TSU

TEXAS SOUTHERN UNIVERSITY

VICE PRESIDENT FOR BUSINESS AND FINANCE/CFO

2027 Budget Proposal

About Texas Southern University

Serves **9,060 students**, reflecting TSU's role as a leading public research university

Holds the **Carnegie Community Engagement Classification**, recognizing TSU's commitment to community-engaged teaching, research, and service

Located in Houston, the nation's fourth-largest city and **one of America's most diverse and economically dynamic metropolitan areas**

Graduated nearly 1,200 in **Spring 2026**, the **largest graduating class in TSU history**

Offers more than **100 undergraduate, graduate, and professional degree programs** across **10 colleges and schools**

Advances discovery and innovation through **$22M in annual research expenditures** and **more than $40M in research funding secured during FY26**

FY27 Proposed Budget Priorities

Increase **scholarship funding**, **enrollment growth**, initiatives, **academic program support**, and **student services**

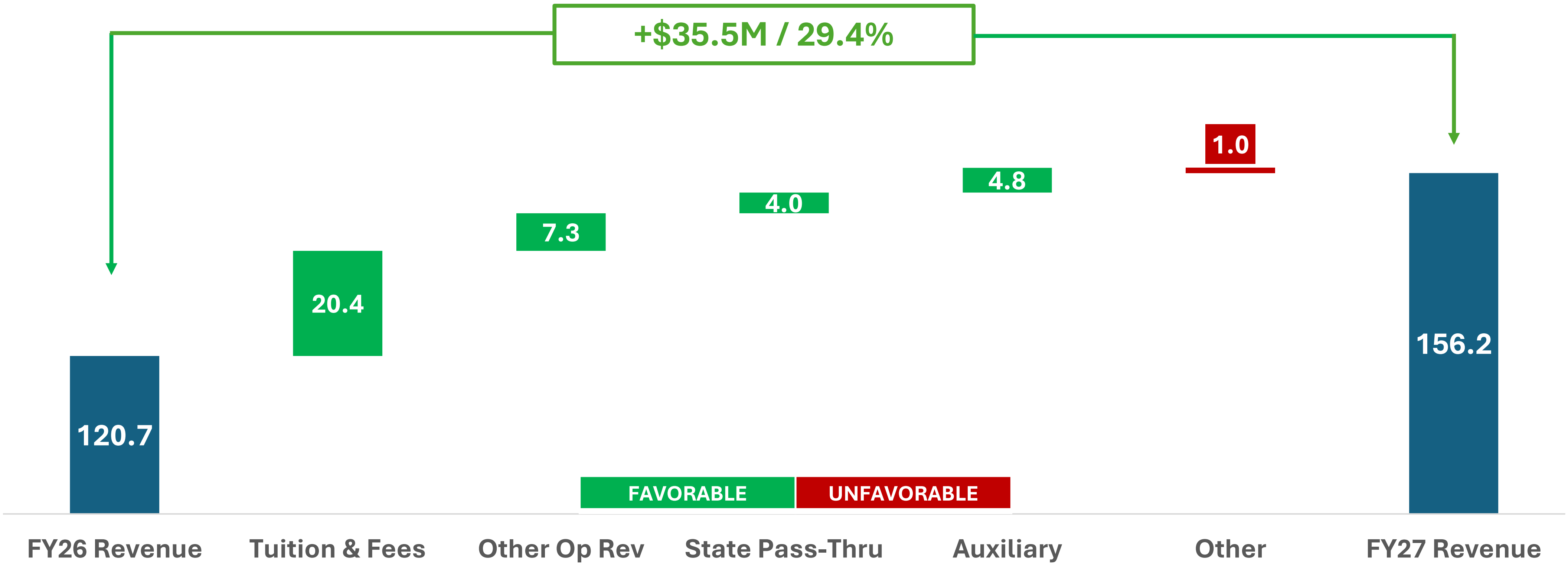
Continued investment in **instruction, faculty, research**, and **academic support** across University's colleges and schools

Nearly **$93 million** invested in **capital renewal**, **maintenance**, **housing improvements**, and **campus infrastructure**

Continuous improvement associated with **finance and accounting internal controls**, **state compliance**, **procurement**, and **risk management**

