

**MINOOKA PROFIT & LOSS
2024-2025 STATEMENT**

	July	August	September	October	November	December	January	February	March	April	May	June	YTD	Prior Year	YTD	YTD											
	2024	2024	2024	2024	2024	2024	2025	2025	2025	2025	2025	2025	2024-2025	2023-2024	VARIANCE	2024-2025											
REVENUE																											
CASH SALES	\$ -	0% \$ 13,446	12% \$ 19,291	12% \$ 18,918	10% \$ 12,410	9% \$ 9,015	8% \$ 14,091	10%	0% \$ 10,950	8% \$ 13,646	8% \$ 9,971	8% \$ -	121,737	9% 371,232	13% \$ (249,496)												
DEBITS/ON ACCOUNT	\$ 3,624	100% \$ 87,623	76% \$ 144,106	87% \$ 161,783	88% \$ 120,422	86% \$ 90,934	82% \$ 127,335	87% \$ 131,276	100% \$ 119,424	88% \$ 145,512	88% \$ 104,453	88% \$ 2,740	1,239,233	87% 2,337,093	84% \$ (1,097,859)												
Milk Reimbursement	\$ -	0% \$ -	0% \$ -	0% \$ -	0% \$ -	0% \$ -	0% \$ -	0% \$ -	0% \$ -	0% \$ -	0% \$ -	0% \$ -	-	0% \$ -	0% \$ -												
Special Functions (Ext & Int Catering)	\$ -	0% \$ 13,970	12% \$ 1,554	1% \$ 3,586	2% \$ 6,508	5% \$ 10,632	10% \$ 5,637	4% \$ 430	0% \$ 4,723	3% \$ 5,379	3% \$ 3,793	3% \$ -	56,209	4% 85,562	3% \$ (29,353)												
Total Revenue	\$ 3,624	100% \$ 115,039	100% \$ 164,951	100% \$ 184,286	100% \$ 139,340	100% \$ 110,581	100% \$ 147,063	100% \$ 131,705	100% \$ 135,097	100% \$ 164,537	100% \$ 118,216	100% \$ 2,740	1,417,179	100% 2,793,887	100% \$ (1,376,708)	1,517,612											
EXPENSES																											
Food	\$ 141	4% \$ 63,424	55% \$ 83,019	50% \$ 100,382	54% 67,522	48% \$ 51,768	47% \$ 81,288	55% \$ 71,715	54%	70,221	52% \$ 81,703	50% \$ 52,358	44% \$ (5,179)	-189.0%	718,363	51% 1,464,329	52% \$ (745,966)	\$ 714,643									
Rebates	\$ -	0% \$ (860)	-1% \$ (737)	0% \$ (1,403)	-1% \$ (915)	-1% \$ 3,581	3% \$ (1,064)	-1% \$ (907)	-1% \$ 557	0% \$ (1,105)	-1% \$ (594)	-1% \$ 4,689	1,243	0% (8,916)	0% \$ 10,159	\$ -											
Net Food	\$ 141	4% \$ 62,564	54% \$ 82,283	50% \$ 98,979	54% \$ 66,607	48% 55,349	50% \$ 80,224	55% \$ 70,808	54%	70,778	52% \$ 80,598	49% \$ 51,764	44%	(489)	-18%	719,606	51% 1,455,413	52% (735,807)	\$ 714,643								
Wages/Benefits (Fringe)	\$ -	0% \$ 55,198	48% \$ 72,752	44% \$ 77,893	42% \$ 66,157	47% \$ 58,517	53% \$ 75,412	51%	68,129	52% \$ 63,439	47% \$ 71,739	44%	60,697	51%	10,874	396.8%	680,596	48% 1,116,121	40% \$ (435,525)	\$ 628,674							
Direct Cost (Non - Food)	\$ 3,712	102% \$ 6,212	5% \$ 6,725	4% \$ 6,543	4% \$ 6,427	5% 4,646	4% \$ 6,475	4%	6,512	5% \$ 5,089	4%	6,627	4%	3,720	3%	3,234	118.0%	65,922	5% 129,431	5% \$ (63,509)	\$ 76,707						
FSMC Admin Cost	\$ -	0% \$ 2,100	2% \$ 2,100	1% \$ 2,100	1% \$ 2,100	2% \$ 2,100	2% \$ 2,100	2%	2,100	2% \$ 2,100	1% \$ 2,100	2%	-	0.0%	21,000	1% 40,000	1% \$ (19,000)	\$ -									
FSMC Management Cost	\$ -	0% \$ 2,100	2% \$ 2,100	1% \$ 2,100	1% \$ 2,100	2% \$ 2,100	2% \$ 2,100	2%	2,100	2% \$ 2,100	1% \$ 2,100	2%	-	0.0%	21,000	1% 39,800	1% \$ (18,800)	\$ 21,000									
Total Expense	\$ 3,853	106% \$ 128,164	111% \$ 165,959	101% \$ 187,414	102% 143,392	103% 122,712	111% \$ 166,311	113% \$ 149,650	114%	143,505	106% \$ 163,163	99% \$ 120,381	102% \$ 13,619	497.0%	1,508,124	106% 2,780,765	100% \$ (1,272,641)	\$ 1,441,023									
Inventory Adjustment Food	-	(8,079)	986	(7,433)	5,868	(1,409)	(2,971)	3,240	(1,582)	1,548	7,521	-	(2,313)	(1,812)													
Total Food Expense After Inv. Adj	141	54,484	83,269	91,545	72,475	53,940	77,253	74,048	69,196	82,146	59,286	(489)	717,293	1,453,601													
Inventory Adjustment Non-Food	-	(303)	(772)	495	180	(259)	(233)	643	470	(1,412)	1,118	-	(74)	2,748													
Total Non-Food After Inv. Adj	3,712	5,909	5,953	7,037	6,607	4,387	6,242	7,154	5,559	5,214	4,838	3,234	65,848	132,179													
Total Expenses (w/ Inventory Adjustment)	\$ 3,853	\$ 119,782	\$ 166,173	\$ 180,475	\$ 149,439	\$ 121,044	\$ 163,107	\$ 153,532	\$ 142,393	\$ 163,299	\$ 129,020	\$ 13,619	1,505,737	2,781,701													
Profit/(Loss)	\$ (229)	-6% \$ (13,125)	-11% \$ (1,008)	-1% \$ (3,128)	-2% \$ (4,052)	-3% \$ (12,132)	-11% \$ (19,248)	-13% \$ (17,944)	-14%	(8,408)	-6% \$ 1,374	0.8% \$ (2,165)	-2% \$ (10,879)	-397.0%	(90,945)	-6%	13,122	0%	\$ (104,067)	\$ 76,588							
# Days/ Month	0	13	20	16	16	12	18	18	16	19	14	0	162	321	(159.00)	0											
Avg. Days Sales	#DIV/0!	\$ 8,849	\$ 8,248	\$ 11,518	\$ 8,709	\$ 9,215	\$ 8,170	\$ 7,317	\$ 8,444	\$ 8,660	\$ 8,444	#DIV/0!	8,748	#DIV/0!	8,659	#DIV/0!											
Enrollment	-	2,935	2,935	2,935	2,935	2,935	2,929	2,887	3,210	2,887	2,887	-	29,475	53,571	(24,096.00)												
Avg. Days Sales Per Capita	#DIV/0!	3.02	2.81	3.92	2.97	3.14	2.79	2.53	2.63	3.00	2.92	#DIV/0!	0.30	#DIV/0!	#DIV/0!												
Free Lunch	-	#DIV/0!	1,295	99.62	2,685	134.25	2,600	163	2,081	130	1,553	129	2,175	121	2,152	120	1,968	123	2,430	128	1,727	123	-	#DIV/0!	20,666	40,888	(20,222)
Reduced Lunch	-	-	229	450	446	359	234	378	344	293	377	286	-	-	-	-	-	-	-	-	-	-	-	-	3,396	4,661	(1,265)

