settlement Date	Next Call	Par Value	Book Value	Market Value	YTM %	S&P Global	Moody's	Fitch	Days to Mty	Days to Call
<b>Operating Investments</b>														
Agency	6/10/2022	FHLB	2.125	8/19/2021		3,525,000	3,526,984	3,525,892	0.070	AA+	AAA	NR	10	
Agency	7/25/2022	FREDDIE MAC	0.125	8/24/2021		5,000,000	5,000,410	4,992,465	0.071	AA+	AAA	AAA	55	
Agency	10/26/2022	FHLMC	2.100	1/13/2021		1,500,000	1,511,803	1,503,851	0.159	AA+	AAA	AAA	148	
Agency	11/30/2022	FFCB	0.170	12/7/2020	6/30/2022	5,000,000	4,999,051	4,963,245	0.208	AA+	AAA	AAA	183	30
Agency	12/15/2022	FFCB	0.160	12/16/2020	6/30/2022	5,000,000	4,999,321	4,958,070	0.185	AA+	AAA	AAA	198	30
Agency	3/21/2023	FHLB	1.250	3/21/2022	6/21/2022	5,000,000	5,000,000	4,969,100	1.250	AA+	AAA	NR	294	21
Agency	6/19/2023	FHLMC	2.750	12/17/2021		10,000,000	10,235,996	10,056,710	0.498	AA+	AAA	AAA	384	
Agency	9/14/2023	FFCB	0.280	9/18/2020	6/5/2022	5,000,000	4,998,381	4,870,625	0.305	AA+	AAA	AAA	471	5
Agency	10/12/2023	FFCB	0.290	11/30/2021		10,000,000	9,975,819	9,727,640	0.468	AA+	AAA	AAA	499	
Agency	11/30/2023	FFCB	0.310	12/2/2020	6/30/2022	5,000,000	4,997,493	4,844,495	0.344	AA+	AAA	AAA	548	30
Agency	3/28/2024	FHLB	2.000	3/28/2022	6/28/2022	5,000,000	5,000,000	4,951,830	2.000	AA+	AAA	NR	667	28
Agency	12/16/2024	FHLB Step Up	0.500	12/16/2021	12/16/2022	10,000,000	10,000,000	9,620,340	1.163	AA+	AAA	NR	930	199
Agency	2/26/2025	FHLB	0.680	8/26/2021	8/26/2022	10,000,000	10,000,000	9,452,790	0.680	AA+	AAA	NR	1,002	87
Agency	5/27/2026	FHLB	1.250	5/27/2021	8/27/2022	10,000,000	10,000,000	9,360,270	1.097	AA+	AAA	AAA	1,457	88
Agency	6/16/2026	FHLB	0.500	6/16/2021	6/16/2022	5,000,000	5,000,000	4,636,375	0.938	AA+	AAA	AAA	1,477	16
					Subtotal	95,025,000	95,245,258	92,433,697						
Money Market	7/6/2022	PHILADELPHIA AIRPORT	0.310	1/4/2022		4,000,000	4,000,000	4,000,000	0.310	A-1+	P-1	NR	36	
Money Market	8/1/2022	MASS GENERAL HOSPITAL	-	1/28/2022		10,000,000	9,992,250	9,978,140	0.456	A-1+	P-1	NR	62	
Money Market	8/2/2022	UNIV OF TEXAS	-	3/2/2022		7,000,000	7,491,075	7,491,217	0.696	A-1+	P-1	F1+	63	
Money Market	8/8/2022	ROYAL BANK OF CANADA	-	1/10/2022		5,000,000	4,996,358	4,986,630	0.384	A-1+	P-1	F1+	69	
Money Market	8/12/2022	ROYAL BANK OF CANADA	-	11/30/2021		10,000,000	9,994,096	9,971,320	0.295	A-1+	P-1	F1+	73	
Money Market	8/12/2022	TOYOTA MOTOR CREDIT	-	11/30/2021		10,000,000	9,993,893	9,972,740	0.305	A-1+	P-1	F1	73	
Money Market	9/14/2022	VANDERBILT UNIV	-	1/12/2022		12,000,000	11,985,867	11,986,000	0.406	A-1+	P-1	F1+	106	
Money Market	11/14/2022	JP MORGAN SECURITIES	-	2/18/2022		10,000,000	9,951,292	9,911,800	1.069	A-1	P-1	F1+	167	
Money Market	11/28/2022	ROYAL BANK OF CANADA	-	3/4/2022		5,000,000	4,968,828	4,951,240	1.273	A-1+	P-1	F1+	181	
					Subtotal	73,500,000	73,373,659	73,249,087						
Taxable Muni	7/1/2022	TEXAS A&M UNIV	1.700	12/17/2019		1,000,000	1,000,000	999,260	1.700	AAA	AAA	AAA	31	
Taxable Muni	2/1/2023	SAN ANTONIO, TX	0.478	7/16/2020		5,000,000	5,002,235	4,935,000	0.411	AAA	AAA	AA	246	
Taxable Muni	4/1/2023	TEXAS TRANSPRTN COMM	5.000	7/8/2020		2,000,000	2,073,255	2,041,240	0.575	AA+	AAA	AAA	305	
Taxable Muni	5/15/2023	TEXAS A&M UNIV	2.396	9/21/2020		1,160,000	1,183,167	1,159,095	0.300	AAA	AAA	AA+	349	
Taxable Muni	7/1/2023	MET GOVT NASHVILLE & DAVIDSON CNTY TN	0.271	2/18/2021		2,000,000	2,000,000	1,947,640	0.271	AA	AA2	AAA	396	
Taxable Muni	9/1/2023	TARRANT REGL WTR DT	0.250	3/9/2021		7,330,000	7,331,371	7,109,440	0.235	AAA	NR	AAA	458	
Taxable Muni	2/1/2024	TEXAS PUB FIN AUTH	0.503	1/15/2021		2,000,000	2,005,286	1,913,980	0.344	AA+	AA1	NR	611	
Taxable Muni	5/15/2024	TEXAS A&M UNIV	2.566	9/29/2020		2,750,000	2,865,733	2,728,028	0.400	AAA	AAA	AA+	715	
Taxable Muni	2/1/2025	SAN ANTONIO, TX	2.173	4/28/2021		1,200,000	1,248,763	1,173,012	0.631	AAA	AAA	NR	977	
					Subtotal	24,440,000	24,709,810	24,006,695						
TE Muni	8/15/2022	SPRING ISD, TX	5.000	6/16/2020		1,000,000	1,009,217	1,007,520	0.541	AAA	AAA	NR	76	
TE Muni	3/1/2023	TRAVIS COUNTY, TX	5.000	7/16/2020		1,500,000	1,552,199	1,534,110	0.340	AAA	AAA	NR	274	
TE Muni	8/1/2024	STATE OF TX - COLLEGE STDNT LOAN	4.000	7/2/2020		2,950,000	3,164,699	3,079,122	0.600	AAA	AAA	NR	793	
					Subtotal	5,450,000	5,726,115	5,620,752						
Treasury	10/31/2022	US TREASURY NOTE	0.125	2/7/2022		10,000,000	9,975,060	9,943,750	0.724	AA+	AAA	AAA	153	
Treasury	1/31/2023	US TREASURY NOTE	0.125	2/3/2022		5,000,000	4,978,586	4,944,531	0.767	AA+	AAA	AAA	245	
Treasury	1/31/2023	US TREASURY NOTE	0.125	2/28/2022		5,000,000	4,967,910	4,944,531	1.089	AA+	AAA	AAA	245	
Treasury	2/28/2023	US TREASURY NOTE	0.125	2/28/2022		5,000,000	4,961,726	4,933,594	1.157	AAA	AAA	AAA	273	
Treasury	3/31/2023	US TREASURY NOTE	0.125	2/23/2022		10,000,000	9,910,863	9,846,875	1.205	AA+	AAA	AAA	304	
Treasury	4/15/2023	US TREASURY NOTE	0.250	1/18/2022		5,000,000	4,984,148	4,921,875	0.614	AA+	AAA	AAA	319	
Treasury	5/15/2023	US TREASURY NOTE	0.125	1/18/2022		5,000,000	4,974,686	4,905,469	0.657	AA+	AAA	AAA	349	
Treasury	7/15/2023	US TREASURY NOTE	0.125	2/23/2021		10,000,000	9,996,878	9,771,875	0.153	AA+	AAA	AAA	410	
Treasury	7/31/2023	US TREASURY NOTE	0.125	1/18/2022		5,000,000	4,962,938	4,880,469	0.763	AA+	AAA	AAA	426	
Treasury	8/15/2023	US TREASURY NOTE	0.125	11/30/2021		10,000,000	9,964,883	9,751,563	0.417	AA+	AAA	AAA	441	
Treasury	8/15/2023	US TREASURY NOTE	0.125	12/17/2021		4,000,000	3,979,533	3,900,625	0.550	AA+	AAA	AAA	441	118
					Subtotal	74,000,000	73,657,211	72,745,156						
<b>Subtotal Separate Operating Investments</b>						<b>272,415,000</b>	<b>272,712,053</b>	<b>268,055,387</b>						

**ALAMO COLLEGES DISTRICT**  
**DETAIL OF INVESTMENTS**  
**May 31, 2022**

Sec. Type	Maturity Date	Security Description	CPN %	Settlement Date	Next Call	Par Value	Book Value	Market Value	YTM %	S&P Global	Moody's	Fitch	Days to Mty	Days to Call
Money Market Fund	6/1/2022	TEXPOOL	0.623	6/30/2018		23,322,936	23,322,936	23,322,936	0.623	AAAm	NR	NR	1	
Money Market Fund	6/1/2022	BLACKROCK T-FUND	0.310	2/28/2021		452,841	452,841	452,841	0.310	AAA	AAA	NR	1	
<b>Total Operating</b>						<b>296,190,777</b>	<b>296,487,830</b>	<b>291,831,164</b>	<b>0.326</b>					
<b><u>CIP Construction</u></b>														
Agency	6/10/2022	FHLB	2.125	7/21/2021		10,000,000	10,005,599	10,002,530	0.077	AA+	AAA	NR	10	
Agency	7/21/2022	FFCB	0.060	7/26/2021		12,000,000	11,999,728	11,982,180	0.076	AA+	AAA	F1+	51	
Agency	9/6/2022	FNMA	1.375	7/28/2021		3,855,000	3,868,031	3,855,860	0.110	AA+	AAA	AAA	98	
Agency	9/15/2022	FFCB	0.080	6/15/2021		20,000,000	19,999,157	19,928,840	0.094	AA+	AAA	AAA	107	
Agency	9/15/2022	FFCB	0.080	7/28/2021		5,865,000	5,864,742	5,844,132	0.095	AA+	AAA	AAA	107	
					Subtotal	51,720,000	51,737,258	51,613,542						
Money Market	6/15/2022	UNIV OF CALIFORNIA	-	3/9/2022		5,000,000	4,998,542	4,998,639	0.717	A-1+	P-1	F1+	15	
					Subtotal	5,000,000	4,998,542	4,998,639						
Treasury	8/15/2022	US TREASURY NOTE	1.500	7/21/2021		12,000,000	12,035,442	12,009,375	0.081	AA+	AAA	AAA	76	
Treasury	10/31/2022	US TREASURY NOTE	0.125	7/26/2021		10,000,000	10,000,647	9,943,750	0.110	AA+	AAA	AAA	153	
Treasury	11/15/2022	US TREASURY NOTE	1.625	8/12/2021		5,000,000	5,034,524	5,002,344	0.121	AA+	AAA	AAA	168	
Treasury	12/15/2022	US TREASURY NOTE	1.625	8/12/2021		5,000,000	5,040,566	5,001,563	0.127	AA+	AAA	AAA	198	
					Subtotal	32,000,000	32,111,180	31,957,031						
<b>Subtotal Separate Investments CIP</b>						<b>88,720,000</b>	<b>88,846,979</b>	<b>88,569,212</b>						
LGIP		TEXPOOL- CIP CONSTRUCTION				4,531,264	4,531,264	4,531,264	0.063	AAAm	NR	NR	1	
<b>Total CIP Construction</b>						<b>93,251,264</b>	<b>93,378,243</b>	<b>93,100,476</b>	<b>0.109</b>					
<b><u>Other</u></b>														
LGIP		TEXPOOL- OTHER CONSTRUCTION				25,964,635	25,964,635	25,964,635	0.063	AAAm	NR	NR	1	
LGIP		TEXPOOL- OTHER				4,447,892	4,447,892	4,447,892	0.063	AAAm	NR	NR	1	
		Subtotal				30,412,527	30,412,527	30,412,527						
<b>Total Investments</b>						<b>419,854,567</b>	<b>420,278,600</b>	<b>415,344,166</b>						
<b><u>Retainage Accounts for Construction</u></b>														
		INTEREST-BEARING BANK DEPOSITS				20,650,154	20,650,154	20,650,154	0.005			FDIC/Collateral		
<b><u>Other Bank Deposits</u></b>														
		BANK DEPOSITS				4,219,075	4,219,075	4,219,075				FDIC/Collateral		
<b>Total Investments/Bank Deposits</b>						<b>444,723,797</b>	<b>445,147,829</b>	<b>440,213,396</b>						

**ALAMO COMMUNITY COLLEGE DISTRICT**  
**Quarterly Investment Report (Including Deposits)**  
**FOR PERIOD BEGINNING MARCH 1, 2022 AND ENDING MAY 31, 2022**

