



June 2026

To the Members of the Board of Education and the Patrons of South Summit School District:

Enclosed are the proposed budget for the fiscal year ending June 30, 2027, and the final amended budget for the fiscal year ending June 30, 2026. These budgets include all funds for which the Board of Education holds legal adoption responsibility.

This report is prepared to inform the patrons of South Summit School District and fulfill the District's accountability obligations. It is organized into two primary sections:

- Introductory Section – Provides an overview of the budget development process, significant budget factors, and key assumptions utilized in preparing the FY27 budget.
- Financial Section – Contains detailed budgetary information for each District fund.

## Budget Development Process

The budget serves as both a financial plan and an operational roadmap. South Summit School District remains committed to maintaining a fiscally responsible approach by conservatively estimating revenues, carefully evaluating expenditures, and aligning resources with student needs and District priorities.

The FY27 budget was developed through a comprehensive review of enrollment trends, staffing allocations, service delivery models, operational expenditures, and long-term financial sustainability. District leadership evaluated multiple programs and departments to ensure that resources are aligned with students' actual needs while preserving educational quality and maintaining competitive employee compensation.

A significant component of this year's budget development process included detailed reviews of Occupational Therapy services, Speech Language services, nursing staffing allocations, instructional staffing levels, and administrative structures. These reviews provided the District with objective data to support staffing decisions and ensure resources remain aligned with actual student needs.

The resulting budget reflects a commitment to responsible stewardship, transparency, and strategic investment in students and employees.

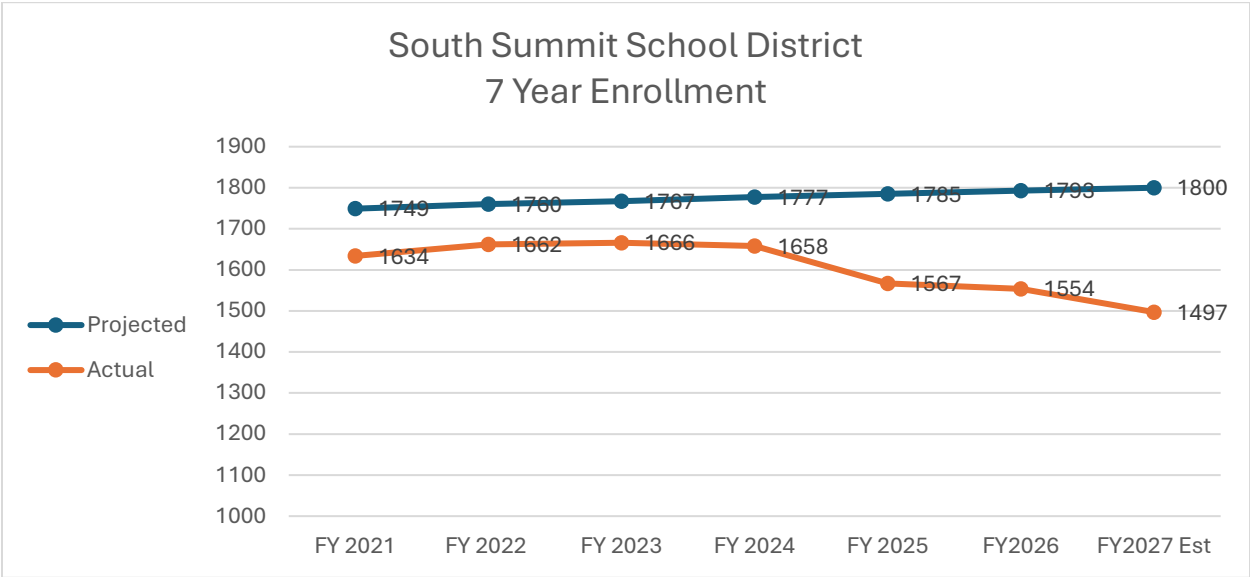
# Significant Budget Factors

## Enrollment

Student enrollment remains the most significant factor influencing District operations and educational funding. Average Daily Membership (ADM) for FY27 is projected at 1,497.16 students, compared to approximately 1,554 students in FY26, representing a decline of nearly 57 students.

This continued decline reflects broader demographic trends, including lower birth rates and housing affordability challenges affecting young families throughout Summit County. While development activity continues within portions of the District, enrollment growth has not yet offset declining enrollment in other attendance areas.

As enrollment changes, the District must periodically evaluate staffing levels, operational structures, and program delivery models to ensure resources remain aligned with actual student needs.