**MINOOKA PROFIT & LOSS
2023-2024 STATEMENT**

	July	August	September	October	November	December	January	February	March	April	May	June	YTD	YTD	YTD	YTD										
	2023	2023	2023	2023	2023	2023	2024	2024	2024	2024	2024	2024	2023-2024	2022-2023	VARIANCE	2023-2024										
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%										
REVENUE																										
CASH SALES	\$ -	\$ 13,478	\$ 24,213	\$ 21,547	\$ 20,342	\$ 14,042	\$ 15,334	\$ 19,550	\$ 14,418	\$ 19,503	\$ 14,095	\$ -	176,522	194,710	\$ (18,188)											
DEBITS/ON ACCOUNT	\$ -	\$ 74,798	\$ 149,810	\$ 140,940	\$ 138,243	\$ 95,522	\$ 96,642	\$ 135,877	\$ 102,438	\$ 135,517	\$ 99,772	\$ 1,533	1,171,090	1,167,535	\$ 3,555											
Milk Reimbursement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	-	\$ -											
Special Functions (Ext & Int Catering)	\$ -	\$ 12,178	\$ 3,923	\$ 3,699	\$ 1,917	\$ 9,440	\$ 3,058	\$ 1,094	\$ 4,196	\$ 4,448	\$ 3,362	\$ -	47,316	38,246	\$ 9,070											
Total Revenue	\$ -	\$ 100,454	\$ 177,945	\$ 166,186	\$ 160,503	\$ 119,004	\$ 115,034	\$ 166,521	\$ 121,053	\$ 159,469	\$ 117,229	\$ 1,533	1,394,929	1,400,491	\$ (5,562)	1,334,904										
EXPENSES																										
Food	\$ 1,678	\$ 55,253	\$ 94,148	\$ 88,650	\$ 74,675	\$ 53,609	\$ 64,108	\$ 87,103	\$ 78,103	\$ 82,709	\$ 50,341	\$ (4,595)	702,620	757,115	\$ (54,495)	694,150										
Rebates	\$ (53)	\$ (678)	\$ (913)	\$ (1,985)	\$ (624)	\$ 3,681	\$ (812)	\$ (1,292)	\$ (569)	\$ (1,168)	\$ (622)	\$ -	760	(5,018)	\$ 5,778	-										
Net Food	\$ 1,625	\$ 54,575	\$ 93,234	\$ 86,665	\$ 74,052	\$ 57,291	\$ 63,296	\$ 85,811	\$ 76,534	\$ 81,541	\$ 49,718	\$ (4,595)	703,380	752,097	\$ (48,717)	694,150										
Wages/Benefits (*Fringe)	\$ 3,309	\$ 46,583	\$ 63,193	\$ 58,933	\$ 66,537	\$ 50,179	\$ 49,139	\$ 85,026	\$ 53,337	\$ 67,541	\$ 58,517	\$ 4,438	586,730	533,829	\$ 52,901	583,998										
Direct Cost (*Non - Food)	\$ 2,897	\$ 5,014	\$ 7,102	\$ 6,536	\$ 6,890	\$ 7,096	\$ 5,246	\$ 5,885	\$ 5,008	\$ 6,894	\$ 4,582	\$ 1,716	64,846	66,302	\$ (1,456)	63,189										
FSMC Admin Cost	\$ -	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,800	\$ -	18,000	22,000	\$ (4,000)	-										
FSMC Management Cost	\$ -	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ -	20,000	19,800	\$ 200	24,000										
Total Expense	\$ 7,832	\$ 109,971	\$ 167,330	\$ 155,933	\$ 151,278	\$ 118,365	\$ 121,481	\$ 160,502	\$ 133,653	\$ 159,776	\$ 116,617	\$ 6,217	1,392,955	1,394,027	\$ (1,072)	1,365,337										
Inventory Adjustments																										
Inventory Adjustments Food	-	(6,740)	311	1,161	2,960	(6,948)	(856)	(2,215)	6,174	(1,372)	8,172	-	647	(2,459)												
Total Food Expense After Inv. Adj	1,625	47,835	93,546	87,826	77,012	50,342	62,440	83,597	61,682	80,169	57,890	63	704,027	749,638												
Inventory Adjustments Non-Food	-	(494)	(893)	1,235	(201)	47	1,359	(2,601)	(503)	(566)	936	-	(1,679)	4,427												
Total Non-Food After Inv. Adj	2,897	4,520	6,209	7,771	6,688	7,143	6,606	3,265	4,505	6,328	5,518	1,716	63,166	70,729												
Total Expenses (w/ Inventory Adjustment)	\$ 7,832	\$ 102,737	\$ 166,748	\$ 158,329	\$ 154,037	\$ 111,464	\$ 121,985	\$ 155,687	\$ 123,325	\$ 157,838	\$ 125,725	\$ 6,217	1,391,923	1,395,995												
Profit/(Loss)	\$ (7,832)	\$ (9,518)	\$ 10,615	\$ 10,252	\$ 9,225	\$ 639	\$ (6,447)	\$ (3,982)	\$ 3,400	\$ (307)	\$ 613	\$ (4,685)	1,974	6,464	\$ (4,490)	\$ (30,433)										
# Days/ Month		11	0	19	0	33	14	20	15	20	15	15	162	174	(12.00)	0										
Avg. Days Sales	#DIV/0!	\$ 9,132	#DIV/0!	\$ 8,747	#DIV/0!	\$ 3,606	\$ 8,217	\$ 7,826	\$ 8,070	\$ 7,973	\$ 7,815	\$ 102	8,611	#DIV/0!	464	#DIV/0!										
Enrollment		3,010	-	290		6,020	3,010	3,010	3,010	3,010	3,010	3,010	27,380	29,201	(1,821.00)											
Avg. Days Sales Per Capita	#DIV/0!	3.03	#DIV/0!	30.16	#DIV/0!	0.60	2.73	2.60	2.68	2.65	2.60	0.03	0.31	#DIV/0!	#DIV/0!											
Free Lunch	daily ave	daily ave	daily ave	daily ave	daily ave	daily ave	daily ave	daily ave	daily ave	daily ave	daily ave	daily ave	21,370	19,518	1,852											
Reduced Lunch	#DIV/0!	1,246	113.27	2,914	2,187	115	2,346	#DIV/0!	1,760	53	1,766	126	2,559	128	1,991	133	2,729	136	1,872	125	-	-	21,370	19,518	1,852	
		110	251	170	173	125	126	184	136	189	117	-	1,581	3,080	(1,499)											

**MINOOKA PROFIT & LOSS
2022-2023 STATEMENT**

	Jul/Aug 2022	%	September 2022	%	October 2022	%	November 2022	%	December 2022	%	January 2023	%	February 2023	%	March 2023	%	April 2023	%	May 2023	%	June 2023	%	YTD 2022-2023	%	YTD 2021-2022	YTD VARIANCE	YTD 2022-2023	
REVENUE																												
CASH SALES	\$ 13,866	15%	\$ 27,346	16%	\$ 24,349	14%	\$ 17,745	13%	\$ 13,305	13%	\$ 20,691	14%	\$ 21,326	14%	\$ 24,318	13%	\$ 13,853	13%	\$ 17,913	13%	\$ -	#DIV/0!	194,710	14%	171,782	14%	\$ 22,928	
DEBITS/ON ACCOUNT	\$ 64,893	72%	\$ 146,709	84%	\$ 143,592	85%	\$ 112,368	83%	\$ 80,909	79%	\$ 124,043	84%	\$ 128,733	85%	\$ 164,706	87%	\$ 88,566	83%	\$ 113,015	85%	\$ -	#DIV/0!	1,167,535	83%	1,039,183	83%	\$ 128,352	
Milk Reimbursement	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	#DIV/0!	-	0%	5,219	0%	\$ (5,219)	
Special Functions (Ext & Int Catering)	\$ 11,087	12%	\$ 395	0%	\$ 762	0%	\$ 4,695	3%	\$ 8,582	8%	\$ 2,449	2%	\$ 2,167	1%	\$ 1,013	1%	\$ 4,835	5%	\$ 2,261	2%	\$ -	#DIV/0!	38,246	3%	37,024	3%	\$ 1,222	
Total Revenue	\$ 89,846	100%	\$ 174,450	100%	\$ 168,703	100%	\$ 134,807	100%	\$ 102,796	100%	\$ 147,162	100%	\$ 152,227	100%	\$ 190,037	100%	\$ 107,254	100%	\$ 133,190	100%	\$ -	#DIV/0!	1,400,491	100%	1,253,208	100%	\$ 147,283	1,341,643
EXPENSES																												
Food	\$ 54,835	61%	\$ 95,648	55%	\$ 84,989	50%	\$ 77,972	58%	\$ 47,291	46%	\$ 87,840	60%	\$ 84,078	55%	\$ 101,777	54%	\$ 59,325	55%	\$ 66,216	50%	\$ (2,855)	#DIV/0!	757,115	54%	562,501	45%	\$ 194,614	\$ 563,490
Rebates	\$ (219)	0%	\$ (678)	0%	\$ (577)	0%	\$ (502)	0%	\$ (726)	-1%	\$ (591)	0%	\$ (531)	0%	\$ (736)	0%	\$ (458)	0%	\$ (3,451)	-3%	\$ 3,451	#DIV/0!	(5,018)	0%	(5,750)	0%	\$ 732	\$ -
Net Food	\$ 54,616	61%	\$ 94,970	54%	\$ 84,412	50%	\$ 77,470	57%	\$ 46,565	45%	\$ 87,249	59%	\$ 83,548	55%	\$ 101,041	53%	\$ 58,866	55%	\$ 62,765	47%	\$ 995	995	752,097	54%	556,751	44%	\$ 195,346	\$ 563,490
Wages/Benefits (*Fringe)	\$ 44,228	49%	\$ 62,761	36%	\$ 52,335	31%	\$ 48,852	36%	\$ 43,151	42%	\$ 60,075	41%	\$ 55,992	37%	\$ 66,304	35%	\$ 40,376	38%	\$ 55,205	41%	\$ 4,549	#DIV/0!	533,829	38%	494,254	39%	\$ 39,575	\$ 423,899
Direct Cost (+Non - Food)	\$ 8,976	10%	\$ 8,308	5%	\$ 7,752	5%	\$ 5,703	4%	\$ 4,394	4%	\$ 7,011	5%	\$ 5,942	4%	\$ 7,750	4%	\$ 5,806	5%	\$ 3,960	3%	\$ 700	#DIV/0!	66,302	5%	57,709	5%	\$ 8,593	\$ 54,984
FSMC Admin Cost	\$ 2,000	2%	\$ 2,000	1%	\$ 2,000	1%	\$ 2,000	1%	\$ 2,000	2%	\$ 2,000	1%	\$ 2,000	1%	\$ 2,000	1%	\$ 2,000	2%	\$ 2,000	2%	\$ 2,000	#DIV/0!	22,000	2%	22,000	2%	\$ -	\$ -
FSMC Management Cost	\$ 1,800	2%	\$ 1,800	1%	\$ 1,800	1%	\$ 1,800	1%	\$ 1,800	2%	\$ 1,800	1%	\$ 1,800	1%	\$ 1,800	1%	\$ 1,800	2%	\$ 1,800	1%	\$ 1,800	#DIV/0!	19,800	1%	19,800	2%	\$ -	\$ 34,546
Total Expense	\$ 111,621	124%	\$ 169,839	97%	\$ 148,299	88%	\$ 135,825	101%	\$ 97,910	95%	\$ 158,135	107%	\$ 149,281	98%	\$ 178,896	94%	\$ 108,849	101%	\$ 125,729	94%	\$ 9,645	#DIV/0!	1,384,027	100%	1,150,514	92%	\$ 243,513	\$ 1,076,919
Inventory Adjustment Food	(5,641)		(4,341)		(4)		(3,979)		5,398		(4,917)		(2,396)		6,650		(2,295)		9,066		-		(2,459)		(5,296)			
Total Food Expense After Inv. Adj	48,975		90,629		84,408		73,491		51,963		82,331		81,151		107,691		56,572		71,831		995		749,638		551,455			
Inventory Adjustment Non-Food	1,153		356		26		541		461		(75)		263		19		520		1,162		-		4,427		(2,126)			
Total Non-Food After Inv. Adj	10,129		8,664		7,779		6,244		4,855		6,936		6,204		7,770		6,327		5,122		700		70,729		55,584			
Total Expenses (w/ Inventory Adjustment)	\$ 107,132	119%	\$ 165,854		\$ 148,321		\$ 132,387		\$ 103,769		\$ 153,143		\$ 147,147		\$ 185,565		\$ 107,075		\$ 135,958		\$ 9,645		1,395,995		1,143,092			
Profit/(Loss)	\$ (21,774)	-24%	\$ 4,611	3%	\$ 20,404	12%	\$ (1,018)	-1%	\$ 4,886	5%	\$ (10,953)	-7%	\$ 2,946	2%	\$ 11,141	6%	\$ (1,595)	-1.5%	\$ 7,460	6%	\$ (9,645)	#DIV/0!	6,464	0%	102,695	8%	\$ (96,231)	\$ 264,724
# Days/ Month	15		21		20		16		12		18		19		23		13		17		0		174		172		2.00	20
Avg. Days Sales	\$ 5,990		\$ 8,307		\$ 8,435		\$ 8,425		\$ 8,566		\$ 8,177		\$ 8,012		\$ 8,262		\$ 8,250		\$ 7,835		#DIV/0!		8,049		#DIV/0!		73,641	67,082.15
Enrollment	2,761		2,936		2,938		2,938		2,938		2,938		2,938		2,938		2,938		2,938		-		29,201		28,030		1,171.00	
Avg. Days Sales Per Capita	2.17		2.83		2.87		2.87		2.92		2.78		2.73		2.81		2.81		2.67		#DIV/0!		0.28		#DIV/0!		#DIV/0!	
		<i>daily ave</i>		<i>daily ave</i>		<i>daily ave</i>		<i>daily ave</i>		<i>daily ave</i>		<i>daily ave</i>		<i>daily ave</i>		<i>daily ave</i>		<i>daily ave</i>		<i>daily ave</i>								
Free Lunch	1,010	67.33	414	19.71	2,501	125	2,051	128	1,535	128	2,346	130	2,464	130	3,316	144	1,610	124	2,271	134	-	#DIV/0!	19,518		14,686		4,832	
Reduced Lunch	223		560		400		278		228		294		279		377		191		250		-		3,080		4,169		(1,089)	