May 31, 2022  
Market Value

**Investment or Deposit Type**

Publicly Traded Equity and Similar Investments	
Common Stock (U.S. and foreign stocks held in separately managed accounts or internally managed by institution investment staff; exclude mutual or commingled funds)	
Equity/Stock Mutual Funds	
Balanced Mutual Funds (where target allocation is > 50% equities)	
"Commonfund" Equity Commingled Funds	
Other Equity Commingled Funds (if primarily invested in publicly traded equities)	
Preferred Stock	
Other - list by type	
<b>Total Publicly Traded Equity and Similar Investments</b>	<b>0</b>
"Other" Investments- Other than Publicly Traded Equity and Debt Investments	
Real Estate (include direct ownership & investments in real estate limited partnerships, private REITs, or similar vehicles; include a portfolio of publicly traded REITs if managed as a separate asset allocation category rather than comprising part of a broadly diversified stock portfolio )	
Other Real Asset Investment (e.g. investments in infrastructure funds)	
Private Equity	
Hedge Funds	
"Commonfund" Alternative Asset Commingled Funds (Real Estate, Private Equity, Hedge Funds, Commodities, etc.)	
Annuities	
Commodities	
Collectibles	
Other - list by type	
<b>Total "Other" Investments - Other than Publicly Traded Equity &amp; Debt Investments</b>	<b>0</b>
Publicly Traded Debt & Similar Investments>1 year maturity	
U.S. Government Securities ("Treasuries")	28,304,531
U.S. Government Agency Securities ("Agencies")	67,521,075
Mortgage Pass-Throughs - "Agency"	
Mortgage Pass-Throughs - "Private Label"	
Asset-Backed Securities (ABS) (other than mortgage-backed securities)	
Sovereign Debt (non-U.S.)	
Municipal Obligations	
Collateralized Mortgage Obligations (CMOs) - list below by category	
Interest Only Strips (IOS)	
Principal Only Strips (POs)	
Inverse Floaters	
Stated Final Maturity longer than 10 years	
Other CMOs- "Agency"	
Other CMOs- "Private Label"	
Corporate Obligations (U.E. or foreign companies- list below by rating	
Highly Rated (AAA/AA or equivalent)	
Other Investment Grade (A/BBB or equivalent)	
High Yield Bonds (<BBB or equivalent)	
Not Rated (NR)	
Fixed Income/Bond Mutual Funds (longer term; registered with the SEC)	
Balanced Mutual Funds (where target allocation is > 50% bonds or other debt securities)	
"Commonfund" Fixed Income/Bond Commingled Funds	
Other Fixed Income/Bond Commingled Funds (primarily invested in publicly traded debt securities; not registered with the SEC)	
GICs (Guaranteed Investment Contracts)	
Municipal Obligations	17,951,221
<b>Total Publicly Traded Debt &amp; Similar Investments &gt;1 year</b>	<b>113,776,828</b>
Short-Term Investments & Deposits	
U.S. Government Securities ("Treasuries")	76,397,656
U.S. Government Agency Securities ("Agencies")	76,526,164
Banker's Acceptances	
Commercial Paper - A1/P1 (or equivalent)	78,247,726
Other Commercial Paper - lower rated	
Repurchase Agreements (Repos)	
Money Market Mutual Funds (registered with the SEC)	
Short-Term Mutual Funds Other than Money Market Mutual Funds (registered with the SEC)	
Public Funds Investment Pool Created to Function as a Money Market Mutual Fund (not registered w/ SEC but "2a7-like")	
TexPool (and TexPool Prime)	58,266,727
Other Public Funds Investment Pools Functioning as Money Market Mutual Funds	
Other Investment Pools - Short-Term (not created to function as a money market mutual fund)	
Certificates of Deposit (CD) - Nonnegotiable	
Certificates of Deposit (CD) - Negotiable	
Bank Deposits	24,869,229
Cash Held at State Treasury	
Securities Lending Collateral Reinvestments (direct investments or share of pooled collateral)	
Other- Municipal Securities	11,676,225
Other - Bank Sweep (Treasury Fund)	452,841
<b>Total Short-Term Investments &amp; Deposits</b>	<b>326,436,568</b>
<b>TOTAL INVESTMENTS and DEPOSITS</b>	<b>440,213,396</b>
<b>TOTAL EXCLUDING BANK DEPOSITS</b>	<b>415,344,166</b>

**Alamo Colleges District  
PFIA Officer Training as of May 31, 2022**

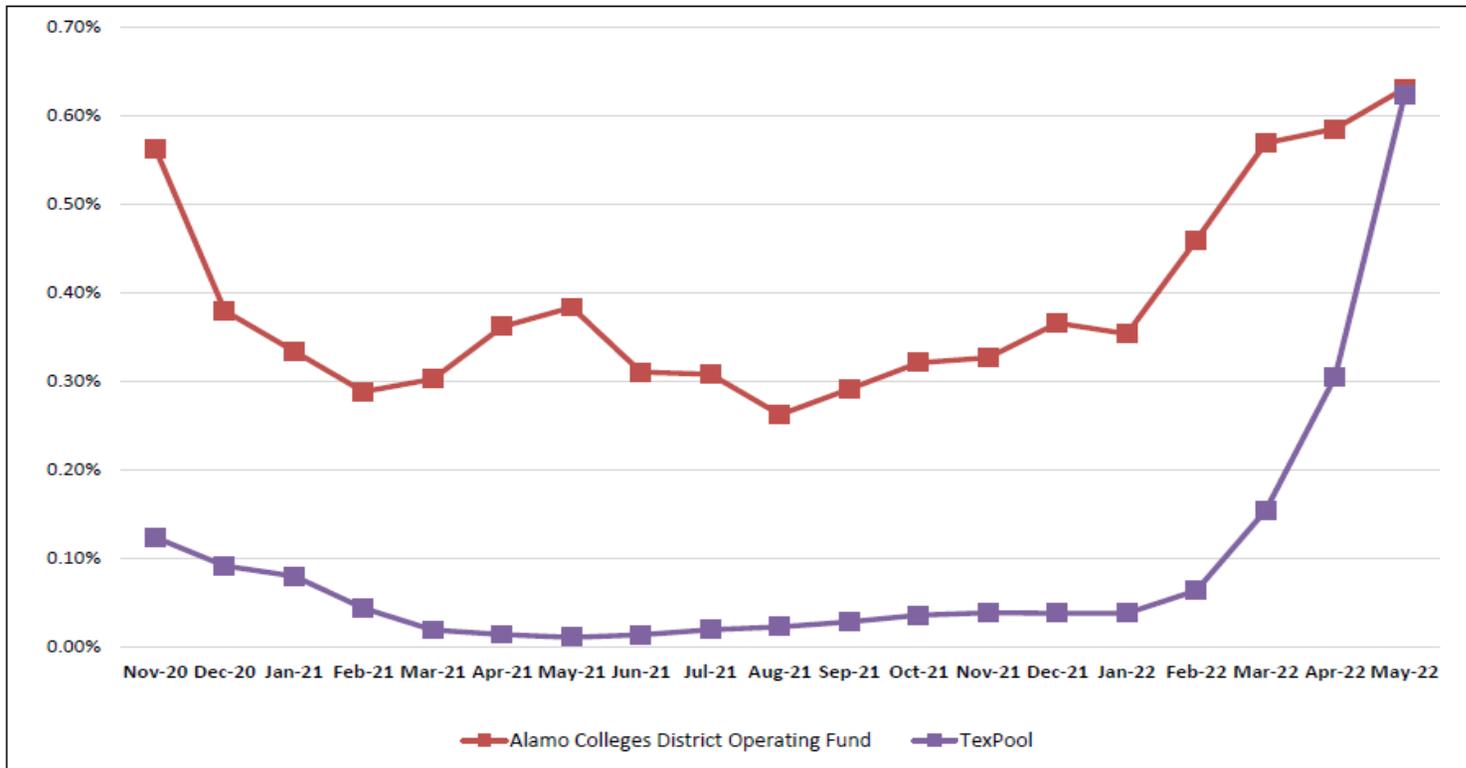
Name	Title	Most Recent PFIA Training	Officer Designation
Dr. Diane E. Snyder, CPA	Vice Chancellor for Finance and Administration	February, 2021	Investment officer in absence of Associate Vice Chancellor
Lisa L. Mazure MSA, CPA	Assoc. Vice Chancellor, Finance and Fiscal Services (1)	Scheduled June 2022	Designated investment officer by Board of Trustees
Patrick F. Vrba, Jr., CPA	Controller	October, 2020	Investment officer
Tracey Sulak Bedwell, CTP MBA	Treasurer	October 2021	Investment officer- delegated management of investment activity

(1) Effective March 1, 2022

Per Policy C.1.7 Investments: The Associate Vice Chancellor of Finance and Fiscal Services is designated as the investment officer of the College District by Board authority delegated through the Chancellor. In the absence of the Associate Vice Chancellor of Finance and Fiscal Services, the Vice Chancellor for Finance and Administration is deemed to be the investment officer. The investment officer shall be responsible for the investment of funds consistent with the investment policy adopted by the Board. The Associate Vice Chancellor of Finance and Fiscal Services may delegate management responsibility for daily investment transactions to the Controller or Treasurer.

*Requirement: 5 hours of training each biennium. Biennium during reporting period 9-1-21 to 8-31-23.  
New Investment Officers must take training within 6 months.*

**ALAMO COLLEGES DISTRICT  
Performance (Yield) Operating Fund  
May 31, 2022**



Note: Benchmark data for TexPool is the monthly average yield.  
Operating Fund includes investments in TexPool and BlackRock Treasury Sweep

*Information provided by Hilltop Securities Asset Management*



## ALAMO COLLEGES DISTRICT CAPITAL IMPROVEMENTS PROGRAM (CIP) EXECUTIVE SUMMARY

### CIP Bond Construction *Projected* Upcoming CIP Project – for Board Approval

Estimated Upcoming GMP Board Pending Approval	Jul	Aug	Sept	Oct
NVC Cypress Cultural Center of Excellence Renovation (SpawGlass / Overland)				X
PAC Natatorium/Gym Renovation (Bartlett Cocke / RVK)	<i>TBD - Rescoping</i>			
Northwest Education and Training Center (NWETC) (TBD / Overland)				X
SAC Chance Renovation (J.T. Vaughn / O'Connell Robertson)	<i>TBD - Rescoping</i>			
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>2</b>	<b>0</b>

### CIP Bond Construction Projects by The Numbers

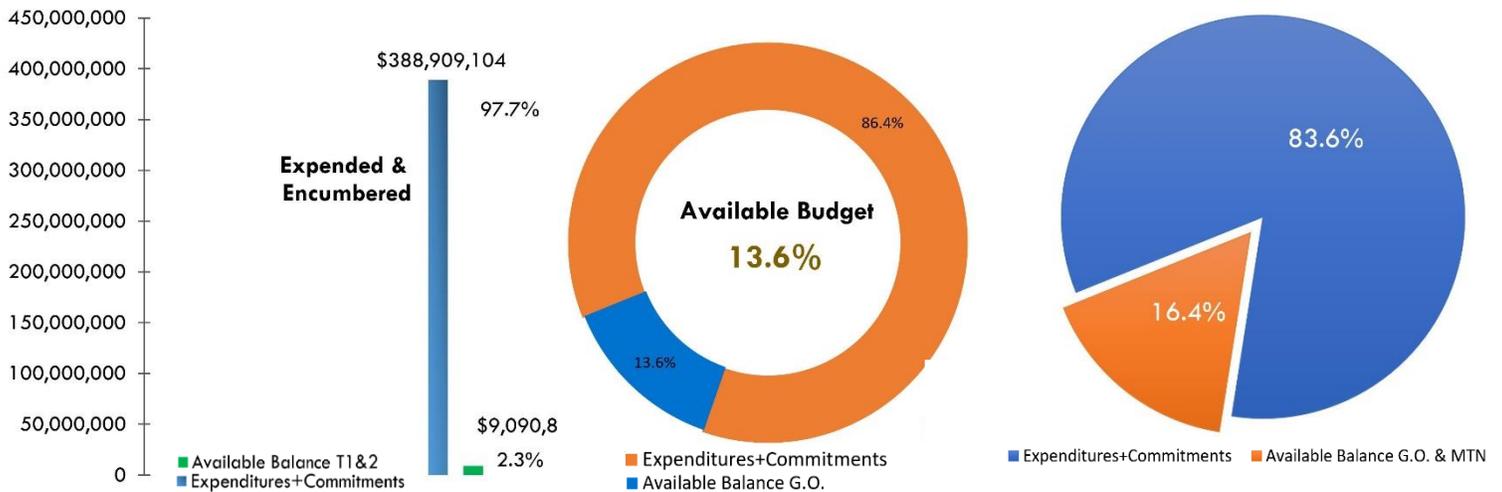
Project Status	SPC	SAC	NVC	PAC	NLC	ETCs	Total
Projects Completed	3	3	4				10
Projects in Construction	2	3		2	1	2	10
Projects with Approved GMP							0
Projects with Upcoming GMP Approval			1	1			2
Projects in Various Design Phases		1				1	2
<b>TOTAL</b>							<b>24</b>

### CIP Bond Budget – As of July 2022

CIP - Tranche 1 & 2 Spending G.O.

CIP General Obligation Bond - Available Budget

CIP G.O. & MTN Bond - Overall Available Budget



Tranche 1 & 2 - Spend Summary			CIP General Obligation Bond - Available Budget			Overall CIP GO & MTN - Available Budget		
	\$	%		\$	%		\$	%
1st Tranche (GO17) & 2nd Tranche (GO21)	398,000,000	100.0%	CIP GO Budget	450,000,000	100.0%	CIP GO+MTN Budget	500,000,000	100.0%
Expenditures+Commitments	388,909,104	97.7%	Expenditures+Commitments	388,909,104	86.4%	Expenditures+Commitments	417,923,354	83.6%
Available Balance T1&2	9,090,896	2.3%	Available Balance G.O.	61,090,895	13.6%	Available Balance G.O. & MTN	82,076,646	16.4%

Total General Obligation & MTN funding	Total expenditures on all CIP projects to date	Remaining balance of funding
<b>\$500,000,000</b>	<b>\$359,558,748</b>	<b>\$82,076,646</b>

*\*Preliminary Bond Budget Numbers as of July 11, 2022, subject to change and unaudited*



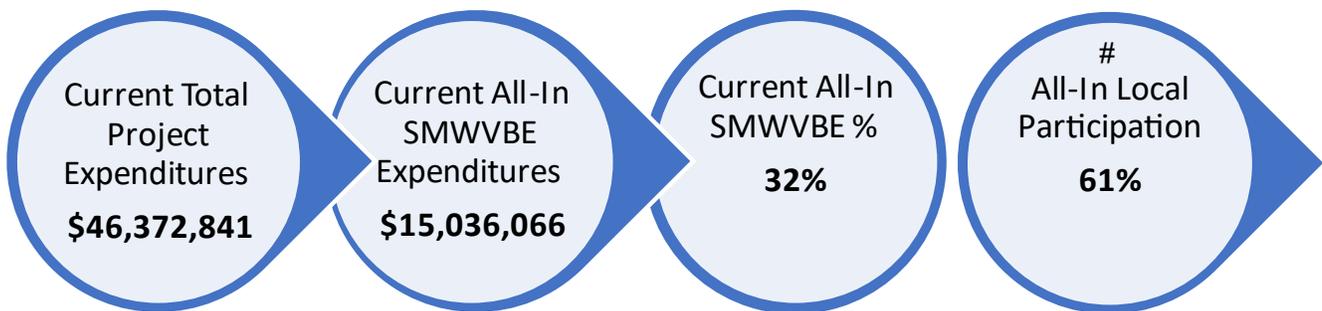
**Next CBOC Meeting**

- The CBOC committee met on April 11, 2022, in person at DSO and a poll is being sent for the next meeting date.

