

Kent ISD Regular School Board Meeting

Monday, December 16, 2024 4:00 PM

Kent Conference Center (Lower Level) , 1633 East Beltline NE , Grand Rapids, MI 49525

A. Call to Order

B. Welcome Visitors and Roll Call

C. Presentation

C.1. Recognition of Deputy Sheriff Steve Toonstra

C.2. Leading Learning Awards

C.3. Education Advocates of West Michigan Update:
Dan Behm

D. Action Items

Consent Grouping: Action items may be approved with one motion unless a board member requests that an item or items be removed for separate action.

D.1. Approval of the minutes from the regular school board meeting.

D.2. Approve the Financial Report allowing bills from November 1, 2024, through November 30, 2024.

D.3. Approve the personnel recommendations and report as presented

D.4. Approve the addition of a Center Program Employee Coordinator

D.5. Approve the updated membership to the Secondary Programs Qualifying PD Advisory Committee.

D.6. Approve the purchase of the curriculum-based assessment and progress monitoring system for the Early On program in the amount of \$40,042.00

E. **Approve the bid from CrowdStrike Falcon for Endpoint Detection and Response Licenses for Kent ISD's constituent districts, not to exceed \$728,936.**

F. **Approve the 3-year maintenance renewal of Tableau Data Analytics software in the amount of \$151,049.88.**

G. **Approve Bulb Digital to develop a Child Care Navigation CRM Database in the amount of \$120,000.**

H. **Approve the resolutions to amend the 2024-2025 Budget.**

I. **Public Comment**

J. **Items from Board Members**

K. **Superintendent's Report**

L. **Superintendent's Progress Report -Closed Session (OMA Section 8a)**

M. **Adjournment**

Kent ISD Board Members,

I would like to recognize School Resource Officer (SRO) Deputy Sheriff Steve Toonstra for responding to a crisis on October 30, 2024. Through his quick thinking, compassion, and dedication to our student's safety, SRO Toonstra prevented a potentially tragic situation and saved a young life.

That afternoon, SRO Toonstra responded to a crisis involving a student who had left the KEC-Beltline campus. Drawing upon his previous experience and knowledge of this particular student, SRO Toonstra correctly anticipated the student's location and found the child on Knapp Street near the I-96 overpass.

What happened next demonstrated SRO Toonstra's exceptional crisis intervention skills. Upon discovering the student had climbed over the guard rail onto a highway sign above I-96, SRO Toonstra:

- Immediately engaged with the student
- Utilized his established rapport to build trust in a critical moment
- Demonstrated remarkable patience, continuing to communicate even without an initial verbal response
- Successfully de-escalated the situation through careful communication
- Safely assisted the student back over the guard rail
- Ensured proper follow-up care by facilitating a reunion with the student's mother and subsequent medical evaluation

This incident highlights several crucial aspects of SRO Toonstra's service to our school community:

1. The importance of building relationships with students;
2. The value of having an experienced SRO who knows our students personally;
3. The critical role of proper crisis intervention training; and
4. The life-saving impact of quick, professional responses.

I want to ask the Board for formal recognition of Deputy Sheriff Steve Toonstra for his exemplary service and life-saving actions on behalf of our students and community.

Sean Burns
Director of Safety & Security
Kent ISD

Leading Learning Award December 2024



Tiffany Smith

Tiffany Smith goes above and beyond her role as an ESL teacher to meet her students' needs both inside and outside the class. She is always researching and implementing new ideas in her classroom. She goes to conferences and scours the internet looking for sites, activities, and curricula to enrich her students and classroom. She shares her knowledge with her colleagues and is always willing to take time out to answer questions about using the many things she has discovered. She is very professional and passionate about learning.

She also does many things outside the classroom to help her students. She tutors emergent readers, takes students to appointments, helps them fill out forms, attends sporting events to support young immigrants, invites them to different events to expose them to American culture, and attends birthday parties, just to name a few.

Recently, one of her Afghan students shared his struggle with getting his family here in the United States. Tiffany met with him multiple times and wrote a letter on his behalf to Hillary Scholten, US Congresswoman. Because of Tiffany's advocacy, Congresswoman Scholten will intervene on his behalf. Tiffany is compassionate and very humble. She never seeks recognition for the tireless work she does. I feel blessed that she is my colleague.



Andrea Fortin

I joined Andrea as an ISS in 2020. She taught me everything I needed to know and more about being the best Instructional Support Specialist possible. She was (and still is) my role model. She encouraged me to return to school for my master's in special education. She boosted my confidence and supported me through that journey and once I started in my own classroom, she constantly would check on me and help in any way I needed.

When I switched classrooms and obtained her as my own ISS in my room, that was the best thing to happen to me in my teaching career. She is the main reason why I can be successful in my classroom. She has been with me through the ups and downs of this profession, and I could never thank her enough for helping me get to where I am today.

Andrea goes above and beyond every second of every day while at work. She is the first to offer a helping hand to students or staff. She is someone you can trust with anything. She is a friend to everyone and anyone. She constantly checks in with others and means every word she says to them. She has a student-first mindset and will push through the tough days, but she still smiles at the end. She is amazing with students and always finds new ways to deepen her relationships with new and current students.

The Kent ISD School Board held a regular meeting at the Kent Conference Center on Monday, November 11, 2024. President Haidle called the meeting to order at 4:00 p.m.

Members Present: Hamming, Rettig, Haidle.
Member Absent: Drake, Featherston

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Kent ISD Staff Present: Superintendent Gorman, Assistant Superintendents Fee, Finkel, Philipps, Rodgers, Gardner; Directors Arnold, Baine, Bray, Campbell, Castle, Graham, Hissong, Hofstee, Houtman, Karsten, Larkin, Lienesch, Lillis, Maynard, McClintic, Sneider, Stamas, Store, Verwey; Recording Secretary Lovell; Staff Members: Braxton Platt, Collin Howell, Mary Fedewa, Anna Schutter, Kelly Bowers, Colby Wheeler, Gregg Isenhoff, Brian Cassell, Jacob Bandstra, Denise Pohl, Michael Dewicki, Mary Hunter, Andrew Eggert, Nic Bond, Todd Bowman.

Guest: Sherrie Blankenship, Cameron Weibel, Ada Peterson

President Haidle turned the meeting over to Superintendent Gorman, who introduced KCTC's Culinary Instructors. The instructors shared an overview of the American Culinary Federation accreditation process, along with their strengths and areas for improvement from their visit this past Spring. Board members were given the opportunity to ask the students in attendance questions about their experience in the culinary program.

Director Arnold honored Brian Cassell, Gregg Isenhoff, and Colby Wheeler with the Leading Learning Award. Supervisors were given the opportunity to share words of appreciation.

Sherrie Blankenship, CPA at Maner Costerisan, shared a presentation on the Kent ISD financial audit. Ms. Blankenship provided the board with highlights of the audit, noting that \$12.6 million in capital assets have been placed into service and reported significant changes to pension and OPEB liabilities. There was also a change in the net position of \$23.5 million. Ms. Blankenship reviewed the governmental funds and budget comparisons for the General, Special Education, and CTE funds. Maner Costerisan completed a single audit on federal awards and found no material weaknesses or significant deficiencies. This single audit was also issued as an unmodified opinion and a low-risk audit.

President Haidle thanked Assistant Superintendent Philipps, Director Baine, and his team for their hard work on this year's audit.

Upon motion of Member Hamming, supported by Member Rettig, it was resolved to combine and approve action items D.1-D.7.

Ayes: Rettig, Hamming, Haidle

Nays: None

Motion declared to have carried.

President Haidle offered the opportunity for public comment. No comments were given.

President Haidle shared that the Michigan Association of School Boards has reached out to highlight Kent ISD in an upcoming edition of the LeaderBoard Magazine. She thanked Board members for their willingness to provide input and for being recognized statewide.

Superintendent Gorman thanked the Leading Learning Awards recipients for their outstanding work supporting students every day in the classroom and out in the community. Dr. Gorman reminded staff and board members of the upcoming Listen. Learn. Lead-*State of the Student* event scheduled for next Monday, November 18, at Frederik Meijer Gardens from 9 to 11:00 a.m.

President Haidle adjourned the meeting at 4:55 p.m.

Minutes approved on December 16, 2024

Andrea Haidle, President

Anne Hamming, Secretary

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**CHECKS (DISBURSEMENTS) WRITTEN BY FUND
11/01/2024 - 11/30/2024**

11. GENERAL EDUCATION	\$	11,976,752.33
21. SPECIAL EDUCATION-CENTER PROGRAMS		498,920.04
22. SPECIAL EDUCATION		2,696,663.91
23. COMMUNITY SERVICE (ENHANCEMENT MILLAGE)		2,715.77
26. CAREER TECHNICAL EDUCATION		815,719.44
27. COOPERATIVE EDUCATION **		36,819.67
29. STUDENT/SCHOOL ACTIVITY FUND		12,006.91
CAPITAL PROJECTS		
41. GENERAL EDUCATION		33,782.75
42. SPECIAL EDUCATION		601,793.65
46. CAREER TECHNICAL EDUCATION		233,970.03
81. INTERNAL SERVICE FUND		-
TOTAL	\$	16,909,144.50
Total Transfers Out to LEAs (K-12 and Charter Schools)	\$	2,656,100.44

*** Disbursements from fund 28 are included in fund 27-Cooperative Education totals.*

Kent ISD Check Register 11/1/2024 to 11/30/2024

Check #	Vendor Name	Fund	Fund Amount	Check Total	Check Comment
600112524	MICH PUBLIC SCHOOL EMPLOYEES	11	2,318,157.59		
			Check Total	2,318,157.59	UAAL AND 147C(2) NOVEMBER 2024
600112724	MICH PUBLIC SCHOOL EMPLOYEES	11	1,333,023.48		
			Check Total	1,333,023.48	RETIREMENT 11.15.24
600111424	MICH PUBLIC SCHOOL EMPLOYEES	11	1,322,576.12		
			Check Total	1,322,576.12	RETIREMENT 11.01.24
611222402	NEXT GENERATION ENROLLMENT INC	11	815,650.15		
			Check Total	815,650.15	DECEMBER PREMIUMS
300031572	DEAN TRANSPORTATION	22	813,172.25		
			Check Total	813,172.25	AUG 24 SCHOOL YEAR REG 1/2 TR
611152421	UNITED STATES TREASURY	11	706,385.23		
			Check Total	706,385.23	PAYROLL TAXES
611292419	UNITED STATES TREASURY	11	681,899.96		
			Check Total	681,899.96	PAYROLL TAXES
300031665	GRAND RAPIDS PUBLIC SCHOOLS	11	681,049.00		
			Check Total	681,049.00	GSRP THRU OCT 2024
300031697	GRAND VALLEY STATE UNIVERSITY	11	661,462.13		
			Check Total	661,462.13	WMTC - TEXTBOOKS/COURSE MATERI
61008	MICH EDUC SPECIAL SERVICES	11	574,193.85		
			Check Total	574,193.85	Insurance Premiums - December
300031673	MICH FAMILY RESOURCES	11	532,780.00		
			Check Total	532,780.00	GSRP THRU OCT 2024
300031618	GRAND RAPIDS PUBLIC SCHOOLS	22	454,254.82		
			Check Total	454,254.82	NOV24 SA 56(7) SP ED

81114241	JPMORGAN CHASE BANK NA	11	69,655.60	
	JPMORGAN CHASE BANK NA	21	49,490.84	
	JPMORGAN CHASE BANK NA	22	18,701.34	
	JPMORGAN CHASE BANK NA	26	66,049.39	
	JPMORGAN CHASE BANK NA	27	1,981.26	
	JPMORGAN CHASE BANK NA	28	118.34	
	JPMORGAN CHASE BANK NA	29	130.77	
	JPMORGAN CHASE BANK NA	29	1,374.35	
	JPMORGAN CHASE BANK NA	42	1,590.66	
			Check Total	209,092.55 FAMILY DOLLAR
60925	OWEN-AMES-KIMBALL CO	46	203,621.14	
			Check Total	203,621.14 KCTC PH 2 RENOVATION THRU 10/2
300031626	KENTWOOD PUBLIC SCHOOLS	22	191,178.80	
			Check Total	191,178.80 NOV24 SA 56(7) SP ED
60785	TRAILS	22	178,571.43	
			Check Total	178,571.43 TRAILS 31P2 - EMPLOYEE TRAININ
300031641	SPARTA AREA SCHOOLS	11	98,547.73	
	SPARTA AREA SCHOOLS	22	53,578.63	
			Check Total	152,126.36 NOV24 SSA SECCT 107 ADULT ED
300031656	LEARNING CARE GROUP	11	141,888.00	
			Check Total	141,888.00 GSRP THRU OCT 2024
300031611	FOREST HILLS PUBLIC SCHOOLS ADMINSTRATION	22	135,157.56	
			Check Total	135,157.56 NOV24 SA 56(7) SP ED
300031685	YMCA OF GREATER GR	11	133,616.00	
			Check Total	133,616.00 GSRP THRU OCT 2024
61068	FISCHER-IDEMA LLC	42	125,962.09	
			Check Total	125,962.09 EUC (MAYFIELD) PARKING LOT PRO

60764	PEOPLE DRIVEN TECHNOLOGY INC	42	125,110.40	
			Check Total	125,110.40 LNS CAMERAS
611152423	STATE OF MICHIGAN	11	111,479.14	
			Check Total	111,479.14 PAYROLL TAXES
611292421	STATE OF MICHIGAN	11	108,228.41	
			Check Total	108,228.41 PAYROLL TAXES
61106	WEST MICHIGAN CONSTRUCTION INSTITUTE	26	106,000.00	
			Check Total	106,000.00 WMCI TRAINING AGREEMENT
300031682	WEST MICH ACADEMY OF ENVIRONMENTAL SCIENCE	11	101,992.00	
			Check Total	101,992.00 GSRP THRU OCT 2024
60845	OWEN-AMES-KIMBALL CO	41	7,072.52	
	OWEN-AMES-KIMBALL CO	42	93,076.88	
			Check Total	100,149.40 EMPOWERU-NORTH RENO (FY25 REMA
300031640	ROCKFORD PUBLIC SCHOOLS	11	5,632.73	
	ROCKFORD PUBLIC SCHOOLS	22	84,444.39	
			Check Total	90,077.12 NOV24 SSA SECCT 107 ADULT ED
61002	ANSELU LLC	11	83,052.00	
			Check Total	83,052.00 GSRP THRU OCT 2024
300031650	WYOMING PUBLIC SCHOOLS	22	78,106.34	
			Check Total	78,106.34 NOV24 SA 56(7) SP ED
300031651	ZEELAND PUBLIC SCHOOLS	11	73,616.55	
			Check Total	73,616.55 NOV24 SSA SECCT 107 ADULT ED
300031620	GRANDVILLE PUBLIC SCHOOLS	22	71,415.34	
			Check Total	71,415.34 NOV24 SA 56(7) SP ED
60816	FARO TECHNOLOGIES INC	26	71,081.00	
			Check Total	71,081.00 CO-COORDINATE MEASURING MACHIN
300031553	MICHIGAN SCHOOLS ENERGY COOPERATIVE	11	6,804.84	
	MICHIGAN SCHOOLS ENERGY COOPERATIVE	21	23,524.28	

300031553	MICHIGAN SCHOOLS ENERGY COOPERATIVE	26	37,698.82	
			Check Total	68,027.94 ACCT# 41000 - ELECTRIC OCTOBER
300031699	HEART OF WEST MICH UNITED WAY	11	67,256.17	
			Check Total	67,256.17 Q1 32P FY24 STATE - EXPENSES T
61027	SET INC	11	55,280.00	
			Check Total	55,280.00 AUDITED PREMIUM 07/01/23-07/01
300031602	CEDAR SPRINGS PUBLIC SCHOOLS	22	55,023.28	
			Check Total	55,023.28 NOV24 SA 56(7) SP ED
300031600	BYRON CENTER PUBLIC SCHOOLS	22	52,828.22	
			Check Total	52,828.22 NOV24 SA 56(7) SP ED
300031624	KENOWA HILLS PUBLIC SCHOOLS	22	50,864.27	
			Check Total	50,864.27 NOV24 SA 56(7) SP ED
300031616	GODWIN HEIGHTS PUBLIC SCHOOLS	22	49,596.36	
			Check Total	49,596.36 NOV24 SA 56(7) SP ED
300031634	ORCHARD VIEW SCHOOLS	11	46,556.82	
			Check Total	46,556.82 NOV24 SSA SECCT 107 ADULT ED
300031605	COMSTOCK PARK PUBLIC SCHOOLS	22	45,635.95	
			Check Total	45,635.95 NOV24 SA 56(7) SP ED
61038	STEEPLETOWN NEIGHBORHOOD SERVICES	11	45,563.00	
			Check Total	45,563.00 GSRP THRU OCT 2024
61031	SOUTH END COMMUNITY OUTREACH MINISTRIES	11	45,331.00	
			Check Total	45,331.00 GSRP THRU OCT 2024
60757	N2Y LLC	21	45,224.10	
			Check Total	45,224.10 NEWS 2 YOU CENTER PROGRAMS
300031539	ADN ADMINISTRATORS INC	11	44,984.44	
			Check Total	44,984.44 DENTAL CLAIMS
60713	CUSTER OFFICE ENVIRONMENTS INC	21	425.59	
	CUSTER OFFICE ENVIRONMENTS INC	42	38,784.71	

60713	CUSTER OFFICE ENVIRONMENTS INC	46	4,640.09	
			Check Total	43,850.39 EU NORTH - CONFERENCE ROOM FIL
611152401	CITY OF GRAND RAPIDS	11	43,164.87	
			Check Total	43,164.87 GRAND RAPIDS CITY TAX
61036	STATE OF MICHIGAN	22	42,050.00	
			Check Total	42,050.00 FY25 MRS PARTNERSHIP KENT ISD-
60761	OWEN-AMES-KIMBALL CO	42	41,689.73	
			Check Total	41,689.73 EMPOWERU-NORTH RENO (FY25 REMA
300031623	KELLOGGSVILLE PUBLIC SCHOOLS	22	41,062.38	
			Check Total	41,062.38 NOV24 SA 56(7) SP ED
300031633	NORTHVIEW PUBLIC SCHOOLS	22	41,008.25	
			Check Total	41,008.25 NOV24 SA 56(7) SP ED
300031546	ENVIRO-CLEAN	21	40,990.45	
			Check Total	40,990.45 OCT 2024 HEALTH INSURANCE BILL
61016	OVER ACHIEVERS ACADEMY	11	40,813.00	
			Check Total	40,813.00 GSRP THRU OCT 2024
60931	REHMANN LLC	11	39,915.00	
			Check Total	39,915.00 GDRP MONITORING - SEPT24 - WIP
61030	SONOVA USA INC	21	39,645.13	
			Check Total	39,645.13 PHONAK UPDATED EQUIPMENT ORDER
300031523	HEART OF WEST MICH UNITED WAY	11	35,537.28	
			Check Total	35,537.28 Q1 32P6 FY24 STATE THRU 09/30/
60759	ASCEND LEARNING HOLDINGS LLC	26	35,295.00	
			Check Total	35,295.00 CPCT/A Test and Prep Bundle
60739	IT PARTNERS	26	35,212.00	
			Check Total	35,212.00 MAC SUPPORT SOW
300031629	LOWELL AREA SCHOOLS	22	33,488.66	
			Check Total	33,488.66 NOV24 SA 56(7) SP ED

300031657	LEARNING CARE GROUP	11	32,871.00	
			Check Total	32,871.00 GSRP THRU OCT 2024
61014	NEXT STEP OF WEST MICHIGAN	26	32,142.00	
			Check Total	32,142.00 NEXT STEP TRAINING AGREEMENT
300031587	P & M HOLDING GROUP LLP	11	27,500.00	
	P & M HOLDING GROUP LLP	41	269.83	
	P & M HOLDING GROUP LLP	42	1,414.25	
	P & M HOLDING GROUP LLP	46	2,065.92	
			Check Total	31,250.00 PA PROJECT SOW THROUGH 6/30/25
300031518	DEAN TRANSPORTATION	22	29,345.43	
			Check Total	29,345.43 AUG 24 SUMMER REG 1/2 TRANSP
300031570	CONTROL SOLUTIONS INC	26	28,244.00	
			Check Total	28,244.00 BAS SOFTWARE MANAGEMENT - YEAR
60770	SCHEPERS CONCRETE CONSTRUCTION	26	27,285.00	
			Check Total	27,285.00 APPLIED CONSTR BARN CONCRETE -
60804	CASCADE CHARTER TOWNSHIP	22	26,345.20	
			Check Total	26,345.20 2024 SUMMER TAX COLLECTION
60774	ST MARK LUTHERAN CHURCH OF GRAND RAPIDS MI	11	25,000.00	
			Check Total	25,000.00 GSRP START-UP FUNDS
60709	TREECE HOME CARE INC	22	24,495.89	
			Check Total	24,495.89 COMMUNITY CARE GIVERS BUS NURS
60995	HOPE GARDENS	11	24,385.67	
			Check Total	24,385.67 FARM TO SCHOOL - AUG/SEPT/OCT
271511524	EDUSTAFF LLC	11	1,564.20	
	EDUSTAFF LLC	21	16,744.87	
	EDUSTAFF LLC	22	853.08	
	EDUSTAFF LLC	26	5,087.94	
			Check Total	24,250.09 EDUSTAFF WEEK OF 11/15/2024