**MINOOKA PROFIT & LOSS
2021-2022 STATEMENT**

	Jul/Aug 2021		September 2021		October 2021		November 2021		December 2021		January 2022		February 2022		March 2022		April 2022		May 2022		June 2022		YTD 2021-2022		YTD 2020-2021		YTD VARIANCE	YTD BUD 2021-2022	
REVENUE																													
CASH SALES	\$ 19,062	19%	\$ 22,039	14%	\$ 19,548	12%	\$ 16,357	12%	\$ 10,469	13%	\$ 18,676	15%	\$ 16,721	14%	\$ 18,839	13%	\$ 17,770	14%	\$ 12,301	13%	\$ -	#DIV/0!	171,782	14%	3,559	20%	\$ 168,224		
DEBITS/ON ACCOUNT	\$ 72,658	72%	\$ 132,960	85%	\$ 140,344	87%	\$ 116,745	84%	\$ 63,065	78%	\$ 104,027	83%	\$ 100,061	83%	\$ 120,531	84%	\$ 109,739	83%	\$ 79,052	84%	\$ -	#DIV/0!	1,039,183	83%	3,469	20%	\$ 1,035,714		
Milk Reimbursement	\$ 227	0%	\$ 647	0%	\$ 601	0%	\$ 535	0%	\$ 339	0%	\$ 489	0%	\$ 462	0%	\$ 656	0%	\$ 717	1%	\$ 546	1%	\$ -	#DIV/0!	5,219	0%	-	0%	\$ 5,219		
Special Functions (Ext & Int Catering)	\$ 9,065	9%	\$ 560	0%	\$ 1,195	1%	\$ 5,476	4%	\$ 6,941	9%	\$ 1,643	1%	\$ 3,994	3%	\$ 2,704	2%	\$ 3,284	2%	\$ 2,160	2%	\$ -	#DIV/0!	37,024	3%	10,496	60%	\$ 26,527		
Total Revenue	\$ 101,013	100%	\$ 156,206	100%	\$ 161,688	100%	\$ 139,114	100%	\$ 80,814	100%	\$ 124,836	100%	\$ 121,239	100%	\$ 142,730	100%	\$ 131,510	100%	\$ 94,059	100%	\$ -	#DIV/0!	1,253,208	100%	17,524	100%	\$ 1,235,684	1,192,354	
EXPENSES																													
Food	\$ 52,490	52%	\$ 77,133	49%	\$ 64,273	40%	\$ 58,417	42%	\$ 33,258	41%	\$ 63,817	51%	\$ 53,927	44%	\$ 66,717	47%	\$ 60,928	46%	\$ 30,568	32%	\$ 973	#DIV/0!	562,501	45%	16,477	94%	\$ 546,024	\$ 500,789	
Rebates	\$ (251)	0%	\$ (296)	0%	\$ (566)	0%	\$ (241)	0%	\$ (1,878)	-2%	\$ (584)	0%	\$ (511)	0%	\$ (610)	0%	\$ (533)	0%	\$ (288)	0%	\$ (13)	#DIV/0!	(5,750)	0%	(48)	0%	\$ (5,702)	\$ -	
Net Food	\$ 52,239	52%	\$ 76,836	49%	\$ 63,707	39%	\$ 58,176	42%	\$ 31,380	39%	\$ 63,234	51%	\$ 53,416	44%	\$ 66,107	46%	\$ 60,395	46%	\$ 30,301	32%	\$ 960	#DIV/0!	556,751	44%	16,429	94%	\$ 540,322	\$ 500,789	
Wages/Benefits (*Fringe)	\$ 48,906	48%	\$ 49,899	32%	\$ 53,858	33%	\$ 48,921	35%	\$ 38,322	47%	\$ 48,568	39%	\$ 46,751	39%	\$ 57,030	40%	\$ 51,846	39%	\$ 42,023	45%	\$ 8,130	#DIV/0!	494,254	39%	49,137	280%	\$ 445,117	\$ 532,559	
Direct Cost (+Non - Food)	\$ 8,433	8%	\$ 4,362	3%	\$ 6,527	4%	\$ 6,004	4%	\$ 3,725	5%	\$ 6,647	5%	\$ 5,455	4%	\$ 5,295	4%	\$ 5,306	4%	\$ 1,616	2%	\$ 4,339	#DIV/0!	57,709	5%	5,691	32%	\$ 52,018	\$ 52,095	
FSMC Admin Cost	\$ 2,000	2%	\$ 2,000	1%	\$ 2,000	1%	\$ 2,000	1%	\$ 2,000	2%	\$ 2,000	2%	\$ 2,000	2%	\$ 2,000	1%	\$ 2,000	2%	\$ 2,000	2%	\$ 2,000	#DIV/0!	22,000	2%	6,000	34%	\$ 16,000	\$ -	
FSMC Management Cost	\$ 1,800	2%	\$ 1,800	1%	\$ 1,800	1%	\$ 1,800	1%	\$ 1,800	2%	\$ 1,800	1%	\$ 1,800	1%	\$ 1,800	1%	\$ 1,800	1%	\$ 1,800	2%	\$ 1,800	#DIV/0!	19,800	2%	5,400	31%	\$ 14,400	\$ 41,800	
Total Expense	\$ 113,378	112%	\$ 134,898	86%	\$ 127,891	79%	\$ 116,901	84%	\$ 77,227	96%	\$ 122,249	98%	\$ 109,421	90%	\$ 132,232	93%	\$ 121,347	92%	\$ 77,740	83%	\$ 17,229	#DIV/0!	1,150,514	92%	82,656	472%	\$ 1,067,857	\$ 1,127,242	
Inventory Adjustment Food	(9,344)		(9,445)		1,086		2,582		3,139		(6,409)		3,031		(2,562)		(2,337)		14,964		-		(5,296)		-				
Total Food Expense After Inv. Adj	42,894		67,391		64,792		60,758		34,519		56,825		56,447		63,545		58,058		45,265		960		551,455		-				
Inventory Adjustment Non-Food	(1,133)		1,425		234		(505)		705		(1,563)		(1,002)		856		(1,933)		790		-		(2,126)		-				
Total Non-Food After Inv. Adj	7,300		5,787		6,761		5,499		4,430		5,084		4,453		6,151		3,373		2,406		4,339		55,584		-				
Total Expenses (w/ Inventory Adjustment)	\$ 102,901	102%	\$ 126,878		\$ 129,211		\$ 118,978		\$ 81,071		\$ 114,277		\$ 111,450		\$ 130,526		\$ 117,077		\$ 93,494		\$ 17,229		1,143,092		-				
Profit/(Loss)	\$ (12,364)	-12%	\$ 21,308	14%	\$ 33,797	21%	\$ 22,212	16%	\$ 3,587	4%	\$ 2,586	2%	\$ 11,817	10%	\$ 10,498	7%	\$ 10,163	7.7%	\$ 16,319	17%	\$ (17,229)	#DIV/0!	102,695	8%	(65,132)	-372%	\$ 167,827	\$ 65,112	
# Days/ Month	15		21		20		17		11		19		16		19		18		16		0		172		29		143.50	0	
Avg. Days Sales	\$ 6,734		\$ 7,438		\$ 8,084		\$ 8,183		\$ 7,347		6,570		\$ 7,577		\$ 7,512		\$ 7,306		\$ 5,879		#DIV/0!		7,286		615		8,611	#DIV/0!	
Enrollment	2,761		2,761		2,761		2,761		2,761		2,761		2,866		2,866		2,866		2,866		-		28,030		2,741		25,289.33		
Avg. Days Sales Per Capita	2.44		2.69		2.93		2.96		2.66		2.38		2.64		2.62		2.55		2.05		#DIV/0!		0.26		0.22		0.04		
		daily ave		daily ave		daily ave		daily ave		daily ave		daily ave		daily ave		daily ave		daily ave		daily ave		daily ave							
Free Lunch	1,020	68.00	2,099	99.95	1,808	90	1,442	85	880	80	1,541	81	1,440	90	1,616	85	1,649	92	1,191	74	-	#DIV/0!	14,686		1,274		13,412		
Reduced Lunch	218		579		541		457		247		391		401		480		495		360		-		4,169		214		3,955		