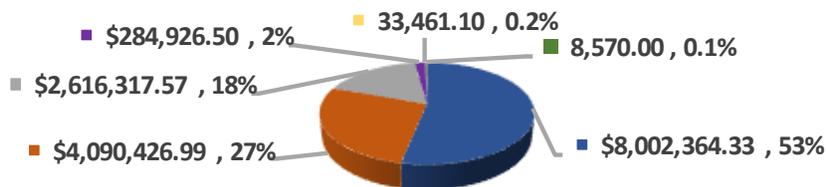
**CIP Bond SMWVBE Reporting (as reported in June 2022)**

## San Antonio College

- Total Campus CIP Funding: \$97,721,920
- Remaining Funding Spending Opportunities: \$51,036,066



SAC All-In SMWVBE Breakdown



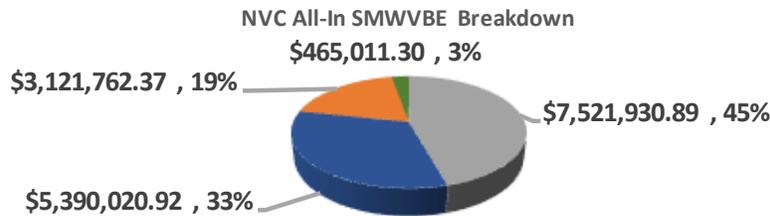
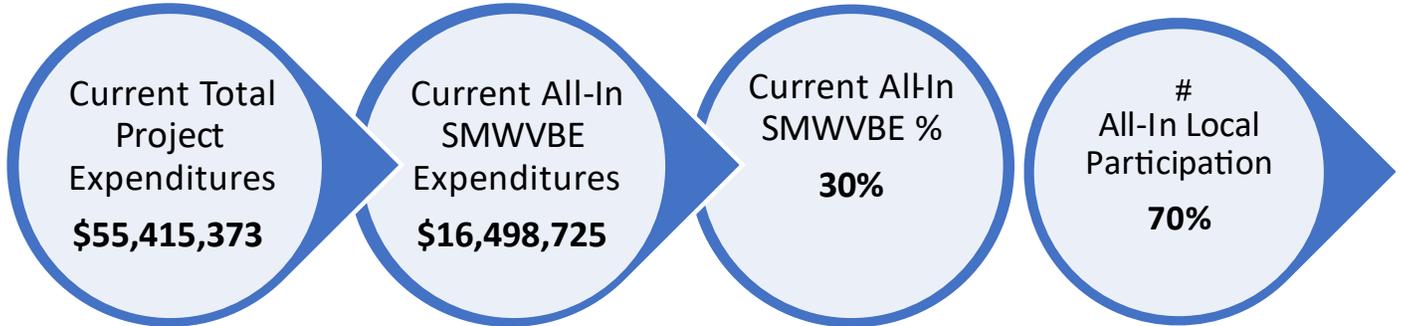
- Hispanic American Business Enterprise
- Small Business Enterprise
- Woman Owned Business Enterprise
- Asian American Business Enterprise
- Native American Business Enterprise
- African American Business Enterprise





# Northwest Vista College

- Total Campus CIP Funding: \$79,000,000
- Remaining Funding Spending Opportunities: \$23,584,626

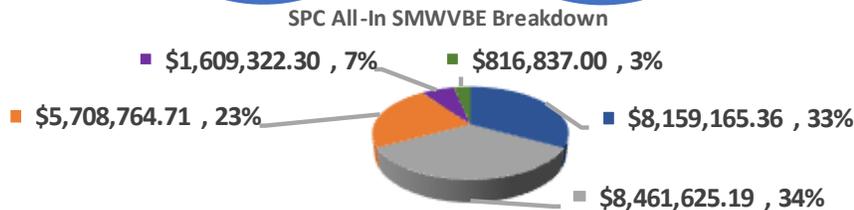
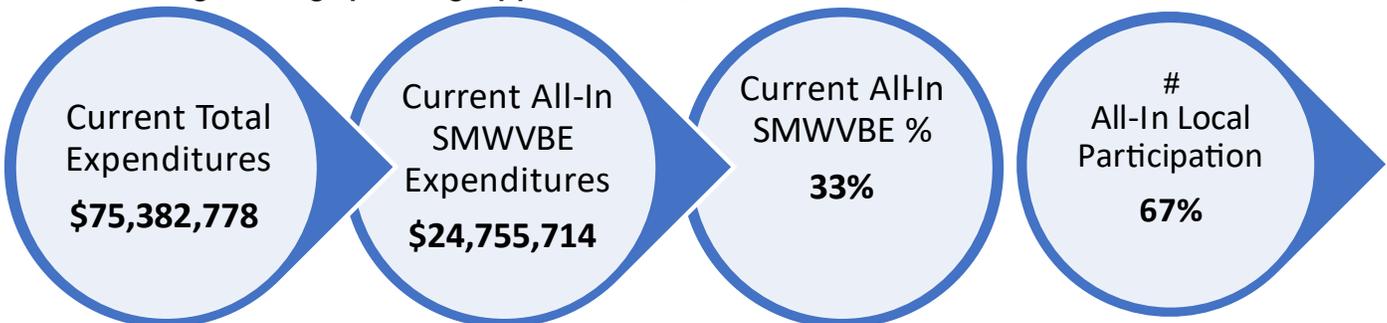


- Woman Owned Business Enterprise
- Hispanic American Business Enterprise
- Small Business Enterprise
- African American Business Enterprise



# St. Philip's College

- Total Campus CIP Funding: \$102,706,050
- Remaining Funding Spending Opportunities: \$27,323,271



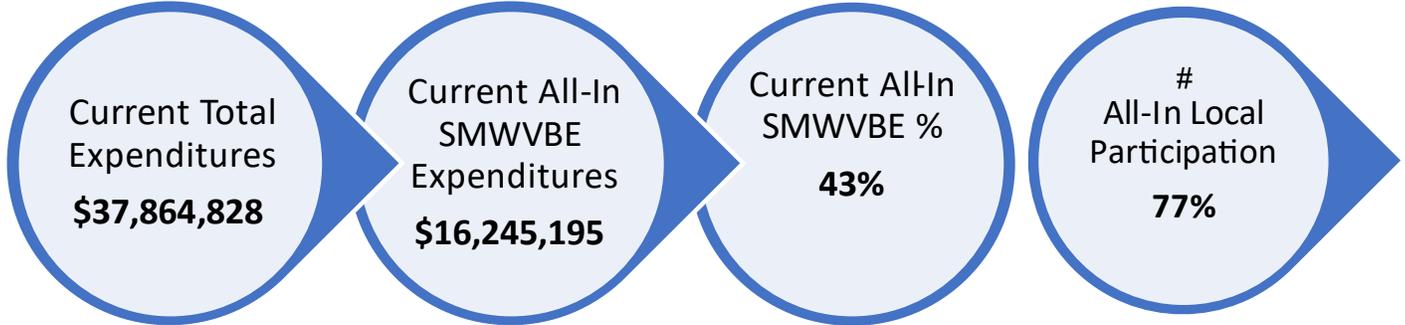
- Hispanic American Business Enterprise
- Asian American Business Enterprise
- Woman Owned Business Enterprise
- African American Business Enterprise
- Small Business Enterprise



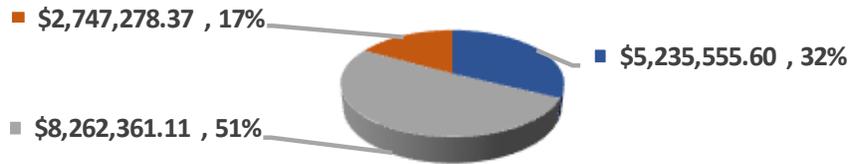


# Palo Alto College

- Total Campus CIP Funding: \$83,067,000
- Remaining Funding Spending Opportunities: \$45,202,171



PAC All-In SMWVBE Breakdown



Hispanic American Business Enterprise

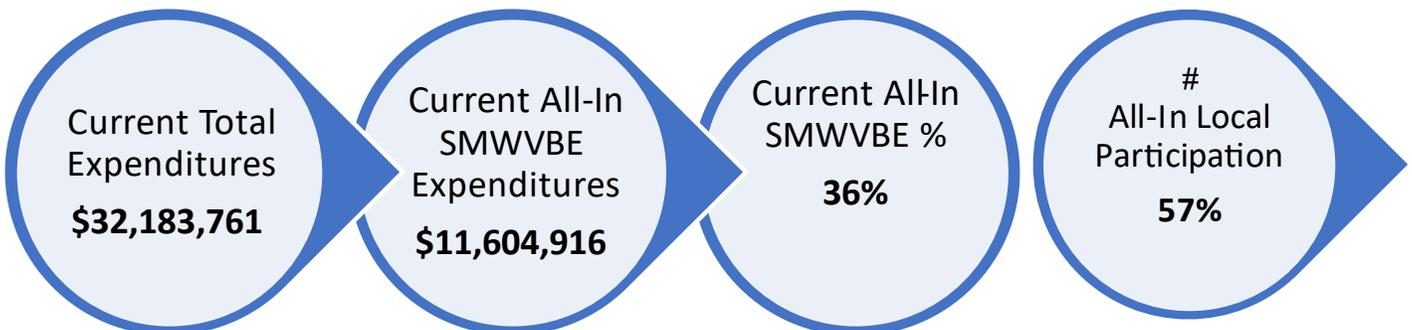
Woman Owned Business Enterprise

Small Business Enterprise

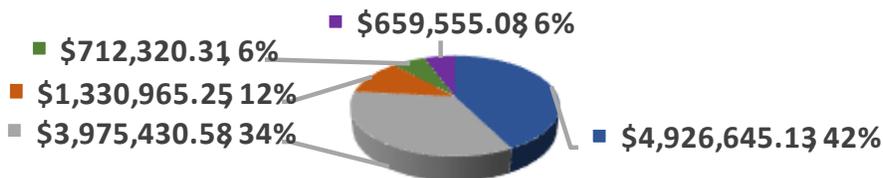


# Northeast Lakeview College

- STEM Bldg. Total Campus CIP Funding: \$47,680,000
- Remaining Funding Spending Opportunities: \$15,496,238



NLC All-In MWVBE Breakdown



Hispanic American Business Enterprise

Woman Owned Business Enterprise

Small Business Enterprise

African American Business Enterprise

Asian American Business Enterprise

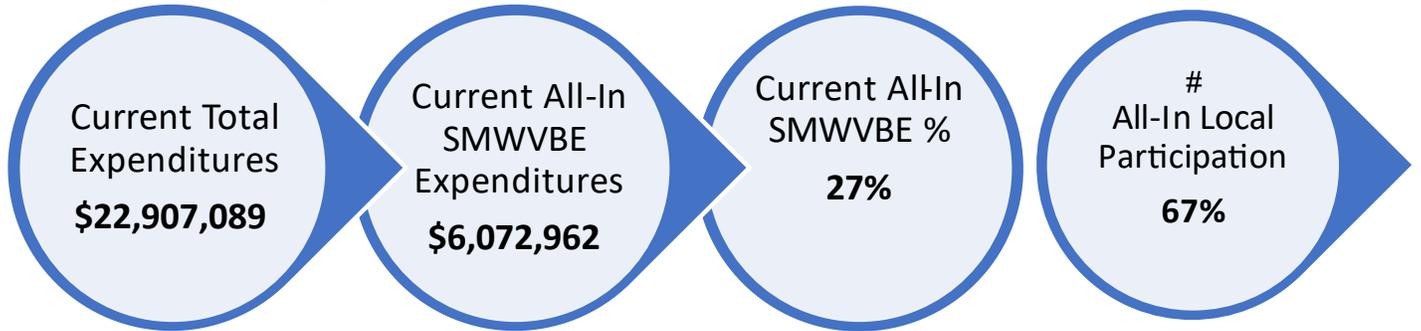




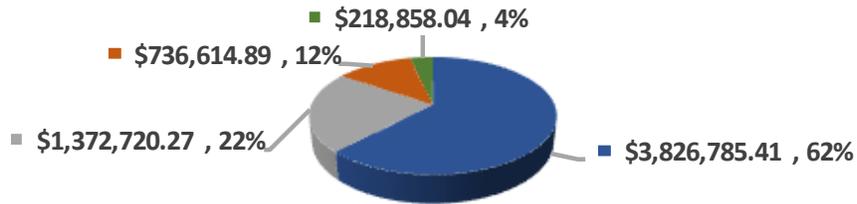
# Education and Training Centers



- Total Campus CIP Funding: \$70,300,000
- Remaining Funding Spending Opportunities: \$47,392,910



ETCs All-In SMWVBE Breakdown



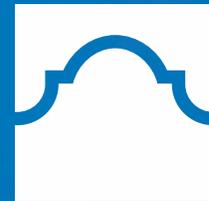
■ Hispanic American Business Enterprise ■ Woman Owned Business Enterprise ■ Small Business Enterprise ■ African American Business Enterprise



# Overview of Construction Minute Order Actions

July 19, 2022

Lacy Hampton  
Interim Associate Vice Chancellor  
G.O. Bonds Capital Program (CIP)



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DISTRICT



# Construction Overview Agenda

## Construction Projects by the Numbers

- Mr. Lacy Hampton, Interim Associate Vice Chancellor, G.O. Bond Capital Improvements Program of CIP (CIP)

## St. Philip's College – Amending the Construction Manager at Risk (CMAR) GMP - Realization of GMP Savings and Owner Requested Enhancements

MO Approve: **Saint Artemisia Bowden Building (SAB)**

## St. Philip's College SWC– Amending the Construction Manager at Risk (CMAR) GMP – GMP Increase and Extension of the Construction Time Schedule for Supply Chain Delays and Owner Requested Enhancements

MO Approve: **Welding & Autobody Collision Center (WACC)**

- Dr. Adena Williams Loston, President / Mr. Lacy Hampton, Interim Associate Vice Chancellor, G.O. Bond Capital Improvements Program of CIP (CIP)

## Palo Alto College – Amending the Construction Manager at Risk (CMAR) Construction Time Schedule for Unforeseen Conditions

MO Approve: **Physical Plant**

- Dr. Robert Garza, President / Mr. Lacy Hampton, Interim Associate Vice Chancellor, G.O. Bond Capital Improvements Program of CIP (CIP)



# 2017 CIP Bond Construction Projects by the Numbers

PROJECT STATUS	SPC	SAC	NVC	PAC	NLC	ETCs	Total
Projects Completed	3	3	4				10
Projects In Construction	2	3	0	2	1	2	10
Projects with Board GMP Approval							-
Projects with Upcoming GMP Approval			1	1			2
Projects in Various Design Phases		1				1	2
<b>TOTAL</b>							<b>24</b>

➤ Note Projects In Construction: Of the 11 projects 8 new projects within a year and during COVID-19



# Overview of Construction Minute Order Actions

## St. Philip's College

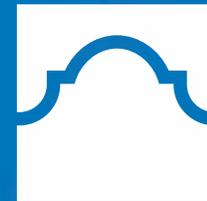
### GMP Amendment; Realization of Savings and Owner Requested Enhancements

#### Saint Artemisia Bowden Building (SAB)

July 19, 2022

Dr. Adena Williams Loston, President  
St. Philip's College

Lacy Hampton  
Interim Associate Vice Chancellor  
G.O. Bonds Capital Program (CIP)



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# SPC Construction GMP Savings



## ✓ Total project savings



The project savings are a result of Saint Artemisia Bowden Building (SAB) project. A portion of the savings will transfer to Welding & Autobody Collision Center (WACC) total project funding and remaining savings will be returned to SPC CRRSAA Funding. SPC Title III will fund the Owner request project enhancements, that were not in the GMP original scope of work.