300031635	PLAINWELL COMMUNITY SCHOOLS	11	23,683.00	
			Check Total	23,683.00 NOV24 SSA SECCT 107 ADULT ED
60986	GRAFTON SCHOOL INCORPORATED	21	22,903.61	
			Check Total	22,903.61 UKERU TRAINING ON SITE - OCT 2
271511294	EDUSTAFF LLC	11	2,293.52	
	EDUSTAFF LLC	21	16,123.67	
	EDUSTAFF LLC	22	963.81	
	EDUSTAFF LLC	26	2,621.06	
			Check Total	22,002.06 EDUSTAFF WEEK OF 11/29/2024
60886	COMMUNICATIONS TECHNOLOGIES INC	21	3,000.00	
	COMMUNICATIONS TECHNOLOGIES INC	42	18,394.30	
			Check Total	21,394.30 OPENGATE with LTE Board
60874	ARTISTS CREATING TOGETHER INC	21	21,310.00	
			Check Total	21,310.00 ARTISTS CREATING TOGETHER 24-2
300031612	FREMONT PUBLIC SCHOOLS	11	21,113.36	
			Check Total	21,113.36 NOV24 SSA SECCT 107 ADULT ED
60953	VK ENDEAVOURS LLC	42	20,336.22	
			Check Total	20,336.22 EU CENTRAL - CAMPUS SIDEWALK
60763	PEOPLE DRIVEN TECHNOLOGY INC	42	19,695.00	
			Check Total	19,695.00 LNS CAMERA CABLING INSTALLATIO
300031677	SET INC	11	18,994.96	
			Check Total	18,994.96 DECEMBER PREMIUMS
300031588	PROGRESSIVE ARCHITECTURAL ENGINEERS	41	8,595.00	
	PROGRESSIVE ARCHITECTURAL ENGINEERS	42	6,037.50	
	PROGRESSIVE ARCHITECTURAL ENGINEERS	46	4,258.46	
			Check Total	18,890.96 KCTC EAST PHASE 2 RENOVATION-P
300031598	BELDING AREA SCHOOLS	11	18,583.91	
			Check Total	18,583.91 NOV24 SSA SECCT 107 ADULT ED

61043	UNITED METHODIST COMMUNITY HOUSE	11	18,521.00	
			Check Total	18,521.00 GSRP THRU OCT 2024
61092	PINE REST CHRISTIAN	11	18,494.00	
			Check Total	18,494.00 Employee Assistance Program
271511124	EDUSTAFF LLC	11	1,445.57	
	EDUSTAFF LLC	21	12,017.15	
	EDUSTAFF LLC	22	1,074.56	
	EDUSTAFF LLC	26	3,854.50	
			Check Total	18,391.78 EDUSTAFF WEEK OF 11/01/2024
60725	FAMILY PROMISE OF GRAND RAPIDS	11	18,280.14	
			Check Total	18,280.14 MV REIMBURSEMENT - HOTEL STAYS
60810	CLINTON COUNTY RESA	21	14,100.00	
	CLINTON COUNTY RESA	22	4,090.00	
			Check Total	18,190.00 Registration fees for Early On
300031703	MANER COSTERISAN & ELLIS PC	11	6,735.59	
	MANER COSTERISAN & ELLIS PC	22	4,490.39	
	MANER COSTERISAN & ELLIS PC	26	6,735.58	
			Check Total	17,961.56 2024 AUDIT - FINAL BILLING
60994	HISPANIC CENTER OF WESTERN MICHIGAN	11	17,858.00	
			Check Total	17,858.00 GSRP THRU OCT 2024
300031613	FRUITPORT COMMUNITY SCHOOLS	11	17,482.55	
			Check Total	17,482.55 NOV24 SSA SECCT 107 ADULT ED
60989	GRAND RAPIDS EARLY DISCOVERY CENTER	11	16,854.00	
			Check Total	16,854.00 GSRP THRU OCT 2024
300031603	CENTRAL MONTCALM PUB SCH	11	16,569.55	
			Check Total	16,569.55 NOV24 SSA SECCT 107 ADULT ED
60870	A+ LIGHTING SOLUTIONS LLC	42	15,855.00	
			Check Total	15,855.00 LCC LIGHT FIXTURES

300031609	EAST GRAND RAPIDS PUBLIC SCHOOLS	22	15,753.55	
			Check Total	15,753.55 NOV24 SA 56(7) SP ED
61020	THOMAS SKILLING	11	15,734.00	
			Check Total	15,734.00 GSRP THRU OCT 2024
60769	SAFE HAVEN MINISTRIES	11	15,484.00	
			Check Total	15,484.00 MV REIMBURSE-WELFARE/TRANSPORT
61034	ST MARK LUTHERAN CHURCH OF GRAND RAPIDS MI	11	15,462.00	
			Check Total	15,462.00 GSRP THRU OCT 2024
60889	NEIL EDWARD CARLSON	26	15,330.00	
			Check Total	15,330.00 DATAWISE TECHNICAL EDUCATION A
300031672	MADISON NATIONAL LIFE INS CO INC	11	14,995.44	
			Check Total	14,995.44 DECEMBER PREMIUMS
300031597	ALLEGAN PUBLIC SCHOOLS	11	14,944.27	
			Check Total	14,944.27 NOV24 SSA SECCT 107 ADULT ED
300031580	KENT COUNTY TREASURER	11	234.57	
	KENT COUNTY TREASURER	22	9,446.60	
	KENT COUNTY TREASURER	23	2,368.91	
	KENT COUNTY TREASURER	26	2,321.51	
	KENT COUNTY TREASURER	42	274.02	
	KENT COUNTY TREASURER	46	274.02	
			Check Total	14,919.63 REIMBURSE PROPERTY TAXES - 202
61004	LANGLEY CHILD CARE	11	14,769.00	
			Check Total	14,769.00 GSRP THRU OCT 2024
300031675	SHEENA AUSTIN	11	13,841.00	
			Check Total	13,841.00 GSRP THRU OCT 2024
60988	GRAND RAPIDS EARLY DISCOVERY CENTER	11	13,704.00	
			Check Total	13,704.00 GSRP THRU OCT 2024

60803	BURLINGTON ENGLISH INC	11	13,440.00	
			Check Total	13,440.00 Burlington English Seats for E
60854	THE VILLAGE LEARNING CENTER INC	11	13,225.00	
			Check Total	13,225.00 GSRP THRU SEPT 2024
61011	MILESTONES CDC LLC	11	13,149.00	
			Check Total	13,149.00 GSRP THRU OCT 2024
300031533	UNITED COMMERCIAL SERVICES INC	21	8,442.17	
	UNITED COMMERCIAL SERVICES INC	26	4,632.00	
			Check Total	13,074.17 JANITORIAL SERVICES - KEC BELT
300031659	CREATIVE TECHNOLOGIES ACADEMY	11	13,044.00	
			Check Total	13,044.00 GSRP THRU OCT 2024
300031512	APPLE INC (ORDERS)	42	12,960.00	
			Check Total	12,960.00 40 IPADS FOR CENTER PROGRAMS C
60742	KENDALL ELECTRIC INC	21	482.55	
	KENDALL ELECTRIC INC	26	12,375.13	
			Check Total	12,857.68 EU SOUTH - ELECTRICAL SUPPLIES
61061	TREECE HOME CARE INC	22	12,491.97	
			Check Total	12,491.97 COMMUNITY CARE GIVERS GRAND RA
300031615	GODFREY LEE PUBLIC SCHOOLS	22	12,460.51	
			Check Total	12,460.51 NOV24 SA 56(7) SP ED
60956	WHITEHALL DISTRICT SCHOOLS	11	12,280.27	
			Check Total	12,280.27 NOV24 SSA SECCT 107 ADULT ED
60752	MATHISON ARCHITECTS LLC	42	12,118.42	
			Check Total	12,118.42 EU SOUTH RENOVATION - SEPT24
611152420	GLP & ASSOCIATES	11	11,825.52	
			Check Total	11,825.52 ANNUITY
611292418	GLP & ASSOCIATES	11	11,760.29	
			Check Total	11,760.29 ANNUITY

60895	ENGINEERED PROTECTION SYSTEMS INC	11	749.55	
	ENGINEERED PROTECTION SYSTEMS INC	21	6,491.88	
	ENGINEERED PROTECTION SYSTEMS INC	26	4,453.83	
	Check Total		11,695.26	RU-1415018 12/01/24-02/28/25
60981	WEST MICH HORTICULTURAL SOCIETY INC	11	11,286.50	
	Check Total		11,286.50	LISTEN.LEARN.LEAD EVENT 11/18/
61010	MILESTONES CDC LLC	11	11,139.00	
	Check Total		11,139.00	GSRP THRU OCT 2024
60973	TREECE HOME CARE INC	22	11,042.12	
	Check Total		11,042.12	COMMUNITY CARE GIVERS BUS NURS
300031660	CUSTER OFFICE ENVIRONMENTS INC	42	10,945.06	
	Check Total		10,945.06	LNS FURNITURE
300031688	APPLIED INNOVATION	11	10,889.35	
	Check Total		10,889.35	ACCT# GR8204 HR SOFTWARE 01/0
60985	GR CHRISTIAN SCHOOLS	11	10,758.00	
	Check Total		10,758.00	GSRP THRU OCT 2024
300031652	AMAZON.COM LLC	11	670.34	
	AMAZON.COM LLC	26	10,026.16	
	Check Total		10,696.50	QUARTER 2 LAB SUPPLIES
300031666	OCTAVIA PACE	11	10,680.00	
	Check Total		10,680.00	GSRP THRU OCT 2024
60991	GR BUILDING SERVICES INC	21	10,650.00	
	Check Total		10,650.00	JANITORAL SERVICES FOR OAKLEIG
60766	RAPID SERVICES OF WEST MICHIGAN LLC	26	10,620.00	
	Check Total		10,620.00	BI-AUTO TECH MODIFICATIONS - C
300031630	MASON COUNTY CENTRAL SCHOOLS	11	10,580.00	
	Check Total		10,580.00	NOV24 SSA SECCT 107 ADULT ED

61000 KENT COUNTY TREASURER	26	10,202.02	
		Check Total	10,202.02 24-25 SRO OFFICER (JULY 2024 -
60813 CONSUMERS ENERGY CO	21	9,871.88	
		Check Total	9,871.88 103047440922 (3630 BYRON CTR S
60848 COURIERED LLC	11	9,826.20	
		Check Total	9,826.20 INTER AND INTRA DISTRICT COURI
60817 POSTMA CORPORATION	27	9,794.46	
		Check Total	9,794.46 WAN MAINTENANCE YEAR 1/3
60903 GRAND VALLEY AUTOMATION INC	41	9,735.00	
		Check Total	9,735.00 ESC BUILDING RENNOVATION CARD
611292420 PARADIGM EQUITIES INC	11	9,726.54	
		Check Total	9,726.54 ANNUITY
611152422 PARADIGM EQUITIES INC	11	9,666.38	
		Check Total	9,666.38 ANNUITY
60809 CITY OF GRAND RAPIDS	21	4,258.28	
CITY OF GRAND RAPIDS	26	5,399.56	
		Check Total	9,657.84 WS2081091 (1655 E BELTLINE NE)
300031695 GR COMMUNITY COLLEGE	26	9,590.00	
		Check Total	9,590.00 KCTC CULINARY - 2024 FALL SEME
61009 MILESTONES CDC LLC	11	9,531.00	
		Check Total	9,531.00 GSRP THRU OCT 2024
300031537 WEATHER SHIELD ROOFING SYSTEMS	21	9,484.35	
		Check Total	9,484.35 KEC-O ROOF RESTORATION
61018 PEOPLE DRIVEN TECHNOLOGY INC	26	9,421.00	
		Check Total	9,421.00 ZERTO RENEWAL 01/01/25-12/31/2
300031621 GRANT PUBLIC SCHOOLS	11	9,263.64	
		Check Total	9,263.64 NOV24 SSA SECCT 107 ADULT ED

61057	CENTER FOR MEDICAL TRAINING	26	9,250.00	
			Check Total	9,250.00 PROGRAM AGREEMENT FOR REGIONAL
61037	STATE OF MICHIGAN	21	9,204.00	
			Check Total	9,204.00 FY25 MRS PROJECT SEARCH PARTNE
61044	VAN DYKEN MECHANICAL INC	21	9,140.00	
			Check Total	9,140.00 KEC-B EXTERIOR PIPE INSULATION
60962	C & I BUILDING MAINTENANCE INC	42	9,135.00	
			Check Total	9,135.00 LNS ROOF REPLACEMENT & REPAIR
60702	AYA YOUTH COLLECTIVE	11	8,692.36	
			Check Total	8,692.36 MV REIMBURSE - HOTEL STAYS & W
60857	TYLER TECHNOLOGIES INC	11	8,517.00	
			Check Total	8,517.00 PACE 6 RENEWAL - KENT ISD
60899	GEOTECH INC	27	8,450.00	
			Check Total	8,450.00 SOW
60933	REPUBLIC SERVICES INC	11	349.19	
	REPUBLIC SERVICES INC	21	4,335.84	
	REPUBLIC SERVICES INC	26	3,626.84	
			Check Total	8,311.87 ACCT 302400360530 - NOV24
611292413	GLP & ASSOCIATES - 457	11	8,246.20	
			Check Total	8,246.20 ANNUITY
611152415	GLP & ASSOCIATES - 457	11	8,211.85	
			Check Total	8,211.85 ANNUITY
60928	POWER EQUIPMENT DIRECT	26	8,200.00	
			Check Total	8,200.00 CO-PRESSURE WASHERS & UNDERBOD
60907	JEFFREY D HALSTED II	42	8,100.00	
			Check Total	8,100.00 PINE GROVE - RETAINING WALL
60865	WINDEMULLER ELECTRIC INC	21	1,236.00	
	WINDEMULLER ELECTRIC INC	42	6,756.00	

60865			Check Total	7,992.00	LCC LIGHTING UPGRADES
61055	CALVIN UNIVERSITY	21	7,912.10		
			Check Total	7,912.10	CALVIN VENUES LUNCH FOR UKERU
60733	JEFFREY D HALSTED II	42	7,500.00		
			Check Total	7,500.00	EU SOUTH RENOVATION-PAINT 144,
300031664	GR COMMUNITY COLLEGE	11	7,498.00		
			Check Total	7,498.00	GSRP THRU OCT 2024
60783	TALLMADGE CHARTER TOWNSHIP	22	7,417.60		
			Check Total	7,417.60	2024 TAX BILLS-KENOWA HILLS/GR
60720	DJ'S LANDSCAPE MANAGEMENT	21	7,397.22		
			Check Total	7,397.22	KEC OAKLEIGH - WEED CONTROL SE
300031545	CLARK HILL PLC	11	2,347.17		
	CLARK HILL PLC	22	2,945.67		
	CLARK HILL PLC	26	2,095.16		
			Check Total	7,388.00	CLIENT 58607 MATTER 448217 - L
300031582	ANA L RAMIREZ-SAENZ	21	6,974.55		
	ANA L RAMIREZ-SAENZ	22	205.00		
			Check Total	7,179.55	LA FUENTE TRANSLATION SERVICES
60758	GENUINE PARTS CO	26	7,169.03		
			Check Total	7,169.03	BATTERY SYSTEM TESTER
611152419	ASR CORP	11	7,129.61		
			Check Total	7,129.61	KENT ISD FLEX
611292417	ASR CORP	11	7,129.61		
			Check Total	7,129.61	KENT ISD FLEX
300031670	HOPE ACADEMY OF WEST MICHIGAN	11	7,097.00		
			Check Total	7,097.00	GSRP THRU OCT 2024
300031586	MICHIGAN SCHOOLS ENERGY COOPERATIVE	11	252.43		
	MICHIGAN SCHOOLS ENERGY COOPERATIVE	21	3,290.57		

300031586	MICHIGAN SCHOOLS ENERGY COOPERATIVE	26	3,435.07	
			Check Total	6,978.07 ACCT# 41000 - NATURAL GAS - SE
60900	GESKUS PHOTOGRAPHY INC	26	6,820.60	
			Check Total	6,820.60 KCTC - ID CARDS & PHOTOGRAPHY
60796	16 HANDS INC	11	6,817.50	
			Check Total	6,817.50 FIDUCIUS CONSORTIUM AGREEMENT
300031559	THE SCHOLAR FIRST INC	11	6,750.00	
			Check Total	6,750.00 PROVIDE CONSULTATION AND PROFE
300031708	THE SCHOLAR FIRST INC	11	6,750.00	
			Check Total	6,750.00 PROVIDE CONSULTATION AND PROFE
300031686	AMAZON.COM LLC	26	6,722.63	
			Check Total	6,722.63 QUARTER 2 LAB SUPPLIES
60935	SEYFERTH & ASSOCIATES INC	11	6,628.25	
			Check Total	6,628.25 PUBLIC RELATIONS- MI STUDENT V
300031689	CAROLINA BIOLOGICAL SUPPLY CO	26	6,429.96	
			Check Total	6,429.96 CO-MICROSCOPES FOR HEALTH CARE
60945	STRAIGHT LINE FENCE LLC	42	6,287.00	
			Check Total	6,287.00 LNS FENCING FOR BREEZEWAY
60872	AIRCRAFT SPRUCE & SPECIALTY CO	26	6,244.25	
			Check Total	6,244.25 CO-HOSES & FITTINGS FOR AVIATI
300031658	LEARNING CARE GROUP	11	6,070.00	
			Check Total	6,070.00 GSRP THRU OCT 2024
61102	VERIZON WIRELESS SERVICES LLC	11	1,919.42	
	VERIZON WIRELESS SERVICES LLC	21	2,291.36	
	VERIZON WIRELESS SERVICES LLC	22	646.24	
	VERIZON WIRELESS SERVICES LLC	26	532.06	
	VERIZON WIRELESS SERVICES LLC	28	480.12	
			Check Total	5,869.20 58726948-00001 10/11/24-11/10

300031571	CUSTER OFFICE ENVIRONMENTS INC	42	5,867.37	
			Check Total	5,867.37 EUN CABINETS
60793	WINDEMULLER ELECTRIC INC	26	5,693.87	
			Check Total	5,693.87 KCTC-E BOILER RM CONTROL PANEL
61048	YOUNG SUPPLY COMPANY	26	5,665.14	
			Check Total	5,665.14 Coolers for Hospitality
300031511	AMAZON.COM LLC	11	2,344.64	
	AMAZON.COM LLC	26	3,317.86	
			Check Total	5,662.50 GSRP Classroom Materials
300031636	PORTLAND PUBLIC SCHOOLS	11	5,525.09	
			Check Total	5,525.09 NOV24 SSA SECCT 107 ADULT ED
60802	BOWNE TOWNSHIP	22	5,478.80	
			Check Total	5,478.80 SUMMER TAX COLLECTION FEES
61050	JEFFREY JAMES GROVE	26	5,365.00	
			Check Total	5,365.00 KCTC-E CARPENTRY SERVICES
60897	POSTMA CORPORATION	27	5,255.00	
			Check Total	5,255.00 WAN MAINTENANCE YEAR 1/3
60760	IMPERIAL DADE	21	3,111.32	
	IMPERIAL DADE	26	2,099.03	
			Check Total	5,210.35 KEC BELTLINE - CUSTODIAL SUPPL
300031589	RIVER CITY FLOORING INC	42	5,186.00	
			Check Total	5,186.00 EU-CENTRAL FLOORING FOR TIME O
60875	ATECH TRAINING INC	26	5,109.68	
			Check Total	5,109.68 ELECTRIC VEHICLE SYSTEM TRaine
300031693	FORESIGHT CAPITAL MANAGEMENT ADVISORS INC	29	5,095.00	
			Check Total	5,095.00 MRIC CONSULTING FEES - OCT 202
60744	RONALD E KOEHLER	11	5,000.00	
			Check Total	5,000.00 CONSULTATION SERVICES

61081	RONALD E KOEHLER	11	5,000.00	
			Check Total	5,000.00 CONSULTATION SERVICES
300031552	MCALVEY MERCHANT & ASSOCIATES	11	5,000.00	
			Check Total	5,000.00 GOVERNMENTAL CONSULTING
60794	WEST MICH APPAREL	26	4,965.57	
			Check Total	4,965.57 KCTC AUTO TECH - LOGO APPAREL
60710	COMPETITIVE EDGE QUALITY PROMOTIONAL PRO	26	4,788.48	
			Check Total	4,788.48 BADGE REELS AND LANYARDS FOR E
300031556	PROGRESSIVE ARCHITECTURAL ENGINEERS	42	2,310.00	
	PROGRESSIVE ARCHITECTURAL ENGINEERS	46	2,477.50	
			Check Total	4,787.50 PROJ 511036042.0 KCTC WEST - P
300031528	MERIDIAN CABLING SOLUTIONS	26	4,776.00	
			Check Total	4,776.00 KCTC-E DATA, CAMERA, SPEAKER C
61066	HARBOURSIDE VENTURES LLC	26	4,626.48	
			Check Total	4,626.48 KCTC INDUSTRIAL EQUIP - LOGO A
61026	SENTINEL TECHNOLOGIES INC	46	4,575.00	
			Check Total	4,575.00 EQ FOR KCTC EAST PA SYSTEM
60754	MISDU	11	4,560.62	
			Check Total	4,560.62 GARNISHMENT
60921	MISDU	11	4,550.50	
			Check Total	4,550.50 GARNISHMENT
61087	MISDU	11	4,550.50	
			Check Total	4,550.50 GARNISHMENT
300031674	MILLER JOHNSON SNELL & CUMMISKEY PLC	11	1,493.33	
	MILLER JOHNSON SNELL & CUMMISKEY PLC	22	1,493.34	
	MILLER JOHNSON SNELL & CUMMISKEY PLC	26	1,493.33	
			Check Total	4,480.00 CLIENT 51675 MATTER 23 - LEGAL