**MINOOKA PROFIT & LOSS
2019-2020 STATEMENT**

	Jul/Aug	September	October	November	December	January	February	March	April	May	June	YTD	YTD	YTD	YTD													
	2019	%	2019	%	2019	%	2019	%	2020	%	2020	2019-2020	2018-2019	VARIANCE	2019-2020													
REVENUE																												
CASH	\$ 29,792	30%	\$ 38,269	27%	\$ 36,257	25%	\$ 29,664	24%	\$ 19,717	21%	28,283	23%	\$ 26,361	21%	\$ 14,001	20%	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!	222,343	24%	354,656	33%	\$ (132,313)	
DEBITS/ON ACCOUNT	\$ 59,028	60%	\$ 93,135	67%	\$ 101,631	70%	\$ 91,121	73%	\$ 66,036	72%	93,619	75%	\$ 96,316	76%	\$ 52,485	75%	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!	653,372	71%	671,545	63%	\$ (18,173)	
Milk Reimbursement	\$ 452	0%	\$ 815	1%	\$ 811	1%	\$ 724	1%	\$ 525	1%	733	1%	\$ 855	1%	\$ 525	1%	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!	5,439	1%	6,834	1%	\$ (1,395)	
Special Functions (Ext & Int Catering)	\$ 8,548	9%	\$ 7,487	5%	\$ 7,153	5%	\$ 2,774	2%	\$ 6,029	7%	2,723	2%	\$ 2,946	2%	\$ 3,151	4%	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!	40,811	4%	40,921	4%	\$ (110)	
Total Revenue	\$ 97,820	100%	\$ 139,707	100%	\$ 145,852	100%	\$ 124,282	100%	\$ 92,306	100%	125,357	100%	\$ 126,478	100%	\$ 70,162	100%	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!	921,965	100%	1,073,956	100%	\$ (151,991)	1,118,302
EXPENSES																												
Food	\$ 50,601	52%	\$ 57,403	41%	\$ 61,469	42%	\$ 51,433	41%	\$ 30,078	33%	59,303	47%	\$ 48,825	39%	\$ 29,744	42%	\$ 82	#DIV/0!	\$ 82	#DIV/0!	\$ 174	#DIV/0!	389,195	42%	443,800	41%	\$ (54,606)	\$ 447,321
Rebates	\$ (212)	0%	\$ (206)	0%	\$ (680)	0%	\$ (872)	-1%	\$ (137)	0%	(411)	0%	\$ (332)	0%	\$ 150	0%	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ 105	#DIV/0!	(2,595)	0%	(4,416)	0%	\$ 1,821	\$ -
Net Food	\$ 50,389	52%	\$ 57,197	41%	\$ 60,789	42%	\$ 50,562	41%	\$ 29,941	32%	58,892	47%	\$ 48,493	38%	\$ 29,894	43%	\$ 82	#DIV/0!	\$ 82	#DIV/0!	\$ 279	#DIV/0!	386,599	42%	439,384	41%	(52,785)	\$ 447,321
Wages/Benefits (*Fringe)	\$ 41,261	42%	\$ 46,357	33%	\$ 45,439	31%	\$ 44,700	36%	\$ 34,916	38%	43,913	35%	\$ 43,958	35%	\$ 22,375	32%	\$ 20,502	#DIV/0!	\$ 3,631	#DIV/0!	\$ 1,852	#DIV/0!	348,904	38%	420,397	39%	\$ (71,493)	\$ 461,120
Direct Cost (+Non - Food)	\$ 5,156	5%	\$ 4,749	3%	\$ 6,106	4%	\$ 4,242	3%	\$ 3,079	3%	5,213	4%	\$ 3,770	3%	\$ 3,211	5%	\$ 564	#DIV/0!	\$ 418	#DIV/0!	\$ 404	#DIV/0!	36,913	4%	35,336	3%	\$ 1,577	\$ 35,822
FSMC Admin Cost	\$ 2,000	2%	\$ 2,000	1%	\$ 2,000	1%	\$ 2,000	2%	\$ 2,000	2%	2,000	2%	\$ 2,000	2%	\$ 2,000	3%	\$ 2,000	#DIV/0!	\$ 2,000	#DIV/0!	\$ -	#DIV/0!	20,000	2%	20,000	2%	\$ -	\$ -
FSMC Management Cost	\$ 1,800	2%	\$ 1,800	1%	\$ 1,800	1%	\$ 1,800	1%	\$ 1,800	2%	1,800	1%	\$ 1,800	1%	\$ 1,800	3%	\$ 1,800	#DIV/0!	\$ 1,800	#DIV/0!	\$ -	#DIV/0!	18,000	2%	18,000	2%	\$ -	\$ 38,000
Total Expense	\$ 100,606	103%	\$ 112,103	80%	\$ 116,135	80%	\$ 103,304	83%	\$ 71,737	78%	111,818	89%	\$ 100,021	79%	\$ 59,280	84%	\$ 24,948	#DIV/0!	\$ 7,931	#DIV/0!	\$ 2,534	#DIV/0!	810,416	88%	933,117	87%	(122,701)	\$ 982,263
Profit/(Loss)	\$ (2,786)	-3%	\$ 27,603	20%	\$ 29,718	20%	\$ 20,978	17%	\$ 20,570	22%	13,539	11%	\$ 26,457	21%	\$ 10,883	16%	\$ (24,948)	#DIV/0!	\$ (7,931)	#DIV/0!	\$ (2,534)	#DIV/0!	111,549	12%	140,839	13%	(29,290)	\$ 136,040
# Days/ Month	15		20		20		18		13		18		18		12.5		5.5		4		0		144		170		(25.50)	174
Avg. Days Sales	\$ 6,521		\$ 6,985		\$ 7,293		\$ 6,905		\$ 7,100		6,964		\$ 7,027		\$ 5,613		\$ -		\$ -		#DIV/0!		6,403		6,336		5,960	6,427.02
Enrollment	2,774		2,774		2,774		2,774		2,766		2,766		2,766		2,766		2,766		2,766		-		2,630		2,792		(162.27)	
Avg. Days Sales Per Capita	2.35		2.52		2.63		2.49		2.57		2.52		2.54		2.03		0.00		0.00		#DIV/0!		2.43		2.27		0.17	
Free Lunch	1,691	daily ave	112.73	daily ave	2,606	130	2,403	120	2,107	117	1,428	110	2,038	113	2,106	117	1,287	103	-	-	-	#DIV/0!	15,666		22,081		(6,415)	
Reduced Lunch	172		293		293		247		164		223		269		154		-		-		-		1,815		3,887		(2,072)	
Less Credit for EMS Billing (separate invoices):															\$ 6,728		\$ 13,147		\$ 8,515		(59)							
Total Monthly Invoice:															\$ 52,552		\$ 11,800		(584)		2,593							

**MINOOKA PROFIT & LOSS
2018-2019 STATEMENT**

	Jul/Aug	September		October		November		December		January		February		March		April		May		June		YTD	YTD	YTD	YTD			
	2018	%	2018	%	2018	%	2018	%	2018	%	2019	%	2019	%	2019	%	2019	%	2019	%	2019	2018-2019	2017-2018	VARIANCE	2018-2019			
REVENUE																												
CASH	\$ 33,837	36%	\$ 42,325	35%	\$ 45,929	34%	38,929	34%	\$ 25,789	32%	\$ 30,706	34%	\$ 35,756	32%	28,537	30%	\$ 39,346	32%	\$ 33,502	32%	\$ -	#DIV/0!	354,656	33%	413,196	41%	\$ (58,540)	
DEBITS/ON ACCOUNT	\$ 51,356	54%	\$ 76,324	63%	\$ 80,960	60%	73,050	63%	\$ 48,520	59%	\$ 57,518	64%	\$ 73,475	65%	63,365	66%	\$ 80,312	65%	\$ 66,666	64%	\$ -	#DIV/0!	671,545	63%	559,112	55%	\$ 112,432	
Milk Reimbursement	\$ 374	0%	\$ 734	1%	\$ 847	1%	785	1%	\$ 566	1%	\$ 596	1%	\$ 755	1%	628	1%	\$ 836	1%	\$ 713	1%	\$ -		6,834	1%	6,809	1%	\$ 25	
Special Functions (Ext & Int Catering)	\$ 8,730	9%	\$ 1,192	1%	\$ 7,144	5%	2,730	2%	\$ 6,917	8%	\$ 617	1%	\$ 2,947	3%	3,551	4%	\$ 3,805	3%	\$ 3,288	3%	\$ -	#DIV/0!	40,921	4%	38,668	4%	\$ 2,253	
Total Revenue	\$ 94,297	100%	\$ 120,575	100%	\$ 134,880	100%	115,494	100%	\$ 81,792	100%	\$ 89,436	100%	\$ 112,933	100%	96,082	100%	\$ 124,298	100%	\$ 104,169	100%	\$ -	#DIV/0!	1,073,956	100%	1,017,785	100%	\$ 56,170	1,104,690
EXPENSES																												
Food	\$ 48,305		\$ 52,237		\$ 52,129		46,642		\$ 29,444		\$ 45,367		\$ 44,202		35,905		\$ 54,362		\$ 35,126		\$ 80	#DIV/0!	443,800		413,332		\$ 30,468	\$ 441,876
Rebates	\$ (372)	0%	\$ (172)	0%	\$ (354)	0%	(314)	0%	\$ (126)	0%	\$ (314)	0%	\$ (285)	0%	(222)	0%	\$ (206)	0%	\$ (2,034)	-2%	\$ (17)		(4,416)	0%	(3,757)	0%	\$ (659)	
Net Food	\$ 47,933	51%	\$ 52,065	43%	\$ 51,775	38%	\$ 46,328	40%	\$ 29,318	36%	45,053	50%	43,917	39%	35,683	37%	\$ 54,156	44%	\$ 33,092	32%	63		439,384	41%	409,575	40%	29,809	\$ 441,876
Wages/Benefits (*Fringe)	\$ 37,626	40%	\$ 41,340	34%	44,172	33%	42,544	37%	33,665	41%	36,622	41%	49,137	44%	37,531	39%	\$ 46,038	37%	\$ 48,280	46%	\$ 3,443	#DIV/0!	420,397	39%	424,709	42%	\$ (4,313)	\$ 467,055
Direct Cost (*Non - Food)	\$ 6,227	7%	\$ 3,706	3%	3,932	3%	3,530	3%	\$ 1,618	2%	\$ 2,997	3%	\$ 3,169	3%	3,888	4%	\$ 3,420	3%	\$ 2,920	3%	\$ (72)	#DIV/0!	35,336	3%	38,827	4%	\$ (3,491)	\$ 34,804
FSMC Admin Cost	\$ 2,000	2%	\$ 2,000	2%	\$ 2,000	1%	\$ 2,000	2%	\$ 2,000	2%	\$ 2,000	2%	\$ 2,000	2%	2,000	2%	\$ 2,000	2%	\$ 2,000	2%	\$ -	#DIV/0!	20,000	2%	20,000	2%	\$ -	
FSMC Management Cost	\$ 1,800	2%	\$ 1,800	1%	\$ 1,800	1%	\$ 1,800	2%	\$ 1,800	2%	\$ 1,800	2%	\$ 1,800	2%	1,800	2%	\$ 1,800	1%	\$ 1,800	2%	\$ -	#DIV/0!	18,000	2%	18,000	2%	\$ -	\$ 38,000
Total Expense	\$ 95,587	101%	\$ 100,911	84%	\$ 103,679	77%	96,202	83%	\$ 68,401	84%	\$ 88,473	99%	\$ 100,023	89%	80,902	84%	\$ 107,414	86%	\$ 88,092	85%	\$ 3,433	#DIV/0!	933,117	87%	911,112	90%	\$ 22,005	\$ 981,735
Profit/(Loss)	\$ (1,290)	-1%	\$ 19,664	16%	\$ 31,201	23%	19,292	17%	\$ 13,392	16%	\$ 964	1%	12,910	11%	15,179	16%	\$ 16,884	13.6%	\$ 16,077	15%	\$ (3,433)	#DIV/0!	140,839	13%	106,674	10%	\$ 34,165	\$ 122,955
# Days/ Month	14		20		20		18		12.5		15		18		15		19		18		0		170		170		(0.50)	174
Avg. Days Sales	\$ 6,735		\$ 6,029		\$ 6,744		\$ 6,416		\$ 6,543		\$ 5,962		6,274		6,405		\$ 6,542.01		\$ 5,787.18		#DIV/0!		6,336		5,987		(112,340)	6,349
Enrollment	2,761		2,761		2,761		2,804		2,804		2,804		2,804		2,804		2,804		2,804		2,804		2,630		2,653		(22.86)	
Avg. Days Sales Per Capita	2.44		2.18		2.44		2.29		2.33		2.13		2.24		2		2.33		2.06		#DIV/0!		2.41		2.26		0.15	
		daily ave		daily ave		daily ave		daily ave		daily ave		daily ave		daily ave		daily ave		daily ave		daily ave								
Free Lunch	1,768	126.29	2,802	140	2,567	128	2,329	129	1,601	128	1,833	122	2,466	137	2,007	134	2,589	136	2,119	118	-	#DIV/0!	22,081	134	21,829		252	
Reduced Lunch	160		252		41		60		45		226		276		782		1,105		940		-		3,887		3,727		160	

