

May 11, 2026 - Regular Board Meeting

Monday, May 11, 2026 5:30 PM

Elk Rapids High School Library, 308 Meguzee Point Dr, Elk Rapids, MI 49629

I. CALL TO ORDER: ROLL CALL/PLEDGE OF ALLEGIANCE

Board of Education:

President Jennifer Brown
Wojtowicz

Trustee Shana

Vice-President Tara Kribs

Trustee Jeff Hill

Secretary Sherry Steffen

Trustee Steven

Merchant

Treasurer Scott Moore

Central Staff:

Superintendent Bryan McKenna

Executive Assistant Kortni Huron

II. CHANGES AND ADDITIONS TO THE AGENDA

III. SPECIAL PRESENTATION - LAKELAND ELEMENTARY

- PASS Program - Katie Veith, Carissa Davis & Students

IV. COMMUNICATIONS FROM THE PUBLIC (AGENDA ITEMS ONLY)

Time limitations: Fifteen minutes per item, three minutes per speaker per item. Any citizen attending the meeting in person who wishes to address the school board on agenda items only may speak at this time.

Person addressing the board are asked to register their name, address, and, if applicable, their affiliation. The Board President should recognize the citizen before speaking.

V. CONSENT AGENDA

The purpose of the consent agenda is to expedite business by grouping routine items together to be dealt with by one board motion without discussion beyond asking questions for simple clarification. Any board member may ask that any item on the consent agenda be removed and placed elsewhere on the agenda for discussion or due to conflicts. Such requests will be granted. If an item is not removed from the consent agenda, the action noted on the agenda is approved by motions to adopt the consent agenda.

APPROVAL OF MINUTES

- April 13, 2026 - Regular Board Meeting Minutes
- April 30, 2026 - Public Hearing Minutes

VI. APPROVAL OF BILLS

- General Fund - \$923,711.79
- Bond - \$557,036.62

VII. PERSONNEL

130-26 APPROVAL OF KATIE VEITH AS A PRINCIPAL

RESOLVED: That Katie Veith be approved as Lakeland Elementary Principal as of May 11, 2026.

131-26 APPROVAL OF LYNNE FISCHER AS 2% GRANT MATH TUTOR

RESOLVED: That Lynne Fischer be approved as 2% Grant Math Tutor for Cherryland Middle School and Elk Rapids High School. Ms. Fischer will be assigned to 10 hours/week.

DONATIONS

None.

VIII. DISCUSSION ITEMS

- Northwest Education Services: Inter-District Cooperative Open Enrollment Agreement 2026-29
- Parent Survey
- Summer School Plan
- CMS Forgiven Days
- K-12 Literacy/Dyslexia Law
- Board Policy Update - First Reading
 - 0100 - Definitions
 - 1410 - Staff Ethics
 - 2370.01 - Online/Blended Learning Program
 - 2417 - Comprehensive School Health Education
 - 2418 - Sex Education
 - 3120.09 - Volunteers
 - 4120.09 - Volunteers
 - 4210 - Staff Ethics
 - 5136 - Wireless Communications Devices (WCDs)
 - 5336 - Care of Students with Diabetes
 - 6320 - Purchasing
 - 6325 - Procurement - Federal Grants/Funds
 - 7540.09 - Artificial Intelligence (AI)
 - 8120.09 - Volunteers
 - 8402 - Emergency Operations Plan
 - 8655 - Specialized Transportation for Students with IEPs

IX. ACTION ITEMS

IX.A. 132-26 APPROVAL OF 2026 GRADUATES**ERHS:**

IX.B. Hallie Anderson	IX.C. Brooke Fluty	IX.D. Audrey Nicholson
IX.E. Nathan Barton	IX.F. Ashlynn Fobes	IX.G. Karlee Nicholson
IX.H. Annabelle Begley	IX.I. Jackson Garrow	IX.J. Giona Oppermann
IX.K. Hunter Boilore	IX.L. Douglas Goethel	IX.M. Analee Pascal Juan
IX.N. Sierra Boilore	IX.O. Ronan Greene	IX.P. Alleyna Paulosky
IX.Q. Kody Bratschi	IX.R. Taylor Haspas	IX.S. Jaydin Peck
IX.T. Evelyn Bruso	IX.U. Julianna Hawkins	IX.V. Owen Perez
IX.W. Ashlen Burch	IX.X. Lucas Hibbard	IX.Y. Myah Pescatello
IX.Z. Sophia Burch	IX.AA. Jayden Hresko	IX.BB. Edison Pike
IX.CC. Eastin Butte	IX.DD. Ezra Hubbard	IX.EE. Manyan Pitawanakwat
IX.FF. Zachary Cadwell	IX.GG. Kami Joy Jarvis	IX.HH. Landon Porteous
IX.II. Mason Cannon	IX.JJ. Claire Johns	IX.KK. Anna Pray
IX.LL. Conner Carlisle	IX.MM. Arthur Johnson	IX.NN. Kylee Redman
IX.OO. Sydney Childress	IX.PP. Johnathan Johnson	IX.QQ. Cohen Reinhardt
IX.RR. Gavin Chile	IX.SS. Landon Johnstone	IX.TT. Owen Render
IX.UU. Kaytrin Clark	IX.VV. Cameron Kerfoot	IX.WW. Xander Rich
IX.XX. Landon Crawford	IX.YY. Zachary Knoll	IX.ZZ. Lotte Schleicher
IX.AAA. Qwynn Darnell	IX.BBB. David Krause	IX.CCC. Brynne Schulte
IX.DDD. Cole Davids	IX.EEE. Natalie Kurtz	IX.FFF. Rhielynn Skrocki
IX.GGG. Jackson Davis	IX.HHH. Ellee Lavelly	IX.III. Caleb Smus
IX.JJJ. Kayla Davis	IX.KKK. Maia Liggett	IX.LLL. Laci Springborn
IX.MMM. Jonah DenHerder	IX.NNN. Emily Markey	IX.OOO. Trudy Stibbs
IX.PPP. Maurice Dennis III	IX.QQQ. Elliott Mast	IX.RRR. Heidi Straight

IX.SSS. Carter Denoyer	IX.TTT. Sophia McDonald	IX.UUU. Joelle Swanson
IX.VVV. Jennelle De Santiago	IX.WWW. William McInnis	IX.XXX. Lillian Taylor
IX.YYY. Hannah Doctor	IX.ZZZ. Jacob McManus	IX.AAAA. Savaha Willard
IX.BBBB. Evangeline Dolack	IX.CCCC. Easton Merchant	IX.DDDD. Alexander Williams
IX.EEEE. Opal Dunnill	IX.FFFF. Jayson Miller	IX.GGGG. Nora Wnek
IX.HHHH. Gillian Evina	IX.IIII. Athon Minidis	IX.JJJJ. Kathryn Wonacott
IX.KKKK. Braden Fluty	IX.LLLL. Cora Moore	IX.MMMM. Makai Wyatt

IX.NNNN.

IX.OOOO. **133-26** APPROVAL OF 2026-2027 ISD GENERAL
FUND OPERATING BUDGET

RESOLVED: That the 2026-2027 ISD General Fund
Operating Budget be approved as presented.

IX.PPPP. **134-26** APPROVAL OF BUS PURCHASE

RESOLVED: That the 2027 Model Year New Gen IC
School Bus purchase be approved as presented.

IX.QQQQ. **135-26** APPROVAL OF SCHOOLS OF CHOICE:
GRADE LEVEL SUMMARIES AND OPEN ENROLLMENT

IX.RRRR. **136-26** APPROVAL OF CMS PAINT RFP BID

RESOLVED: That the Paint Bid for Cherryland
Middle School be awarded to Vork Brothers
Painting, as presented.

IX.SSSS. **137-26** APPROVAL OF ERHS/LL WINDOW RFP BID

RESOLVED: That the Window Bid for Elk Rapids High
School and Lakeland Elementary be awarded to
Traverse City Glass, as presented.

IX.TTTT. **138-26** APPROVAL OF NORTHWEST EDUCATION
SERVICES INTER-DISTRICT COOPERATIVE OPEN
ENROLLMENT AGREEMENT 2026-29

RESOLVED: "I move that the Board of Education for
Elk Rapids Schools take action to participate in
the Northwest Education Services Inter-District
Cooperative Open Enrollment Agreement 2026-29, a
copy of which the Board has reviewed, and
authorize the District's Superintendent to sign
the Agreement."

IX.UUUU. **139-26** APPROVAL OF FACILITIES PLANNING

RESOLVED: That the Facilities Planning, as stated
in Board Policy 7100, be approved, as presented.

IX.VVVV. **140-26** APPROVAL OF SUPERINTENDENT
CONTRACT EXTENSION

RESOLVED: That the 1-year contract extension of
Superintendent Bryan McKenna's contract be
approved as presented.

IX.WWWW. **141-26** APPROVAL OF 2026 23G SUMMER SCHOOL
PAY AND CALENDAR

RESOLVED: That the 2026 23G Summer School Pay and

Calendar be approved as presented.

X. **COMMUNICATIONS FROM THE PUBLIC**

Time limitations: Same as above. Any citizen attending the meeting in person who wishes to address the Elk Rapids School Board on a matter not listed on this agenda may speak at this time. Persons addressing the school board are asked to register their name, address, and, if applicable, their affiliation. The Board President should recognize that the attendees wishing to speak on matters listed on the agenda will be permitted, under the same limitations, to speak when the matter is brought before the board.

XI. **CORRESPONDENCE TO AND FROM THE BOARD OF EDUCATION**

- Rob Bachi

XII. **SUPERINTENDENT REPORT**

- End-of-Year Updates
- Bond/Capital Projects Update

XIII. **MONTHLY BOARD OF EDUCATION FINANCIAL REPORT**

- Presented by Beverly Mobley

XIV. **BOARD COMMITTEE REPORTS**

- K-12 Curriculum Council
- Facilities/Finance Committee

XV. **BOARD OF EDUCATION CELEBRATING SUCCESSES**

XVI. **SCHEDULED ACTIVITIES/FUTURE MEETINGS**

- May 25, 2026 - No School, Memorial Day
- May 27, 2026 - Senior Awards Night
- May 31, 2026 - Graduation
- June 5, 2026 - Last 1/2 Day of School
- June 8, 2026 - Regular Board Meeting

XVII. **ADJOURNMENT**

April 13, 2026 - Regular Board Meeting
Monday, April 13, 2026 5:30 PM Eastern

Elk Rapids High School Library
308 Meguzee Point Dr
Elk Rapids, MI 49629

Jennifer Brown: Absent
Jeff Hill: Present
Tara Kribs: Present
Steven Merchant: Present
Scott Moore: Present
Sherry Steffen: Present
Shana Wojtowicz: Present
Present: 6, Absent: 1.

I. CALL TO ORDER: ROLL CALL/PLEDGE OF ALLEGIANCE

Board of Education:

President Jennifer Brown	Trustee Shana Wojtowicz
Vice-President Tara Kribs	Trustee Jeff Hill
Secretary Sherry Steffen	Trustee Steven Merchant
Treasurer Scott Moore	

Central Staff:

Superintendent Bryan McKenna
Executive Assistant Kortni Huron

II. CHANGES AND ADDITIONS TO THE AGENDA

To approve the agenda with no changes or additions. This motion, made by Scott Moore and seconded by Shana Wojtowicz, Carried.

Jennifer Brown: Absent, Jeff Hill: Yea, Tara Kribs: Yea, Steven Merchant: Yea, Scott Moore: Yea, Sherry Steffen: Yea, Shana Wojtowicz: Yea
Yea: 6, Nay: 0, Absent: 1

III. SPECIAL PRESENTATION - STAFF/STUDENT SPOTLIGHT

- Cherryland Middle School
 - SLAM Students
- Elk Rapids High School Winter Athletics
 - Brett Graham

IV. COMMUNICATIONS FROM THE PUBLIC (AGENDA ITEMS ONLY)

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None.

V. CONSENT AGENDA

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APPROVAL OF MINUTES

- March 9, 2026 - Regular Meeting Minutes

APPROVAL OF BILLS

- General Fund - \$343,058.78
- Capital - \$22,450.00
- Bond - \$18,000.00

PERSONNEL

121-26 APPROVAL OF RESIGNATION OF LINDA DART, FOR THE PURPOSE OF RETIREMENT, AS LEAD PRESCHOOL TEACHER

RESOLVED: That the resignation of Linda Dart, for the purpose of retirement, as the Lead Preschool Teacher at Lakeland Elementary, be approved as of June 5, 2026.

122-26 APPROVAL OF RESIGNATION OF MACY PINER AS A TEACHER

RESOLVED: That the resignation of Macy Piner as a Teacher at Elk Rapids High School be approved as of June 5, 2026.

123-26 APPROVAL OF RESIGNATION OF JULIE GREENE, FOR THE PURPOSE OF RETIREMENT, AS A TEACHER

RESOLVED: That the resignation of Julie Greene, for the purpose of retirement, be approved as of June 30, 2026.

124-26 APPROVAL OF RESIGNATION OF SUSAN FLORES, FOR THE PURPOSE OF RETIREMENT, AS A TEACHER

RESOLVED: That the resignation of Susan Flores, for the purpose of retirement, be approved as of June 30, 2026.

125-26 APPROVAL OF RESIGNATION OF CHRIS O'CONNELL AS A COACH

RESOLVED: That the resignation of Chris O'Connell as JV Football Coach be approved as of April 8, 2026.

DONATIONS

None.

To approve the Consent Agenda as presented. This motion, made by Sherry Steffen and seconded by Scott Moore, Carried.

Jennifer Brown: Absent, Jeff Hill: Yea, Tara Kribs: Yea, Steven Merchant: Yea, Scott Moore:

Yea, Sherry Steffen: Yea, Shana Wojtowicz: Yea
Yea: 6, Nay: 0, Absent: 1

VI. ACTION ITEMS

VI.A. 126-26 APPROVAL OF 2026-2027 DISTRICT CALENDAR PENDING STATE LABOR DAY APPROVAL

RESOLVED: That the 2026-2027 District Calendar be approved, as presented, pending the State Labor Day Waiver final approval.

To approve the resolution as presented. This motion, made by Scott Moore and seconded by Shana Wojtowicz, Carried.

Jennifer Brown: Absent, Jeff Hill: Yea, Tara Kribs: Yea, Steven Merchant: Yea, Scott Moore: Yea, Sherry Steffen: Yea, Shana Wojtowicz: Yea
Yea: 6, Nay: 0, Absent: 1

VI.B. 127-26 APPROVAL OF ELK RAPIDS HIGH SCHOOL CARPET RFP

RESOLVED: That the Elk Rapids High School Carpet Bid be awarded to Ritsema Associates, as presented.

To approve the resolution as presented. This motion, made by Scott Moore and seconded by Shana Wojtowicz, Carried.