300031679	SYSCO GRAND RAPIDS LLC	26	4,464.62	
			Check Total	4,464.62 SYSCO RESALE EXPENSES SEMESTER
60775	STATE OF MICHIGAN	11	2,517.03	
	STATE OF MICHIGAN	21	1,545.42	
	STATE OF MICHIGAN	26	29.52	
	STATE OF MICHIGAN	28	328.75	
			Check Total	4,420.72 Calendar year 2023 Unemployem
60961	AXSYS CORPORATION	26	4,349.00	
			Check Total	4,349.00 KCTC MACHINE SHOP-MASTERCAM
300031581	UKG KRONOS SYSTEMS LLC	11	661.23	
	UKG KRONOS SYSTEMS LLC	21	2,584.61	
	UKG KRONOS SYSTEMS LLC	22	440.82	
	UKG KRONOS SYSTEMS LLC	26	661.22	
			Check Total	4,347.88 KRONOS WORKFORCE SOFTWARE FY25
60969	CITIZENSHIRT	11	4,256.00	
			Check Total	4,256.00 WMTC - PROMO SUPPLIES
60730	GRAND VALLEY AUTOMATION INC	46	4,189.00	
			Check Total	4,189.00 ADDL CAMERAS FOR KCTC-E PHASE
60832	DOLLY ANN KELLOGG	11	4,162.00	
			Check Total	4,162.00 Contracted services for GRSPN
61015	IMPERIAL DADE	21	4,080.17	
			Check Total	4,080.17 EUS CUSTODIAL SUPPLIES
60856	SOCIETY OF MANUFACTURING ENGINEERS	26	4,000.00	
			Check Total	4,000.00 TOOLINGU 24-25 SUBSCRIPTION
300031690	CLARK HILL PLC	11	1,302.00	
	CLARK HILL PLC	22	1,302.00	
	CLARK HILL PLC	26	1,302.00	
			Check Total	3,906.00 CLIENT 58607 MATTER 448217 - L

60990	GRAND VALLEY AUTOMATION INC	21	3,886.00	
			Check Total	3,886.00 LINCOLN DEV - PUMP CONTROLS UP
611292403	MG TRUST COMPANY-MIDWEST	11	3,842.22	
			Check Total	3,842.22 ANNUITY
300031541	APPLE INC (ORDERS)	22	3,832.00	
			Check Total	3,832.00 Apple Proposal #211860074
60967	CHROUCH COMMUNICATIONS INC	11	381.75	
	CHROUCH COMMUNICATIONS INC	21	3,435.75	
			Check Total	3,817.50 RADIOS
611152405	MG TRUST COMPANY-MIDWEST	11	3,790.50	
			Check Total	3,790.50 ANNUITY
60983	GOODWILL INDUSTRIES OF GREATER GRAND	21	3,750.00	
			Check Total	3,750.00 GOODWILL-KISD EU NORTH AGREEME
60853	20 MONROE BUILDING COMPANY LIMITED PARTNERSHIP	11	3,715.00	
			Check Total	3,715.00 GILMORE ROOM RENTAL FOR MICHME
60819	NOTE TECH INDUSTRIES LLC	21	1,511.94	
	NOTE TECH INDUSTRIES LLC	42	2,159.64	
			Check Total	3,671.58 CENTER PROGRAMS - REPLACE IPAD
60902	GR COMMUNITY COLLEGE	11	1,631.17	
	GR COMMUNITY COLLEGE	21	97.84	
	GR COMMUNITY COLLEGE	22	1,216.09	
	GR COMMUNITY COLLEGE	26	140.32	
	GR COMMUNITY COLLEGE	28	449.30	
			Check Total	3,534.72 KISD KEC Oakleigh
300031696	GRAND VALLEY STATE UNIVERSITY	11	3,524.38	
			Check Total	3,524.38 WMTC - PRERESIDENT COHORT - 10
300031653	BAXTER COMMUNITY CENTER	11	3,521.00	
			Check Total	3,521.00 GSRP THRU OCT 2024

60992	JEFFREY D HALSTED II	21	3,500.00	
			Check Total	3,500.00 PGLC GROUNDS MAINTENANCE
300031557	RELAYHUB LLC	22	3,433.33	
			Check Total	3,433.33 Monthly Licensing Fee
60786	VALLEY CITY SIGN	46	3,432.00	
			Check Total	3,432.00 KCTC WEST PH2 RENOVATION - ADA
300031591	SYSCO GRAND RAPIDS LLC	26	3,419.22	
			Check Total	3,419.22 SUGAR MOLDING SUPPLIES- HOSPIT
60728	GORDON FOOD SERVICE INC	26	3,418.55	
			Check Total	3,418.55 KCTC CULINARY RESALE SUPPLIES
61062	CONSUMERS ENERGY CO	21	1,766.91	
	CONSUMERS ENERGY CO	26	1,642.22	
			Check Total	3,409.13 100013175094 (4958 VAN LAAR #B
60924	IMPERIAL DADE	21	689.55	
	IMPERIAL DADE	26	2,676.28	
			Check Total	3,365.83 EU CENTRAL - CUSTODIAL SUPPLIE
60927	POWER EQUIPMENT DIRECT	26	3,334.00	
			Check Total	3,334.00 CO-PRESSURE WASHER FOR DIESEL
300031601	CALEDONIA COMMUNITY SCHOOLS	22	3,328.24	
			Check Total	3,328.24 NOV24 SA 56(7) SP ED
611152424	VALIC	11	3,316.53	
			Check Total	3,316.53 ANNUITY
611292422	VALIC	11	3,316.53	
			Check Total	3,316.53 ANNUITY
60997	KATERBERG VERHAGE INC	21	3,307.50	
			Check Total	3,307.50 LINCOLN CAMPUS SNOW REMOVAL
60949	TELOCIN GROUP INC	21	3,305.75	
			Check Total	3,305.75 LNS GENERATOR REPAIR

611152414	PARADIGM EQUITIES-ROTH	11	3,274.25	
			Check Total	3,274.25 ANNUITY
611292412	PARADIGM EQUITIES-ROTH	11	3,274.25	
			Check Total	3,274.25 ANNUITY
60749	LOWE'S HOME CENTERS INC	26	3,247.96	
			Check Total	3,247.96 APPL CONSTRUCTION BARN DOORS &
60779	STATE OF MICHIGAN	11	3,034.00	
			Check Total	3,034.00 Michigan Model for Health digi
300031536	JON MICHAEL WASHBURN	11	3,000.00	
			Check Total	3,000.00 GOVERNMENTAL CONSULTING AND RE
300031711	JON MICHAEL WASHBURN	11	3,000.00	
			Check Total	3,000.00 GOVERNMENTAL CONSULTING AND RE
300031654	BLUUM OF MINNESOTA LLC	46	2,999.00	
			Check Total	2,999.00 CLEVERTOUCH FOR 2ND ENGINEERIN
300031687	APPLE INC (ORDERS)	26	2,961.00	
			Check Total	2,961.00 POS EQUIPMENT FOR KCTC EAST AN
300031520	GODFREY LEE PUBLIC SCHOOLS	22	2,926.98	
			Check Total	2,926.98 PMT FROM LEA OM SERV
61088	MR SERVICES AND HANDLING LLC	26	417.00	
	MR SERVICES AND HANDLING LLC	41	2,493.00	
			Check Total	2,910.00 ESC - OFFICE RECONFIGURATION -
60737	HEALTHY HOODS LLC	26	2,845.00	
			Check Total	2,845.00 KCTC-E HOOD CLEANING
60751	MARTHAS CATERING LLC	11	2,824.33	
			Check Total	2,824.33 CATERING FOR 11/06/24
60958	AIRCRAFT SPRUCE & SPECIALTY CO	26	2,789.48	
			Check Total	2,789.48 CO-POWER BEAD ROLLER KIT FOR A

300031707	SYSCO GRAND RAPIDS LLC	26	2,723.18	
			Check Total	2,723.18 SYSCO RESALE EXPENSES SEMESTER
60984	GORDON FOOD SERVICE INC	26	2,671.51	
	GORDON FOOD SERVICE INC	29	38.00	
			Check Total	2,709.51 KCTC WEST - RESALE SUPPLIES
61071	GORDON FOOD SERVICE INC	26	2,670.69	
			Check Total	2,670.69 KCTC CULINARY - RESALE SUPPLIE
60882	CAROLINA BIOLOGICAL SUPPLY CO	26	2,597.50	
			Check Total	2,597.50 CORROSIVE AND FLAMMABLE CHEMI
60919	MID-MICHIGAN RAILROAD INC	27	2,552.56	
			Check Total	2,552.56 RAILROAD FEE ANNUAL WAN
60904	GRAND VALLEY AUTOMATION INC	26	2,542.50	
			Check Total	2,542.50 KCTC WEST - SERVICE DOOR CONTR
60772	SNAP-ON BUSINESS SOLUTIONS	26	2,539.80	
			Check Total	2,539.80 CO-WIRE TWISTERS FOR AVIATION
60828	INTEGRITY BUSINESS SOLUTIONS LLC	41	2,512.00	
			Check Total	2,512.00 ESC RENO - SUPER. OFFICE CHAIR
60732	JEFFREY D HALSTED II	42	2,500.00	
			Check Total	2,500.00 EU SOUTH RENOVATION-INSTALL TE
60735	HASCALL STEEL CO	26	2,500.00	
			Check Total	2,500.00 STEEL FOR WELDING SY25
300031705	THE PITNEY BOWES BANK INC	11	2,499.02	
			Check Total	2,499.02 8000-9000-0299-2026 - POSTAGE
60867	XEROX CORPORATION	26	2,432.07	
			Check Total	2,432.07 MOS AGREEMENT 24-25 SCHOOL YEA
61040	THINKING COLLABORATIVE LLC	11	2,420.00	
			Check Total	2,420.00 ADAPTIVE SCHOOLS LEARNING GUID

611152404	PLANMEMBER SECURITIES CORP	11	2,400.24	
			Check Total	2,400.24 ANNUITY
300031531	SYSCO GRAND RAPIDS LLC	26	2,377.99	
			Check Total	2,377.99 SYSCO RESALE EXPENSES SEMESTER
611292402	PLANMEMBER SECURITIES CORP	11	2,376.17	
			Check Total	2,376.17 ANNUITY
60996	INTERURBAN TRANSIT PARTNERSHIP	11	2,305.00	
			Check Total	2,305.00 WAVE transit cards for student
60807	CHROUCH COMMUNICATIONS INC	21	2,290.50	
			Check Total	2,290.50 SL300 PORTABLE RADIO WITH DISP
60841	NATUS MEDICAL INCORPORATED	21	2,258.00	
			Check Total	2,258.00 Audiology Equipment Calibratio
300031555	DUANE OETMAN	21	300.00	
	DUANE OETMAN	22	1,942.50	
			Check Total	2,242.50 Review and authorize Albuterol
60830	JERI WEYHER KESSENICH	22	2,173.50	
			Check Total	2,173.50 Prescriptions for Medicaid Eli
60972	COCHRANE SUPPLY & ENGINEERING INC	21	2,075.40	
			Check Total	2,075.40 KEC BELTLINE - PUMP CONTROL UP
60943	STATE OF MICHIGAN	11	2,074.00	
			Check Total	2,074.00 CUST 34870 - LIVESCAN FINGERPR
60707	CITY OF GRAND RAPIDS	11	860.98	
	CITY OF GRAND RAPIDS	21	495.40	
	CITY OF GRAND RAPIDS	26	709.81	
			Check Total	2,066.19 WS2081139 (2930 KNAPP NE) 9/17
60912	COMFORT CONTROL SUPPLY CO INC	11	2,046.98	
			Check Total	2,046.98 ESC - HVAC REPAIR SUPPLIES

60743	KEYSTONE AUTOMOTIVE OPERATIONS	26	2,045.73	
			Check Total	2,045.73 KEYSTONE 1ST SEMESTER TEACHING
300031519	FORESIGHT CAPITAL MANAGEMENT ADVISORS INC	29	2,035.00	
			Check Total	2,035.00 MRIC CONSULTING - SEPTEMBER 20
61053	BARUZZINI CONTRACTING LLC	21	2,027.00	
			Check Total	2,027.00 PINE GROVE - POOL REPAIRS
61017	DAVID BRIAN TIBBE	26	2,020.50	
			Check Total	2,020.50 HOSA 2025 FUNDRAISER SHIRTS
60722	KATHRYN J GRINSTEINER	11	2,000.00	
			Check Total	2,000.00 PRESENTER CONTRACT REQ
61091	PEARSON EDUCATION INC	11	1,982.43	
			Check Total	1,982.43 Pharmacy Textbooks Adult Educa
300031642	THORNAPPLE KELLOGG SCHOOLS	22	1,981.74	
			Check Total	1,981.74 NOV24 SA 56(7) SP ED
60827	FRED WARREN HAYWARD JR	11	1,895.00	
	FRED WARREN HAYWARD JR	21	63.75	
			Check Total	1,958.75 BLDG AUTOMATION SERVICE AND CO
611152408	PARADIGM - 457	11	1,950.00	
			Check Total	1,950.00 ANNUITY
611292406	PARADIGM - 457	11	1,950.00	
			Check Total	1,950.00 ANNUITY
300031514	BROADMOOR PRODUCTS INC	26	1,884.29	
			Check Total	1,884.29 SWAMP COOLER REPAIR FOR AGRISC
611152412	PLANMEMBER-ER	11	1,881.78	
			Check Total	1,881.78 ANNUITY
611292410	PLANMEMBER-ER	11	1,881.78	
			Check Total	1,881.78 ANNUITY

60974	CONSUMERS ENERGY CO	26	1,877.85	
			Check Total	1,877.85 100010917175 (1480 LEFFINGWELL
61019	PEOPLE DRIVEN TECHNOLOGY INC	26	1,873.43	
			Check Total	1,873.43 ADDITIONAL UPS HARDWARE
60765	PICTURE THIS EMBROIDERY AND SCREEN PRINTING INC	29	1,842.00	
			Check Total	1,842.00 LINCOLN DEV - LOGO APPAREL
61060	CITY OF GRANDVILLE	11	28.92	
	CITY OF GRANDVILLE	22	1,164.95	
	CITY OF GRANDVILLE	23	292.23	
	CITY OF GRANDVILLE	26	286.10	
	CITY OF GRANDVILLE	42	34.07	
	CITY OF GRANDVILLE	46	34.07	
			Check Total	1,840.34 REFUND PROPERTY TAXES-2024
61045	WEST MICHIGAN FARMS INC	26	1,814.00	
			Check Total	1,814.00 EVERGREEN BOUGHS
60716	DAVID MICHAEL DEJONGE	27	1,799.88	
			Check Total	1,799.88 Web services for SNN by David
60864	WELLS FARGO FINANCIAL LEASING	26	1,782.00	
			Check Total	1,782.00 MONTHLY FAX SERVICES LEASE- CL
611152418	GLP ASSOCIATES EE ROTH	11	1,770.00	
			Check Total	1,770.00 ANNUITY
611292416	GLP ASSOCIATES EE ROTH	11	1,770.00	
			Check Total	1,770.00 ANNUITY
60800	ATTAINMENT COMPANY	22	1,769.57	
			Check Total	1,769.57 AT Supplies for Library
60712	CONSUMERS ENERGY CO	21	1,767.28	
			Check Total	1,767.28 103009405624 (225 MAYFIELD NE)
300031563	AMAZON.COM LLC	11	279.03	

300031563	AMAZON.COM LLC	26	1,486.93	
			Check Total	1,765.96 TEACHING SUPPLY ORDER - ENGINE
60833	KEYSTONE AUTOMOTIVE OPERATIONS	26	1,759.20	
			Check Total	1,759.20 KEYSTONE 1ST SEMESTER TEACHING
60698	AUTOMATIC EQUIPMENT SALES & SERVICE INC	21	1,727.28	
			Check Total	1,727.28 PGLC OFFICE SLIDING DOOR REPAI
300031516	CHULSKI'S SALT SERVICE LLC	21	1,724.80	
			Check Total	1,724.80 MAINTENANCE SUPPLIES - DUOMELT
60734	HARBOR GROUP INCORPORATED	26	1,663.00	
			Check Total	1,663.00 HARBOR GROUP WELDING SUPPLIES
300031595	WEINGARTZ GOLF & TURF	26	1,649.47	
			Check Total	1,649.47 MAINTENANCE SUPPLIES
300031564	APPLE INC (ORDERS)	26	1,645.00	
			Check Total	1,645.00 IPADS FOR EVALUATIONS
300031585	MERIDIAN CABLING SOLUTIONS	26	425.00	
	MERIDIAN CABLING SOLUTIONS	41	1,220.00	
			Check Total	1,645.00 KCTC EAST - RUN CAT6 CABLE & M
60901	GORDON FOOD SERVICE INC	26	1,462.76	
	GORDON FOOD SERVICE INC	29	90.03	
			Check Total	1,552.79 GORDON FOOD RESALE 1ST SEMESTE
611152403	LEGEND GROUP/ADSERV	11	1,550.00	
			Check Total	1,550.00 ANNUITY
611292401	LEGEND GROUP/ADSERV	11	1,550.00	
			Check Total	1,550.00 ANNUITY
300031543	CDW LLC	26	1,520.00	
			Check Total	1,520.00 CO-GRAPHICS 75" SAMSUNG LCD TV
60971	CITY OF GRAND RAPIDS	21	1,501.27	
			Check Total	1,501.27 WS2123004 (225 MAYFIELD NE-FIR

60850	SEWARD CONSULTING LLC	11	1,500.00	
			Check Total	1,500.00 INSTRUCTIONAL LEADERSHIP FOR K
61084	LINCOLN ELECTRIC COMPANY	26	1,500.00	
			Check Total	1,500.00 LINCOLN ELECTRIC WELDING TEACH
300031704	MERIDIAN CABLING SOLUTIONS	11	511.04	
	MERIDIAN CABLING SOLUTIONS	46	975.00	
			Check Total	1,486.04 ESC BOILER CONTROL UPGRADE
60968	CINTAS CORP NO. 2	11	178.52	
	CINTAS CORP NO. 2	21	64.55	
	CINTAS CORP NO. 2	26	1,237.57	
			Check Total	1,480.64 KCTC WEST - FIRST AID KIT SUPP
60920	MIDWEST FOOD EQUIP SERV INC	26	1,470.47	
			Check Total	1,470.47 KCTC CULINARY - DISHWASHER REP
300031525	NGUYET-ANH THI TRAN	11	1,467.27	
			Check Total	1,467.27 BRIGHT BEGINNINGS - TRANSLATIN
60873	ALL SEASON LAWN CARE	26	1,455.00	
			Check Total	1,455.00 FALL DEEP ROOT TREE FERTILIZAT
60721	EDWARD DON & CO	26	1,445.78	
			Check Total	1,445.78 EDWARD DON RESALE SEMESTER 1
60787	VAN DYKEN MECHANICAL INC	21	762.00	
	VAN DYKEN MECHANICAL INC	41	682.40	
			Check Total	1,444.40 EU CENTRAL - HVAC PUMP REPAIR
300031709	THRUN MAATSCH AND NORDBERG PC	11	475.71	
	THRUN MAATSCH AND NORDBERG PC	22	475.71	
	THRUN MAATSCH AND NORDBERG PC	26	475.71	
			Check Total	1,427.13 CLIENT 0720 MATTERS 00001 & 00
60965	LOEKS THEATRES INC	11	1,418.00	
			Check Total	1,418.00 VENUE RENTAL FOR ADAPTIVE SCHO

61052	B&H FOTO & ELECTRONICS CORP	26	1,404.92	
			Check Total	1,404.92 65" TV MONITORS FOR KCTC-E A10
60847	CUSTOM PRINTERS	26	1,399.73	
			Check Total	1,399.73 KCTC POCKET FOLDERS - PROGRAM
60780	STATE SUPPLY COMPANY	21	1,391.39	
			Check Total	1,391.39 LINCOLN - MAINTENANCE SUPPLIES
60849	PROPIO LS LLC	11	862.62	
	PROPIO LS LLC	21	342.91	
	PROPIO LS LLC	26	30.94	
	PROPIO LS LLC	29	151.79	
			Check Total	1,388.26 TRANSLATING SERVICE 09/01/24-0
611152413	MG TRUST-ROTH 403B	11	1,385.00	
			Check Total	1,385.00 ANNUITY
611292411	MG TRUST-ROTH 403B	11	1,385.00	
			Check Total	1,385.00 ANNUITY
300031574	GRANITE TELECOMMUNICATIONS LLC	11	1,384.92	
			Check Total	1,384.92 EPIK MONTHLY INVOICES FY25
61046	WEST OTTAWA PUBLIC SCHOOLS	11	1,380.00	
			Check Total	1,380.00 REIMBURSE SUBSTITUTE TEACHERS
300031594	THE DISTRIBUTION GROUP INC	26	1,379.21	
			Check Total	1,379.21 VAN EEDDEN RESALE EXPENSES SEM
60862	VAN DYKEN MECHANICAL INC	21	1,375.00	
			Check Total	1,375.00 LPP BOILER OUTLET LEAK REPAIR
60837	MCKESSON MEDICAL SURGICAL	26	1,371.44	
			Check Total	1,371.44 SECOND SEMESTER GLOVE ORDER -
60762	PEOPLE DRIVEN TECHNOLOGY INC	42	1,350.00	
			Check Total	1,350.00 LNS CAMERA INSTALLATION & PROG

60836 MI ASSN OF COMMUNITY & ADULT ED	11	1,350.00	
		Check Total	1,350.00 2024 FALL CONF-J.BYRD, D.FOWLE
611152409 VALIC - 457	11	1,346.01	
		Check Total	1,346.01 ANNUITY
611292407 VALIC - 457	11	1,346.01	
		Check Total	1,346.01 ANNUITY
60824 GRAND VALLEY AUTOMATION INC	21	1,340.00	
		Check Total	1,340.00 EU CENTRAL - SERVICE BOILER SY
60966 CENTRAL MICH PAPER	26	1,320.00	
		Check Total	1,320.00 Copy paper
300031540 AMAZON.COM LLC	11	119.49	
AMAZON.COM LLC	26	1,188.37	
		Check Total	1,307.86 GSRP Classroom Materials
60855 RED THOUSAND LLC	11	1,271.33	
		Check Total	1,271.33 WATERMARK SPACE RENTAL FOR KLC
60740 JOHNSON CONTROLS	21	1,266.57	
		Check Total	1,266.57 KEC OAKLEIGH - FIRE PANEL SERV
60911 JOHNSON CONTROLS	21	1,266.57	
		Check Total	1,266.57 KEC OAKLEIGH - SERVICE FIRE AL
300031549 MORGAN ANN JAREMA	27	1,260.00	
		Check Total	1,260.00 Editing and reporting services
300031578 MORGAN ANN JAREMA	27	1,260.00	
		Check Total	1,260.00 Editing and reporting services
61100 VALLEY CITY SIGN	21	1,254.00	
		Check Total	1,254.00 EU CENTRAL - PARKING SIGNS
60806 CESO COMMUNICATIONS LLC	11	1,250.00	
		Check Total	1,250.00 COMMUNICATION PLANNING PRESENT