7 Year Enrollment Data Chart

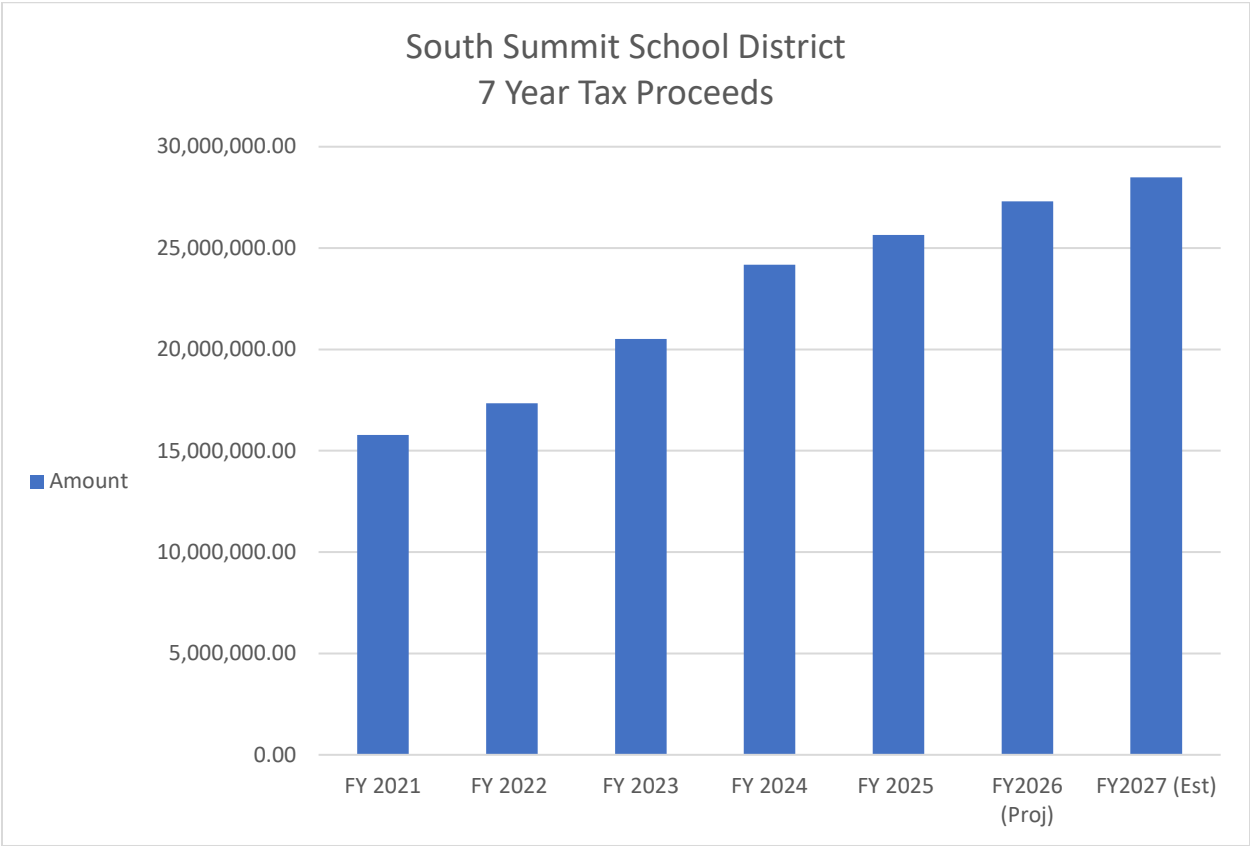
## Property Tax Revenue

Based upon preliminary Summit County tax data, South Summit School District’s taxable assessed valuation is projected to increase from approximately \$6.77 billion to \$7.34 billion during FY27, representing an increase of approximately 8.5 percent.

Local property taxes continue to provide the primary source of District funding. Total property tax revenues are projected at approximately \$28.4 million, compared to approximately \$27.3 million in FY26.

The continued strength of the District’s local tax base provides important financial stability and allows the District to maintain educational programs, support competitive employee compensation, and address long-term facility and operational needs.

While property values continue to increase, enrollment trends remain the primary driver of educational funding and staffing needs. The District’s FY27 budget reflects the principle that staffing and operational resources should be aligned with student enrollment, service requirements, and program effectiveness rather than revenue growth alone.