Jennifer Brown: Absent, Jeff Hill: Yea, Tara Kribs: Yea, Steven Merchant: Yea, Scott Moore: Yea, Sherry Steffen: Yea, Shana Wojtowicz: Yea
Yea: 6, Nay: 0, Absent: 1

VI.C. 128-26 APPROVAL OF UHY/MANER COSTERISAN AUDIT AGREEMENT FOR FISCAL YEAR 2025-2026

RESOLVED: That the Maner Costerisan Audit Scope and Objectives be approved, as presented.

To approve the resolution as presented. This motion, made by Scott Moore and seconded by Shana Wojtowicz, Carried.

Jennifer Brown: Absent, Jeff Hill: Yea, Tara Kribs: Yea, Steven Merchant: Yea, Scott Moore: Yea, Sherry Steffen: Yea, Shana Wojtowicz: Yea
Yea: 6, Nay: 0, Absent: 1

VI.D. 129-26 APPROVAL OF OVERNIGHT TRIP

RESOLVED: That the Cherryland Middle School 7th-grade overnight trip to Camp LOC dated May 20, 2026 - May 22, 2026, be approved as presented

To approve the resolution as presented. This motion, made by Scott Moore and seconded by Shana Wojtowicz, Carried.

Jennifer Brown: Absent, Jeff Hill: Yea, Tara Kribs: Yea, Steven Merchant: Yea, Scott Moore: Yea, Sherry Steffen: Yea, Shana Wojtowicz: Yea
Yea: 6, Nay: 0, Absent: 1

VII. COMMUNICATIONS FROM THE PUBLIC

Time limitations: Same as above. Any citizen attending the meeting in person who wishes to address the Elk Rapids School Board on a matter not listed on this agenda may speak at this time. Persons addressing the school board are asked to register their name, address, and, if applicable, their affiliation. The Board President should recognize that the attendees wishing to

Speak on matters listed on the agenda will be permitted, under the same limitations, to speak when the matter is brought before the board.

Andree Magsig

VIII. DISCUSSION ITEMS

- Inter-District Cooperative Open Enrollment Agreement 2026-29
- Preschool Programming

- Inter-District Cooperative Open Enrollment Agreement 2026-29 - Superintendent McKenna reported that the ISD is close to finalizing this agreement for our region. This would permit the district to open grade levels to Non-Resident students as available. When this agreement is complete and ready for review and adoption, Superintendent McKenna will present it to the board of education.
- Preschool Programming - Superintendent McKenna wanted to celebrate Rachael Birgy for writing and receiving a start-up grant for another GSRP classroom. This grant was awarded at over \$40,000.

IX. CORRESPONDENCE TO AND FROM THE BOARD OF EDUCATION

- Garrett Skurnit

- **Sherry Steffen also received a Certified Letter from a Whitewater Township resident, and stated during this item on the agenda.**

X. MONTHLY BOARD OF EDUCATION FINANCIAL REPORT

- Presented by Beverly Mobley

XI. SUPERINTENDENT REPORT

- Bond Update
- Capital Projects Update
- Negotiations Update

- Bond Update - The final Cherryland Middle School wing has been inspected and opened. The playground, landscaping and parking lots will be completed during the summer of 2026, rounding out the bond project's initial plans.
- Capital Projects Update - The district has 3 RFP's out for bid. These projects include: new carpet in the classrooms at ERHS, new windows at ERHS and Lakeland, and new paint in the gym at CMS.
- Negotiations Update - Superintendent McKenna and Beverly Mobley met with EREA last week, and have a second meeting coming up this week.

XII. BOARD OF EDUCATION CELEBRATING SUCCESSES

Kribs - Celebrated Mill Creek Academy's Variety Show last Friday, and announced that Lakeland's Variety Show is this Friday.

XIII. SCHEDULED ACTIVITIES/FUTURE MEETINGS

- May 1, 2026 - 1/2 Day for Students, PM PD for Staff
- May 2, 2026 - We Are ER Dinner Auction
- May 11, 2026 - Regular Board Meeting

XIV. ADJOURNMENT

To adjourn at 6:37 p.m. This motion, made by Scott Moore and seconded by Sherry Steffen, Carried.

Jennifer Brown: Absent, Jeff Hill: Yea, Tara Kribs: Yea, Steven Merchant: Yea, Scott Moore: Yea, Sherry Steffen: Yea, Shana Wojtowicz: Yea

Yea: 6, Nay: 0, Absent: 1

April 30, 2026 - Public Hearing
Thursday, April 30, 2026 2:30 PM Eastern

Elk Rapids High School - Central Office
Conference Room
308 Meguzee Point Dr
Elk Rapids, MI 49629

Jennifer Brown: Absent
Jeff Hill: Absent
Tara Kribs: Absent
Steven Merchant: Absent
Scott Moore: Absent
Sherry Steffen: Absent
Shana Wojtowicz: Absent
Absent: 7.

I. CALL TO ORDER: ROLL CALL/PLEDGE OF ALLEGIANCE

Board of Education:

President Jennifer Brown
Vice-President Tara Kribs
Secretary Sherry Steffen
Treasurer Scott Moore
Trustee Shana Wojtowicz
Trustee Jeff Hill
Trustee Steven Merchant

Central Staff:

Superintendent Bryan McKenna
Executive Assistant Kortni Huron

II. LABOR DAY WAIVER PUBLIC HEARING

Chad Urchike from the Michigan Department of Education called Bryan McKenna, and stated that the public hearing was all set and that the department would be sending over the Labor Day Waiver approval.

III. COMMUNICATIONS FROM THE PUBLIC RE: LABOR DAY WAIVER

None.

IV. ADJOURNMENT

No motions to adjourn (2:32pm)

Check #	Date	Run	Type	Status	Vendor	Name	Invoice Description	Amount
081326	04/08/2026	AP	Check	Open	092178	Andrea Krakow	Reimburse G.Soccer	121.48
081327	04/08/2026	AP	Check	Open	093492	Blue Lakes Charter & Tours	5th Grade Field Trip to Greenfield village	3,842.00
081328	04/08/2026	AP	Check	Open	000220	CISNEROS, MELISSA S	MACUL Conference reimbursement	60.47
081329	04/08/2026	AP	Check	Open	000021	Crystal Flash Inc	3/23	5,717.08
081330	04/08/2026	AP	Check	Open	094188	East Bay Medical	K. Ball physical	115.00
081331	04/08/2026	AP	Check	Open	001526	Elk Rapids Food Service	SLAM	101.60
081332	04/08/2026	AP	Check	Open	000219	Elk Rapids Schools	Snowchasers 2026 Mileage	1,959.77
081333	04/08/2026	AP	Check	Open	002294	Erin Merchant	Reimburse Softball	540.19
081334	04/08/2026	AP	Check	Open	092885	ESS Midwest, Inc.	4/10	10,005.77
081335	04/08/2026	AP	Check	Open	001618	Gill-Roy's Complete Hardware	elk027	234.98
081336	04/08/2026	AP	Check	Open	093733	Health Department Of NW Mich..	HS Soccer Concessions	2,705.00
081337	04/08/2026	AP	Check	Open	093636	Heritage-Crystal Clean, Inc.	remove oil from bus garage	132.32
081338	04/08/2026	AP	Check	Open	090381	Joe Macaluso	Reimburse MACUL	97.11
081339	04/08/2026	AP	Check	Open	093273	Julie Greene	SPED Materials and Supplies	243.02
081340	04/08/2026	AP	Check	Open	094924	Katherine Theisen	TPT Reimbursement	14.00
081341	04/08/2026	AP	Check	Open	095095	Kent City Community Schools	Kent City Track Invite	250.00
081342	04/08/2026	AP	Check	Open	094439	Krista Taylor	science supplies	246.73
081343	04/08/2026	AP	Check	Open	002213	MASB	2026 Board Book ERS	3,000.00
081344	04/08/2026	AP	Check	Open	000044	Mill Creek Academy	March 2026 State Aid	266,050.43
081345	04/08/2026	AP	Check	Open	094088	Nicholas Anderson	Band Conference fee	140.00
081346	04/08/2026	AP	Check	Open	000204	Northern Michigan Environment..	Used Oil Removal	140.00
081347	04/08/2026	AP	Check	Open	000108	Northwest Education Services	Technology Services 25/26 Q4	25,755.75
081348	04/08/2026	AP	Check	Open	002327	Northwestern Michigan College	Dual Enrollment Spring 2026	11,406.84
081349	04/08/2026	AP	Check	Open	002401	OTEC	Quarterly Billing	405.00
081350	04/08/2026	AP	Check	Open	094027	PFM Financial Advisors LLC	Professional Services Filling FYE 2025	1,000.00
081351	04/08/2026	AP	Check	Open	094614	Ricoh USA, Inc	Printers ERS	582.96
081352	04/08/2026	AP	Check	Open	094743	School Specialty LLC	Teaching Supplies	89.61
081353	04/08/2026	AP	Check	Open	095019	Sean Wells	Reimburse ski	236.70
081354	04/08/2026	AP	Check	Open	090479	Shanty Creek	Great North Alpine 2/17	500.00
081355	04/08/2026	AP	ACH	Cleared 05/03/2026	000116	State of Michigan	We R ER dinner auction	50.00
081356	04/08/2026	AP	Check	Open	095064	Stephanie Burrell	Reimburse Cheer Bows	65.00
081357	04/08/2026	AP	Check	Open	000190	Sudhakar Chaphalkar	Reimburse Robotics Supplies	45.70
081358	04/08/2026	AP	Check	Open	092252	Suzanne Anderson	MACUL Reimbursement	275.40
081359	04/08/2026	AP	Check	Open	002532	The Place, LLC	uniforms Food Service	1,216.00
081360	04/08/2026	AP	Check	Open	000030	Thrun Law Firm P.C	Feb 26, 2026	1,905.00
081361	04/08/2026	AP	Check	Open	094999	Tim Barber	Reimburse Baseball	1,053.45
081362	04/08/2026	AP	Check	Open	095063	Timothy Hibbard	Reimburse Robotics Supplies	3,455.89

Check #	Date	Run	Type	Status	Vendor	Name	Invoice Description	Amount
081363	04/08/2026	AP	Check	Open	095059	Wesley Moulton	ERHS Rehearsals	300.00
081364	04/08/2026	AP	Check	Open	095133	Zach Platt	CAP I	60.00
081365	04/08/2026	AP	Check	Open	000177	Oliver and Company Property S..	Snow Removal	7,850.00
081367 Check Missing								
081368	04/15/2026	AP	Check	Open	000010	AJH Electric	15 amp	395.00
081369	04/15/2026	AP	Check	Open	093895	Amplify	CKLA K-5 PD	1,500.00
081370	04/15/2026	AP	Check	Open	094601	Axium Services, Inc.	March 2026	23,752.54
081371	04/15/2026	AP	Check	Open	095208	Chippewa Hills High School	Chip Hills Track	300.00
081372	04/15/2026	AP	Check	Open	094431	Compass Groups USA, Inc.	March 2026	60,232.40
081373	04/15/2026	AP	Check	Open	001303	Dean Boiler, Inc.	conducted CSDI testing on all boilers	1,278.00
081374	04/15/2026	AP	Check	Open	001526	Elk Rapids Food Service	GSRP LL March 26	1,329.00
081375	04/15/2026	AP	Check	Open	090753	ETNA Supply Company	flow fauet aerator	61.82
081376	04/15/2026	AP	Check	Open	001618	Gill-Roy's Complete Hardware	elk029	176.72
081377	04/15/2026	AP	Check	Open	001618	Gill-Roy's Complete Hardware	elk027	1,995.45
081378	04/15/2026	AP	Check	Open	091911	Holly Alberts	2% R.Alberts/O.Alberts/G. Hinmon	181.00
081379	04/15/2026	AP	Check	Open	094881	John E Green Company	ERS backflow TE	1,300.00
081380	04/15/2026	AP	Check	Open	092229	Mi School Energy Cooperative	Mar-2026	12,444.18
081381	04/15/2026	AP	Check	Open	093318	Misaeng Suh	lunch money refund	116.95
081382	04/15/2026	AP	Check	Open	093569	North Country Power Generatio..	performed full service to generator set	315.00
081383	04/15/2026	AP	Check	Open	002327	Northwestern Michigan College	dual enrollment	585.75
081384	04/15/2026	AP	Check	Open	093980	Quarkmine, LLC	Schedule Payment 2 of 4	57,000.00
081385	04/15/2026	AP	Check	Open	000221	Sound E-rate, Inc	2025 E-rate Filling	3,514.00
081386	04/15/2026	AP	Check	Open	002532	The Place, LLC	CMS Lanyards	955.10
081387	04/15/2026	AP	Check	Open	091700	U.S. Bank	2021 school site bonds	500.00
081388	04/15/2026	AP	Check	Open	000046	UHY advisors, Inc	March 1-31, 2026	20,570.00
081389	04/15/2026	AP	Check	Open	003105	Village of Elk Rapids	3/1-3/31/2026	3,666.81
081390	04/15/2026	AP	Check	Open	091122	Windmuller Electric, Inc.	Intercom for MCA	16,250.00
081391	04/15/2026	AP	Check	Open	094601	Axium Services, Inc.	Food Service March	3,779.86
081392 Check Missing								
081393	04/22/2026	AP	Check	Open	095093	Amy Maris	Reimburse G. Soccer	516.95
081394	04/22/2026	AP	Check	Open	092178	Andrea Krakow	rebursement G. soccer	32.85
081395	04/22/2026	AP	Check	Open	000058	Arndt Electric Services	Labor/Materials install 30-amp plug for l..	2,697.50
081396	04/22/2026	AP	Check	Open	094169	Busters Blinds, Inc.	616 Buckley roller shades	3,855.00
081397	04/22/2026	AP	Check	Open	000021	Crystal Flash Inc	diesel fuel	6,457.85
081398	04/22/2026	AP	Check	Open	000174	DP Tire & Car Care	Recondition wheel/brass truck stem	71.99
081399	04/22/2026	AP	Check	Open	001526	Elk Rapids Food Service	SNACKS FOR STUDENTS	200.00