60846	CUSTOM PRINTERS	26	1,231.87	
			Check Total	1,231.87 KCTC - POSTERS
60917	MI ASSN OF COMMUNITY & ADULT ED	11	1,200.00	
			Check Total	1,200.00 ADULT ED - MEMBERSHIP 10-14 PE
60975	DAWN FOOD PRODUCTS INC	26	1,194.30	
			Check Total	1,194.30 DAWN RESALE EXPENSES SEMESTER
61059	CHROUCH COMMUNICATIONS INC	11	1,175.46	
			Check Total	1,175.46 BASE UNIT FOR CINDY MEYER & FA
300031554	NYE UNIFORM COMPANY	26	1,158.00	
			Check Total	1,158.00 KCTC PUBLIC SAFETY - CLASSROOM
60884	CENTRAL MICH PAPER	26	1,150.29	
			Check Total	1,150.29 CMP TEACHING SUPPLIES GRAPHICS
60918	MICH ASSN OF SECONDARY SCHOOL PRINCIPALS	26	1,150.00	
			Check Total	1,150.00 TRAINING REGISTRATION - D.DUBL
61058	CHROUCH COMMUNICATIONS INC	21	1,145.25	
			Check Total	1,145.25 RADIOS FOR EMPOWER U SOUTH
300031684	YMCA OF GREATER GR	21	1,143.00	
			Check Total	1,143.00 YMCA-PINE GROVE-MEMBERSHIP 202
60745	KSS ENTERPRISES	26	1,118.83	
			Check Total	1,118.83 CUSTODIAL SUPPLIES
61042	TELOCIN GROUP INC	21	1,113.47	
			Check Total	1,113.47 LDC GENERATOR REPAIR
60998	KENDALL ELECTRIC INC	11	69.67	
	KENDALL ELECTRIC INC	26	1,038.69	
			Check Total	1,108.36 LIGHT POLE REPLACEMENT - ELECT
60748	LINDE GAS & EQUIPMENT INC	26	1,100.10	
			Check Total	1,100.10 KCTC COLLISION - CLASSROOM SUP

60843	TOP APPAREL INC	26	1,089.15	
			Check Total	1,089.15 TOP APPAREL TEACHING SUPPLIES
300031680	VALLEY CITY LINEN	26	1,061.37	
			Check Total	1,061.37 KCTC CULINARY - CLASSROOM SUPP
300031538	WYOMING PUBLIC SCHOOLS	11	1,058.00	
			Check Total	1,058.00 EU SOUTH - TRANSPORTATION-BUS
60784	TONY BETTEN & SONS FORD INC	21	1,056.16	
			Check Total	1,056.16 2019 FORD TRANSIT - KEC BELTLI
61067	POSTMA CORPORATION	27	1,050.00	
			Check Total	1,050.00 WAN MAINTENANCE YEAR 1/3
60715	DAWN FOOD PRODUCTS INC	26	1,032.60	
			Check Total	1,032.60 DAWN RESALE EXPENSES SEMESTER
300031542	BROADMOOR PRODUCTS INC	21	1,024.00	
			Check Total	1,024.00 LINCOLN - MAINTENANCE SUPPLIES
60799	ALBERT USTER IMPORTS INC	26	1,017.25	
			Check Total	1,017.25 MOLDS FOR CHOCOLATE ROOM
60782	SUPERIOR GROUNDCOVER INC	26	1,012.74	
			Check Total	1,012.74 BI-D74 FLAT ROOF PROJECT - HYD
60842	ROCKFORD COMMUNITY SERVICE CENTER	21	1,000.00	
			Check Total	1,000.00 NORTH KENT CONNECT-LEASE FOR 2
60844	ONE TIME PYMTS	11	1,000.00	
			Check Total	1,000.00 REFUND 4-DAY TRAINING-M.ROGERS
61007	METROPOLITAN EDUCATIONAL TECHNOLOGY ASSOCIATION	26	1,000.00	
			Check Total	1,000.00 KCTC SYS ADMIN-CISCO ACADEMY C
	12/3/2024 7:40 AM		Grand Total	16,794,380.59

Analysis of Banking Institutions
11/30/24

Bank	Account Type	Bank Rating	FDIC Insured	Insured Amount	Government Guaranteed	Uninsured	Total Funds
Chase	Checking	A+	Yes	\$ -	\$ -	\$ 2,492,547	\$ 2,492,547 ***
Chase	Savings	A+	Yes	250,000	-	331	\$ 250,331
Huntington National Bank	Municipal Now Checking	A-	Yes	250,000	-	25,555	\$ 275,555
MILAF	Local Gov't Invest Pool	AAAm/AAAkf	No	-	-	120,053,438	\$ 120,053,438
MILAF	US Treasury Bonds/Notes	AA+	No	-	-	25,550,000	\$ 25,550,000 ****
MILAF	US Treasury Bills	A1+	No	-	-	400,000	\$ 400,000 ****
MILAF	Federal Agency Commercial Mortgage Backed Security	AA+	No	-	-	414,458	\$ 414,458 ****
MILAF	Commercial Paper	A1 - A1+	No	-	-	7,000,000	\$ 7,000,000 ****
Totals:				\$ 500,000	\$ -	\$ 155,936,329	\$ 156,436,329

Balances as of 11/30/24 (unless noted)

Bank ratings updated June 2024. Bank rating services used:
Standards & Poors (Chase, MILAF and Huntington Bank) and Kroll Bond Rating Agency (MILAF-TERM)

*** These funds are fully collateralized by securities allowable under PA 451.

**** Reported at par value

Cash in all Accounts and Investment Assets of the Board as of 11/30/2024

Financial Institution	Type of Account/Investment	Fund #	Balance per Statement (Fair Value)	Insured Balance	Uninsured Balance	Interest Rate Yield	Maturity Date	Rating	Terms
Chase Bank	Consolidated Savings	11-22-26	\$ 250,331	250,000	331	1.45%	n/a	A+	10,000 balance
Chase Bank	Consolidated Checking	11-21-22-23-26-27-29-41-42-46	1,571,983	-	1,571,983	0.00%	n/a	A+	Sweep
Chase Bank	Checking	81	918,564	-	918,564	0.00%	n/a	A+	
Chase Bank	Checking	11	2,000	-	2,000	0.00%	n/a	A+	
Chase Bank	Checking	Disbursement	-	-	-	0.00%	n/a	A+	Zero Balance Account
Chase Bank	Checking	Payroll	-	-	-	0.00%	n/a	A+	Zero Balance Account
Huntington Bank	Municipal Now Checking	11-22-26	275,555	250,000	25,555	3.71%	n/a	A-	
<i>MILAF Managed Account:</i>									
MILAF	Local Gov't Invest Pool	11-21-22-26-27-29-41-42-46	77,873	-	77,873	4.60%	n/a	AAAm	Cash Management Class
MILAF	Local Gov't Invest Pool	11-21-22-26-27-29-41-42-46	67,431,284	-	67,431,284	4.76%	n/a	AAAm	MAX Class
MILAF	Local Gov't Invest Pool	11-22-26-29-42-46	2,063,258	-	2,063,258	5.42%	12/23/24	AAAf	TERM
MILAF	Local Gov't Invest Pool	11-22-26-29-42-46	2,058,849	-	2,058,849	5.37%	01/24/25	AAAf	TERM
MILAF	Local Gov't Invest Pool	11-22-26-29-42-46	2,038,244	-	2,038,244	5.17%	02/24/25	AAAf	TERM
MILAF	Local Gov't Invest Pool	11-22-26-29-42-46	2,028,260	-	2,028,260	4.82%	03/26/25	AAAf	TERM
MILAF	Local Gov't Invest Pool	22	10,125,436	-	10,125,436	4.72%	04/21/25	AAAf	TERM
MILAF	Local Gov't Invest Pool	11-22-26-29-42-46	2,025,087	-	2,025,087	4.72%	04/25/25	AAAf	TERM
MILAF	Local Gov't Invest Pool	11-22-26-29-42-46	2,014,923	-	2,014,923	4.19%	05/23/25	AAAf	TERM
MILAF	Local Gov't Invest Pool	11-22-26-29-42-46	4,030,161	-	4,030,161	4.17%	06/20/25	AAAf	TERM
MILAF	Local Gov't Invest Pool	11-22-26-29-42-46	2,001,476	-	2,001,476	4.49%	08/20/25	AAAf	TERM
MILAF-Grow Your Own	Local Gov't Invest Pool	11	4,221,392	-	4,221,392	4.60%	n/a	AAAm	Cash Management Class
MILAF-Grow Your Own	Local Gov't Invest Pool	11	9,839,808	-	9,839,808	4.76%	n/a	AAAm	MAX Class
MILAF-Grow Your Own	Local Gov't Invest Pool	11	4,219,435	-	4,219,435	5.37%	02/07/25	AAAf	TERM
MILAF-Extended Core	Local Gov't Invest Pool	11-22-26	110,174	-	110,174	4.60%	n/a	AAAm	Cash Management Class
MILAF-Extended Core	Local Gov't Invest Pool	11-22-26	5,767,779	-	5,767,779	4.76%	n/a	AAAm	MAX Class
MILAF-Extended Core	US Treasury Bonds/Notes	11-22-26	25,550,000	-	25,550,000	3.48%-5.15%	08/31/25-10/15/27	AA+	US Treasury Bonds/Notes (Par Value)
MILAF-Extended Core	US Treasury Bills	11-22-26	400,000	-	400,000	4.85%	05/15/25	A1+	US Treasury Bills (Par Value)
MILAF-Extended Core	Federal Agency Commercial	11-22-26	414,458	-	414,458	4.36%-4.61%	07/01/26-01/01/27	AA+	Mortgage Backed Security (Par Value)
MILAF-Extended Core	Commercial Paper	11-22-26	7,000,000	-	7,000,000	5.17%-5.32%	12/20/24-03/07/25	A1 - A1+	Commercial Paper (Par Value)
			\$ 156,436,329	\$ 500,000	\$ 155,936,329				

Disclosures:

Credit Risk-All banks approved by the board have been reviewed using the most recent Bank Annual Report; Auditor Opinion Letters have highest ranking following ratio analysis; Banks are approved by the Board on an annual basis at the July Board Meeting

Concentration of Credit Risk-Investments are spread over numerous banks and various instruments; FDIC insurance is limited to \$250,000 per bank per customer demand deposits and \$250,000 per savings deposits; Board Policy limits securities, other than US Treasuries, to no more than 50% of the total portfolio consists of any one type of security.

Investment Risk-State Law limits types of allowable investments and maturities as well as Board Policy; Exposure to fair value losses arising from increasing interest rates are monitored.

Foreign Currency Risk-There is no risk as State Law prohibits investing in Banks not authorized to operate in the State of Michigan.

Local Government Investment Pool (MILAF) is a collateralized deposit account.

Board Policy 6144 Finances

**PERSONNEL RECOMMENDATIONS AS OF 12/9/2024
FOR BOARD MEETING OF 12/16/2024**

RESIGNATIONS AND TERMINATIONS

1. Eric Czarnopis, Student Services, Special Education Center Programs, KEC Oakleigh, Teacher, resignation, effective 12/6/2024.
2. Heidi Czarnopis, Student Services, Special Education Center Programs, KEC Oakleigh, Teacher, resignation, effective 12/6/2024.

APPOINTMENTS

1. Mary Kay Murphy, Teacher Development & West Michigan Teacher Collaborative, WMTC Supervisor of Teacher Development, Non-Union Professional, 1.0 FTE, 260 days per year, 8 hours per day, Grade 8 Step 7, \$120,277 per year, effective 1/8/2025.
2. Diane Omer, Student Services, Special Education Center Programs, KEC Oakleigh, Teacher - Art, KIEA, 1.0 FTE, 182 days per year, 7 hours per day, BA Step 1, \$51,016 per year, effective 11/19/2024.
3. Elaina Swartzlander, Student Services, Special Education Center Programs/Special Education, Functional Communication Coach/AAC Coach, Non-Union Professional, 1.0 FTE, 200 days per year, 8 hours per day, Grade 7 Step 10, \$80,844 per year, effective 12/16/2024.

NEW ASSIGNMENTS AND CONTRACT ADJUSTMENTS

1. Macy Hollingsworth, from Temporary to Instructor, Student Services, Special Education Center Programs, Pine Grove, Teacher, KIEA, 1.0 FTE, 182 days per year, 7 hours per day, BA Step 1, \$51,016 per year, effective 11/4/2024.

BOARD AGENDA ITEM

Information/Discussion_____

Future Action_____

Action_____

Item: Request for Additional Staff for Center Programs

Submitted by: Kirsten Myers

Date: 12/9/24

Recommended by: Dave Rodgers

Board Meeting Date: 12/16/24

RECOMMENDATION:

We would like to recommend the addition of the following position:

- Center Program Employee Coordinator (final title to be determined)

RATIONALE:

We have identified a need for a new position in Center Programs that will support development and retention of non-certified and certified positions within Center Programs. Due to hiring continuously throughout the year, this new position will be responsible for designing, implementing and leading a comprehensive onboarding and training program that supports a variety of program functions and needs, including but not limited to: initial essentials for new teaching and instructional support staff, transitional support for those staff transitioning across programs.

This role focuses on equipping staff with foundational knowledge of various disabilities, provides a clear understanding of responsibilities and expectations and provides de-escalation techniques including verbal strategies and physical intervention methods (e.g., Ukeru and Safety Care) when necessary. This position works in collaboration with program administrators and other key staff to support a range of training, safety and compliance functions essential to maintaining a safe and supportive environment for staff and students. This new position plays a critical role in ensuring staff are well-prepared to foster safe, supportive, and effective learning environments.

The need for extensive onboarding and training support of center program staff goes well beyond the basic onboarding that is provided via Human Resources.

BOARD AGENDA ITEM

Information/Discussion _____

Future Action _____

Action _____

Item: Approval of Secondary Programs Qualifying PD Advisory Committee

Submitted by: Tiffany Duncil

Date: 12/3/24

Recommended by: Sue Gardner

Board Meeting Date: 12/16/24



RECOMMENDATION:

It is recommended that the board approve the update to the membership of the Secondary Programs Qualifying PD Advisory Committee.

Secondary Programs Committee:

- Ben Bell – Blended Learning Instructor, MySchool@Kent
- Tiffany Duncil – Parent Representative
- Joanne Fedewa – Special Education Teacher Consultant, KCTC
- Pete Gonzalez – Support Staff, KCTC
- Ron Houtman – Director of Strategic Planning & Organizational Initiatives, Kent ISD
- Joe Phillips – Instructor, KCTC
- Debra Rajaratne – Instructor, KCTC
- Andrea Reynolds – Career Development Facilitator, KCTC
- Deborah VanDyke – Counselor, MySchool@Kent
- Toni Verburg – Parent Representative
- Craig Weigel – Principal, KCTC

BACKGROUND:

Gerry Verwey, previously serving as Principal of MySchool@Kent & Launch U and a member of the committee, will no longer serve on the advisory committee. Craig Weigel, Principal of KCTC has been appointed to replace him. This change will provide continuous strong leadership and representation on the committee.

The updated committee will continue its work in alignment with the requirements set forth under Section 101(10) of the State School Aid Act and will ensure that professional development opportunities align with district goals and compliance standards.

BOARD AGENDA ITEM

Information/Discussion _____
 Future Action _____
 Action x

Item: Purchase of AEPS-3 Test

Submitted by: Alissa Hofstee

Date: December 9, 2024, 2024

Recommended by: Kirsten Myers

Board Meeting Date: December 16, 2024

RECOMMENDATION:

The purchase of a curriculum-based assessment and progress monitoring system for the *Early On* at Kent ISD program. The system recommended is the AEPS-3 and AEPSi with a cost breakdown as follows:

Product	Detail	Estimated Total Cost	Funding Source
AEPS-3 (Assessment and Curriculum) and AEPSi (Online Progress Monitoring System)	Print Resources (estimated for 90 staff members): <ul style="list-style-type: none"> • User’s Guide • Assessment • Curriculum • Quick Reference Guides Online Resources (estimated for 2,000 enrolled students/year) <ul style="list-style-type: none"> • Initial Subscription • Child Seats (annual purchase) 	\$40,042 (first year pricing) \$28,000 (annual purchase)	Center Program Early Only Funding

Background:

Currently, evaluation for the 2000 infants and toddlers receiving services from *Early On* at Kent ISD focuses primarily on identification or eligibility decision making, however, this has limited application for instructional program planning. A second level of evaluation is needed in order to inform intervention (instruction) and monitor incremental progress. This level of data, which is currently missing, will assist interventionists in deciding when to make instructional changes and result in improved outcomes for enrolled children.

Quotes (based on 2000 students and 90 staff members) were solicited from the following vendors:

Product	Total Cost
AEPS (Assessment and Curriculum) and AEPSi (Online Progress Monitoring System)	\$40, 042
Brigance Inventory of Early Development (Assessment Only) and Carolina Curriculum (Print Progress Monitoring)	\$33,806
HighScope (Curriculum) and COR (Assessment)	\$48,500

The Kent ISD Hexagon Process and Rating Guide was completed to compare the AEP-3 to other options evaluated (results below). The AEPS-3 Test is a criterion-referenced, curriculum-based assessment to assess and evaluate the skills and abilities of infants and young children who have or are at risk for disabilities. The

AEPS-3 also meets federal accountability mandates from the U.S. Office of Special Education Programs (OSEP) and is aligned with the three child outcomes that Kent ISD is required to report on for all infants, toddlers and preschoolers receiving early intervention or special education services.

Early intervention providers will use the data elicited by the AEPS-3 Test to develop IFSP/IEP goals and outcomes. A sample goal for each test item is provided, and each item is linked to tiered teaching strategies. The tiered AEPS-3 Curriculum is effective for meeting the needs of diverse groups of children and helping each child make progress.

Based on the results, we recommend the AEPS and AEPSi to be adopted within the Kent ISD organization. This innovation will enhance other current initiatives within our organization by strengthening school readiness for every child by tracking and supporting core skills across all areas of development.

Element	Rubric Score	Action Steps
Evidence: Considers strength of evidence (for whom and in what conditions), outcomes, and cost-effectiveness.	4 - Evidence: The program or practice has demonstrated effectiveness with one rigorous research study with a control group.	
Supports: Considers expert assistance, staffing and training.	5 - Well Supported: Comprehensive resources are available from an expert (a program developer or intermediary) to support implementation, including resources for building the competency of staff (staff selection, training, coaching, fidelity) and organizational practice (data system and data use support, policies and procedures, stakeholder and partner engagement).	
Usability: Considers definition & maturity of the program/innovation, number of result replications, and adaptations for context.	4 - Usable: The program or practice has operationalized principles and values and core components that are measurable and observable, has tools and resources to monitor fidelity, but does not have a validated fidelity measure; modifiable components are identified to support contextualization for new settings or populations.	AEPS-3's use of authentic assessment and teaching/intervention practices is another feature that enhances its applicability with children/families with diverse backgrounds and values.
Need: Considers target population, parent & community perceptions of need, and ability to address service or system gaps.	5 - Strongly Meets Need: The program or practice has demonstrated meeting need for identified population through rigorous research (e.g., experimental design) with comparable population; disaggregated data have been analyzed to demonstrate program or practice meets need of specific subpopulations.	
Fit: Alignment with priorities, impact on other initiatives, and	5 - Strong Fit: The program or practice fits with the priorities of the implementing site; community values,	

alignment with organizational structure.	including the values of culturally and linguistically specific populations; and other existing initiatives.	
Capacity: Staff meet qualifications, sustainability, and buy-in.	4 - Adequate Capacity: The implementing site adopting this program or practice has most of the capacity necessary, including a qualified workforce, financial supports, technology supports, and administrative supports required to implement and sustain the program or practice with integrity	The implementing site (Early On at Kent ISD) requires financial supports.

BOARD AGENDA ITEM

Information/Discussion _____
Future Action _____
Action X

Item: Endpoint Detection and Response Purchase

Submitted by: Nick Morse

Date: 12.9.2024

Recommended by: Glen Finkel

Board Meeting Date: 12.16.2024

RECOMMENDATION:

It is recommended that the Kent ISD School Board approve the award of the Carahsoft bid for CrowdStrike Falcon endpoint detection and response licenses for Kent ISD's constituent districts, with a not-to-exceed amount of \$728,936. The cost of the licenses will be covered by the SLCGP grant. The CrowdStrike was chosen by the selections committee due to our familiarity with the product and its alignment to other statewide cybersecurity initiatives.

BACKGROUND:

At the September 2024 meeting, the Kent ISD School Board approved the purchase of CrowdStrike Falcon endpoint detection and response licenses through the national OMNIA contract. Since that approval, Kent ISD's award amount has increased from \$147,936 to \$728,936. Due to this funding increase, federal purchasing guidelines required Kent ISD to conduct a public bid. Kent ISD received nine bids (five for CrowdStrike and four for alternate solutions) and selected the bid from Carahsoft.