	Current	7/19/2022 Revised	7/19/2022 Savings
<b>GMP Savings Saint Artemisia Bowden</b>	<b>\$ 12,422,223</b>	<b>\$ 12,167,871</b>	<b>\$ 254,352</b>
<b>Non GMP Savings</b>			<b>\$ 205,667</b>
<b>TOTAL PROJECT SAVINGS SAINT ARTEMISIA BOWDEN BUILDING (SAB)</b>			<b>\$ 460,019</b>
<b>Return SPC CRRSAA Savings</b>			<b>\$ (87,652)</b>
<b>Transfer Remaining Savings to Welding &amp; Autobody Collision Center (WACC)</b>			<b>\$ 372,367</b>
<b>Owner Requested Enhancements Funded with Title III for Saint Artemisia Bowden Building (SAB)</b>			<b>\$ 182,009</b>

*\*Refer to appendix rebalance sheet*

### Owner Requested Enhancements

- Additions: exterior signage, classroom furniture, ADA access



# Overview of Construction Minute Order Actions

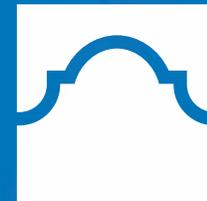
## St. Philip's College – Southwest Campus GMP Amendment – GMP Increase and Extension of the Construction Time Schedule for Supply Chain Delays and Owner Requested Enhancements

### Welding and Autobody Collision Center (WACC)

July 19, 2022

Dr. Adena Williams Loston, President  
St. Philip's College

Lacy Hampton  
Interim Associate Vice Chancellor  
G.O. Bonds Capital Program (CIP)



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# SPC SWC Welding & Autobody Collision Center (WACC)



### GMP Increase for Supply Chain Delays and Owner Requested Enhancements

		7/19/2022	7/19/2022
	Current	Increase	Revised
<b>GMP WELDING &amp; AUTOBODY COLLISION CENTER (WACC)</b>	\$ 19,861,680	\$ 416,108	\$ 20,277,788
<b>Non GMP</b>	\$ 6,006,603	\$ -	\$ 6,006,603
<b>Total Project Cost</b>	\$ 25,868,283	\$ 416,108	\$ 26,284,391

<b>Realization of Savings Transfer from Saint Artemisia Bowden Building (SAB)</b>	\$ 372,367
<b>Additional SPC Institutional Funding</b>	\$ 43,741
<b>Total Funding Sources for Welding &amp; Autobody Collision Center (WACC) Increase</b>	\$ 416,108

#### Owner Requested Enhancements

- Additions: patio fans, furr-out of internal drains
- Modifications: freeze protection, gas lines and electrical equipment in welding areas, driveway SW side
- Additional hard and soft cost fees



# SPC SWC Welding & Autobody Collision Center (WACC)



ALAMO COLLEGES DISTRICT  
St. Philip's College

- **SPC SWC Welding & Autobody Collision Center (WACC); New Sub. Completion August 15, 2022 (Org. Sub. Completion, May 3, 2022)**
- ✓ **104 days**
- ✓ Time extension for supply chain delays and owner requested enhancements



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Achieving the Dream | LEADER COLLEGE

# Overview of Construction Minute Order Actions

## Palo Alto College

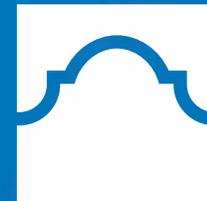
### Amending the Construction Manager at Risk Construction Time Schedule

#### Physical Plant

July 19, 2022

Dr. Robert Garza, President  
Palo Alto College

Lacy Hampton  
Interim Associate Vice Chancellor  
G.O. Bonds Capital Program (CIP)



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# PAC Physical Plant



- **PAC Physical Plant; New Sub. Completion August 4, 2022 (Org. Sub. Completion, May 11, 2022)**
- ✓ **85 calendar days**
- ✓ Time extension consisted of unforeseen conditions and redesign to address utility relocations.

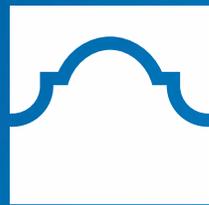


# July 19, 2022, Minute Order Actions

- Discussion and Possible Action on Amending the Guaranteed Maximum Price for Alamo Colleges District – **St. Philip’s College (SPC) Saint Artemisia Bowden Building (SAB)** Capital Improvement Project Construction Manager-at-Risk Contract with Skanska USA Building, Inc. (CSP 18C-005)
- Discussion and Possible Action on Amending the Guaranteed Maximum Price and Extending the Construction Time Schedule for Alamo Colleges District – St. Philip’s College (SPC) **Welding and Autobody Collision Center (WACC)** Capital Improvement Project (CIP), Construction Manager-at-Risk Contract with Guido Construction Company, Inc. (CSP 18C-005)
- Discussion and Possible Action on Amending the Construction Manager-at-Risk Contract with Bartlett Cocke General Contractors for the Alamo Colleges District – **Palo Alto College Physical Plant** Capital Improvement Project to Extend the Construction Time Schedule. (CSP 18C-005)



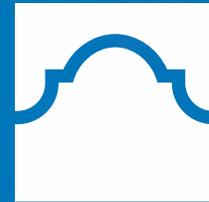
# Questions



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# Appendix



ALAMO  
COLLEGES  
DISTRICT



Malcolm Baldrige  
National Quality Award

2018 Award Recipient



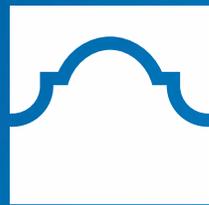
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COLLEGE

# SPC – Rebalance Summary Sheet

Tuesday, July 26, 2022

## St. Philip's College Bond Budget Overview

Project	2017 Orig. G.O. Bond	Current View of Costs	Funding Sources				Status	Timeline		
			Alloc. MTN	Other Funding	Revised G.O. Bond	Total Funding		Target Completion Date		
Tourism Hospitality Culinary Arts	30,000,000	34,130,601	2,181,723	1,948,878	30,000,000	34,130,601	Complete	10/7/2020		
Clarence Windzell Norris Building (Renovation)	22,000,000	24,888,930	8,453,992	1,552,562	14,882,376	24,888,930	Complete	12/2/2020		
Welding & Autobody Collision Center	20,000,000	26,284,391	364,285	2,564,258	23,355,848	26,284,391	Construction	8/15/2022		
Saint Artemisia Bowden Building	10,000,000	18,296,302		4,534,526	13,761,776	18,296,302	Construction	5/15/2022		
<hr style="border-top: 1px dashed red;"/>										
Sub-total G.O. Bonds	<u>82,000,000</u>									
MTN	11,000,000									
Other: SPC Institutional Funding	4,460,660									
Other: Facilities Prev. Mtn	1,492,737									
Other: Grants Funding	4,246,827									
Other: Private Donor Funding	400,000									
<b>TOTAL</b>	<u>103,600,224</u>	<u>103,600,224</u>	<u>11,000,000</u>	<u>10,600,224</u>	<u>82,000,000</u>	<u>103,600,224</u>				



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DISTRICT



**Discussion and Possible Action on Amending the Guaranteed Maximum Price (GMP) for the Alamo Colleges District – St. Philip’s College (SPC) Saint Artemisia Bowden Building (SAB), Capital Improvement Project (CIP), Construction Manager-at-Risk Contract with Skanska USA Building, Inc. (CSP 18C-005)**

Presented to the Board Acting as Committee of the Whole on July 19, 2022, and now presented to the Board for approval on July 26, 2022.

**MINUTE ORDER**

**“The Board of Trustees hereby approves an amendment to decrease the Guaranteed Maximum Price by \$254,352 to \$12,167,871 under the contract with Construction Manager-at-Risk Skanska USA Building, Inc. for the construction of the Alamo Colleges District – St. Philip’s College (SPC) Saint Artemisia Bowden Building (SAB) Capital Improvement Project (“Project”), subject to subsequent execution of GMP amendment acceptable to District counsel by Chancellor or delegate.**

**PURPOSE**

To approve the amendment to decrease the Guaranteed Maximum Price by \$254,352 to \$12,167,871 under the contract with Construction Manager-at-Risk Skanska USA Building, Inc. for the construction of the Alamo Colleges District – St. Philip’s College (SPC) Saint Artemisia Bowden Building (SAB), Capital Improvement Project (CIP) subject to staff confirmation of scope and subsequent execution of GMP amendment.

**BACKGROUND**

On December 20, 2020, the Board approved the purchase of Construction Manager-at-Risk Services for the District for the General Obligation Bond Projects. On May 19, 2020, the Board approved a Guaranteed Maximum Price (GMP) in the amount of \$10,806,501 for the purchase of Construction Manager-at-Risk (CMR) services with Skanska USA Building, Inc. On August 20, 2021, the Board approved an increase to the GMP by \$1,615,722 to \$12,422,223 for the addition of the Cyber Range funded through CRRSAA. A reconciliation of all of the Project costs resulted in a GMP savings of \$254,352 and Non-GMP savings of \$205,667, for a total Project savings of \$460,019. \$87,652 of the GMP Cyber Range Contingency savings will be returned to the SPC CRRSAA funds. The remaining savings of \$372,367 is proposed to be transferred to the SWC Welding & Autobody Collision Center, Capital Improvement Project (CIP) to fund an increase in the GMP for that project. In addition, \$182,009 of Title III funds will be used to fund Owner Requested Enhancements for the Saint Artemisia Bowden Building. The new Total Project Cost is \$18,296,302.

<b>SPC Project</b>	<b>Original May 2020 GMP Award</b>	<b>August 2021 GMP Increase</b>	<b>July 2022 GMP Decrease</b>	<b>Revised July 2022 GMP Total</b>
Saint Artemisia Bowden Building	\$10,806,501	\$1,615,722	\$(254,352)	\$12,167,871
<b>TOTALS</b>	<b>\$10,806,501</b>	<b>\$1,615,722</b>	<b>\$(254,352)</b>	<b>\$12,167,871</b>

**IMPLICATIONS**

**Financial:** GMP \$12,167,871 of Total Project Cost of \$18,296,302

**Strategic Objective:** Goal I – Student Success; Goal III – Performance Excellence

**SWMBE/HUB Participation:** 25%

**Employee Services:**

**ATTACHMENTS:** Project Summary Sheet, Draft Change Order #02

\_\_\_\_\_  
Dr. Adena Williams Loston  
President, St. Philip’s College

\_\_\_\_\_  
Lacy Hampton  
Interim Associate Vice Chancellor  
G.O. Bond Construction Improvement Program (CIP)

\_\_\_\_\_  
Diane E. Snyder, CPA, Ph.D.  
Vice Chancellor for Finance & Administration

\_\_\_\_\_  
Dr. Mike Flores  
Chancellor



# Capital Improvement Program - Project Summary



## General Information

<b>Location/Campus:</b>	St. Philip's College	<b>Bond Tranche #:</b>	3				
<b>Project Title:</b>	Replace Bowden and Campus Center	<b>Target Completion:</b>	<table border="0"> <tr> <td><b>Orig.</b></td> <td>7/21/2023</td> </tr> <tr> <td><b>Rev.</b></td> <td>4/1/2022</td> </tr> </table>	<b>Orig.</b>	7/21/2023	<b>Rev.</b>	4/1/2022
<b>Orig.</b>	7/21/2023						
<b>Rev.</b>	4/1/2022						
<b>Project Type:</b>	New Building	<b>Target Square Footage:</b>	<table border="0"> <tr> <td>20,000</td> <td>24,680</td> </tr> </table>	20,000	24,680		
20,000	24,680						
<b>Project Manager:</b>	Laura Anthony	<b>Construction Manager:</b>	Skanska USA Building, Inc.				
<b>Architect/Engineer:</b>	Page	<b>Furniture:</b>	Workplace Resources				
<b>Project Description:</b>	<p>The Bowden Replacement Building is a new ground-up 24,640 square foot, 2-story structure. It will be located at what will become the new main entry to the SPC Campus off of Martin Luther King Blvd. This building will be a modern facility providing high-tech state-of-the-art equipment and IT infrastructure. It will house 2 general classrooms, 6 Networking and Technology Computer classrooms, an Accounting Lab, 12 offices, Adjunct office space, as well as the VITA office and a reception/waiting area.</p>						

Budget		Projected Costs	% Overage #
Gen. Oblig. Bonds	\$ 10,000,000	<b>Estimated GMP Costs:</b> Bowden+Cyber Range	\$ 12,167,871
G.O. Transfer from Norris	\$ 4,000,000	<b>Estimated Bowden FF&amp;E Costs</b>	\$ 1,313,848
G.O. Bond Transfer to WACC	\$ (238,234)	<b>Estimated Bowden Soft Costs:</b>	\$ 1,100,007
SPC Institutional Funds	\$ 834,699	<b>Estimated Infrastructure Cost (PMU3)</b>	\$ 1,713,818
TITLE III Grant	\$ 182,009	<b>Add'l ADA Access, Furniture &amp; Ext. Sign</b>	\$ 182,009
CRRSAA Grant	\$ 3,517,828	<b>Estimated Cyber Range Equip. Package</b>	\$ 1,818,749
<b>Total Revenue:</b>	<b>\$ 18,296,302</b>	<b>Total Projected Costs:</b>	<b>\$ 18,296,302</b>