**MINOOKA PROFIT & LOSS
2017-2018 STATEMENT**

	Jul/Aug 2017	%	September 2017	%	October 2017	%	November 2017	%	December 2017	%	January 2018	%	February 2018	%	March 2018	%	April 2018	%	May 2018	%	June 2018	%	YTD 2017-2018	%	YTD 2016-2017	YTD VARIANCE	YTD BUD 2017-2018	
REVENUE																												
CASH	\$ 32,697	41%	\$ 55,532	42%	\$ 48,295	41%	45,842	41%	\$ 29,337	38%	\$ 35,592	42%	\$ 40,313	39%	\$ 39,230	39%	\$ 45,320	40%	\$ 41,039	42%	\$ -	#DIV/0!	413,196	41%	449,933	45%	\$ (36,737)	1,099,268
DEBITS/ON ACCOUNT	\$ 37,690	48%	\$ 72,933	55%	\$ 65,041	55%	63,642	57%	\$ 40,339	53%	\$ 46,392	55%	\$ 56,976	55%	\$ 57,807	58%	\$ 64,160	56%	\$ 54,134	55%	\$ -	#DIV/0!	559,112	55%	499,098	50%	\$ 60,014	
Milk Reimbursement	\$ 290	0%	\$ 808	1%	\$ 764	1%	813	1%	\$ 593	1%	\$ 573	1%	\$ 691	1%	\$ 715	1%	\$ 814	1%	\$ 748	1%	\$ -	#DIV/0!	6,809	1%	8,721	1%	\$ (1,912)	
Special Functions	\$ 8,363	11%	\$ 3,355	3%	\$ 3,709	3%	1,167	1%	\$ 5,981	8%	\$ 2,044	2%	\$ 5,179	5%	\$ 2,419	2%	\$ 4,313	4%	\$ 2,137	2%	\$ -	#DIV/0!	38,668	4%	46,449	5%	\$ (7,781)	
Total Revenue	\$ 79,040	100%	\$ 132,628	100%	\$ 117,810	100%	111,463.43	100%	\$ 76,250	100%	\$ 84,600	100%	103,158	100%	100,171	100%	114,607	100%	\$ 98,058	100%	\$ -	#DIV/0!	1,017,785	100%	1,004,202	100%	\$ 13,584	1,099,268
EXPENSES																												
Food	\$ 46,255		\$ 48,736		\$ 46,672		46,307		\$ 24,271		\$ 38,999		\$ 41,149		\$ 38,840		\$ 48,590		\$ 33,328		\$ 185	#DIV/0!	413,332		403,015		\$ 10,318	\$ 461,693
Rebates	\$ (479)	-1%	\$ -	0%	\$ -	0%	-	0%	\$ (1,443)	-2%	\$ -	0%	-	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ (1,835)		(3,757)	0%	(5,926)	-1%	\$ 2,169	
Net Food	\$ 45,776	58%	\$ 48,736	37%	\$ 46,672	40%	\$ 46,307	42%	\$ 22,829	30%	38,999	46%	41,149	40%	38,840	39%	48,590	42%	33,328	34%	(1,650)		409,575	40%	397,089	40%	12,486	\$ 461,693
Wages/Benefits	\$ 40,446	51%	\$ 50,711	38%	42,476	36%	45,395	41%	32,876	43%	\$ 36,261	43%	\$ 36,861	36%	\$ 35,366	35%	\$ 39,283	34%	\$ 46,832	48%	\$ 18,203	#DIV/0!	424,709	42%	422,602	42%	\$ 2,108	\$ 483,617
Direct Cost	\$ 8,360	11%	\$ 3,980	3%	5,373	5%	4,357	4%	\$ 1,880	2%	\$ 3,348	4%	\$ 2,929	3%	\$ 3,564	4%	\$ 3,117	3%	\$ 1,779	2%	\$ 140	#DIV/0!	38,827	4%	38,566	4%	\$ 261	\$ 46,574
FSMC Admin Cost	\$ 2,000	3%	\$ 2,000	2%	\$ 2,000	2%	2,000	2%	\$ 2,000	3%	\$ 2,000	2%	\$ 2,000	2%	\$ 2,000	2%	\$ 2,000	2%	\$ 2,000	2%	\$ -	#DIV/0!	20,000	2%	20,000	2%	\$ -	
FSMC Management Cost	\$ 1,800	2%	\$ 1,800	1%	\$ 1,800	2%	1,800	2%	\$ 1,800	2%	\$ 1,800	2%	\$ 1,800	2%	\$ 1,800	2%	\$ 1,800	2%	\$ 1,800	2%	\$ -	#DIV/0!	18,000	2%	18,000	2%	\$ -	\$ 38,000
Total Expense	\$ 98,381	124%	\$ 107,227	81%	\$ 98,321	83%	99,860	90%	\$ 61,385	81%	\$ 62,408	97%	84,739	82%	\$ 81,570	81%	\$ 94,790	83%	\$ 85,739	87%	\$ 16,693	#DIV/0!	911,112	90%	896,256	89%	\$ 14,856	\$ 1,029,883
Profit/(Loss)	\$ (19,341)	-24%	\$ 25,401	19%	\$ 19,489	17%	11,604	10%	\$ 14,865	19%	\$ 2,192	3%	16,419	18%	18,602	19%	\$ 19,817	17.3%	\$ 12,319	13%	\$ (16,693)	#DIV/0!	106,674	10%	107,945	11%	\$ (1,272)	\$ 69,385
# Days/ Month	14		20		19		19		13		15		17		17		19		17		0		170		170		-	174
Avg. Days Sales	\$ 5,646		\$ 6,631		\$ 6,201		\$ 5,866		\$ 5,865		\$ 5,640		6,068		5,892		\$ 6,031.94		\$ 5,768.09		#DIV/0!		5,987		5,907		\$ 80	\$ 6,318
Enrollment	2,602		2,602		2,602		2,602		2,630		2,766		2,766		2,766		2,766		2,766		2,766		2,630		2,630		-	
Avg. Days Sales Per Capita	2.17		2.55		2.38		2.25		2.23		2.04		2.19		2.13		2.18		2.09		#DIV/0!		2.28		2.25		0.03	
	daily ave		daily ave		daily ave		daily ave		daily ave		daily ave		daily ave		daily ave		daily ave		daily ave		daily ave		daily ave		daily ave		daily ave	
Free Lunch	1,356	96.86	2,653	133	2,560	135	2,503	132	1,694	130	1,670	125	2,248	132	2,342	138	2,456	129	2,147	126	-		21,829		26,560		(4,731)	
Reduced Lunch	272		468		410		453		281		300		369		384		452		338		-		3,727		4,533		(806)	