Check #	Date	Run	Type	Status	Vendor	Name	Invoice Description	Amount
081400	04/22/2026	AP	Check	Open	093058	Elk Rapids Youth Baseball Ass..	D. Pitawanakwat/ M. Shomin/ D. Shomin	210.00
081401	04/22/2026	AP	Check	Open	092885	ESS Midwest, Inc.	3/27/26	30,230.25
081402	04/22/2026	AP	Check	Open	095224	Event Theory North LLC	chairs for graduation	1,770.00
081403	04/22/2026	AP	Check	Open	090838	Grayling High School	Golf invite	250.00
081404	04/22/2026	AP	Check	Open	091253	Hobart Sales & Service	diagnose issue with HS Oven	250.00
081405	04/22/2026	AP	Check	Open	093982	Janet Beebe	Reimburse G. Soccer	252.09
081406	04/22/2026	AP	Check	Open	094924	Katherine Theisen	Teaching supplies award ceremony items	129.99
081407	04/22/2026	AP	Check	Open	095168	Laura Jackson	Certificate fee Reimbursement	945.44
081408	04/22/2026	AP	Check	Open	094284	Lauren Malone	Reimburse MYIG and MACUL	445.20
081409	04/22/2026	AP	Check	Open	094334	Leah Nicholson	Reimburse HS robotics	754.10
081410	04/22/2026	AP	Check	Open	094327	Nathan Plum	CPR Fee	23.00
081411	04/22/2026	AP	Check	Open	094376	Scholastic Book Fairs	Lakeland Book Fair	2,520.70
081412	04/22/2026	AP	Check	Open	094920	Stephanie Anderson	Reimburse We R ER	184.43
081413	04/22/2026	AP	Check	Open	000190	Sudhakar Chaphalkar	Reimburse HS robotics supplies	65.75
081414	04/22/2026	AP	Check	Open	002532	The Place, LLC	g. soccer	456.38
081415	04/22/2026	AP	Check	Open	094999	Tim Barber	Reimburse baseball	237.78
081416	04/22/2026	AP	Check	Open	000173	TruckAlign Inc	18a axle bus alignment	2,738.28
081417	04/22/2026	AP	Check	Open	094694	X-Cel Chemical Specialties Nort..	Maintenance Garage	3,902.37
081423	04/29/2026	AP	Check	Open	001022	Antrim County Treasurer	Abated Taxes 2023	11,151.97
081424	04/29/2026	AP	Check	Open	094601	Axium Services, Inc.	April 2026 Janitorial	28,059.00
081425	04/29/2026	AP	Check	Open	095199	Corey Ducharme	Reimburse tennis participation fee	72.00
081426	04/29/2026	AP	Check	Open	000021	Crystal Flash Inc	4/23/26	300.00
081427	04/29/2026	AP	Check	Open	094188	East Bay Medical	DOT Physical K. Williamson	115.00
081428	04/29/2026	AP	Check	Open	001526	Elk Rapids Food Service	Lunch for teachers 4/22/26	240.00
081429	04/29/2026	AP	Check	Open	093058	Elk Rapids Youth Baseball Ass..	M. Van Aken/ B. Van Aken	130.00
081430	04/29/2026	AP	Check	Open	091008	Grand Traverse County Health ..	Mill Creek Academy	300.00
081431	04/29/2026	AP	Check	Open	095213	Grandview Golf Club	Golf Tournament	300.00
081432	04/29/2026	AP	Check	Open	002231	Karen Miller	Reimburse Dinner Auction Raffle License	99.33
081433	04/29/2026	AP	Check	Open	091451	Kevin McKinley	Reimburse Physical	158.00
081434	04/29/2026	AP	Check	Open	002213	MASB	S. Merchant 1/1/26-12/31/26	1,286.47
081435	04/29/2026	AP	Check	Open	000035	Morrigan Pruyt	Reimburse fingerprints	65.50
081436	04/29/2026	AP	Check	Open	000108	Northwest Education Services	Online enrollment	15,660.00
081437	04/29/2026	AP	Check	Open	094614	Ricoh USA, Inc	Printers ERS	128.11
081438	04/29/2026	AP	Check	Open	094007	Tyler Wilson	MYIG Gas	20.00
081439 Check Missing								
081440	04/30/2026	AP	Check	Open	000044	Mill Creek Academy	April State Aid	242,258.68



Check Register

Elk Rapids Schools

Bank Account AP, From 04/01/2026 to 04/30/2026

Check #	Date	Run	Type	Status	Vendor	Name	Invoice Description	Amount
Total of All Checks								923,711.79
Less Voids								0.00
Grand Total								923,711.79

Check Summary

Check Status	Count	Amount
Open	105	923,661.79
Cleared	1	50.00
Void	0	0.00
Total	106	923,711.79



Check Register

Elk Rapids Schools

Bank Account BOND, From 04/01/2026 to 04/30/3036

Check #	Date	Run	Type	Status	Vendor	Name	Invoice Description	Amount
001022	04/08/2026	AP	Check	Open	094649	Owen-Ames-Kimball Company	48A - CMS Bond	206,731.70
001023	04/15/2026	AP	Check	Open	093129	Custer Office Equipment, Inc.	Move furniture from HS to CMS	4,480.00
001024	04/22/2026	AP	Check	Open	000168	AVI Systems, Inc DBA Forte	65" STV+SmartTV & Stands	2,144.00
001025	04/22/2026	AP	Check	Open	094649	Owen-Ames-Kimball Company	BOND 49A	343,680.92
							Total of All Checks	557,036.62
							Less Voids	0.00
							Grand Total	557,036.62

Check Summary

Check Status	Count	Amount
Open	4	557,036.62
Cleared	0	0.00
Void	0	0.00
Total	4	557,036.62

Parent Perception Survey

Parent Trust in School-(PTS-Scale)

The STS-Scale is a 10-item Likert questionnaire that measures parents' trust in the school. The scale is administered to parents to describe their trust in their children's school and scored along an eight-point scale from 1 (strongly disagree) to 8 (strongly agree); the higher the score, the greater the trust in the school.

Parent Trust

Trust is an individual's or group's willingness to be vulnerable to another party based on the confidence that the latter party is benevolent, reliable, competent, honest, and open. Thus, vulnerability, benevolence, reliability, competence, honesty, and openness characterize the measures of parent trust.

Directions: The items below permit a range of response from one extreme on the left (strongly disagree) to the other extreme on the right (strongly agree.) Please indicate how you feel about your child's school by filling in one circled number in each row. Circled numbers close to the 1 or 8 suggest more intense feelings.

Questions:

1-Strongly Agree, 2, 3, 4, 5, 6, 7,8-Strongly Disagree

1. The school always does what it is supposed to.
1. This school keeps me well informed.
2. I really trust this school.
3. Kids at this school are well cared for.
4. This school is always honest with me.
5. This school does a terrific job.
6. This school has high standards for all kids.
7. This school is always ready to help.
8. I never worry about child when he/she is there.
9. At this school, I know I'll be listened to

Open Ended:

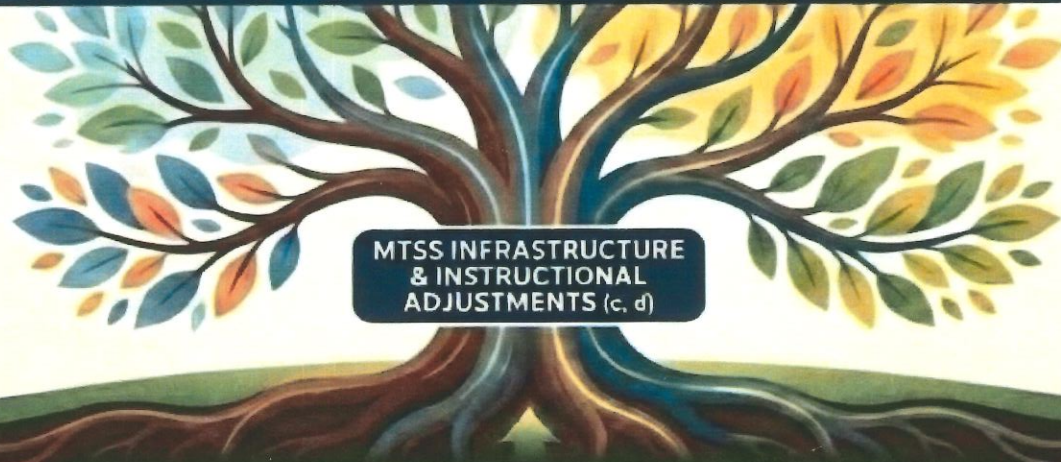
What things does this school do that we should celebrate? What are you most proud of?

What are the opportunities for improvement? What needs our attention.

MICHIGAN K-12 LITERACY & DYSLEXIA LAW: PROFESSIONAL LEARNING REQUIREMENTS & PATHWAYS (BY 2027-2028)

DYSLEXIA CHARACTERISTICS & RISK FACTORS
Learning Difficulties & Contributing Causes.

SECONDARY CONSEQUENCES
Reduced Vocabulary, Academic Impact.



MTSS INFRASTRUCTURE & INSTRUCTIONAL ADJUSTMENTS (c, d)

(e) TARGETED INTERVENTIONS
Evidence-Based, Structured Literacy for Dyslexia.

(f) GENERAL INTERVENTIONS
Evidence-Based, Structured Literacy for All Pupils.

SCIENCE OF READING & STRUCTURED LITERACY (Foundation)

PATHWAY TO COMPLIANCE & GROWTH

MODEL RESOLUTION FOR LOCAL DISTRICT VOTE ON ISD BUDGET

Northwest Education Services (“ISD”)
General Fund Operating Budget
RESOLUTION

A Regular meeting of the Board of Education of the Elk Rapids School District was held at the Elk Rapids High School on May 11, 2026, at 5:30 p.m. (the “Meeting”).

Members present were: _____

The following preamble and resolution were offered by Member _____ and seconded by Member _____.

WHEREAS:

This Board received the ISD General Fund Operating Budget on or before May 1, 2026; and

WHEREAS:

In accordance with MCL 380.624 of the Revised School Code, this Board must now adopt a resolution expressing its support or disapproval of the proposed ISD budget, and must submit to the ISD Board any specific objections and proposed changes the Board may have to the budget prior to June 1, 2026.

THEREFORE, BE IT RESOLVED THAT:

The ISD General Fund Operating Budget for the 2026-2027 school year be (CIRCLE ONE OF THE FOLLOWING) [**supported**] or [**disapproved for the reasons attached hereto**], and that the Secretary of the Board is hereby directed to submit a copy of this Resolution to the Secretary of the ISD Board of Education, along with any specific objections and proposed changes to the budget.

Ayes: Members _____

Nays: Members _____

Motion declared _____.

The undersigned duly qualified and acting Secretary of the Board of Education of _____, Michigan hereby certifies that the foregoing is a true and complete copy of a resolution adopted by the Board at the _____ Meeting, the original of which resolution is a part of the Board’s minutes, and further certifies that notice of the meeting was given to the public under the Open Meetings Act, 1976 PA 267, as amended.

Signed:

Secretary, Board of Education

C: ISD Superintendent



Northwest
Education
Services



2026 Summary of Services

19,714

▲ 2025-26 Regional Students (all grades, excluding early childhood)

Districts 2025-26

Traverse City	8,616
Kingsley	1,400
Kalkaska	1,309
Benzie	1,135
Elk Rapids	957
Mancelona	783
Glen Lake	779
Buckley	500
Frankfort-Elberta	496
Forest Area	490
Leland	439
Suttons Bay	321
Bellaire	258
Northport	114
Alba	69
Crawford Excelsior	49

(Data source: MI School Data Dashboard)

Special Education

3,045

Students received special education services regionally.*
(All grades excluding early childhood)



418

North Ed Special Education staff serve the region's schools.

966

student education transition plans were conducted.

338

served by North Ed center-based special education programs.

228

six-week work experience opportunities enabled students to gain skills at local businesses.



Data source: EdPlan 3.27.2026 - *public, charter and non-public school data

Budget | 2025-26

Fund	General Ed	Special Ed	Vocational Ed
Total Expenditures	\$24,342,021	\$77,715,321	\$14,869,270
Millage	0.1828	2.0000	0.6796

ISD funding sources include local, state, federal and incoming transfers. Capital projects funding comes from millage sources. North Ed does not bond for building projects.

Career & Technical Education

23

PROGRAMS



1,164

Students enrolled at North Ed Career Tech (2025-26).

8

Higher education partners offer generous scholarship opportunities for North Ed Career Tech graduates.



State and National Awards of Excellence.

North Ed Early College

42

Students enrolled (2025-26)



2,841

Industry credentials earned by students. (2024-25)

College Credits Earned (2024-25)

512

WORK EXPERIENCE

516

Job shadows, co-op work experiences and internships. (June '25-March '26)

Professional Development

302

Training sessions

784

Regional Staff Development Day Attendees

4,568

PD event registrants
July 1, 2025 - March 20, 2026



EARLY CHILDHOOD

\$9,528,232

Regional investment in **free preschool** for North Ed (802 students)

398

Birth to 5 evaluations

Home visits made by Birth to 3 staff

4,232

1,500

Ages & Stages screenings

Birth to 5 Special Ed Services

218



North Ed Foundation

501 (c) 3 nonprofit

3

Funding sources to help students reach their full potential.

- Student Emergency Resource Fund
- Tools of the Trade Fund
- Scholarship Fund

North Ed staff often encounter a student within our five-county service area who is in critical need of support with assistive technology tools, specialized equipment and basic health, safety or physical needs that help them stay engaged in school and thrive. Eligibility for **Student Emergency Resource Fund** is based on a referral by a North Ed employee.

The Foundation also aims to help Career Tech students achieve their dream to attend a postsecondary college, trade school or enter the workforce, regardless of their family's financial situation. The **Tools of the Trade Fund** equips students with tools to enter the workforce. The **Scholarship Fund** helps cover the cost of tuition and other expenses needed to attend a postsecondary institution or trade school.

Instructional Support

3,453

Hours of coaching, consulting and facilitating instructional support services. (through 3/2026)



181

K-12 Migrant Students served.

33,853

Student assessments graded within Otus learning management system. (Sept. 2025 - March 2026)

135

K-12 English Learners served.

871

Completed observations within the Marzano instructional framework. (Sept. 1, 2025 - March 19, 2026)

20

Instructional Services Team members support district educators and leadership.

35

English learner and migrant services staff includes 10 staff during a regular school year with an additional 25 team members added to meet the demands of summer programming.

Leadership Support

23

Regional school leaders are supported by North Ed's Leadership Support

System, designed to deliver opportunities for regional collaboration and networking for instructional leadership development.

Leadership Support System

- New Principal Network
- Future Leaders Academy
- Instructional Leader Partnership

Our team aims to help K-12 students and their family members gain communication and learning strategies to increase connections to schools and community.



*North Ed regional EL and migrant supports includes our 5-county region and extends to Bear Lake, Charlevoix, East Jordan, Emmet, Kaleva, Manistee and Onekama.

100%

Transportation costs for busing students to the Career Tech campus is paid to the district by North Ed.



Technology & Business Services

Data Management

\$321,687

Invested by the ISD on behalf of local school districts for region-wide data management and evaluation software.