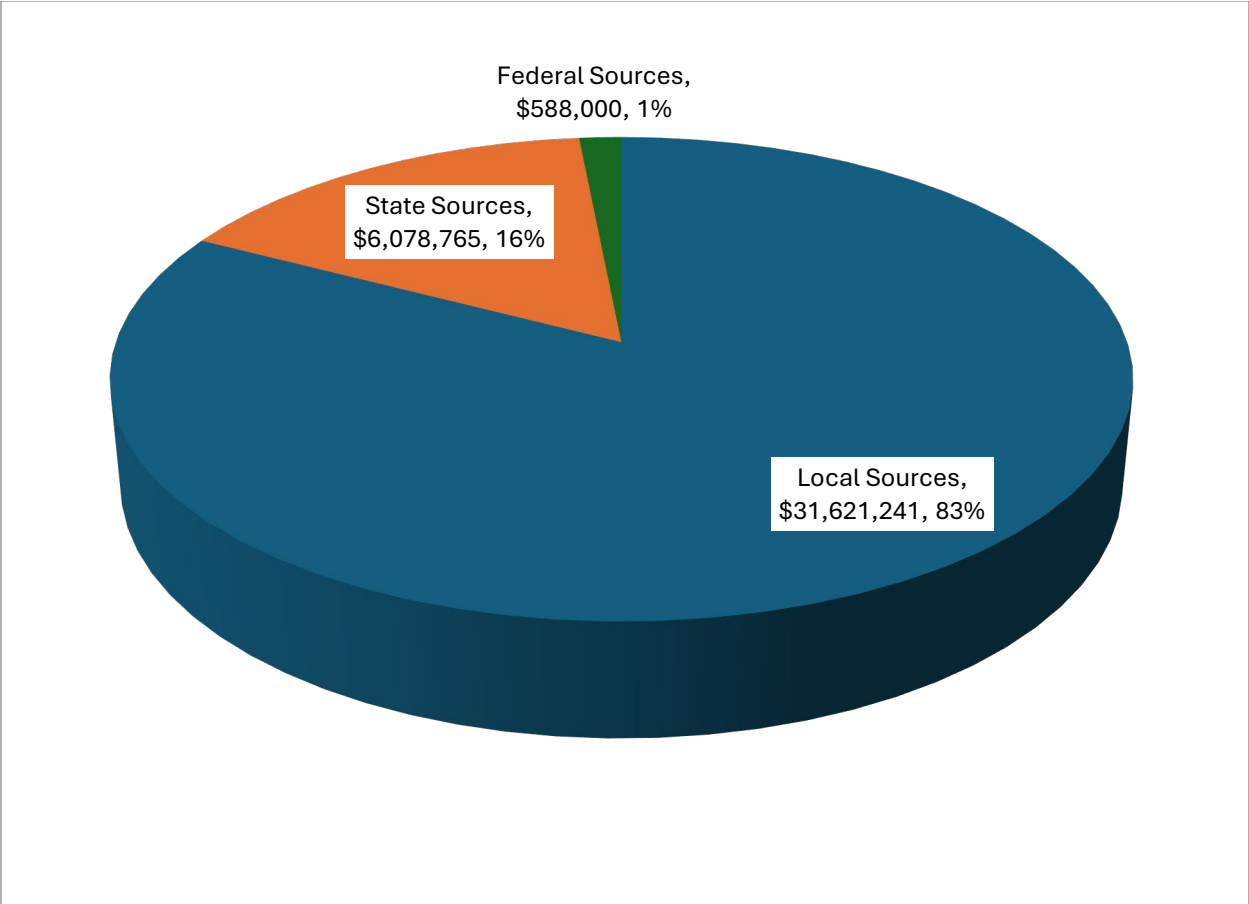
Seven-Year Property Tax Chart

### Revenue Outlook

Despite a projected decline in enrollment, South Summit School District anticipates modest revenue growth during FY27. Total projected revenues are estimated at approximately \$38.2 million, compared to approximately \$38.0 million in FY26.

Revenue growth is supported by a combination of increased local property tax revenues, Necessarily Existent Small Schools (NESS) funding, Educator Salary Adjustment (ESA) funding, School LAND Trust allocations, and continued state support through the Teacher and Student Success Act (TSSA).

This financial stability allows the District to continue investing in employee compensation while strategically aligning staffing and operational resources with enrollment trends and documented program needs.



**FY27 Total Revenue Projection**

**Weighted Pupil Unit Funding**

The Minimum School Program Act continues to provide funding based upon Weighted Pupil Units (WPU). For FY27, the WPU value is projected to increase 4.2 percent to \$4,870.

Although enrollment declines reduce the number of WPU's generated by the District, the increase in the WPU value helps offset a portion of those losses and supports continued investment in educational services.

**Employee Compensation**

South Summit School District remains committed to attracting and retaining highly qualified employees.