## Bond Funded Expenditure Budget

	Original Budget	Revisions	Revised Budget	Encumbrances	Expenditures	Remaining Budget
<b>(932263)</b>						
<b>BOWDEN Const. GMP -BOND</b>	\$ 6,666,667	\$ 3,973,134	\$ 10,639,801	\$ 243,288	\$ 10,563,213	\$ (166,700)
<b>PMU 03 Infra. Hard Cost Budget:</b>	\$ -	\$ 1,626,450	\$ 1,626,450	\$ 323,895	\$ 1,302,555	\$ -
<b>PMU 03 Infra. Soft Cost Budget:</b>	\$ -	\$ 87,368	\$ 87,368	\$ -	\$ 87,368	\$ -
<b>Arch. &amp; Eng.: Page</b>	\$ 666,667	\$ 85,977	\$ 752,644	\$ 397	\$ 752,247	\$ -
<b>Const. Mtrls. Testing: Raba K.</b>	\$ 133,333	\$ (68,099)	\$ 65,234	\$ 16,874	\$ 48,360	\$ -
<b>Spclzd. Eng. Services: Cx+SAWs</b>	\$ 66,667	\$ 63,570	\$ 130,237		\$ 130,237	\$ -
<b>Permits (Devlp., Arc, LCP Tracker):</b>	\$ 66,667	\$ (13,387)	\$ 53,280		\$ 53,280	\$ -
<b>Public Art: 1% of Const. (TFE)</b>	\$ 66,667	\$ 31,945	\$ 98,612	\$ -	\$ 98,612	\$ -
<b>F, F&amp;E-IT: (ALE, DELL, INTECH, DICE-Addt'l)</b>	\$ 2,333,332	\$ (2,025,182)	\$ 308,150		\$ 308,150	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Bond Funded Budget:</b>	<b>\$ 10,000,000</b>	<b>\$ 3,761,776</b>	<b>\$ 13,761,776</b>	<b>\$ 584,454</b>	<b>\$ 13,344,022</b>	<b>\$ (166,700)</b>
<b>Variance from Bond Revenue:</b>	<b>\$ 238,234.00</b>					

### Budget Comments:

# Capital Improvement Program - Project Summary

NON- Bond Funded Expenditure Budget						
	Original Budget	Revisions	Revised Budget	Encumbrance	Expenditures	Remaining Budget
<b>SPC INSTL (932909)</b>	\$ 734,766	\$ (734,766)	\$ -	\$ -	\$ -	\$ -
<b>BOWDEN FF&amp;E - INSTL</b>	\$ -	\$ 834,699	\$ 834,699		\$ 834,699	\$ -
<b>SPC TITLE III GRANT - NEW SCOPE</b>		\$ 182,009	\$ 182,009	\$ -	\$ -	\$ 182,009
	\$ -	\$ -	\$ -			\$ -
<b>CRRSAA GRANT: (932977&amp;912951)</b>	\$ 1,903,354	\$ (1,903,354)	\$ -	\$ -	\$ -	\$ -
<b>BOWDEN FF&amp;E - Skanska JOC OFCI M</b>	\$ -	\$ 170,999	\$ 170,999		\$ 170,999	\$ -
<b>CYBER RANGE Const. GMP - CRRSAA</b>	\$ -	\$ 1,528,070	\$ 1,528,070	\$ 206,842	\$ 1,408,880	\$ (87,652)
<b>CYBER RANGE Hard Costs - CRRSAA</b>	\$ -	\$ 70,733	\$ 70,733	\$ 8,691	\$ 62,042	\$ -
<b>CYBER RANGE Soft Costs - CRRSAA</b>	\$ -	\$ 45,900	\$ 45,900	\$ -	\$ 45,900	\$ -
<b>CYBER RANGE FF&amp;E - CRRSAA</b>	\$ -	\$ 1,702,116	\$ 1,702,116	\$ 1,702,116		\$ -
<b>Total One-Time Budget:</b>	\$ 2,638,120	\$ 1,896,406	\$ 4,534,526	\$ 1,917,649	\$ 2,522,520	\$ 94,357
<b>Variance from Other Revenues:</b>	\$ -					

**Budget Comments:** In addition to the GMP for construction, the budget includes architectural and engineering services, FF&E, Permitting, and Public Art. It also includes the cost of off-site infrastructure costs to extend utilities to the building. It does not include the cost to abate and demolish the existing Bowden and Campus Center buildings.

## CHANGE ORDER PROPOSAL

This change order (“Change Order”) to the Contract described herein is made and entered into between the **Alamo Community College District**, a political subdivision of the State of Texas (“Alamo Colleges District” or “Owner”), Skanska USA Building, Inc. (“Contractor” or “Construction Manager”) and, Page Southerland Page, Inc. (“Architect”) regarding the Saint Artemisia Bowden Building Capital Improvement Project (Project), which was agreed to as evidenced by the Guaranteed Maximum Price Amendment executed on October 8, 2021 with a Guaranteed Maximum Price of \$12,422,223 a Substantial Completion date of April 15, 2022 and a Final Completion date of May 15, 2022.

This is Change Order No.           2            
Date of this Changer Order is           July 26, 2022          

The original date for Substantial Completion was April 15, 2022 and Final Completion was May 15, 2022.

The original not-to exceed Guaranteed Maximum Price consisting of:

- |    |  |                         |
|----|--|-------------------------|
| 1. | Stipulated amount for the Preconstruction Services Fee | <u>\$ 82,203.00</u>     |
| 2. | Amount for the Construction Services including:        |                         |
|    | a. A not-to exceed amount for the Cost of Work         | <u>\$ 9,431,712.23</u>  |
|    | b. A not-to exceed amount for the General Conditions   | <u>\$ 1,705,077.86</u>  |
|    | c. A not-to exceed amount Construction Phase Fee       | <u>\$ 627,039.71</u>    |
|    | d. A lump sum amount of Construction Contingency       | <u>\$ 262,015.00</u>    |
|    | e. A lump sum amount of Owner Contingency              | <u>\$ 314,175.20</u>    |
| 3. | TOTAL OF GMP LINE ITEMS 1 AND 2:                       | <u>\$ 12,422,223.00</u> |

This amount was the original not to exceed Guaranteed Maximum Price (GMP).

The Construction Manager hereby submits to the Alamo Colleges District a request for a change in the Work, Contract Sum, Contract Time and/or Contract Documents accompanied by sufficient supporting data and information to permit the Architect to make a recommendation to Owner and to permit the Owner to make a decision. Owner reserves the right to request additional information to evaluate any request and recommends that all requests be prepared in a manner consistent with the District’s Guidelines for the Preparation of the Guaranteed Maximum Price Proposal.

All changes orders must include an updated Project Schedule, General Conditions, and Schedule of Values, as applicable.

**Based on the request and the supporting documents, the contract is changed as follows:**

*(Insert a detailed description of the change and attach specific exhibits, plans or specifications for contractor to comply with – but not subcontractor bids, responses or proposals. Also include an agreed upon adjustments, attributable.)*

Contingency savings at the completion of the Project.

The changes to the Contract are based upon the following assumptions, specifications, drawings, or other conditions of the Contract:

1. \_\_\_\_\_; and
2. \_\_\_\_\_.

Notwithstanding anything to the contrary in the paragraph below or within the Architect’s drawings, plans, specifications or other requirements (collectively, the Plans and Specifications”), the AIA 133-2009, as amended and the AIA 201-2007, as amended (Collectively, the “Agreements”) signed by the Owner and Contractor shall control over any conflicting provisions in the Plans and Specifications. The Plans and Specifications impose requirements upon the Contractor that are in addition to the requirements in the Agreements. The Contractor shall seek written clarification from both the Owner and Architect as soon as it identifies any requirements or provisions in the Plans and Specifications that are (i) in conflict with the Agreements; (2) confusing; (3) ambiguous; or (3) unnecessarily duplicative.

The Contract is changed to modify the scope of work, which is set forth in detail in the documents attached hereto, incorporated herein or referenced herein. The Contractor must comply with these aforementioned plans, specifications, conditions and requirements as it relates to the Project and the modified scope of work. The provisions of this Change Order shall (i) modify the terms of the Contract Documents, as herein specified; and (ii) shall prevail over any conflicting provisions of the Contract Documents, to the extent of such conflict, as of the date of this Change Order.

The Contract Time will change by zero (0) of days and the new date for Substantial Completion is April 15, 2022 and the new date for Final Completion is May 15, 2022 as further reflected on the attached Project Schedule.

The new not-to exceed Guaranteed Maximum Price consisting of:

1. The new not-to exceed amount for Preconstruction Services Fee **\$ 82,203.00**
2. The new not-to exceed amount for Construction Services include:
  - a. The new not-to exceed amount for the Cost of Work **\$ 9,431,712.23**
  - b. The new not-to exceed amount for the General Conditions **\$ 1,705,077.86**

- c. The new not-to exceed amount Construction Phase Fee \$ 627,039.71
- d. The new not-to exceed amount of Construction Contingency \$ 262,015.00

- e. The new not-to exceed amount of Owner Contingency \$ 59,823.20

Any of the unused contingencies shall accrue to the Owner

- 3. TOTAL of the NEW AMENDED GMP LINE ITEMS 1 AND 2: \$ 12,167,871.00

This amount shall be the new Guaranteed Maximum Price (GMP), which we hereby guarantee to the Owner shall not be exceeded.

By signing below, each party represents and acknowledges that they (i) have reviewed this instrument and its supporting data and (ii) are in agreement with the terms, conditions and requirements of this Change Order.

**[Signature page to follow]**

**Accepted and Agreed to by:**

**Alamo Colleges District:**

By: \_\_\_\_\_  
 Printed Name: Dr. Diane Snyder  
 Its: Vice Chancellor, Finance & Administration

**Contractor:**

By: \_\_\_\_\_  
 Printed Name: \_\_\_\_\_  
 Its: \_\_\_\_\_

**District's Counsel, as to form only:**

By: \_\_\_\_\_  
 Printed Name: \_\_\_\_\_  
 Its: \_\_\_\_\_

**Architect:**

By: \_\_\_\_\_  
 Printed Name: \_\_\_\_\_  
 Its: \_\_\_\_\_

**Discussion and Possible Action on Amending the Guaranteed Maximum Price and Extending the Construction Time Schedule for Alamo Colleges District – St. Philip’s College (SPC) Welding and Autobody Collision Center (WACC) Capital Improvement Project (CIP), Construction Manager-at-Risk Contract with Guido Construction Company, Inc. (CSP 18C-005)**

Presented to the Board Acting as Committee of the Whole on July 19, 2022 and now presented to the Board for approval on July 26, 2022.

**MINUTE ORDER**

**“The Board of Trustees hereby approves an amendment increase the Guaranteed Maximum Price by \$416,108 to \$20,277,788 and to extend the construction time schedule to a new substantial completion date of August 15, 2022, under the contract with Construction Manager-at-Risk Guido Construction Company, Inc. for the construction of the Alamo Colleges District – St. Philip’s College (SPC) Welding and Autobody Collision Center (WACC) Capital Improvement Project (“Project”), subject to subsequent execution of GMP amendment acceptable to District counsel by Chancellor or delegate.”**

**PURPOSE**

To approve the amendment to increase the Guaranteed Maximum Price by \$416,108 to \$20,277,788 and extend the construction time schedule and project substantial completion date to August 15, 2022 under Construction Manager-at-Risk Guido Construction Company, Inc. for the construction of the Alamo Colleges District – St. Philip’s College (SPC) Welding and Autobody Collision Center (WACC) Capital Improvement Project (CIP) subject to staff confirmation of scope and subsequent execution of GMP amendment.

**BACKGROUND**

On February 27, 2018, the Board approved the purchase of Construction Manager-at-Risk Services for the District for the General Obligation Bond Projects and selected Guido Construction Company, Inc. among a subset of solicitation respondents as qualified for assignment to such projects. On March 17, 2020, the Board approved the Guaranteed Maximum Price (“GMP”) of \$19,861,680 from Guido Construction Company, Inc. for this work. The amendment for additional costs in the amount of \$416,108 are proposed to be added to the GMP for Owner requested enhancements for additional equipment, design modifications and hard and soft cost fees and supply chain issues. The GMP increase will be funded from the SPC Saint Artemisia Bowden Building (SAB) savings transfer in the amount of \$372,367 and additional SPC Institutional funds in the amount of \$43,741. This work will increase the GMP to \$20,277,788 and increase the Total Project Cost to \$26,284,391.

The District’s standard form of Construction Manager at Risk agreement requires Board approval for extensions of time exceeding 29 days. The former substantial completion date was May 3, 2022, and the new substantial completion date will be August 15, 2022. The time extension is due to the additional Owner requested enhancements not in the original scope of work.

SPC Project	Original GMP on March 2020	Transfer Savings from Saint Artemisia Bowden Building to GMP in July 2022	Add Institutional Funds to GMP in July 2022	Revised GMP on July 2022
Welding & Autobody Collision Center	\$19,861,680	\$372,367	\$43,741	\$20,277,788
<b>TOTALS</b>	<b>\$19,861,680</b>	<b>\$372,367</b>	<b>\$43,741</b>	<b>\$20,277,788</b>

**IMPLICATIONS**

**Financial: GMP: \$20,777,788** of Total Project Costs of **\$26,284,391**

**Strategic Objective:** Goal I – Student Success; Goal III – Performance Excellence

**SWMBE/HUB Participation:** 25%

**Employee Services:**

**ATTACHMENTS:** Project Summary Sheet, Draft Change Order #001, Construction Schedule and Extension Request Letter

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Dr. Adena Williams Loston  
President, St. Philip's College

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Lacy Hampton  
Interim Associate Vice Chancellor  
G.O. Bond Construction Improvement Program (CIP)

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Diane E. Snyder, CPA, Ph.D.  
Vice Chancellor for Finance & Administration

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Dr. Mike Flores  
Chancellor

# Capital Improvement Program - Project Summary



## General Information

<b>Location/Campus:</b>	St. Philip's College	<b>Bond Tranche #:</b>	2
<b>Project Title:</b>	Welding and Auto Body Facility	<b>Target Completion:</b>	7/23/2021 Orig. 8/15/2022 Rev.
<b>Project Type:</b>	New Building	<b>Target Square Footage:</b>	60,000 62,093
<b>Project Manager:</b>	Laura Anthony	<b>Construction Manager:</b>	Guido Construction Company, Inc
<b>Architect/Engineer:</b>	WestEast Design Group	<b>Furniture:</b>	Workplace Resources
<b>Project Description:</b>	The new building will provide students and faculty with spaces that will enable them to develop high level skills and craftsmanship in the use of welding for a variety of trades and other techniques related to auto body repair. Both programs are currently offered at the St. Philip's College Southwest Campus and are currently housed in Quadrants B and D of Building 3020 (ITC).		