- Marzano - Evaluation
- OTUS - Student Growth
- Unified Talent - PD & HR Applicant Tracking
- Resonant Education - Social-Emotional Learning
- 7 Mindsets Academy (SELWeb)



REMC 2 Central

\$1,699,333

Total savings region-wide through REMC SAVE purchasing power. North Ed's Regional Educational Media Center (REMC 2 Central) is committed to providing media, technology and educational resources, and professional development to regional schools.

- Cooperative purchasing
- Engaging instructional learning/PD
- Shared resources and educational materials
- Advanced statewide connectivity/delivery systems

Regional Finance Software

Student Data System
 Medicaid Billing Support

PowerSchool Support

State & Federal Grant Reporting
 PCMI Substitute Teacher Services
 Internet Connectivity
 Data Warehouse
 Filtering & Firewall
 Pupil Accounting & Auditing Support

Technology Services Support
 Instructional Technology
 Payroll Services



Northwest
Education
Services

Northwest Education Services

Summary of Services

2025-2026



2026 Summary of Services

19,714

2025-26 Regional Students (all grades, including early childhood)

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Frankfort-Bibbata	495
Forest Area	490
Leiland	439
Suttons Bay	321
Barkane	298
Northport	114
Altoa	89
Crowland Excelsior	49

(Barkane and Excelsior are charter schools)

Special Education

3,045

Students received special education services regionally
(No special education programs in Kingsley)

418 North Ed Special Education staff across the region's schools

966 student education transition plans were completed

228 six-week work order projects supported from individual requests to gain skills at local businesses

338 services by North Ed provide a robust special education program

Data source: EdPlan 8/27/2025 - Yadda, director and non-public school data

Budget | 2025-26

Fund	General Ed	Special Ed	Vocational Ed
Total Expenditures	\$24,342,001	\$77,715,321	\$14,869,270
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302	Training sessions
784	Regional Staff Development Day Attendees
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EARLY CHILDHOOD

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Regional investment in free preschool for North Ed (502 students)

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4,232

Home visits made by Birth to 3 staff

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Apps & Stages screenings

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Birth to 2 Special Ed Services

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 - Future Leaders Academy
 - Instructional Leader Partnership

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- Cooperative purchasing
- Engaging instructional learning/PD
- Shared resources and educational materials
- Advanced statewide connectivity/delivery systems

Regional Finance Software

- Student Data System
- Library
- Medicaid Billing Support
- PowerSchool Support
- PCMT Substitute Teacher Services
- Internet Connectivity
- Data Warehouse
- Technology Support
- Instructional Technology
- Payroll Services

State & Federal Grants

- Training & Professional Development
- Auditing Support

Ed Northwest Education Services

Northwest Education Services Proposed 2026-2027 Budgets

April 2026

All Funds: Revenue/Expenditure Assumptions

REVENUE ASSUMPTIONS

- Property tax increase of 5%; CPI is 2.7%
- No change in millage rates
- School Aid Fund budget assumptions
 - Governor's budget is released
 - House budget is not released
 - Senate budget is not released

EXPENDITURE ASSUMPTIONS

- Retirement rate of 41.02%
- Hard cap increase on insurance of 3.0%
- Salaries per current schedules

General Education Fund: Proposed 2026-2027

Beginning Fund Balance	\$2,911,332
Budgeted Revenue	\$23,335,145
Budgeted Expenditures	\$23,465,482
Expenditures/Revenues	(\$130,337)
Ending Fund Balance	\$2,780,995
Fund Balance %	12.00%
General Education Levy	0.1828

General Education Fund: Revenues/Expenditures Assumptions

REVENUE ASSUMPTIONS

- No increase in Section 81 funding
- Reduction in MPSERS funding from 2025/2026
- Net decrease in carryover grant funds
- Decrease for eliminated state & federal grants

EXPENDITURE ASSUMPTIONS

- Decrease in grant expenditures due to eliminated state & federal grants as well as a net decrease in carryover grant funds
- Reduction in MPSERS funding passed through district to the Office of Retirement Services (ORS)

Special Education Fund: Proposed 2026-2027

Beginning Fund Balance	\$9,748,708
Budgeted Revenue	\$79,679,827
Budgeted Expenditures	\$79,866,956
Expenditures/Revenues	(\$187,129)
Ending Fund Balance	\$9,561,579
Fund Balance %	12.00%
Special Education Levy	2.0000

Special Education Fund: Revenues/Expenditures Assumptions

REVENUE ASSUMPTIONS

- Decrease in Medicaid funding
- Decrease in MPSERS funding
- Increase in Section 51 special education funding based on prior year costs
- Decrease in federal grant expenditures
- Increase in transportation funds from local districts based on contracted increases

EXPENDITURE ASSUMPTIONS

- Increase in transportation consortium costs based on contracted increases
- Transfer to capital projects based on upcoming facility needs
- \$1.0M fund balance distribution to local districts

Vocational Education Fund: Proposed 2026-2027

Beginning Fund Balance	\$1,754,856
Budgeted Revenue	\$15,100,950
Budgeted Expenditures	\$15,043,692
Revenues/Expenditures	\$57,258
Ending Fund Balance	\$1,812,114
Fund Balance %	12.0%
Vocational Education Levy	0.6796

Vocational Education Fund: Revenues/Expenditures Assumptions

REVENUE ASSUMPTIONS

- Decrease in MPSERS funding
- Increase in tuition from non-ISD residents

EXPENDITURE ASSUMPTIONS

- Transfer to capital projects based on upcoming facility needs
- Support to local districts for the full cost of Career Tech transportation

Questions?

Dr. Tara Mager, Superintendent
231.922.6200
tmager@northwested.org

Shawn Biddle, Assistant Superintendent of
Finance and Operations
231.922.6211
sbiddle@northwested.org



Northwest Education Services

2026-27 Budget Overview

General, Special & Vocational Education

April 2026

INTRODUCTION

The budgets presented for review are based on the most up-to-date information available. This is the initial budget projection of Northwest Education Services (North Ed) for the upcoming 2026-2027 school year. The budget includes our best estimates at this time; the governor released her School Aid Fund budget proposal, the House and Senate have not yet released their proposals. As additional facts become available, North Ed's budgets will be adjusted appropriately.

Some basic assumptions affect all of the main operating budgets. North Ed is anticipating a 5% increase in local property taxes. Negotiated salary increases and steps are included in all budgets. The Governor's proposed retirement rate of 41.02%, which includes a defined benefit contribution of 27.51% and 13.51% for the unfunded actuarial accrued liability, has been utilized in the budgets. The decrease in MPSERS funding that flows through districts to the retirement system is budgeted as a decrease to both revenues and expenditures in all funds, with a net reduction in overall MPSERS funding. Health insurance has been budgeted based on hard caps set by PA 152 of 2011 and indexed at 3%.

Board policy 3202 established a minimum fund balance percentage of 12% of the preceding year's revenues for the General Education, Special Education, and Vocational Education funds, and addresses capital project needs. A facility study completed as part of the Michigan Statewide School Facilities Study in 2025 identified North Ed's capital project needs, which will be funded for a minimum of two years in the appropriate capital projects fund. In support of local school districts' unfunded special education costs, excess funds above the minimum 12% level in the Special Education fund will be distributed to all constituent school districts and public school academies annually. In addition, North Ed will include in its appropriations the full cost of Career-Tech Center transportation within the Vocational Education fund.

GENERAL EDUCATION FUND BUDGET

Revenue

General Education fund revenues include four basic sources: local (18%), state (66%), federal (5%), and transfers & modifications (11%).

Local revenue: The bulk is derived from property taxes levied within North Ed's service region. The original millage to support General Education was .2700, which has been rolled back to .1828 due to the Headlee Amendment. The tax base for 2025 was roughly \$17.8 billion from 7 counties. Taxable values continue to grow steadily across our region, and a 5% increase has been budgeted. The local tax revenue increase is estimated at approximately \$159,000 and we anticipate an increase in Medicaid C4S funding of \$42,000. The increases are offset by a decrease of \$162,000 in local grant contributions.

State revenue: Funding was decreased due to an anticipated net reduction in grant expenditures as well as decreased MPSERS funding.

Federal revenue: Funding was decreased due to an anticipated reduction in grant expenditures in 2026-2027.

Incoming Transfers and Other Transactions: These revenues are projected to increase due to increases in charges to local districts for technology and business services.

Expenditures

Instructional costs comprise 29% of expenditures for the General Education fund. Instructional staff include consultants in the core areas as well as health and data analysis, Early Childhood programs, Migrant Education and the Regional Educational Media Center (REMC). Professional development opportunities include, but are not limited to, the Regional Staff Development Day, Professional Learning Communities, Curriculum and Assessment Development, trainings in various other core instructional areas, evaluation practices and school improvement initiatives. Stipends for constituent district personnel, substitute teacher reimbursements and applicable supplies are included in this category. The Marzano iObservation System, which is used for tracking and monitoring teacher and administrator evaluations and growth plans, is budgeted at \$75,000 and will continue to be funded from the General Education budget for the region. The REMC, which services local districts in the North Ed region as well as Charlevoix-Emmet ISD and Wexford-Missaukee ISD regions, is accounted for within instructional costs. Section 81, State operating dollars are used to operate the REMC, which provides training, materials and video streaming to area educators.

Basic Programs include expenditures for tuition for online learning opportunities through Michigan Virtual University, as well as early childhood grant activities.

Added Needs budget area includes the teachers and support staff for our consortium supported by the Migrant program grant. This grant is a consortium for our local districts as well as districts in the Manistee and Charlevoix-Emmet ISD regions. North Ed operates the Migrant program and is the fiscal agent. The budget is projected to increase due to normal salary and benefit increases.

The **Pupil Support** category is projected to increase due to normal salary and benefit increases.

The **Instructional Staff** expenditures are expected to decrease due to the reduction in MPSERS funding and the elimination of MiSTEM, Health, and Grow Your Own grants.

General Administration expenditures are anticipated to decrease due to a reduction in contractual costs that are offset by normal salary and benefit.

The support areas of business, technology, truancy reporting, information services, human resources, pupil auditing, operations/maintenance, and community services account for 19% of the General Education fund.

Business Services have been increased due to normal salary and benefit increases.

Operations and Maintenance budgets are expected to increase due to normal salary and benefit increases.

Central Services decreased due a reduction in MPSERS funding that is offset by normal salary and benefit increases.

The **Community Services** category is expected to decrease due to decreased expenditures in Early Childhood grants.

Outgoing Transfers and Other Transactions make up 50% of the General Education budget. Overall, the largest portion of the General Education budget is Early Childhood costs. The vast majority of these funds are transferred to our districts and community partners. North Ed retains 3% for administrative costs and 5% for quality support services which allows North Ed to provide the support of Early Childhood specialists and program service staff. North Ed is expecting increased costs associated with carryover dollars for Early Childhood education with our local districts and partners, which is offset by a decrease in available carryover funds associated with the 31n mental health grant. Carryover funding can be difficult to predict, causing much fluctuation in this area of the budget from year to year. Also included is a transfer to the capital projects fund for identified projects.

Outgoing Transfers and Other Transactions Detail

- Medicaid Caring 4 Students (C4S): \$ 316,101
- Grant Flowthrough to LEAs/Community Partners:
 - Mental Health: \$1,441,135
 - Early Childhood: \$8,917,879
 - Other: \$39,200
- LEA Program Support: \$181,738
- Transfer to Capital Projects Fund: \$761,042

SPECIAL EDUCATION FUND BUDGET

Revenue

Special Education fund revenues include four basic sources: local (53%), state (36%), federal (9%), and transfers & modifications (2%).

Local revenue: Property taxes levied within the North Ed region are the largest source of local funding. The Special Education millage authorized is 2.0000. The tax base for 2025 was roughly \$17.8 billion from 7 counties. Taxable values continue to grow steadily across our region, and a 5% increase has been budgeted. The local tax revenue increase is estimated at approximately \$1.74 million, which is offset by the anticipated decrease in Medicaid revenue of \$209,000 and investment earnings of \$50,000, resulting in an estimated net increase in local revenue of approximately \$1,485,329.

State revenue: Funding for MPSERS costs is expected to decrease by \$735,000, while state special education funding is expected to increase by \$2,304,672 based on 2025-2026 cost projections. The net increase in state revenue is projected to be approximately \$1,555,000.

Federal revenue: Funding is expected to decrease in 2026-2027 by approximately \$74,000 due to a reduction in IDEA grant expenditures of \$123,000 that is offset by an increase in Medicaid Outreach revenue.

Incoming Transfers and Other Transactions: These revenues are projected to increase by roughly \$89,400 due to an anticipated increase in special education transportation reimbursements from local districts as well as an increase in indirect cost recovery.

Expenditures

Instructional costs comprise approximately 24% of expenditures for the Special Education fund. The **Added Needs** budget includes the center-based programs for high needs special education students within the region. Classroom teachers, teacher assistants, interpreters, equipment, and supplies are represented in this area of the budget. The budget reflect the addition of two ASD classrooms in the Bridgeway program, as the need for the program continues to grow in the region.

The **Pupil Support** category represents the largest expenditures in the Special Education fund at 39%. School psychologists, speech pathologists, teacher consultants, school social workers, physical therapists, occupational therapists and nursing services are included in this section and are referred to as Itinerant Staff. The Itinerant Staff provide services in the region to the local districts, public school academies, private schools, and center-based programs.

The **Instructional Staff** category includes the administration within the Special Education fund, including the Assistant Superintendent position and the Service Area Supervisors. Increased costs are due to normal salary and benefit increases, which are offset by a reduction in costs for conferences and materials.

General Administration expenditures are expected to decrease due to a reduction in contractual costs that are offset by normal salary and benefit.

The **School Administration** expenditures include the administration of ISD center-based programs. Increased costs are due to normal salary and benefit increases as well as the addition of one clerical position to support the Bridgeway program.

The support areas of business, technology, information services, human resources, operations/maintenance, transportation, and community services account for 13% of the Special Education fund.

Business services expenditures are anticipated to increase due to salary and benefit increases that are offset by a reduction in Medicaid fees.

The **Operations and Maintenance** category is expected to be relatively flat due to normal salary and benefit increases and an increase in property and liability insurance that are offset by a reduction in operating costs.

Transportation services have increased to reflect anticipated costs for next fiscal year.

Central services increased due to normal salary and benefit cost increases.

The **Community Services** category increased due to normal salary and benefit cost increases.

Outgoing Transfers and Other Transactions reflects 15% of the Special Education budget. Major expenditures are payments to local districts and public school academies for Act 18 millage funds to support special education programs and Medicaid funding. Included in the budget is an allocation of \$1,000,000 to local districts for anticipated fund balance from 2025-2026 as well as the payout of funds from prior years that were supporting services to a local district in lieu of the original payout.