SERVICE PROVIDER NAME	Total Cost	Per Unit	COMMENTS
LanceSoft, INC	\$ 1,780,400.00	\$ 190.00	Falcon Premium + Discovery
Coverage 1 Corp	\$ 664,523.92	\$ 72.63	Falcon Premium + Discovery + Maintenance
Sentinel	\$ 683,208.50	\$ 50.05	Alternate Product
Comcast	\$ 479,826.00	\$ 52.44	Alternate Product
XO Cyber	\$ 82,350.00	\$ 9.00	Alternate Product
Ocean Inc	\$ 439,200.00	\$ 48.00	Alternate Product
Trace3	\$ 311,687.15	\$ 34.06	Falcon Premium + Discovery
Lockard	\$ 1,099,547.50	\$ 118.87	Alternate Product
Carahsoft	\$ 197,823.00	\$ 21.62	Falcon Premium + Discovery

BOARD AGENDA ITEM

Information/Discussion _____

Future Action _____

Action: X

Item: Tableau Renewal

Submitted by: Mark Maynard

Recommended by: Glen Finkel

Date: 11.15.2024

Board Meeting Date: 12.16.2024

RECOMMENDATION:

It is recommended that the Kent ISD School Board approve the 3-year maintenance renewal of the Tableau data analytics software for \$151,049.88.

BACKGROUND:

Kent ISD originally purchased Tableau in 2015 to provide interactive reports within our data warehouse. Since then, the use of Tableau has expanded to other departments within the organization.



Salesforce, Inc.
 Salesforce Tower
 415 Mission Street, 3rd Floor
 San Francisco, CA 94105
 United States

ORDER FORM for Kent Intermediate School District
 Offer Valid Through: 1/22/2025
 Proposed by: Melinda Rahman
 Email: melinda.rahman@salesforce.com
 Quote Number: Q-09113908

ORDER FORM

Address Information

Bill To:
 2930 KNAPP NE
 Grand Rapids
 MI, 49525
 US - United States

Ship To:
 2930 KNAPP NE
 Grand Rapids
 MI, 49525
 US - United States

Billing Company Name: Kent Intermediate School District
 Billing Contact Name: Mark Maynard
 Billing Email Address: markmaynard@kentisd.org

Billing Phone: +1 616 364 1333
 Billing Fax:
 Billing Language: English

Terms and Conditions

Contract Start Date*: 1/22/2025
 Contract End Date*: 1/21/2028
 Billing Frequency: Annual

Payment Method: Wire Transfer
 Payment Terms: Net 30
 Billing Method: Email

Services

Services	Order Start Date*	Order End Date*	Order Term (months)*	Monthly/Unit Price**	Quantity	Total Price (Exclusive of taxes)	Estimated Tax	Total Price (Inclusive of taxes)
Tableau - 8 Core Base (Server)	1/22/2025	1/21/2028	36	USD 3,858.33	1	USD 138,899.88	USD 0.00	USD 138,899.88
Tableau - Creator (Server)	1/22/2025	1/21/2028	36	USD 56.25	6	USD 12,150.00	USD 0.00	USD 12,150.00
						Pre-tax Subtotal: USD 151,049.88		
						Estimated Tax: USD 0.00		
						Total: USD 151,049.88		

*If this Order Form is executed and/or returned to Salesforce by Customer after the Order Start Date above, Salesforce may adjust the Order Start Date and Order End Date, without increasing the Total Price, based on the date Salesforce activates the products and provided that the total term length does not change. Following activation, any adjustments to such Order Start Date and Order End Date may be confirmed by logging into Your Account, by reference to an order confirmation sent by Salesforce, and/or by contacting customer support. **The Monthly/Unit Price shown above has been rounded to two decimal places for display purposes. As many as eight decimal places may be present in the actual price. The totals for this order were calculated using the actual price, rather than the Monthly/Unit Price displayed above, and are the true and binding totals for this order, provided that any taxes shown herein are estimated. Any taxes are the responsibility of Customer. This is not an invoice.

Quote Special Terms

Unless otherwise provided in the applicable Agreement, any increase in subscription pricing for the first renewal term will not exceed 5% over the then-current subscription pricing, provided that (a) Customer renews its entire then-current subscription volume under this Order Form combined with any associated add-on Order Forms, and (b) the first renewal term is the same duration as the Order Term of this Order Form or one year (whichever is longer). Thereafter, any increase in subscription and support pricing will be in accordance with SFDC's pricing and policies in effect at the time of the renewal or as otherwise agreed to by the parties. Notwithstanding the foregoing, any consumption-based Services which are subject to a rate card as set forth in the product terms for the applicable Services and any support or resource-based Services are not subject to any price increase limitations.

Notwithstanding anything to the contrary, the Tableau - 8 Core Base (Server) subscriptions ordered under this Order Form at USD3858.33/user/month are offered at one-time promotional pricing. Additional subscriptions are not available at this subscription pricing. These subscriptions terminate on the applicable Order End Date and cannot be renewed at the pricing herein. Renewal of any one-time promotional priced subscriptions will be at Salesforce's applicable list price in effect at the time of renewal or as otherwise agreed by the parties.

In the event this Order Form reflects an early renewal of Customer's existing subscriptions purchased under applicable Order Forms under Contract No(s). 03738085, (as referenced in the corresponding invoice(s)), this Order Form shall replace such previous Customer's Order Form(s) which is/are hereby terminated. Any credits applicable to fees paid in relation to such terminated Order Form(s) will be applied to this Order Form. In the event this Order Form reflects an on-time renewal of applicable Order Forms under Contract No(s). 03738085, the previous sentence about credits does not apply, and Order Forms related to such existing subscriptions shall be considered expired.

Customer acknowledges that these subscriptions are also subject to the Supplemental Terms for Eligible Nonprofits and Educational Institutions available at <https://www.salesforce.com/company/legal/agreements.jsp>, which are hereby made part of this Order Form.

Customer represents that it is exempt from taxes, and is responsible to ensure Salesforce receives valid exemption certificate(s) evidencing the same. Provided that such exemption certificate(s) are received in a timely manner, Salesforce will make commercially reasonable efforts to prevent invoicing of taxes, as applicable.

Notwithstanding anything to the contrary, subscriptions purchased pursuant to this Order Form shall not automatically renew, and therefore shall terminate on the applicable Order End Date above unless Customer enters into a new Order Form with Salesforce, on or before that Order End Date, for the relevant product(s).

Product Special Terms

Tableau Services

Tableau Software and/or Tableau Cloud Services are subject to the Order Form Supplement for Tableau Products available at www.tableau.com/ofs which is hereby made part of this Order Form.

Tenant Information

Org Type	Org Details	Services	Quantity
Tableau	Default On-Premises - Kent Intermediate School District 02	Tableau - 8 Core Base (Server)	1
		Tableau - Creator (Server)	6

Purchase Order Information

Is a Purchase Order (PO) required for the purchase or payment of the products on this Order Form?(Customer to complete)

[] No

[] Yes - Please complete below

PO Number:

PO Amount:

Upon signature by Customer and submission to Salesforce, this Order Form shall become legally binding unless this Order Form is rejected by Salesforce for any of the following reasons: (1) the signatory below does not have the authority to bind Customer to this Order Form, (2) changes have been made to this Order Form (other than completion of the purchase order information and the signature block), or (3) the requested purchase order information or signature is incomplete or does not match our records or the rest of this Order Form. Subscriptions are non-cancelable before their Order End Date. This Order Form is governed by the terms of the Salesforce MSA found at <https://www.salesforce.com/company/msa.jsp>, unless (i) Customer has a written MSA executed by Salesforce for such Services as referenced in the Documentation, in which case such written Salesforce MSA will govern or (ii) otherwise set forth herein. Additional information related to the Services may be found in the Documentation at <https://sfdc.co/ptd>. For the avoidance of doubt, the applicable MSA takes precedence over the Documentation.

Customer: Kent Intermediate School District

Signature _____

Name _____

Business Title _____

Date _____

BOARD AGENDA ITEM

Information/Discussion _____
Future Action _____
Action ___ X ___

Item: Child Care Navigation CRM Contract

Submitted by: Ashley Karsten

Date: 12/9/2024

Recommended by: Jenny Fee

Board Meeting Date: 12/16/2024

RECOMMENDATION:

It is recommended that the Kent ISD school board approve the hiring of Bulb Digital to develop a Child Care Navigation CRM Database for Components 1 and 2A of the attached proposal. The cost of this work is \$120,000.

BACKGROUND:

As part of the most recent funding awarded to Kent ISD through the Ready by Five Early Childhood Millage, Kent ISD received \$120,000—allocated from its overall grant—for the development of a CRM database. This database will support child care navigators in connecting families with available child care options.

Kent ISD solicited bids for this project from multiple technology and development companies, receiving proposals from Bulb Digital, Atomic Object, and Calder Solutions. Bulb Digital submitted the lowest bid, with the next closest bid \$29,959 higher.

Kent ISD has previously partnered with Bulb Digital, including during Phase 1 of the Child Care Navigation initiative, and has consistently had positive experiences with their services.

Attachment A - Background/Description

Component 1: CRM Development Description - The Kent County Child Care Navigation initiative is a service that helps parents and caregivers find and access quality child care options that meet their needs and preferences. This service is currently funded by the Kent County Ready by 5 Early Childhood Millage and provided by Kent ISD in partnership with Vibrant Futures. The goal of child care navigation is to reduce the stress and barriers that parents face when looking for child care, especially for families with low income, special needs, or language barriers.

As part of this initiative, Kent ISD employs Child Care Navigators to connect families to quality, licensed providers that match their criteria and have open slots/availability. Vibrant Futures employs navigation staff to assist families in accessing available programs and subsidies to make child care more affordable. Both entities currently use a temporary database developed internally by Kent ISD to manage staff workflows, enter data needed for reporting purposes, and integrate supplemental information collected directly from child care providers. In order to accelerate the work of the CCN initiative, Kent ISD is seeking qualified vendors to replace this system with a CRM using a Dynamics 365 platform to allow for customizations based on the following description.

Component 1 Tasks:

- Providers - The CRM will store information about the child care provider like program type, current openings, ages of care, time and schedule of operation, funding sources, location, contacts, licensing info and violations, etc.
- Families, Children, and Caregivers - The CRM will store information about families, children, and caregivers as separate but linked entries in order to aid the Navigator to search for care for them. This includes items such as location, contact information, income, language spoken, and referrals given.
- Intake Form - The CRM will include an intake form to collect basic information about each caregiver, prompting Navigators to make contact with the caregiver and include preliminary information to inform this initial conversation.
- Community Resources - The CRM will store information about various community resources commonly shared with families searching for child care, such as where to find baby items and Section 8 housing information.
- Request Flow - An incoming request from a family should be tracked for its entire lifecycle - from initial intake, sending of referrals, and follow-ups to confirm resolution.

- Provider Communications - A provider record will have a full history of when a Navigator reached out for updated availability, and the resulting updates that occurred.
- Reporting - The CRM will allow Kent ISD to export data needed to submit for programmatic grant reporting purposes. The CRM must be able to collect and report on all data fields required for Outreach and Navigation services identified in the field definition file located at:
https://www.firststepskent.org/uploads/financial-reports/Millage-Portal/RB5-Data-Fields-Definitions_changes-enacted-FY_1_1_2024.pdf

Component 2, Part A: Integration with GSQ and CCHIRP Systems Description - The State of Michigan currently maintains a database of all licensed child care providers in Michigan through the Great Start to Quality (GSQ) Child Care Finder tool, which can be accessed at the following link: <https://greatstarttoquality.org/finding-child-care-preschool/>

Additionally, the State of Michigan houses child care licensing information in the Child Care Hub Information Records Portal (CCHIRP), which can be accessed at the following link: <https://www.michigan.gov/mileap/early-childhood-education/cclb>

In order to reduce the amount of time needed to manually enter information into the proposed CRM, Kent ISD is seeking price quotations for vendors to build the tools necessary to automatically import data from these resources. These tools should include an approval system for Navigators to approve entity updates, as each system has identified limitations that can impact the quality of data.

Component 2, Part A Tasks:

- GSQ Updates - Build tool to automatically import data from a GSQ export daily. That data should get entered into an approval system for Navigators to approve entity updates.
- CCHIRP Updates - Build tool to automatically import data from CCHIRP License Database daily. That data should get entered into an approval system for Navigators to approve entity updates.

Component 2, Part B: Integration Updates - While Kent ISD is working in coordination with the State of Michigan, the Early Childhood Investment Corporation, and other external stakeholders involved in the development of these systems, the proposed integration/tools should be based on public access levels. Kent ISD is aware that this will result in a “brittle” system, which will require additional maintenance. In Component 2, Part B: vendors are asked to provide the cost to fix an integration, assuming changes to each system are likely and will need to be accounted for as an ongoing cost.

Component 2, Part B Tasks:

- Updates/Fixes - Fix interruptions in the proposed integrations stemming from public level access to each system.

Component 3: Child Care Provider Communication Description -

Kent ISD seeks to integrate tools that allow Navigators to easily communicate with providers into the proposed CRM. This communication may be to let the provider know of something happening or to ask the provider to update their information. This communication will be via text message and the frequency will be dependent on planned activities and Navigator discretion.

Component 3 Tasks:

- Update Openings - Send text messages to designated child care providers asking them to provide their openings which will then be reflected in the CRM application.
- Update GSQ Information - Provide the functionality to send text messages manually triggered by a Navigator when they would like to remind a provider to check their GSQ information. This will not include an automated way to update GSQ site, but rather this communication will provide a direct link to each provider's posting and include specific details the Navigator would like them to review.
- Summary of Contacts - Send a text message once a week to providers in the system, summarizing how many families were provided the provider's information. Messages would only be sent if a provider's information was delivered to a family the previous week.

Timeline:

This project is funded through a grant to Kent ISD with a project period of 10/1/2024 - 9/30/2025. As such, the work product must be delivered within this timeframe. Any exceptions to this timeline must be documented in the proposal and the bidder must provide an alternative deliverable date.

12-4-24
4:50
MV



Kent Intermediate School District

Child Care Navigation CRM Development

DATE

December 4, 2024

PRESENTED BY:

Bulb Digital

2090 Celebration Dr.
Suite 204B
Grand Rapids, MI 49525

PRESENTED FOR:

Kent ISD

2930 Knapp St. NE
Grand Rapids, MI 49525

Before We Talk About Us

I remember what it felt like when we had our daughter. I tell people “it’s a new kind of love you didn’t know before.” You spend the next few weeks enjoying the precious moments with them, watching them grow by what feels like the minute.

You get a few months in, are drastically sleep deprived, and get the wake-up call realizing you need to get back to work and make some money to support this new family you’ve created. What do you do? Do you scrape by so you can live on one income? Do you find someone to watch your child part time? Full time? Is grandma available to help? Do we know someone who does daycare? What website should I use? Maybe I’ll post to Facebook!

That particular moment in time is FILLED with anxiety. You need to give up control over what feels like your world, and hand that kiddo off to someone else to take care of them. That is, if you can find someone you trust... and afford.

Cutting to the chase, I’m so glad Kent ISD and the others involved with this grant are tackling this issue. Having people and systems in place to help your vetting process to find someone you trust is almost priceless.

We at Bulb Digital would love to play a small part in helping fix this situation, which is what brings us to responding to this RFP.

Now we’ll get to the stuff you actually asked for. Enjoy your reading. Feel free to reach out if you need anything.

- Mitch Herrema

About Bulb Digital

We are Bulb Digital, a Modern Workplace Consultancy. We focus on helping organizations use Microsoft tools better so their people work better together. This is guided by our strong beliefs on what role technology should play in the workplace.

We believe a streamlined workplace leads to happy employees. This can only happen by bringing culture and tech together. So, we leverage the familiar tools people already have, treat technology as an enabler to do work better, and in turn empower the workforce.

We are a team of 10, which includes 3 partners, a handful of technologists and a project manager. We have helped more than 25 happy clients and connected more than 75,000 employees through modern workplace transformation. Together we have more than 50 years of experience related to improving communication, collaboration, and automating business processes.

Our team combines technical expertise with deep industry knowledge:

Key Personnel:

- **Matt Dressel** - Partner, Communication & Collaboration Practice Lead - 20+ years in the industry
- **Mike Bodell** - Partner, Business Applications Practice Lead - 20+ years in the industry
- **Mitch Herrema** - Partner, Operations - 10+ years in the industry
- **Emma Allport, CSM** - Delivery Lead - Runs a tight ship and makes sure we stay on task.
- **Michaela Brown** - Power Platform Developer - Key developer on Project 1 below.

Pricing Narrative

We propose the following detailed pricing structure for delivering the services outlined in this RFP. All our services are fixed prices, not estimates. Our prices are designed to provide transparency and align closely with the project's scope and requirements:

Component 1: Child Care Navigation Dynamics 365 CRM	\$80k
--	--------------

Component 2, Part A: Integration with GSQ and CCHIRP Systems	\$40k
---	--------------

Component 2, Part B: Integration Updates	\$10k
---	--------------

Component 3: Child Care Provider Communication Description	\$30k
---	--------------

Total Price: \$160k

Some of these items could be treated as "a la carte" if budget is a concern or need to wait for additional funding.

Code Warranty

- A warranty period of 60 days is included for addressing bug fixes.
- Post-warranty, recurring maintenance costs are estimated at \$30k/year, covering support and bug fixes.

Required Licensing

- Dynamics 365 Licenses for Each Navigator
- Power BI Licenses as Needed

Proposed Development Process

We propose using a Hybrid development model to ensure iterative progress and stakeholder collaboration throughout the project. We will define the work up front, plan the needed tasks, and develop features to a point where they are testable by the end user for feedback. We will then iterate as needed until we find a suitable solution.

Key Phases and Timeline

- **Discovery & Requirements Gathering:** 2 Weeks
- **Design & Prototyping:** 2 Weeks
- **Development:** 2 Months
- **Testing & Training:** 1 Month

All deliverables will be completed by **9/30/2025**, with milestones and checkpoints for review.

Application Lifecycle/Testing

Our testing methodology includes the following stages:

- **Develop** - The Bulb Digital Team will develop features in cooperation with the ISD team. Each feature will be reviewed by another Bulb Digital team member and deployed to the test environment.
- **Test** - Collaboration with the ISD to validate that the feature meets expectations. The ISD team will play a critical role in testing, with structured feedback cycles to address issues before final deployment.
- **Production** - Features will be deployed to the production environment for use with real production users and data.

Project Management and Status Reporting

We'll use a project management approach using Microsoft Planner. Regular updates will be provided through:

- **Weekly Status Reports:** Highlighting progress, risks, and mitigation strategies.
- **Bi-Weekly Check-In Meetings:** With stakeholders to ensure alignment.

Handling Change Requests

Our approach to change management ensures flexibility without scope creep:

- Changes will be documented and evaluated for feasibility.
- Cost and timeline adjustments will be submitted for approval before implementation.
- Approved changes will be integrated into the project roadmap.

Why Us?

If you'd rather just see a wall of people who love us: <https://testimonial.bulb.digital/WtRn3hJ>

Relevant Experience

We have successfully delivered projects of similar scope and scale, including:

- **Project 1: Case Management Solution** - We developed a case management solution for a government-contracted business that acts as the intermediary between law enforcement and individuals requiring ankle bracelet monitoring. The application uses the Microsoft Power Platform to centralize the intake of requests from law enforcement, manage internal team tasks, coordinate installation workflows for field technicians, and deliver robust reporting on key metrics—ensuring smooth and efficient operations throughout the process.
- **Project 2: Gas Company Software** - We developed a custom web application for a gas company serving as the intermediary between suppliers, terminals, and customers. The app streamlines and manages complex pricing data, becoming a critical tool for employees to perform their daily work effectively. This experience highlights our expertise

in creating solutions that simplify and optimize processes for organizations that act as intermediaries—a strong parallel to supporting childcare navigators in helping parents find the right childcare.

- **Project 3:** We created a Model-Driven App and related processes and flows used to manage software and hardware usage exception requests for the State of Michigan. The application serves primarily as a single repository for requesting, review, and approval of the use of non-standard software and or hardware. Secondly it serves as a crowd sourced catalog of software and hardware products collected with documentation, review notes, and disposition ultimately streamlining and making the process more efficient the more it is used.

Quality Assurance

Our quality assurance measures include:

- Application Lifecycle Management - nothing gets deployed to production without approval after testing in the test environment.
- Regular communication about the current tasks, who is working on what, and aligning with stakeholders the entire way.
- Proactive risk management to address challenges efficiently.

References

As part of our response to this RFP, we have provided three references who can speak to our organization's performance, quality of work, project management, and overall satisfaction with our services.

Reference 1 (Confidential Client)

- **Title:** CEO
- **Organization:** Confidential
- **Contact Information:** Please contact us directly for reference details.
- **Project Details:** Case Management Solution outlined previously.

Reference 2

- **Name:** Laurie Prange
- **Title:** Service Manager
- **Organization:** State of Michigan Department of Technology, Management and Budget
- **Email:** prangel@michigan.gov
- **Project Details:** Ongoing client. Over the years have migrated tens of thousands of employees from classic SharePoint to modern. Developed multiple applications and support mechanisms for their employees, namely a Support Intake tool for the SharePoint team, built with the MS Power Platform. This helps standardize the requests coming in and manage the tasks related to supporting the employee's request.

Reference 3

- **Name:** Joe Bailey
- **Title:** Director of Product Management
- **Organization:** Securitas
- **Email:** joe.bailey@sbdinc.com
- **Project Details:** Developed a custom hospital inventory management platform.

Thanks for your consideration!

By submitting this bid, the undersigned acknowledges and certifies that they are an authorized representative of the bidding entity, with full authority to execute this bid on behalf of the entity.