Revenue Source	Projected Costs	% Overage	0%
Gen. Oblig. Bonds	## \$ 20,000,000	<b>Current Estimated GMP:</b>	\$ 20,277,788
G.O. Bonds Transfer from Norris & Bow	\$ 3,355,858	<b>Current Estimated FF&amp;E :</b>	\$ 1,497,418
MTN Transfer from Norris	\$ 364,285	<b>Current Estimated Soft Costs:</b>	\$ 1,863,568
SPC Inst. Budget (Inc. Transfer from Bow	\$ 2,052,248	<b>Current Estimated Hard Cost (Soil Disp.)</b>	\$ 711,711
SPC HEERF Grant Budget	\$ 512,000	<b>Current Estimated Welding Equipment</b>	\$ 1,933,906
<b>Total Revenue:</b>	<b>\$ 26,284,391</b>	<b>Total Projected Costs:</b>	<b>\$ 26,284,391</b>

## Bond Funded Expenditure Budget

912144	Original Budget	Revisions	Revised Budget	Encumbrances	Expenditures	Remaining Budget
<b>Construction Budget: GMP</b>	\$ 13,333,333	\$ 6,766,581	\$ 20,099,914	\$ 848,967	\$ 19,012,713	\$ 238,234
<b>Other Hard Costs / Non GMP (Spoils)</b>		\$ 711,711	\$ 711,711	\$ 1,066	\$ 710,645	\$ -
<b>Arch. &amp; Eng.: 74105</b>	\$ 1,333,333	\$ (426,384)	\$ 906,949	\$ 1,846	\$ 905,103	\$ -
<b>Const. Mtrls. / Testing &amp; : 71151</b>	\$ 266,667	\$ (188,257)	\$ 78,410	\$ 8,611	\$ 69,799	\$ -
<b>Spclzd. Eng. Services: 74108</b>	\$ 133,333	\$ 97,118	\$ 230,451	\$ 766	\$ 229,685	\$ -
<b>Bldg Permit &amp; Dev. Fees: 74108</b>	\$ 133,333	\$ (84,153)	\$ 49,180		\$ 49,180	\$ (0)
<b>Public Art 1% of Const.:</b>	\$ 133,333	\$ (133,333)	\$ -	\$ -	\$ -	\$ -
<b>Welding Equipment</b>		\$ 511,003	\$ 511,003	\$ 6,298	\$ 504,705	\$ -
<b>F,F&amp;E:</b>	\$ 4,666,668	\$ (3,898,428)	\$ 768,240	\$ 452,550	\$ 315,684	\$ 6
<b>Total Bond Funded Budget:</b>	<b>\$ 20,000,000</b>	<b>\$ 3,355,858</b>	<b>\$ 23,355,858</b>	<b>\$ 1,320,104</b>	<b>\$ 21,797,514</b>	<b>\$ 238,240</b>
<b>Variance from Bond Revenue:</b>	<b>\$ 0.00</b>					

### Budget Comments:

# Capital Improvement Program - Project Summary

One-Time Costs in (Year Completed) to open Facility:						
	Original Budget	Revisions	Revised Budget	Encumbrance	Expenditures	Remaining Budget
Construction Budget GMP: <b>INSTL. (912913)</b>	\$ -	\$ 177,874	\$ 177,874			\$ 177,874
FF&E: <b>INSTL. (912913)</b>	\$ -	\$ 364,893	\$ 364,893	\$ 13,366	\$ 351,527	\$ -
Arch. & Eng. <b>INSTL. (912913)</b>	\$ -	\$ 334,867	\$ 334,867	\$ 1,846	\$ 333,021	\$ -
Spclzd. Eng. Services <b>INSTL. (912913)</b>	\$ -	\$ 65,075	\$ 65,075	\$ -	\$ 65,074	\$ 1
Public Art 1%: <b>INSTL. (912913)</b>	\$ -	\$ 198,636	\$ 198,636	\$ -	\$ -	\$ 198,636
WELDING EQUIP: <b>INSTL. (912913)</b>	\$ -	\$ 910,903	\$ 910,903	\$ 52,788	\$ 858,115	\$ -
FF&E <b>MTNs (932583)</b>	\$ -	\$ 364,285	\$ 364,285	\$ 20,381	\$ 343,888	\$ 16
WELDING EQUIP: <b>HEERF GRANT (93298)</b>	\$ -	\$ 512,000	\$ 512,000	\$ -	\$ 442,163	\$ 69,837
<b>Total One-Time Budget:</b>	\$ -	\$ 2,750,659	\$ 2,928,533	\$ 88,381	\$ 2,393,788	\$ 268,490
Variance from Other Revenues:	\$ 0.00					

Budget Comments:



June 24, 2022

Alamo Colleges District  
Laura Anthony  
Facilities & Construction Project Manager  
2222 N. Alamo Street  
San Antonio, TX 78215

RE: St. Philips College – Welding & Autobody Collision Center – Building 12

Dear Ms. Anthony:

Please see the attached schedule update reflecting a new substantial completion of August 15, 2022 and final completion of September 14, 2022. We request a time extension of 104 days to adjust the completions to these dates. Please note that there are seven changes to the scope of work that were issued and/or approved after the original substantial completion date. The lead times and execution of these changes are driving the schedule dates.

Multiple ASI's were issued that introduced new equipment with large lead times that directly impacted the critical path. ASI 36, 42, 43, & 44R, caused a minimal impact to schedule pushing Substantial Completion back to the end of May. Additionally, ASI's 33 and 34 pushed the T & B activities by approximately 90 days.

ASI 30 had a significant impact to the schedule and involves exchanging all of the already installed disconnects with fused disconnects (6-8 week lead time) in lieu of replacing all of the breakers (20 week lead time) as described in ASI 37.

Other ASI's/items have been issued which also have long lead times associated with them, these include ASI 38, 41R, 49, 51 & the addition of ceiling grid into the central core hallways. The ASI with the biggest impact is ASI 51 which has a lead time of 30 weeks for breakers. However, this long lead time is not reflected in this schedule update. The breakers will not affect substantial completion as classes will be able to continue without these breakers. Guido will have to return to install equipment upon its arrival. The addition of ceilings in the central core hallways is currently what drives the new substantial completion date which is 8/15/2022. The new ceiling addition was priced as premium time but, if approved today, premium time may not apply. All other frag-nets listed within this schedule update fall before the new Substantial Completion date.

Sincerely,

A handwritten signature in black ink, appearing to read 'Russell Wilson', is written over a large, stylized, light-colored scribble or watermark.

Russell Wilson, Project Executive  
Guido Construction Company



Activity ID	Activity Name	OD	RD	Start	Finish	2021												2022																	
						Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct			
ISS_012.080	COR 71 Install Components	2	0	04/25/22 A	04/26/22 A																														
<b>ASI 36</b>																																			
ISS_013.010	ASI 36 Issued - Add Lighting at Welding Booths	0	0	02/16/22 A																															
ISS_013.020	COR Submitted & Approved	8	0	02/16/22 A	04/04/22 A																														
ISS_013.030	ASI 36 Contingency Approval Form Approved	0	0	04/20/22 A																															
ISS_013.040	ASI36 - Welding Booth Lighting Material Procurement	30	0	04/21/22 A	06/01/22 A																														
ISS_013.050	ASI 36 - Install Lighting at Welding Booths	5	0	06/02/22 A	06/08/22 A																														
<b>COR 58 - Purchase Compressor &amp; Dryer</b>																																			
ISS_014.010	ACD request that Guido purchase Air Compressor & Dryer	0	0	10/22/21 A																															
ISS_014.020	Guido request and receive quotes from vendors	40	0	10/22/21 A	12/16/21 A																														
ISS_014.030	COR 58 - Preperation and Review	20	0	12/17/21 A	01/12/22 A																														
ISS_014.040	COR 58 - Purchase Air Compressor & Dryer Approved	0	0	01/13/22 A																															
ISS_014.050	COR 58 - Contingency Approval Form 20 Approved	0	0	01/27/22 A																															
ISS_014.060	COR 58 - Air Compressor & Dryer Procurement	48	0	01/28/22 A	05/25/22 A																														
ISS_014.060.b	COR 58 - Final Air Compressor Delivery	30	12	05/26/22 A	07/11/22																														
ISS_014.070	COR 58 - Install Air Compressor & Dryer	5	0	05/26/22 A	06/03/22 A																														
ISS_014.070.b	COR 58 - Final Air Compressor Installation	5	5	07/12/22	07/19/22																														
<b>ASI 30 - Replace Fused Disconnects</b>																																			
ISS_015.010	ASI 30 Issued	0	0	01/13/22 A																															
ISS_015.020	COR 69 Prepared and Submitted	20	0	01/14/22 A	02/10/22 A																														
ISS_015.030	COR 69 Reviewed and Rejected	10	0	02/11/22 A	02/25/22 A																														
ISS_015.040	ASI 37 Issued	0	0	03/01/22 A																															
ISS_015.050	Notice to Proceed with ASI 37 on T & M	0	0	04/04/22 A																															
ISS_015.060	ASI 37 Material Procurement	10	0	04/04/22 A	04/15/22 A																														
ISS_015.070	ASI 37 Installation	10	2	04/18/22 A	06/21/22																														
ISS_015.080	ASI 30 Material Procurement	30	5	05/13/22 A	06/27/22																														
ISS_015.090	ASI 30 Fused Disconnects Installation	5	5	06/28/22	07/06/22																														
ISS_015.100	COR 98 Approved	0	0	05/12/22 A																															
<b>COR 79 - Fire Alarm Modifications - R2</b>																																			
ISS_017.010	COR 79 Submitted	0	0	03/24/22 A																															
ISS_017.020	COR 79 Approved	0	0	03/24/22 A																															
ISS_017.030	Contingency Approval Form for COR 79 Pending	5	0	03/25/22 A	04/06/22 A																														
ISS_017.040	COR 79 Fire Alarm Shop Drawings	5	0	04/13/22 A	04/19/22 A																														
ISS_017.050	COR 79 Fire Alarm Material Procurement	30	0	04/20/22 A	04/29/22 A																														
ISS_017.060	COR 79 Fire Alarm Modifications Installation	5	0	05/02/22 A	05/06/22 A																														
<b>ASI 42 - North/West/East Swale</b>																																			
ISS_018.010	ASI 42 Issued	0	0	04/06/22 A																															
ISS_018.020	COR for ASI 42 Preparation and Submittal	5	0	04/01/22 A	04/05/22 A																														
ISS_018.030	COR for ASI 42 Review and Approval	5	0	04/06/22 A	05/03/22 A																														
ISS_018.040	Contingency Approval Form for ASI 42 Issued	5	0	05/04/22 A	05/10/22 A																														
ISS_018.050	North/West/East Swales Installation	10	0	05/12/22 A	05/25/22 A																														
<b>ASI 43 - Room Sign Schedule</b>																																			
ISS_019.010	ASI 43 Issued	0	0	03/24/22 A																															
ISS_019.020	COR for ASI 43 Preparation and Submittal	10	0	03/25/22 A	04/01/22 A																														
ISS_019.030	COR for ASI 43 Review and Approval	5	0	04/04/22 A	05/02/22 A																														
ISS_019.040	Contingency Approval Form for ASI 43 Issued	5	0	05/02/22 A	05/02/22 A																														
ISS_019.050	Room Sign Installation	5	0	05/16/22 A	05/20/22 A																														
<b>ASI 44R - Car-O-Liner Coordination</b>																																			
ISS_020.010	ASI 44R Issued	0	0	03/29/22 A																															
ISS_020.020	COR for ASI 44R Preparation and Submittal	10	0	03/30/22 A	04/04/22 A																														
ISS_020.030	COR for ASI 44R Review and Approval	5	0	04/05/22 A	04/25/22 A																														
ISS_020.040	Contingency Approval Form for ASI 44R Issued	5	0	04/26/22 A	04/26/22 A																														
ISS_020.050	Car-O-Liner Installation	5	0	05/12/22 A	05/18/22 A																														
<b>ASI 47 - Patio Benches</b>																																			
ISS_021.010	ASI 47 Issued	0	0	03/29/22 A																															
ISS_021.020	Patio Benches Poured	1	0	04/29/22 A	04/29/22 A																														
<b>COR 81 - Change to Welding Booth Signage</b>																																			
ISS_022.010	ACD Requests Options for Weding Booth Signage	0	0	02/01/22 A																															

█ Remaining Level of Effort   
 █ Remaining Work   
 ◆ Milestone   
 ◆ Milestone  
█ Actual Work   
 █ Critical Remaining Work