Outgoing Transfers and Other Transactions Detail

- Medicaid School Based Services and Outreach: \$1,220,922
- Grant Flowthrough to LEAs/PSAs: \$180,168
- Reimbursement for Unfunded Special Education Costs: \$2,586,357
- Distribution of Fund Balance Above 12%: \$1,553,998
- Transfer to Capital Projects Fund: \$6,062,326

VOCATIONAL EDUCATION FUND BUDGET

Revenue

Vocational Education fund revenues include three basic sources: local (86%), state (12%), federal (2%).

Local revenue: The bulk is derived from property taxes levied within the North Ed region. The authorized Vocational Education millage of 1.0000 has been rolled back to 0.6796 due to the Headlee Amendment. The tax base for 2025 was roughly \$17.8 billion from 7 counties. Taxable values continue to grow steadily across our region, and a 5% increase has been budgeted. The estimated increase to local taxes is \$591,753, which represents the total projected increase to local revenue at this time.

State revenue: Funding was decreased to reflect a reduction in the MPSERS funded retirement categorical as well as a decrease in state payments in lieu of taxes. The estimated decrease to state revenue is \$164,346.

Federal revenue: Perkins grant funding is expected to remain flat in 2026-2027.

Incoming Transfers and Other Transactions: Revenue for tuition from non-ISD residents is expected to increase by approximately \$50,000.

Expenditures

Instructional costs comprise 51% of expenditures for the Vocational Education fund. The **Added Needs** budget includes the career-technical education programs. Classroom teachers, paraprofessionals, equipment, and supplies are represented in this section.

Pupil Support includes school counselors, the school social worker, teacher consultants, and job placement services that provide additional supports to students.

The **Instructional Staff** category includes curriculum and professional development services.

General Administration expenditures are expected to increase due to normal salary and benefit increases.

School Administration expenditures are expected to decrease due to the reduction in MPSERS funding as well as a decrease in technology needs. The decreases are offset by normal salary and benefit increases

The support areas of business, technology, information services, human resources, operations/maintenance, transportation, and community services account for 17% of the Vocational Education fund.

Business services expenditures are anticipated to increase due to normal salary and benefit increases.

Operations and Maintenance budgets have been increased due to normal salary and benefits increases and filling an open position from the prior year as well as an increase in property and liability insurance; the increases are offset by a reduction in costs related to equipment needs.

Transportation is expected to increase slightly.

Central services are expected to decrease due to the reduction in MPSERS funding that is offset by normal salary and benefit increases.

Community Services are expected to decrease slightly.

Outgoing Transfers and Other Transactions reflects 15% of the Vocational Education budget. This budget reflects full reimbursement to the local districts for the cost of Career-Tech transportation as well as a transfer to the capital projects fund.

Outgoing Transfers and Other Transactions Detail

- Reimbursement for Unfunded Vocational Education Costs: \$91,380
- Reimbursement for CT Transportation: \$734,511
- Transfer to Capital Projects Fund: \$1,656,381



**General Education Fund
Proposed Budget
For Fiscal Year 2026 - 2027**

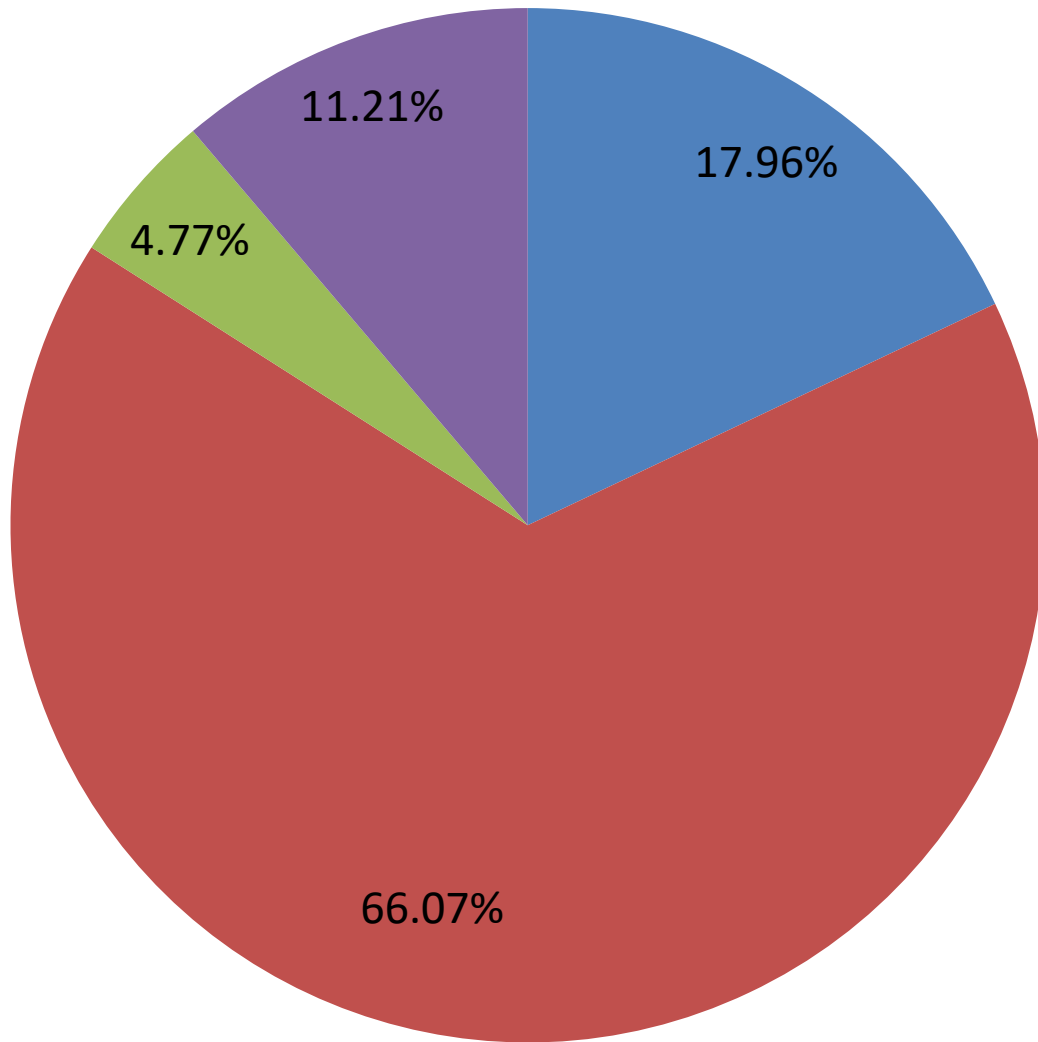
	FINAL 2024-2025 6/30/2025	AMENDED BUDGET 2025-2026 2/3/2026	PROPOSED BUDGET 2026-2027 4/7/2026	
REVENUES				
Local Sources	3,912,522	4,067,485	4,190,734	1,2
Intermediate Sources	-	-	-	
State Sources	14,537,947	16,254,089	15,417,128	2,3
Federal Sources	1,979,303	1,443,181	1,112,572	2
TOTAL REVENUES	20,429,773	21,764,755	20,720,434	
INCOMING TRANSFERS AND OTHER TRANSACTIONS	3,161,269	2,496,348	2,614,711	4
TOTAL REVENUES, INCOMING TRANSFERS AND OTHER TRANSACTIONS	<u>23,591,041</u>	<u>24,261,103</u>	<u>23,335,145</u>	
EXPENDITURES				
Instruction Expense				
Basic Program	400,601	387,030	372,179	2
Added Needs	780,176	388,802	400,566	2,3
Adult and Continuing	-	-	-	
Support Service				
Pupil	699,722	486,689	516,776	3,5
Instructional Staff	5,587,633	6,252,595	5,600,019	2,3,5
General Administration	651,560	551,926	543,368	3,5,6
School Administration	-	-	-	
Business	1,200,701	1,352,733	1,398,220	3,5
Operation & Maintenance	367,733	613,244	622,359	3,5
Pupil Transportation	65,068	66,834	65,930	
Central	1,808,395	2,064,555	2,070,762	3,5
Other	17,077	4,110	-	
Community Services	409,867	349,573	218,208	2
TOTAL EXPENDITURES	11,988,534	12,518,091	11,808,387	
OUTGOING TRANSFERS AND OTHER TRANSACTIONS	11,517,127	11,823,930	11,657,095	2,7
TOTAL APPROPRIATED	<u>23,505,661</u>	<u>24,342,021</u>	<u>23,465,482</u>	
EXCESS REVENUE (APPROPRIATIONS)	85,380	(80,918)	(130,337)	
FUND BALANCE JULY 1	2,906,870	2,992,250	2,911,332	
FUND BALANCE JUNE 30	<u>2,992,250</u>	<u>2,911,332</u>	<u>2,780,995</u>	

Exhibit I

12%

1) Increased tax revenue; 2) Changes in grant expenditures; 3) Decreased MPSERS funding; 4) Increased LEA Services;
5) Updated staff costs; 6) Changes in contracts; 7) Decreased transfer to capital projects

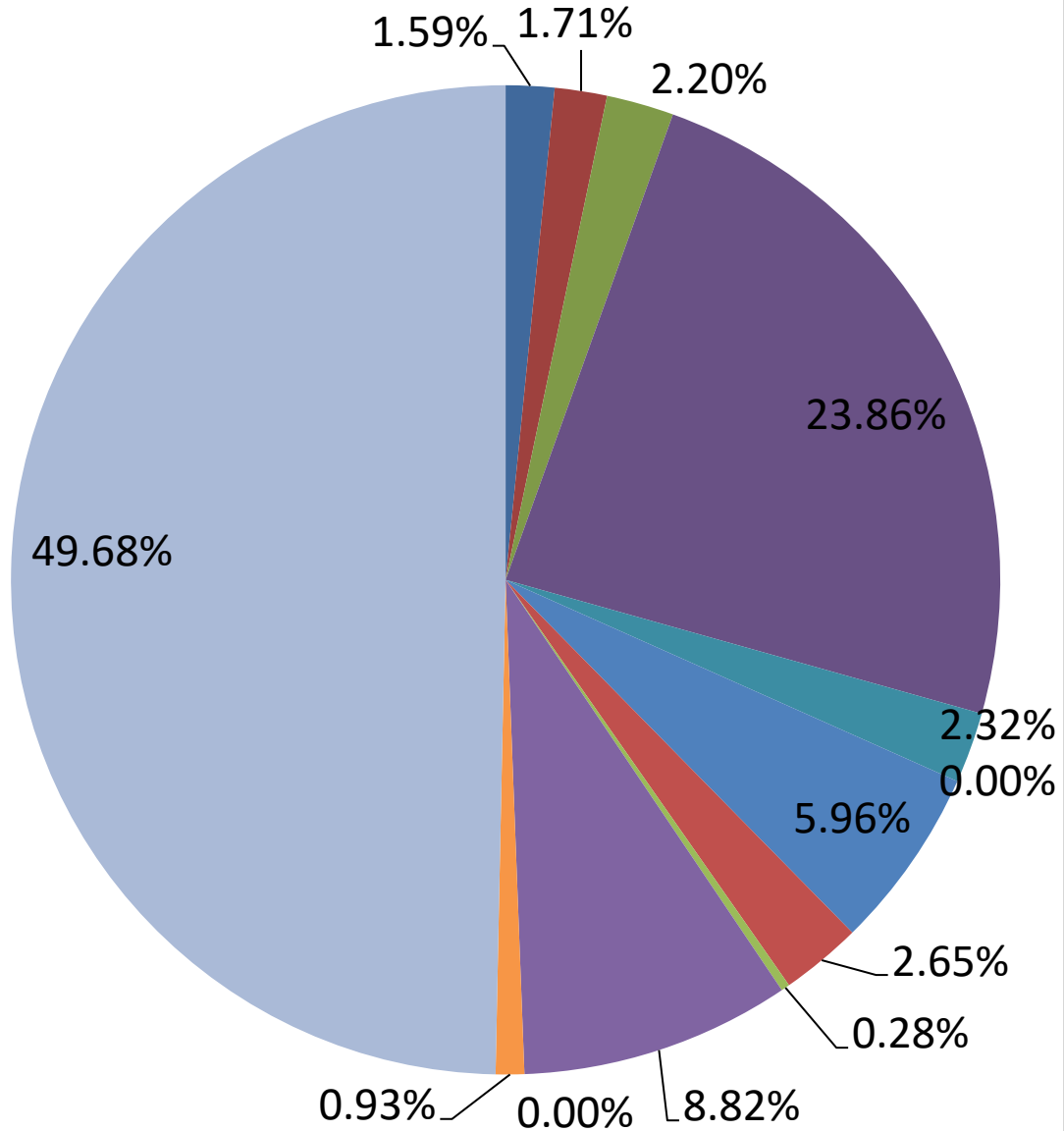
**Northwest Education Services
General Education Fund
2026-2027
Projected Revenue Sources**



■ Local Sources
■ Federal Sources

■ State Sources
■ Incoming Transfers & Other Transactions

**Northwest Education Services
General Education Fund
2026-2027
Projected Expenditures**



- Basic Program
- Pupil Services
- General Administration
- Business Services
- Pupil Transportation
- Other Support Services
- Other Transfers & Other Transactions
- Added Needs
- Instructional Staff Services
- School Administration
- Operation & Maintenance
- Central Services
- Community Services