**MINOOKA PROFIT & LOSS
2016-2017 STATEMENT**

	Jul/Aug	September		October		November		December		January		February		March		April		May		June		YTD		YTD		YTD		YTD	
	2016	%	2016	%	2016	%	2016	%	2016	%	2017	%	2017	%	2017	%	2017	%	2017	%	2016	%	2016-2017	%	2015-2016	%	VARIANCE	%	2016-2017
REVENUE																													
CASH	\$ 35,542	45%	\$ 58,546	47%	\$ 50,875	43%	50,552	46%	\$ 35,293	43%	\$ 38,550	45%	\$ 45,242	43%	\$ 44,427	44%	\$ 44,966	44%	\$ 45,940	48%	\$ -	#DIV/0!	449,933	45%	458,619	48%	\$ (8,686)		957,351
DEBITS/ON ACCOUNT	\$ 33,817	42%	\$ 64,304	51%	\$ 54,961	47%	57,322	52%	\$ 39,574	48%	\$ 43,176	51%	\$ 54,274	51%	\$ 53,762	53%	\$ 51,697	51%	\$ 46,209	49%	\$ -	#DIV/0!	499,098	50%	446,740	47%	\$ 52,358		
Milk Reimbursement	\$ 370	0%	\$ 1,068	1%	\$ 911	1%	970	1%	\$ 752	1%	\$ 742	1%	\$ 996	1%	\$ 1,009	1%	\$ 964	1%	\$ 939	1%	\$ -	#DIV/0!	8,721	1%	8,508	1%	\$ 214		
Special Functions	\$ 10,034	13%	\$ 1,049	1%	\$ 10,582	9%	2,162	2%	\$ 7,419	9%	\$ 2,819	3%	\$ 5,178	5%	\$ 1,580	2%	\$ 3,700	4%	\$ 1,928	2%	\$ -	#DIV/0!	46,449	5%	35,860	4%	\$ 10,589		
Total Revenue	\$ 79,763	100%	\$ 124,967	100%	\$ 117,330	100%	111,006.11	100%	\$ 83,039	100%	\$ 85,287	100%	105,688	100%	100,778	100%	101,327	100%	\$ 95,016	100%	\$ -	#DIV/0!	1,004,202	100%	949,726	100%	\$ 54,475		957,351
EXPENSES																													
Food	\$ 37,758		\$ 49,948		\$ 46,498		42,869		\$ 30,598		\$ 38,948		\$ 41,645		\$ 38,904		\$ 44,182		\$ 31,665		\$ -	#DIV/0!	403,015		385,803		\$ 17,212		\$ 373,369
Rebates	\$ (23)	0%	\$ (844)	-1%	\$ (841)	-1%	(686)	-1%	\$ (638)	-1%	\$ (550)	-1%	\$ (617)	-1%	\$ (705)	-1%	\$ (330)	0%	\$ (692)	-1%	\$ -	#DIV/0!	(5,926)	-1%	(7,807)	-1%	\$ 1,881		
Net Food	\$ 37,735	47%	\$ 49,104	39%	\$ 45,657	39%	42,183	38%	\$ 29,960	36%	38,398	45%	41,027	39%	38,199	38%	43,852	43%	30,973	33%	\$ -	#DIV/0!	397,089	40%	377,996	40%	19,093		\$ 373,369
Wages/Benefits	\$ 38,541	48%	\$ 51,086	41%	\$ 38,485	33%	43,336	39%	\$ 35,518	43%	\$ 37,066	43%	\$ 46,114	44%	\$ 45,190	45%	\$ 41,021	41%	\$ 45,344	48%	\$ -	#DIV/0!	422,602	42%	402,528	42%	\$ 20,073		\$ 426,577
Direct Cost	\$ 7,181	9%	\$ 4,684	4%	\$ 4,949	4%	4,060	4%	\$ 2,087	3%	\$ 3,782	4%	\$ 3,622	3%	\$ 2,825	3%	\$ 3,408	3%	\$ 1,969	2%	\$ -	#DIV/0!	38,566	4%	36,144	4%	\$ 2,421		
FSMC Admin Cost	\$ 2,000	3%	\$ 2,000	2%	\$ 2,000	2%	2,000	2%	\$ 2,000	2%	\$ 2,000	2%	\$ 2,000	2%	\$ 2,000	2%	\$ 2,000	2%	\$ 2,000	2%	\$ -	#DIV/0!	20,000	2%	20,000	2%	\$ -		
FSMC Management Cost	\$ 1,800	2%	\$ 1,800	1%	\$ 1,800	2%	1,800	2%	\$ 1,800	2%	\$ 1,800	2%	\$ 1,800	2%	\$ 1,800	2%	\$ 1,800	2%	\$ 1,800	2%	\$ -	#DIV/0!	18,000	2%	18,000	2%	\$ -		\$ 41,800
Total Expense	\$ 87,257	109%	\$ 108,673	87%	\$ 92,892	79%	93,380	84%	\$ 71,364	86%	\$ 83,046	97%	\$ 94,564	89%	\$ 90,014	89%	\$ 92,980	92%	\$ 82,086	86%	\$ -	#DIV/0!	896,256	89%	854,669	90%	\$ 41,587		\$ 841,746
Profit/(Loss)	\$ (7,494)	-9%	\$ 16,294	13%	\$ 24,438	21%	17,627	16%	\$ 11,675	14%	\$ 2,241	3%	11,124	11%	10,764	11%	\$ 8,347	8.2%	\$ 12,929	14%	\$ -	#DIV/0!	107,945	11%	95,057	10%	\$ 12,888		\$ 115,605
# Days/ Month	13		21		18		19		14		15		18		18		17		17				170		170		-		165.75
Avg. Days Sales	\$ 6,136		\$ 5,951		\$ 6,518		\$ 5,842		\$ 5,931		\$ 5,686		5,872		5,599		\$ 5,960.41		\$ 5,589.15		#DIV/0!		5,907		5,587		\$ 320		\$ 5,776
Enrollment	2,602		2,602		2,602		2,602		2,630		2,766		2,766		2,766		2,766		2,766		2,766		2,630		2,630		-		-
Avg. Days Sales Per Capita	2.36		2.29		2.51		2.25		2.26		2.06		2.12		2.02		2.15		2.02		#DIV/0!		2.25		2.12		0.12		0.12
	daily ave		daily ave		daily ave		daily ave		daily ave		daily ave		daily ave		daily ave		daily ave		daily ave		daily ave		daily ave		daily ave		daily ave		daily ave
Free Lunch	1,774	136.46	3,619	172	3,000	167	3,011	158	2,068	148	2,185	146	2,854	150	2,837	158	2,679	158	2,533	149	-		26,560		28,001		(1,441)		-
Reduced Lunch	256		486		389		531		390		410		503		552		521		495		-		4,533		2,862		1,671		-

**MINOOKA PROFIT & LOSS
2014-2015 STATEMENT**

	Jul/Aug		September		October		November		December		January		February		March		April		May		June		YTD		YTD		YTD		YTD BUD	
	2014	%	2014	%	2014	%	2014	%	2014	%	2015	%	2015	%	2015	%	2015	%	2015	%	2015	%	2014-2015	%	2013-2014	VARIANCE	2014-2015			
REVENUE																														
CASH	\$ 32,960	51%	\$ 55,196	51%	\$ 52,000	48%	\$ 42,438	49%	\$ 30,069	46%	\$ 39,230	49%	40,530	47%	46,168	47%	\$ 46,554	50%	\$ 42,743	54%	\$ -	#DIV/0!	427,888	49%	424,088	47%	\$ 3,799	975,219		
DEBITS/ON ACCOUNT	\$ 26,719	41%	\$ 51,572	47%	\$ 51,774	48%	\$ 42,627	49%	\$ 29,737	46%	\$ 38,625	48%	39,963	47%	47,821	49%	\$ 44,282	47%	\$ 33,890	43%	\$ -	#DIV/0!	407,009	47%	428,095	48%	\$ (21,086)			
Milk Reimbursement	\$ 430	1%	\$ 1,556	1%	\$ 1,358	1%	\$ 1,298	1%	\$ 976	2%	\$ 1,154	1%	1,232	1%	1,432	1%	\$ 1,428	1%	\$ 1,329	1%	\$ -	#DIV/0!	12,194	1%	8,116	1%	\$ 4,078			
Special Functions	\$ 4,360	7%	\$ 258	0%	\$ 2,907	3%	\$ 811	1%	\$ 4,080	6%	\$ 1,618	2%	3,839	4%	1,805	2%	\$ 1,074	1%	\$ 1,075	1%	\$ -	#DIV/0!	21,827	3%	28,878	3%	\$ (7,051)			
Total Revenue	\$ 64,469	100%	\$ 108,582	100%	\$ 108,039	100%	\$ 87,174	100%	\$ 64,862	100%	\$ 80,628	100%	85,564	100%	97,227	100%	\$ 93,338	100%	\$ 79,036	100%	\$ -	#DIV/0!	868,918	100%	896,578	100%	\$ (27,659)	975,219		
EXPENSES																														
Food	\$ 37,133	852%	\$ 44,580	17288%	\$ 44,107	1517%	\$ 42,330.95	5217%	\$ 21,291	522%	\$ 38,230	2363%	\$ 35,923	936%	\$ 38,044	2108%	\$ 44,062	4104%	\$ 25,518	2375%	\$ -	#DIV/0!	371,219	1701%	160,360	555%	\$ 210,859	\$ 216,020		
Rebates	\$ -	0%	\$ (1,123)	-	\$ (893)	-1%	\$ (860)	-1%	\$ (704)	-1%	\$ (390)	0%	(679)	-1%	(636)	-1%	\$ -	0%	\$ (954)	-1%	\$ -	#DIV/0!	(6,239)	-1%	(7,400)	-1%	\$ 1,161			
Net Food	\$ 37,133		\$ 43,458		\$ 43,214		41,471		20,587		37,840		35,244		37,408		44,062.00		24,564.02		-		364,980		152,960		212,020.66	\$ 216,020		
Wages/Benefits	\$ 33,775	52%	\$ 44,086	41%	\$ 43,822	41%	\$ 38,677	44%	\$ 34,296	53%	\$ 38,239	47%	34,256	40%	40,826	42%	\$ 42,066	45%	\$ 38,558	49%	\$ 1,895	#DIV/0!	390,496	45%	385,913	43%	\$ 4,583	\$ 419,344		
Direct Cost	\$ 4,645	7%	\$ 3,480	3%	\$ 6,095	6%	\$ 2,738	3%	\$ 2,612	4%	\$ 5,227	6%	3,455	4%	3,622	4%	\$ 3,743	4%	\$ 1,937	2%	\$ -	#DIV/0!	37,553	4%	36,518	4%	\$ 1,035			
FSMC Admin Cost	\$ 2,000	3%	\$ 2,000	2%	\$ 2,000	2%	\$ 2,000	2%	\$ 2,000	3%	\$ 2,000	2%	2,000	2%	2,000	2%	\$ 2,000	2%	\$ 2,000	3%	\$ -	#DIV/0!	20,000	2%	20,000	2%	\$ -			
FSMC Management Cost	\$ 1,800	3%	\$ 1,800	2%	\$ 1,800	2%	\$ 1,800	2%	\$ 1,800	3%	\$ 1,800	2%	1,800	2%	1,800	2%	\$ 1,800	2%	\$ 1,800	2%	\$ -	#DIV/0!	18,000	2%	18,000	2%	\$ -	34200		
Total Expense	\$ 79,353	123%	\$ 94,824	87%	\$ 96,931	90%	\$ 86,686	99%	\$ 61,294	94%	\$ 85,106	106%	76,755	90%	85,656	88%	\$ 93,671	100%	\$ 68,858	87%	\$ 1,895	#DIV/0!	831,029	96%	836,177	93%	\$ (5,148)	453,544		
Profit/(Loss)	\$ (14,884)	-23%	\$ 13,759	13%	\$ 11,108	10%	\$ 488	1%	\$ 3,568	6%	\$ (4,479)	-6%	8,809	10%	11,571	12%	\$ (333)	-0.4%	\$ 10,178	13%	\$ (1,895)	#DIV/0!	37,889	4%	60,401	7%	\$ (22,511)	521,675		
# Days/ Month	12		21		20		17		13		16		16		19		18		17		0		169.0		167		2.50	101		
Avg. Days Sales	\$ 5,372		\$ 5,171		\$ 5,402		\$ 5,128		\$ 4,989		\$ 5,039		5,348		5,117		\$ 5,185.43		\$ 4,649.18		#DIV/0!		4,975		5,123		\$ (147)	\$ 6,211.59		
Enrollment	2,602		2,602		2,602		2,602		2,630		2,630		2,630		2,630		2,630		2,630		2,630		2,630		2,531		99.00			
Avg. Days Sales Per Capita	2.06		1.99		2.08		1.97		1.90		1.92		2.03		1.95		1.97		1.77		#DIV/0!		1.89		2.02		(0.13)			
	day ave						ave day																							
Free Lunch	1,169	97.42	2,909	139	3,268	163	2,803	165	2,128	164	2,509	157	2,636	165	3,111	164	3,067	170	2,703	-	-	-	27,687		17,736		9,951			
Reduced Lunch	144		356		394		312		215		313		313		367		389		290	-	-	-	3,093		3,056		37			