Printed Name: Mitch Herrema

Title: Partner, Operations

Date: 12/4/24

Attachment C

AFFIDAVIT OF COMPLIANCE – IRAN ECONOMIC SANCTIONS ACT

Michigan Public Act No. 517 of 2012

The undersigned, the owner or authorized officer of Bulb Digital (the "Bidder"), pursuant to the compliance certification requirement provided in the Kent Intermediate School District request for proposal for Child Care Navigation CRM Development, hereby certifies, represents and warrants that the Bidder (including its officers, directors and employees) is not an "Iran Linked Business" within the meaning of the Iran Economic Sanctions Act, Michigan Public Act No. 517 of 2012 (the "Act"), and that in the event Bidder is awarded a Contract as a result of the aforementioned Invitation To Bid, the Bidder will not become an "Iran Linked Business" at any time during the course of performing under the Contract.

The Bidder further acknowledges that any person who is found to have submitted a false certification is responsible for a civil penalty of not more than \$250,000.00 or 2 times the amount of the Contract or proposed Contract for which the false certification was made, whichever is greater, the cost of the Intermediate School District's investigation, and reasonable attorney fees, in addition to the fine. Moreover, any person who submitted a false certification shall be ineligible to Bid on an Invitation To Bid for three (3) years from the date it is determined that the person has submitted the false certification.

Contractor:

By: [Signature]

Title: Partner, Operations

Date: 12/2/2024

STATE OF MICHIGAN)

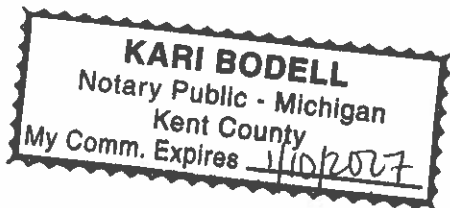
COUNTY OF Kent^{ss.})

This instrument was acknowledged before me on the 2 day of December, 2024, by Matthew Dressel

[Signature], Notary

Public Kent County,

MI



My Commission Expires: 1/10/2027

Acting in the County of: Kent

December 16, 2024

TO: Ron Gorman, Superintendent
 FROM: Kevin Philipps *KP*
 RE: December Budget Amendment

Each fiscal year, we propose amendments to our budgets three times. The first of those amendments is in December (the other two are in April and June).

Prior to getting into the individual fund detail, I would like to highlight some overall changes from the original budget to the amended budget.

School Aid Fund Support of the MPSERS retirement system - As we have discussed at prior meetings, the health care portion of the retirement system is now fully funded, and as a result, the school aid budget reflects the reduced need for state support for the retirement system. This is reflected in our budgets two ways. First, the school aid fund support for unfunded liabilities was reduced (Section 147c). These dollars are provided to us as a revenue, and then we pay them back to the retirement system for a net zero impact on our budget. The reduction in these pass-through funds throughout the organization was \$3,364,923 for both revenues and expenses. Additionally, the state reallocated these savings into a new categorical (Section 147a(4)), which is revenue being provided to districts this fiscal year to reduce their true state retirement expenses. The amount Kent ISD is receiving is \$5,648,916, but \$1,473,912 will be allocated to our LEA's to reflect their revenue from the itinerant program. **The net impact on Kent ISD's budget is a positive \$4,175,004.**

Property Tax Collections - The original budget included a projected 6.5% increase in property tax collections. Property tax growth exceeded that estimate, so we have increased our budget assumption to 8.0% for this year. The increase from 6.5% to 8.0% increases property tax revenues by **\$3,925,800.**

Investment Income - We continue to benefit from higher earning rates on our invested funds, and have also developed a \$35 million medium term portfolio (2-5 year maturities) to shield against the potential of lower earning rates in the near future. As rates have remained higher than expected back in the spring, we have increased our budget estimate by **\$620,000 to \$5,120,000** for this fiscal year.

Provided below is summary detail of the proposed amendments by fund. Also attached to the memo are three-year trend analyses for each fund.

General Fund

	<u>Original Budget</u>	<u>Amended Budget</u>
Revenues/Transfers In	\$80,139,340	\$94,170,805
Expenses/Transfers Out	<u>\$79,154,923</u>	<u>\$93,467,877</u>
Change in Fund Balance	\$984,417	\$702,928
Projected Fund Balance	\$11,057,018	\$10,775,530

The proposed amended General Fund budget would **increase fund balance by \$702,928**. This is a reduction from the original budget's projected increase of \$984,417. The amended budget would result in a fund balance at the end of the fiscal year of **\$10,775,530, 11.53% of total expenditures, or 63.8% of non-grant expenditures..**

Revenues/Transfers In increased by \$14,031,465 in the proposed agreement. The majority of the increase can be attributed to grant funding, which increased \$13,711,127 and will have a corresponding increase in projected expenses. Non-grant revenues increased by \$320,338. The increase primarily from increased transfers in from other funds and a small increase in property tax collections.

The increase in grant revenues is attributed to a \$6.7 million increase for the Great Start Readiness Program, \$1.5 million for the West Michigan Teacher Collaborative, \$1.1 million for Adult Education, \$1 million for Literacy professional development, \$800,000 for Bright Beginnings and Great Start to Quality, and \$600,000 for Title I Regional Assistance.

Expenses/Transfers Out in the proposed amendment increased by \$14,312,954. Grant and itinerant expenses increased by the corresponding increase in revenue. Non-grant expenses increased \$601,827 from the original budget.

The increase in non-grant expenses is summarized below:

Salaries/Wages:	Increase of \$273,842
Employee Benefits:	Decrease of \$16,083
Purchased Services:	Increase of \$109,242
Supplies:	Increase of \$30,832
Capital Outlay:	Increase of \$26,243
Miscellaneous:	Increase of \$29,679

Transfers into the General Fund increased by \$217,712 to \$4,802,659. Transfers out of the General Fund increased by \$100,518 to \$3,082,689. Transfers out include a \$1,500,000 transfer to capital projects for the ESC renovation project.

The General Fund budget on a structural basis is healthy. This will be the sixth consecutive year we have added to fund balance, and seventh straight year of structural balance after accounting for funds transfers to General Fund capital projects for the Wide Area Network project. The General Fund has benefited from increases in property tax collections and state funding in recent years. Looking ahead, we need to keep in mind that 82% of the General Fund is grant related. Ensuring that larger grants are managed so that the expenditures of those grants stay within funding for those grants will be crucial to maintain the structural financial strength of the General Fund.

Special Education

	<u>Original Budget</u>	<u>Amended Budget</u>
Revenues/Transfers In	\$214,150,106	\$219,586,786
Expenses/Transfers Out	<u>\$215,138,017</u>	<u>\$217,053,297</u>
Change in Fund Balance	(\$987,911)	\$2,533,489
Projected Fund Balance	\$17,015,533	\$20,536,933

The proposed amended Special Education Fund budget would **increase the fund balance by \$2,533,489**. This is a significant improvement from the original budget's projected reduction of \$987,911. The amended budget would result in a fund balance at the end of the fiscal year of **\$20,536,933, 9.46% of total expenditures, 11.6% of non-grant expenditures, and 64.4% of operational expenditures.**

Revenues/Transfers In increased by \$5,436,680 in the proposed amendment. Revenue from grants increased by \$3,927,590 and will have a corresponding increase in expenses. Non-grant revenues increased by \$1,509,090.

The increase in grant revenues can be attributed to a \$2.3 million grant for electric buses that will be routed to Dean Transportation, a \$1.2 million increase in IDEA funds and \$318,000 increase in state Early On funds .

Non-grant revenues increased by \$1,509,090. The increase can be attributed to property tax collections, which increased \$1.8 million. State funding to offset retirement costs increased \$1.3 million and investment earnings increased by \$250,000. Offsetting those increases was the reduction of state funding for LEA itinerant indirect costs of \$1.5 million and payment from LEA/PSA's for physical therapy services of \$535,000.

Expenses/Transfers Out in the proposed amendment increased by \$1,915,280. Grant expenses changed by the corresponding change in revenue. Non-grant expenses decreased by \$2,012,310. The reduction in non-grant expenses is summarized below:

Salaries/Wages:	Decrease of \$798,681
Employee Benefits:	Decrease of \$1,014,080
Purchased Services:	Decrease of \$238,260
Supplies:	Increase of \$110,711
Capital Outlay:	Decrease of \$800
147a(4) to LEA's	Increase of \$1,473,912
Act 18 expense:	Decrease of \$1,106,720

Transfers into the Special Education Fund decreased \$24,087 to \$271,738. Transfers out of the Special Education Fund increased \$405,805 to \$34,845,576. The increase in transfers out of the fund include \$1.0 million to the special education capital projects fund for facility improvements.

The special education fund remains in an excellent financial position and has benefited greatly from the growth in taxable values in recent years. We originally budgeted for a 6.5% increase in taxable values, and the actual increase included in this amendment is 8.0%. The difference between 6.5% and 8.0% is \$2.5 million in additional revenue. It should also be noted that the projected \$2.5 million increase in fund balance this fiscal year includes \$1 million being transferred to the capital projects fund, as well as \$5 million in supplemental Act 18 distributions to LEA's and PSA's.

Center Programs

The proposed amendment for center programs includes revenues, expenses, and transfers of \$66,042,816, with local districts contributing \$1,314,163 to cover cost in excess of revenue for school year programs, which is \$4,007,047 less than the original budget of \$5,321,210.

Revenues in the proposed amendment decreased by \$1,227,820, including the decrease in local district contributions. Revenues outside of the decrease in local district contributions increased by \$2.8 million. Major areas of increase include \$2.78 million in state special education funding offset by a net reduction of \$365,000 in state funding to offset retirement costs. Act 18 distributions increased by \$370,000.

Expenses decreased by \$1,227,820 in the proposed amendment. State retirement pass through expenses (Section 147c) reduced \$1.8 million. Personnel costs increased by \$449,000 due to increased student needs, primarily within the Empower U program.. Purchased services increased by \$172,437 and supply budgets increased by \$44,592.

Career Technical Education

	<u>Original Budget</u>	<u>Amended Budget</u>
Revenues/Transfers In	\$42,720,496	\$42,569,410
Expenses/Transfers Out	<u>\$40,085,630</u>	<u>\$39,133,929</u>
Change in Fund Balance	\$2,634,866	\$3,435,481
Projected Fund Balance	\$23,828,220	\$24,628,835

The proposed amended CTE budget projects an **increase in fund balance of \$3,435,481**. This is an improvement from the original budget, which projected an increase of \$2,634,866. The amended budget would result in a fund balance at the end of the fiscal year of **\$24,628,835, or 65.4% of projected expenditures**.

Revenues/Transfers In decreased by \$151,086 in the proposed amendment. Revenues from grants decreased \$202,589 from the original budget, and non-grant revenues increased by \$51,503. The reduction in grant revenues represents a decrease in Perkins funding.

The increase in non-grant revenues can be attributed to increases in property tax collections of \$585,000, and investment earnings of \$336,800, offset by a \$444,000 reduction in state funding.

Expenses/Transfers Out in the proposed amendment decreased by \$951,701. Non-grant expenses decreased by \$749,112.

The decrease in non-grant expenses is summarized below:

Salaries/Wages:	Increase of \$484,495
Employee Benefits:	Decrease of \$496,000
Purchased Services:	Increase of \$22,819
Supplies:	Increase of \$23,926
Capital Outlay:	Decrease of \$923,748
Miscellaneous:	Increase of \$6,975

The decrease in benefit costs is a result of the reduction in state retirement pass through costs (Section 147c), which was \$675,000.

Transfers into the CTE fund decreased \$193,900, to \$3,656,800. Transfers out of the CTE fund increased \$135,421 to \$3,551,811.

The CTE fund is in excellent financial position currently as a result of the significant increases in property tax valuations over the last several years. The fund balance has increased from \$4.5 million in 2014-15 to the projected \$24.6 million, a \$20.1 million increase over eleven years. The increase in fund balance does provide flexibility to supplement the 0.1 mill set aside for the campus renovations currently being developed as well as support the efforts of our CareerPrep 2030 initiative and potential regional programming.

Cooperative Education

As a reminder, this fund houses our IT and business services in Region 1, our data warehouse collaborative, School News Network, and MySchool.

The proposed amendment for the Cooperative Education fund is an improvement from the projected original deficit of \$548,954 to an increase in fund balance of \$113,552. The improvement can be attributed to an improved financial position for MySchool at Kent. MySchool expenses were reduced by \$722,000 with this amendment. \$277,000 of the reduction was attributed to an adjustment in how we spread technology costs across the organization. Personnel costs were reduced \$450,000 from the original budget, with a couple of projected additional positions in the original budget not being filled.

The projected year-end fund balance is \$3,310,707 (60% of expenditures), which is split amongst the different programs in this fund.

Community Service Fund

This fund is where the enhancement dollars are budgeted. It will always net to zero as 100% of the money is paid to locals. The total revenue in this amendment is projected to be \$29,934,676, an increase of \$440,256 from the original budget. The increase can be attributed to an increase in projected property taxes from the enhancement millage compared to the original estimate. LEA's will receive approximately \$326 per student this year from the enhancement millage. The original distribution in 2017 was \$210 per student.

Capital Projects

The General Fund and Career Technical capital project funds are the funds with the largest change from the original budget. The General Fund goes from a surplus of \$406,890 to a reduction in fund balance of \$708,761, due to an additional \$994,000 budgeted for the ESC renovation project in 2024-25. The Career Technical capital project fund goes from a surplus of \$184,195 to a reduction in fund balance of \$1,082,026. \$250,000 was added to the MySchool@Kent/Launch U renovation project, and budgets were added for parking lot 1 and 3 improvements, along with some roof and HVAC repairs at KCTC East. There are only minor changes to the Special Education capital projects fund with this amendment.

As always, if you have any questions or would like additional information, please let me know.

KP/kg

**Resolution for Adoption by the School Board of Kent Intermediate School District
Amendment for General Education Appropriation.**

Resolved, That the General Education appropriations for Kent Intermediate School District for the fiscal year
2024-25 is amended as follows:

REVENUE: Estimated revenue increased by \$14,031,465 with the following adjustments.

REVENUE		Original Budget	Change	24-25 December Revised Budget
0111	0111 PROPERTY TAX LEVY	2,845,050	60,650	2,905,700
0114	0114 TIFA	12,600	(12,565)	35
0119	0119 PENALTY/INTEREST DELQ TAX	4,100	500	4,600
0128	0128 REVENUE IN LIEU OF TAXES	24,000	(6,500)	17,500
0129	0129 OTHER TAXES	1,488,029	359,964	1,847,993
0151	0151 EARNINGS ON INVEST & DEPO	1,307,600	(668,600)	639,000
0191	0191 RENTALS	17,000	2,000	19,000
0192	0192 PRIVATE CONTRIBUTIONS	446,862	(65,030)	381,832
0199	0199 MISCELLANEOUS LOCAL REVEN	365,206	107,098	472,304
0212	0212 RESTRICTED REVENUES	214,272	77,328	291,600
0311	0311 STATE-UNRESTRICTED	2,956,051	(72,099)	2,883,952
0312	0312 STATE-RESTRICTED	60,527,950	9,733,530	70,261,480
0315	0315 STATE-RESTR-SUBGRANT	115,000	183,000	298,000
0321	0321 STATE-PMTS IN LIEU OF TAX	53,290	(4,435)	48,855
0413	0413 FED-RESTRICTED	110,325	101,214	211,539
0414	0414 FED-RESTR-THRU MI	3,230,041	3,777,766	7,007,807
0415	0415 FED-RESTR-THRU OTH GOVT	100,000	67,245	167,245
0417	0417 FED-RESTR-THRU OTH ISD/SC	801,407	179,993	981,400
0419	0419 FED-OTHER REVENUE	42,019	5,648	47,667
0511	0511 TUITION FROM OTHER PUBLIC S	65,000	-	65,000
0518	0518 COMP RCD IN PMNT OF SER T	438,573	54,406	492,979
0519	0519 OTH DISTRI RCVD FR OTH PU	390,018	(67,360)	322,658
0552	0552 REFUND OF PRIOR YEAR EXPE	-	-	-
0593	0593 PROCEEDS FR SALE CAPITAL	-	-	-
0597	0597 OTH FIN SOURCES-SBITA'S	-	-	-
0611	0611 FUND MOD-FR FUND 11 GEN	94,690	60,034	154,724
0621	0621 FUND MOD-FR FUND 21 SE CE	-	-	-
0622	0622 FUND MOD-FR FUND 22	1,491,867	20,257	1,512,124
0626	0626 FUND MOD-FR FUND 26 CTE	2,998,390	137,421	3,135,811
0627	0627 FUND MOD-FR FUND 27 COOP	-	-	-
Total Revenue		80,139,340	14,031,465	94,170,805

EXPENSES - Increase the estimated expenses by \$14,312,954

	EXPENSES	Original Budget	Change	24-25 December Revised Budget
112	112 MIDDLE SCHOOL/JUNIOR HIGH	500	-	500
113	113 HIGH SCHOOL	378,967	(9,182)	369,785
118	118 PRE-SCHOOL	15,050,066	3,517,379	18,567,445
119	119 SUMMER SCHOOL	-	-	-
122	122 SPECIAL EDUCATION	-	19,494	19,494
125	125 COMPENSATORY EDUCATION	39,540	20,180	59,720
127	127 VOCATIONAL EDUCATION	-	15,501	15,501
131	131 BASIC ADULT/CONTINUING EDUC	879,224	59,850	939,074
132	132 SECONDARY ADLT/CONTINUING EDU	238,123	25,781	263,904
135	135 OCCUPA TRAIN/UPGRADING RET	146,046	(21,765)	124,281
211	211 TRUANCY/ABSENTEEISM SERVIC	413,535	(183)	413,352
212	212 GUIDANCE SERVICES	2,276,881	148,805	2,425,686
213	213 HEALTH SERVICES	-	16,988	16,988
214	214 PSYCHOLOGICAL SERVICES	-	5,200	5,200
215	215 SPEECH PATHOLOGY/AUDIOLOG	-	15,199	15,199
216	216 SOCIAL WORK SERVICES	194,900	98,181	293,081
217	217 VISUAL AID SERVICES	-	3,158	3,158
219	219 OTHER PUPIL SUPPORT SERVIC	-	7,366	7,366
221	221 IMPROVEMENT OF INSTRUCTION	12,449,462	874,784	13,324,246
222	222 EDUCATIONAL MEDIA SERVICES	50	700	750
225	225 TECHNOLOGY ASSISTED INSTRU	260,068	167,805	427,873
226	226 SUPERVIS/DIR OF INSTRUCT S	2,773,522	(67,162)	2,706,360
227	227 ACADEMIC STUDENT ASSESSMENT	125,706	11,914	137,620
229	229 OTHER INSTRUCTIONAL STAFF	-	19	19
231	231 BOARD OF EDUCATION	85,691	97,775	183,466
232	232 EXECUTIVE ADMINISTRATION	585,834	146,014	731,848
233	233 GRANT WRITER/GRANT PROCURE	199,624	18,846	218,470
249	249 OTHER SCHOOL ADMINISTRATION	1,000	(450)	550
252	252 FISCAL SERVICES	482,327	106,096	588,423
257	257 INTERNAL SERVICES	145,117	(7,050)	138,067
259	259 OTHER BUSINESS SERVICES	77,636	(3,571)	74,065
261	261 OPERATING BUILDING SERVICE	1,596,474	85,344	1,681,818
266	266 SECURITY SERVICES	514,757	8,210	522,967
271	271 PUPIL TRANSPORTATION SERVI	440,749	183,655	624,404
281	281 PLAN RESEARCH DEVELOP & EV	1,285,959	(104,145)	1,181,814
282	282 COMMUNICATION SERVICES	980,903	14,946	995,849
283	283 STAFF/PERSONNEL SERVICES	769,729	133,589	903,318
284	284 SUPPORT SERVICES TECHNOLOG	1,003,030	186,931	1,189,961
285	285 PUPIL ACCOUNTING	783,538	(51,035)	732,503
289	289 OTHER CENTRAL SERVICES	560,717	(33,555)	527,162

299	299 OTHER SUPPORT SERVICES	-	-	-
311	311 COMMUNITY SERVICES DIRECTI	320,193	170,567	490,760
321	321 COMMUNITY RECREATION	15,800	(11,700)	4,100
331	331 COMMUNITY ACTIVITIES	1,162,128	2,307,514	3,469,642
361	361 WELFARE ACTIVITIES	52,810	126,894	179,704
391	391 OTHER COMMUNITY SERVICES	-	-	-
411	411 PAYMNTS TO OTH P S IN MICH	16,488,682	2,515,569	19,004,251
445	445 PAYMENTS TO NOT FOR PROFIT	13,362,739	3,406,980	16,769,719
456	456 BUILDING IMPROVEMENT SERVI	5,000	5,000	10,000
459	459 OTH FACIL ACQUIS & CONSTR	-	-	-
511	511 DEBT SERVS-LONG TERM-PRINC	25,725	-	25,725
611	611 FUND MODIFICATIONS	94,690	60,034	154,724
621	621 FUND MOD-TO FUND 21 SE CEN	204,081	32,784	236,865
626	626 FUND MODIFICATIONS	676,800	75,300	752,100
627	627 FUND MODIFICATIONS	506,600	(67,600)	439,000
641	641 FUND MODIFICATIONS	1,500,000	-	1,500,000
	Total Expenses	79,154,923	14,312,954	93,467,877

GENERAL EDUCATION FUND BALANCE

7/1/24 Beginning Balance	\$	10,072,602
2024-25 Revenue	+	<u>94,170,805</u>
Total Available	\$	104,243,407
2024-25 Expenditures	-	<u>93,467,877</u>
Estimated 6/30/25 Balance	\$	<u><u>10,775,530</u></u>

Note: Calculations for 2024-25 assume a millage rate of 0.0849 mills for the general fund.