Activity ID	Activity Name	OD	RD	Start	Finish	2021												2022														
						Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct
ISS_022.020	Guido Research and Develop COR 77 & 81	25	0	02/02/22 A	03/09/22 A																											
ISS_022.030	ACD Review and Approve COR 81	18	0	03/10/22 A	04/04/22 A																											
ISS_022.040	CAF #26 Executed	6	0	04/05/22 A	04/20/22 A																											
ISS_022.050	COR 81 Material Procurement	34	0	04/21/22 A	06/07/22 A																											
ISS_022.060	COR 81 Wending Booth Signs Installed	3	0	06/08/22 A	06/10/22 A																											
<b>ASI 31 - Plasma Cutter Drop Location</b>																																
ISS_023.010	Guido email requesting Plasma Cutter Drop Location information	0	0	12/20/21 A																												
ISS_023.020	ACD review and issuance of ASI 31	21	0	12/21/21 A	01/20/22 A																											
ISS_023.030	Guido prepare COR 68 for ASI 31	14	0	01/21/22 A	02/10/22 A																											
ISS_023.040	ACD review COR 68 and issue CAF #22	24	0	02/11/22 A	03/17/22 A																											
ISS_023.050	Electrical sub review and issue RFI 215	7	0	03/18/22 A	03/28/22 A																											
ISS_023.060	Mechanical sub review and issue RFI 219	27	0	03/18/22 A	04/25/22 A																											
ISS_023.070	ACD Review RFI's and issue dimensioned floor plan	21	0	04/26/22 A	05/25/22 A																											
ISS_023.080	ACD Installed Plasma Cutter Tables	5	0	05/26/22 A	05/27/22 A																											
ISS_023.090	ACD informed team that an ACD furnished A-Frame will span Plas	10	0	05/26/22 A	06/09/22 A																											
ISS_023.100	ACD designing revised loations for electrical and air drops	13	5	06/09/22 A	06/27/22																											
ISS_023.110	Mobilize and install Electrical and HVAC drops (assuming no additi	10	10	06/28/22	07/14/22																											
<b>ASI 39 - Hook Up Onwer Furnished Equipment</b>																																
ISS_024.010	Guido submitted RFI 44 asking for specifics regarding Owner Furni	0	0	10/27/20 A																												
ISS_024.020	ACD develop response to RFI 44 - issued as ASI 39	354	0	10/28/20 A	03/07/22 A																											
ISS_024.030	Guido develop COR 84 for Owner Furnished Equipment Hookups	17	0	03/08/22 A	03/25/22 A																											
ISS_024.040	ACD Reject COR 84	1	0	03/28/22 A	03/28/22 A																											
ISS_024.050	Guido develop COR 84 revision 1	19	0	03/29/22 A	04/25/22 A																											
ISS_024.060	ACD Review COR 84 - issue directive to proceed on T & M	34	0	04/26/22 A	06/13/22 A																											
ISS_024.070	ACD Deliver and place Owner Furnished Equipment	30	10	05/25/22 A	07/06/22																											
ISS_024.080	MEP Hookup of available Owner Furnished Equipment	30	5	06/14/22 A	07/14/22																											
<b>ASI 24R - Stair #1 Structural Revision</b>																																
ISS_025.010	Meeting to Review movement at Stair #1	0	0	05/04/22 A																												
ISS_025.020	ACD review Stair # 1 movement and Issue ASI 24R	4	0	05/05/22 A	05/11/22 A																											
ISS_025.030	Guido develop COR 100	15	0	05/12/22 A	06/02/22 A																											
ISS_025.040	ACD review and approve COR 100	17	5	06/03/22 A	06/27/22																											
ISS_025.050	Install ASI 24R structural revisions at Stair #1	3	3	06/28/22	06/30/22																											
<b>ASI 38 - Bay Door Revision</b>																																
ISS_026.010	ASI 38 - Bay Door Revision Issued	0	0	03/07/22 A																												
ISS_026.020	Guido prepare COR 87 for ASI 38	19	0	03/08/22 A	04/04/22 A																											
ISS_026.030	ACD Review COR 87 and Issue CAF	25	0	04/05/22 A	05/10/22 A																											
ISS_026.040	ASI 38 Door, Frame and Hardware Procurement	40	12	05/11/22 A	07/11/22																											
ISS_026.050	AIS 38 Bay Door Installation	2	2	07/12/22	07/13/22																											
<b>RFI 221 - Site Security Camera Power</b>																																
ISS_027.010	Guido submit RFI 221 - Power for Site Security Camera	0	0	05/04/22 A																												
ISS_027.020	ACD review and respond to RFI 221	24	0	05/05/22 A	06/08/22 A																											
ISS_027.030	Guido develop COR 107 for RFI 221	5	0	06/08/22 A	06/14/22 A																											
ISS_027.040	ACD review COR 107 for RFI 221 and issue CAF	10	7	06/14/22 A	06/29/22																											
ISS_027.050	Install RFI 221 Power for Site Security Camera	10	10	06/30/22	07/19/22																											
<b>Irrigation Meter Review by SAWS</b>																																
ISS_028.010	Guido application for Irrigation Water Meter submitted	0	0	04/18/22 A																												
ISS_028.020	SAWS review and issuance of design comments	11	0	04/19/22 A	05/04/22 A																											
ISS_028.030	SAWS comments reviewed and response by architect sent to SAV	24	0	05/05/22 A	06/07/22 A																											
ISS_028.040	SAWS review and approval of response	8	0	06/08/22 A	06/17/22 A																											
ISS_028.050	SAWS Inspection	5	5	06/20/22	06/27/22																											
ISS_028.060	Irrigation Meter Installation - Irrigation testing	3	3	06/28/22	06/30/22																											
<b>ASI 41R - Patio Fans</b>																																
ISS_029.010	ASI 41R for Patio Fans Issued	0	0	05/09/22 A																												
ISS_029.020	Review of ASI 41 - Conflicts discovered and resolved	20	0	05/10/22 A	06/07/22 A																											
ISS_029.030	Guido develop COR 102 for ASI 41R	4	0	06/08/22 A	06/13/22 A																											
ISS_029.040	ACD review COR 102 and issue CAF	10	7	06/14/22 A	06/29/22																											
ISS_029.050	ACD Procurement of Patio Fan	15	12	06/14/22 A	07/11/22																											
ISS_029.060	ASI 41R Patio Fan Rough-In and Fan Installation	10	10	07/12/22	07/27/22																											

█ Remaining Level of Effort   
 █ Remaining Work   
 ◆ Milestone   
 ◆ Milestone  
█ Actual Work   
█ Critical Remaining Work













**Discussion and Possible Action on Amending the Construction Manager-at-Risk Contract with Bartlett Cocke General Contractors for Alamo Colleges District – Palo Alto College Physical Plant Capital Improvement Project to Extend the Construction Time Schedule (CIP), (CSP 18C-005)**

Presented to the Board Acting as Committee of the Whole on July 19, 2022, and now presented to the Board for approval on July 26, 2022

**MINUTE ORDER**

**“The Board of Trustees hereby approves the amendment of the contract with Bartlett Cocke General Contractors for the Alamo Colleges District – Palo Alto College Physical Plant Capital Improvement Project to extend the construction time schedule substantial completion to August 4, 2022.”**

**PURPOSE**

To amend the Construction Manager at Risk contract with Bartlett Cocke General Contractors. Construction Schedule for the Alamo Colleges District – Palo Alto College Physical Plant Capital Improvement Project to extend the substantial completion to August 4, 2022.

**BACKGROUND**

The District’s standard form of Construction Manager at Risk agreement requires Board approval for extensions of time exceeding 29 days. The request for time extension is due to revised design of the project that was required due to unforeseen existing sub surface conditions which impacted the construction schedule.

**IMPLICATIONS**

**Financial: GMP:**\$3,843,136; **Total Project Cost:** \$4,294,897

**Strategic Objective:** Goal I – Student Success; Goal III – Performance Excellence

**SWMBE/HUB Participation:** 40%

**Employee Services:**

**ATTACHMENTS:** Revised Construction Schedule, Narrative, Draft Change Order #001

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Dr. Robert Garza  
President, Palo Alto College

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Lacy Hampton  
Interim Associate Vice Chancellor  
G.O. Bond Construction Improvement Program (CIP)

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Diane E. Snyder, CPA, Ph.D.  
Vice Chancellor for Finance & Administration

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Dr. Mike Flores  
Chancellor

## CHANGE ORDER PROPOSAL

This change order (“Change Order”) to the Contract described herein is made and entered into between the **Alamo Community College District**, a political subdivision of the State of Texas (“Alamo Colleges District” or “Owner”), Bartlett Cocke General Contractors, L.L.C. (“Contractor” or “Construction Manager”) and, RVK, Inc. (“Architect”) regarding the Alamo Colleges District – Palo Alto College Physical Plant Improvements Capital Improvement Project (Project), which was agreed to as evidenced by the Guaranteed Maximum Price Amendment executed on February 23, 2021 with a Guaranteed Maximum Price of \$ 3,843,136 a Substantial Completion date of May 11<sup>th</sup>, 2022 and a Final Completion date of June 10<sup>th</sup>, 2022.

This is Change Order No. 001  
Date of this Changer Order is July 7, 2022

The original date for Substantial Completion was May 11<sup>th</sup>, 2022 and Final Completion was June 10<sup>th</sup>, 2022.

The original not-to exceed Guaranteed Maximum Price consisting of:

1.	Stipulated amount for the Preconstruction Services Fee	<u>\$ 11,436</u>
2.	Amount for the Construction Services including:	<u>\$ 3,831,700</u>
	a. A not-to exceed amount for the Cost of Work	<u>\$ 3,034,981</u>
	b. A not-to exceed amount for the General Conditions	<u>\$ 488,946</u>
	c. A not-to exceed amount Construction Phase Fee	<u>\$ 81,703</u>
	d. A lump sum amount of Construction Contingency	<u>\$ 113,035</u>
	e. A lump sum amount of Owner Contingency	<u>\$ 113,035</u>
3.	TOTAL OF GMP LINE ITEMS 1 AND 2:	<u>\$ 3,843,136</u>

This amount was the original not to exceed Guaranteed Maximum Price (GMP).

The Construction Manager hereby submits to the Alamo Colleges District a request for a change in the Work, Contract Sum, Contract Time and/or Contract Documents accompanied by sufficient supporting data and information to permit the Architect to make a recommendation to Owner and to permit the Owner to make a decision. Owner reserves the right to request additional information to evaluate any request and recommends that all requests be prepared in a manner consistent with the District’s Guidelines for the Preparation of the Guaranteed Maximum Price Proposal.

All changes orders must include an updated Project Schedule, General Conditions, and Schedule of Values, as applicable.

**Based on the request and the supporting documents, the contract is changed as follows:**

*(Insert a detailed description of the change and attach specific exhibits, plans or specifications for contractor to comply with – but not subcontractor bids, responses or proposals. Also include an agreed upon adjustments, attributable.)*

The changes to the Contract are based upon the following assumptions, specifications, drawings, or other conditions of the Contract:

1. \_\_\_\_\_; and
2. \_\_\_\_\_.

Notwithstanding anything to the contrary in the paragraph below or within the Architect’s drawings, plans, specifications or other requirements (collectively, the Plans and Specifications”), the AIA 133-2009, as amended and the AIA 201-2007, as amended (Collectively, the “Agreements”) signed by the Owner and Contractor shall control over any conflicting provisions in the Plans and Specifications. The Plans and Specifications impose requirements upon the Contractor that are in addition to the requirements in the Agreements. The Contractor shall seek written clarification from both the Owner and Architect as soon as it identifies any requirements or provisions in the Plans and Specifications that are (i) in conflict with the Agreements; (2) confusing; (3) ambiguous; or (3) unnecessarily duplicative.

The Contract is changed to modify the scope of work, which is set forth in detail in the documents attached hereto, incorporated herein or referenced herein. The Contractor must comply with these aforementioned plans, specifications, conditions and requirements as it relates to the Project and the modified scope of work. The provisions of this Change Order shall (i) modify the terms of the Contract Documents, as herein specified; and (ii) shall prevail over any conflicting provisions of the Contract Documents, to the extent of such conflict, as of the date of this Change Order.

The Contract Time will increase by eighty five calendar days ( 85 ) of days and the new date for Substantial Completion is August 4<sup>th</sup>, 2022 and the new date for Final Completion is September 3<sup>rd</sup>, 2022 as further reflected on the attached Project Schedule.

The new not-to exceed Guaranteed Maximum Price consisting of:

- |    |   |                     |
|----|---|---------------------|
| 1. | The new not-to exceed amount for Preconstruction Services Fee   | <u>\$ 11,436</u>    |
| 2. | The new not-to exceed amount for Construction Services include: | <u>\$ 3,831,700</u> |
|    | a. The new not-to exceed amount for the Cost of Work            | <u>\$ 3,034,981</u> |
|    | b. The new not-to exceed amount for the General Conditions      | <u>\$ 488,946</u>   |
|    | c. The new not-to exceed amount Construction Phase Fee          | <u>\$ 81,703</u>    |

- d. The new not-to exceed amount of Construction Contingency **\$ 113,035**
- e. The new not-to exceed amount of Owner Contingency **\$ 113,035**

Any of the unused contingencies shall accrue to the Owner

- 3. TOTAL of the NEW AMENDED GMP LINE ITEMS 1 AND 2: **\$ 3,843,136**

This amount shall be the new Guaranteed Maximum Price (GMP), which we hereby guarantee to the Owner shall not be exceeded.

By signing below, each party represents and acknowledges that they (i) have reviewed this instrument and its supporting data and (ii) are in agreement with the terms, conditions and requirements of this Change Order.

**[Signature page to follow]**

**Accepted and Agreed to by:**

**Alamo Colleges District:**

By: \_\_\_\_\_  
 Printed Name: Dr. Diane Snyder  
 Its: Vice Chancellor, Finance & Administration

**Contractor:**

By: \_\_\_\_\_  
 Printed Name: \_\_\_\_\_  
 Its: \_\_\_\_\_

**District's Counsel, as to form only:**

By: \_\_\_\_\_  
 Printed Name: \_\_\_\_\_  
 Its: \_\_\_\_\_

**Architect:**

By: \_\_\_\_\_  
 Printed Name: \_\_\_\_\_  
 Its: \_\_\_\_\_



# PROJECT SCHEDULE NARRATIVE

June 16,2022

## I. PURPOSE

The schedule included in this submission has been updated and modified to reflect the revised design of the project that was required due to unforeseen existing sub surface conditions. This schedule has been updated to show most current status after the revised design was incorporated. This is a schedule extension to the Contract only. No additional General Conditions are requested. This schedule extension encompasses the end of the project.

## II. PROJECT STATUS

Below are updated key project dates:

Description	Contract	Current
Notice to Proceed	February 22, 2021	February 22, 2021
Construction Duration	443 Calendar Days	528 Calendar Days
Project Float	30 Calendar Days	13 Calendar Days
Substantial Completion	May 11, 2022	August 4, 2022
Duration to Final Completion	30 Calendar Days	30 Calendar Days
Final Completion	June 10, 2022	September 3, 2022

## III. CONSTRAINTS

Below are the Constraints included in the project schedule.

Activity:	Activity Name:	Comments:
6621	Substantial Completion	Must Finish Constraint to Meet Contractual Substantial Completion Date
7130	Final Completion	Must Finish Constraint to Meet Contractual Substantial Completion Date

## IV. CRITICAL PATH ACTIVITIES

Reference the attached Critical Path Schedule Layout

## V. CHANGES

Please reference the attached Schedule Comparison Report.

## VI. IMPACTS

### a. ANTICIPATED IMPACTS

No additional anticipated impacts at this time.