The FY27 budget includes a 4.5 percent salary increase for licensed, classified, educational support professional, and administrative employees. This investment reflects the District's continued commitment to maintaining a highly competitive compensation structure and supporting employee recruitment and retention efforts.

Despite continued enrollment decline, the District remains committed to investing in employees and maintaining compensation levels that support the recruitment and retention of high-quality staff.

District leadership recognizes that staffing remains the most significant component of the operating budget and continues to prioritize employee compensation while ensuring long-term fiscal sustainability.

## Operational Efficiency and Program Review

A significant focus of the FY27 budget process was a comprehensive review of operational efficiency and program effectiveness.

During FY26 and FY27, the District conducted detailed evaluations of Occupational Therapy services, Speech Language services, nursing staffing allocations, administrative staffing structures, and instructional staffing needs.

The reviews identified opportunities to better align staffing resources with actual service demand while maintaining compliance with state and federal requirements.

As a result, Occupational Therapy staffing was aligned with documented service requirements identified through a comprehensive utilization audit. Speech-language staffing was aligned with actual caseload demand and required service delivery following a districtwide service review. Nursing staffing was adjusted following a benchmark analysis comparing South Summit's staffing levels with those of peer districts. One administrative FTE was eliminated through organizational realignment. 1.5 teaching FTEs at Silver Summit Academy were eliminated to align staffing with enrollment trends. These adjustments reflect the District's commitment to aligning resources with student needs while preserving educational quality, student support services, and compliance obligations.

## Budget Transparency and Financial Stewardship

The FY27 budget continues the District's efforts to improve budget transparency and strengthen long-term financial planning.

Administration conducted a comprehensive review of historical budget allocations and implemented adjustments to ensure expenditures are reflected within the most appropriate functions and funding sources. Historical salary allocations were reviewed and realigned to improve transparency and provide a more accurate representation of program costs.

These improvements provide greater visibility into operational costs, improve accountability, and support more informed decision-making.

The District remains committed to ensuring that financial information accurately reflects operational realities and supports effective stewardship of public resources.

## Facilities and Capital Funding

To improve alignment between funding sources and expenditures, selected maintenance and facility-related expenditures were shifted from the General Fund to Fund 32.

This adjustment preserves General Fund flexibility while ensuring continued investment in facility maintenance, capital improvements, and long-term infrastructure needs.

The District remains committed to maintaining safe, functional, and efficient learning environments for students, staff, and community members.

## Necessarily Existent Small Schools (NESS)

South Summit School District anticipates receiving approximately \$2,058,875 in Necessarily Existent Small Schools funding during FY27.

This funding continues to play a critical role in supporting the unique operational challenges associated with maintaining educational programs across multiple schools within a geographically dispersed district. NESS funding provides flexibility that allows the District to sustain educational opportunities while adapting to changing enrollment patterns.

## Teacher and Student Success Act (TSSA)

The District anticipates receiving approximately \$642,733 in TSSA funding during FY27. These funds support employee compensation and school improvement initiatives aligned with District strategic goals.

## Educator Salary Adjustment

The District anticipates receiving approximately \$1,382,133 through the Educator Salary Adjustment program. This state funding continues to support competitive educator compensation and reflects the State's ongoing investment in Utah's public education workforce.

## School LAND Trust

The District anticipates receiving approximately \$560,192 in School LAND Trust funding during FY27. These funds are distributed directly to schools and support locally developed plans designed to improve student learning and academic achievement.

## Federal Funding

Federal funding is projected at approximately \$588,000 for FY27. District administration will continue evaluating federal programs to ensure resources are aligned with local priorities and student needs.

## Conclusion

The FY27 budget reflects South Summit School District's commitment to educational excellence, fiscal stewardship, and long-term sustainability.

Through careful analysis of enrollment trends, staffing utilization, service delivery models, and revenue projections, the District has developed a budget that maintains competitive employee compensation, preserves essential student services, and strengthens financial transparency.

Despite a projected decline of approximately 57 students in Average Daily Membership, the District was able to provide a 4.5 percent salary increase, maintain core educational services, and preserve financial stability through strategic resource alignment and operational efficiency reviews.

FY27 is not a budget built on reductions alone. It is a budget built on strategic alignment. By matching resources to enrollment, evaluating programs through objective analysis, and investing in areas that directly support students and staff, South Summit School District remains financially strong and well-positioned to meet the needs of future generations.

The District remains committed to maintaining public trust through transparency, accountability, and responsible stewardship of taxpayer resources while continuing to provide exceptional educational opportunities for all students.

Respectfully submitted,

Greg Maughan  
Superintendent

Adam Robinson  
Business Administrator