Special Education Fund Proposed Budget For Fiscal Year 2026 - 2027

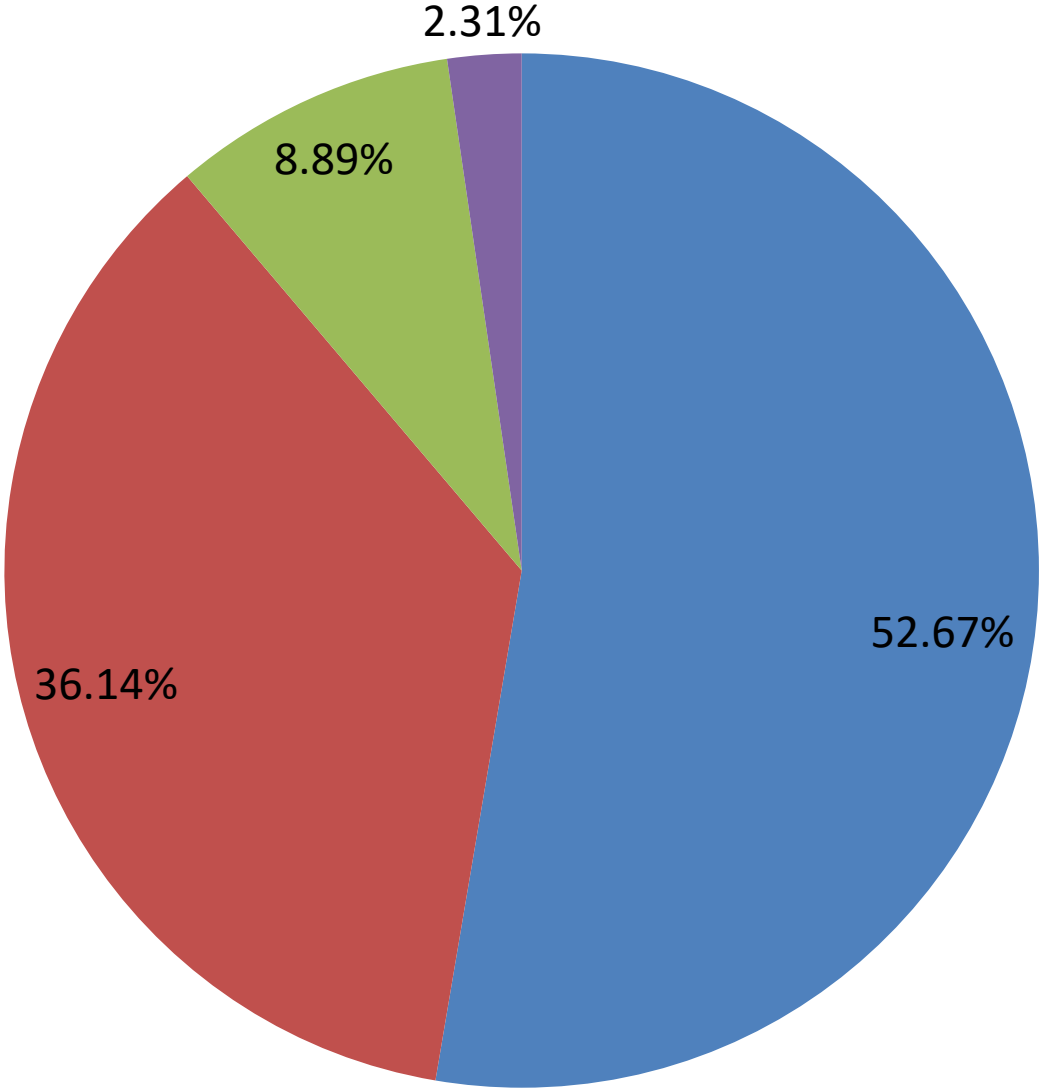
	FINAL 2024-2025 6/30/2025	AMENDED BUDGET 2025-2026 2/3/2026	PROPOSED BUDGET 2026-2027 4/7/2026	
REVENUES				
Local Sources	36,646,721	40,480,097	41,965,426	1, 2
Intermediate Sources	-	-	-	
State Sources	27,991,347	27,238,802	28,793,909	3, 4
Federal Sources	7,258,162	7,155,798	7,081,572	2, 6
TOTAL REVENUES	71,896,230	74,874,697	77,840,907	
INCOMING TRANSFERS AND OTHER TRANSACTIONS				
	1,732,309	1,749,520	1,838,920	5
TOTAL REVENUES, INCOMING TRANSFERS AND OTHER TRANSACTIONS	73,628,539	76,624,217	79,679,827	
EXPENDITURES				
Instruction Expense				
Basic Program	-	-	-	
Added Needs	15,997,442	18,327,508	19,606,611	4, 7, 8
Adult and Continuing	-	-	-	
Support Service				
Pupil	27,267,114	30,714,128	31,596,415	4, 7
Instructional Staff	3,637,648	4,379,577	4,441,981	4, 7
General Administration	95,491	239,153	237,432	4, 7
School Administration	1,231,995	1,405,663	1,479,365	4, 7, 8
Business	1,220,978	1,493,459	1,532,861	4, 7
Operation & Maintenance	1,435,610	1,705,097	1,706,219	4, 7
Pupil Transportation	5,086,801	5,259,990	5,409,117	5
Central	1,847,859	2,062,597	2,092,357	4, 7
Other	8	1,225	1,225	
Community Services	264,293	152,657	159,602	6, 7
TOTAL EXPENDITURES	58,085,239	65,741,054	68,263,185	
OUTGOING TRANSFERS AND OTHER TRANSACTIONS				
	14,552,986	11,974,267	11,603,771	9
TOTAL APPROPRIATED	72,638,225	77,715,321	79,866,956	
EXCESS REVENUE (APPROPRIATIONS)	990,314	(1,091,104)	(187,129)	
FUND BALANCE JULY 1	9,849,498	10,839,812	9,748,708	
FUND BALANCE JUNE 30	10,839,812	9,748,708	9,561,579	
COMMITTED FOR DISTRIBUTION TO LEAs	435,530	553,802	-	
RESTRICTED FUND BALANCE JUNE 30	10,404,282	9,194,906	9,561,579	

12%

Exhibit II

- 1) Increased tax revenue; 2) Changes in Medicaid funding; 3) Increased state aid revenue; 4) Decreased MPSERS funding;
 5) Increased transportation consortium; 6) Changes in grant expenditures; 7) Updated staff costs;
 8) Changes in program cost; 9) Increased transfer to capital projects

**Northwest Education Services
Special Education Fund
2026-2027
Projected Revenue Sources**



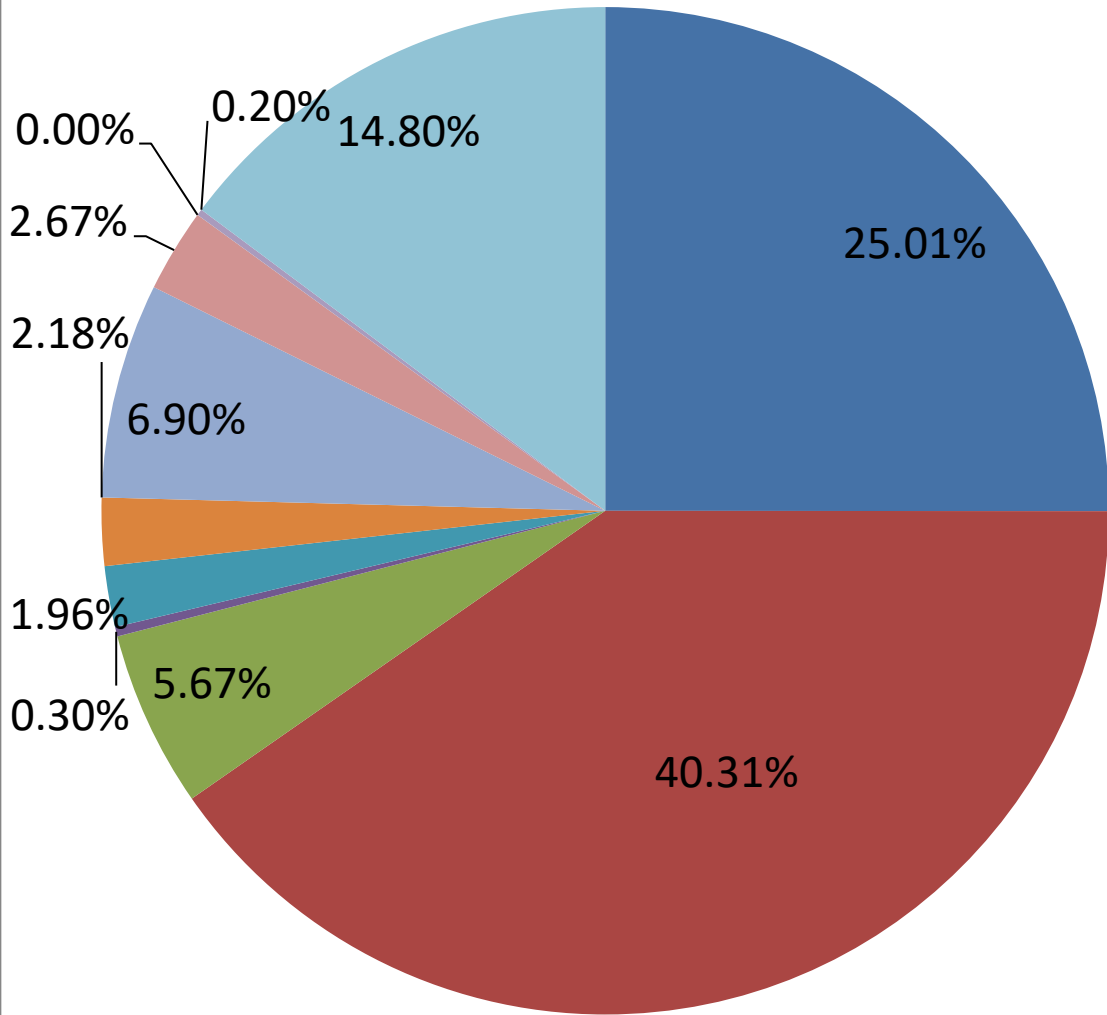
Local Sources

State Sources

Federal Sources

Incoming Transfers & Other Transactions

**Northwest Education Services
Special Education Fund
2026-2027
Projected Expenditures**



- Added Needs
 - Instructional Staff Services
 - Business Services
 - Pupil Transportation
 - Other Support Services
 - Other Transfers & Other Transactions
- Pupil Services
 - General Administration
 - Operation & Maintenance
 - Central Services
 - Community Services



Vocational Education Fund Proposed Budget For Fiscal Year 2026 - 2027

	FINAL 2024-2025 6/30/2025	AMENDED BUDGET 2025-2026 2/3/2026	PROPOSED BUDGET 2026-2027 4/7/2026	
REVENUES				
Local Sources	11,782,929	12,370,858	12,962,611	1
Intermediate Sources	0	0	-	
State Sources	1,871,718	1,931,582	1,767,236	2
Federal Sources	273,870	282,303	282,303	
TOTAL REVENUES	13,928,517	14,584,743	15,012,150	
INCOMING TRANSFERS AND OTHER TRANSACTIONS				
	34,146	39,060	88,800	3
TOTAL REVENUES, INCOMING TRANSFERS AND OTHER TRANSACTIONS	13,962,663	14,623,803	15,100,950	
EXPENDITURES				
Instruction Expense				
Basic Program	-	-	-	
Added Needs	6,695,017	7,554,151	7,567,850	2,4
Adult and Continuing	-	-	-	
Support Service				
Pupil	959,672	1,075,353	1,079,403	2,4
Instructional Staff	405,049	444,868	448,138	2,4
General Administration	273,840	356,616	363,463	2,4
School Administration	615,541	683,778	632,731	2,4,5
Business	253,002	318,484	328,183	2,4
Operation & Maintenance	1,126,927	1,250,460	1,295,798	2,4,6
Pupil Transportation	18,871	89,611	93,085	7
Central	669,803	714,070	709,384	2,4
Other	20,850	28,097	28,535	
Community Services	17,709	20,967	14,850	
TOTAL EXPENDITURES	11,056,281	12,536,455	12,561,420	
OUTGOING TRANSFERS AND OTHER TRANSACTIONS				
	2,651,614	2,332,815	2,482,272	7,8
TOTAL APPROPRIATED	13,707,895	14,869,270	15,043,692	
EXCESS REVENUE (APPROPRIATIONS)	254,768	(245,467)	57,258	
FUND BALANCE JULY 1	1,745,555	2,000,323	1,754,856	
FUND BALANCE JULY 30	2,000,323	1,754,856	1,812,114	

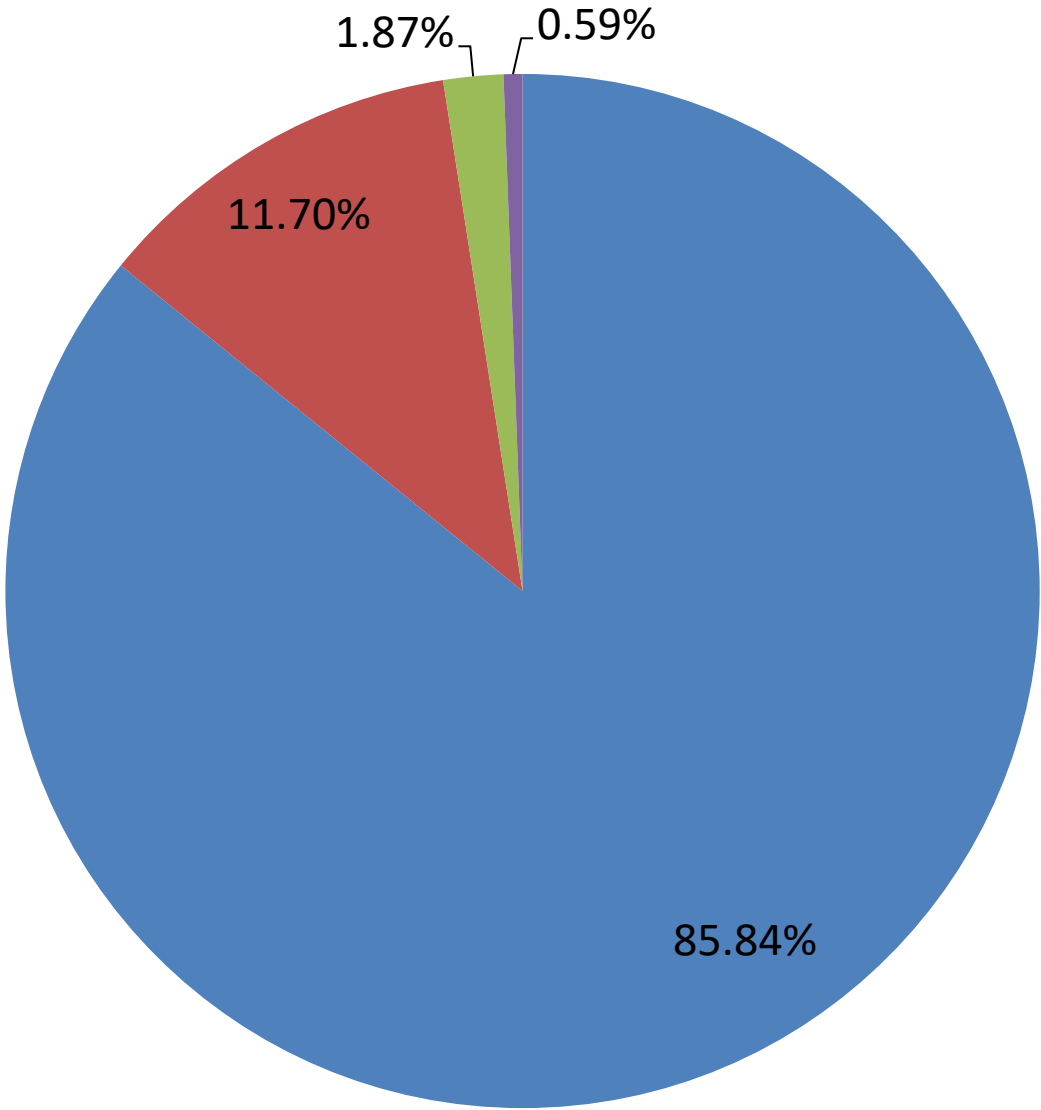
12%

Exhibit III

1) Increased tax revenue; 2) Decreased MPSERS funding; 3) Tuition revenue; 4) Updated staff costs;