**MINOOKA PROFIT & LOSS
2013-2014 STATEMENT**

\$ 7,224

	Jul/Aug		September		October		November		December		January		February		March		April		May		June		YTD	YTD	YTD		
	2013	%	2013	%	2013	%	2013	%	2013	%	2014	%	2014	%	2014	%	2014	%	2014	%	2014	%	2013-2014	2012-2013	VARIANCE		
REVENUE																						INCLUDED W/MAY					
CASH	\$ 31,310	44%	\$ 50,304	47%	\$ 53,311	45%	\$ 43,843	47%	\$ 30,922	44%	\$ 36,526	49%	\$ 45,595	47%	\$ 38,725	48%	\$ 46,219	48%	\$ 47,334	53%	\$ -	###	424,088	47%	\$ 397,541	45%	\$ 26,547
DEBITS/ON ACCOUNT	\$ 31,756	45%	\$ 55,553	52%	\$ 59,702	50%	\$ 47,461	51%	\$ 31,492	45%	\$ 35,059	47%	\$ 47,267	49%	\$ 40,473	50%	\$ 43,586	46%	\$ 35,746	40%	\$ -	###	428,095	48%	\$ 456,608	51%	\$ (28,513)
Rebates	\$ 1,442	2%	\$ -	0%	\$ 520	0%	\$ -	0%	\$ 2,335	3%	\$ 490	1%	\$ 601	1%	\$ 623	1%	\$ 697	1%	\$ 692	1%	\$ -	###	7,400	1%	\$ 4,887	1%	\$ 2,514
Milk Reimbursement	\$ 417		\$ 956		\$ 1,088		\$ 895		\$ 588		\$ 638		\$ 893		\$ 807		\$ 941		\$ 892		\$ -		8,116		\$ 7,383	1%	\$ 733
Special Functions	\$ 5,607	8%	\$ 511	0%	\$ 3,664	3%	\$ 852	1%	\$ 5,088	7%	\$ 1,299	2%	\$ 2,934	3%	\$ 534	1%	\$ 4,259	4%	\$ 4,131	5%	\$ -	###	28,878	3%	\$ 24,054	3%	\$ 4,824
Total Revenue	\$ 70,532	100%	\$ 107,324	100%	\$ 118,285	100%	\$ 93,051	100%	\$ 70,424	100%	\$ 74,011	100%	\$ 97,291	100%	\$ 81,163	100%	\$ 95,701	100%	\$ 88,795	100%	\$ -	###	896,578	100%	\$ 890,473	100%	\$ 6,105
EXPENSES																											
Food	\$ 34,921	50%	\$ 50,247	47%	\$ 52,400	44%	\$ 40,241	43%	\$ 19,440	28%	\$ 37,366	50%	\$ 39,349	40%	\$ 30,566	38%	\$ 39,728	42%	\$ 31,489	35%	\$ -	###	375,746	41.9%	\$ 370,338	41.6%	\$ 5,408
Wages/Benefits	\$ 36,548	52%	\$ 41,748	39%	\$ 46,476	39%	\$ 40,172	43%	\$ 35,179	50%	\$ 34,852	47%	\$ 37,757	39%	\$ 34,500	43%	\$ 37,942	40%	\$ 37,954	43%	\$ 2,784	###	385,913	43.0%	\$ 370,350	41.6%	\$ 15,563
Direct Cost	\$ 4,011	6%	\$ 5,532	5%	\$ 5,959	5%	\$ 3,137	3%	\$ 2,092	3%	\$ 3,118	4%	\$ 3,580	4%	\$ 2,607	3%	\$ 3,789	4%	\$ 2,694	3%	\$ -	###	36,518	4.1%	\$ 20,000	2%	\$ 16,518
FSMC Admin Cost	\$ 2,000	3%	\$ 2,000	2%	\$ 2,000	2%	\$ 2,000	2%	\$ 2,000	3%	\$ 2,000	3%	\$ 2,000	2%	\$ 2,000	2%	\$ 2,000	2%	\$ 2,000	2%	\$ -	###	20,000	2.2%	\$ 18,000	2%	\$ 2,000
FSMC Management Cost	\$ 1,800	3%	\$ 1,800	2%	\$ 1,800	2%	\$ 1,800	2%	\$ 1,800	3%	\$ 1,800	2%	\$ 1,800	2%	\$ 1,800	2%	\$ 1,800	2%	\$ 1,800	2%	\$ -	###	18,000	2.0%	\$ 817,146	92%	\$ (799,146)
Total Expense	\$ 79,280	112%	\$ 101,327	94%	\$ 108,635	92%	\$ 87,350	94%	\$ 60,511	86%	\$ 79,136	107%	\$ 84,486	87%	\$ 71,473	88%	\$ 85,259	89%	\$ 75,937	86%	\$ 2,784	###	836,177	93%	\$ 817,146	92%	\$ 19,032
Profit/(Loss)	\$ (8,748)	-12%	\$ 5,997	6%	\$ 9,650	8%	\$ 5,701	6%	\$ 9,914	14%	\$ (5,125)	-7%	\$ 12,806	13%	\$ 9,690	12%	\$ 10,442	10.9%	\$ 12,858	14%	\$ (2,784)	###	60,401	7%	\$ 73,327	8%	\$ (12,927)
# Days/ Month	12		20		21		18		12.5		14		18		16		18		17		0		166.5		169.50		(3.00)
Avg. Days Sales	\$ 5,877.65		\$ 5,366.20		\$ 5,632.63		\$ 5,169.50		\$ 5,633.96		\$ 5,286.51		\$ 5,405.06		\$ 5,072.66		\$ 5,316.75		\$ 5,223.24		#DIV/0!		5,211		5,112		\$ 100
Enrollment	2,531		2,531		2,531		2,531		2,531		2,531		2,531		2,531		2,531		2,531		2,531		2,531		2,478		53.00
Avg. Days Sales Per Capita	2.32		2.12		2.23		2.04		2.23		2.09		2.14		2.00		2.10		2.06		#DIV/0!		2.06		2.06		(0.00)
Free Lunch	1,040		2,326		2,651		2,212		1,463		1,589		2,163		1,967		2,325		2,216		-		19,952		16,967		2,985.00
Reduced Lunch	152		426		468		363		232		248		408		366		393		366		-		3,422		2,985		437.00

**MINOOKA PROFIT & LOSS
2012-2013 STATEMENT**

	Jul/Aug 2012	%	September 2012	%	October 2012	%	November 2012	%	December 2012	%	January 2013	%	February 2013	%	March 2013	%	April 2013	%	May 2013	%	June 2013	%	FINAL BILL	YTD 2012-2013	%	YTD 2011-2012	YTD VARIANCE	ANNUAL 2011-2012	%			
REVENUE																																
CASH	\$ 27,566	44%	\$ 44,273	43%	\$ 49,435	43%	\$ 43,863	44%	\$ 29,072	43%	\$ 41,609	44%	\$ 44,771	45%	\$ 32,827	46%	\$ 46,458	45%	\$ 37,669	52%	\$ -	###				\$ 397,541	45%	\$ 337,953	41%	\$ 59,588	337,953	41.0%
DEBITS/ON ACCOUNT	\$ 31,035	49%	\$ 56,760	55%	\$ 61,567	54%	\$ 53,353	54%	\$ 33,127	49%	\$ 48,238	52%	\$ 51,535	51%	\$ 36,602	51%	\$ 50,726	49%	\$ 33,666	46%	\$ -	###				\$ 456,608	51%	\$ 456,872	55%	\$ (264)	456,872	55.5%
Rebates	\$ -	0%	\$ 232	0%	\$ 460	0%	\$ 828	1%	\$ 621	1%	\$ 653	1%	\$ 499	0%	\$ 601	1%	\$ 690	1%	\$ 303	0%	\$ -	###				\$ 4,887	1%	\$ 3,430	0%	\$ 1,457	3,430	0.4%
Milk Reimbursement	\$ 348		\$ 789		\$ 950		\$ 887		\$ 553		\$ 805		\$ 910		\$ 656		\$ 834		\$ 651		\$ -					\$ 7,383		\$ 6,082	1%	\$ 1,301	6,082	
Special Functions	\$ 4,352	7%	\$ 615	1%	\$ 2,493	2%	\$ 438	0%	\$ 4,756	7%	\$ 2,257	2%	\$ 2,686	3%	\$ 1,349	2%	\$ 4,578	4%	\$ 531	1%	\$ -	###				\$ 24,054	3%	\$ 19,105	2%	\$ 4,949	19,105	2.3%
Total Revenue	\$ 63,301	100%	\$ 102,669	100%	\$ 114,904	100%	\$ 99,368	100%	\$ 68,129	100%	\$ 93,562	100%	\$ 100,401	100%	\$ 72,034	100%	\$ 103,286	100%	\$ 72,819	100%	\$ -	###				\$ 890,473	100%	\$ 823,443	\$ 67,030	823,443	100.0%	
EXPENSES																																
Food	\$ 36,460	58%	\$ 40,746	40%	\$ 43,984	38%	\$ 41,243	42%	\$ 24,386	36%	\$ 42,494	45%	\$ 44,220	44%	\$ 28,683	40%	\$ 46,365	45%	\$ 21,757	30%	\$ -	###				\$ 370,338	41.6%	\$ 364,676	44%	\$ 5,662	364,676	44.3%
Wages/Benefits	\$ 30,094	48%	\$ 38,027	37%	\$ 43,252	38%	\$ 39,998	40%	\$ 32,755	48%	\$ 39,366	42%	\$ 37,440	37%	\$ 32,430	45%	\$ 42,530	41%	\$ 34,458	47%	\$ -	###				\$ 370,350	41.6%	\$ 365,748	44%	\$ 4,602	365,748	44.4%
Direct Cost	\$ 4,419	7%	\$ 5,732	6%	\$ 3,331	3%	\$ 4,916	5%	\$ 1,935	3%	\$ 4,837	5%	\$ 3,755	4%	\$ 2,802	4%	\$ 4,934	5%	\$ 1,796	2%	\$ -	###				\$ 38,458	4%	\$ 39,656	5%	\$ (1,198)	39,656	4.8%
FSMC Admin Cost	\$ 2,000	3%	\$ 2,000	2%	\$ 2,000	2%	\$ 2,000	2%	\$ 2,000	3%	\$ 2,000	2%	\$ 2,000	2%	\$ 2,000	3%	\$ 2,000	2%	\$ 2,000	3%	\$ -	###				\$ 20,000	2%	\$ 20,000	2%	\$ -	20,000	2.4%
FSMC Management Cost	\$ 1,800	3%	\$ 1,800	2%	\$ 1,800	2%	\$ 1,800	2%	\$ 1,800	3%	\$ 1,800	2%	\$ 1,800	2%	\$ 1,800	2%	\$ 1,800	2%	\$ 1,800	2%	\$ -	###				\$ 18,000	2%	\$ 18,000	2%	\$ -	18,000	2.2%
Total Expense	\$ 74,772	118%	\$ 88,305	86%	\$ 94,367	82%	\$ 89,958	91%	\$ 62,876	92%	\$ 90,497	97%	\$ 89,216	89%	\$ 67,715	94%	\$ 97,629	95%	\$ 61,811	85%	\$ -	###				\$ 817,146	92%	\$ 808,079	98%	\$ 9,067	808,079	98.1%
Profit/(Loss)	\$ (11,472)	-18%	\$ 14,364	14%	\$ 20,537	18%	\$ 9,411	9%	\$ 5,253	8%	\$ 3,065	3%	\$ 11,185	11%	\$ 4,319	6%	\$ 5,657	5.5%	\$ 11,008	15%	\$ -	###				\$ 73,327	8%	\$ 15,364	2%	\$ 57,964	15,364	1.9%
# Days/ Month	11		19.00		21		19		13.5		18		20		14		19		15		0			169.5		167.50		2.00	168			
Avg. Days Sales	\$ 5,754.62		\$ 5,403.63		\$ 5,471.64		\$ 5,229.92		\$ 5,046.57		\$ 5,197.87		\$ 5,020.03		\$ 5,145.32		\$ 5,436.09		\$ 4,854.60		#DIV/0!			5,111.62		4,916.08		\$ 196	4,802.01			
Enrollment	2,478		2,478		2,478		2,478		2,478		2,478		2,478		2,478		2,478		2,478		2,478			2,478		2,478		-	2,478			
Avg. Days Sales Per Capita	2.32		\$ 2.18		2.21		2.11		2.04		2.10		2.03		2.08		2.19		1.96		#DIV/0!			2.06		1.98		0.08	1.98			
Free Lunch	882		1,966		2,381		2,221		1,388		2,069		2,292		1,641		2,127		1,656					18,623		15,841		2,782.00	15,841			
Reduced Lunch	129		362		423		413		262		335		412		306		343		272					3,257		2,319		938.00	2,319			