Fund Balance History

June 30, 2021	\$	4,783,220	(actual)
June 30, 2022	\$	6,450,908	(actual)
June 30, 2023	\$	8,276,432	(actual)
June 30, 2024	\$	10,072,602	(actual)
June 30, 2025	\$	10,775,530	(estimate)

KP/kg
12/9/2024

Three Year Trend Analysis GENERAL FUND

Year ending:	2023-24	2024-25	2024-25	
	Actual	Original	Dec Amend	% chg
Revenue:				
Local sources	7,105,045	6,724,719	6,579,564	-2.16%
State sources	57,106,122	63,652,291	73,492,287	15.46%
Federal sources	4,267,852	4,283,792	8,415,658	96.45%
Interdistrict	2,107,530	893,591	880,637	-1.45%
Total revenues	70,586,549	75,554,393	89,368,146	18.28%
Expenditures:				
Instruction:				
Basic programs	12,741,158	15,429,533	18,937,730	22.74%
Student instruc & added needs	29,348	39,540	94,715	139.54%
Adult continuing ed	1,050,126	1,263,393	1,327,259	5.06%
Supporting services:				
Pupil services	4,118,086	2,885,316	3,180,030	10.21%
Instructional staff	8,879,200	15,608,808	16,596,868	6.33%
General administration	834,095	871,149	1,133,784	30.15%
School administration	500	1,000	550	-45.00%
Business services	733,002	705,080	800,555	13.54%
Operation and maintenance	2,058,302	2,111,231	2,204,785	4.43%
Transportation services	404,204	440,749	624,404	41.67%
Central services	4,699,196	5,383,876	5,530,607	2.73%
Other services	-	-	-	-
Community services	1,749,978	1,550,931	4,144,206	167.21%
Interdistrict transactions	33,414,380	29,851,421	35,773,970	19.84%
Capital outlay	4,820	5,000	10,000	100.00%
Debt service	24,500	25,725	25,725	0.00%
Total expenditures	70,740,895	76,172,752	90,385,188	18.66%
Revenue over (under) expenditures	(154,346)	(618,359)	(1,017,042)	64.47%
Other financing sources (uses)				
Sale of Capital Assets	-	-	-	-
Other financing sources	129,921	-	-	-
Prior period adjustment	-	-	-	-
Transfer in	4,177,862	4,490,257	4,647,935	3.51%
Transfer out	(2,357,267)	(2,887,481)	(2,927,965)	1.40%
Total other financing uses	1,950,516	1,602,776	1,719,970	7.31%
Net change in fund balances	1,796,170	984,417	702,928	
Ending Year Fund Balance	10,072,602	11,057,019	10,775,530	-2.55%

**Resolution for Adoption by the School Board of Kent Intermediate School District
Amendment for Special Education Appropriation.**

Resolved, That the Special Education appropriations for Kent Intermediate School District for the fiscal year 2024-25 is amended as follows:

REVENUE: Estimated revenue increase by \$4,208,860 with the following adjustments.

REVENUE		Original Budget	Change	24-25 December Revised Budget
0111	0111 PROPERTY TAX LEVY	114,581,600	2,453,260	117,034,860
0114	0114 TIFA	506,500	(505,102)	1,398
0119	0119 PENALTY/INTEREST DELQ TAX	164,700	18,710	183,410
0128	0128 REVENUE IN LIEU OF TAXES	747,800	(230,120)	517,680
0131	0131 TUITION	-	-	-
0151	0151 EARNINGS ON INVEST & DEPO	2,246,300	254,700	2,501,000
0172	0172 MERCHANDISE SALES	2,000	(2,000)	-
0181	0181 COMMUNITY SERVICE ACTIVIT	10,407,724	1,687	10,409,411
0192	0192 PRIVATE CONTRIBUTIONS	114,220	(3,806)	110,414
0199	0199 MISCELLANEOUS LOCAL REVEN	86,369	176,033	262,402
0311	0311 STATE-UNRESTRICTED	-	-	-
0312	0312 STATE-RESTRICTED	60,292,941	5,358,307	65,651,248
0315	0315 STATE-RESTR-SUBGRANT	-	-	-
0317	0317 STATE-RESTR-THRU ISD/SCH	-	-	-
0321	0321 STATE-PMTS IN LIEU OF TAX	2,147,720	(180,123)	1,967,597
0414	0414 FED-RESTR-THRU MI	33,924,946	1,368,509	35,293,455
0415	0415 FED-RESTR-THRU OTH GOVT	-	-	-
0417	0417 FED-RESTR-THRU OTH ISD/SC	-	-	-
0511	0511 TUITION FROM OTHER PUBLIC S	5,321,210	(4,007,047)	1,314,163
0512	0512 TRANSPORT PMNTS FR OTH PU	21,645,343	(425,727)	21,219,616
0518	0518 COMP RCD IN PMNT OF SER T	-	10,571	10,571
0519	0519 OTH DISTRI RCVD FR OTH PU	2,096,085	(472,498)	1,623,587
0552	0552 REFUND OF PRIOR YEAR EXPE	-	-	-
0611	0611 FUND MOD-FR FUND 11 GEN	204,081	32,784	236,865
621	0621 FUND MOD-FR FUND 21 SE CE	295,825	(24,087)	271,738
0622	0622 FUND MOD-FR FUND 22 SPEC ED	29,294,204	379,648	29,673,852
0623	0623 FUND MOD-FR FUND 23 ENHANCE	250,884	5,161	256,045
0627	0627 FUND MOD-FR FUND 27 COOP	-	-	-

Total Revenue

284,330,452

4,208,860

288,539,312

EXPENSES - Decreased the estimated expenses by \$1,617,148

Expense		Original Budget	Change	24-25 Dec Revised
122	122 SPECIAL EDUCATION	37,056,126	(856,823)	36,199,303
212	212 GUIDANCE SERVICES	191,502	(34,517)	156,985
213	213 HEALTH SERVICES	10,079,740	(377,989)	9,701,751
214	214 PSYCHOLOGICAL SERVICES	1,191,295	(6,763)	1,184,532
215	215 SPEECH PATHOLOGY/AUDIOLOG	6,548,479	190,714	6,739,193
216	216 SOCIAL WORK SERVICES	3,290,213	235,282	3,525,495
217	217 VISUAL AID SERVICES	591,622	(11,453)	580,169
218	218 TEACHER CONSULTANT	5,480,988	(554,718)	4,926,270
219	219 OTHER PUPIL SUPPORT SERVIC	2,616,087	(108,954)	2,507,133
221	221 IMPROVEMENT OF INSTRUCTION	3,157,155	532,013	3,689,168
225	225 TECHNOLOGY ASSISTED INSTRU	2,477	-	2,477
226	226 SUPERVIS/DIR OF INSTRUCT S	6,570,367	(105,919)	6,464,448
229	229 OTHER INSTRUCTIONAL STAFF	246,501	(8,452)	238,049
231	231 BOARD OF EDUCATION	47,500	10,000	57,500
241	241 OFFICE OF THE PRINCIPAL	262,459	31,789	294,248
252	252 FISCAL SERVICES	1,348,024	(184,426)	1,163,598
257	257 INTERNAL SERVICES	-	-	-
259	259 OTHER BUSINESS SERVICES	123,426	6,795	130,221
261	261 OPERATING BUILDING SERVICE	4,174,308	113,590	4,287,898
266	266 SECURITY SERVICES	242,589	29,678	272,267
271	271 PUPIL TRANSPORTATION SERVI	22,163,090	(487,632)	21,675,458
281	281 PLAN RESEARCH DEVELOP & EV	376,452	(1,847)	374,605
283	283 STAFF/PERSONNEL SERVICES	921,663	(168,983)	752,680
284	284 SUPPORT SERVICES TECHNOLOG	1,155,341	(73,470)	1,081,871
289	289 OTHER CENTRAL SERVICES	-	365	365
299	299 OTHER SUPPORT SERVICES	150,200	-	150,200
311	311 COMMUNITY SERVICES DIRECTI	-	-	-
331	331 COMMUNITY ACTIVITIES	6,000	(1,000)	5,000
371	371 NONPUBLIC SCHOOL PUPILS	-	-	-
391	391 OTHER COMMUNITY SERVICES	5,000	(5,000)	-
411	411 PAYMNTS TO OTH P S IN MICH	142,229,894	(161,146)	142,068,748
431	431 PMNTS TO ST SCH FOR DEAF&B	-	-	-
441	441 PAYMENTS TO OTH GOVT ENTIT	129,269	-	129,269
445	445 PAYMENTS TO NOT FOR PROFIT	2,304,608	-	2,304,608
455	455 BLDG ACQUIS & CONSTRUCT SE	-	-	-
456	456 BUILDING IMPROVEMENT SERVI	-	-	-
459	459 OTH FACIL ACQUIS & CONSTR	-	-	-
511	511 DEBT SERVS-LONG TERM-PRINC	-	-	-
611	611 FUND MODIFICATIONS	1,491,867	20,257	1,512,124
621	621 FUND MOD-TO FUND 21 SE CEN	29,294,204	379,648	29,673,852
622	622 FUND MOD-TO FD 22 SE	295,825	(24,087)	271,738
626	626 FUND MODIFICATIONS	2,760,700	7,900	2,768,600
627	627 FUND MODIFICATIONS	118,000	(2,000)	116,000
641	641 FUND MOD-TO FUND 41 GEN CA	-	-	-
642	642 FUND MOD-TO FUND 42 SE CAP	1,000,000	-	1,000,000
Total Expenses		287,622,971	(1,617,148)	286,005,823

SPECIAL EDUCATION FUND BALANCE

7/1/24 Beginning Balance	\$	18,003,444
2024-25 Revenue	+	<u>288,539,312</u>
Total Available	\$	306,542,756
2024-25 Expenditures	-	<u>\$ 286,005,823</u>
Estimated 6/30/25 Balance	\$	<u>20,536,933</u>

Note: Calculations for 2024-25 assume a millage rate of 3.5195 mills for the general fund.

3.4195 mills - SE Operations
0.1000 mills - SE Cap Project
TOTAL 3.5195 mills

Fund Balance History

June 30, 2021	\$	10,154,530	(actual)
June 30, 2022	\$	16,403,359	(actual)
June 30, 2023	\$	14,315,532	(actual)
June 30, 2024	\$	18,003,444	(actual)
June 30, 2025	\$	20,536,933	(Estimated)

KP/kg
12/9/2024

Three Year Trend Analysis
SPECIAL EDUCATION CENTER PROGRAMS FUND

Year ending:	2023-24	2024-25	2024-25	% chg
	Actual	Original	Dec Amend	
Revenue:				
Local sources	265,803	243,910	79,869	-67.25%
State sources	32,659,175	33,302,236	35,713,427	7.24%
Federal sources	1,552,943	1,563,821	1,678,305	7.32%
Interdistrict	155,299	5,321,210	1,314,163	-75.30%
Total revenues	34,633,220	40,431,177	38,785,764	-4.07%
Expenditures:				
Instruction:				
Student instruc & added needs	32,499,277	37,036,385	36,083,054	-2.57%
Supporting services:				
Pupil services	20,510,585	22,571,538	21,960,684	-2.71%
Instructional staff	4,644,878	5,119,507	5,305,970	3.64%
General administration	-	-	-	-
School administration	141,565	171,199	202,191	18.10%
Business services	5,085	5,307	3,043	-42.66%
Operation and maintenance	4,029,663	4,401,702	4,544,317	3.24%
Transportation services	114,349	126,900	122,650	-3.35%
Central services	58,254	58,375	64,271	10.10%
Other services	161,708	150,200	150,200	0.00%
Community services	-	-	1,000	-
Interdistrict transactions	18,408	18,408	18,408	0.00%
Capital outlay	-	-	-	-
Debt service	101,671	-	-	-
Total expenditures	62,285,443	69,659,521	68,455,788	-1.73%
Revenue over (under) expenditures	(27,652,223)	(29,228,344)	(29,670,024)	1.51%
Other financing sources (uses)				
Transfer in	27,868,694	29,749,169	30,166,762	1.40%
Transfer out	(475,937)	(520,825)	(496,738)	-4.62%
Total other financing uses	27,392,757	29,228,344	29,670,024	1.51%
Net change in fund balances	(259,466)	-	-	
Ending Year Fund Balance	-	-	-	-

Three Year Trend Analysis SPECIAL EDUCATION FUND

Year ending:	2023-24	2024-25	2024-25	
	Actual	Original	Dec Amend	% chg
Revenue:				
Local sources	123,155,737	128,613,303	130,940,706	1.81%
State sources	36,530,835	29,138,425	31,905,418	9.50%
Federal sources	32,503,318	32,361,125	33,615,150	3.88%
Interdistrict	67,452,888	23,741,428	22,853,774	-3.74%
Total revenues	259,642,778	213,854,281	219,315,048	2.55%
Expenditures:				
Instruction:				
Student instruc & added needs	17,855	19,741	116,249	488.87%
Supporting services:				
Pupil services	58,048,798	7,418,388	7,360,844	-0.78%
Instructional staff	3,584,273	4,856,993	5,088,172	4.76%
General administration	63,133	47,500	57,500	21.05%
School administration	109,349	91,260	92,057	0.87%
Business services	1,181,709	1,466,143	1,290,776	-11.96%
Operation and maintenance	31,270	15,195	15,848	4.30%
Transportation services	21,043,874	22,036,190	21,552,808	-2.19%
Central services	1,947,651	2,395,081	2,145,250	-10.43%
Other services	-	-	-	-
Community services	1,225,765	11,000	4,000	-63.64%
Interdistrict transactions	131,552,497	142,340,755	144,484,217	1.51%
Capital outlay	50,000	-	-	-
Total expenditures	218,856,174	180,698,246	182,207,721	0.84%
Revenue over (under) expenditures	40,786,604	33,156,035	37,107,327	11.92%
Other financing sources (uses)				
Transfer in	250,937	295,825	271,738	-8.14%
Transfer out	(37,349,629)	(34,439,771)	(34,845,576)	1.18%
Total other financing uses	(37,098,692)	(34,143,946)	(34,573,838)	1.26%
Net change in fund balances	3,687,912	(987,911)	2,533,489	
Ending Year Fund Balance	18,003,444	17,015,533	20,536,933	20.70%

**Resolution for Adoption by the School Board of Kent Intermediate School District
Amendment for Community Service Appropriation.**

Resolved, That the Community Service appropriations for Kent Intermediate School District for the fiscal year 2024-25 is amended as follows:

REVENUE: Estimated revenue increase by \$440,256 with the following adjustments.

Revenue		Original Budget	Change	24-25 December Revised Budget
0111	0111 PROPERTY TAX LEVY	28,729,250	629,530	29,358,780
0114	0114 TIFA	127,000	(126,649)	351
0119	0119 PENALTY/INTEREST DELQ TAX	41,000	5,090	46,090
0128	0128 REVENUE IN LIEU OF TAXES	242,700	(65,780)	176,920
0199	0199 MISCELLANEOUS LOCAL REVEN	15,500	(1,935)	13,565
0312	0312 STATE-RESTRICTED	338,970	-	338,970
0321	0321 STATE-PMTS IN LIEU OF TAX	-	-	-

Total Revenue	29,494,420	440,256	29,934,676
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EXPENSES - Increase the estimated expenses: \$440,256

Expense		Original Budget	Change	24-25 December Revised Budget
259	259 OTHER BUSINESS SERVICES	16,720	-	16,720
411	411 PAYMNTS TO OTH P S IN MICH	29,226,816	435,095	29,661,911
621	621 FUND MOD-TO FUND 21 SE CEN	250,884	5,161	256,045

Total Expenses	29,494,420	440,256	29,934,676
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COMMUNITY SERVICE FUND BALANCE

7/1/24 Beginning Balance	-
2024-25 Revenue	+ <u>29,934,676</u>
Total Available	\$ 29,934,676
2024-25 Expenditures	- <u>\$ 29,934,676</u>
Estimated 6/30/25 Balance	<u>\$ -</u>

Note: Calculations for 2024-25 assume a millage rate of 0.8578 mills for the community service fund.

Fund Balance History

June 30, 2021	\$	-	(actual)
June 30, 2022	\$	-	(actual)
June 30, 2023	\$	-	(actual)
June 30, 2024	\$	-	(actual)
June 30, 2025	\$	-	(Estimated)

KP/kg
12/9/2024

Three Year Trend Analysis
COMMUNITY SERVICE FUND

	Year ending:	2023-24	2024-25	2024-25	
		Actual	Original	Dec Amend	% chg
Revenue:					
Local sources		27,417,821	29,155,450	29,595,706	1.51%
State sources		322,828	338,970	338,970	0.00%
Total revenues		27,740,649	29,494,420	29,934,676	1.49%
Expenditures:					
Supporting services:					
Business services		16,554	16,720	16,720	0.00%
Interdistrict transactions		27,487,996	29,226,816	29,661,911	1.49%
Total expenditures		27,504,550	29,243,536	29,678,631	1.49%
Revenue over (under) expenditures		236,099	250,884	256,045	2.06%
Other financing sources (uses)					
Transfer in		-	-	-	-
Transfer out		(236,099)	(250,884)	(256,045)	2.06%
Total other financing uses		(236,099)	(250,884)	(256,045)	2.06%
Net change in fund balances		-	-	-	-
Ending Year Fund Balance		-	-	-	-

**Resolution for Adoption by the School Board of Kent Intermediate School District
Amendment for Career Technical Education Appropriation.**

Resolved, That the Career Technical Education appropriations for Kent Intermediate School District for the fiscal year 2024-25 is amended as follows:

REVENUE: Estimated revenue decreased by \$151,086 with the following adjustments.

REVENUE		Original Budget	Change	24-25 December Revised Budget
0111	0111 PROPERTY TAX LEVY	28,158,300	584,400	28,742,700
0114	0114 TIFA	124,500	(124,156)	344
0119	0119 PENALTY/INTEREST DELQ TAX	40,600	4,500	45,100
0128	0128 REVENUE IN LIEU OF TAXES	51,300	(35,800)	15,500
0131	0131 TUITION	256,500	(86,500)	170,000
0151	0151 EARNINGS ON INVEST & DEPO	1,053,200	336,800	1,390,000
0172	0172 MERCHANDISE SALES	138,500	19,500	158,000
191	0191 RENTALS	83,150	-	83,150
192	0192 PRIVATE CONTRIBUTIONS	5,900	9,131	15,031
194	0194 ROOM RENTALS	1,000	-	1,000
199	0199 MISCELLANEOUS LOCAL REVEN	23,107	79,776	102,883
311	0311 STATE-UNRESTRICTED	-	174	174
312	0312 STATE-RESTRICTED	6,535,244	(484,301)	6,050,943
321	0321 STATE-PMTS IN LIEU OF TAX	527,810	(44,309)	483,501
414	0414 FED-RESTR-THRU MI	1,649,637	(181,035)	1,468,602
415	0415 FED-RESTR-THRU OTH GOVT	-	-	-
511	0511 TUITION FROM OTHER PUBLIC S	160,000	(22,600)	137,400
518	0518 COMP RCD IN PMNT OF SER T	61,048	(28,635)	32,413
519	0519 OTH DISTRI RCVD FR OTH PU	-	-	-
552	0552 REFUND OF PRIOR YEAR EXPE	-	-	-
593	0593 PROCEEDS FR SALE CAPITAL	-	15,869	15,869
594	0594 OTH FIN SOURCES-LEASES	-	-	-
597	0597 OTH FIN SOURCES-SBITA'S	-	-	-
611	0611 FUND MOD-FR FUND 11 GEN	676,800	75,300	752,100
621	0621 FUND MOD-FR FUND 21 SE CE	225,000	-	225,000
622	0622 FUND MOD-FR FUND 22	2,535,700	7,900	2,543,600
628	0628 FUND MOD-FR FUND 28 COOP	413,200	(277,100)	136,100
TOTAL REVENUE		42,720,496	(151,086)	42,569,410

EXPENSES Estimated revenue decreased by \$950,035

Expense		Original Budget	Change	24-25 December Revised Budget
127	127 VOCATIONAL EDUCATION	14,574,040	981,460	15,555,500
135	135 OCCUPA TRAIN/UPGRADING RET	-	-	-
212	212 GUIDANCE SERVICES	1,035,264	15,552	1,050,816
213	213 HEALTH SERVICES	88,013		86,347
216	216 SOCIAL WORK SERVICES	105,557	(3,277)	102,280
218	218 TEACHER CONSULTANT	585,420	(141,777)	443,643
219	219 OTHER PUPIL SUPPORT SERVIC	143,664	(72,447)	71,217
221	221 IMPROVEMENT OF INSTRUCTION	1,840,576	428,348	2,268,924
225	225 TECHNOLOGY ASSISTED INSTRU	33,358	1,854	35,212
226	226 SUPERVIS/DIR OF INSTRUCT S	972,169	(258,728)	713,441
227	227 ACADEMIC STUDENT ASSESSMENT	12,651	57,349	70,000
229	229 OTHER INSTRUCTIONAL STAFF	-	-	-
231	231 BOARD OF EDUCATION	54,000	4,000	58,000
232	232 EXECUTIVE ADMINISTRATION	-	-	-
241	241 OFFICE OF THE PRINCIPAL	1,813,305	(267,071)	1,546,234
252	252 FISCAL SERVICES	439,187	124,284	563,471
257	257 INTERNAL SERVICES	88,944	(1,447)	87,497
259	259 OTHER BUSINESS SERVICES	60,599	1,530	62,129
261	261 OPERATING BUILDING SERVICE	7,572,294	(2,021,746)	5,550,548
266	266 SECURITY SERVICES	423,672	(35,893)	387,779
271	271 PUPIL TRANSPORTATION SERVI	96,800	9,800	106,600
281	281 PLAN RESEARCH DEVELOP & EV	31,086	(31,086)	-
282	282 COMMUNICATION SERVICES	74,000	43	74,043
283	283 STAFF/PERSONNEL SERVICES	221,769	45,700	267,469
284	284 SUPPORT SERVICES TECHNOLOG	5,629,528	3,306	5,632,834
289	289 OTHER CENTRAL SERVICES	-	-	-
299	299 OTHER SUPPORT SERVICES	11,210	(10,710)	500
411	411 PAYMNTS TO OTH P S IN MICH	248,000	(3,000)	245,000
441	441 PAYMENTS TO OTH GOVT ENTIT	-	-	-
445	445 PAYMENTS TO NOT FOR PROFIT	-	10,000	10,000
452	452 SITE IMPROVEMENT SERVICES	-	17,500	17,500
453	453 ARCHITECTURAL & ENGINEER S	25,000	-	25,000
455	455 BLDG ACQUIS & CONSTRUCT SE	150,000	(25,000)	125,000
456	456 BUILDING IMPROVEMENT SERVI	100,000	86,000	186,000
459	459 OTH FACIL ACQUIS & CONSTR	-	-	-
511	511 DEBT SERVS-LONG TERM-PRINC	239,134	-	239,134
611	611 FUND MODIFICATIONS	2,998,390	137,421	3,135,811
627	627 FUND MODIFICATIONS	118,000	(2,000)	116,000
628	628 TRANSFER TO COOP-NTH	300,000	-	300,000
646	641 FUND MOD-TO FUND 41 GEN CA	-	-	-
Total Expenses		40,085,630	(950,035)	39,133,929