5) Changes in tech costs; 6) Changes in operating costs; 7) Increased transportation costs; 8) Increased transfer to capital projects

**Northwest Education Services
Vocational Education Fund
2026-2027
Projected Revenue Sources**



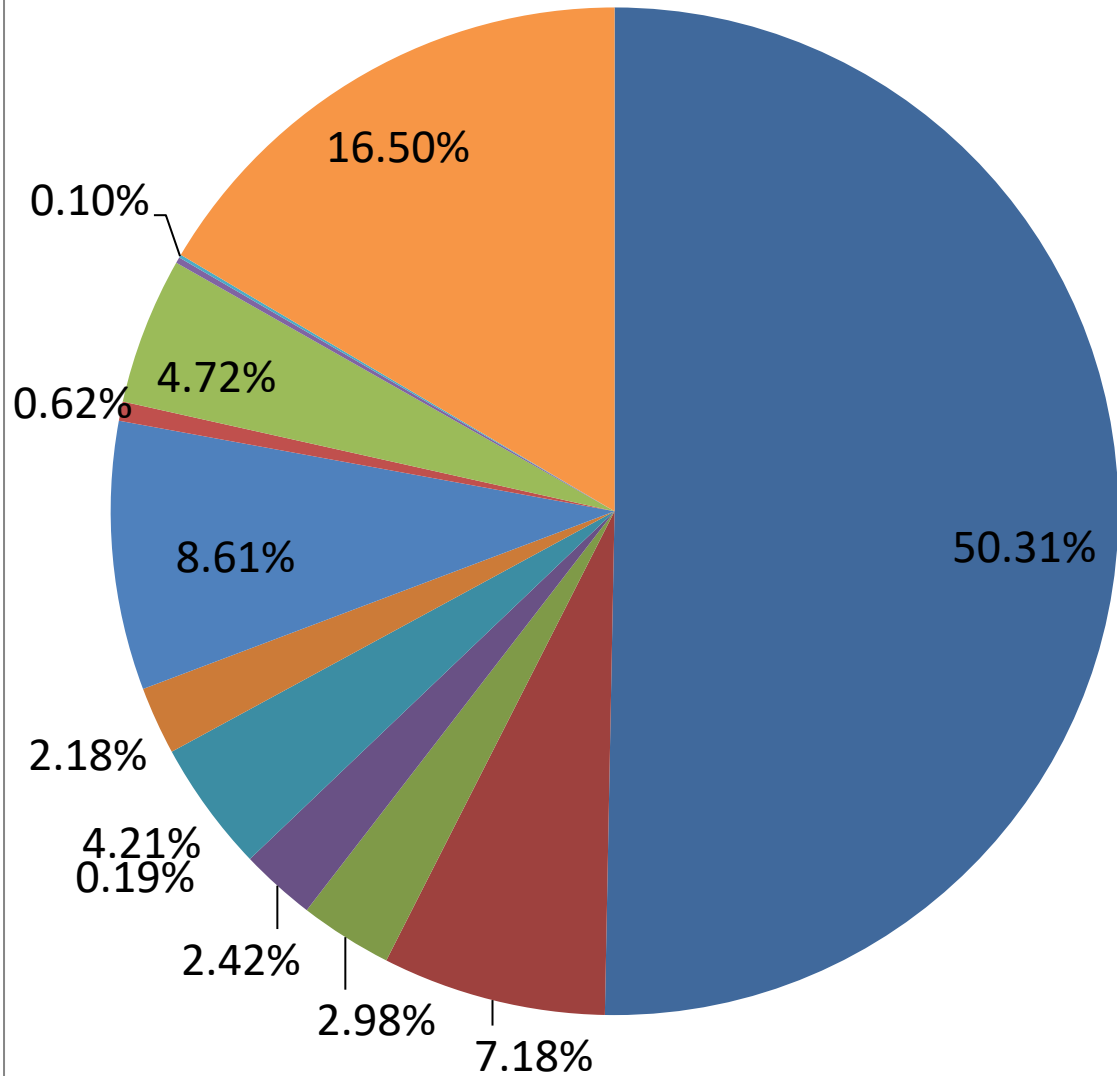
■ Local Sources

■ State Sources

■ Federal Sources

■ Incoming Transfers & Other Transactions

**Northwest Education Services
Vocational Education Fund
2026-2027
Projected Expenditures**



- Added Needs
 - Instructional Staff Services
 - School Administration
 - Operation & Maintenance
 - Central Services
 - Community Services
- Pupil Services
 - General Administration
 - Business Services
 - Pupil Transportation
 - Other Support Services
 - Other Transfers & Other Transactions

ZAREMBA EQUIPMENT, INC.

1734 Dickerson Road
Gaylord, MI 49735
Since 1918

Phone #: 989-705-7664

Fax #: 989-705-7745

Elk Rapids Public Schools

03-09-2026

2027 Model Year New Gen IC School Bus, 77 passenger, 100 gal Coated Fuel Tank, Cummins ISB 240hp, Hyd Brakes ABS with Electronic Stability Control, Traction Control, Air Suspension, Air Door w/ Lock, Mid - Rear Heaters, Air Driver Seat, Heated Stainless Remote Mirrors, Am - Fm w/pa in Radio, 78" Headroom, 16 ga exterior Sides. 276" Wheel Base, Perforated Headliner w/Rivets, Proflex Steps, Strobe Light. Tint Windows, Driver, Door, Tilt Wheel, Winter Blades, Corrosion Pkg, Right Luggage 91x24x18, LED Lights, Air Crossing Gate and Front & Rear Stop Arms, Proposal 18534-01.

Price: \$159,494.00 each

Delivery 4 to 6 Months. Price Good until 7-31-26

Note: Zaremba Equip. reserves the right to offer Manufacturing Discount Incentive Programs as they arise during the bid period. Zaremba's also reserves the right to include manufacturer surcharges that may arise during the bid period. Surcharges may include, but are not limited to, steel surcharges, GHG surcharges, tariffs, ect. We will work with the customer if surcharges happen.

Thank you,

Dave Zaremba

zarembad@aol.com

Northern Michigan Sales MWT.

Dave Zaremba: _____

Customer: _____

Date: _____

Date: _____

Schools of Choice: Administrative Guidelines

Elk Rapids Schools

Grade Level Summary (Approximate as of 5/5/26)

	Recommended Class Size Caps	*Class Size SOC Consideration of Availability	Enrollment Projections 26-27	SOC Openings
6th grade	100	90	82	+8
7th grade	100	90	115	Closed
8th grade	100	90	86	+4
9th grade	100	92	93	Closed
10th grade	100	92	96	Closed
11th grade	100	92	93	Closed
12th grade	100	92	85	+7

*Class Size SOC Consideration Availability: Allows for the likelihood that residential students will move into the district and not increase overall class size above the “cap” per grade level, which could negatively impact personnel/programming needs and parameters of Elk Rapids Schools.

Open Enrollment/Lottery Process

- Open Enrollment Dates: May 26-June 9, 2026
- Review of Applications: June 10, 2026
- Selection/Lottery: June 11, 2026
 - a. Superintendent, Principal, and 1 other staff member present
 - b. Certify that each name is entered into the lottery
 - c. Draw names until every name is drawn, forming a waitlist of names if the number of applicants exceeds the number of open slots
 - d. No preference given for sibling/family connections for new, full family enrollment. (i.e. 3 students from one family apply with no currently enrolled household members.)
 - e. Selected applicants will be contacted via email & phone. Applicants will have until June 30, 2026, to complete all enrollment paperwork and submit to the Elk Rapids Central Office. Failure to do so will result in a loss of opportunity to enroll. Special circumstances will be considered for extension.
 - f. Remaining names on the waitlist will be informed during the beginning of July if they are not selected.

Special Circumstances

1. Prior to performing the lottery process, siblings of students who are attending the district will be identified. Per the school policy, these siblings are to be enrolled prior to the random selection process.
2. Enrollment of out-of-district staff members' children are automatically enrolled. A staff member is defined as any person who provides services and is under contract or agreement for the duration of at least the instructional school year through Elk Rapids Schools' payroll system.
3. In-district students who move out of the district during the school year finish the year at Elk Rapids Schools. Families will need to apply during the next open enrollment period, but will not be exposed to the lottery.
4. If a current school of choice family has a circumstance where a family member moves into the household outside of the open enrollment period, they will be allowed under school policy, which states that any sibling(s) of student(s) who are attending a district under the schools of choice program are given preference. (see Special Circumstance #1)

Transportation

School of Choice enrollees agree to transportation terms that transportation of the school-of-choice student is to/from a predetermined centralized bus stop within the existing residential boundaries of Elk Rapids Schools only. Exceptions to this requirement may be necessary for students with disabilities.

2025-26 Elk Rapids High School Locker Bids

Elk Rapids School RFP CMS Gym Painting Results 5.1.26			
Vendors	Bid Amount	Additions	Meet Bid Requirements
Vork Brothers Painting 837 Robinwood Ct Traverse City, Mi 49686	\$ 68,730.00	NA	Yes
KV Painting, LLC 3487 Warwick Dr Rochester Hills, MI 48309	\$ 78,165.00	NA	Yes

Bid Requirement Considerations:

Elk Rapids Schools considered many factors including bid price, RFP detail completion, ability to complete job within deadlines as well as institutional knowledge and past job performance. The job was awarded to Vork Brothers Painting for \$68,730

2025-26 Elk Rapids High School Locker Bids

Elk Rapids School RFP LL/ERHS Windows/Shade Results 4.17.26			
Vendors	Bid Amount	Additions	Meet Bid Requirements
Traverse City Glass 1502 Barlow St Traverse City, Mi 49686	\$336,500	NA	Yes

Bid Requirement Considerations:

Elk Rapids Schools considered many factors including bid price, RFP detail completion, ability to complete job within deadlines as well as instiutional knowledge and past job performance. The job was awarded to Traverse City Glass for \$336,500.00



Inter-District Cooperative Open Enrollment Agreement 2026-29

A reciprocal agreement between the Northwest Education Services Board of Education and the Boards of Education of the sixteen constituent districts.

INTER-DISTRICT COOPERATIVE OPEN ENROLLMENT

The constituent school districts of Northwest Education Services (each a “Constituent District” and collectively “the Constituent Districts”) enter this reciprocal cooperative agreement for the open enrollment of non-resident students. This Cooperative Agreement establishes the duties and obligations for a Constituent District to enroll a student who resides in another Constituent District.

1. Introduction.

- a. Section 11a(4) of the Revised School Code, MCL 380.11a(4), authorizes general powers school districts to enter into agreements as necessary to perform their respective functions;
- b. Sections 105(17) and 105c(18) of the State School Aid Act, MCL 388.1705(17) and MCL 388.1705c(17) authorize cooperative inter-district non-resident enrollment agreements;
- c. Section 6(4)(b) of the State School Aid Act allows a school district to count a non-resident student in membership and collect state school aid for the student if the student is educated as part of a cooperative education program or if the student’s resident district provides approval to count the non-resident student in membership; and
- d. The parties believe it is in their mutual best interests to enter into a cooperative agreement to provide for the inter-district enrollment of non-resident students and to authorize a Constituent District to count non-resident students in membership and obtain state school aid for non-resident students who enroll pursuant to this Cooperative Agreement.

2. Reciprocal Open Enrollment and Caps. Each Constituent District will permit enrollment of non-resident students from other Constituent Districts to the extent determined annually by each Constituent District and based upon program size consideration. Each Constituent District reserves to itself the exclusive authority and discretion to determine program sizes and allocation of resources.

3. Student Residency. A student’s residency status is determined pursuant to Sections 1147, 1148, and 1148a of the Michigan Revised School Code, MCL 380.1147, 380.1148, 380.1148a.

4. Enrollment Procedures

- a. *Application Window.* Each Constituent District will establish a window to accept applications for enrollment pursuant to this Cooperative Agreement for Fall registration that is open for not less than one week and not more than one month, and which closes not later than June 30. Each Constituent District will accept applications for enrollment pursuant to this Cooperative Agreement for Winter registration from _____ to _____ each school year. An application submitted outside the designated application dates will not be considered unless the Superintendent determines that demonstrated, extenuating circumstances exist to allow a late application.
- b. *Application Form.* Constituent Districts will publish an application form and application instructions on their websites.
- c. *Lottery & Enrollment Preferences.* If a Constituent District receives more applications than the cap established pursuant to Paragraph 2 of this Cooperative Agreement, the Constituent District will select students to enroll based on a random-draw lottery of those students who timely applied, except a Constituent District may provide an enrollment preference for applicants who were previously enrolled in the Constituent District or who have a sibling or other household member already in attendance in the Constituent District.
- d. *Wait List.* A Constituent District may establish a wait list based on order of lottery selection. If additional enrollment opportunities arise due to students declining enrollment after being notified that their application was granted, the Constituent District may enroll students from the wait list in the order determined through the lottery. A Constituent District will not enroll more students in a grade, building, class, or special program than the cap established pursuant to Paragraph 2.
- e. *Notice of Selection & Enrollment Deadlines.* A Constituent District will notify parents (or emancipated or adult students) as to whether their application for enrollment was granted or denied, or whether the student is on a wait list, within 15 days from the last day of the applicable application window. A Constituent District will make all final enrollment decisions and enroll students pursuant to this Cooperative Agreement no later than five school days after the start of the school year for Fall enrollment and no later than five school days after the start of the Winter term for Winter enrollment.

5. Athletics. Each Constituent District complies with and will enforce pertinent Regulations of the Michigan High School Athletic Association and any relevant league standards regarding eligibility of transfer students for participation in interscholastic athletics.

6. Transportation. Non-resident pupils who are admitted to a Constituent District shall not be entitled to transportation services to and from school, except as required by law. The Superintendent may grant approval for an admitted non-resident pupil to be transported within the Constituent District only if such transportation occurs along previously established bus routes and bus stops. Students who apply for and are accepted by a Constituent District under the terms of this Cooperative Agreement are not entitled to transportation to the non-resident district at the expense of the resident district. Nothing in this paragraph may be interpreted to impair or limit any right to specialized transportation a student requires pursuant to an Individualized Education Program.