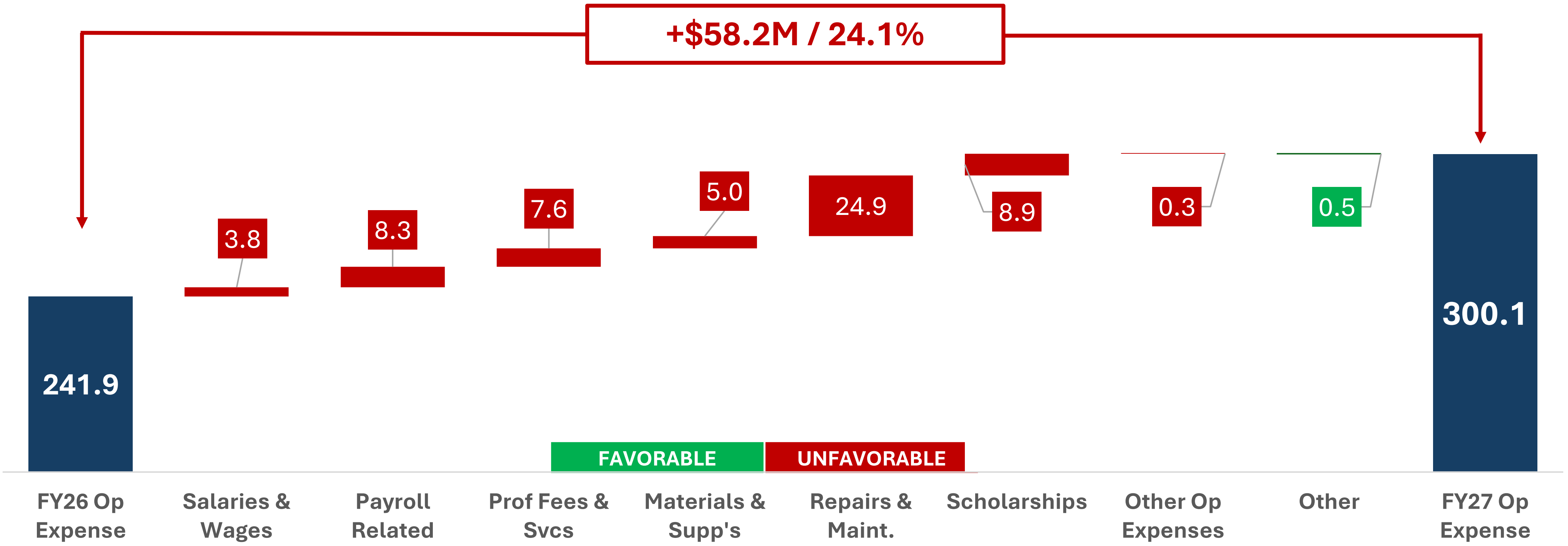
Investments in **enterprise technology** and **operational efficiency**

FY27 Proposed Revenue Budget Walkforward ($ in Millions)



- Tuition & Fees are +$20.4M due to an increase in projected enrollment over the prior year
- Other Op Revenue is +$7.3M due to an increase in Annual Fund donations
- State Pass-Thru Revenue is +$4.0M due to an increase in State funds for scholarships
- Auxiliary Revenue +$4.8M primarily due to an increase in fundraising activities in Athletics
- Other is ($1.0M) primarily due to donations received for planes in Aviation Program in FY26

FY27 Proposed Expense Budget Walkforward ($ in Millions)



- Salaries & Wages is +$3.8M due to a full year of expense associated with FY26 hires and an increase in personnel for FY27
- Payroll Related is +$8.3M due to a full year of expense associated with FY26 hires, an increase in personnel for FY27, and understated Payroll Related spend in the FY26 Budget
- Professional Fees & Services is +$7.6M primarily due to an increase in Marketing for strategic plan implementation services and IT associated with network upgrades and disaster recovery
- Materials & Supplies is +$5.0M due to increases associated with Academic Affairs labs, JAGGAER support, IT support, and facilities support
- Repairs & Maintenance is +$24.9M due to HEF-related projects and associated land acquisition
- Scholarships is +$8.9M due to an increase in State funding for scholarships and higher scholarship availability for Athletics

FY27 Proposed Operating Budget

Category	FY27 Proposed	FY26 Budget	Variance
Operating Revenues	$156,206,108.00	120,688,788.00	$35,517,330.00
Operating Expenses	300,060,601.77	241,875,275.00	58,185,326.77
Operating Profit	**(143,854,493.77)**	**(121,186,497.00)**	**(22,667,996.77)**
Non-Operating Revenues	95,115,019.89	108,435,668.00	(13,320,648.11)
Income Before Other Revenues, Exp, Gains, Losses & Transfers	**(48,739,473.88)**	**(12,750,829.00)**	**(35,988,644.88)**
Other Revenues, Expenses, Gains, Losses & Transfers	13,530,217.00	12,750,829.00	779,388.00
Budget Deficit Before Use of Reserves	**(35,209,256.88)**	**0.00**	**(35,209,256.88)**
Planned Use of Institutional Reserves	**35,209,256.88**	**0.00**	**35,209,256.88**
Balanced Budget	**$0.00**	**0.00**	**$0.00**

FY27 Proposed Budget Supported by Existing Fund Balances ($ in Millions)

Fund Source	FY27 Planned Reserve Use	Remaining Reserve Balance
Accumulated HEF Fund	$24.9	$19.7
Be on Time	3.8	0.0
IDC	5.7	0.0
Total	**$34.4**	**$19.7**

FY27 Proposed Budget – Capital Sources and Uses

Uses	FY27
Construction & Building Improvements	$39.4
Building Remodeling – State Owned	7.1
Books	3.4
Aviation	2.8
Motor Vehicles	1.5
Computer-Related Purchases	1.6
Other	0.3
Total	**$56.1**

Sources	FY27
CCAP	$29.6
Local Funds	10.2
HEF	13.8
State Appropriation	2.5
Total	**$56.1**

FY27 Proposed Budget – State Support

Total State Support	FY27
State Appropriations (General Revenue + Dedicated)	$83.9M
Higher Education Fund (HEF)	12.8M
Texas Grants	5.2M
Employee Benefits Paid by State	15.0M
Other State Programs (Cancer Prevention, Innocence Project)	2.1M
Total State Support	**$114.1M**

State Appropriation Allocation	FY27
Instruction & Operations	$40.0M
Infrastructure Support	18.5M
Academic Development Initiative	14.0M
Non-Formula Support	10.7M
Research Funding	0.7M
Total	**$114.1M**

- State support stands at $114.1M
- Appropriated FTE authority remains at 847.4 positions
- Legislative funding continues to support
  - Student success and graduation outcomes
  - Research growth
  - Professional accreditation programs
  - Infrastructure and facility investments
  - Aviation program modernization

Thank you!