CAREER TECHNICAL EDUCATION FUND BALANCE

7/1/24 Beginning Balance	\$	21,193,354
2024-25 Revenue	+	42,569,410
 Total Available	 \$	 63,762,764
2024-25 Expenditures	-	39,133,929
 Estimated 6/30/25 Balance	 \$	 24,628,835

Note: Calculations for 2024-25 assume a millage rate of 0.9398 mills which would be split as follows:

	0.8398 mills - CTE Operations
	<u>0.1000 mills - CTE Cap Projects</u>
TOTAL	0.9398 mills

Fund Balance History

June 30, 2021	\$	12,847,739	(actual)
June 30, 2022	\$	14,120,402	(actual)
June 30, 2023	\$	15,909,570	(actual)
June 30, 2024	\$	21,193,354	(actual)
June 30, 2025	\$	24,628,835	(Estimated)

KP/kg
12/9/2024

Three Year Trend Analysis
CAREER TECHNICAL EDUCATION FUND

Year ending:	2023-24	2024-25	2024-25	% chg
	Actual	Original	Dec Amend	
Revenue:				
Local sources	29,032,264	29,936,057	30,723,708	2.63%
State sources	6,768,328	7,063,054	6,534,618	-7.48%
Federal sources	2,005,966	1,649,637	1,468,602	-10.97%
Interdistrict	196,836	221,048	169,813	-23.18%
Total revenues	38,003,394	38,869,796	38,896,741	0.07%
Expenditures:				
Instruction:				
Student instruc & added needs	15,066,772	14,574,040	15,555,500	6.73%
Adult continuing ed	-	-	-	-
Supporting services:				
Pupil services	1,726,345	1,957,918	1,754,303	-10.40%
Instructional staff	2,405,875	2,858,754	3,087,577	8.00%
General administration	57,324	54,000	58,000	7.41%
School administration	1,621,271	1,813,305	1,546,234	-14.73%
Business services	490,590	588,730	713,097	21.12%
Operation and maintenance	5,398,730	7,995,966	5,938,327	-25.73%
Transportation services	129,229	96,800	106,600	10.12%
Central services	5,430,209	5,956,383	5,974,346	0.30%
Other services	3,631	11,210	500	-95.54%
Community services	-	-	-	-
Interdistrict transactions	355,064	248,000	255,000	2.82%
Capital outlay	308,346	275,000	353,500	28.55%
Debt service	374,137	239,134	239,134	0.00%
Total expenditures	33,367,523	36,669,240	35,582,118	-2.96%
Revenue over (under) expenditures	4,635,871	2,200,556	3,314,623	50.63%
Other financing sources (uses)				
Sale of capital assets	20,763	-	15,869	-
Other financing sources	267,751	-	-	-
Prior period adjustment	-	-	-	-
Transfer in	3,514,242	3,850,700	3,656,800	-5.04%
Transfer out	(3,154,843)	(3,416,390)	(3,551,811)	3.96%
Total other financing uses	647,913	434,310	120,858	-72.17%
Net change in fund balances	5,283,784	2,634,866	3,435,481	
Ending Year Fund Balance	21,193,354	23,828,220	24,628,835	3.36%

Resolution for Adoption by the School Board of Kent Intermediate School District Amendment for Cooperative Education Appropriation.

Resolved, That the Cooperative Education appropriations for Kent Intermediate School District for the fiscal year 2024-25 is amended as follows:

REVENUE: Estimated revenue decreased by \$116,943 with the following adjustments.

Revenue		Original Budget	Change	24-25 December Revised Budget
0131	0131 TUITION	246,200	-	246,200
0151	0151 EARNINGS ON INVEST & DEPO	54,300	9,700	64,000
0199	0199 MISCELLANEOUS LOCAL REVEN	128,000	1,751	129,751
0312	0312 STATE-RESTRICTED	717,882	(62,798)	655,084
0414	0414 FED-RESTR-THRU MI	-	-	-
0511	0511 TUITION FROM OTHER PUBLIC	1,900,000	-	1,900,000
0518	0518 COMP RCD IN PMNT OF SER T	1,774,534	6,004	1,780,538
0611	0611 FUND MOD-FR FUND 11 GEN	506,600	(67,600)	439,000
0622	0622 FUND MOD-FR FUND 22	118,000	(2,000)	116,000
0626	0626 FUND MOD-FR FUND 26 CTE	418,000	(2,000)	416,000
Total Revenue		5,863,516	(116,943)	5,746,573

EXPENSES - Estimated expenses decreased by: \$779,039

Expense		Original Budget	Change	24-25 December Revised Budget
112	112 MIDDLE SCHOOL/JUNIOR HIGH	80,438	606	81,044
113	113 HIGH SCHOOL	1,895,936	(235,162)	1,660,774
119	119 SUMMER SCHOOL	138,040	(17,391)	120,649
127	127 VOCATIONAL EDUCATION	2,100	(2,100)	-
212	212 GUIDANCE SERVICES	459,248	(17,334)	441,914
213	213 HEALTH SERVICES	37,778	-	37,368
216	216 SOCIAL WORK SERVICES	51,638	(995)	50,643
221	221 IMPROVEMENT OF INSTRUCTION	3,280	(780)	2,500
226	226 SUPERVIS/DIR OF INSTRUCT S	15,468	2,127	17,595
241	241 OFFICE OF THE PRINCIPAL	408,640	(175,633)	233,007
252	252 FISCAL SERVICES	337,557	(27,550)	310,007
259	259 OTHER BUSINESS SERVICES	5,377	6	5,383
261	261 OPERATING BUILDING SERVICE	6,000	-	6,000
266	266 SECURITY SERVICES	143,986	(1,051)	142,935
271	271 PUPIL TRANSPORTATION SERVI	200	(200)	-
282	282 COMMUNICATION SERVICES	730,786	(79,121)	651,665
284	284 SUPPORT SERVICES TECHNOLOG	1,679,798	51,639	1,731,437
299	299 OTHER SUPPORT SERVICES	3,000	1,000	4,000
626	626 FUND MODIFICATIONS	413,200	(277,100)	136,100
641	641 FUND MOD-TO FUND 41 GEN CA	-	-	-
Total Expenses		6,412,470	(779,039)	5,633,021

COOPERATIVE EDUCATION FUND BALANCE

7/1/24 Beginning Balance	\$	3,197,155
2024-25 Revenue	+	<u>5,746,573</u>
Total Available	\$	8,943,728
2024-25 Expenditures	-	<u>5,633,021</u>
Estimated 6/30/25 Balance	\$	<u><u>3,310,707</u></u>

Fund Balance History

June 30, 2021	\$	2,612,093	(actual)
June 30, 2022	\$	2,900,877	(actual)
June 30, 2023	\$	2,825,369	(actual)
June 30, 2024	\$	3,197,155	(actual)
June 30, 2025	\$	3,310,707	(Estimated)

KP/kg
12/16/2024

Three Year Trend Analysis COOPERATIVE EDUCATION

Year ending:	2023-24 Actual	2024-25 Original	2024-25 Dec Amend	% chg
Revenue:				
Local sources	658,535	428,500	439,951	2.67%
State sources	651,819	717,882	655,084	-8.75%
Federal sources	-	-	-	-
Interdistrict	3,634,402	3,674,534	3,680,538	0.16%
Total revenues	4,944,756	4,820,916	4,775,573	-0.94%
Expenditures:				
Instruction:				
Basic programs	1,872,823	2,116,514	1,862,467	-12.00%
Supporting services:				
Pupil services	517,374	548,664	529,925	-3.42%
Instructional staff	16,351	18,748	20,095	7.18%
School administration	250,573	408,640	233,007	-42.98%
Business services	287,113	342,934	315,390	-8.03%
Operation and maintenance	135,324	149,986	148,935	-0.70%
Transportation services	-	200	-	-
Central services	2,155,990	2,410,584	2,383,102	-1.14%
Other services	5,858	3,000	4,000	33.33%
Total expenditures	5,241,406	5,999,270	5,496,921	-8.37%
Revenue over (under) expenditures	(296,650)	(1,178,354)	(721,348)	-38.78%
Other financing sources (uses)				
Transfer in	896,500	1,042,600	971,000	-6.87%
Transfer out	(228,064)	(413,200)	(136,100)	-67.06%
Total other financing uses	668,436	629,400	834,900	32.65%
Net change in fund balances	371,786	(548,954)	113,552	
Ending Year Fund Balance	3,197,155	2,648,201	3,310,707	25.02%

**Resolution for Adoption by the School Board of Kent Intermediate School District
Amendment for Student/School Activity Appropriation.**

Resolved, That the Student/School Activity appropriations for Kent Intermediate School District for the fiscal year 2024-25 is amended as follows:

REVENUE: Estimated revenue increased by \$10,000 with the following adjustments.

Revenue		Original Budget	Change	24-25 December Revised Budget
0151	0151 EARNINGS ON INVEST & DEPO	46,500	7,500	54,000
0179	0179 OTHER STUDENT ACTIVITY REVENUE	124,277	3,883	128,160
0312	0312 STATE-RESTRICTED	4,223	(1,383)	2,840
Total Revenue		175,000	10,000	185,000

EXPENSES - Estimated expenses increased/decreased by: \$0.00

Expense		Original Budget	Change	24-25 December Revised Budget
296	296 STUDENT/SCHOOL ACTIVITY EXPEND	225,000	-	225,000
Total Expenses		225,000	-	225,000

STUDENT/SCHOOL FUND BALANCE

7/1/24 Beginning Balance	\$	1,159,439
2024-25 Revenue	+	<u>185,000</u>
Total Available	\$	1,344,439
2024-25 Expenditures	-	<u>\$ 225,000</u>
Estimated 6/30/25 Balance	\$	<u><u>1,119,439</u></u>

Fund Balance History

June 30, 2021	\$	957,907	(actual)
June 30, 2022	\$	1,100,247	(actual)
June 30, 2023	\$	1,100,247	(actual)
June 30, 2024	\$	1,159,439	(actual)
June 30, 2025	\$	1,119,439	(Estimated)

KP/kg
12/9/2024

Three Year Trend Analysis
STUDENT/SCHOOL ACTIVITY FUND

Year ending:	2023-24	2024-25	2024-25	% chg
	Actual	Original	Dec Amend	
Revenue:				
Local sources	267,855	170,777	182,160	6.67%
State sources	4,059	4,223	2,840	-32.75%
Total revenues	271,914	175,000	185,000	5.71%
Expenditures:				
Supporting services:				
Transportation services	-	-	-	-
Other services	212,722	225,000	225,000	0.00%
Total expenditures	212,722	225,000	225,000	0.00%
Revenue over (under) expenditures	59,192	(50,000)	(40,000)	-20.00%
Other financing sources (uses)				
Prior period adjustment	-	-	-	-
Transfer in	-	-	-	-
Transfer out	-	-	-	-
Total other financing uses	-	-	-	-
Net change in fund balances	59,192	(50,000)	(40,000)	
Ending Year Fund Balance	1,159,439	1,109,439	1,119,439	0.90%

**Resolution for Adoption by the School Board of Kent Intermediate School District
Amendment for General Education Capital Appropriation.**

Resolved, That the General Education Capital Project appropriations for Kent Intermediate School District for the fiscal year 2024-25 is amended as follows:

REVENUE: Estimated revenue increased by \$186,564 with the following adjustments.

Revenue		Original Budget	Change	24-25 December Revised Budget
0151	0151 EARNINGS ON INVEST & DEPO	36,200	16,800	53,000
0192	0192 PRIVATE CONTRIBUTIONS	-	-	-
0199	0199 MISCELLANEOUS LOCAL REVEN	-	169,764	169,764
611	0611 FUND MOD-FR FUND 11 GEN	1,500,000	-	1,500,000
646	0646 FUND MOD-FR FUND 46 CTE C	1,500,000	-	1,500,000

Total Revenue	3,036,200	186,564	3,222,764
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EXPENSES - Estimated expenses increased by: \$1,302,215

Expense		Original Budget	Change	24-25 December Revised Budget
261	261 OPERATING BUILDING SERVICE	-	4,000	4,000
284	284 SUPPORT SERVICES TECHNOLOG	61,832	-	61,832
456	456 BUILDING IMPROVEMENT SERVI	2,567,478	1,298,215	3,865,693
459	459 OTH FACIL ACQUIS & CONSTR SERV	-	-	-

Total Expenses	2,629,310	1,302,215	3,931,525
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Three Year Trend Analysis
GENERAL EDUCATION CAPITAL PROJECTS

Year ending:	2023-24 Actual	2024-25 Original	2024-25 Dec Amend	% chg
Revenue:				
Local sources	49,206	36,200	222,764	515.37%
Total revenues	<u>49,206</u>	<u>36,200</u>	<u>222,764</u>	515.37%
Expenditures:				
Capital outlay	960,663	2,629,310	3,931,525	49.53%
Total expenditures	<u>960,663</u>	<u>2,629,310</u>	<u>3,931,525</u>	49.53%
Revenue over (under) expenditures	(911,457)	(2,593,110)	(3,708,761)	43.02%
Other financing sources (uses)				
Transfer in	2,081,679	3,000,000	3,000,000	0.00%
Transfer out	(46,845)	-	-	-
Total other financing uses	<u>2,034,834</u>	<u>3,000,000</u>	<u>3,000,000</u>	0.00%
Net change in fund balances	1,123,377	406,890	(708,761)	
Ending Year Fund Balance	2,104,431	2,511,321	1,395,670	-44.42%

**Resolution for Adoption by the School Board of Kent Intermediate School District
Amendment for Special Education Capital Appropriation.**

Resolved, That the Special Education Capital Projects appropriations for Kent Intermediate School District for the fiscal year 2024-25 is amended as follows:

REVENUE: Estimated revenue increased by \$108,869 with the following adjustments.

Revenue		Original Budget	Change	24-25 December Revised Budget
0111	0111 PROPERTY TAX LEVY	3,323,500	98,980	3,422,480
0114	0114 TIFA	14,700	(14,659)	41
0119	0119 PENALTY/INTEREST DELQ TAX	4,800	600	5,400
0128	0128 REVENUE IN LIEU OF TAXES	28,100	(7,500)	20,600
0151	0151 EARNINGS ON INVEST & DEPO	189,600	36,400	226,000
0199	0199 MISCELLANEOUS LOCAL REVEN	-	-	-
0312	0312 STATE-RESTRICTED	39,210	-	39,210
0321	0321 STATE PAYMENT IN LIEU OF	62,260	(5,132)	57,128
0622	0622 FUND MOD-FR FUND 22	1,000,000	-	1,000,000
641	0641 FUND MOD-FR FUND 41 GE CA	-	-	-
Total Revenue		4,662,170	108,689	4,770,859

EXPENSES - Estimated expenses increased by: \$228,741

Expense		Original Budget	Change	24-25 December Revised Budget
259	259 OTHER BUSINESS SERVICES	1,949	213	2,162
261	261 OPERATING BUILDING SERVICE	-	30,602	30,602
266	266 SECURITY SERVICES	-	18,963	18,963
284	284 SUPPORT SERVICES TECHNOLOG	266,811	4,692	271,503
452	452 SITE IMPROVEMENT SERVICES	910,398	951,128	1,861,526
456	456 BUILDING IMPROVEMENT SERVI	4,403,465	(1,168,425)	3,235,040
459	459 OTH FACIL ACQUIS & CONSTR	101,531	391,568	493,099
Total Expenses		5,684,154	228,741	5,912,895

SPECIAL EDUCATION CAPITAL PROJECTS FUND BALANCE

7/1/24 Beginning Balance	\$	5,240,468
2024-25 Revenue	+	<u>4,770,859</u>
 Total Available	\$	10,011,327
2024-25 Expenditures	-	<u>5,912,895</u>
 Estimated 6/30/25 Balance	\$	<u><u>4,098,432</u></u>

Milage Levy History

2022-23	2023-24	2024-25
.1 mil	.1 mil	.1 mil

Fund Balance History

June 30, 2021	\$	1,919,805	(actual)
June 30, 2022	\$	2,975,277	(actual)
June 30, 2023	\$	3,775,350	(actual)
June 30, 2024	\$	5,240,468	(actual)
June 30, 2025	\$	4,098,432	(Estimated)

KP/kg
12/9/2024

Three Year Trend Analysis
SPECIAL EDUCATION CAPITAL PROJECTS

Year ending:	2023-24	2024-25	2024-25	% chg
	Actual	Original	Dec Amend	
Revenue:				
Local sources	3,375,967	3,560,700	3,674,521	3.20%
State sources	97,480	101,470	96,338	-5.06%
Total revenues	3,473,447	3,662,170	3,770,859	2.97%
Expenditures:				
Business Services	-	-	-	-
Capital outlay	7,210,623	5,684,154	5,912,895	4.02%
Total expenditures	7,210,623	5,684,154	5,912,895	4.02%
Revenue over (under) expenditures	(3,737,176)	(2,021,984)	(2,142,036)	5.94%
Other financing sources (uses)				
Transfer in	5,546,845	1,000,000	1,000,000	0.00%
Transfer out	(344,551)	-	-	-
Total other financing uses	5,202,294	1,000,000	1,000,000	0.00%
Net change in fund balances	1,465,118	(1,021,984)	(1,142,036)	
Ending Year Fund Balance	5,240,468	4,218,484	4,098,432	-2.85%

**Resolution for Adoption by the School Board of Kent Intermediate School District
Amendment for Career Technical Education Appropriation.**

Resolved, That the CTE Capital Projects appropriations for Kent Intermediate School District for the fiscal year
2024-25 is amended as follows:

REVENUE: Estimated revenue increased by \$77,189 with the following adjustments.

Revenue		Original Budget	Change	24-25 December Revised Budget
0111	0111 PROPERTY TAX LEVY	3,323,500	98,980	3,422,480
0114	0114 TIFA	14,700	(14,659)	41
0119	0119 PENALTY/INTEREST DELQ TAX	4,800	600	5,400
0128	0128 REVENUE IN LIEU OF TAXES	6,100	(4,300)	1,800
0151	0151 EARNINGS ON INVEST & DEPO	191,300	1,700	193,000
0199	0199 MISCELLANEOUS LOCAL REVEN	-	-	-
0312	0312 STATE-RESTRICTED	39,210	-	39,210
0321	0321 STATE PAYMENT IN LIEU OF	62,260	(5,132)	57,128
0626	0626 FUND MOD-FR FUND 26 CTE	-	-	-

Total Revenue	3,641,870	77,189	3,719,059
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EXPENSES - Estimated expenses increased by: \$1,343,410

Expense		Original Budget	Change	24-25 December Revised Budget
259	259 OTHER BUSINESS SERVICES	1,949	213	2,162
284	284 SUPPORT SERVICES TECHNOLOG	128,103	-	128,103
452	452 SITE IMPROVEMENT SERVICES	-	305,000	305,000
456	456 BUILDING IMPROVEMENT SERVI	1,827,623	1,038,197	2,865,820
459	459 OTH FACIL ACQUIS & CONSTR SERV	-	-	-
641	641 FUND MOD-TO FUND 41 GEN CA	1,500,000	-	1,500,000

Total Expenses	3,457,675	1,343,410	4,801,085
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CTE CAPITAL PROJECTS FUND BALANCE

7/1/24 Beginning Balance	\$	2,822,261
2024-25 Revenue	+	3,719,059
 Total Available	 \$	 6,541,320
2024-25 Expenditures	-	4,801,085
 Estimated 6/30/25 Balance	 \$	 <u>1,740,235</u>

Milage Levy History

2022-23	2023-24	2024-25
.1 mil	.1 mil	.1 mil

Fund Balance History

June 30, 2021	\$	4,409,965	(actual)
June 30, 2022	\$	6,422,379	(actual)
June 30, 2023	\$	3,390,172	(actual)
June 30, 2024	\$	2,822,261	(actual)
June 30, 2025	\$	1,740,235	(Estimated)

KP/kg
12/09/2024

Three Year Trend Analysis
CAREER TECHNICAL EDUCATION CAPITAL PROJECTS

Year ending:	2023-24	2024-25	2024-25	% chg
	Actual	Original	Dec Amend	
Revenue:				
Local sources	3,405,954	3,540,400	3,622,721	2.33%
State sources	97,480	101,470	96,338	-5.06%
Total revenues	3,503,434	3,641,870	3,719,059	2.12%
Expenditures:				
Capital outlay	3,927,821	1,957,675	3,301,085	68.62%
Total expenditures	3,927,821	1,957,675	3,301,085	68.62%
Revenue over (under) expenditures	(424,387)	1,684,195	417,974	-75.18%
Other financing sources (uses)				
Transfer in	-	-	-	-
Transfer out	(143,524)	(1,500,000)	(1,500,000)	0.00%
Total other financing uses	(143,524)	(1,500,000)	(1,500,000)	0.00%
Net change in fund balances	(567,911)	184,195	(1,082,026)	
Ending Year Fund Balance	2,822,261	3,006,456	1,740,235	-42.12%