- 7. Grades and Credit.** Non-resident students who seek admission to or who are accepted for enrollment in a Constituent District are subject to the determinations of the Constituent District regarding the awarding of transfer academic credit, grade and course placement and assignment, and building or program placement.
- 8. Student Record Release.** Each Constituent District will ensure that parents/guardians (or the applicant/non-resident student, if emancipated), upon notification of acceptance for enrollment in the Constituent District, immediately furnish written authorization to release all records of the pupil from the district where the pupil is currently enrolled. This written authorization is not needed if the district where the pupil is currently enrolled has provided in its annual notification under the Family Educational Rights and Privacy Act that it has a policy of forwarding education records to other agencies or education institutions that have requested those records and in which the student seeks or intends to enroll.
- 9. Nondiscrimination.** A Constituent District will not discriminate against applicants for enrollment based on race, color, national origin, sex, height, weight, marital status, religion, disability, athletic ability, genetic information and any other characteristic for which discrimination is prohibited by law in admission or access to programs, activities or policies. Constituent Districts may not grant or refuse enrollment based on age, except that a Constituent District may refuse to admit a non-resident applicant student applying for a grade, class or program that is not appropriate for the age of the applicant.
- 10. Denial.** A Constituent District may deny enrollment to any student who has previously been suspended or expelled, who withdrew from a school district in lieu of disciplinary consequences, who has been convicted of or pled guilty or no contest to a misdemeanor or felony, who has a documented history of chronic nonattendance, or whose enrollment application contains materially false information.
- 11. Students with Disabilities.** A Constituent District that enrolls a child with a disability eligible for special education services under the Individuals with Disabilities Education Act ("Special Education Student") is responsible for providing the Special Education Student with a free appropriate public education and for satisfying all other obligations under the Individuals with Disabilities Education Act, Michigan Mandatory Special Education Act, and Michigan Administrative Rules for Special Education that apply to the Special Education Student.

Except as otherwise provided in this paragraph, a Constituent District that enrolls a Special Education Student pursuant to this Cooperative Agreement is responsible for the added costs of educating that Special Education Student and will not be entitled to reimbursement of the added costs from the Special Education Student's resident district. The Constituent District may seek and accept reimbursement for added costs of special education from all other sources as provided by law and the applicable intermediate school district plan for the delivery of special education developed pursuant to Section 1711(1)(a) of the Revised School Code, MCL 380.1711(1)(a).

- 12. Release of Resident Students.** Pursuant to Section 6(4)(b) of the State School Aid Act, MCL 388.1606(4)(b), the Parties to this Cooperative Agreement authorize any Constituent District to count a non-resident student enrolled pursuant to this Cooperative Agreement in membership and to claim state school aid for the student.

- 13. Mid-Year Transfers.** To encourage continuity of education, the Constituent Districts strongly discourage school year transfers, except at semester or trimester breaks. To the extent permitted by law, a resident student released, pursuant to this Cooperative Agreement, for attendance in another Constituent District may not be considered for readmission to the releasing Constituent District until the beginning of the next academic semester or trimester.
- 14. Section 105 Schools of Choice.** By entering this Cooperative Agreement, a Constituent District agrees that it will not participate in schools of choice pursuant to Section 105 of the State School Aid Act, MCL 388.1705. A Constituent District may, in its sole discretion, participate in schools of choice pursuant to Section 105c of the State School Aid Act, MCL 388.1705c.
- 15. Enrollment of Other Students.** Except as expressly stated in Paragraph 14, nothing in this Agreement is intended to limit a Constituent District from operating any lawful program and enrolling and counting students in any program in any manner permitted under the State School Aid Act, MCL 380.1601 et seq., including an alternative education program.
- 16. Continued Enrollment.** A student enrolled pursuant to this Cooperative Agreement will be permitted to continue enrollment in the enrolling Constituent District unless the student withdraws, is expelled, is no longer a resident of any participating Constituent District, or the student has been chronically absent in the preceding school year and the enrolling Constituent District determines that continued enrollment is not in the student's best interests. Termination of this Cooperative Agreement or a Party's decision to opt out of this Cooperative Agreement will not affect a student's enrollment status.
- 17. Other Non-Resident Students.** Unless otherwise expressly stated in this Cooperative Agreement, this Cooperative Agreement does not affect the right or ability of any Constituent District to enroll a non-resident student as authorized by law.
- 18. Dispute Resolution.** If a Party believes another Party has violated this Cooperative Agreement, the Party claiming breach will provide written notice to the breaching Party of the alleged breach, and the breaching Party will have 30 days to cure the breach. If the alleged breach is not cured to a Party's satisfaction, the Parties will identify a mutually agreeable mediator and participate in good faith in facilitative mediation to attempt to resolve the dispute. If, following mediation, a Party is not satisfied with the resolution of the dispute, the Party may seek any relief available at law.
- 19. Effective Date and Duration.** This Cooperative Agreement is effective through the end of the 2028-2029 school year. The Parties will annually review this Cooperative Agreement. Failure to opt-out of this Cooperative Agreement pursuant to its terms constitutes continuing approval of the Cooperative Agreement.
- 20. Termination & Opt Out.** A Constituent District may terminate its participation in this Cooperative Agreement for a school year after the 2026-2027 school year by providing written notice to all other Parties no later than April 1 prior to the effective date of Termination. Upon timely notice of termination, the terminating Constituent District will no longer be a party to this Cooperative Agreement, effective at the end of the then-current

school year. Termination will not affect the enrollment status of any student who enrolled pursuant to this Cooperative Agreement.

21. Non-Resident Students Enrolled Prior to this Cooperative Agreement. This Cooperative Agreement does not affect the enrollment status of any student previously enrolled in a Constituent District pursuant to a previous reciprocal inter-district schools-of-choice arrangement. To the extent required by law, the Parties authorize each other to count non-resident students in membership who enrolled under previous reciprocal inter-district choice arrangements. A Constituent District may choose to require students previously enrolled pursuant to a previous reciprocal inter-district schools-of-choice arrangement to apply for enrollment under this Agreement. Those students will be given priority in the event a lottery is used.

22. Third-Party Beneficiaries. The Parties do not intend to designate any third party, including without limitation, any student who may seek enrollment under this Cooperative Agreement, as a beneficiary of this Cooperative Agreement, and the parties expressly disclaim the existence of any third-party beneficiaries.

23. Entire Agreement. This Cooperative Agreement is the entire agreement between the Parties. It supersedes any prior representation or previous agreement, whether oral or written, concerning the subject matter of this Cooperative Agreement.

24. Estimated Student Participation. The parties estimate that approximately [REDACTED] students will enroll under this Cooperative Agreement annually. The parties recognize that this estimate may be significantly different than the actual number of students who enroll under this Cooperative Agreement.

25. Modifications in Writing. This Cooperative Agreement, including this paragraph, may not be waived or modified by any Party unless the waiver or modification is in writing signed by all Parties.

26. Choice of Laws. This Cooperative Agreement will be construed, performed, and enforced under Michigan law.

The undersigned parties understand and agree to the terms of this Cooperative Agreement and represent that they are authorized by their respective board of education to execute this Cooperative Agreement.

Nathan Bootz, Interim Superintendent, Alba Public School
Terry Starr, Superintendent, Bellaire Public Schools
Amiee Erfourth, Superintendent, Benzie County Central Schools
Jessica Harrand, Superintendent, Buckley Community Schools
Brent Miller, Superintendent, Crawford School - Excelsior District #1
Bryan McKenna, Superintendent, Elk Rapids Public Schools
Mike Moran, Superintendent, Forest Area Community Schools
Jeff Tousley, Superintendent, Frankfort-Elberta Area Schools
Jason Misner, Superintendent, Glen Lake Community Schools
Rick Heitmeyer, Superintendent, Kalkaska Public Schools
Josh Rothwell, Superintendent, Kingsley Area Schools

Ryan Huppert, Superintendent, Leland Public Schools
Tina Frolo, Superintendent, Mancelona Public Schools
Neil Wetherbee, Superintendent, Northport Public School
Casey Petz, Superintendent, Suttons Bay Public Schools
Dr. John VanWagoner, Superintendent, Traverse City Area Public Schools

Cooperative Schools of Choice Program Application (SY2026-27)

Date Received: _____
Approved: ___ Yes ___ No

Initials: _____ Date: _____

Student Name: _____

Chosen School District: _____

Applicant Information:

(1 application per student to be completed by parent/guardian)

Student Name: _____ Student Grade (entering SY26-27): _____

Student Birth Date: _____ Please Check One: Male Female

District of Residence: _____ Last School Attended: _____

Sibling #1 Name: _____ Student Grade (entering SY26-27): _____

Student Birth Date: _____ Please Check One: Male Female

District of Residence: _____ Last School Attended: _____

Sibling #2 Name: _____ Student Grade (entering SY26-27): _____

Student Birth Date: _____ Please check one: Male Female

District of Residence: _____ Last School attended: _____

Reasons for seeking to enroll in the chosen school district: _____

Parent/Guardian:

Parent/Guardian Name: _____ Address: _____

Telephone: _____ City & ZIP: _____

Are any siblings currently enrolled/attending the chosen school district?

Yes No

If yes, please list name(s)/grade(s): _____

Has the applicant student ever been suspended, expelled, or withdrawn from school in lieu of disciplinary consequences? Yes No

If yes, please explain: _____

Has the applicant student ever been convicted of or pled guilty or no contest to a misdemeanor or felony?

Yes No

If yes, please explain: _____

How many total days of school has the student been absent in each of the past three school years:

2025-2026: _____

2024-2025: _____

2023-2024: _____

Additional information related to attendance (optional): _____

Has the student ever been tested for specialized services, including through an IEP or Section 504 Plan?

Yes No

Does the student receive specialized assistance in school, including pursuant to an IEP, Section 504 Plan, or health plan? Yes No

If Yes, please explain: _____

Please read and acknowledge the following by checking the boxes and signing below:

I understand that I am committing to enroll the above-named student for a period of not less than one academic year.

I understand that my application may be denied if it is submitted outside the enrollment window, is not filled out completely and signed, or is modified in any way.

I understand that my student(s), if accepted, are subject to the District's determinations regarding the awarding of transfer credit, grade and course placement and assignment, and building or program placement.

I understand that the District may deny enrollment to any student who has previously been suspended or expelled, who withdrew from a school district in lieu of disciplinary consequences, who has been convicted of or pled guilty or no contest to a misdemeanor or felony, who has a documented history of chronic

nonattendance, or whose enrollment application contains materially false information.

If my student is accepted, I understand that my student(s) may continue to enroll in this District unless the student withdraws, is expelled, or is no longer a resident of any participating constituent district, or has been chronically absent in the preceding school year and the District determines that continued enrollment is not in the student's best interests.

I understand that completing this application in no way guarantees my student(s) a seat in the District, and that the District's decision to grant or deny this application is final.

I understand transportation will be the responsibility of the parent/guardian to the extent permitted by law.

I understand Michigan High School Athletic Association regulations apply to all high school-age transfers.

I understand that misrepresenting or withholding information on the application may cause my application to be withdrawn or rejected.

I agree to hold the chosen district, and any of its employees and its Board of Education harmless for any decision in the admission process.

Records, including disciplinary and attendance, will be requested from the student's previous school. Do you give permission for all the students' records to be released?

Yes No

Parent Signature: _____ Date: _____

Resident School District Information:

(To be completed by resident school administrator. This application must be delivered to the resident school district to be completed and will be returned by the resident district to the enrolling district.)

Has the applicant student ever been suspended, expelled, or withdrawn from school in lieu of disciplinary consequences? Yes No

If yes, please explain: _____

Has the applicant student ever been convicted of or pled guilty or no contest to a misdemeanor or felony? Yes No

If yes, please explain: _____

How many total days of school has the student been absent in each of the past three school years:

2025-2026: _____

2024-2025: _____

2023-2024: _____

Additional information related to attendance (optional): _____

Has the student ever been tested for specialized services, including through an IEP or Section 504 Plan?
 Yes No

Does the student receive specialized assistance in school, including pursuant to an IEP, Section 504 Plan, or health plan? Yes No

If Yes, please explain: _____

Completed by: _____ Date: _____

Resident School: _____

Signatures

Superintendent Releasing Student: _____ Date of Release: _____

Accepting Superintendent: _____ Date: _____

Applicants for admission as non-resident students and their parents/guardians are hereby notified that the _____ School District does not discriminate on the basis of race, color, national origin, ethnicity, religion, sex, sexual orientation, gender identity or expression, pregnancy, height, weight, marital status, age, disability, genetic information, veteran status, military service, or any other legally protected category in admission or access to programs.

Northwest Education Services

Open Enrollment Information for Families

[District Name]

The sixteen constituent districts within Northwest Education Services have entered into a reciprocal open enrollment agreement to provide families with educational options. To participate in open enrollment, each family must follow the established enrollment procedures and rules:

1. The application window is: [LIST WINDOW]. Applications submitted outside the window may not be considered.
2. Applications must be completed using the published Cooperative Schools of Choice Program Application form. Forms that are not filled out completely or that are missing information may not be considered.
3. If the District receives more applications than seats available, the District will select students pursuant to a random draw lottery. Students who were previously enrolled or who have a sibling in attendance in the District *may* be given priority. The District may utilize a wait list for students not selected.
4. The District will notify families as to whether their application is granted, denied, or waitlisted within 15 days from the close of the window established above.
5. No students will be enrolled later than 5 days after the start of the term.
6. All MHSAA rules, including rules about transfer students, apply to student athletes.
7. The District does not provide transportation to and from school for students who enroll pursuant to the reciprocal open enrollment agreement.
8. Students who enroll in the District pursuant to the reciprocal open enrollment agreement are subject to the District's determinations regarding the awarding of transfer credit, grade and course placement and assignment, and building or program placement.
9. The District may deny enrollment to any student who has previously been suspended or expelled, who withdrew from a school district in lieu of

- disciplinary consequences, who has been convicted of or pled guilty or no contest to a misdemeanor or felony, who has a documented history of chronic nonattendance, or whose enrollment application contains materially false information.
10. A student who is accepted under the reciprocal open enrollment agreement may continue to enroll in this District unless the student withdraws, is expelled, or is no longer a resident of any participating constituent district, or has been chronically absent in the preceding school year and the District determines that continued enrollment is not in the student's best interests.
 11. The District strongly discourages school year transfers, except at semester or trimester breaks.
 12. The District does not discriminate against applicants for enrollment based on race, color, national origin, sex, height, weight, marital status, religion, disability, athletic ability, genetic information and any other characteristic for which discrimination is prohibited by law in admission or access to programs, activities or policies.

By signing and submitting a Cooperative Schools of Choice Program Application, the parent agrees that he or she has read and agrees to the procedures and rules outlined in this document.

District Enrollment by Grade Level to include Resident & Non Resident Counts

As of May 1, 2026

As required by Policy 7100

Building	Grade	Total	Resident	Non Resident			
ERHS	9th	96	67	29			
	10th	93	77	16			
	11th	85	69	16			
	12th	96	72	24			
CMS	6th	115	87	28			
	7th	86	68	18			
	8th	93	71	22			
Lakeland	K	59	55	4			
	1st	38	34	4			
	2nd	46	35	11			
	3rd	45	33	12			
	4th	41	33	8			
	5th	50	39	11			