MINOOKA 2011-2012 Profit and Loss Statement																								
	Jul/Aug 2011	%	September 2011	%	October 2011	%	November 2011	%	December 2011	%	January 2012	%	February 2012	%	March 2012	%	April 2012	%	May 2012	%	June 2012	%	YTD 2011-2012	%
REVENUE																								
CASH	\$ 22,812.15	38%	\$ 36,625	36%	\$ 38,951.01	40%	\$ 37,765.36	40%	\$ 26,338.00	40%	\$ 32,335.75	42%	\$ 40,137.70	40.8%	\$ 41,888.42	42.6%	\$ 30,822.70	44.6%	\$ 30,277.35	49.3%	\$ -	#DIV/0!	337,953	41.0%
DEBITS/ON ACCOUNT	\$ 30,860.30	51%	\$ 63,659	63%	\$ 55,306.41	56%	\$ 54,496.82	58%	\$ 36,965.30	57%	\$ 43,411.80	56%	\$ 53,036.27	53.9%	\$ 54,238.65	55.1%	\$ 34,507.41	50.0%	\$ 30,390.15	49.4%	\$ -	#DIV/0!	456,872	55.5%
Rebates	\$ -	0%	\$ -	0%	\$ 488.72	0%	\$ 880.70	1%	\$ 695.00	1%	\$ 607.13	1%	\$ -	0.0%	\$ 651.63	0.7%	\$ 51.72	0.1%	\$ 54.64	0.1%	\$ -	#DIV/0!	3,430	0.4%
Milk Reimbursement	\$ 205.36		\$ 789		\$ 715.94		\$ 758.26		\$ 457.00		\$ 524.00		\$ 756.00		\$ 812.41		\$ 544.99		\$ 519.27		\$ -	#DIV/0!	6,082	
Special Functions	\$ 6,099.83	10%	\$ 163	0%	\$ 2,748.40	3%	\$ 431.34	0%	\$ 760.43	1%	\$ 304.18	0%	\$ 4,489.12	4.6%	\$ 761.88	0.8%	\$ 3,119.93	4.5%	\$ 227.10	0.4%	\$ -	#DIV/0!	19,105	2.3%
Total Revenue	\$ 59,977.64	100%	\$ 101,236	100%	\$ 98,210.48	100%	\$ 94,332.48	100%	\$ 65,215.73	100%	\$ 77,182.86	100%	\$ 98,419.09	100.0%	\$ 98,352.99	100.0%	\$ 69,046.75	100.0%	\$ 61,468.51	100.0%	\$ -	#DIV/0!	823,443	100.0%
EXPENSES																								
Food	\$ 37,559.05	63%	\$ 47,465.29	47%	\$ 44,842.85	46%	\$ 40,007.32	42%	\$ 22,068.87	34%	\$ 43,010.92	56%	\$ 39,394.36	40.0%	\$ 40,622.83	41.3%	\$ 32,553.85	47.1%	\$ 16,719.57	27.2%	\$ 430.89	#DIV/0!	364,676	44.3%
Wages/Benefits	\$ 27,363.34	46%	\$ 43,062.90	43%	\$ 36,041.63	37%	\$ 39,066.72	41%	\$ 31,330.18	48%	\$ 33,769.36	44%	\$ 38,815.61	39.4%	\$ 40,714.80	41.4%	\$ 31,323.89	45.4%	\$ 30,883.28	50.2%	\$ 13,376.01	#DIV/0!	365,748	44.4%
Direct Cost	\$ 9,451.77	16%	\$ 4,486.59	4%	\$ 3,519.15	4%	\$ 2,997.22	3%	\$ 3,216.57	5%	\$ 2,962.95	4%	\$ 4,027.37	4.1%	\$ 3,596.07	3.7%	\$ 3,339.02	4.8%	\$ 2,058.81	3.3%	\$ -	#DIV/0!	39,656	4.8%
FSMC Admin Cost	\$ 2,000.00	3%	\$ 2,000.00	2%	\$ 2,000.00	2%	\$ 2,000.00	2%	\$ 2,000.00	3%	\$ 2,000.00	3%	\$ 2,000.00	2.0%	\$ 2,000.00	2.0%	\$ 2,000.00	2.9%	\$ 2,000.00	3.3%	\$ -	#DIV/0!	20,000	2.4%
FSMC Management Cost	\$ 1,800.00	3%	\$ 1,800.00	2%	\$ 1,800.00	2%	\$ 1,800.00	2%	\$ 1,800.00	3%	\$ 1,800.00	2%	\$ 1,800.00	1.8%	\$ 1,800.00	1.8%	\$ 1,800.00	2.6%	\$ 1,800.00	2.9%	\$ -	#DIV/0!	18,000	2.2%
Total Expense	\$ 78,174.16	130%	\$ 98,814.78	98%	\$ 88,203.63	90%	\$ 85,871.26	91%	\$ 60,415.62	93%	\$ 83,543.23	108%	\$ 86,037.34	87.4%	\$ 88,733.70	90.2%	\$ 71,016.76	102.9%	\$ 53,461.66	87.0%	\$ 13,806.90	#DIV/0!	808,079	98.1%
Profit/(Loss)	\$ (18,197)	-30%	\$ 2,421	2%	\$ 10,007	10%	\$ 8,461	9%	\$ 4,800	7%	\$ (6,360)	-8%	\$ 12,382	12.6%	\$ 9,619	9.8%	\$ (1,970)	-2.9%	\$ 8,007	13.0%	\$ (13,807)	#DIV/0!	15,364	1.9%
# Days/ Month	10		21.00		19		19		13.5		16		20		21		14		14		0		168	
Avg. Days Sales	\$ 5,997.76		\$ 4,820.77		\$ 5,168.97		\$ 4,964.87		\$ 4,830.79		\$ 4,823.93		\$ 4,920.95		\$ 4,683.48		\$ 4,931.91		\$ 4,390.61		#DIV/0!		\$ 4,916.08	
Enrollment	2,478		2,478		2,478		2,478		2,478		2,478		2,478		2,478		2,478		2,478		2,478		2,478	
Avg. Days Sales Per Capita	2.42		\$ 1.95		2.09		2.00		1.95		1.95		1.99		1.89		1.99		1.77		#DIV/0!		1.98	
Free Lunch	223		1,962		2,049		1,911		1,312		1,522		1,984		2,109		1,395		1,374				15,841	
Reduced Lunch	57		323		304		306		208		214		241		287		213		166				2,319	

GFS REBATES

July-Aug

231.74
251.86
251.71
378.95
8.37

will book in Sept.

1122.63

October Rebates 2014

460.53
431.69
892.22

november Rebates 2014

412.08
447.54
859.62

Budget		\$ 950,373		41.9%	43.0%
Service Days		revenue	food		labor
0	jul	\$ -	\$ -	\$ -	\$ -
13	aug	\$ 72,675.58	\$ 30,451.07	\$ 31,250.50	
21	sept	\$ 117,399.02	\$ 49,190.19	\$ 50,481.58	
20	oct	\$ 111,808.59	\$ 46,847.80	\$ 48,077.69	
17	nov	\$ 95,037.30	\$ 39,820.63	\$ 40,866.04	
12	dec	\$ 67,085.15	\$ 28,108.68	\$ 28,846.62	
18	jan	\$ 100,627.73	\$ 42,163.02	\$ 43,269.92	
18	feb	\$ 100,627.73	\$ 42,163.02	\$ 43,269.92	
20	mar	\$ 111,808.59	\$ 46,847.80	\$ 48,077.69	
18	apr	\$ 100,627.73	\$ 42,163.02	\$ 43,269.92	
13	may	\$ 72,675.58	\$ 30,451.07	\$ 31,250.50	
0	jun	\$ -	\$ -	\$ -	
170	YEAR	950373			
SALES/DAY		\$ 5,590.43			