### b. POTENTIAL AND CURRENT IMPACTS

#### i. Unforeseen Existing Subgrade Conditions

- a. On June 18<sup>th</sup>, 2021 (schedule Task ID 9040), while excavating for the foundation on the new expansion,



the Physical Plant, an existing underground electrical ductbank was encountered that ran thru the northwest corner of the new building footprint. This ductbank was not reflected on the project plans. BCGC requested a meeting with the Owner and Design Team to review the site conditions and come up with a path forward.

- b. BCGC and its electrical subcontractor provided a rough order of magnitude (ROM) budget to move the ductbank out of the building footprint. However, it was determined that it was not financially feasible to do this.
- c. The Design Team was authorized to redesign the building slab so that the electrical ductbank was no longer in the building footprint.
- d. After Design Team issuance of ASI#002, the concrete contractor was able to get back to work on the foundation on October 20<sup>th</sup>, 2021 (Schedule task ID# 9070) resulting in a total delay of 124 calendar days to the completion of the foundation.
- e. During the 4 month period of investigation and redesign of the foundation, BCGC was able to proceed with some construction activities to minimize the total schedule impact. We are requesting an additional 85 calendar days be added to the schedule to account for the ASI#002 delays.

i. **POTENTIAL OPPORTUNITIES**

- i. None at this time.



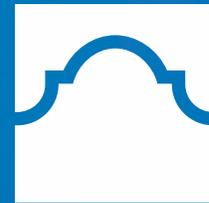








# Project Management/Program Management Services for Construction and Renovation Projects Funded by MTN and State Veterans Center Appropriations



ALAMO  
COLLEGES  
DISTRICT

Greg McClure

Associate Vice Chancellor, Facilities & Construction Management



Malcolm Baldrige  
National Quality Award  
2018 Award Recipient



# Non-CIP Minute Order Action

- Discussion and Possible Action on Project Management/Program Management Services for:
  - Construction and Renovation Projects Funded by \$270M Maintenance Tax Notes and
  - Constructing the new \$8M Veterans Center for Northeast Lakeview College, funded by State Special Appropriations
- Task Order under previously awarded Construction Project Management/Program Management Services, Indefinite Delivery/Indefinite Quantity (IDIQ) – 17C-021

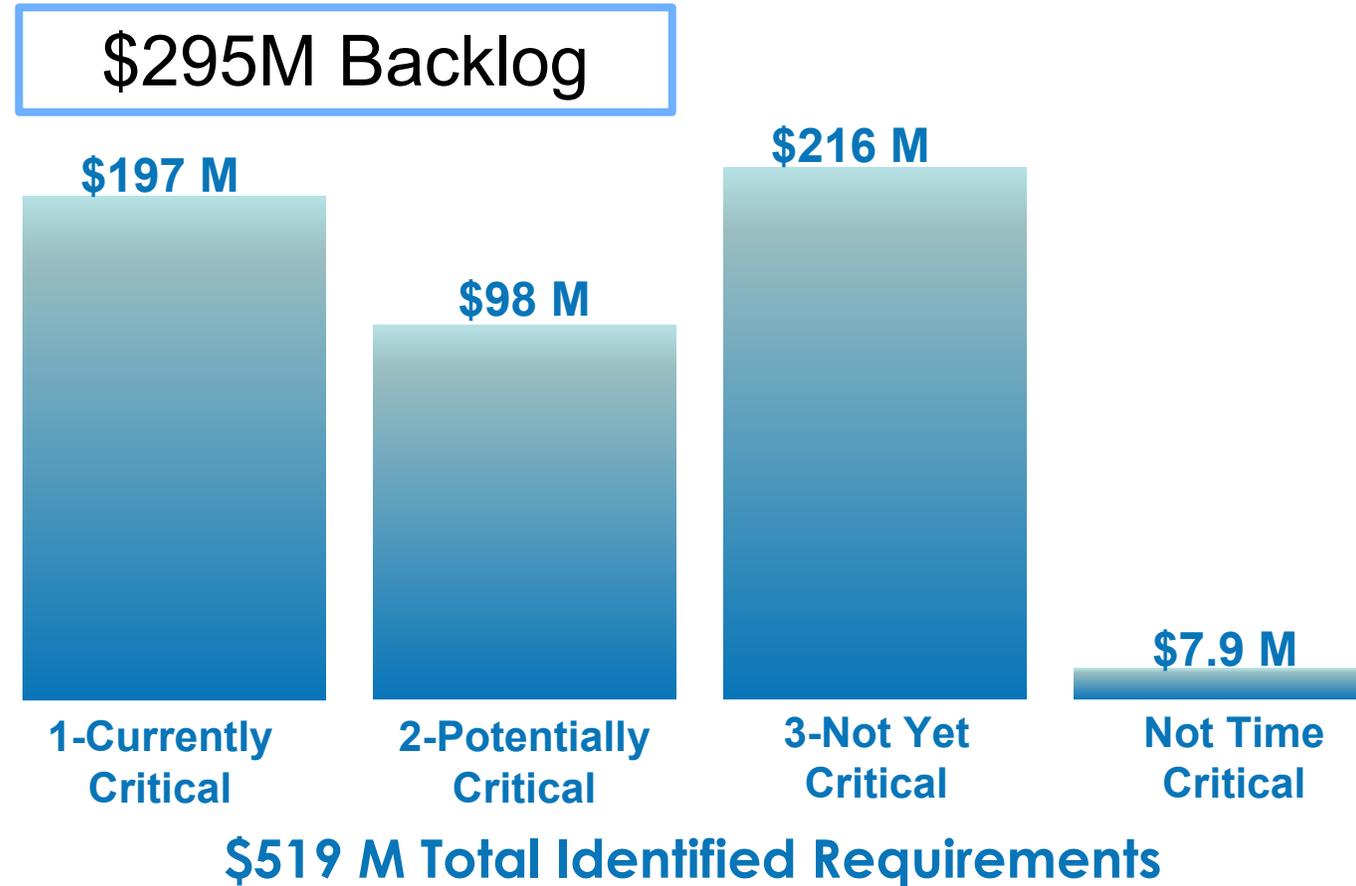


# Background

- Sept 2017 Board Actions:
  - Approved IDIQ contract award to a pool of contractors for project and construction management
  - RFP17C-021 pool included Broaddus & Associates; Project Control, Inc.; AECOM Technical Services, Inc.; Lockwood, Andrews & Newnam, Inc. (LAN).
- February 2018 Board action (and subsequently amended on Aug 2020):
  - Approved selection of AECOM for \$450M 2017 General Obligation Bond Capital Improvement (CIP) Program Management Services
  - For Services 2019-2023 with fees set at 1.2% of total project budget for construction
- May 2022 Board Action:
  - Authorized issuance of obligations “Alamo Community College District Maintenance Tax Notes (MTN)” up to \$270 million by August 2022
  - To be used for deferred maintenance projects on existing facilities.
- Additionally, a new non-CIP Veterans Center at NLC is funded by FY22 and FY23 State Appropriations, which is currently under design development

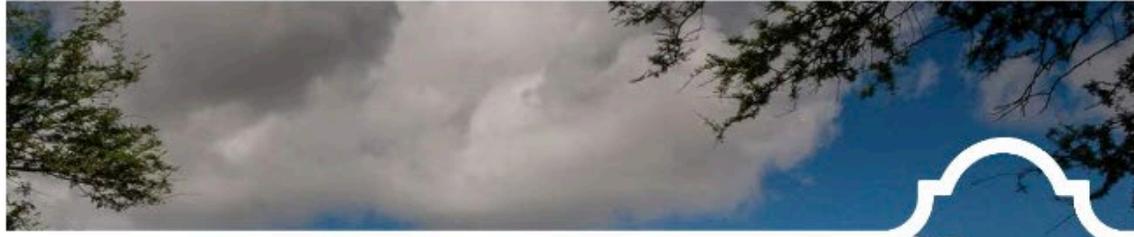


# MTN Requirements By Priority



Graphic provides the breakout based on priority for total requirements over 6-year outlook  
Includes escalation due to inflation and soft costs





- **\$8.5M Total Project cost** (\$7.7M in state funds plus \$800K for FFE)
- Architect/Engineer selection approved by Board in Feb. 2022; Marmon Mok
- In past 4 years, exponential growth from a 1 person office suite to the need for their own Veteran Building!



# Scope of Work

- Selecting third-party program management for capacity/expertise to oversee this volume of project work
- Adding additional scope of construction inspection services for quality assurance and construction contractor accountability
- All MTN work is in buildings currently occupied and in use
  - Need for significant collaboration with colleges, Architect/Engineers, and Construction Contractors
  - Complex phasing and space use planning for multiple, concurrent renovation projects
  - Anticipated 36 Month performance period
- Complexity drives higher engagement and labor intensive oversight from Project Management firm
  - Maintenance and Repair work “touches” 2.7M square feet or about half of Alamo Colleges facilities inventory
  - 73 distinct projects



## Recommend:

- Selecting Lockwood, Andrews, Newnan, Inc. (LAN) from previously approved pool of vendors
  - Leverages expertise on our deferred maintenance needs and familiarity with ACD requirements
  - Synergy from LAN's 15 years of ACD facility condition assessments & tracking support of the Preventive Maintenance program
  - LAN's selection contributes to ACD's Small, Minority, Women, and Veteran Owned Business Enterprise (SMWVBE) Program Aspiration Goal.
    - LAN submitted a subcontracting plan to subcontract \$1.64M (20%) and already have commitments from three SMWVBE firms for an estimated \$1.1M.

## Next Steps – Minute Order Approval:

- Discussion and Possible Action on Project Management/Program Management Services for Construction and Renovation Projects Funded by Maintenance Tax Notes and State Veterans Center Appropriations.
  - Approves selection of Lockwood, Andrews, Newnam, Inc for program/project management of the \$270M MTN funded projects and the new \$8.5M Veterans Center for Northeast Lakeview College
  - Task Order under previously awarded Construction Project Management/Program Management Services, Indefinite Delivery/Indefinite Quantity (IDIQ) – 17C-021
  - This Action authorizes up to \$8.2M (approx. 2.9% of the total budget construction costs of projects) which was included in the Total Project Budget.

# Appendix

# Factors included in Project Budget Cost Estimates

<b>Service</b>	<b>Estimated Percentage</b>
Program/Project Management	4.0%
Architect Soft Costs (New Construction)	7.0%
Technology Soft Costs	5.5%
FF&E Soft Costs	5.0%
Materials Testing and Inspection (MT&I) Soft Costs	0.6%
Moving and Relocation Soft Costs	0.5%
Other Miscellaneous Soft Costs	6.5%
<b>Total</b>	<b>29.1%</b>

\*\*\* Costs also include 25% estimation factor at this programming stage



## **Discussion and Possible Action on Project Management/Program Management Services for Construction and Renovation Projects Funded by Maintenance Tax Notes and State Veterans Center Appropriations.**

Presented to the Board Acting as Committee of the Whole on July 19, 2022 and now presented to Board for approval on July 26, 2022.

### **MINUTE ORDER**

**"The Board of Trustees approves a contract with Lockwood, Andrews & Newnan, Inc. providing for the purchase of Construction Project Management / Program Management Services for the \$270M Facilities Maintenance Program and Northeast Lakeview College's Veterans Center Project as requested by the Associate Vice Chancellor for Facilities and Construction Management. Compensation for services is estimated not to exceed \$8.2M, or approximately 2.9% of the total budget construction cost of projects."**

### **PURPOSE**

To select Lockwood, Andrews & Newnan, Inc. (LAN) from the pool of vendors previously approved by the Board after a competitive process a vendor to perform more intensive Construction Project Management/Program Management Services, including on-site, 3<sup>rd</sup>-party, construction inspections, for the \$270M Maintenance Tax Notes (MTN) projects and the Northeast Lakeview College's Veteran's Center Project (funded by State appropriations).

LAN has over 15 years' experience supporting the College District with facilities condition assessments and tracking in support of the Facilities Condition Database that informs the Preventive Maintenance program which is the basis of the MTN projects. Management therefore recommends contracting with LAN for these projects with an expectation of significant synergy. The contract awarded to Lockwood, Andrews & Newnan, Inc will contribute to the Alamo College District Small, Minority, Women, and Veteran Owned Business Enterprise (SMWVBE) Program Aspiration Goal. LAN submitted a subcontracting plan to subcontract \$1.64M (20%) and already have commitments from three SMWVBE firms for an estimated \$1.1M.

### **SCOPE**

Compensation is estimated not to exceed \$8.2M, or approximately 2.9% of the total budget construction cost of the projects, within the budgeted amount of soft costs for program and project management of the MTN-funded projects. Services will be performed as needed based on requirements and there is no guaranteed minimum amount of work or guaranteed fee rate. In addition to the program and project management services as were contracted for the CIP Program, these services include additional scope for on-site, 3<sup>rd</sup> party, construction inspections for quality assurance oversight. The MTN funded work is all renovation and repair which requires more labor-intensive project management than does new construction. There is also a need for significant collaboration with college leaders and staff for coordination of phasing plans, swing space, and space-use solutions in order to complete this work that occurs in existing buildings which are in use. The higher level of compensation is attributable to the significant increase in scope.

### **BACKGROUND**

In September 2017, the Board pursuant to a competitive procurement process selected a pool of contractors consisting of Broaddus & Associates; Project Control, Inc.; AECOM Technical Services, Inc.; and Lockwood, Andrews & Newnam, Inc. (LAN) for the purchase of Construction Project Management / Program Management Services, on an as needed basis.

In February 2018, a contract was executed with AECOM Technical Services, Inc., and subsequently amended on August 2020, for CIP Program Management services for the 2017 General Obligation Bond CIP program during the anticipated construction timeframe of 2019 – 2023 with compensation set at 1.2% of Total Budget for Construction Projects.

On May 17, 2022, the Board authorized the issuance of obligations of up to \$270M designated as “Alamo Community College District Maintenance Tax Notes (MTN)” for deferred maintenance projects on existing facilities. In addition, a new non-CIP Veterans Center at Northeast Lakeview College funded by FY2022 and FY2023 State appropriations is under development.

**IMPLICATIONS**

**Financial:** Up to \$8.2M (approximately 2.9% of Total Project Budget costs for \$270M MTN and \$8M State Appropriations NLC Veteran’s Center)

**Strategic Plan:** Goal III Performance Excellence

**Employee Services:** None

**Attachments:** Presentation

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Gary O’Bar, C.P.M.  
Director Purchasing & Contract Administration

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Greg McClure, Associate Vice Chancellor  
Facilities & Construction Mgmt.

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Dr. Diane E. Snyder, CPA  
Vice Chancellor for Finance & Administration

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Dr. Mike Flores  
Chancellor

